DLN: 93493059002192

OMB No. 1545-0047

2020

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

 \blacktriangleright Go to $\underline{\textit{www.irs.gov/Form990}}$ for instructions and the latest information.

Open to Public Inspection

| | | nue Service | | -i 00 04 2020 d di 00 5 | 24 2024 | | | |
|--------------------------------|---------------|--------------------------|---|---|-------------------|---------------------------------|----------------|--|
| | | | C Name of organization | ning 09-01-2020 , and ending 08-3 | 31-2021 | D Emplo | ver iden | tification number |
| | | pplicable: change | UNITED WAY OF HUNTERDON COUN | TY | | | - | and the manufacture of the same of the sam |
| | me ch | - 1 | | | | | 31065 | |
| | tial ret | | Doing business as | | | | | |
| | | n/terminated I return | | ail is not delivered to street address) Room/s | uito | E Teleph | one numb | er er |
| | | on pending | A WALTED EODAN BLVD | an is not delivered to street dudress, incomys. | arce | (908) | 782-34: | 14 |
| • | | | City or town, state or province, coun | try, and ZIP or foreign postal code | | | | |
| | | | FLEMINGTON, NJ 08822 | | | G Gross | receipts \$ | 1,281,008 |
| | | | F Name and address of principa | l officer: | H(a) | Is this a group r | eturn fo | <u> </u> |
| | | | MARIA B DUNCAN | | | subordinates? | ccarri ro | Yes ☑No |
| | | | 4 WALTER FORAN BLVD 401 FLEMINGTON, NJ 08822 | | H(b) | Are all subordin | ates | ☐ Yes ☐No |
| [Tax | k-exen | npt status: | ✓ 501(c)(3) | insert no.) | | included? If "No," attach a | list (se | |
| 1 W | ehsit | e: > \//\/ | /W.UWHUNTERDON.ORG | 113erc (10.) | | Group exemptio | • | • |
| | CDSIC | CIP VVV | W.OWIIONIENDON.ONG | | | , | | |
| K Forn | n of or | ganization | : 🗹 Corporation 🗌 Trust 🔲 Asso | ciation Other ► | L Year o | of formation: 1982 | M Sta | te of legal domicile: NJ |
| | | | | | | | | |
| Pa | ırt I | | mary | | | | | |
| | | | scribe the organization's mission or PEOPLE AND RESOURCES TOGETI | r most significant activities: HER TO IMPROVE LIVES AND CONDITIO | NS AND | TO ADVANCE TH | E COMM | 10N GOOD OF OUR |
| ey. | | COMMUNI | | | | | | |
| Ē | - | | | | | | | |
| E . | - | | | | | | | |
| Activities & Governance | 2 | Check thi | is box $\triangleright \square$ if the organization dis | continued its operations or disposed of i | more than | n 25% of its net | assets. | |
| シ *** | | | of voting members of the governin | | | | | 3 19 |
| S) | 4 | Number o | of independent voting members of | the governing body (Part VI, line 1b) | | | 4 | 18 |
| Ě | 5 | Total num | nber of individuals employed in cal | endar year 2020 (Part V, line 2a) . | | | | 5 8 |
| | 6 | Total num | nber of volunteers (estimate if nec | essary) | | | - | 5 528 |
| Q. | 7a | Total unr | elated business revenue from Part | VIII, column (C), line 12 | | | 7 | a (|
| | ь | Net unrel | ated business taxable income from | n Form 990-T, line 39 | | | 7 | b |
| | | | | | | Prior Year | | Current Year |
| Qı | 8 | Contribut | tions and grants (Part VIII, line 1h) | | | 1,357 | ,771 | 1,239,52 |
| Rəvenue | 9 | Program | service revenue (Part VIII, line 2g) | | | | | |
| č | 10 | Investme | ent income (Part VIII, column (A), li | nes 3, 4, and 7d) | | 17 | ,838 | 41,48 |
| _ | 11 | Other rev | enue (Part VIII, column (A), lines ! | 5, 6d, 8c, 9c, 10c, and 11e) | | | ,000 | |
| | 12 | Total rev | enue—add lines 8 through 11 (mu | st equal Part VIII, column (A), line 12) | | 1,483 | ,609 | 1,281,008 |
| | 13 | Grants ar | nd similar amounts paid (Part IX, c | olumn (A), lines 1–3).... | | 392 | ,096 | 286,129 |
| | 14 | Benefits | paid to or for members (Part IX, co | lumn (A), line 4) | | | | |
| & | 15 | Salaries, | other compensation, employee be | nefits (Part IX, column (A), lines 5-10) | | 576 | ,928 | 500,839 |
| ens | 16 a | Professio | onal fundraising fees (Part IX, colun | nn (A), line 11e) | | | | |
| Expenses | b | Total fund | raising expenses (Part IX, column (D), I | ine 25) ▶81,163 | | | | |
| ш | 17 | Other exp | penses (Part IX, column (A), lines : | l1a-11d, 11f-24e) | | 396 | ,623 | 371,21 |
| | l | - | enses. Add lines 13–17 (must equ | | | 1,365 | | 1,158,18 |
| (0) | 19 | Revenue | less expenses. Subtract line 18 fro | om line 12 | | | ,962 | 122,82 |
| Net Assets or Fund Balances | | | | | Begi | inning of Current | Year | End of Year |
| aar aar | 20 | Total ass | ets (Part X, line 16) | | | 3,028 | .787 | 3,249,21 |
| A B | l | | ilities (Part X, line 26) | | | * | ,250 | 523,05 |
| ŽĘ | l | | s or fund balances. Subtract line 2 | | | 2,453 | | 2,726,160 |
| | rt II | | ature Block | | | | , | |
| | | | | ned this return, including accompanying | g schedul | es and statemer | ts, and | to the best of my |
| | edge nowle | | f, it is true, correct, and complete. | Declaration of preparer (other than off | icer) is ba | ased on all inforr | nation o | f which preparer has |
| , IX | | l. | | | | | | |
| | | ***** | * | | | 2022-02-24 | | |
| Sign | | Signati | ure of officer | | | Date | | |
| Here | • | | B DUNCAN CEO | | | | | |
| | | 17 | r print name and title | | | | D | |
| | | P | rint/Type preparer's name | | Date 2022-02-2 | | PTIN P01315 | 390 |
| Paid | | <u> </u> | irm's name BKC CPAS PC | | | self-employed Firm's EIN ► 2 | | |
| | oare | *I | mino name P Bro CrAS FC | | | 1 11111 3 LIN F 2 | | · |
| use | On | ıy 👍 | ïrm's address ▶ 39 STATE ROUTE 12 ST | E 2 | | Phone no. (908 | 782-790 | 00 |
| | | | FLEMINGTON, NJ 0882 | 22 | | | | |
| Чау t | he IR | S discuss | this return with the preparer show | vn above? (see instructions) | | | . 🔽 | Yes 🗆 No |
| | | _ | | | | | | |

