

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 9349103600002

Form 990-PF

Department of the Treasury
Internal Revenue Service

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021, and ending 12-31-2021

Name of foundation
GARDNER FOUNDATION

A Employer identification number
39-6076956

Number and street (or P.O. box number if mail is not delivered to street address)
322 E MICHIGAN ST 250

Room/suite

B Telephone number (see instructions)
(414) 273-0308

City or town, state or province, country, and ZIP or foreign postal code
MILWAUKEE, WI 53202

C If exemption application is pending, check here

G Check all that apply:

☐ Initial return

☐ Initial return of a former public charity

☐ Final return

☐ Amended return

☐ Address change

☐ Name change

D 1. Foreign organizations, check here.....

D 2. Foreign organizations meeting the 85% test, check here and attach computation ...

H Check type of organization:
☒ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶\$ 2,996,149

J Accounting method:
☒ Cash ☐ Accrual
☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

Part I

Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)

(a) Revenue and expenses per books

(b) Net investment income

(c) Adjusted net income

(d) Disbursements for charitable purposes (cash basis only)

Revenue

1 Contributions, gifts, grants, etc., received (attach schedule)

2 Check ☒ if the foundation is not required to attach Sch. B

3 Interest on savings and temporary cash investments

4 Dividends and interest from securities

5a Gross rents

b Net rental income or (loss)

6a Net gain or (loss) from sale of assets not on line 10

b Gross sales price for all assets on line 6a 35,609

7 Capital gain net income (from Part IV, line 2)

8 Net short-term capital gain

9 Income modifications

10a Gross sales less returns and allowances

b Less: Cost of goods sold

c Gross profit or (loss) (attach schedule)

11 Other income (attach schedule)

12 Total. Add lines 1 through 11

Operating and Administrative Expenses

13 Compensation of officers, directors, trustees, etc.

14 Other employee salaries and wages

15 Pension plans, employee benefits

16a Legal fees (attach schedule)

b Accounting fees (attach schedule)

c Other professional fees (attach schedule)

17 Interest

18 Taxes (attach schedule) (see instructions)

19 Depreciation (attach schedule) and depletion

20 Occupancy

21 Travel, conferences, and meetings

22 Printing and publications

23 Other expenses (attach schedule)

24 Total operating and administrative expenses.
Add lines 13 through 23

25 Contributions, gifts, grants paid

26 Total expenses and disbursements. Add lines 24 and 25

27 Subtract line 26 from line 12:

a Excess of revenue over expenses and disbursements

b Net investment income (if negative, enter -0-)

c Adjusted net income (if negative, enter -0-)

For Paperwork Reduction Act Notice, see instructions.

Cat. No. 11289X

Form 990-PF (2021)

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing	6,002	14,385	
	2 Savings and temporary cash investments	217,768	107,064	
	3 Accounts receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	4 Pledges receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule)	1,114,578	1,147,211	2,996,149
	c Investments—corporate bonds (attach schedule)			
	11 Investments—land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)			
	14 Land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
15 Other assets (describe ▶ _____)				
16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	1,338,348	1,268,660	2,996,149	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶ _____)			
	23 Total liabilities (add lines 17 through 22)		0	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ ☒ and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions	1,338,348	1,268,660	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 Total net assets or fund balances (see instructions)	1,338,348	1,268,660	
30 Total liabilities and net assets/fund balances (see instructions) .	1,338,348	1,268,660		

Part III Analysis of Changes in Net Assets or Fund Balances		
1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	1,338,348
2 Enter amount from Part I, line 27a	2	-69,688
3 Other increases not included in line 2 (itemize) ▶ _____	3	
4 Add lines 1, 2, and 3	4	1,268,660
5 Decreases not included in line 2 (itemize) ▶ _____	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 .	6	1,268,660

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a PEOPLES UTD FINL INC		P	2003-04-24	2021-02-22
b				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a 35,609		11,154	24,455	
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a			24,455	
b				
c				
d				
e				
2 Capital gain net income or (net capital loss)			2	24,455
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8			3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)			
b All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	
3 Add lines 1 and 2.		3	1,293
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-.		5	1,293
6 Credits/Payments:			
a 2021 estimated tax payments and 2020 overpayment credited to 2021	6a		2,610
b Exempt foreign organizations—tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d.		7	2,610
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached.		8	1
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed .		9	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid .		10	1,316
11 Enter the amount of line 10 to be: Credited to 2022 estimated tax 0 Refunded		11	1,316

