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Form 990

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2020

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2020 calendar year, or tax year beginning 10-01-2020 , and ending 09-30-2021

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
CHILDREN INTERNATIONAL

% DANIELLE R MITCHELL

Doing business as

Number and street (or P.O. box if mail is not delivered to street address)Room/suite

2000 EAST RED BRIDGE RDKANSAS CITY, MO 64131

City or town, state or province, country, and ZIP or foreign postal code

KANSAS CITY, MO 64131

F Name and address of principal officer:
SUSANA ESHLEMAN
2000 EAST RED BRIDGE ROAD
KANSAS CITY, MO 64131

H(a) Is this a group return for subordinates?
☐ Yes ☒ No

H(b) Are all subordinates included?
☐ Yes ☐ No

If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

D Employer identification number
44-6005794

E Telephone number
(816) 942-2000

G Gross receipts \$ 113,375,598

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () ◀(insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.CHILDREN.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1951

M State of legal domicile: MO

Part I

Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
WE INVEST IN A PLACE, A TEAM AND A PATH OUT OF POVERTY THROUGH SUPPORTER CONTRIBUTIONS TO GRADUATE CHILDREN WHO ARE HEALTHY, EDUCATED, EMPOWERED AND EMPLOYED.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total unrelated business revenue from Part VIII, column (C), line 12

7b Net unrelated business taxable income from Form 990-T, line 39

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e)

b Total fundraising expenses (Part IX, column (D), line 25) ▶12,023,337

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses. Subtract line 18 from line 12

Net Assets or Fund Balances

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances. Subtract line 21 from line 20

Prior Year

Current Year

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

SUSANA ESHLEMAN PRESIDENT AND CEO

Type or print name and title

2022-02-15

Date

Paid Preparer Use Only

Print/Type preparer's name

Firm's name ▶ BKD LLP

Firm's address ▶ 1201 Walnut Suite 1700
Kansas City, MO 641062246

Preparer's signature

Firm's EIN ▶

Phone no. (816) 221-6300

Date 2022-02-15

Check ☐ if self-employed

PTIN P00482834

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form 990 (2020)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code:) (Expenses \$ 39,705,221 including grants of \$ 24,422,733) (Revenue \$ 22,495)
See Additional Data	

4b	(Code:) (Expenses \$ 26,470,147 including grants of \$ 26,457,960) (Revenue \$ 0)
See Additional Data	

4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
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4d	Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)	

4e	Total program service expenses ▶ 66,175,368
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☒

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	44
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 235			
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a	Yes	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		3b	Yes	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a	Yes	
b If "Yes," enter the name of the foreign country: ►CO , CJ , EC , GT , HO , IN , MX See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a		No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		No
d If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9 Sponsoring organizations maintaining donor advised funds.				
a Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10 Section 501(c)(7) organizations. Enter:				
a Initiation fees and capital contributions included on Part VIII, line 12	10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11 Section 501(c)(12) organizations. Enter:				
a Gross income from members or shareholders	11a			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.				
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c Enter the amount of reserves on hand	13c			
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a		No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.		15		No
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		16		No

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	11	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	10	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Did the organization have members or stockholders?		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	Yes	
b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	Yes	
13	Did the organization have a written whistleblower policy?	Yes	
14	Did the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	Yes	
b	Other officers or key employees of the organization	Yes	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed▶

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
▶ DANIELLE R MITCHELL 2000 EAST RED BRIDGE RD KANSAS CITY, MO 64131 (816) 942-2000

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☒

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

[illegible]

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

[illegible]

1b Sub-Total			
c Total from continuation sheets to Part VII, Section A			
d Total (add lines 1b and 1c)	2,497,331	0	429,095

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 34

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
RKD GROUP LLC, 3400 WATERVIEW PKWY SUITE 250 RICHARDSON, TX 75080	CONSULTANT	2,158,041
3 SIXTY FUNDRAISING, 33 IRVING PLACE NEWYORK, NY 10003	FUNDRAISING	1,647,431
ALL FOR ONE FUNDRAISING LLC, 510 S BURNSIDE AVE LOS ANGELES, CA 90036	FUNDRAISING	843,525
NEW CANVASSING EXPERIENCE, 78 SAN MARCOS STREET AUSTIN, TX 78702	FUNDRAISING	740,595
PERSONAL FUNDRAISING SERVICESLLC, 525 W MONROE ST SUITE 900 CHICAGO, IL 60661	FUNDRAISING	346,748

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 10

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514			
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a	6,500					
	b	Membership dues . . .	1b						
	c	Fundraising events . . .	1c						
	d	Related organizations	1d						
	e	Government grants (contributions)	1e						
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	93,634,436					
	g	Noncash contributions included in lines 1a - 1f:\$	1g	6,880,148					
	h Total. Add lines 1a-1f ▶			93,640,936					
	Program Service Revenue	2a	Business Code						
b									
c									
d									
e									
f		All other program service revenue.							
9 Total. Add lines 2a-2f. ▶			0						
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶		1,323,142			1,323,142			
	4 Income from investment of tax-exempt bond proceeds ▶		0						
	5 Royalties ▶		0						
	6a Gross rents	(i) Real	(ii) Personal						
		6a							
		b Less: rental expenses	6b						
		c Rental income or (loss)	6c					0	0
	d Net rental income or (loss) ▶			0					
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other						
		7a	18,161,271					227,500	
		b Less: cost or other basis and sales expenses	7b					17,121,341	27,250
		c Gain or (loss)	7c					1,039,930	200,250
	d Net gain or (loss) ▶			1,240,180			1,240,180		
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18		8a	0					
	b Less: direct expenses		8b	0					
	c Net income or (loss) from fundraising events . . . ▶			0					
	9a Gross income from gaming activities. See Part IV, line 19		9a	0					
	b Less: direct expenses		9b	0					
	c Net income or (loss) from gaming activities . . . ▶			0					
	10a Gross sales of inventory, less returns and allowances . . .		10a	0					
b Less: cost of goods sold . . .		10b	0						
c Net income or (loss) from sales of inventory . . . ▶			0						
Miscellaneous Revenue		Business Code							
11a Partnership Income		900099	22,749		22,749				
b									
c									
d All other revenue									
e Total. Add lines 11a-11d ▶			22,749						
12 Total revenue. See instructions ▶			96,227,007		22,749	2,563,322			