| orm | 990 (2020) | | | | | Page 2 | | | | | |
|-----|---|---|--|--|--|---|--|--|--|--|--|
| Pa | statement | of Program Se | rvice Accomplis | hments | | | | | | | |
| | Check if Sche | dule O contains a r | esponse or note to a | any line in this Part III | | 🗹 | | | | | |
| 1 | Briefly describe the o | | | • | | | | | | | |
| | | | S TOGETHER TO IMI | PROVE LIVES AND COND | DITIONS AND TO ADVANCE THE C | COMMON GOOD OF OUR | | | | | |
| СОМ | MUNITY. SEE SCHEDU | LE O | | | | | | | | | |
| | | | | | | | | | | | |
| | Billi i ii | | | | | | | | | | |
| 2 | | | ificant program ser | vices during the year wh | ich were not listed on | ☐ Yes ☑ No | | | | | |
| | the prior Form 990 o | | | | | ⊔ Yes ⊻ No | | | | | |
| _ | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program | | | | | | | | | | |
| 3 | | | | | | | | | | | |
| | services? | | | | | ⊔ Yes ⊻ No | | | | | |
| _ | If "Yes," describe the | _ | | | | | | | | | |
| 4 | | nd 501(c)(4) organi: | zations are required | to report the amount of | argest program services, as meas grants and allocations to others, | | | | | | |
| 4a | (Code: |) (Expenses \$ | 439,278 | including grants of \$ | 203,694) (Revenue \$ |) | | | | | |
| | See Additional Data | | | | | | | | | | |
| | | | | | | | | | | | |
| 4b | (Code: |) (Expenses \$ | 208,293 | including grants of \$ | 32,793) (Revenue \$ |) | | | | | |
| | See Additional Data | | | | | | | | | | |
| | | | | | | | | | | | |
| 4c | (Code: |) (Expenses \$ | 102,678 | including grants of \$ | 30,242) (Revenue \$ |) | | | | | |
| | See Additional Data | | | | | | | | | | |
| | (Code: |) (Expenses \$ | 57,751 | including grants of \$ | 19,400) (Revenue \$ |) | | | | | |
| | - | | • | = = | ON CENTRAL REGIONAL HIGH SCHOOL | , | | | | | |
| | DETERMINE HOW THEY THE SKILLS REQUIRED BELIEVES IN THE VALUE BOUNDARIES TO BETTE IS TO ENCOURAGE THE AS WAS THE TREND FO EMPOWER TOMORROW! ENSURE STUDENTS ARE BACK TO IN-PERSON LE BACKPACKS WITH GRAIT TOOLS 4 SCHOOL TECH FAMILIES HAD THE POT COVID-19 PANDEMIC IS COMBATTING THE SPRE PERSON-TO-PERSON CO SERIOUS FINANCIAL RI TOOLS 4 SCHOOL TECH AND INTERNET CONNEC COMPUTER SKILLS, AND PROVIDING LOANER LA TOOLS 4 SCHOOL TECH COMMUNITY, HELPING | CAN CONTRIBUTE TO TO CREATE AND LEAD TO CREATE AND LEAD EOF TRAINING VOLUMER PREPARE NEW BOAF RECRUITMENT, DEVEIR ROST PROGRAMMIN S LEADERS. TOOLS 4 E PREPARED FOR EDUCANNING, MEANING OLD E-SPECIFIC SUPPLIES INOLOGY PROGRAM LA TENTIAL TO HAVE SOM 5 EXPOSING CRITICAL SAD OF THE VIRUS - SCONTACT. THESE ACTIC SK AND HIGHLIGHTED INOLOGY PROGRAM TO CTIVITY AS COMPARED MANY INDIVIDUALS PTOPS TO OUR PARTICINOLOGY PROGRAM HAINOLOGY PROGRAM HAITHEM TO BRIDGE THE | THE FULFILLMENT OF EFFECTIVE SERVICE A ITTERS TO BE EFFECTIVE SERVICE A GOMENT OF THE PROPERTY | THOSE NEEDS. THIS SERVIG ND ADVOCACY PLANS. BOA WE LEADERS. THIS IN-DEMA FORCE THE GOVERNANCE AT TON OF COMMUNITY LEADE IT PROGRAMS WENT VIRTU, IOOL BACKPACK DRIVE THIS Y THE START OF THE 2021. SROGRAM WOULD RETURN THE SHIFTING TO REMOTE LEICHLE BEHIND ACADEMICALLY JUR ECONOMY, HEALTH CARE DEMANDS WORKING FROM HY FOR FIGHTING THE VIRUS ESPECIALLY AMONG OUR LEICHLY DIVIDE," WHICH IS THE GRALL DIVIDE," WHICH IS THE GRALL OF NO ACCESS. IN HUS TO COMPUTERS. THIS PROHOSTING GROUP SKILLS CLEACH A SIGNIFICANT NUMDNLY FOR THEIR SCHOOL-A | GRAM ALSO PROVIDES YOUNG PEOPLICE-LEARNING CURRICULUM ENCOURAGE DEVELOPMENT PRIMER - UNITED WIND PROGRAM DEFINES BOARD ROLES WID FIDUCIARY ROLES FOR EXISTING ERS ON BOARDS AND COMMITTEES THE BEGINNING IN MARCH BUT CONTING PROGRAM PROVIDES NECESSARY BAGENOOL YEAR, ALL HUNTERDON COUND TRADITIONAL BACKPACK DISTRIBUTH AN ESTIMATED VALUE OF 50 OF SUEARNING, THE LACK OF INTERNET SER AND JEOPARDIZE THEIR FUTURE ACK ESYSTEM, AND PUBLIC EDUCATION. THOME, KEEPING CHILDREN OUT OF SCIO, PUT A SUBSTANTIAL SEGMENT OF OATINO FAMILIES. IN THE SUMMER OF AP BETWEEN INDIVIDUALS WITH ACC NITERDON COUNTY, WE WORK WITH MORAM AIMS TO BRIDGE THIS DIGITAL ASSES AND 1-ON-1 TRAINING. PLANS BER OF PARENTS AND NON-ENGLISH GED CHILDREN, BUT TO ALSO ACCESS AND EVEN EMPLOYMENT OPPORTUNIT | SES STUDENTS TO DEVELOP WAY OF HUNTERDON COUNTY, RESPONSIBILITIES, AND LOARD MEMBERS. THE GOAL ROUGHOUT THE COMMUNITY. UE TO IDENTIFY AND SIC SCHOOL SUPPLIES TO TY PUBLIC SCHOOLS WERE TION. WE PROVIDED PPLIES PER BACKPACK. VICES FOR SOME OF OUR ADEMIC SUCCESS. THE HE TOP PRESCRIPTION FOR HOOL, AND LIMITING UR WORKING POPULATION AT 2021, WE LAUNCHED OUR ESS TO COMPUTERS, TOOLS, IANY ADULTS WITH LIMITED LINEQUITY GAP BY FOR THE COMING YEAR THE SPEAKING MEMBERS OF OUR SOPPORTUNITIES TO | | | | | |
| | | | | | | | | | | | |
| 4d | Other program servi | • | • | | 00 \ /B | , | | | | | |
| | (Expenses \$ | 57,751 | including grants of | · · · · · · · · · · · · · · · · · · · | 00) (Revenue \$ |) | | | | | |
| 4e | Total program serv | vice expenses 🟲 👚 | 808,0 | 00 | | | | | | | |

4e

17

18

19

Nο

Nο

Nο

Nο

17

18

19

20a

20b

21

Yes

Form **990** (2020)

| Form | 990 (2020) | | | Page 3 |
|------|---|-----|-----|---------------|
| Par | Checklist of Required Schedules | | | |
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | No |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D</i> ,Part Schedule D,Part Schedule D,Part | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 💆 | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | | |
| | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥞 | 11b | Yes | |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2 | 11c | | No |
| | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | No |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| | | | | |

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

| Form | 990 (2020) | | | Page 4 |
|------|--|-----|-----|---------------|
| Par | Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | | No |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | No |
| 26 | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes,"</i> complete Schedule L, Part IV | 28a | | No |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | No |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒 | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | No |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | No |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |
| Pa | Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .

Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

Yes

Form **990** (2020)

11

0

1c

1a

1b

No

| 01111 | Chatamanta Barandina Othan IDC Filings and Tan Campliana (continued) | | | rage 3 |
|-------|--|-----|-----|--------|
| | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | No |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: | 4a | | No |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No No |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | No |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | No |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | No |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No |
| _ | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | No |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 15 | | No |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | 16 | | No |

| orm 9 | 990 (2020) | | | Page (|
|-------|---|------------|---------|------------|
| Part | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI | • | onse to | lines ✓ |
| Sec | tion A. Governing Body and Management | | | , |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 19 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 18 | | | |
| | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | | No |
| | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | Yes | |
| | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7 b | | No |
| | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| a | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8 b | Yes | |
| | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue | ⊇ Code | | |
| | | | Yes | No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | No |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | ļ |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | |
| | Did the organization have a written whistleblower policy? | 13 | Yes | |
| | Did the organization have a written document retention and destruction policy? | 14 | Yes | |
| | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | | No |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |
| Sec | ction C. Disclosure | | | |
| | List the states with which a copy of this Form 990 is required to be filed▶ | | | |
| | NJ Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | ✓ Own website ✓ Another's website ✓ Upon request ☐ Other (explain in Schedule O) | | | |
| | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. | | | |
| | State the name, address, and telephone number of the person who possesses the organization's books and records: | | | |

Part VII

BOARD MEMBER

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part $\mbox{\rm VII}$. Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee." • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

| List all of the organization's former officers, of reportable compensation from the organization | | | | | | sated | em | ployees who receive | ed more than \$100 | ,000 |
|--|---|-----------------------------------|-----------------------|----------------------|----------------------------|------------------------------|---------|--|---|---|
| • List all of the organization's former directo organization, more than \$10,000 of reportable co | rs or trustees | that re | ceive | d, in | the | | | | | |
| See instructions for the order in which to list the | persons above. | | | | | | | | | |
| Check this box if neither the organization no | r any related or | rganizat | ion c | omp | ens | ated a | any (| current officer, dire | ctor, or trustee. | |
| (A) Name and title | (B) Average hours per week (list any hours | pers | an on on is | e bo both ecto | t chox, u h an or/tr | office ustee | er) | (D) Reportable compensation from the organization (W-2/1099- | (E) Reportable compensation from related organizations (W-2/1099- | (F) Estimated amount of other compensation from the |
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099- MISC) | (W-2/1099- MISC) | organization and related organizations |
| (1) MARIA B DUNCAN CEO | 40.00 | X | | x | | | | 122,540 | 0 | 22,828 |
| (2) REBECCA TESTA PRESIDENT | 1.00 | x | | х | | | | 0 | 0 | 0 |
| (3) PETER J GAKOS JR BOARD MEMBER | 1.00 | х | | х | | | | 0 | 0 | 0 |
| (4) JUSTIN EISENBERG ETHICS OFFIC | 1.00 | х | | х | | | | 0 | 0 | 0 |
| (5) JOSEPH GALIOTO SECRETARY | 1.00 | х | | x | | | | 0 | 0 | 0 |
| (6) BARRY GOODMAN ESQ LEGAL COUNSE | 1.00 | х | | | | | | 0 | 0 | 0 |
| (7) CINDY BARTER LATINO COALI | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (8) JOHN C PACIGA THRU 6172021 BOARD MEMBER | 1.00 | x | | | | | | 0 | 0 | 0 |
| (9) BRIAN REISS R&D LIAISON | 1.00 | х | | | | | | 0 | 0 | 0 |
| (10) PAUL STRAMAGLIA BOARD MEMBER | 1.00 | X | | | | | | 0 | 0 | 0 |
| (11) MICHAEL HARPER JR THRU 6172021 BOARD MEMBER | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (12) RENE MARINICH BOARD MEMBER | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (13) RICHARD F MORRIS III TREASURER & | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (14) MURALI PARTHASARATHY BOARD MEMBER | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (15) LACY PHELPS THRU 6172021 CRISP CHAIR | 1.00 | Х | | x | | | | 0 | 0 | 0 |
| (16) WENDY REID THRU 6172021 GOVERNANCE C | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (17) BRANDON T WELDON THRU 6172021 | 1.00 | | | | | | | | | |

compensation from the organization >

Part VII

Page 8

| | Totalion / in officers/ Directors | ,, | -, | , , , , , , , , , , , , , , , , , , , | , | | 9 | , | | | p.o, cco (| | ,,,,,,, | |
|------|--|---|-----------|---|-------------------------|----------------------------------|---|-------|-------------------------------------|--|------------------|---------------|--|--|
| | (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | than o | ne bo oth a | ox, u n off or/ti | t che inles ficer ruste | roren cersoa Highest compensated enptovee | | compensat from the organizati | Reportable compensation from the organization (W-2/1099- | | in d is | Estima amount o compen from organizat relat organiza | ated of other sation the ion and ed |
| (18) | MICHAEL C WELLONS | 1.00 | | | | | | Н | | | | | | |
| | D MEMBER | | × | | | | | | | 0 | | 0 | | 0 |
| (19) | MR JOSEPH W GUNNET JR | 1.00 | | | | | | | | | | | | |
| | D MEMBER | | × | | | | | | | 0 | | 0 | | 0 |
| | MR JOHN L RICE | 1.00 | · · | | | | | | | 0 | | | | |
| | D MEMBER | ••• | × | | | | | | | 0 | | 0 | | 0 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | Н | | | | - | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| c 1 | Sub-Total | /II, Section A | | | • | * | · | | 122,540 | | | | | 22,828 |
| 2 | Total number of individuals (including but of reportable compensation from the orga | | those lis | sted a | abov | e) w | /ho red | ceive | ed more than | \$100 | ,000 | | | |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former office | er, director or t | rustee, | key e | empl | oyee | e, or h | nighe | est compensa | ted er | nployee on [| | 1 | |
| | line 1a? If "Yes," complete Schedule J for | | | • | | | | ٠. | | | | 3 | | No |
| 4 | For any individual listed on line 1a, is the organization and related organizations gro | | | | | | | | | | he | | | |
| | individual | | | • | ٠ | • | • | • | | • | | 4 | | No |
| 5 | Did any person listed on line 1a receive o services rendered to the organization?If " | | | | | | | | janization or | individ | dual for | 5 | | No |
| Se | ection B. Independent Contractors | l | | | | | | | | | | | | _ |
| 1 | Complete this table for your five highest of from the organization. Report compensations | compensated in | | | | | | | | | | npen | sation | |
| | | (A) | | | | | | | | \oas:::: | (B) | | (C) | |
| | Name and b | ousiness address | | | | | | | | escrip | tion of services | | Compen | sation |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| orm 9 Part | | (2020) Statement | of R | Revenue | | | | | | Page 9 |
|--|----------|---|----------|-----------------|------------|--------------------|-----------------------------|--|---|--|
| . Gir | | | | | respo | nse or note to any | line in this Part VIII | | | 🗆 |
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| 5 X | 1a | Federated campaig | gns | 1 | .a | 1,032,943 | | revenue | | 312 314 |
| Contributions, Gifts, Grants and Other Similar Amounts | ь | Membership dues | | . 1 | .b | | | | | |
| S. C. | С | c Fundraising events | | | .с | | | | | |
| ifts ar / | u | Related organization | | | .d | | | | | |
| Contributions, Gift and Other Similar | | Government grants (All other contributions | | <u> </u> | .е | 206,581 | | | | |
| tion er S | ' | and similar amounts | not in | cluded | lf | | | | | |
| ibu Othe | g | Noncash contribution: lines 1a - 1f:\$ | s incl | | | | | | | |
| ont nd (| <u>ا</u> | Total. Add lines 1a | 1f | | g | 237,287 | | | | |
| <u>ت ت</u> | " | Total. Add lines 18 | d-11 | | • | Business Code | 1,239,524 | | Τ | 1 |
| | 2a | | | | | Business code | | | | |
| en | | | | | | | | | | |
| ven | b | • | | | | | | | | |
| Program Service Revenue | _ | | | | | | | | | |
| ar vic | C | | | | | | | | | |
| χ Έ | d | I | | | | | | | | |
| grai | e | • | | | | | | | | |
| Æ | | | | | | | | | | |
| | | All other program | | | | | | | | |
| | - | Total. Add lines 2 Investment income | | | | nterest and other | 1 | | | |
| | 5 | similar amounts) . | | | • | • | - | 1 | | 10,991 |
| | | Income from invest Royalties | | | npt bo | ond proceeds | | | | |
| | | Royaldes | | (i) Real | • | (ii) Personal | 1 | | | |
| | 6- | Cuasa vanta | اءا | () | | | 1 | | | |
| | | Gross rents Less: rental | 6a | | | | - | | | |
| | | expenses | 6b | | | | | | | |
| | С | Rental income or (loss) | 6с | | | | | | | |
| | ٠ | Net rental income | e or (| (loss) | | | | | | |
| | | | | (i) Securit | ies | (ii) Other | _ | | | |
| | 7a | Gross amount from sales of | 7a | 3 | 30,493 | | | | | |
| | | assets other than inventory | | | | | | | | |
| | b | Less: cost or other basis and | 7ь | | | | | | | |
| | | sales expenses | \vdash | | | | 4 | | | |
| | С | Gain or (loss) | 7с | 3 | 30,493 | | | | | |
| | | Net gain or (loss) | | | | · · · • | 30,49 | 3 | | 30,493 |
| ne | Oa | Gross income from fu (not including \$ | | of | | | | | | |
| Ve⊓ Ve⊓ | | contributions reporte See Part IV, line 18 | | | 8a | | | | | |
| Other Revenue | Ŀ | Less: direct expen | ises | | 8b | | 1 | | | |
| ther | • | Net income or (los | ss) fr | om fundraisir | ng eve | ents 🕨 | _ | | | |
| ō | 9a | Gross income from | gami | ing activities. | | | | | | |
| | | See Part IV, line 19 | • | | 9a | | | | | |
| | | Less: direct expen | | | 9b | • | | | | |
| | ` | : Net income or (los | 55) II | om gaming a | | es <u>></u> | 1 | | | |
| | 10 | aGross sales of inve returns and allowa | entor | y, less | | | | | | |
| | | Less: cost of good | | | 10a 10b | | - | | | |
| | | Net income or (los | | | | ory > | | | | |
| | | Miscellaneo | | | | Business Code | | | | |
| | 11 | .a | | | | | | | | |
| | | | | | | | | | | |
| | |) | | | | | | | | |
| | , | | | | | | | 1 | | |
| | ' | • | | | | | | | | |
| | , | All other revenue | | | | | | + | + | |
| | | Total. Add lines 1 | | | | • | | | | |
| | 12 | ! Total revenue. S | ee ir | structions . | | | | | | |
| | | | | | | | 1,281,00 | 8 | | 41,484 |