Part VI-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		No
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>		No
c Did the foundation file Form 1120-POL for this year?.		No
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ► \$ _____ (2) On foundation managers. ► \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities.</i>		No
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>		No
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?.		No
b If "Yes," has it filed a tax return on Form 990-T for this year?.		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T.</i>		No
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: ● By language in the governing instrument, or ● By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	Yes	
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XIV.</i>	Yes	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ► NY _____		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation.</i>		No
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. <i>If "Yes," complete Part XIII</i>		No
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses.</i>		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ <u>N/A</u>	13	Yes	
14	The books are in care of ▶ <u>MITZ & ROZANSKY SC</u> Telephone no. ▶ <u>(414) 352-3200</u>			

Located at ▶ 7195 N PORT WASHINGTON RD MILWAUKEE WIZIP+4 ▶ 53217

15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here ▶ ☐			
	and enter the amount of tax-exempt interest received or accrued during the year ▶ 15			
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required**File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

1a	During the year did the foundation (either directly or indirectly):		Yes	No
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)		No
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions.	1b		
c	Organizations relying on a current notice regarding disaster assistance check here. ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a	During the year did the foundation pay or incur any amount to:		Yes	No
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?.	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?.	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?.	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions.	5a(4)		No
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?.	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions.	5b		
c	Organizations relying on a current notice regarding disaster assistance check ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?. If "Yes," attach the statement required by Regulations section 53.4945–5(d).	5d		
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?.	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?. If "Yes" to 6b, file Form 8870.	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?.	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?.	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Additional Data Table				
2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				
Total number of other employees paid over \$50,000. ☐				

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)
3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services. ▶		

Part VIII-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1	
2	
3	
4	

Part VIII-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ▶	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	2,697,272
b	Average of monthly cash balances.	1b	10,193
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	2,707,465
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	
2	Acquisition indebtedness applicable to line 1 assets.	2	
3	Subtract line 2 from line 1d.	3	2,707,465
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	40,612
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.	5	2,666,853
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	133,343

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	133,343
2a	Tax on investment income for 2021 from Part V, line 5.	2a	1,293
b	Income tax for 2021. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	1,293
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	132,050
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4.	5	132,050
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	132,050

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	158,250
b	Program-related investments—total from Part VIII-B.	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	158,250

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				132,050
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.				
b Total for prior years: 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2021:				
a From 2016. 151,000				
b From 2017. 151,000				
c From 2018. 149,000				
d From 2019. 18,103				
e From 2020. 36,353				
f Total of lines 3a through e.	505,456			
4 Qualifying distributions for 2021 from Part XI, line 4: ► \$ 158,250				
a Applied to 2020, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2021 distributable amount.				132,050
e Remaining amount distributed out of corpus	26,200			
5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	531,656			
b Prior years' undistributed income. Subtract line 4b from line 2b.				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b. Taxable amount—see instructions.				
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions.				
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022.				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).				
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions).	151,000			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a.	380,656			
10 Analysis of line 9:				
a Excess from 2017. 151,000				
b Excess from 2018. 149,000				
c Excess from 2019. 18,103				
d Excess from 2020. 36,353				
e Excess from 2021. 26,200				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

1b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed

	Tax year	Prior 3 years			(e) Total
	(a) 2021	(b) 2020	(c) 2019	(d) 2018	
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XIV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

THEODORE FRIEDLANDER III
322 E MICHIGAN ST STE 250
MILWAUKEE, WI 53202
(414) 273-0308

b The form in which applications should be submitted and information and materials they should include:

GARDNER FOUNDATION FORM AND ATTACH IRS 501(C)(3).

c Any submission deadlines:

ONE MONTH BEFORE EACH MEETING. MEETINGS ARE HELD IN APRIL, SEPTEMBER, AND DECEMBER.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

GREATER MILWAUKEE, WISCONSIN AREA

Part XIV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i> See Additional Data Table				
Total			3a	158,250
b <i>Approved for future payment</i>				
Total			3b	

Enter gross amounts unless otherwise indicated.