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,417,026	2,417,026		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	48,463,667	48,463,667		
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	1,921,347	1,172,022	403,483	345,842
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	12,070,230	7,362,840	2,534,748	2,172,641
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	752,185	458,833	157,959	135,393
9 Other employee benefits	1,493,965	911,319	313,733	268,914
10 Payroll taxes	981,399	598,653	206,094	176,652
11 Fees for services (non-employees):				
a Management	0			
b Legal	91,383	48,433	23,760	19,190
c Accounting	125,599	66,567	32,656	26,376
d Lobbying	0			
e Professional fundraising services. See Part IV, line 17	5,582,353			5,582,353
f Investment management fees	290,217	153,815	75,456	60,946
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,881,862	997,388	489,285	395,189
12 Advertising and promotion	1,904,528		304,724	1,599,804
13 Office expenses	1,476,639	798,374	371,672	306,593
14 Information technology	1,542,299	956,225	293,037	293,037
15 Royalties	0			
16 Occupancy	279,847	151,117	64,365	64,365
17 Travel	26,404	18,219	1,584	6,601
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	0			
20 Interest	0			
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	1,056,870	591,847	221,943	243,080
23 Insurance	240,909	127,682	57,818	55,409
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Postage donor correspondence	938,244	581,711	178,266	178,266
b Print donor correspondence	458,908	284,523	87,193	87,193
c Training/Continuing Education	137,335	15,107	116,735	5,493
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	84,133,216	66,175,368	5,934,511	12,023,337
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		756,851	1	484,553
	2	Savings and temporary cash investments		4,880,026	2	7,634,980
	3	Pledges and grants receivable, net		0	3	0
	4	Accounts receivable, net		383,761	4	167,596
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		0	6	0
	7	Notes and loans receivable, net		0	7	0
	8	Inventories for sale or use		488,722	8	477,133
	9	Prepaid expenses and deferred charges		12,271,744	9	11,031,280
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	40,407,654		
	b	Less: accumulated depreciation	10b	28,080,862		
				11,787,373	10c	12,326,792
	11	Investments—publicly traded securities		48,175,740	11	65,265,331
	12	Investments—other securities. See Part IV, line 11		6,338,390	12	9,318,268
	13	Investments—program-related. See Part IV, line 11		0	13	0
	14	Intangible assets		0	14	0
15	Other assets. See Part IV, line 11		487,122	15	601,805	
16	Total assets. Add lines 1 through 15 (must equal line 33)		85,569,729	16	107,307,738	
Liabilities	17	Accounts payable and accrued expenses		3,318,639	17	3,229,783
	18	Grants payable		0	18	0
	19	Deferred revenue		0	19	0
	20	Tax-exempt bond liabilities		0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		0	21	0
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		588,337	25	522,574
	26	Total liabilities. Add lines 17 through 25		3,906,976	26	3,752,357
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.					
	27	Net assets without donor restrictions		79,965,329	27	101,527,107
	28	Net assets with donor restrictions		1,697,424	28	2,028,274
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		81,662,753	32	103,555,381
33	Total liabilities and net assets/fund balances		85,569,729	33	107,307,738	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	96,227,007
2	Total expenses (must equal Part IX, column (A), line 25)	2	84,133,216
3	Revenue less expenses. Subtract line 2 from line 1	3	12,093,791
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	81,662,753
5	Net unrealized gains (losses) on investments	5	9,803,733
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-4,896
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	103,555,381

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Software ID:

Software Version:

EIN: 44-6005794

Name: CHILDREN INTERNATIONAL

Form 990 (2020)

Form 990, Part III, Line 4a:

SEE SCHEDULE O

Form 990, Part III, Line 4b: <u>SEE SCHEDULE O</u>
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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
SUSANA ESHLEMAN DIRECTOR/PRESIDENT AND CEO	40.0 1.0	X		X				473,716	0	64,120
WILLIAM BREWSTER EXECUTIVE VP/COO	40.0 1.0			X				287,654	0	53,686
JOHN MCCANNA VP OF GLOBAL PROGRAMS	40.0 1.0			X				209,523	0	47,764
LAURA THORNTON VP OF MARKETING/ENGAGEMENT	40.0 1.0			X				229,622	0	20,085
ROBERT KING DIRECTOR GIFT PLAN UNTIL 12/20	40.0 0.0					X		182,705	0	46,703
TERESA GAFFNEY DIRECTOR OF MARKETING	40.0 0.0					X		162,062	0	45,404
SHAWN ROUEN DIRECTOR OF CU&I	40.0 0.0					X		156,043	0	43,233
DANIELLE MITCHELL CONTROLLER	40.0 0.0					X		155,583	0	43,091
TIM BACHTA VP OF INFORMATION TECHNOLOGY	40.0 0.0			X				192,166	0	2,418
KEVIN ALTIS DIRECTOR APPLICATION SERVICES	40.0 0.0					X		168,605	0	24,867

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
AVIVA AJMERA DIRECTOR	1.0 1.0	X						0	0	0
ROLAND PAANAKKER DIRECTOR	1.0 0.0	X						0	0	0
STEVE BERGER DIRECTOR	1.0 0.0	X						0	0	0
MARVIN IRBY DIRECTOR	1.0 0.0	X						0	0	0
ENA WILLIAMS DIRECTOR	1.0 0.0	X						0	0	0
ADAM NEWSOME DIRECTOR	1.0 0.0	X						0	0	0

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.
If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	137,151,054	124,257,789	113,177,338	111,146,962	93,640,936	579,374,079
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						0
4 Total. Add lines 1 through 3	137,151,054	124,257,789	113,177,338	111,146,962	93,640,936	579,374,079
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). .						97,734,658
6 Public support. Subtract line 5 from line 4.						481,639,421

Section B. Total Support							
Calendar year (or fiscal year beginning in) ▶		(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4. . .	137,151,054	124,257,789	113,177,338	111,146,962	93,640,936	579,374,079
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . .	696,294	449,997	990,233	1,134,589	1,323,142	4,594,255
9	Net income from unrelated business activities, whether or not the business is regularly carried on . . .				13,887	22,495	36,382
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .	80,954	12,183	241,073	0	0	334,210
11	Total support. Add lines 7 through 10						584,338,926
12	Gross receipts from related activities, etc. (see instructions)					12	
13	First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						

Section C. Computation of Public Support Percentage		
14	Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f))	14 82.425 %
15	Public support percentage for 2019 Schedule A, Part II, line 14	15 75.541 %
16a	33 1/3% support test—2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☒	
b	33 1/3% support test—2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☐	
17a	10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐	
b	10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐	
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) . .						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ► ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests—2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
1		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
2		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
3a		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
3b		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
3c		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
4a		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
4b		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
4c		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
5a		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
5b		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
5c		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
6		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>		
7		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
9a		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9b		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9c		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
10a		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		
10b		

Part IV

Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described in 11a above?		
c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a ☐ The organization satisfied the Activities Test. Complete line 2 below.		
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.		
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
b Did the activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations			
1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (<i>explain in Part VI</i>). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (<i>prior IRS approval required - provide details in Part VI</i>)	5	
6 Other distributions (<i>describe in Part VI</i>). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8	
9 Distributable amount for 2020 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required-- <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2020:			
a From 2015.			
b From 2016.			
c From 2017.			
d From 2018.			
e From 2019.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7:			
\$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016.			
b Excess from 2017.			
c Excess from 2018.			
d Excess from 2019.			
e Excess from 2020.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule D (Form 990) 2020

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	39,713,839	37,495,923	36,048,957	33,059,334	30,209,585
b Contributions	106,200	57,777	70,235	107,764	50,850
c Net investment earnings, gains, and losses	11,036,266	2,350,168	1,543,990	2,998,421	2,911,550
d Grants or scholarships					
e Other expenditures for facilities and programs	14,400	6,672	8,110		
f Administrative expenses	226,882	183,357	159,149	116,562	112,651
g End of year balance	50,615,023	39,713,839	37,495,923	36,048,957	33,059,334

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶ 98.290 %

b

Permanent endowment ▶ 1.530 %

c

Term endowment ▶ 0.180 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

3a(i)

