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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

A For the 2020 calendar year, or tax year beginning 09-01-2020 , and ending 08-31-2021

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
HOUSTON LIVESTOCK SHOW AND RODEO INC
% Katie Grahmann
Doing business as

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
3 NRG PARK

City or town, state or province, country, and ZIP or foreign postal code
HOUSTON, TX 77054

D Employer identification number
74-1142851

E Telephone number
(832) 667-1000

G Gross receipts $ 38,260,297

F Name and address of principal officer:
Katie Grahmann
3 NRG PARK
HOUSTON, TX 77054

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ www.hlsr.com

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1932

M State of legal domicile: TX

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
SEE SCHEDULE O

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	434
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	428
5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	**5**	1,121
6	Total number of volunteers (estimate if necessary)	**6**	35,000
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	-410,294
b	Net unrelated business taxable income from Form 990-T, line 39	**7b**	0

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	32,674,371	24,362,243
9	Program service revenue (Part VIII, line 2g)	39,686,646	5,154,179
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	5,730,237	7,797,117
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-505,392	-414,604
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	77,585,862	36,898,935
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	895,000	6,085,764
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	20,447,776	17,442,199
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶4,525,724		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	71,016,265	34,552,261
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	92,359,041	58,080,224
19	Revenue less expenses. Subtract line 18 from line 12	-14,773,179	-21,181,289

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	373,631,947	390,248,406
21	Total liabilities (Part X, line 26)	130,195,542	146,502,881
22	Net assets or fund balances. Subtract line 21 from line 20	243,436,405	243,745,525

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date: 2022-06-15

KATIE GRAHMANN CFO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
				P00460263

Firm's name ▶ PricewaterhouseCoopers LLP — Firm's EIN ▶

Firm's address ▶ 2001 MARKET ST SUITE 1800
PHILADELPHIA, PA 19103

Phone no. (267) 330-3000

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☑

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 33,979,766 including grants of $ 0) (Revenue $ 5,154,099)
See Additional Data

4b (Code:) (Expenses $ 6,085,764 including grants of $ 6,085,764) (Revenue $ 0)
See Additional Data

4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe in Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses ▶** 40,065,530

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D,* Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D,* Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D,* Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I* (see instructions)	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L,* Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L,* Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L,* Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b	Yes	
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c	Yes	
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	7,984		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a**	1,121		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			**2b**	Yes
3a	Did the organization have unrelated business gross income of $1,000 or more during the year? . . .			**3a**	Yes
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O* . . .			**3b**	Yes
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . .			**4a**	No
b	If "Yes," enter the name of the foreign country: ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . .			**5a**	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			**5b**	No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			**5c**	
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . .			**6a**	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			**6b**	
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			**7a**	Yes
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			**7b**	Yes
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			**7c**	No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			**7e**	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . .			**7f**	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			**7g**	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			**7h**	
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			**8**	
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?			**9a**	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .			**9b**	
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12 . . .	**10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	**11a**			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	**11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			**12a**	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	**12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? . . . . . **Note.** See the instructions for additional information the organization must report on Schedule O.			**13a**	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?			**14a**	No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O* . .			**14b**	
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . . If "Yes," see instructions and file Form 4720, Schedule N.			**15**	No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . If "Yes," complete Form 4720, Schedule O.			**16**	No

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*
Check if Schedule O contains a response or note to any line in this Part VI . . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	**1a**	434		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b	Enter the number of voting members included in line 1a, above, who are independent	**1b**	428		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?			**2**	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?			**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?			**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?			**5**		No
6	Did the organization have members or stockholders?			**6**	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?			**7a**	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?			**7b**	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:					
a	The governing body?			**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?			**8b**	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*			**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed▶

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
▶Katie Grahmann 3 NRG PARK HOUSTON, TX 77054 (832) 667-1000

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☑ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
See Additional Data Table										

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
See Additional Data Table										
1b Sub-Total ▶										
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶								3,202,975	0	740,208

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 40

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
LD SYSTEMS INC, PO BOX 10620 HOUSTON, TX 77206	AUDIO/VIDEO SERVICES	4,917,541
GETZ TRANSPORT SOLUTIONS LLC, 5535 Memorial Dr F260 HOUSTON, TX 77007	TRANSPORTATION SRVCS	2,463,072
RAY CANMACK SHOWS INC, 4950 WEST SOUTHERN AVE LAVEEN, AZ 85339	CARNIVAL SERVICES	1,888,953
CONTEMPORARY SERVICES CORPORATION, 2656 S LOOP W SUITE 109 HOUSTON, TX 77054	CROWD MANAGEMENT	988,171
ARAMARK FACILITY SERVICES, TWO NRG PARK HOUSTON, TX 77054	CLEANING SERVICES	953,998

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 20

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b	2,670,805			
	c Fundraising events	1c	324,259			
	d Related organizations	1d				
	e Government grants (contributions)	1e				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	21,367,179			
	g Noncash contributions included in lines 1a - 1f:$	1g	207,085			
	h **Total.** Add lines 1a-1f		24,362,243			
Program Service Revenue		Business Code				
	2a RODEO SHOW RECEIPT	711300	5,154,179	5,154,179		
	b					
	c					
	d					
	e					
	f All other program service revenue.					
	g **Total.** Add lines 2a–2f.	5,154,179				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		2,070,315		46,769	2,023,546
	4 Income from investment of tax-exempt bond proceeds		0			
	5 Royalties		0			
		(i) Real	(ii) Personal			
	6a Gross rents	6a 447,111				
	b Less: rental expenses	6b 695,443				
	c Rental income or (loss)	6c -248,332	0			
	d Net rental income or (loss)		-248,332		-248,332	
		(i) Securities	(ii) Other			
	7a Gross amount from sales of assets other than inventory	7a 5,726,802				
	b Less: cost or other basis and sales expenses	7b				
	c Gain or (loss)	7c 5,726,802				
	d Net gain or (loss)		5,726,802			5,726,802
	8a Gross income from fundraising events (not including $ 324,259 of contributions reported on line 1c). See Part IV, line 18	8a 221,938				
	b Less: direct expenses	8b 179,399				
	c Net income or (loss) from fundraising events		42,539			42,539
	9a Gross income from gaming activities. See Part IV, line 19	9a 0				
	b Less: direct expenses	9b 0				
	c Net income or (loss) from gaming activities		0			
	10a Gross sales of inventory, less returns and allowances	10a 226,463				
	b Less: cost of goods sold	10b 486,520				
	c Net income or (loss) from sales of inventory		-260,057	-80	-259,977	
	Miscellaneous Revenue	Business Code				
	11a COCA-COLA SPONSORSHIP	900099	10,000		10,000	
	b SPONSOR OFFERS TO MEMBERS & VOLUNTEERS	900099	41,246		41,246	
	c					
	d All other revenue					
	e **Total.** Add lines 11a–11d		51,246			
	12 **Total revenue.** See instructions		36,898,935	5,154,099	-410,294	7,792,887

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☑

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	6,085,764	6,085,764		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	1,511,567	74,653	1,426,247	10,667
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	94,700	94,700		
7 Other salaries and wages	11,109,007	5,588,128	4,517,685	1,003,194
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,865,562	859,348	846,899	159,315
9 Other employee benefits	2,036,058	1,162,575	692,698	180,785
10 Payroll taxes	825,305	402,079	353,056	70,170
11 Fees for services (non-employees):				
a Management	0			
b Legal	416,616		416,616	
c Accounting	210,500		163,988	46,512
d Lobbying	0			
e Professional fundraising services. See Part IV, line 17	0			
f Investment management fees	202,919		202,919	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	10,051,972	9,116,488	582,430	353,054
12 Advertising and promotion	479,672	321,508	17,377	140,787
13 Office expenses	851,033	358,662	293,368	199,003
14 Information technology	1,447,560	174,284	1,270,511	2,765
15 Royalties	0			
16 Occupancy	215,166	138,218		76,948
17 Travel	16,325	8,219	2,522	5,584
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	76,611	2,425	73,569	617
20 Interest	-195,570	-195,570		
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	4,160,443	3,511,759	555,670	93,014
23 Insurance	779,682	428,985	266,393	84,304
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CONTRIBUTIONS TO SHOW EXHIB.	6,269,224	6,269,224	0	0
b AWARDS - EXHIB./PARTICIPANTS	2,684,643	2,682,110	0	2,533
c EQUIPMENT RENTAL & MAINT.	1,659,146	1,278,376	327,122	53,648
d FOOD AND BEVERAGE SERVICES	1,559,626	310,943	89,579	1,159,104
e All other expenses	3,666,693	1,392,652	1,390,321	883,720
25 **Total functional expenses.** Add lines 1 through 24e	58,080,224	40,065,530	13,488,970	4,525,724
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		23,851,762	1	42,184,662
	2	Savings and temporary cash investments		0	2	0
	3	Pledges and grants receivable, net		0	3	0
	4	Accounts receivable, net		605,469	4	1,021,651
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		0	6	0
	7	Notes and loans receivable, net		4,015,851	7	2,988,532
	8	Inventories for sale or use		685,865	8	658,601
	9	Prepaid expenses and deferred charges		3,356,191	9	4,282,063
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 232,901,150			
	b	Less: accumulated depreciation	10b 66,038,453	170,115,180	10c	166,862,697
	11	Investments—publicly traded securities		124,834,402	11	154,214,968
	12	Investments—other securities. See Part IV, line 11		20,692,227	12	17,978,269
	13	Investments—program-related. See Part IV, line 11		0	13	0
	14	Intangible assets		0	14	0
	15	Other assets. See Part IV, line 11		25,475,000	15	56,963
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		373,631,947	16	390,248,406
Liabilities	17	Accounts payable and accrued expenses		13,437,420	17	13,525,160
	18	Grants payable		0	18	0
	19	Deferred revenue		34,438,256	19	61,151,286
	20	Tax-exempt bond liabilities		0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		0	21	0
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		59,648,238	23	50,124,701
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		22,671,628	25	21,701,734
	26	**Total liabilities.** Add lines 17 through 25		130,195,542	26	146,502,881
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ ☑ and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		243,436,405	27	243,745,525
	28	Net assets with donor restrictions		0	28	0
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		243,436,405	32	243,745,525
	33	Total liabilities and net assets/fund balances		373,631,947	33	390,248,406