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVI

Yes	No
-----	----

	No
--	-----------

	No
--	-----------

--	--

	No
--	-----------

	No
--	-----------

	No
--	-----------

	No
--	-----------

	No
--	-----------

	No
--	-----------

	No
--	-----------

[illegible]

described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

(a) Name of organization	(b) Type of organization	(c) Description of relationship

* * * * *

Title

See instructions. ☒ Yes ☐ No

Form **990-PF** (2021)

Form 990PF Part VII Line 1 - List all officers, directors, trustees, foundation managers and their compensation				
(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
THEODORE FRIEDLANDER III	PRESIDENT 0.00	0	0	0
1548 E GOODRICH LANE MILWAUKEE, WI 53217				
GARDNER LR FRIEDLANDER	DIRECTOR 0.00	0	0	0
8934 N LAKE DR MILWAUKEE, WI 53217				
CLIFFORD M ASMUTH	DIRECTOR 0.00	0	0	0
1625 W BRADLEY MILWAUKEE, WI 53217				
C FREDERICK GEILFUSS	SECRETARY/TR 0.00	0	0	0
777 E WISCONSIN AVE MILWAUKEE, WI 53202				
LOUISE FRIEDLANDER	DIRECTOR 0.00	0	0	0
1548 E GOODRICH LANE MILWAUKEE, WI 53217				
KAREN FRIEDLANDER	DIRECTOR 0.00	0	0	0
10007 N FRANKLIN CT MEQUON, WI 53092				
MARGARET BRINIG	VICE PRESIDE 0.00	0	0	0
523 WOODRIDGE AVE IOWA CITY, IA 52245				
SARAH O ZIMMERMAN	DIRECTOR 0.00	0	0	0
2815 E BEVERLY AVE MILWAUKEE, WI 53212				