Yes

No

(ii) Related organizations

3a(ii)

Yes

No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		320,156		320,156
b Buildings		16,290,988	6,143,340	10,147,648
c Leasehold improvements				
d Equipment		21,740,592	20,587,443	1,153,149
e Other		2,055,918	1,350,079	705,839
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				12,326,792

Schedule D (Form 990) 2020

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) Private Equity Inv Partnership	7,252,313	F
(B) Limited Partnership	2,065,955	F
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	9,318,268	

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
(2) Gift Annuity Funds	506,324
(3) Deposit Plan Funds	16,250
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	522,574

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	119,014,247
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	9,803,733
b	Donated services and use of facilities	2b	12,985,551
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	20,705
e	Add lines 2a through 2d	2e	22,809,989
3	Subtract line 2e from line 1	3	96,204,258
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	22,749
c	Add lines 4a and 4b	4c	22,749
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	96,227,007

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	97,120,505
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	12,985,551
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	1,738
e	Add lines 2a through 2d	2e	12,987,289
3	Subtract line 2e from line 1	3	84,133,216
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	84,133,216

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 44-6005794
Name: CHILDREN INTERNATIONAL

Supplemental Information

Return Reference	Explanation
SCHEDULE D, PART V, LINE 4	INTENDED USES OF THE ORGANIZATIONS ENDOWMENT FUNDS THE PURPOSE OF THE ENDOWMENT FUND IS TO FUND BOTH OCCASIONAL EXTRAORDINARY INVESTMENTS IN THE BUSINESS AND PLANNED ANNUAL INVESTMENTS IN THE BUSINESS; FOR THE SOLE INTENT TO MAXIMIZE CHILD IMPACT. WITHDRAWALS FROM THE FUND WILL MAINTAIN THE APPROVED MINIMUM BALANCE OF THE FUND, WITH THE FUND EARNING OPTIMIZED RETURNS ON A RISK-ADJUSTED BASIS.

Supplemental Information

Return Reference	Explanation
SCHEDULE D, PART X, LINE 2	UNCERTAIN TAX POSITIONS DISCLOSURE MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

Supplemental Information

Return Reference	Explanation
SCHEDULE D, PART XI, LINE 2D	OTHER AMOUNTS INCLUDED ON FORM 990, PART VIII, LINE 12 BUT NOT ON LINE 1 RELATED ORGANIZATIONS REVENUE \$ 2,052 CHANGE IN LIABILITY FOR GIFT ANNUITIES 18,653 ----- TOTAL \$ 20,705

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PART XI, LINE 4B	OTHER AMOUNTS INCLUDED ON FORM 990, PART VIII, LINE 12 BUT NOT ON LINE 1 PARTNERSHIP INCOME \$ 22,495

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PART XII, LINE 2D	OTHER AMOUNTS INCLUDED ON FORM 990, PART VIII, LINE 12 BUT NOT ON LINE 1 RELATED ORGANIZATIONS EXPENSES \$ 1,738

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
See Add'l Data					
3a Sub-total	2	23			43,369,829
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)	2	23			43,369,829

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

[illegible]

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	▶	16
3	Enter total number of other organizations or entities	▶	

Part III	Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
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Part III can be duplicated if additional space is needed.

[illegible]

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . ☒ Yes ☐ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* ☐ Yes ☒ No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART I, LINE 2	MONITORING THE USE OF GRANTS OUTSIDE THE US CHILDREN INTERNATIONAL (CI) PROVIDES VITAL BENEFITS, SERVICES AND COMPREHENSIVE SKILL-BUILDING ACTIVITIES FOR DISADVANTAGED CHILDREN AND YOUTH IN ITS CHILD SPONSORSHIP PROGRAM, PRIMARILY THROUGH COMMUNITY CENTERS AROUND THE WORLD. ALL OF THESE INTERNATIONAL FIELD LOCATIONS FOLLOW GUIDANCE AS PRESCRIBED IN A FIELD MANUAL (WRITTEN AND MAINTAINED BY CI), OUTLINING KEY PROCEDURES FROM CHILD SELECTION TO PROGRAM MONITORING. THE ACCOUNTING PORTION OF THIS MANUAL DESCRIBES THE VARIOUS PROCEDURES AND CONTROLS SURROUNDING THE ACCOUNTING OF ALL FUNDS SENT FROM CHILDREN INTERNATIONAL USING A STANDARDIZED CHART OF ACCOUNTS AND ACCOUNTING SYSTEMS AROUND THE WORLD. AS DESCRIBED IN THE ACCOUNTING PORTION OF THE FIELD MANUAL, EACH FIELD LOCATION IS RESPONSIBLE TO KANSAS CITY FOR MONTHLY AND QUARTERLY REPORTS, COMPARING ACTUAL RESULTS TO BUDGET AND EXPLAINING ANY SIGNIFICANT VARIANCES. IN ADDITION, EACH FIELD LOCATION IS SUBJECT TO AN ANNUAL AUDIT CONDUCTED BY AN INDEPENDENT CPA FIRM AND AN ADDITIONAL AUDIT IS PERFORMED BY CHILDREN INTERNATIONAL INTERNAL AUDITORS EVERY 12-18 MONTHS, OR AS NEEDED. THE CHILDREN INTERNATIONAL REGIONAL CONTROLLERS ALSO PERFORM AN INTERNAL REVIEW OF EACH FIELD LOCATION AS NEEDED. EACH CHILD SPONSORSHIP PROGRAM LOCATION PREPARES AN ANNUAL BUDGET BASED UPON GUIDELINES ESTABLISHED BY CI. THESE BUDGETS ARE REVIEWED BY CHILDREN INTERNATIONAL GLOBAL PROGRAMS STAFF AND ULTIMATELY BY THE CHILDREN INTERNATIONAL REGIONAL DIRECTORS, DIRECTOR OF INTERNATIONAL FINANCE, DIRECTOR OF GLOBAL PROGRAMS AND VP OF GLOBAL PROGRAMS AT CHILDREN INTERNATIONAL, AND THE CHILDREN INTERNATIONAL EXECUTIVE COMMITTEE AT CHILDREN INTERNATIONAL HEADQUARTERS.

990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART II, LINE 1, COLUMN D	PURPOSE OF GRANTS CHILD AND YOUTH SUPPORT AND DEVELOPMENT

990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART II, LINE 1, COLUMN H	DESCRIPTION OF NON-CASH ASSISTANCE CHILDREN INTERNATIONAL (CI) WORKS WITH CORPORATE PARTNERS TO DISTRIBUTE PRODUCT DONATIONS REQUESTED BY FIELD LOCATIONS TO AID THE CHILDREN, FAMILIES AND COMMUNITIES THEY SERVICE. CHILDREN INTERNATIONAL DISTRIBUTES ITEMS INCLUDING SHOES, EDUCATIONAL MATERIALS AND TEXTBOOKS, AND HYGIENE ITEMS.