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12)	1	36,898,935
2	Total expenses (must equal Part IX, column (A), line 25)	2	58,080,224
3	Revenue less expenses. Subtract line 2 from line 1	3	-21,181,289
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	243,436,405
5	Net unrealized gains (losses) on investments	5	18,082,290
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	3,408,119
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	243,745,525

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		

Additional Data

Software ID:

Software Version:

EIN: 74-1142851

Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Form 990 (2020)

Form 990, Part III, Line 4a:

- The Houston Livestock Show and Rodeo hosted a private Junior Livestock show and Horse Show competition in 2021. - This year's livestock show and horse show competitions drew 24,000 entries. - Junior auction sales totaled $12,620,978. - The Junior Commercial Steer Sale totaled $778,388 (live auction of choice steers). - The Houston Livestock Show and Rodeo Champion Wine Auction brought in $2,355,727. - The Ranching and Wildlife Auction totaled $322,535. - Calf scramble and judging contest winners received 275 certificates, each worth $2,250, to apply toward the purchase of a registered beef heifer or steer to exhibit at the 2022 Houston Livestock Show. Certificate premiums totaled $618,750. - The Houston Livestock Show and Rodeo contributed more than $22 million in 2021 through educational commitments. - $14,186,000 in scholarships to be awarded this summer - $5,048,250 for junior show exhibitors and calf scramble participants - $2,418,610 in educational program grants - $472,390 in graduate assistantships More than 35,000 volunteers on more than 108 different committees donated their time and talent to the show, reducing expenses and assisting in the above listed program accomplishments.

Form 990, Part III, Line 4b:

Houston Livestock Show and Rodeo makes grants to the affiliated organization Houston Livestock Show & Rodeo Educational Fund (EIN: 76-0260204) in support of approximately $16.7 million in scholarships and educational grants awarded.