| For | m 990 (2020) | | | | Page 10 |
|-----|---|------------------------|------------------------------------|--|---------------------------------------|
| Р | art IX Statement of Functional Expenses | | | | |
| | Section $501(c)(3)$ and $501(c)(4)$ organizations must c | | _ | | ımn (A). |
| | Check if Schedule O contains a response or note to an | y line in this Part IX | | | <u> U</u> |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | 286,129 | 286,129 | | |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 124,693 | 74,816 | 36,161 | 13,716 |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | | | | |
| 7 | Other salaries and wages | 284,187 | 174,601 | 78,325 | 31,261 |
| 8 | Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) | 17,937 | 10,942 | 5,022 | 1,973 |
| 9 | Other employee benefits | 40,765 | 24,867 | 11,414 | 4,484 |
| 10 | Payroll taxes | 33,257 | 20,287 | 9,312 | 3,658 |
| 11 | Fees for services (non-employees): | | | | |
| | a Management | | | | |
| ı | b Legal | | | | |
| • | c Accounting | 15,597 | | 15,597 | |
| • | d Lobbying | | | | |
| • | e Professional fundraising services. See Part IV, line 17 | | | | |
| 1 | f Investment management fees | | | | |
| (| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 51,512 | 9,136 | 41,615 | 761 |
| 12 | Advertising and promotion | | | | _ |
| 13 | Office expenses | 47,575 | 29,021 | 13,320 | 5,234 |
| 14 | Information technology | 31,342 | 19,119 | 8,776 | 3,447 |
| 15 | Royalties | | | | |
| 16 | Occupancy | 34,565 | 21,085 | 9,678 | 3,802 |
| 17 | Travel | 4,873 | 2,973 | 1,364 | 536 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials . | | | | |
| 19 | Conferences, conventions, and meetings | 3,757 | 2,292 | 1,052 | 413 |
| 20 | Interest | 17,972 | 16,169 | 1,294 | 509 |
| 21 | Payments to affiliates | 14,630 | 8,924 | 4,097 | 1,609 |
| 22 | Depreciation, depletion, and amortization | 30,951 | 18,880 | 8,666 | 3,405 |
| 23 | Insurance | 18,200 | 11,102 | 5,096 | 2,002 |
| 24 | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| | a EVENT EXPENSES | 53,518 | 53,518 | | |
| | b SUPPLIES | 21,856 | 13,331 | 6,121 | 2,404 |
| | c PRINTING | 15,055 | 9,184 | 4,215 | 1,656 |

7,148

2,662

1,158,181

1,624

808,000

7,148

745

269,018

293

81,163

Form **990** (2020)

d MISCELLANEOUS

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here ► ☐ if following SOP 98-2 (ASC 958-720).

Form 990 (2020)

Assets

11

12

13

14

15

16

17

18 19

20

21

23

24

25

26

27

28

31

32

33

Liabilities 22

Fund Balances

ō 29

Assets 30 7

8

9

10c

11

12 13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

9,132

1,002,653

965.481

3,028,787

208,040

85.279

8.334

234,194

39,403

575.250

2,396,487

2,453,537

3,028,787

57,050

Page 11

969 768

12,546

986,761

1.095.064

3,249,215

197,749

58.472

225,185

41,649

523.055

2.668,610

2,726,160

3,249,215

Form 990 (2020)

57,550

1,980

Check if Schedule O contains a response or note to any line in this Part IX .

Notes and loans receivable, net . .

Prepaid expenses and deferred charges .

10a Land, buildings, and equipment: cost or other

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

Total assets. Add lines 1 through 15 (must equal line 33)

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Investments-program-related. See Part IV, line 11

basis. Complete Part VI of Schedule D

Other assets. See Part IV, line 11 .

Accounts payable and accrued expenses

or family member of any of these persons .

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Inventories for sale or use .

b Less: accumulated depreciation

Intangible assets .

Grants payable .

Deferred revenue . .

Tax-exempt bond liabilities

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions

complete lines 29 through 33.