Additional Data

Software ID:
Software Version:
EIN: 44-6005794
Name: CHILDREN INTERNATIONAL

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EAST ASIA AND THE PACIFIC			GRANTMAKING		8,897,780
NORTH AMERICA			GRANTMAKING		2,402,320

Form 990 Schedule F Part I - Activities Outside The United States					
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH AMERICA			GRANTMAKING		11,413,263
SOUTH ASIA			GRANTMAKING		3,732,284

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SUB-SAHARAN AFRICA			GRANTMAKING		2,114,671
CENTRAL AMERICA AND THE CARIBBEAN			GRANTMAKING		12,147,981

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH ASIA	1	9	PROGRAM SERVICES	PROGRAM OVERSIGHT	419,896
CENTRAL AMERICA AND THE CARIBBEAN		3	PROGRAM SERVICES	PROGRAM OVERSIGHT	164,116

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH AMERICA	1	11	PROGRAM SERVICES	PROGRAM OVERSIGHT	702,119
CENTRAL AMERICA AND THE CARIBBEAN			PASSIVE INVESTMENTS		1,375,399

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	SEE PART V	12,312,098	EFT			
		CENTRAL AMERICA AND THE CARIBBEAN	SEE PART V			1,008,097	SEE PART V	WHOLESALE

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SEE PART V	8,897,780	EFT			
		EAST ASIA AND THE PACIFIC	SEE PART V			5,335,979	SEE PART V	WHOLESALE

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	SEE PART V	2,402,319	EFT			
		SOUTH AMERICA	SEE PART V	12,115,382	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SEE PART V			4,152,179	SEE PART V	WHOLESALE
		SUB-SAHARAN AFRICA	SEE PART V	1,582,295	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	PROGRAM ASSISTANCE			532,376	SEE PART V	WHOLESALE

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a ☒ Mail solicitations

e ☐ Solicitation of non-government grants

b ☒ Internet and email solicitations

f ☐ Solicitation of government grants

c ☒ Phone solicitations

g ☐ Special fundraising events

d ☒ In-person solicitations
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ Yes ☐ No
- b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
THRIVING CHARITY ADVOCATES	PROFESSIONA PART IV		No	3,039,103	698,119	2,340,984
PERSONAL FUNDRAISING SERVICE	PROFESSIONA PART IV		No	1,195,793	523,193	672,601
3 SIXTY FUNDRAISING	PROFESSIONA PART IV		No	955,926	1,604,940	
NEW CANVASSING EXPERIENCE	PROFESSIONA PART IV		No	664,226	858,533	
ALL FOR ONE FUNDRAISING	PROFESSIONA PART IV		No	439,750	849,045	
UP FUNDRAISING	PROFESSIONA PART IV		No	438,752	859,050	
GLOBAL FACES DIRECT	PROFESSIONA PART IV		No	283,681	189,473	94,208
Total ▶				7,017,231	5,582,353	3,107,793

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.
- AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY
- For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat. No. 50083H Schedule G (Form 990 or 990-EZ) 2020

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		(event type)	(event type)	(total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts				
	2 Less: Contributions				
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses				
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				
11 Net income summary. Subtract line 10 from line 3, column (d) ▶					

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11

Does the organization conduct gaming activities with nonmembers?

☐ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☐ No

13

Indicate the percentage of gaming activity conducted in:

a	The organization's facility	13a	%
b	An outside facility	13b	%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes ☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$.

c

If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16

Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer

☐ Employee

☐ Independent contractor

17

Mandatory distributions:

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes ☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part IV

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
SCHEDULE G, PART I, LINE 2B	FUNDRAISING ACTIVITIES CHILDREN INTERNATIONAL PROGRAMS ARE MADE POSSIBLE THROUGH A VARIETY OF FUNDING MTEHODS, INCLUDING CHILD SPONSORSHIP, A CONTINUITY PROGRAM WHERE AN INDIVIDUAL AGREES TO SPONSOR A CHILD BY MEANS OF ONGOING MONTHLY CONTRIBUTIONS. DUE TO THE CONNECTION BETWEEN THE INDIVIDUAL AND CHILD, MANY SPONSORS CONTINUE THEIR COMMITMENT FOR MULTIPLE YEARS. BECAUSE OF THIS LONGEVITY, IT IS NECESSARY, WHEN LOOKING AT THE VALUE OF A FUNDRAISING CAMPAIGN, TO CONSIDER THE INCOME GENERATED BY THOSE SPONSORS OVER SEVERAL YEARS. THEREFORE, INCOME RESULTING FROM FUNDRAISING SPENDING IN FISCAL YEAR 2021 WILL BE REALIZED OVER THE NEXT SEVERAL YEARS. IN FISCAL YEAR 2021, 79% OF ALL EXPENDITURES WERE USED TO PROVIDE BENEFITS AND SERVICES TO CHILDREN, YOUTH, FAMILIES, AND COMMUNITIES IN DESPARATE NEED.
SCHEDULE G, PART I, LINE 2B, COLUMN (II)	ACTIVITY LINE 1: THRIVING CHARITY ADVOCATE - IN-PERSON SOLICITATIONS LINE 2: PERSONAL FUNDRAISING SERVICES - IN PERSON SOLICITATIONS LINE 3: 3SIXTY FUNDRAISING - IN PERSON SOLICITATIONS LINE 4: NEW CANVASSING EXPERIENCE - IN PERSON SOLICITATIONS LINE 5: ALL FOR ONE FUNDRAISING - IN PERSON SOLICITATIONS LINE 6: UP FUNDRAISING - IN PERSON SOLICITATIONS LINE 7: GLOBAL FACES DIRECT - IN PERSON SOLICITATIONS

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Department of the
Treasury
Internal Revenue Service

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number

44-6005794

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 3
- 3 Enter total number of other organizations listed in the line 1 table ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
SCHEDULE I, PART I, LINE 2	MONITORING THE USE OF GRANT FUNDS CHILDREN INTERNATIONAL CONTRACTS WITH SEVERAL DOMESTIC CHARITIES THAT PROVIDE SERVICES TO IMPOVERISHED CHILDREN AND THEIR FAMILIES. THESE CHARITIES PROVIDE BENEFITS BASED UPON WRITTEN AGREEMENTS THAT OUTLINE THE KEY PROCEDURES AND SERVICES TO BE PROVIDED. FUNDING TO EACH OF THESE CHARITIES IS BASED UPON AN ANNUAL BUDGET THAT IS APPROVED BY CHILDREN INTERNATIONAL'S BOARD OF DIRECTORS. ALL OF THESE TRANSACTIONS ARE SUBJECT TO REVIEW BY CHILDREN INTERNATIONAL'S INDEPENDENT CPA FIRM AS PART OF THE ANNUAL FINANCIAL STATEMENT AUDIT.