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOEL COWLEY FORMER PRESIDENT	0.0 0.0						X	535,291	0	95,914
ANDY SLOAN CHIEF INFO OFF (THROUGH 3/2021	50.0 0.0					X		354,618	0	112,904
JENNIFER HAZELTON CHIEF FINANCIAL OFFICER	50.0 1.0			X				341,842	0	117,449
SHERRY HIBBERT GENERAL COUNSEL	50.0 1.0			X				324,391	0	119,126
CHRIS BOLEMAN PRESIDENT	50.0 1.0			X				368,906	0	32,909
MICHAEL T DEMARCO CHIEF SHOW OPERATIONS OFFICER	50.0 0.0					X		281,384	0	92,399
DAVID BRADY CHIEF ENTMT. & CUST. EXP. OFF.	50.0 0.0					X		322,460	0	40,380
PETER MCSTRAVICK CHIEF STRATEGIC PLANNING OFFIC	50.0 0.0					X		300,489	0	40,580
MELINDA GUERRA-REEVES CHIEF VOLUNTEER & HR OFFICER	50.0 0.0					X		267,128	0	40,699
JAMES OLIVER BLOODWORTH EXECUTIVE COMMITTEE	2.5 0.25	X						106,466	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JILL HABENICHT CLEMENT DIR;FRMR EXEC DIR TICKETS&ADM	2.0 0.0	X						0	0	47,848
BRADY FARLEY CARRUTH CHAIRMAN OF THE BOARD	10.0 1.0	X		X				0	0	0
THOMAS JAMES BAKER III VP/DIRECTOR	5.0 0.0	X		X				0	0	0
LAWRENCE JOSEPH BIEDIGER VP/DIRECTOR	5.0 0.0	X		X				0	0	0
BRYAN JAY BLONDER VP/DIRECTOR	5.0 0.0	X		X				0	0	0
ROBERT HAMPTON CLAY VP/DIRECTOR	5.0 0.0	X		X				0	0	0
EDWIN ALBERT DECORA VP/DIRECTOR	5.0 0.0	X		X				0	0	0
ALAN BOYNTON FOLGER VP/DIRECTOR	5.0 0.0	X		X				0	0	0
JUAN CARLOS GARCIA VP/DIRECTOR	5.0 0.0	X		X				0	0	0
JOHN NICHOLAS GIANNUKOS VP/DIRECTOR	5.0 0.0	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN CHARLES GLITHERO VP/DIRECTOR	5.0 0.0	X		X				0	0	0
ELISEO GUERRERO VP/DIRECTOR	5.0 0.0	X		X				0	0	0
WILLIAM DAVID HANNA VP/DIRECTOR	5.0 0.0	X		X				0	0	0
ALICIA B JIMERSON-KNOX VP/DIRECTOR	5.0 0.0	X		X				0	0	0
CAROL MICHELLE LILIE VP/DIRECTOR	5.0 0.0	X		X				0	0	0
EMMETT OLIN STORY JR VP/DIRECTOR	5.0 0.0	X		X				0	0	0
DARIN SCOTT SULLIVAN VP/DIRECTOR	5.0 0.0	X		X				0	0	0
CHRIS UNDERBRINK VP/DIRECTOR	5.0 0.0	X		X				0	0	0
DUNCAN KNAPP UNDERWOOD VP/DIRECTOR	5.0 0.0	X		X				0	0	0
TONYA LEIGH YURGENSEN-JACKS VP/DIRECTOR	5.0 0.0	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DON ALBERT BUCKALEW EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
WARNER DEAN ERVIN EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
TILMAN JOSEPH FERTITTA EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
GEORGE RAYMOND HINSLEY III EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
WAYNE HOLLIS JR EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
JULIAN PERRY HUNNICUTT III EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
PARKS CASE JOHNSON EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
DONLEY DUARD JORDAN EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
KELLY J LARKIN EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
JACK ALLEN LYONS EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
PATRICIA MANN PHILLIPS EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
EDWARD WINSTON MCMAHON EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
HUGH CHRISTIAN RICHARDSON EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
CHARLES RAYMOND ROBINSON EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
WESLEY EDWARD SINOR EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
JOHN OLIVER SMITH EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
NOEL ROBERT SMITH EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
PAUL GARY SOMERVILLE EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
KEITH ALBERT STEFFEK EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
RUDOLPH HARROLL STEVENS JR EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOE VAN MATRE EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
JAMES MARVIN WINDHAM JR EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
JAMES ALFRED WINNE III EXECUTIVE COMMITTEE	2.5 0.25	X						0	0	0
JESSIE JOHN ACY DIRECTOR (THROUGH 4/7/2021)	1.0 0.0	X						0	0	0
COURTNEY CELLUM ADAME DIRECTOR	1.0 0.0	X						0	0	0
JOSEPH THOMAS ADAMEK III DIRECTOR	1.0 0.0	X						0	0	0
JAKE WORTHAM ALLEE DIRECTOR	1.0 0.0	X						0	0	0
GARY DEAN ALLEN DIRECTOR	1.0 0.0	X						0	0	0
JIMMIE LEE ALLEN DIRECTOR	1.0 0.0	X						0	0	0
RUSSELL WAYNE ALLEN DIRECTOR	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LEE STIDHAM ANDERSON DIRECTOR	1.0 0.0	X						0	0	0
SCOTT KEITH ANDERSON DIRECTOR	1.0 0.0	X						0	0	0
MARIE DENISE ARCOS DIRECTOR	1.0 0.0	X						0	0	0
JEFFREY DAVID ARONOFF DIRECTOR	1.0 0.0	X						0	0	0
THOMAS WAYNE AVARA II DIRECTOR	1.0 0.0	X						0	0	0
SAMUEL REX AYERS DIRECTOR	1.0 0.0	X						0	0	0
STEPHANIE EARTHMAN BAIRD DIRECTOR	1.0 0.0	X						0	0	0
DAVID GORDON BAKER DIRECTOR	1.0 0.0	X						0	0	0
CONNARD EDWIN BARKER DIRECTOR	1.0 0.0	X						0	0	0
FRANK THOMAS BARNETT DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
CHARLES MITCHELL BARRIER DIRECTOR	1.0 0.0	X						0	0	0
LOUIS P BART DIRECTOR	1.0 0.0	X						0	0	0
JASON WILLIAM BEAL DIRECTOR	1.0 0.0	X						0	0	0
CLAUDE ARNOLD BEASLEY DIRECTOR	1.0 0.0	X						0	0	0
ROBERT LLOYD BECKER JR DIRECTOR	1.0 0.0	X						0	0	0
JOHN STUART BEKEN DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL DWAYNE BELL DIRECTOR	1.0 0.0	X						0	0	0
JUSTIN EMILIO BENNETT DIRECTOR	1.0 0.0	X						0	0	0
CAROL MAY BENTLEY DIRECTOR	1.0 0.0	X						0	0	0
ROGER HOWELL BETHUNE DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JAMES MARTIN BILLINGS DIRECTOR	1.0 0.0	X						0	0	0
ANNETTE C BISBY DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
JESS MICHAEL BLASINGAME DIRECTOR	1.0 0.0	X						0	0	0
FRED BOAS III DIRECTOR	1.0 0.0	X						0	0	0
DANNY RAY BOATMAN DIRECTOR	1.0 0.0	X						0	0	0
SHANE DIERKER BOATMAN DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
THERESA A BODKIN DIRECTOR	1.0 0.0	X						0	0	0
WILLIAM CHILES BOOHER DIRECTOR	1.0 0.0	X						0	0	0
MORRIS DAVID BOOTHE DIRECTOR	1.0 0.0	X						0	0	0
DOUGLAS BRIAN BOSCH DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DWILIGHT ANTHONY BOYKINS DIRECTOR (THROUGH 9/20/2020)	1.0 0.0	X						0	0	0
CLAIR BARCLAY BRANCH DIRECTOR	1.0 0.0	X						0	0	0
CLAIR MAURICE BRANCH DIRECTOR	1.0 0.0	X						0	0	0
JOHN RALPH BRANIFF JR DIRECTOR	1.0 0.0	X						0	0	0
JOHN RALPH BRANIFF DIRECTOR	1.0 0.0	X						0	0	0
SCOTT FRANKIE BRAST DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL LAMAR BREM DIRECTOR	1.0 0.0	X						0	0	0
CURTIS RAY BRENNER DIRECTOR	1.0 0.0	X						0	0	0
CATHRYN MICHELLE BRIDGES-PAHL DIRECTOR	1.0 0.0	X						0	0	0
BRANDON LEE BRIDWELL DIRECTOR	1.0 0.0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JAMES RAY BROCK DIRECTOR	1.0 0.0	X						0	0	0
PAM JANKOWSKI BROOKS DIRECTOR	1.0 0.0	X						0	0	0
GINGER ELICE BROWN DIRECTOR	1.0 0.0	X						0	0	0
TERRY MACK BROWN DIRECTOR	1.0 0.0	X						0	0	0
JANE ANN TAMPLIN BURNAP DIRECTOR	1.0 0.0	X						0	0	0
TIMOTHY PATRICK BURNS DIRECTOR	1.0 0.0	X						0	0	0
THOMAS ANTHONY BURT DIRECTOR	1.0 0.0	X						0	0	0
GEORGE A BUSCHARDT JR DIRECTOR	1.0 0.0	X						0	0	0
GEORGE ALFRED BUSCHARDT DIRECTOR	1.0 0.0	X						0	0	0
JOSEPH LUKE BUTERA DIRECTOR	1.0 0.0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RICHARD BRIAN BUTLER DIRECTOR	1.0 0.0	X						0	0	0
KEVIN EUGENE CAGLE DIRECTOR	1.0 0.0	X						0	0	0
ROBERT RYAN CAIN DIRECTOR	1.0 0.0	X						0	0	0
ROGER CRAIG CAMP DIRECTOR	1.0 0.0	X						0	0	0
ROXIE REGAN CAMPBELL DIRECTOR	1.0 0.0	X						0	0	0
WALTER SETH CAMPBELL DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
JOHN JOSEPH CANGELOSI DIRECTOR	1.0 0.0	X						0	0	0
RUDY CANO DIRECTOR	1.0 0.0	X						0	0	0
ANDREW PORTALES CANTU DIRECTOR	1.0 0.25	X						0	0	0
NAPHTALI NUSBAUM CARLSON DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LARRY LEE CARROLL DIRECTOR	1.0 0.0	X						0	0	0
JANUARY JAY CARTER DIRECTOR	1.0 0.0	X						0	0	0
VICTOR CASTANEDA JR DIRECTOR	1.0 0.0	X						0	0	0
JOHN MICHAEL CAUSEY DIRECTOR	1.0 0.0	X						0	0	0
MARTHA GARCIA CEBALLOS DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL WAYNE CHAMBERS DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
CHARLES MICHAEL CHRIST DIRECTOR	1.0 0.0	X						0	0	0
CHAD JACOB CLAY DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL EUGENE CLEPPER DIRECTOR	1.0 0.0	X						0	0	0
CURTIS W CLERKLEY JR DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MATTHEW THOMAS CONE DIRECTOR	1.0 0.0	X						0	0	0
SEAN ROBERT CONGDON DIRECTOR	1.0 0.0	X						0	0	0
HOWARD THOMAS CORDELL DIRECTOR	1.0 0.0	X						0	0	0
JERRY MICHAEL CREWS DIRECTOR	1.0 0.0	X						0	0	0
SANDRA LOWE CROOK DIRECTOR	1.0 0.0	X						0	0	0
CHRISTOPHER W CUNNINGHAM DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL CHARLES CURLEY DIRECTOR	1.0 0.0	X						0	0	0
CLAYTON RICHARD DALLAS DIRECTOR	1.0 0.0	X						0	0	0
DANIEL R D'ARMOND DIRECTOR	1.0 0.0	X						0	0	0
JOHN WILLIAM DAUBERT III DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
CHARLES HAYWOOD DAVIS DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
ROBERT NORMAN DAVIS DIRECTOR	1.0 0.0	X						0	0	0