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
ABOVE THE CLOUDS INC 2432 N TEUTONIA AVE 2 MILWAUKEE, WI 53206	NONE	PUBLIC	OPERATING EXPENSES	1,000
ASCENSION WISCONSIN FOUNDATION 2320 N LAKE DR MILWAUKEE, WI 53211	NONE	PUBLIC	OPERATING EXPENSES	5,000
BEYOND VISION 5316 W STATE ST MILWAUKEE, WI 53208	NONE	PUBLIC	OPERATING EXPENSES	5,000
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
BIG BROTHERS BIG SISTERS 788 N JEFFERSON ST MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	3,000
BLACK ARTS MILWAUKEE 929 N WATER ST MILWAUKEE, WI 53211	NONE	PUBLIC	OPERATING EXPENSES	2,000
BROADSCOPE DISABILITY SVC INC 6102 W LAYTON AVE GREENFIELD, WI 53220	NONE	PUBLIC	OPERATING EXPENSES	2,000
Total			3a	158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
CENTER FOR DEAF-BLIND PERSONS INC 8306 W LINCOLN AVE WEST ALLIS, WI 53219	NONE	PUBLIC	OPERATING EXPENSES	2,000
CIVIC MUSIC ASSC OF MILWAUKEE 1345 N JEFFERSON ST MILWAUKEE, WI 53201	NONE	PUBLIC	OPERATING EXPENSES	2,000
CORE EL CENTRO 130 W BRUCE ST 3RD FL MILWAUKEE, WI 53204	NONE	PUBLIC	OPERATING EXPENSES	2,500
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
FEEDING AMERICA EASTERN WISCONSIN 1700 WEST FOND DU LAC AVE MILWAUKEE, WI 53208	NONE	PUBLIC	OPERATING EXPENSES	9,000
FIRST STAGE 325 W WALNUT ST MILWAUKEE, WI 53212	NONE	PUBLIC	OPERATING EXPENSES	2,750
FRANKLY MUSIC INC 622 N WATER ST STE 200 MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	1,500
Total			3a	158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
GRAND AVENUE CLUB 210 E MICHIGAN ST MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	4,000
HEAR WISCONSIN INC 10243 W NATIONAL AVE WEST ALLIS, WI 53227	NONE	PUBLIC	OPERATING EXPENSES	2,000
HOPE HOUSE OF MILWAUKEE INC 209 W ORCHARD ST MILWAUKEE, WI 53204	NONE	PUBLIC	OPERATING EXPENSES	2,500
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
HUNGER TASK FORCE INC 201 S HAWLEY CT MILWAUKEE, WI 53214	NONE	PUBLIC	OPERATING EXPENSES	9,000
ISLANDS OF BRILLIANCE PO BOX 774 MILWAUKEE, WI 53201	NONE	PUBLIC	OPERATING EXPENSES	2,000
JEWISH FAMILY SERVICES 1300 N JACKSON ST MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING COSTS	3,000
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
JEWISH MUSEUM MILWAUKEE 1360 N PROSCPECT AVE MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	3,000
KINGDOM PREP LUTHERAN HS 2520 N WAUWATOSA AVE WAUWATOSA, WI 53213	NONE	PUBLIC	OPERATING EXPENSES	2,500
LA CAUSA INC PO BOX 04188 MILWAUKEE, WI 53204	NONE	PUBLIC	OPERATING EXPENSES	3,000
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
LEAD 2 CHANGE 5215 N IRONWOOD RD MILWAUKEE, WI 53217	NONE	PUBLIC	OPERATING	3,000
META HOUSE 2625 N WEIL ST MILWAUKEE, WI 53212	NONE	PUBLIC	OPERATING EXPENSES	4,000
MILWAUKEE AREA TECHNICAL COLLEGE FOUNDATION 700 W STATE ST RM S214 MILWAUKEE, WI 53233	NONE	PUBLIC	OPERATING EXPENSES	2,500
Total ► 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
MILWAUKEE ART MUSEUM 700 N ART MUSEUM DR MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	12,500
MILWAUKEE BALLET 128 N JACKSON ST MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	2,000
MILWAUKEE CENTER FOR INDEPENDENCE 2020 W WELLS ST MILWAUKEE, WI 53233	NONE	PUBLIC	OPERATING EXPENSES	2,500
Total			3a	158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
MILWAUKEE CHAMBER THEATRE 158 N BROADWAY MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	3,000
MILWAUKEE INSTITUTE OF ART & DESIGN 273 E ERIE ST MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	2,750
MILWAUKEE RESCUE MISSION 830 N 19TH ST MILWAUKEE, WI 53233	NONE	PUBLIC	OPERATING EXPENSES	3,000
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NATIVITYJESUIT ACADEMY 1515 S 29TH ST MILWAUKEE, WI 53215	NONE	PUBLIC	OPERATING EXPENSES	3,000
NEIGHBORHOOD HOUSE OF MILWAUKEE 2819 W RICHARDSON PL MILWAUKEE, WI 53208	NONE	PUBLIC	OPERATING EXPENSES	2,500
OPTIMIST THEATRE 2010 N 1ST ST MILWAUKEE, WI 53212	NONE	PUBLIC	OPERATING EXPENSES	2,750
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
PATHFINDERS 4200 N HOLTON ST MILWAUKEE, WI 53212	NONE	PUBLIC	OPERATING EXPENSES	3,000
PENFIELD CHILDRENS CENTER 833 N 26TH ST MILWAUKEE, WI 53233	NONE	PUBLIC	OPERATING EXPENSES	4,000
PIANO ARTS OF WISCONSIN INC 2642 N SUMMIT AVE MILWAUKEE, WI 53211	NONE	PUBLIC	OPERATING EXPENSES	1,500
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
PLAYWORKS EDUCATION ENERGIZED PO BOX 1603 MILWAUKEE, WI 53201	NONE	PUBLIC	OPERATING EXPENSES	2,000
REPAIRERS OF THE BREACH 1335 W VLIET ST MILWAUKEE, WI 53205	NONE	PUBLIC	OPERATING EXPENSES	2,500
RISEN SAVIOR LUTHERAN 9550 W BROWN DEER RD MILWAUKEE, WI 53224	NONE	PUBLIC	OPERATING EXPENSES	3,500
Total			▶ 3a	158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
SECUREFUTURES FOUNDATION INC 710 N PLANKINTON AVE MILWAUKEE, WI 53203	NONE	PUBLIC	OPERATING EXPENSES	2,500
ST FRANCIS CHILDREN'S CENTER 6700 N PORT WASHINGTON RD MILWAUKEE, WI 53217	NONE	PUBLIC	OPERATING EXPENSES	2,500
ST MARCUS SCHOOL 2215 N PALMER ST MILWAUKEE, WI 53212	NONE	PUBLIC	OPERATING EXPENSES	3,000
Total			3a	158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
THE FLORENTINE OPERA 1930 E BURLEIGH ST MILWAUKEE, WI 53212	NONE	PUBLIC	OPERATING EXPENSES	2,000
THE GATHERING 804 E JUNEAU AVE MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	5,000
UNITED COMMUNITY CENTER 1028 S 9TH ST MILWAUKEE, WI 53204	NONE	PUBLIC	OPERATING EXPENSES	5,000
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
URBAN ECOLOGY CENTER 1500 E PARK PL MILWAUKEE, WI 53211	NONE	PUBLIC	OPERATING EXPENSES	2,000
WEST SIDE ARTS UN LTD 2627 W WELLS ST MILWAUKEE, WI 53233	NONE	PUBLIC	OPERATING EXPENSES	1,500
WI LUTHERAN CHILD & FAMILY SVC W175 N11120 STONEWOOD SR GERMANTOWN, WI 53022	NONE	PUBLIC	OPERATING EXPENSES	2,000
Total ▶ 3a				158,250