Total net assets or fund balances

| | | Beginning of year | | End of year |
|---|--|-------------------|---|-------------|
| Ĺ | Cash-non-interest-bearing | 478,867 | 1 | 695,119 |
| 2 | Savings and temporary cash investments | 355,773 | 2 | 357,008 |

1,361,762

375,001

| 1 | Cash-non-interest-bearing | 478,867 | 1 | |
|---|---|---------|---|--|
| 2 | Savings and temporary cash investments | 355,773 | 2 | |
| 3 | Pledges and grants receivable, net | 216,191 | 3 | |
| 4 | Accounts receivable, net | 690 | 4 | |
| 5 | Loans and other payables to any current or former officer, director, trustee, | | | |

10a

10b

| 2 | Savings and temporary cash investments | 355,773 | 2 | 357,0 |
|---|--|---------|---|-------|
| 3 | Pledges and grants receivable, net | 216,191 | 3 | 95,9 |
| 4 | Accounts receivable, net | 690 | 4 | 4,7 |
| 5 | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 5 | |
| 6 | Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), and persons described in section $4958(c)(3)(B)$. | | 6 | |

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

No

3a N

Form 990 (2020)

Additional Data

Software ID:

Software Version:

EIN: 22-2431065

Name: UNITED WAY OF HUNTERDON COUNTY

Form 990 (2020)

Form 990, Part III, Line 4a:

APPROXIMATELY ONE IN FOUR HUNTERDON HOUSEHOLDS WALK A FINANCIAL TIGHTROPE. THESE ARE OUR ALICE NEIGHBORS - THOSE WHO ARE ASSET LIMITED INCOME. CONSTRAINED AND EMPLOYED OR LIVING IN POVERTY. ACCORDING TO THE 2018 ALICE REPORT PUBLISHED BY UNITED WAY OF NORTHERN NEW JERSEY, THE AVERAGE ALICE HOUSEHOLD SURVIVAL BUDGET IN NEW JERSEY WAS 30,240 FOR A SINGLE ADULT, 33,552 FOR A SINGLE SENIOR, AND 88,224 FOR A FAMILY OF FOUR. THESE HOUSEHOLDS STRUGGLE TO SAVE AND BUILD ASSETS, WHICH FURTHER WIDENS THE EXISTING WEALTH GAP. SEE SCHEDULE O

Form 990, Part III, Line 4b: UNITED WAY PARTNERS WITH OTHER COMMUNITY LEADERS ACROSS SECTORS IN ORDER TO BETTER MEET COMMUNITY NEEDS THROUGH PROGRAMS AND INITIATIVES.

SCHEDULE O

THAT REFLECT HUNTERDON COUNTY'S UNIQUE DEMOGRAPHIC, SOCIAL, AND GEOGRAPHIC MAKEUP AND ENCOURAGE AN INFORMED, SAFE AND CARING COMMUNITY. SEE

Form 990, Part III, Line 4c: HUNTERDON IS A HEALTHY COMMUNITY; HOWEVER, THE PANDEMIC HIGHLIGHTED THE ONGOING NEED TO FOCUS ON HEALTH DISPARITIES AND THE DIFFICULTIES OF ACCESS TO HEALTHCARE, ESPECIALLY WITHIN MARGINALIZED COMMUNITIES WHERE UWHC'S FEFORTS TO INCREASE VACCINE RATES AND ITS CONTINUED FOCUS ON

FINANCIAL STABILITY, A KEY SOCIAL DETERMINANT OF GOOD HEALTH, IS ESSENTIAL. SEE SCHEDULE O

| efile GRAPHIC print - DO NO | | | nt - DO NOT PROCESS | As Filed Data - | DLN: 93493059002192 | | | |
|-----------------------------|---------|------------------------------|--|--|--|-------------------------------------|---|---|
| SCI | | ULE A | - Dublic 4 | Charity Statu | e and Dul | hlic Sunn | ort | OMB No. 1545-0047 |
| | m 99 | | Complete if the o | rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form | ion 501(c)(3) e empt charitable 990 or Form 99 | organization or trust. 00-EZ. | a section | 2020 |
| | | the Treasury | ► Go to <u>www.irs</u> | <u>.gov/Form990</u> for i | nstructions and | I the latest info | ormation. | Open to Public Inspection |
| Nam | e of th | ne organiza OF HUNTERDO | | | | | Employer identific | ation number |
| | | | | | | | 22-2431065 | |
| Pa Thom | | | for Public Charity State a private foundation because | | | | See instructions. | |
| 1 1 | rganiz | | onvention of churches, or as | • | | | (A)(i) | |
| 2 | | , | , | | | | . ,., | |
| | | | scribed in section 170(b)(| | , | | | |
| 3 | | · | or a cooperative hospital serv | _ | | | - | |
| 4 | Ш | name, city, | esearch organization operat and state: | ed in conjunction with | a nospital descri | ibed in section : | 1/U(b)(1)(A)(III). E | nter the hospital's |
| 5 | | | ation operated for the benefi (iv). (Complete Part II.) | t of a college or unive | rsity owned or op | perated by a gov | ernmental unit descri | bed in section 170 |
| 6 | | A federal, s | tate, or local government or | governmental unit de | scribed in sectio | on 170(b)(1)(A | ()(v). | |
| 7 | ✓ | | ation that normally receives ' O(b)(1)(A)(vi). (Complete | | s support from a | governmental u | init or from the gener | al public described in |
| 8 | | A communi | ty trust described in sectior | 170(b)(1)(A)(vi). | (Complete Part I | I.) | | |
| 9 | | | ural research organization de rant college of agriculture. S | | | | | ege or university or a |
| 10 | | from activit investment | ation that normally receives: ties related to its exempt fur income and unrelated busin See section 509(a)(2). (Co | ctions—subject to ceres taxable income (le | tain exceptions, | and (2) no more | than 331/3% of its su | ipport from gross |
| 11 | | An organiza | ation organized and operated | d exclusively to test fo | r public safety. S | See section 509 | (a)(4). | |
| 12 | | more public | ation organized and operated cly supported organizations of through 12d that describes | described in section 5 | 09(a)(1) or se | ction 509(a)(2 |). See section 509(a | |
| a | | Type I. A so | supporting organization oper n(s) the power to regularly a Part IV, Sections A and B. | ated, supervised, or co appoint or elect a majo | ontrolled by its s | upported organiz | zation(s), typically by | |
| b | | Type II. A manageme | supporting organization sup nt of the supporting organiza plete Part IV, Sections A | ervised or controlled i ation vested in the sar | | | | |
| С | | Type III f | unctionally integrated. A sorganization(s) (see instruction) | supporting organizatio | | | | ted with, its |
| d | | Type III n | on-functionally integrate integrated. The organization in You must complete Par | d. A supporting organi n generally must satis | ization operated fy a distribution | in connection wi requirement and | th its supported orgar | |
| e | | Check this | box if the organization receiver Type III non-functionally | ved a written determir | nation from the I | | pe I, Type II, Type II | I functionally |
| f | Enter | | | · · · · · · · · · · · · | - | | <u> </u> | |
| g | Provi | de the follow | ing information about the su | pported organization(| s). | | | |
| | (i) N | Name of supp organization | | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | | anization listed ing document? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| | | | | | Yes | No | | |
| | | | <u> </u> | | | | | |
| | | | | | | | | |
| Tota | | | tion Act Notice, see the I | | Cat. No. 11285 | | Schedule A (Form 9 | |