THOMAS CALVIN DAVIS DIRECTOR	1.0 0.0	X						0	0	0
CARL RAPIER DAWSON DIRECTOR	1.0 0.0	X						0	0	0
GARY ALAN DEBAKEY DIRECTOR	1.0 0.0	X						0	0	0
GARY MAXWELL DEITENER DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
JOHN GUS DEMERIS DIRECTOR	1.0 0.0	X						0	0	0
GEORGE ALBERT DEMONTROND DIRECTOR	1.0 0.0	X						0	0	0
CARL AUSTIN DETERING JR DIRECTOR	1.0 0.0	X						0	0	0
CHARLES ROBERT DEVINE JR DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
THOMAS EDWARD DOMPIER DIRECTOR	1.0 0.0	X						0	0	0
RODNEY EDMUND DOUTEL DIRECTOR	1.0 0.0	X						0	0	0
ANDREW DOW DIRECTOR	1.0 0.0	X						0	0	0
DOUGLAS LAMAR DOYLE DIRECTOR	1.0 0.0	X						0	0	0
KEVIN DEAN DUKE DIRECTOR	1.0 0.0	X						0	0	0
KELLY KASSERMAN DUNNAVANT DIRECTOR	1.0 0.0	X						0	0	0
JOHN LOUIS EBELING DIRECTOR	1.0 0.0	X						0	0	0
LANDON DANIEL EHLINGER DIRECTOR	1.0 0.0	X						0	0	0
STEVE BRENT EHRIG DIRECTOR	1.0 0.0	X						0	0	0
FRANK JAMES EHRMAN JR DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
CHRISTOPHER BLAIR ENNIS DIRECTOR	1.0 0.0	X						0	0	0
JAMES CRTIGHTON EPPS III DIRECTOR	1.0 0.0	X						0	0	0
SUZANNE H EPPS DIRECTOR	1.0 0.0	X						0	0	0
STEPHEN CLAYTON ESTES DIRECTOR	1.0 0.0	X						0	0	0
RONALD GARY EUBANKS DIRECTOR	1.0 0.0	X						0	0	0
CAROLYN CHIPMAN FAULK DIRECTOR	1.0 0.0	X						0	0	0
CHARLES LEE FISHER DIRECTOR	1.0 0.0	X						0	0	0
THOMAS GARNET FLEISSNER DIRECTOR	1.0 0.0	X						0	0	0
RIGOBERTO FLORES DIRECTOR	1.0 0.0	X						0	0	0
CHARLENE CASEY FLOYD DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
TERENCE HILLARY FONTAINE DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL SCOTT FRANCISCO DIRECTOR	1.0 0.0	X						0	0	0
LLOYD ROBERT FRENCH IV DIRECTOR	1.0 0.0	X						0	0	0
MATTHEW RICHARD FUQUA DIRECTOR	1.0 0.0	X						0	0	0
ALBERT LEE FURNACE DIRECTOR	1.0 0.0	X						0	0	0
STEPHEN HAROLD GANEY DIRECTOR	1.0 0.0	X						0	0	0
RICHARD THOMAS GARCIA DIRECTOR	1.0 0.0	X						0	0	0
GARY TAYLOR GARRISON DIRECTOR	1.0 0.0	X						0	0	0
ROBERT DALLAS GARRISON DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
CYNTHIA MARIE GARZA DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DIANE ROWE GAUTREAUX DIRECTOR	1.0 0.0	X						0	0	0
EDWARD ARMS GAYLORD DIRECTOR	1.0 0.0	X						0	0	0
GEORGE BOGDAN GEORGIADES DIRECTOR	1.0 0.0	X						0	0	0
GREGORY NORWIN GERHART DIRECTOR	1.0 0.0	X						0	0	0
GRETCHEN GILLIAM SIMMEN DIRECTOR	1.0 0.0	X						0	0	0
RAYMOND MICHAEL GILLIAM DIRECTOR	1.0 0.0	X						0	0	0
GARY WAYNE GLOVER DIRECTOR	1.0 0.0	X						0	0	0
REFUGIO GONZALES JR DIRECTOR	1.0 0.0	X						0	0	0
STEVEN HAROLD GORDON DIRECTOR	1.0 0.0	X						0	0	0
RANDAL TAYLOR GOSHORN DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RICK ALAN GREENE DIRECTOR	1.0 0.0	X						0	0	0
EDGAR CLAY GRIFFIN DIRECTOR (THROUGH 1/6/2021)	1.0 0.0	X						0	0	0
JOHN ALBERT GRIMES DIRECTOR	1.0 0.0	X						0	0	0
RONNIE EUGENE GULIHUR DIRECTOR	1.0 0.0	X						0	0	0
ROBERT CARLYSLE GULLEDGE DIRECTOR	1.0 0.0	X						0	0	0
FREDA J GUZMAN DIRECTOR	1.0 0.0	X						0	0	0
DALLAS LEE HALL DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
PRESTON ROBERT HALL DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
JOE BRUCE HANCOCK DIRECTOR	1.0 0.0	X						0	0	0
JOHN SOMMESE HANTAK DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JENNIFER LYNN HARMEL DIRECTOR	1.0 0.0	X						0	0	0
JEFFRY LEWIS HARRIS DIRECTOR	1.0 0.0	X						0	0	0
KEVIN HUNTER HARRIS DIRECTOR	1.0 0.0	X						0	0	0
STERLING T HARRISON DIRECTOR	1.0 0.0	X						0	0	0
DARRELL NICK HARTMAN DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL DAVID HARTWIG DIRECTOR	1.0 0.0	X						0	0	0
JASON TIMOTHY HAWTHORNE DIRECTOR	1.0 0.0	X						0	0	0
JEFFREY S HAYES DIRECTOR	1.0 0.0	X						0	0	0
LANCE MARK HEACOCK DIRECTOR	1.0 0.0	X						0	0	0
LYNN BARNETT HEDRICK DIRECTOR (THROUGH 3/25/2021)	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LINDA RENEE HENSON DIRECTOR	1.0 0.0	X						0	0	0
KATHLEEN ANDREW HERD DIRECTOR	1.0 0.0	X						0	0	0
ANGELA ROSE HERNANDEZ DIRECTOR	1.0 0.0	X						0	0	0
JERRY H HICKMAN DIRECTOR	1.0 0.0	X						0	0	0
TOBY DALE HICKS DIRECTOR	1.0 0.0	X						0	0	0
BRADFORD GLENN HILDEBRAND DIRECTOR	1.0 0.0	X						0	0	0
JEFFERY DEE HILDEBRAND DIRECTOR	1.0 0.0	X						0	0	0
PATRICIA ANN HILLMAN DIRECTOR	1.0 0.0	X						0	0	0
DAVID SCOTT HINSLEY DIRECTOR	1.0 0.0	X						0	0	0
ROBERT WAYNE HINTON DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JENNIFER GOETZMAN HIRSCH DIRECTOR	1.0 0.0	X						0	0	0
ROBERT RAY HODGE DIRECTOR	1.0 0.0	X						0	0	0
JACQUELINE K HODGES DIRECTOR	1.0 0.0	X						0	0	0
JOHN E HOLLIS DIRECTOR	1.0 0.0	X						0	0	0
LINDSAY SHAYNE HOLMES DIRECTOR	1.0 0.0	X						0	0	0
STANLEY KEITH HORTON DIRECTOR	1.0 0.0	X						0	0	0
RICHARD THOMAS HUDGINS DIRECTOR	1.0 0.0	X						0	0	0
ERIC MARTIN HUEGELE DIRECTOR	1.0 0.0	X						0	0	0
KRISTIE HUETTEL DIRECTOR	1.0 0.0	X						0	0	0
PHILLIP MASON HUNT DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROBERT ELLIOT HUNTER JR DIRECTOR	1.0 0.0	X						0	0	0
JOHN ATKINS HUTCHISON III DIRECTOR	1.0 0.0	X						0	0	0
ROBERT CHARLES HUX DIRECTOR	1.0 0.0	X						0	0	0
JAMES JERI JANKE DIRECTOR	1.0 0.0	X						0	0	0
KIRBY JAMES JANKE DIRECTOR	1.0 0.0	X						0	0	0
KYLE THOMAS JANKE DIRECTOR	1.0 0.0	X						0	0	0
MICHELLE IVERSEN JEFFERY DIRECTOR	1.0 0.0	X						0	0	0
JESSIE MARIE JEWELL DIRECTOR	1.0 0.0	X						0	0	0
CARSON FLYNN JOACHIM DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
DAVID LYONS JOHNSON DIRECTOR	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DIANE MARIE JOHNSON DIRECTOR	1.0 0.0	X						0	0	0
CURTIS FRANKILIN JONES DIRECTOR	1.0 0.0	X						0	0	0
JEFF MICHAEL JONES DIRECTOR	1.0 0.0	X						0	0	0
MONTE EDWARD JONES DIRECTOR	1.0 0.0	X						0	0	0
RICKEY LYNN JONES DIRECTOR	1.0 0.0	X						0	0	0
RUSSELL LANE JONES DIRECTOR	1.0 0.0	X						0	0	0
WILLIAM LEWIS JORDAN III DIRECTOR	1.0 0.0	X						0	0	0
JAMES KELLY JOY DIRECTOR	1.0 0.0	X						0	0	0
JAMES GROVER KELLEY DIRECTOR	1.0 0.0	X						0	0	0
THOMAS MARK KELLY DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
TYSON EDWIN KENNEDY DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
GERALD WENDELL KENT DIRECTOR	1.0 0.0	X						0	0	0
JAMES ALAN KENT DIRECTOR	1.0 0.0	X						0	0	0
LARRY RAY KERBOW DIRECTOR	1.0 0.0	X						0	0	0
ROBERT BEN KNEPPLER JR DIRECTOR	1.0 0.0	X						0	0	0
TUCKER SPENCE KNIGHT DIRECTOR	1.0 0.0	X						0	0	0
PATRICIA MARY KOCH DIRECTOR	1.0 0.0	X						0	0	0
DAVID WAYNE KOONCE DIRECTOR	1.0 0.0	X						0	0	0
GARY ARTHUR KRAMER DIRECTOR	1.0 0.0	X						0	0	0
THOMAS RAY LAIRD DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DANIEL MEYER LANG JR DIRECTOR	1.0 0.0	X						0	0	0
KEVIN JAMES LECK DIRECTOR	1.0 0.0	X						0	0	0
PHILIP LLOYD LEGGETT DIRECTOR	1.0 0.0	X						0	0	0
SEAN MATTHEW LEHANE DIRECTOR	1.0 0.0	X						0	0	0
PAUL FREDRICK LEHNHOFF DIRECTOR	1.0 0.0	X						0	0	0
EDGAR DEE LESTER DIRECTOR	1.0 0.0	X						0	0	0
LAWRENCE S LEVY DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
JEFF ALAN LEWIS DIRECTOR	1.0 0.0	X						0	0	0
WENDY LANELLE LEWIS DIRECTOR	1.0 0.0	X						0	0	0
JAMES HUNTER LIGHTFOOT DIRECTOR	1.0 0.0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
GLENN TERRELL LILIE DIRECTOR	1.0 0.0	X						0	0	0
THOMAS MERRITT LIPPINCOTT DIRECTOR	1.0 0.0	X						0	0	0
PAMELA MARIE LOGSDON DIRECTOR	1.0 0.0	X						0	0	0
PAUL WAYNE LONG DIRECTOR	1.0 0.0	X						0	0	0
FRANK ALLEN LYONS DIRECTOR	1.0 0.0	X						0	0	0
ROBERT TED LYONS DIRECTOR	1.0 0.0	X						0	0	0
THOMAS JOHN MACH DIRECTOR	1.0 0.0	X						0	0	0
RUSSELL GENE MACHANN DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
STEPHEN ARTHUR MAHALITC DIRECTOR	1.0 0.0	X						0	0	0
RICHARD WARNER MARBURGER DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
BRADLEY HOWARD MARKS DIRECTOR	1.0 0.0	X						0	0	0
ROY ALVIN MARSH III DIRECTOR	1.0 0.0	X						0	0	0
DAWNE COLE MARTIN DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL ROBERT MARTIN DIRECTOR	1.0 0.0	X						0	0	0
PHILIP KEVIN MARTIN DIRECTOR	1.0 0.0	X						0	0	0
OTILIA GIGI MAYORGA DIRECTOR	1.0 0.0	X						0	0	0
EDMUND JOHN MCALEER DIRECTOR	1.0 0.0	X						0	0	0
KENNETH DEE MCGUYER DIRECTOR	1.0 0.0	X						0	0	0
SYLVIA CAROLINE MCINTOSH DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL STEVEN MCKINNEY DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RICHARD ANDREW MCLEOD DIRECTOR	1.0 0.0	X						0	0	0
GARY LUTHER MCMULLEN DIRECTOR	1.0 0.0	X						0	0	0
PETE ANTHONY MEDINA DIRECTOR	1.0 0.0	X						0	0	0
CHARLES MARKLEY MELTON DIRECTOR	1.0 0.0	X						0	0	0
DONALD WAYNE MIDDLETON DIRECTOR	1.0 0.0	X						0	0	0
AMY PINKHAM MILLER DIRECTOR	1.0 0.0	X						0	0	0
BRADLEY ROBERT MILLER DIRECTOR	1.0 0.0	X						0	0	0
GREGORY NELSON MILLER DIRECTOR	1.0 0.0	X						0	0	0
HARRY EDWIN MILLER DIRECTOR	1.0 0.0	X						0	0	0
REGAN ELIZABETH MILLER DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN JOSEPH MONTALBANO DIRECTOR	1.0 0.0	X						0	0	0