Form 990PF Part XIV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
WISCONSIN CONSERVATORY OF MUSIC 1584 N PROSPECT AVE MILWAUKEE, WI 53202	NONE	PUBLIC	OPERATING EXPENSES	4,000
Total ▶ 3a				158,250

TY 2021 Accounting Fees Schedule**Name:** GARDNER FOUNDATION**EIN:** 39-6076956

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING SERVICES	4,200			

TY 2021 Investments Corporate Stock Schedule

Name: GARDNER FOUNDATION
 EIN: 39-6076956

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CISCO SYSTEMS INC- 2000 SHARES	42,995	126,740
EXXON MOBIL CORP- 2000 SHARES	5,743	122,380
MGE ENERGY INC- 1500 SHARES	21,333	123,375
PNC BANK CORP- 500 SHARES	14,310	100,260
CITIGROUP INC- 200 SHARES	10,187	12,078
BP PLC- 300 SHARES	10,918	7,989
SOUTHERN CO- 1000 SHARES	12,759	68,580
INTEL CORP- 2500 SHARES	51,441	128,750
CHEVRON CORP- 400 SHARES	40,812	46,940
ASSOCIATED BANK CORP- 1815 SHARES	31,277	41,001
MET LIFE INC- 2500 SHARES	86,312	156,225
BANK OF AMERICA CORP- 5000 SHARES	99,982	222,450
JP MORGAN CHASE & CO- 2000 SHARES	63,711	316,700
CONOCO PHILLIPS- 200 SHARES	12,538	14,436
MERCK & CO- 1500 SHARES	54,421	114,960
FORD MOTOR CO- 5000 SHARES	64,459	103,850
AVANGRID INC- 1500 SHARES	32,520	74,850
BURNHAM HOLDINGS- 3000 SHARES	41,386	41,520
PFIZER INC- 2000 SHARES	50,699	118,100
GENERAL ELECTRIC CO- 3000 SHARES	27,443	35,426
OLD REPUBLIC INTL- 4000 SHARES	48,018	98,320
MICROSOFT CORP- 1000 SHARES	25,017	336,320
VIATRIS INC- 248 SHARES	2,779	3,355
DEERE & COMPANY- 500 SHARES	38,961	171,445
PRUDENTIAL FINANCIAL INC- 2000 SHARE	128,295	216,480
SENECA FOODS CORP- 3000 SHARES	87,105	143,850
GOLDMAN SACHS GROUP- 1500 SHARES	29,096	38,010
BRIGHTHOUSE FINANCIAL- 227 SHARES	9,968	11,759
ORGANON & CO- 150 SHARES	2,726	
PEOPLES BANK- 2000 SHARES		

TY 2021 Other Professional Fees Schedule**Name:** GARDNER FOUNDATION**EIN:** 39-6076956

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ANNUAL FEE	250			
INVESTMENT SERVICES	8,509	8,509		
OTHER INVESTMENT SERVICES	2,876	2,876		

TY 2021 Taxes Schedule**Name:** GARDNER FOUNDATION**EIN:** 39-6076956**Taxes Schedule**

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL TAXES	2,610	2,610		