in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

b 10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2020

| Р | art III Support Schedule for | | | | | | |
|-----|---|---------------------------|---------------------|--------------------|------------------|--------------|--|
| | (Complete only if you c | | | | | | er Part II. If |
| | the organization fails to | quality under | the tests listed | pelow, please co | ompiete Part II. |) | |
| | ection A. Public Support | | 1 | T | I | 1 | |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| - | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") . | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| 2 | organization's tax-exempt purpose Gross receipts from activities that are | | | | | | |
| 3 | not an unrelated trade or business | | | | | | |
| | under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid | | | | | | |
| | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | | | | | |
| , a | 3 received from disqualified persons | | | <u> </u> | | | <u> </u> |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of | | | | | | |
| | \$5,000 or 1% of the amount on line | | | | | | |
| _ | 13 for the year. Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | |
| 0 | from line 6.) | | | | | | |
| Se | ection B. Total Support | | • | ' | • | | |
| | Calendar year | (-) 2016 | (1-) 2017 | (-) 2010 | (4) 2010 | (-) 2020 | (6) T-+-1 |
| | (or fiscal year beginning in) ▶ | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 9 | Amounts from line 6 | | | | | | l |
| 10a | Gross income from interest, | | | | | | İ |
| | dividends, payments received on | | | | | | I |
| | securities loans, rents, royalties and | | | | | | I |
| b | income from similar sources Unrelated business taxable income | | | | | | |
| U | (less section 511 taxes) from | | | | | | I |
| | businesses acquired after June 30, | | | | | | I |
| | 1975. | | | | | | I |
| C | Add lines 10a and 10b. | | | | | | I |
| 11 | Net income from unrelated business | | | | | | İ |
| | activities not included in line 10b, | | | | | | I |
| | whether or not the business is | | | | | | I |
| 12 | regularly carried on. Other income. Do not include gain or | | | | | | |
| 12 | loss from the sale of capital assets | | | | | | I |
| | (Explain in Part VI.) | | | | | | I |
| 13 | Total support. (Add lines 9, 10c, | | | | | | İ |
| | 11, and 12.) | | <u> </u> | <u> </u> | 1 | | L |
| 14 | First 5 years. If the Form 990 is for the | - | | | • | . , , , | · — |
| | check this box and stop here | | | | | | <u> ▶ ⊔ </u> |
| Se | ection C. Computation of Public | | | | | | |
| 15 | Public support percentage for 2020 (lin | | • | | | 15 | |
| 16 | Public support percentage from 2019 S | chedule A, Part I | II, line 15 | | | 16 | |
| Se | ection D. Computation of Investi | ment Income | Percentage | | | | |
| 17 | Investment income percentage for 202 | 20 (line 10c, colu | mn (f) divided by | line 13, column (f | ·)) | 17 | |
| 18 | Investment income percentage from 2 | 019 Schedule A, | Part III, line 17 . | | | 18 | |
| | 331/3% support tests—2020. If the | | | | | | e 17 is not |
| | more than 33 1/3%, check this box and | | | | | | _ |
| | | | | | | | |
| b | • • | - | | | · | | |
| 20 | not more than 33 1/3%, check this box | - | - | | | | |
| 20 | Private foundation. If the organization | on did not check a | a box on line 14, : | 19a, or 19b, check | this box and see | instructions | . ▶ ⊔ |

Page 4

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

7

8

10a

box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, | | | |
|----|---|----|--|--|
| | describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described | | | |
| | in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and | | | |
| | 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the | | | |
| | determination. | | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? | | | |

| | III Section 303(a)(1) or (2). | 2 | | |
|----|--|----|--|--|
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and | | | |
| | 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the | | | |
| | determination. | | | |
| C | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? | | | |
| | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you | | | |
| | checked box 12a or 12b in Part I, answer lines 4b and 4c below. | | | |
| | | | | |

| | the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the | | | | | |
|----|---|----|--|--|--|--|
| | determination. | 3b | | | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? | | | | | |
| | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | | | | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you | | | | | |
| | checked box 12a or 12b in Part I, answer lines 4b and 4c below. | | | | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or | | | | | |
| | supervised by or in connection with its supported organizations. | 4b | | | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support | | | | | |
| | to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | | | |
| 5а | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the | | | | | |

| C | | | | | | | |
|----|---|--|--|--|--|--|--|
| | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | | | | | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | | | | | | |
| | | | | | | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or | | | | | | |
| | supervised by or in connection with its supported organizations. | | | | | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support | | | | | | |
| | to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | | | | | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the | | | | | | |
| | organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | | | | | | |
| | | | | | | | |

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b 5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6 than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below.

| Pa | rt IV | Supporting Organizations (continued) | | | | |
|----|---|--|--------|---------|-----|--|
| | | | | Yes | No | |
| | | e organization accepted a gift or contribution from any of the following persons? | | | | |
| а | | on who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the hing body of a supported organization? | 11a | | | |
| b | A fami | ily member of a person described in 11a above? | 11b | | | |
| | | o controlled entity of a person described in line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part | 11c | | | |
| _ | VI. | B. Type I Supporting Organizations | | | | |
| | ection | b. Type I Supporting Organizations | | Yes | No | |
| 1 | appoir descrit activit remov | e officers, directors, trustees, or membership of one or more supported organizations have the power to regularly be or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," be in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's ies. If the organization had more than one supported organization, describe how the powers to appoint and/or be directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, and to such powers during the tax year. | 1 | | | |
| 2 | Did the | e organization operate for the benefit of any supported organization other than the supported organization(s) that | _ | | | |
| | operat <i>carried</i> | ted, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit dout the purposes of the supported organization(s) that operated, supervised or controlled the supporting ization. | 2 | | | |
| _ | | | | | | |
| 5 | ection | C. Type II Supporting Organizations | | Yes | No | |
| 1 | Were: | a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of | | 163 | 110 | |
| - | each d | of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the rting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | | | |
| S | ection | D. All Type III Supporting Organizations | | | | |
| | | | | Yes | No | |
| 1 | tax ye Form 9 | e organization provide to each of its supported organizations, by the last day of the fifth month of the organization's ar, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing | | | | |
| | documents in effect on the date of notification, to the extent not previously provided? | | | | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | | | | |
| _ | | | 2 | | | |
| 3 | voice i | ison of the relationship described in line 2 above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at all times the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | | |
| S | ection | E. Type III Functionally-Integrated Supporting Organizations | | | | |
| 1 | | the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructi | ons): | | | |
| | a 🗌 | The organization satisfied the Activities Test. Complete line 2 below. | | | | |
| | b 🗆 | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | | |
| | c 🗌 | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | ctions) | | |
| 2 | Activit | ies Test. Answer lines 2a and 2b below. | | Yes | No | |
| | suppor o rgan respor | bstantially all of the organization's activities during the tax year directly further the exempt purposes of the rted organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported lizations and explain how these activities directly furthered their exempt purposes, how the organization was sive to those supported organizations, and how the organization determined that these activities constituted | 2- | | | |
| | | entially all of its activities. e activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the | 2a | | | |
| | organi <i>organi</i> | zation's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the zation's position that its supported organization(s) would have engaged in these activities but for the organization's ement. | 2b | | | |
| 3 | | of Supported Organizations. Answer lines 3a and 3b below. | 20 | | | |
| | a Did the | e organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of pported organizations? If "Yes" or "No" provide details in Part VI . | 3a | | | |
| | | e organization exercise a substantial degree of direction over the policies, programs and activities of each of its red organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i> | 3b | | | |
| | | | 30 | | | |

Schedule A (Form 990 or 990-EZ) 2020 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 Add lines 1 through 3 4 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) **1**d e Discount claimed for blockage or other factors

(explain in detail in Part VI): 2

Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).

Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 0.035 6 7 Recoveries of prior-year distributions

8

Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount

Adjusted net income for prior year (from Section A, line 8, Column A) Enter 85% of line 1

2

Income tax imposed in prior year

instructions)

temporary reduction (see instructions)

5

7

Enter greater of line 2 or line 3 4

Minimum asset amount for prior year (from Section B, line 8, Column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