Additional Data

Software ID:
Software Version:
EIN: 44-6005794
Name: CHILDREN INTERNATIONAL

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN INTERNATIONAL CHAPTERS OF AMERICA 2000 E RED BRIDGE RD KANSAS CITY, MO 64131	43-1201088	501(C)(3)	172,632				EMERGENCY ASSISTANCE
CHILDREN INTERNATIONAL COMMUNITY ORG 2000 E RED BRIDGE RD KANSAS CITY, MO 64131	20-8441651	501(C)(3)	1,325,000				PROGRAM ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UALR CHILDREN INTERNATIONAL 2510 FAIR PARK BLVD LITTLE ROCK, AR 72204	71-0505337	501(C)(3)	915,699				PROGRAM ASSISTANCE

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I Questions Regarding Compensation		Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
☐ Travel for companions	☐ Payments for business use of personal residence		
☐ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?		2	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
☒ Compensation committee	☒ Written employment contract		
☒ Independent compensation consultant	☒ Compensation survey or study		
☒ Form 990 of other organizations	☒ Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a Receive a severance payment or change-of-control payment?		4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?		4b	No
c Participate in, or receive payment from, an equity-based compensation arrangement?		4c	No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a The organization?		5a	No
b Any related organization?		5b	No
If "Yes," on line 5a or 5b, describe in Part III.			
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a The organization?		6a	No
b Any related organization?		6b	No
If "Yes," on line 6a or 6b, describe in Part III.			
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.		7	No
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.		8	No
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		9	

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
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Additional Data

Software ID:
Software Version:
EIN: 44-6005794
Name: CHILDREN INTERNATIONAL

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1SUSANA ESHLEMAN DIRECTOR/PRESIDENT AND CEO	(i)	427,808	0	45,908	24,710	39,410	537,836	
	(ii)	0	0	0	0	0	0	
1JOHN MCCANNA VP OF GLOBAL PROGRAMS	(i)	197,673	0	11,850	17,010	30,754	257,287	
	(ii)	0	0	0	0	0	0	
2VICKIE WIEDENMANN ASST. VP AND SECRETARY	(i)	132,304	0	1,988	8,152	20,774	163,218	
	(ii)	0	0	0	0	0	0	
3WILLIAM BREWSTER EXECUTIVE VP/COO	(i)	277,252	0	10,402	24,710	28,976	341,340	
	(ii)	0	0	0	0	0	0	
4LAURA THORNTON VP OF MARKETING/ENGAGEMENT	(i)	215,439	10,000	4,183	6,695	13,390	249,707	
	(ii)	0	0	0	0	0	0	
5TIM BACHTA VP OF INFORMATION TECHNOLOGY	(i)	187,014	0	5,152	0	2,418	194,584	
	(ii)	0	0	0	0	0	0	
6KEVIN ALTIS DIRECTOR APPLICATION SERVICES	(i)	167,741	0	864	11,716	13,151	193,472	
	(ii)	0	0	0	0	0	0	
7SHAWN ROUEN DIRECTOR OF CU&I	(i)	155,714	0	329	11,230	32,003	199,276	
	(ii)	0	0	0	0	0	0	
8TERESA GAFFNEY DIRECTOR OF MARKETING	(i)	156,240	5,000	822	11,435	33,969	207,466	
	(ii)	0	0	0	0	0	0	
9ROBERT KING DIRECTOR GIFT PLAN UNTIL 12/20	(i)	181,833	0	872	13,815	32,888	229,408	
	(ii)	0	0	0	0	0	0	
10DANIELLE MITCHELL CONTROLLER	(i)	154,741	0	842	11,258	31,833	198,674	
	(ii)	0	0	0	0	0	0	

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions
▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	X		264,826	WHOLESALE VALUE
5 Clothing and household goods	X		968,012	WHOLESALE VALUE
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies	X	18	5,647,310	WHOLESALE VALUE
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ ()				
26 Other ▶ ()				
27 Other ▶ ()				
28 Other ▶ ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

30a

Yes

No

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31

Yes

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

Yes

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 51227J

Schedule M (Form 990) (2020)

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE M, PART I, COLUMN B	NUMBER OF CONTRIBUTIONS OR ITEMS CONTRIBUTED THE AMOUNT IN COLUMN B IS THE NUMBER OF CONTRIBUTIONS.
SCHEDULE M, PART I, LINE 32B	THIRD-PARTY INVOLVEMENT CHILDREN INTERNATIONAL WORKS WITH CORPORATE PARTNERS TO PROCURE AND DISTRIBUTE PRODUCT DONATIONS REQUESTED BY FIELD LOCATIONS TO AID THE CHILDREN, FAMILIES AND COMMUNITIES THEY SERVE. CHILDREN INTERNATIONAL ALSO DISTRIBUTES PRODUCT DONATIONS INCLUDING SHOES, EDUCATIONAL MATERIALS AND TEXTBOOKS, AND HYGIENE ITEMS.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization
CHILDREN INTERNATIONAL

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number

44-6005794

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 1	DESCRIPTION OF ORGANIZATION'S MISSION WE CONNECT PEOPLE AROUND THE WORLD IN THE FIGHT TO END POVERTY. WORKING TOGETHER, WE INVEST IN THE LIVES OF CHIDLREN AND YOUTH, BUILD THE HEALTHY ENVIRONMENTS THEY NEED TO THRIVE, AND EMPOWER THEM TO CREATE LASTING CHANGE IN THEIR OWN LIVES AND COMMUNITIES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A	CHILDREN INTERNATIONAL CREATES PERSONAL, TRANSFORMATIVE AND IMPACTFUL RELATIONSHIPS AND OFFERS SUPPORTERS A WAY TO INVEST IN THE HOLISTIC DEVELOPMENT OF A CHILD WITH THE ULTIMATE FOCUS ON EMPLOYABILITY TO HELP ITS GRADUATES BREAK THE CYCLE OF POVERTY. THIS IS DONE THROUGH LOCALLY STAFFED COMMUNITY CENTERS AND VOLUNTEERS. CHILDREN INTERNATIONAL HAS SET FORTH A VISION OF BRINGING PEOPLE TOGETHER TO END POVERTY FOR GOOD. THE ORGANIZATION'S GOAL IS TO ERADICATE POVERTY IN THE LIFE OF EVERY CHILD AND PERSON INVOLVED WITH CHILDREN INTERNATIONAL. THE ORGANIZATION CONNECTS PEOPLE ALL OVER THE WORLD, FACILITATING STRONG RELATIONSHIPS AND PARTNERSHIPS ACROSS SOCIOECONOMIC AND CULTURAL BOUNDARIES. CHILDREN INTERNATIONAL BELIEVES EVERYONE SHARES THIS BASIC HUMAN RIGHT: TO LIVE FREE FROM POVERTY FOR GOOD. ITS APPROACH TO ACHIEVING THIS VISION FOCUSES ON FIVE SPECIFIC CORE AREAS: HEALTH SERVICES, ECONOMIC ASSISTANCE, ACCESS TO EDUCATION AND LEARNING, EMOTIONAL WELL-BEING AND YOUTH EMPLOYABILITY. THROUGH ITS PROGRAMS, THE ORGANIZATION STRATEGICALLY PROVIDES THE SERVICES, TRAINING AND OPPORTUNITIES CHILDREN AND YOUTH NEED TO BECOME PRODUCTIVE ADULTS. IN MARCH 2020, DUE TO THE PANDEMIC, PROGRAMS MOVED TO VIRTUAL PLATFORMS WHEREVER POSSIBLE. MEDICAL SERVICES THROUGH THE MEDICAL SERVICES PROGRAM, CHILDREN INTERNATIONAL MAKES SURE OUR ENTIRE SPONSORED POPULATION HAS ACCESS TO BASIC MEDICAL SERVICES, SUCH AS EXAMS, MEDICINES AND SUPPLIES, FREE AND LOW COST REFERRALS FOR SPECIALIZED CARE, AND FINANCIAL SUPPORT FOR MEDICAL REFINES. WE PROVIDE THESE SERVICES BOTH DIRECTLY - THROUGH OUR COMMUNITY CENTERS AND TELEHEALTH CONSULTS WITH OUR OWN MEDICAL STAFF - AND BY COLLABORATING WITH PUBLIC AND PRIVATE PARTNERS. WE ALSO HELP OUR POPULATION UNDERSTAND WHEN AND WHY THEY NEED - AND DESERVE - HEALTH CARE SERVICES. WE USE EDUCATIONAL SESSIONS, HOME VISITS AND OTHER SUPPORTS TO ENCOURAGE OUR FAMILIES TO EXERCISE THEIR RIGHT TO HEALTH CARE. AS PART OF ITS HEALTH INITIATIVES IS THE NUTRITION REHABILITATION PROGRAM. THIS APPROACH TARGETS UNDERNOURISHED CHILDREN AGES 3- 11, THROUGH AN INTENSIVE NUTRITION REHABILITATION PROGRAM. CHILDREN WHO ARE MODERATELY OR SEVERELY UNDERNOURISHED ARE ENROLLED IN A FEEDING PROGRAM TO FACILITATE RAPID IMPROVEMENTS IN HEALTH AND NUTRITIONAL STATUS. PARENTS AND OTHER CAREGIVERS ARE ENROLLED IN A NUTRITION EDUCATION PROGRAM AND RECEIVE INSTRUCTION ON THE NUTRITIONAL VALUE OF LOCALLY AVAILABLE FOODS, LOW-COST MEAL PREPARATION AND PREVENTION OF MALNUTRITION THROUGH PROPER CARE OF SICK CHILDREN. CHILDREN WILL STAY IN THE PROGRAM FOR AT LEAST TWO MONTHS OR UNTIL THEY HAVE SUSTAINED IMPROVEMENT OR HAVE RETURNED TO NORMAL WEIGHT. EDUCATION DEPENDING ON LOCAL NEEDS, CHILDREN INTERNATIONAL INCORPORATES A VARIETY OF TECHNIQUES TO SUPPORT CHILDREN'S EDUCATIONS. FOR EXAMPLE, IN AREAS WHERE ACCESS TO BOOKS AND QUALITY EDUCATION IS LIMITED, IT PROVIDES LIBRARIES AND TUTORING PROGRAMS. CHILDREN INTERNATIONAL PROVIDES A VARIETY OF ASSISTANCE TO CHILDREN AND YOUTH TO