YANCE SAMUEL MONTALBANO DIRECTOR	1.0 0.0	X						0	0	0
AIMEE COATES MONTEVERDE DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
JAMES ROBERT MORA DIRECTOR	1.0 0.0	X						0	0	0
CURTIS LEE MORGAN DIRECTOR	1.0 0.0	X						0	0	0
JOHN ROGER MORTON DIRECTOR	1.0 0.0	X						0	0	0
ROBERT MICHAEL MOSS DIRECTOR	1.0 0.0	X						0	0	0
NANCY ELONIDE MOTLEY DIRECTOR	1.0 0.0	X						0	0	0
KENNETH C MOURSUND JR DIRECTOR	1.0 0.0	X						0	0	0
KENNETH CARROLL MOURSUND DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DAVID EUGENE MOUTON DIRECTOR	1.0 0.0	X						0	0	0
SHELLY DOMPIER MULANAX DIRECTOR	1.0 0.0	X						0	0	0
JAMES MICHAEL MUSHINSKI DIRECTOR	1.0 0.0	X						0	0	0
DEMETRIUS GERALDO NAVARRO DIRECTOR	1.0 0.0	X						0	0	0
ROBINSON KEBBLE NEBIETT DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
ORLANDO ROBERT NELSON DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
GARY RAYMOND NESLONEY DIRECTOR	1.0 0.0	X						0	0	0
LISA CHRISTINE NGUYEN DIRECTOR	1.0 0.0	X						0	0	0
SCOTT NICHAEL NICHOLS DIRECTOR	1.0 0.0	X						0	0	0
GERALD LYNN NUNEZ DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL KEITH O'KELLEY DIRECTOR	1.0 0.0	X						0	0	0
CLINTON LEE ORMS DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
KELLY LYNN O'SHIELES DIRECTOR	1.0 0.0	X						0	0	0
ROBERT LEN O'SHIELES DIRECTOR	1.0 0.0	X						0	0	0
WILLIAM ALLEN OWEN DIRECTOR	1.0 0.0	X						0	0	0
MARILYN ANN PAGE DIRECTOR	1.0 0.0	X						0	0	0
ROBERT EDWARD PAINE IV DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
WILLIAM RIGHT PARKER IV DIRECTOR	1.0 0.0	X						0	0	0
GARY EDWIN PARKS DIRECTOR	1.0 0.0	X						0	0	0
PATRICK DECLAN PENNINGTON DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
HARRY ALLEN PERRIN DIRECTOR	1.0 0.0	X						0	0	0
PATRICK RICHARD PERRY DIRECTOR	1.0 0.0	X						0	0	0
GERALD KEVIN PEYTON DIRECTOR	1.0 0.0	X						0	0	0
GARRY RAE PIGG DIRECTOR	1.0 0.0	X						0	0	0
ROBERT SIDNEY PIKE JR DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
MICHAEL ADRAIN PILLOW DIRECTOR	1.0 0.0	X						0	0	0
TIM WILLIAM PING DIRECTOR	1.0 0.0	X						0	0	0
ROBERT LOUIS PORTER DIRECTOR	1.0 0.0	X						0	0	0
RODNEY MACK PORTER DIRECTOR	1.0 0.0	X						0	0	0
KEITH RAY POWELL DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
OZELL PRICE DIRECTOR (THROUGH 7/1/2021)	1.0 0.0	X						0	0	0
TERRY RAY PRUITT DIRECTOR	1.0 0.0	X						0	0	0
MILTON BYRD PURVIS DIRECTOR	1.0 0.0	X						0	0	0
WILLIAM LOWELL RAMSEY JR DIRECTOR	1.0 0.0	X						0	0	0
STEPHEN RAY RANSON DIRECTOR	1.0 0.0	X						0	0	0
JEN MARIE RAU DIRECTOR	1.0 0.0	X						0	0	0
DUDLEY CLARENCE RAY DIRECTOR	1.0 0.0	X						0	0	0
GREGORY MILLER RAYMOND DIRECTOR (THROUGH 12/29/2020)	1.0 0.0	X						0	0	0
KEVIN KAISER RECH DIRECTOR	1.0 0.0	X						0	0	0
KYLE LEIGHTON REPPOND DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ANTHONY PAUL RICH DIRECTOR	1.0 0.0	X						0	0	0
GORDON RICHARDSON DIRECTOR	1.0 0.0	X						0	0	0
TODD ARLIS RIDDLE DIRECTOR	1.0 0.0	X						0	0	0
CAREY TROY ROBERTSON DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
CHARLES ANDREW ROBINSON DIRECTOR	1.0 0.0	X						0	0	0
STEVEN LEE ROE DIRECTOR	1.0 0.0	X						0	0	0
DARRELL EDWIN ROGERS DIRECTOR	1.0 0.0	X						0	0	0
JOHNNIE LEE ROUNTREE JR DIRECTOR	1.0 0.0	X						0	0	0
JULIUS MACDONALD RUFFENO DIRECTOR	1.0 0.0	X						0	0	0
PETE ALAN RUMAN DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RANDY DUANE RUSSELL DIRECTOR	1.0 0.0	X						0	0	0
MIKE G RUTHERFORD JR DIRECTOR	1.0 0.0	X						0	0	0
DWAYNE DAVID SABLATURA DIRECTOR	1.0 0.0	X						0	0	0
JULIE ANN SACCO DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL AUBREY SACHS DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
ROSA LINDA SAENZ DIRECTOR	1.0 0.0	X						0	0	0
JOHN ALAN SANDLING DIRECTOR	1.0 0.0	X						0	0	0
JAMES DINSMORE SARTWELLE III DIRECTOR	1.0 0.0	X						0	0	0
ANNE ELISE SARTWELLE DIRECTOR	1.0 0.0	X						0	0	0
JAMES D SARTWELLE JR DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
BRETT LYNN SARVER DIRECTOR	1.0 0.0	X						0	0	0
RALPH LAWRENCE SAVAGE JR DIRECTOR	1.0 0.0	X						0	0	0
VANESSA RENEE SCHILLACI DIRECTOR	1.0 0.0	X						0	0	0
JOSEPH LEROY SCHINDLER DIRECTOR	1.0 0.0	X						0	0	0
GREGORY ALLAN SCHRODER DIRECTOR	1.0 0.0	X						0	0	0
DARRYL ALLAN SCHROEDER DIRECTOR	1.0 0.0	X						0	0	0
EDWARD BRUNO SCHULZ III DIRECTOR	1.0 0.0	X						0	0	0
RICHARD RANDAL SCOTT DIRECTOR	1.0 0.0	X						0	0	0
JULIE JONES SHANNON DIRECTOR	1.0 0.0	X						0	0	0
LINDA ROSE SHARTZER DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
KENNETH CHARLES SHAW DIRECTOR	1.0 0.0	X						0	0	0
SHANE R SHEPPERD DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
KATHERINE JEAN SHIREY-LORD DIRECTOR	1.0 0.0	X						0	0	0
SHARON LANGFORD SIMMONS DIRECTOR	1.0 0.0	X						0	0	0
TARYN GAY SIMS DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
MARSHALL ROY SMITH III DIRECTOR	1.0 0.0	X						0	0	0
DAVID ALLAN SMITH DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
DAVID LEE SMITH DIRECTOR	1.0 0.0	X						0	0	0
NAOMI MAE CHARLOTTE SMITH DIRECTOR	1.0 0.0	X						0	0	0
ROBERT PATRICK SMITH DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RYAN OLIVER SMITH DIRECTOR	1.0 0.0	X						0	0	0
JAMES SHERMAN SPRING DIRECTOR	1.0 0.0	X						0	0	0
PAMELA DUGAN SPRINGER DIRECTOR	1.0 0.0	X						0	0	0
LUTHER LODIE STAPLETON JR DIRECTOR	1.0 0.0	X						0	0	0
ROBERT STERLING STEELE DIRECTOR	1.0 0.0	X						0	0	0
GINA RUMORE STEERE DIRECTOR	1.0 0.0	X						0	0	0
GREGG EDWARD STEFFEN DIRECTOR	1.0 0.0	X						0	0	0
HUGH DENNIS STEGER DIRECTOR	1.0 0.0	X						0	0	0
JAY HOWARD STEWART DIRECTOR	1.0 0.0	X						0	0	0
DAVID MICHAEL STONE JR DIRECTOR	1.0 0.0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DAVID LESLIE STRATTON DIRECTOR	1.0 0.0	X						0	0	0
VANESSA KENT STROBERG DIRECTOR	1.0 0.0	X						0	0	0
BRENDA BAKER STUBBS SHORT DIRECTOR	1.0 0.0	X						0	0	0
CLAIRE EATON STUEWER DIRECTOR	1.0 0.0	X						0	0	0
ADAM F SUHR DIRECTOR	1.0 0.0	X						0	0	0
EDWARD BERRY SUMMEROUR III DIRECTOR	1.0 0.0	X						0	0	0
JUSTIN JACOBS TANKERSLEY DIRECTOR	1.0 0.0	X						0	0	0
LAURIE TARVER DIRECTOR	1.0 0.0	X						0	0	0
JAMES ROBERT TAYLOR DIRECTOR	1.0 0.0	X						0	0	0
BILL TRUMAN TEAGUE DIRECTOR (THROUGH 12/25/2020)	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ARCHIE RALPH THOMPSON JR DIRECTOR	1.0 0.0	X						0	0	0
SCOTT MORRIS TOWNSEND DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
RANDLE JAMES TRAHAN DIRECTOR	1.0 0.0	X						0	0	0
TRACY RAY TROUP DIRECTOR	1.0 0.0	X						0	0	0
RICHARD N TYLER DIRECTOR	1.0 0.0	X						0	0	0
MICHAEL JAMES UPCHURCH DIRECTOR (THROUGH 6/11/2021)	1.0 0.0	X						0	0	0
JOHN DAVID VACHALA DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
WENDY VANDEVENTER DIRECTOR	1.0 0.0	X						0	0	0
JAMES CHARLES VANHOOZER JR DIRECTOR	1.0 0.0	X						0	0	0
JOSEPH RAY VARA DIRECTOR	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JAMES DARYL VERBOIS III DIRECTOR	1.0 0.0	X						0	0	0
PATRICK AARON WALKER DIRECTOR	1.0 0.0	X						0	0	0
SCOTT WILLIAM WALKER DIRECTOR	1.0 0.0	X						0	0	0
THOMAS ANTHONY WALKER DIRECTOR	1.0 0.0	X						0	0	0
SHARLEEN LAWING WALKOVIAK DIRECTOR	1.0 0.25	X						0	0	0
WESLEY RALPH WARD DIRECTOR	1.0 0.0	X						0	0	0
MICHELLE VERBOIS WASAFF DIRECTOR	1.0 0.0	X						0	0	0
RYAN GABRIEL WASAFF DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
DONNA KAY WEBSTER DIRECTOR	1.0 0.0	X						0	0	0
RICHARD BYRON WEIMAN DIRECTOR	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LANCE PAT WELCH DIRECTOR	1.0 0.0	X						0	0	0
CLAYTON THOMSON WELLS DIRECTOR	1.0 0.0	X						0	0	0
PERRY MICHAEL WELLS JR DIRECTOR	1.0 0.0	X						0	0	0
JOSEPH TAYLOR WHITAKER DIRECTOR	1.0 0.0	X						0	0	0
CONSTANCE ANN WHITE DIRECTOR	1.0 0.0	X						0	0	0
JUSTIN CONSTANIA WHITE DIRECTOR	1.0 0.0	X						0	0	0
WILLIAM ROBERT WHITE DIRECTOR	1.0 0.0	X						0	0	0
JAMES RAYMOND WHITFILL JR DIRECTOR	1.0 0.0	X						0	0	0
SAMM BRIMER WIGGINS DIRECTOR	1.0 0.0	X						0	0	0
GREGORY TEAL WILLBANKS DIRECTOR	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JASON PRICE WILLIAMS DIRECTOR	1.0 0.0	X						0	0	0
RODNEY WAYNE WILLIAMS DIRECTOR	1.0 0.0	X						0	0	0
KIRK ERNEST WILLIAMSON II DIRECTOR	1.0 0.0	X						0	0	0
GRIFFIN DALE WINN DIRECTOR	1.0 0.0	X						0	0	0
BRIAN JOSEPH WISCHNEWSKY DIRECTOR	1.0 0.0	X						0	0	0
KENNETH PRICE WISE DIRECTOR	1.0 0.0	X						0	0	0
RANDY BLAKE WISE DIRECTOR (STARTING 7/1/2021)	1.0 0.0	X						0	0	0
BETTY BROWN WISEMAN DIRECTOR	1.0 0.0	X						0	0	0
DENNIS DUANE WOLFORD DIRECTOR	1.0 0.0	X						0	0	0
JAMES MICHAEL WOLLAM DIRECTOR	1.0 0.0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MELVIN JACK WRIGHT JR DIRECTOR	1.0 0.0	X						0	0	0
DAVID BRYAN YATES DIRECTOR	1.0 0.0	X						0	0	0
WILLIAM ARTHUR YATES JR DIRECTOR	1.0 0.0	X						0	0	0
NEIL OSCAR YELDERMAN DIRECTOR	1.0 0.0	X						0	0	0
ROBIN LYNN YOUNG DIRECTOR	1.0 0.0	X						0	0	0
TODD JEFFREY ZUCKER DIRECTOR	1.0 0.0	X						0	0	0