1 2 3

3

4

5

6

7

8

4

5

6

Schedule A (Form 990 or 990-F7) 2020

Current Year

| 1 | Amounts paid to supported organizations to accomplish exempt purposes | 1 | |
|---|--|---|--|
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | 7 | |
| 8 | Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions | 8 | |
| 9 | Distributable amount for 2020 from Section C, line 6 | 9 | |
| | | | |

| 7 Total annual distributions. Add lines 1 through 6. | 7 | | | | |
|--|--|--|--|---|--|
| Distributions to attentive supported organizations to what details in Part VI). See instructions | 8 | | | | |
| 9 Distributable amount for 2020 from Section C, line 6 | 9 Distributable amount for 2020 from Section C, line 6 | | | | |
| 10 Line 8 amount divided by Line 9 amount | 10 | | | | |
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2020 | | (iii) Distributable Amount for 2020 | |
| 1 Distributable amount for 2020 from Section C, line 6 | | | | | |
| 2 Underdictributions if any for years prior to 2020 | | | | | |

| | Total allitual allocations, and mice a divough of | _ | | | |
|----|---|-----------------------------|--------------------------------------|-----|---|
| 8 | Distributions to attentive supported organizations to wh details in Part VI). See instructions | 8 | | | |
| 9 | Distributable amount for 2020 from Section C, line 6 | | | 9 | |
| 10 | Line 8 amount divided by Line 9 amount | | | 10 | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributio Pre-2020 | ons | (iii) Distributable Amount for 2020 |
| 1 | Distributable amount for 2020 from Section C, line 6 | | | | |
| | Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2020: | | | | |
| a | From 2015 | | | | |
| b | From 2016 | | | | |
| _ | F 2017 | | 1 | | |

| 10 Line 8 amount divided by Line 9 amount | 10 | | |
|---|-----------------------------|--|---|
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2020 | (iii) Distributable Amount for 2020 |
| 1 Distributable amount for 2020 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2020: | | | |
| a From 2015 | | | |
| b From 2016 | | | |
| c From 2017 | | | |
| d From 2018 | | | |
| e From 2019 | | | |
| f Total of lines 3a through e | | | |

| 1 Distributable amount for 2020 from Section C, line 6 | | |
|---|--|--|
| 2 Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI). See instructions. | | |
| 3 Excess distributions carryover, if any, to 2020: | | |
| a From 2015 | | |
| b From 2016 | | |
| c From 2017 | | |
| d From 2018 | | |
| e From 2019 | | |
| f Total of lines 3a through e | | |
| g Applied to underdistributions of prior years | | |
| h Applied to 2020 distributable amount | | |

i Carryover from 2015 not applied (see

4 Distributions for 2020 from Section D, line 7:

a Applied to underdistributions of prior years

j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.

7 Excess distributions carryover to 2021. Add lines

a Excess from 2016. **b** Excess from 2017. . . . c Excess from 2018.

e Excess from 2020.

instructions)

3j and 4c. 8 Breakdown of line 7:

d Excess from 2019.

| b Applied to 2020 distributable amount | | |
|--|--|--|
| c Remainder. Subtract lines 4a and 4b from line 4. | | |
| 5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions. | | |
| 6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. | | |

Schedule A (Form 990 or 990-EZ) (2020)

| Schedule A | nedule A (Form 990 or 990-EZ) 2020 Page 8 | | | | | |
|-----------------|--|---|--|--|--|--|
| Part VI | Section A, lines 1, Part IV, Section D | formation. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See | | | | |
| | | Facts And Circumstances Test | | | | |
| <u></u> | | | | | | |
| <u>990 Sche</u> | dule A, Supplem | ental Information | | | | |
| Ref | turn Reference | Explanation | | | | |
| PART II. LI | NE 10 | PAYCHECK PROTECTION PROGRAM LOAM 108.000 | | | | |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE D

DLN: 93493059002192

OMB No. 1545-0047

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

Internal Revenue Service

(Form 990)

1

6

5

6

8

Department of the Treasury ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** UNITED WAY OF HUNTERDON COUNTY 22-2431065 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible ☐ Yes ☐ No Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year 2b Number of conservation easements on a certified historic structure included in (a) 20 Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year > Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) ☐ Yes In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under FASB ASC 958 relating to these items:

| Par | t III | Organizations Ma | aintaining Col | lections of A | Art, Histor | rical T | reasi | ures, or | r Other | <u>Similar A</u> | ssets (con | tinued) | |
|------------|------------------|---|------------------------------|------------------|----------------|-----------|--------|------------------|-------------|------------------|--|-------------------|----------|
| 3 | | the organization's acq (check all that apply): | | n, and other red | cords, check | any of | the fo | ollowing t | that are a | significant | use of its co | llection | |
| а | | Public exhibition | | | d | | Loan | or excha | ange prog | ırams | | | |
| b | | Scholarly research | | | е | | Othe | er | | | | | |
| С | | Preservation for future | e generations | | | | | | | | | | |
| 4 | Provid Part X | le a description of the | organization's col | lections and ex | plain how th | ney furt | her th | e organiz | zation's ex | kempt purpo | ose in | | |
| 5 | | g the year, did the org s to be sold to raise fur | | | | | | | | | ☐ Yes | | lo |
| Pa | rt IV | Escrow and Cust Complete if the ord X, line 21. | | | n Form 99 | 0, Part | IV, I | ine 9, o | r reporte | ed an amo | | | |
| 1a | | organization an agent ed on Form 990, Part | | | | | | | | | Yes | | lo |
| b | If "Vo | s," explain the arrange | ement in Part VIII | and complete | the followin | a table: | | | | | Amount | | _ |
| C | | s, explain the arrange ning balance | | • | | - | | | 1c | | ······································ | | _ |
| d | _ | ons during the year . | | | | | | | 1d | | | | _ |
| e | | outions during the year | | | | | | | 1e | | | | _ |
| f | | g balance | | | | | | | 1f | | | | _ |
| | | - | | | | | | | | . L.:I:L0 | п., | | _ |
| 2a | | e organization include | | | | | | | | • | | □N | lo |
| b | | s," explain the arrange | | . Check here if | the explana | tion has | s beer | provide | d in Part : | XIII | | | |
| Pe | rt V | Endowment Fund Complete if the org | | vered "Yes" o | n Form 99 | 0 Part | TV I | ine 10 | | | | | |
| | | Complete in the or | gamzación anon | (a) Current ye | | Prior yea | | (c) Two y | ears back | (d) Three ye | ears back (e) |) Four yea | ars back |
| 1 a | Beginni | ing of year balance . | | 965 | 5,481 | 963 | 3,419 | | 1,008,917 | | 929,940 | | 895,751 |
| b | Contrib | utions | | | | | | | | | | | |
| c | Net inv | estment earnings, gair | ns, and losses | 199 | 9,097 | 70 | 0,820 | | 23,411 | | 128,298 | | 83,374 |
| d | Grants | or scholarships | | | | | | | | | | | |
| е | | expenditures for facilities | es | 60 | 0,000 | 6 | 0,000 | | 60,000 | | 40,000 | | 40,000 |
| f | Adminis | strative expenses . | | g | 9,514 | ; | 3,758 | | 8,909 | | 9,321 | | 9,185 |
| g | End of | year balance | | 1,095 | 5,064 | 96 | 5,481 | | 963,419 | 1 | ,008,917 | | 929,940 |
| 2 | Provid | le the estimated perce | ntage of the curre | ent year end ba | lance (line : | 1g, colu | mn (a | i)) held a | s: | | | | _ |
| а | Board | designated or quasi-e | ndowment 🕨 🗀 | 100.000 % | | | | | | | | | |
| b | Perma | anent endowment 🕨 | | | | | | | | | | | |
| С | Term | endowment ► | | | | | | | | | | | |
| | The pe | ercentages on lines 2a | , 2b, and 2c shou | ld equal 100%. | | | | | | | | | |
| 3a | | ere endowment funds ization by: | not in the posses | sion of the orga | anization tha | at are h | eld ar | nd admini | istered fo | r the | | Yes | No |
| | (i) Un | related organizations | | | | | | | | | 3a(i) |) | No |
| _ | | elated organizations | | | | | | | | | 3a(ii |) | No |
| | | s" on 3a(ii), are the re | - | - | | | 3 . | | | | . 3b | | |
| 4 | | ibe in Part XIII the inte | | | enaowment | Tunds. | | | | | | | |
| Ρā | rt VI | Land, Buildings, Complete if the or | | | n Form 99 | (). Part | TV I | ine 11a | See Fo | m 990 Pa | art X. line | 10. | |
| | Descrip | ption of property | (a) Cost or oth (investme | ner basis (b |) Cost or othe | | | | | lepreciation | | Book valu | ie |
| | Land | | | | | | 97,500 | | | | | | 97,500 |
| | | gs | | | | | 85,841 | | | 297,756 | | | 888,085 |
| | | old improvements | | | | -/- | -,-,- | <u> </u> | | | | | |
| | | ent | | | | | 78,421 | <u> </u> | | 77,245 | | | 1,176 |
| u | -4a.b | | ı | 1 | | | -, | 1 | | , | i | | _,_, 0 |