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A	SUPPORT ENROLLMENT AND COMPLETION OF SCHOOL. BASED ON THE GREATEST NEEDS OF FAMILIES IN SPECIFIC LOCATIONS, CHILDREN INTERNATIONAL PROVIDES ASSISTANCE SUCH AS SCHOOL UNIFORMS, SCHOOL SUPPLIES, SCHOOL FEES, TUITION AND TRANSPORTATION COSTS. AS YOUTH PROGRESS THROUGH SECONDARY SCHOOL, SCHOLARSHIPS ARE AVAILABLE TO SUPPORT THE INCREASED EDUCATION COSTS OF UPPER SECONDARY SCHOOL. BECOMING EMPOWERED CHILDREN LIVING IN POVERTY OFTEN LACK THE SUPPORTIVE ENVIRONMENT AND CARING ADULTS TO HELP THEM NAVIGATE THEIR FORMATIVE DEVELOPMENT YEARS. THIS OFTEN RESULTS IN YOUTH WHO LACK IMPORTANT LIFE SKILLS SUCH AS COMMUNICATION, TEAMWORK AND THE ABILITY TO MANAGE STRESS. CHILDREN INTERNATIONAL'S EMPOWERMENT PROGRAMS FOCUS ON TEACHING LIFE SKILLS THROUGH A VARIETY OF INTERACTIVE ACTIVITIES USING METHODS CHILDREN AND YOUTH ARE NATURALLY INTERESTED IN, SUCH AS SPORTS AND ARTS. THESE PROGRAMS BECOME VEHICLES TO TEACH LIFE SKILLS, WHICH ULTIMATELY HELP YOUNG PEOPLE BECOME CAPABLE ADULTS, ABLE TO SUCCEED IN THE WORKPLACE AND IN THE WORLD. LEADERSHIP TRAINING LEADERSHIP TRAINING PROVIDES CHILDREN AND YOUTH WITH A HANDS-ON LEARNING EXPERIENCE SO THAT THEY CAN PRACTICE IMPORTANT LIFE SKILLS, INCLUDING INTERPERSONAL COMMUNICATION, PUBLIC SPEAKING, TEAMWORK, PROBLEM ANALYSIS & DECISION MAKING, CONFLICT RESOLUTION, AND RESOURCE MANAGEMENT. PARTICIPANTS LEARN THE MEANING OF LEADERSHIP AND HOW TO IDENTIFY AND STRENGTHEN LEADERSHIP QUALITIES IN THEMSELVES AND IN THEIR PEERS. THOSE WHO EXCEL ARE LIKELY TO BE ELECTED TO THEIR LOCAL YOUTH COUNCIL. THESE SELECT LEADERS DETERMINE THE BEST USE OF YOUTH EMPOWERMENT FUNDS, WHICH CHILDREN INTERNATIONAL PROVIDES FOR YOUTH TO ORGANIZE AND COMPLETE LOCAL COMMUNITY-IMPROVEMENT PROJECTS. THE CULMINATING ACTIVITY FOR THE YOUTH PARTICIPANTS IS THE IMPLEMENTATION OF A SMALL-SCALE COMMUNITY SERVICE ACTIVITY. SOCIAL AND FINANCIAL EDUCATION IN ORDER TO IMPLEMENT A RELEVANT AND IMPACTFUL CHILD AND YOUTH EMPOWERMENT PROGRAM, CHILDREN INTERNATIONAL PARTNERS WITH AFLATOUN (CHILD SAVINGS INTERNATIONAL) TO IMPLEMENT ITS SOCIAL AND FINANCIAL EDUCATION PROGRAM. THE AGE-APPROPRIATE CURRICULUM FOCUSES ON THE DEVELOPMENT OF PERTINENT LIFE SKILLS, THE PROMOTION AND PROTECTION OF THE RIGHTS OF THE CHILD, SOCIAL RESPONSIBILITY AND COMMUNITY SERVICE, AND CIVIC EDUCATION. THE FIVE CORE ELEMENTS OF AFLATOUN ARE: . PERSONAL UNDERSTANDING AND EXPLORATION . RIGHTS AND RESPONSIBILITIES . SAVINGS AND SPENDING . PLANNING AND BUDGETING . SOCIAL AND FINANCIAL ENTERPRISE BECOMING EMPLOYED CHILDREN INTERNATIONAL OFFERS SCHOLARSHIPS AND CAREER-READINESS PROGRAMS THAT HELP KIDS OVERCOME BARRIERS TO EMPLOYMENT BY GIVING THEM THE SKILLS NEEDED TO LOOK FOR JOBS, INTERVIEW AND DEVELOP THE NECESSARY WORK-ETHIC TO MAINTAIN LONG-TERM EMPLOYMENT. IN ADDITION, MERIT-BASED SCHOLARSHIPS ARE AVAILABLE FOR JOB-TRAINING PROGRAMS AS WELL AS FOR UNIVERSITY. CAREER READINESS AND INTO EMPLOYMENT THE ORGANIZATION'S CAREER-READINESS ACTIVITIES TEACH YOUTH HOW TO FIND WORK, INTERVIEW EFFECTIVELY AND