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SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

10 ☑ An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . _____

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	40,203,116	42,726,528	45,002,271	32,674,371	24,362,243	184,968,529
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						0
4 **Total.** Add lines 1 through 3	40,203,116	42,726,528	45,002,271	32,674,371	24,362,243	184,968,529
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). .						4,143,338
6 **Public support.** Subtract line 5 from line 4.						180,825,191

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4. .	40,203,116	42,726,528	45,002,271	32,674,371	24,362,243	184,968,529
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . .	2,211,005	2,628,905	3,195,779	2,772,159	2,040,744	12,848,592
9 Net income from unrelated business activities, whether or not the business is regularly carried on . .						0
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). .	226,463	391,922	347,916	283,804	221,938	1,472,043
11 **Total support.** Add lines 7 through 10						199,289,164

12 Gross receipts from related activities, etc. (see instructions) **12** 320,031,993

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f)) . . . . . **14** 90.735 %

15 Public support percentage for 2019 Schedule A, Part II, line 14 . . . . . **15** 90.741 %

16a **33 1/3% support test—2020.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☑

b **33 1/3% support test—2019.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

17a **10%-facts-and-circumstances test—2020.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

b **10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .	40,203,116	42,726,528	45,002,271	32,674,371	24,362,243	184,968,529
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	83,546,746	86,868,032	104,713,080	39,732,758	5,171,377	320,031,993
3 Gross receipts from activities that are not an unrelated trade or business under section 513						0
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .						0
5 The value of services or facilities furnished by a governmental unit to the organization without charge						0
6 **Total.** Add lines 1 through 5	123,749,862	129,594,560	149,715,351	72,407,129	29,533,620	505,000,522
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	11,595,204	12,164,883	13,329,427	4,476,042	4,857,738	46,423,294
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year.						0
c Add lines 7a and 7b. .	11,595,204	12,164,883	13,329,427	4,476,042	4,857,738	46,423,294
8 **Public support.** (Subtract line 7c from line 6.)						458,577,228

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6. . .	123,749,862	129,594,560	149,715,351	72,407,129	29,533,620	505,000,522
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .	2,211,005	2,628,905	3,195,779	2,772,159	2,040,744	12,848,592
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						0
c Add lines 10a and 10b.	2,211,005	2,628,905	3,195,779	2,772,159	2,040,744	12,848,592
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						0
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .	226,463	391,922	347,916	283,804	221,938	1,472,043
13 **Total support.** (Add lines 9, 10c, 11, and 12.). .	126,187,330	132,615,387	153,259,046	75,463,092	31,796,302	519,321,157

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. . . . . ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2020 (line 8, column (f) divided by line 13, column (f))	15	88.303 %
16	Public support percentage from 2019 Schedule A, Part III, line 15	16	89.023 %

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2020** (line 10c, column (f) divided by line 13, column (f))	17	2.474 %
18	Investment income percentage from **2019** Schedule A, Part III, line 17	18	2.140 %

19a **33 1/3% support tests—2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☑

b **33 1/3% support tests—2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* ***Part VI,*** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		

Part IV **Supporting Organizations** (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described in 11a above?	**11b**		
c	A 35% controlled entity of a person described in line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide detail in* ***Part VI.***	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**:

- **a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- **b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- **c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. **Answer lines 3a and 3b below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No" provide details in* ***Part VI.***	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI.*** *the role played by the organization in this regard.*	**3b**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in* ***Part VI****)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in* ***Part VI***):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	**1**	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	**2**	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	**3**	
4 Amounts paid to acquire exempt-use assets	**4**	
5 Qualified set-aside amounts (*prior IRS approval required - provide details in* ***Part VI***)	**5**	
6 Other distributions (*describe in* ***Part VI***). See instructions	**6**	
7 **Total annual distributions.** Add lines 1 through 6.	**7**	
8 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions	**8**	
9 Distributable amount for 2020 from Section C, line 6	**9**	
10 Line 8 amount divided by Line 9 amount	**10**	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2020**	**(iii) Distributable Amount for 2020**
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required-- *explain in* ***Part VI***). See instructions.			
3 Excess distributions carryover, if any, to 2020:			
a From 2015.			
b From 2016.			
c From 2017.			
d From 2018.			
e From 2019.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
7 **Excess distributions carryover to 2021.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016.			
b Excess from 2017.			
c Excess from 2018.			
d Excess from 2019.			
e Excess from 2020.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

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SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶**Complete if the organization is described below.** ▶**Attach to Form 990 or Form 990-EZ.**
▶**Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

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If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization	Employer identification number
HOUSTON LIVESTOCK SHOW AND RODEO INC	74-1142851

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")

2 Political campaign activity expenditures (see instructions) ▶ $

3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1					
2					
3					
4					
5					
6					

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	**(a)** Filing organization's totals	**(b)** Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)	150,000	
c Total lobbying expenditures (add lines 1a and 1b)	150,000	
d Other exempt purpose expenditures	53,404,500	
e Total exempt purpose expenditures (add lines 1c and 1d)	53,554,500	
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	

If the amount on line 1e, column (a) or (b) is:	**The lobbying nontaxable amount is:**
Not over $500,000	20% of the amount on line 1e.
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000.
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000.
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000.
Over $17,000,000	$1,000,000.

g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	
h Subtract line 1g from line 1a. If zero or less, enter -0-.		
i Subtract line 1f from line 1c. If zero or less, enter -0-.		

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☑ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	**(a)** 2017	**(b)** 2018	**(c)** 2019	**(d)** 2020	**(e)** Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	150,000	150,000	150,000	150,000	600,000
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation	

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SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange programs
- e ☐ Other .....

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?. . . ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c	Beginning balance	1c
d	Additions during the year	1d
e	Distributions during the year	1e
f	Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ▶ .....
- b Permanent endowment ▶ .....
- c Term endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) Unrelated organizations . . . . . 3a(i)		
(ii) Related organizations . . . . . 3a(ii)		
b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? 3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	118,575	120,715,810		120,834,385
b Buildings				
c Leasehold improvements		38,712,571	19,567,580	19,144,991
d Equipment		45,952,299	32,782,796	13,169,503
e Other		27,401,895	13,688,077	13,713,818
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				166,862,697

Part VII Investments—Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3)Other		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments—Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 13.)* ▶		

Part IX Other Assets.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* ▶	

Part X Other Liabilities.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
(2) PENSION LIABILITY	13,720,228
(3) DEPOSITS	1,823,878
(4) INTEREST RATE SWAP AGREEMENT, FMV	3,860,244
(5) DUE TO HLSR ED FUND	2,297,384
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 25.)* ▶	21,701,734

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.)			5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

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SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
► Attach to Form 990.
► Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☐ Yes ☐ No

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
Central America and the Caribbean			Investments		6,732,954
3a Sub-total					6,732,954
b Total from continuation sheets to Part I . . .					
c **Totals** (add lines 3a and 3b)					6,732,954

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ▶ _____

3 Enter total number of other organizations or entities . . . . . ▶

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*	☑ Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)*	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*	☑ Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*	☑ Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)*	☑ Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).*	☐ Yes	☑ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

ReturnReference	Explanation

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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a ☐ Mail solicitations
b ☐ Internet and email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions? **Yes**	**No**	**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col. **(i)**	**(vi)** Amount paid to (or retained by) organization
Total . . . . . ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II **Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 WESTERN GALA (event type)	(b) Event #2 SKEET SHOOT (event type)	(c) Other events 5 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	92,628	211,300	242,269	546,197
	2 Less: Contributions	8,308	127,005	188,946	324,259
	3 Gross income (line 1 minus line 2)	84,320	84,295	53,323	221,938
Direct Expenses	4 Cash prizes				
	5 Noncash prizes	1,054	22,443	2,518	26,015
	6 Rent/facility costs		40,647	21,430	62,077
	7 Food and beverages	17,315	4,432	12,911	34,658
	8 Entertainment	925		10,500	11,425
	9 Other direct expenses	21,375	10,351	13,498	45,224
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				179,399
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				42,539

Part III **Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____% ☐ No	☐ Yes ____% ☐ No	☐ Yes ____% ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? . . . . . ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . . ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

a	The organization's facility	**13a**	%
b	An outside facility	**13b**	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ ----------

Address ▶ ----------

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . . ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____.

c If "Yes," enter name and address of the third party:

Name ▶ ----------

Address ▶ ----------

16 Gaming manager information:

Name ▶ ----------

Gaming manager compensation ▶ $----------

Description of services provided ▶ ----------

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . . ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation

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Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) HOUSTON LIVESTOCK SHOW & RODEO EDUCATIONAL FUND 3 NRG Park HOUSTON, TX 77054	76-0260204	501(C)(3)	6,085,764		N/A	N/A	THE EDUCATION FUND SUPPORTS HLSR'S PURPOSE.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 1

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
FORM 990, SCHEDULE I, PART I, LINE 2	GRANT POLICY HOUSTON LIVESTOCK SHOW AND RODEO MAKES GRANTS TO THE AFFILIATED ORGANIZATION, HOUSTON LIVESTOCK SHOW AND RODEO EDUCATIONAL FUND (EIN: 76-0260204), IN SUPPORT OF SCHOLARSHIP AND EDUCATIONAL GRANTS AWARDED.

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Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

▶ **Attach to Form 990.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☑ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	**2**	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☑ Compensation committee	☐ Written employment contract		
	☑ Independent compensation consultant	☑ Compensation survey or study		
	☑ Form 990 of other organizations	☑ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	**4a**	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	**9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ANDY SLOAN CHIEF INFO OFF (THROUGH 3/2021	(i)	348,234	0	6,384	80,974	31,930	467,522	0
	(ii)	0	0	0	0	0	0	0
2 CHRIS BOLEMAN PRESIDENT	(i)	367,139	0	1,767	8,550	24,359	401,815	0
	(ii)	0	0	0	0	0	0	0
3 DAVID BRADY CHIEF ENTMT. & CUST. EXP. OFF.	(i)	320,138	0	2,322	8,550	31,830	362,840	0
	(ii)	0	0	0	0	0	0	0
4 JENNIFER HAZELTON CHIEF FINANCIAL OFFICER	(i)	340,277	0	1,565	103,465	13,984	459,291	0
	(ii)	0	0	0	0	0	0	0
5 MICHAEL T DEMARCO CHIEF SHOW OPERATIONS OFFICER	(i)	275,000	0	6,384	78,399	14,000	373,783	0
	(ii)	0	0	0	0	0	0	0
6 PETER MCSTRAVICK CHIEF STRATEGIC PLANNING OFFIC	(i)	294,406	0	6,083	8,550	32,030	341,069	0
	(ii)	0	0	0	0	0	0	0
7 SHERRY HIBBERT GENERAL COUNSEL	(i)	317,138	0	7,253	105,142	13,984	443,517	0
	(ii)	0	0	0	0	0	0	0
8 MELINDA GUERRA-REEVES CHIEF VOLUNTEER & HR OFFICER	(i)	264,806	0	2,322	8,187	32,512	307,827	0
	(ii)	0	0	0	0	0	0	0
9 JOEL COWLEY FORMER PRESIDENT	(i)	243,224		292,067	75,815	20,099	631,205	
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
FORM 990, SCHEDULE J, PART I, LINE 1A	Senior managers have split dollar life insurance policy. Taxable benefit is reported on W-2 and salary is grossed up to cover the tax on this benefit. not provided on any other benefits.
FORM 990, SCHEDULE J, PART I, LINE 4A	JOEL COWLEY RECEIVED SEVERANCE PAYMENTS TOTALING $290,207.

Additional Data

Software ID:
Software Version:
EIN: 74-1142851
Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1ANDY SLOAN CHIEF INFO OFF (THROUGH 3/2021	(i)	348,234	0	6,384	80,974	31,930	467,522	0
	(ii)	0	0	0	0	0	0	0
1CHRIS BOLEMAN PRESIDENT	(i)	367,139	0	1,767	8,550	24,359	401,815	0
	(ii)	0	0	0	0	0	0	0
2DAVID BRADY CHIEF ENTMT. & CUST. EXP. OFF.	(i)	320,138	0	2,322	8,550	31,830	362,840	0
	(ii)	0	0	0	0	0	0	0
3JENNIFER HAZELTON CHIEF FINANCIAL OFFICER	(i)	340,277	0	1,565	103,465	13,984	459,291	0
	(ii)	0	0	0	0	0	0	0
4MICHAEL T DEMARCO CHIEF SHOW OPERATIONS OFFICER	(i)	275,000	0	6,384	78,399	14,000	373,783	0
	(ii)	0	0	0	0	0	0	0
5PETER MCSTRAVICK CHIEF STRATEGIC PLANNING OFFIC	(i)	294,406	0	6,083	8,550	32,030	341,069	0
	(ii)	0	0	0	0	0	0	0
6SHERRY HIBBERT GENERAL COUNSEL	(i)	317,138	0	7,253	105,142	13,984	443,517	0
	(ii)	0	0	0	0	0	0	0
7 MELINDA GUERRA-REEVES CHIEF VOLUNTEER & HR OFFICER	(i)	264,806	0	2,322	8,187	32,512	307,827	0
	(ii)	0	0	0	0	0	0	0
8JOEL COWLEY FORMER PRESIDENT	(i)	243,224		292,067	75,815	20,099	631,205	
	(ii)							

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Schedule L (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
▶ **Attach to Form 990 or Form 990-EZ.**
▶**Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Excess Benefit Transactions

(section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected? Yes	(d) Corrected? No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. . . . . ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ $

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? To	(d) Loan to or from the organization? From	(e) Original principal amount	(f) Balance due	(g) In default? Yes	(g) In default? No	(h) Approved by board or committee? Yes	(h) Approved by board or committee? No	(i) Written agreement? Yes	(i) Written agreement? No
Total . . . . . ▶ $												

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Lone Star ExhibitLet it Fly	OWNED BY BOARD MEMBER	372,764	PROVIDER OF PRODUCT		No
(2) STI Graphics Inc	OWNED BY BOARD MEMBER	174,937	PROVIDER OF PRODUCT		No
(3) Covenant Technology Services	OWNED BY BOARD MEMBER	242,500	PROVIDER OF SERVICES		No
(4) ELIZABETH PALMER	WIFE OF BOARD MEMBER	92,966	EMPLOYEE COMPENSATION		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation

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SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	8	207,085	VALUE ON RECEIPT
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (_____)				
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement — 29

		Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		No
b	If "Yes," describe the arrangement in Part II.		
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	Yes	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		No
b	If "Yes," describe in Part II.		
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART I , LINE 1 & FORM 990, PART III, LINE 1	ORGANIZATION'S MISSION THE HOUSTON LIVESTOCK SHOW AND RODEO PROMOTES AGRICULTURE BY HOSTING AN ANNUAL, FAMILY-FRIENDLY EXPERIENCE THAT EDUCATES AND ENTERTAINS THE PUBLIC, SUPPORTS TEXAS YOUTH, SHOWCASES WESTERN HERTIAGE AND PROVIDES YEAR-ROUND EDUCATIONAL SUPPORT WITHIN THE COMMUNITY.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	FAMILY AND BUSINESS RELATIONSHIPS THE FOLLOWING RELATIONSHIPS EXIST BETWEEN OFFICERS AND D IRECTORS: DOUGLAS LAMAR DOYLE & JAMES ROBERT TAYLOR: BUSINESS RELATIONSHIP RONALD GARY EUB ANKS & JAMES HUNTER LIGHTFOOT: BUSINESS RELATIONSHIP GERALD LYNN NUNEZ & STEVEN LEE ROE: B USINESS RELATIONSHIP YANCE SAMUEL MONTALBANO & JOHN JOSEPH MONTALBANO: BUSINESS RELATIONSH IP GERALD LYNN NUNEZ & JAMES MICHAEL MUSHINSKI: BUSINESS RELATIONSHIP ROBERT BEN KNEPPLER, JR., JACK ALLEN LYONS, ROBERT EDWARD PAINE IV, RYAN OLIVER SMITH, & REGAN ELIZABETH MILLE R: BUSINESS RELATIONSHIP ROBERT CHARLES HUX, BRADY FARLEY CARRUTH, HUGH DENNIS STEGER & ED GAR CLAY GRIFFIN: BUSINESS RELATIONSHIP CHRISTOPHER BLAIR ENNIS & RICHARD BYRON WEIMAN: BU SINESS RELATIONSHIP JAMES OLIVER BLOODWORTH, MICHAEL T. DEMARCO, DONLEY DUARD JORDAN, JOHN OLIVER SMITH, JAMES MARVIN WINDAM JR., WESLEY EDWARD SINOR, PATRICIA MANN PHILLIPS, JULIA N PERRY HUNNICUTT III, & GEORGE RAYMOND HINSLEY III: BUSINESS RELATIONSHIP HUGH CHRISTIAN RICHARDSON, JENNIFER GOETZMAN HIRSCH, & MATTHEW RICHARD FUQUA: BUSINESS RELATIONSHIP JOE V AN MATRE & JAMES ALFRED WINNE III: BUSINESS RELATIONSHIP HUGH DENNIS STEGER & ROBERT HAMPT ON CLAY: BUSINESS RELATIONSHIP RUSSELL WAYNE ALLEN, TODD ARLIS RIDDLE, & GARY ALAN DEBAKEY : BUSINESS RELATIONSHIP JOE BRUCE HANCOCK & LARRY RAY KERBOW: BUSINESS RELATIONSHIP JAMES RAYMOND WHITFILL JR. & CURTIS LEE MORGAN: BUSINESS RELATIONSHIP JANUARY JAY CARTER & JOHN NICHOLAS GIANNUKOS: BUSINESS RELATIONSHIP DENNIS DUANE WOLFORD & ALICIA B. JIMERSON-KNOX: BUSINESS RELATIONSHIP MICHAEL EUGENE CLEPPER & MICHAEL DWAYNE BELL: BUSINESS RELATIONSHIP PAUL WAYNE LONG & CHRIS UNDERBRINK: BUSINESS RELATIONSHIP JOHN OLIVER SMITH, JOE VAN MATRE , & MICHAEL STEVEN MCKINNEY: BUSINESS RELATIONSHIP TODD ARLIS RIDDLE & JOE VAN MATRE: BUSI NESS RELATIONSHIP DAVID WAYNE KOONCE & RALPH LAWRENCE SAVAGE JR.: BUSINESS RELATIONSHIP WE SLEY RALPH WARD & JOHN MICHAEL CAUSEY: BUSINESS RELATIONSHIP MICHELLE VERBOIS WASAFF & JOH N JOSEPH CANGELOSI: BUSINESS RELATIONSHIP ROBERT HAMPTON CLAY & CHARLES MICHAEL CHRIST: BU SINESS RELATIONSHIP WAYNE HOLLIS JR. & PAUL GARY SOMERVILLE: BUSINESS RELATIONSHIP RUSSELL WAYNE ALLEN & TIM WILLIAM PING: BUSINESS RELATIONSHIP TERRY MACK BROWN, EDWARD ARMS GAYLO RD, & KIRK ERNEST WILLIAMS II: BUSINESS RELATIONSHIP ROBERT NORMAN DAVIS & THOMAS CALVIN D AVIS: BUSINESS AND FAMILY RELATIONSHIP JAMES JERI JANKE, KYLE THOMAS JANKE, & KIRBY JAMES JANKE: BUSINESS AND FAMILY RELATIONSHIP GLENN TERRELL LILIE & CAROL MICHELLE LILIE: BUSINE SS AND FAMILY RELATIONSHIP DAVID SCOTT HINSLEY & GEORGE RAYMOND HINSLEY III: BUSINESS AND FAMILY RELATIONSHIP JAMES D. SARTWELLE JR. & JAMES DINSMORE SARTWELLE III: BUSINESS AND FA MILY RELATIONSHIP THOMAS EDWARD DOMPIER & SHELLY DOMPIER MULANAX: FAMILY RELATIONSHIP GERA LD WENDELL KENT & JAMES ALAN KENT: FAMILY RELATIONSHIP KENNETH CARROLL MOURSUND & KENNETH C. MOURSUND JR.: FAMILY RELATIONSHIP EDWARD BRUNO SCHULZ III & JEFFREY S. HAYES: FAMILY RE LATIONSHIP ROBERT LEN O'SHIELE