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A	D BE GOOD EMPLOYEES. IN PARTNERSHIP WITH LOCAL BUSINESSES, CHILDREN INTERNATIONAL'S INTO E MPLOYMENT PROGRAM MATCHES YOUTH WITH TRADE SCHOOLS AND FORMAL WORK EXPERIENCE OPPORTUNITIE S, HELPING THEM ACQUIRE JOB SKILLS THAT ARE IN DEMAND LOCALLY. PANDEMIC RESPONSE OUR NEW E CONOMIC ASSISTANCE PROGRAM DEVELOPED IN RESPONSE TO THE PANDEMIC SUPPORTED FAMILIES IMMEDI ATE NEEDS DURING THE COVID PANDEMIC. THE PROGRAM PROVIDED DIRECT ECONOMIC ASSISTANCE TO PA Y RENT, PURCHASE DATA PLANS OR COVER OTHER URGENT NEEDS. IN SOME PLACES CI PROVIDED FOOD A ND HYGIENE ITEMS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4B	COMMUNITY CENTERS & CARING ADULTS CHILDREN INTERNATIONAL PROVIDES ITS MOST COMPREHENSIVE PROGRAMS WITHIN ITS COMMUNITY CENTERS. NEWER STATE-OF-THE-ART FACILITIES HAVE SPECIFIC YOUTH ROOMS AND AREAS, WHICH ARE SEPARATE FROM THE GATHERING SPACES FOR YOUNGER CHILDREN, TO ENCOURAGE PARTICIPATION AND ENHANCE YOUTH ACTIVITIES. WHILE BUILDINGS ARE IMPORTANT, THEY AREN'T WHAT MAKE CHILDREN INTERNATIONAL'S PROGRAMS A SUCCESS; IT'S THE PEOPLE WHO INVEST IN THE CHILDREN AND YOUTH WHO MAKE THE DIFFERENCE. LOCAL VOLUNTEERS GLOBALLY, MORE THAN 9,000 INDIVIDUALS VOLUNTEER IN SUPPORT OF CHILDREN INTERNATIONAL. THESE TRAINED VOLUNTEERS - TYPICALLY THE PARENTS OF SPONSORED CHILDREN AND YOUTH - CONDUCT FAMILY VISITS IN SURROUNDING NEIGHBORHOODS, ARE THE FIRST TO KNOW ABOUT LOCAL AND DOMESTIC SITUATIONS AND SERVE AS AN INVALUABLE CONDUIT OF INFORMATION AND KNOWLEDGE. THESE INDIVIDUALS ALSO SUPPORT PROGRAMMING THAT TEACHES CHILDREN AND YOUTH HOW TO ORGANIZE PROJECTS AND BE LEADERS. THEN, THESE DEDICATED ADULTS ENCOURAGE YOUTH TO GIVE BACK THROUGH TUTORING YOUNGER CHILDREN AND LEADING COMMUNITY-IMPROVEMENT PROJECTS. IT IS NOT UNUSUAL FOR VOLUNTEERS TO SERVE FOR DECADES - WE'LL AFTER THEIR OWN CHILDREN HAVE GRADUATED FROM CHILDREN INTERNATIONAL'S PROGRAM. PROFESSIONAL STAFF THE ORGANIZATION'S WORKFORCE IS COMPRISED OF IN-COUNTRY NATIONALS, INCLUDING EVERY DOCTOR, DENTIST, NUTRITIONIST, AGENCY DIRECTOR, TEACHER AND LIBRARIAN. THESE PROFESSIONALS SPEAK THE SAME LANGUAGE AND DIALECT OF THE FAMILIES AND UNDERSTAND THE LOCAL CHALLENGES, CUSTOMS, LAWS AND SOCIAL NETWORKS OF THE COMMUNITIES WHERE OUR CHILDREN AND THEIR FAMILIES LIVE. ALLIANCES AND PARTNERSHIPS COLLABORATION IS THE KEY TO PROVIDING EFFECTIVE, ECONOMIC HUMANITARIAN RELIEF. THAT'S WHY CHILDREN INTERNATIONAL IS COMMITTED TO SECURING PARTNERSHIPS AND PRODUCT DONATIONS. THIS ADDITIONAL SUPPORT ALLOWS CHILDREN INTERNATIONAL TO PROVIDE A HIGHER VOLUME OF DIRECT ASSISTANCE TO CHILDREN AND THEIR FAMILIES. OTHER PARTNERS OF CHILDREN INTERNATIONAL INCLUDE THE CLEAN THE WORLD FOUNDATION, WHICH DISTRIBUTES HYGIENE KITS TO AID IN SANITATION AND HEALTH EFFORTS, AND HOUGHTON MIFFLIN, WHICH PROVIDES BOOKS. CHILDREN INTERNATIONAL HAS WORKED COLLABORATIVELY WITH THE U.S. PEACE CORPS, USAID AND OTHER ORGANIZATIONS. ITS AGENCIES ALSO WORK IN-COUNTRY WITH LOCAL GOVERNMENTAL AGENCIES, SCHOOLS AND UNIVERSITIES, AS WELL AS BUSINESSES AND OTHER NONGOVERNMENTAL ORGANIZATIONS. IMPACTING THE BROADER COMMUNITY COMMUNITY CENTERS MAY PROVIDE THE MOST ROBUST OFFERING OF CHILDREN INTERNATIONAL'S PROGRAMMING, BUT ITS EFFORTS ALSO BENEFIT THE SURROUNDING COMMUNITIES. FOLLOWING ARE HIGHLIGHTS FROM CHILDREN INTERNATIONAL'S BROADER DEVELOPMENT EFFORTS AROUND THE WORLD: RAISING PUBLIC AWARENESS CHILDREN INTERNATIONAL DELIVERS A VARIETY OF COMMUNICATION TOOLS TO EDUCATE THE PUBLIC ABOUT THE PLIGHT OF CHILDREN AND YOUTH LIVING IN POVERTY AND THE SOLUTIONS CHILDREN INTERNATIONAL OFFERS. THESE TOOLS INCLUDE JOURNEYS MAGAZINE, DIGITAL NEWSLETTERS AND WH