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	S & KELLY LYNN O'SHIELES: FAMILY RELATIONSHIP RUDOLPH HARROLL STEVENS, JR. & JAMES ROBERT TAYLOR: FAMILY RELATIONSHIP RUDOLPH HARROLL STEVENS, JR. & ROBERT LLYOD BECKER JR.: FAMILY RELATIONSHIP JAMES ROBERT TAYLOR & ROBERT LLYOD BECKER JR.: FAMILY RELATIONSHIP PERRY MIC HAEL WELLS JR. & CLAYTON THOMSON WELLS: FAMILY RELATIONSHIP HUGH CHRISTIAN RICHARDSON & MA TTHEW RICHARD FUQUA: FAMILY RELATIONSHIP PATRICK AARON WALKER & THOMAS ANTHONY WALKER: FAM ILY RELATIONSHIP JOHN ROGER MORTON & ERIC MARTIN HUEGELE: FAMILY RELATIONSHIP JOHN RALPH B RANIFF & JOHN RALPH BRANIFF JR.: FAMILY RELATIONSHIP JEFFREY DEE HILDEBRAND & BRADFORD GLE NN HILDEBRAND: FAMILY RELATIONSHIP JACK ALLEN LYONS & FRANK ALLEN LYONS: FAMILY RELATIONSH IP JOHN OLIVER SMITH & RYAN OLIVER SMITH: FAMILY RELATIONSHIP PATRICK DECLAN PENNINGTON & STEVEN HAROLD GORDON: FAMILY RELATIONSHIP GRIFFIN DALE WINN & JASON PRICE WILLIAMS: FAMILY RELATIONSHIP JUSTIN CONSTONIA WHITE & WILLIAM ROBERT WHITE: FAMILY RELATIONSHIP WAYNE HOL LIS JR. & JOHN E. HOLLIS: FAMILY RELATIONSHIP CLAIR MAURICE BRANCH & JULIE JONES SHANNON: FAMILY RELATIONSHIP CLAIR MAURICE BRANCH & CLAIR BARCLAY BRANCH: FAMILY RELATIONSHIP CLAIR BARCLAY BRANCH & JULIE JONES SHANNON: FAMILY RELATIONSHIP JAMES CHARLES VANHOOZER, JR. & LISA CHRISTINE NGUYEN: FAMILY RELATIONSHIP GEORGE ALFRED BUSCHARDT & GEORGE A. BUSCHARDT J R.: FAMILY RELATIONSHIP DONLEY DUARD JORDAN & CHRISTOPHER W. CUNNINGHAM: FAMILY RELATIONSH IP CHARLES RAYMOND ROBINSON & CHARLES ANDREW ROBINSON: FAMILY RELATIONSHIP NOEL ROBERT SMI TH & LAWRENCE JOSEPH BIEDIGER: FAMILY RELATIONSHIP COURTNEY CELLUM ADAME & LARRY LEE CARRO LL: FAMILY RELATIONSHIP JAMES ALLEN KENT & VANESSA KENT STOBERG: FAMILY RELATIONSHIP JAMES DARYL VERBOIS III & MICHELLE VERBOIS WASAFF: FAMILY RELATIONSHIP JAMES CRTIGHTON EPPS III & SUZANNE H. EPPS: FAMILY RELATIONSHIPS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 1, 6, 7A & 7B	EXECUTIVE COMMITTEE AN EXECUTIVE COMMITTEE IS ELECTED BY THE HLSR BOARD OF DIRECTORS. THE PURPOSE OF THE EXECUTIVE COMMITTEE IS TO GIVE IMMEDIATE AID, COUNSEL AND AUTHORITY TO THE OFFICERS AND MANAGERS OF HLSR AND TO CARRY OUT THE RULES, REGULATIONS, PURPOSES AND POLICIES OF THE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE REPORTS TO AND IS RESPONSIBLE DIRECTLY TO THE BOARD OF DIRECTORS. DURING THE INTERVAL BETWEEN MEETINGS OF THE BOARD OF DIRECTORS, THE EXECUTIVE COMMITTEE POSSESSES AND MAY EXERCISE THE POWERS OF THE BOARD OF DIRECTORS NECESSARY OR CONVENIENT FOR THE MANAGEMENT, CONTROL AND DIRECTION OF THE BUSINESS AND AFFAIRS OF HLSR.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 REVIEW PROCESS THE AUDIT COMMITTEE, A SUB-COMMITTEE OF THE EXECUTIVE COMMITTEE, ALONG WITH OUTSIDE TAX SPECIALISTS, REVIEW THE RETURN WITH SENIOR MANAGEMENT. THE AUDIT COMMITTEE THEN RECOMMENDS APPROVAL OF THE TAX RETURNS INCORPORATING ANY CHANGES THEY SUGGEST TO THE EXECUTIVE COMMITTEE WHICH THEN GIVE FINAL APPROVAL.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY HLSR DISTRIBUTES A CONFLICT OF INTEREST/FORM 990 QUESTIONNAIRE ANNUALLY. THE COMPLETED QUESTIONNAIRES ARE REVIEWED BY HLSR'S GENERAL COUNSEL AND ARE PROVIDED TO ACCOUNTING FOR DISCLOSURE ON THE TAX RETURN WHERE APPROPRIATE.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 15A & 15B	COMPENSATION POLICY HOUSTON LIVESTOCK SHOW AND RODEO HAS A COMPENSATION COMMITTEE WHICH REVIEWS PERFORMANCE OF THE CEO ANNUALLY. THE COMPENSATION COMMITTEE RECOMMENDS OR REVIEWS AND APPROVES COMPENSATION FOR THE CEO AND ALL OF SENIOR MANAGEMENT. THE COMMITTEE USES COMPENSATION STUDIES DONE BY OUTSIDE CONSULTANTS IN THEIR DECISION MAKING PROCESS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS MADE AVAILABLE TO THE PUBLIC HLSR'S GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC BY REQUEST. IN ADDITION, SUMMARIZED FINANCIALS ARE AVAILABLE ON THE SHOW'S WEBSIT(WWW.HLSR.COM).

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IV, LINE 12 & FORM 990, PART XII, LINE 2	EXPLANATION OF COMBINED AUDIT REPORT THE HOUSTON LIVESTOCK SHOW & RODEO, INC., THE HOUSTON LIVESTOCK SHOW & RODEO EDUCATIONAL FUND (EIN: 76-0260204) AND CORRAL CLUB, INC. (EIN: 74-2079763) HAVE A COMBINED AUDIT REPORT. HOUSTON LIVESTOCK SHOW & RODEO, INC. HAS AN AUDIT COMMITTEE CHARGED WITH RESPONSIBILITY FOR THE OVERSIGHT OF THE COMBINED AUDITED FINANCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT. STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS OR FUND BALANCES PENSION COSTS 3,408,199 --------- TOTAL 3,408,119

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION:MULTIMEDIA PRODUCTION TOTAL FEES:4282575

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION:MEAT PROGRAM TOTAL FEES:2324098

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION:CLEANING AND WASTE REMOVAL TOTAL FEES:670640

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION:CONSULTING TOTAL FEES:550584

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION:SECURITY/CROWD CONTROL TOTAL FEES:450513

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION:OTHER TOTAL FEES:1773562

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SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I **Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No
(1) HLSR EDUCATIONAL FUND 3 NRG PARK HOUSTON, TX 77054 76-0260204	SCHOLARSHIPS	TX	501(c)(3)	12, I	HLSR	Yes	

Part III **Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity? Yes	(i) No
(1)CORRAL CLUB INC 3 NRG PARK HOUSTON, TX 77054 74-2079763	BAR OPERATION	TX	NA	C CORP					

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest, **(ii)**annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	1o	Yes	
p Reimbursement paid to related organization(s) for expenses	1p		No
q Reimbursement paid by related organization(s) for expenses	1q	Yes	
r Other transfer of cash or property to related organization(s)	1r		No
s Other transfer of cash or property from related organization(s)	1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)HLSR Educational Fund	B, N,	6,085,764	ACTUAL
(2) Corral Club Inc	N, O,	462,684	ACTUAL

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference	Explanation