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4B	ITE PAPERS, SPEAKING PRESENTATIONS, BLOG POSTS, EDUCATIONAL FLIERS/BROCHURES AND PRESS REL EASES. TOGETHER, THESE EFFORTS ARE DESIGNED TO INFORM THE PUBLIC AND RAISE AWARENESS OF TH E IMPACT THAT EVEN ONE PERSON CAN HAVE IN HELPING TO LIFT THOSE IN NEED OUT OF THEIR CIRCU MSTANCES. TRANSFORMING SPONSORS' LIVES SPONSORSHIP IS FAR MORE THAN AN EFFECTIVE FUNDING M ODEL. AT ITS CORE, SPONSORSHIP IS A SHARED EXPERIENCE BETWEEN AN INDIVIDUAL CONTRIBUTOR AN D AN INDIVIDUAL BENEFICIARY. WHILE THE ORGANIZATION'S PROGRAMS FOCUS ON IMPROVING THE LIVE S OF THOSE LIVING IN POVERTY, CHILDREN INTERNATIONAL ALSO RECOGNIZES THE POSITIVE IMPACT T HE RELATIONSHIP BRINGS TO THE CHILD IN THE FORM OF ENCOURAGEMENT AND FRIENDSHIP. CONTRIBUT ORS ALSO REPORT INCREASING A SENSE OF PURPOSE AND FULFILLMENT. CHILDREN INTERNATIONAL STRI VES TO SHARE THIS KNOWLEDGE TO ENSURE SPONSORS UNDERSTAND HOW THEIR OWN LIVES MAY BE POSIT IVELY TRANSFORMED BY BEING SUPPORTIVE OF THE ORGANIZATION, SPONSORED CHILDREN, AND YOUTH. CHILDREN INTERNATIONAL OFFERS ADDITIONAL OPPORTUNITIES TO SUPPORT ITS MISSION AND VISION. DONORS CAN FUND THE CONSTRUCTION OF COMMUNITY CENTERS, THROUGH WHICH THE ORGANIZATION PROV IDES ITS PROGRAMS IN IMPOVERISHED AREAS. DONORS ALSO CAN FUND PROGRAMS, SUCH AS TUTORING, MUSIC, DANCE, EMPLOYMENT, SCHOLARSHIPS AND MORE. CHILDREN INTERNATIONAL SUPPORTERS EXPERIE NCE POSITIVE CHANGES IN THEIR OWN LIVES AS WELL. BY JOINING FORCES WITH THE ORGANIZATION, SUPPORTERS BECOME A PART OF SOMETHING BIGGER, A CARING COMMUNITY THAT DELIVERS LIFE CHANGI NG IMPACT TO CHILDREN AND YOUTH AROUND THE WORLD.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 REVIEW THE 990 IS PREPARED BY THE ORGANIZATION'S ACCOUNTING PERSONNEL. AN INDEPENDENT ACCOUNTING FIRM REVIEWS THE 990. AFTER THE 990 IS REVIEWED BY THE INDEPENDENT ACCOUNTING FIRM, IT IS THEN REVIEWED BY MEMBERS OF CHILDREN INTERNATIONAL'S EXECUTIVE MANAGEMENT AND ACCOUNTING PERSONNEL. EACH MEMBER OF THE ORGANIZATION'S BOARD OF DIRECTORS RECEIVES A COPY OF THE ENTIRE 990 AND ATTACHED SCHEDULES. THEY ARE GIVEN A ONE- TO TWO WEEK PERIOD DURING WHICH EACH HAS AN OPPORTUNITY TO REVIEW AND COMMENT ON THE INFORMATION INCLUDED IN THE RETURN. IF CHANGES ARE NEEDED AS A RESULT OF THE REVIEW, THE DRAFT IS RETURNED AND UPDATED TO REFLECT THE NEEDED CHANGES AND REDISTRIBUTED TO THE BOARD FOR A FINAL REVIEW AND THEN ELECTRONICALLY FILED WITH THE IRS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	MONITORING COMPLIANCE WITH CONFLICT OF INTEREST POLICY EVERY EMPLOYEE IS ASKED TO REVIEW THE ORGANIZATION'S CONFLICT OF INTEREST POLICY ANNUALLY AND DISCLOSE IF THERE ARE ANY CONFLICTS WHICH NEED TO BE COMMUNICATED TO THE ORGANIZATION. THE OFFICERS AND DIRECTORS ARE REQUIRED TO SIGN A STATEMENT REPRESENTING THAT THEY ARE NOT A PARTY TO ANY RELATIONSHIP THAT WOULD CREATE A CONFLICT OF INTEREST BETWEEN THE OFFICER/DIRECTOR AND THE ORGANIZATION. IF A POTENTIAL CONFLICT OF INTEREST DOES OCCUR, THE INDIVIDUAL WILL BE ASKED TO ABSTAIN FROM VOTING AND MAY BE ASKED TO LEAVE THE ROOM DURING THE DISCUSSION. THE ORGANIZATION'S POLICIES PROHIBIT DOING BUSINESS WITH ANY COMPANY THAT IS OWNED OR CONTROLLED BY A DIRECTOR OR OFFICER OR IN WHICH AN OFFICER OR DIRECTOR OR MEMBER OF HIS/HER FAMILY HAS A SUBSTANTIAL FINANCIAL INTEREST.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A & 15B	VOLUNTEER MEMBERS OF THE ORGANIZATION'S BOARD OF DIRECTORS (ALL DIRECTORS WHO ARE NOT EMPLOYEES) COMPRISE A COMPENSATION COMMITTEE WHICH IS RESPONSIBLE FOR REVIEWING AND APPROVING ANNUALLY ANY CHANGES TO EMPLOYEE COMPENSATION. EACH YEAR A REPORT IS PREPARED BY A THIRD-PARTY CONSULTANT WHO GATHERS MARKET AND OTHER COMPARATIVE DATA AND REPORTS THE RESULTS OF SUCH REVIEW AND RECOMMENDS ANY CHANGES TO THE ORGANIZATION'S COMPENSATION STRUCTURE. THE CEO COMPENSATION IS SPECIFICALLY REVIEWED WITHIN THE REPORT FOR ANALYSIS AND DETERMINATION BY COMPENSATION COMMITTEE. IN MAY 2019 THE BOARD PASSED A RESOLUTION TO MOVE REVIEW OF COMPENSATION FOR ALL OTHER EXECUTIVES FROM MAY 2020 TO NOVEMBER 2020 TO COINSIDE WITH THE TIMING FOR REVIEW OF CEO COMPENSATION.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	AVAILABILITY OF DOCUMENTS THE ORGANIZATION PROVIDES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY TO THE PUBLIC UPON REQUEST. THE ORGANIZATION'S 990 AND FINANCIAL STATEMENTS ARE PUBLISHED ON THE ORGANIZATION'S WEBSITE AND MADE AVAILABLE UPON REQUEST.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS CHANGE IN LIABILITY FOR GIFT ANNUITIES \$18,653 PARTNERSHIP INCOME (22,749) OTHER CHANGES (800) ----- TOTAL \$(4,896)

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
CHILDREN INTERNATIONAL

Employer identification number
44-6005794

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1)CHILDREN INTL CHAPTERS OF AMERICA 2000 E RED BRIDGE RD KANSAS CITY, MO 64131 43-1201088	ASSISTANCE	MO	501(C)3	7	CHILDREN INT	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	No
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e	No
f Dividends from related organization(s)	1f	No
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n Yes	
o Sharing of paid employees with related organization(s)	1o	No
p Reimbursement paid to related organization(s) for expenses	1p	No
q Reimbursement paid by related organization(s) for expenses	1q	No
r Other transfer of cash or property to related organization(s)	1r	No
s Other transfer of cash or property from related organization(s)	1s	No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) CHILDREN INTERNATIONAL CHAPTERS OF AMERICA	B	172,632	COST

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference	Explanation