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

986,761

| Investments—Other Securities. Complete if the organization answered "Yes" on Fo | orm 990. Part IV. lin | e 11h.See Form 990. P | art X. line 12. |
|---|---------------------------|---------------------------|--|
| (a) Description of security or category | (b) Book value | (c) Method | of valuation: |
| (including name of security) (1) Financial derivatives | | Lost or end-of- | year market value |
| (2) Closely-held equity interests | | | |
| (3) Other A) DOMESTIC COMMON STOCK | 564,390 | | F |
| (B) MUTUAL FUNDS | 335,095 | | F |
| C) EQUITY MUTUAL FUNDS | 191,184 | | F |
| (D) SHORT TERM INVESTMENTS | 4,395 | | F |
| E) | | | |
| F) | | | |
| (G) | | | |
| (H) | | | |
| (I) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 1,095,064 | | |
| Part VIII Investments—Program Related. | • | . 11 - 6 - 5 000 - 5 | - LV Pag 42 |
| Complete if the organization answered 'Yes' on Fo (a) Description of investment | orm 990, Part IV, lin | (b) Book value | (c) Method of valuation: |
| • • • | | | Cost or end-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| 5) | | | |
| 6) | | | |
| 7) | | | |
| 8) | | | |
| | | | |
| 9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) Part IX Other Assets. | | • | |
| Complete if the organization answered 'Yes' on Fo | rm 990, Part IV, line | e 11d. See Form 990, Part | |
| (a) Description | | | (b) Book value |
| 2) | | | |
| 3) | | | |
| 4) | | | |
| | | | |
| (5) | | | |
| (6) | | | |
| 7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) | | | • |
| Part X Other Liabilities. Complete if the organization answered 'Yes' on Formula (1997). | rm 990, Part IV. line | e 11e or 11f.See Form 9 | 990, Part X, line 25. |
| (a) Description of lia | | | (b) Book |
| 1) Federal income taxes | • | | value |
| 2) BENEFITS PAYABLE | | | 41,649 |
| (2) | | | |
| 3) | | | |
| 4) | | | |
| 5) | | | |
| 6) | | | |
| (7) | | | |
| (8) | | | |
| | | | |
| (9) Fatal (Column (h) must equal Form 000, Part V, cel (P) line 25.) | | | 41.640 |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of | the footnote to the org | | 41,649 nents that reports the organiz |
| uncertain tax positions under FIN 48 (ASC 740). Check here if the text | | | |

1

2

1

Schedule D (Form 990) 2020

Page 4

149,796

1,281,008

1,158,121

Schedule D (Form 990) 2020

| b | Donated services and use of facilities | 2b | | |
|---|--|----|--------|--|
| c | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| е | Add lines 2a through 2d | | 2e | |

Total revenue, gains, and other support per audited financial statements . .

Total expenses and losses per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments

Subtract line 2e from line 1 3 1,281,008 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . 4a а 4b b

2a

149.796

3

1

Add lines **4a** and **4b** 4c C 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

2 Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities . . . 2a 2b b Prior year adjustments 2c C 2d d Other (Describe in Part XIII.) . .

Add lines 2a through 2d . 2e е Subtract line 2e from line 1 3 1,158,121 3 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . . 4a 60 4b b Add lines **4a** and **4b** 4c 60

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 1.158.181 Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference Explanation

| Page 5 | | chedule D (Form 990) 2020 |
|---------------|----------------------|-----------------------------|
| | ormation (continued) | Part XIII Supplemental Info |
| | Explanation | Return Reference |
| | | |
| | | |
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| | | |

Schedule D (Form 990) 2020

Additional Data

Software ID: Software Version:

EIN: 22-2431065

Name: UNITED WAY OF HUNTERDON COUNTY

Name: UNITED WAY O

Supplemental Information

| Return Reference | Explanation |
|------------------|--|
| , , | THE ORGANIZATION FOLLOWS THE GUIDANCE OF FASB'S ACCOUNTING STANDARDS CODIFICATION (ASC) TO PIC 740, ACCOUNTING FOR INCOME TAXES, RELATED TO UNCERTAIN INCOME TAX PROVISIONS, WHICH PR ESCRIBES A THRESHOLD OF MORE LIKELY THAN NOT, FOR RECOGNITION AND DERECOGNITION OF TAX POS ITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT HAS DETERMINED THAT IT IS MORE LIKELY THAN NOT, THAT ALL TAX POSITIONS WOULD BE SUSTAINED UPON EXAMINATION BY TAXIN G AUTHORITIES. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN RECORDED. |

| upplemental Information | | |
|---|---------------------------------------|-------------|
| Return Reference | | Explanation |
| SCHEDULE D, PAGE 4, PART XII, INE 4B | BOOK / TAX DEPRECIATION DIFFERENCE 60 | |

Su

| efile GRAPHIC print - DO | NOT PROCESS | As Filed Data - | | | | | D | LN: 93493059002192 |
|---|---|--|---|--|---|------------------------------|---------------|------------------------------------|
| Note: To capture the full | content of this d | ocument, please se | elect landscape mod | e (11" x 8.5") wh | nen printing. | | 1 | OMB N 4545 0047 |
| Schedule I (Form 990) | | Governments | Other Assistan and Individual | s in the Unite | ed States | | | 2020 |
| Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. | | | | | | Open to Public Inspection | | |
| Name of the organization UNITED WAY OF HUNTERDON CO | OLINTY | | | | | Empl | loyer identi | fication number |
| | | | | | | 22-2 | 431065 | |
| Part I General Inform | nation on Grants | and Assistance | | | | | | |
| Does the organization main the selection criteria used | intain records to sub: to award the grants | stantiate the amount of or assistance? | the grants or assistance, | the grantees' eligibilit | ty for the grants or assistan | ce, and | | ☑ Yes ☐ No |
| 2 Describe in Part IV the org | ganization's procedur | es for monitoring the us | se of grant funds in the U | nited States. | | | | |
| | | | nd Domestic Governme ditional space is needed. | ents. Complete if the | organization answered "Yes | " on Form 990, | , Part IV, li | ne 21, for any recipient |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Descrip noncash ass | | (h) Purpose of grant or assistance |
| (1) UNITED WAY OF NORTHERN NEW JERSEY 222 RIDGEDALE AVENUE CEDAR KNOLLS, NJ 07927 | 22-1487247 | 501C3 | 20,000 | | FMV | | | ALICE RECOVERY FUND |
| (2) NJ 211 16 WING DR SUITE 201 CEDAR KNOLLS, NJ 07927 | 22-3338917 | 501C3 | 28,142 | | FMV | | | INFORMATION&REFERRAL |
| 2 Enter total number of sect | tion 501(c)(3) and go | overnment organizations | s listed in the line 1 table | | | | > | 1 |
| 3 Enter total number of other | er organizations liste | d in the line 1 table . | <u></u> | <u> </u> | | <u> </u> | . ▶ | |
| For Paperwork Reduction Act Noti | ce, see the Instructio | ns for Form 990. | | Cat. No. 500 | 55P | | S | chedule I (Form 990) 2020 |

Page **2**

Schedule I (Form 990) 2020

Schedule I (Form 990) 2020

(2)

(3)

(4)

(5) (6) (7)

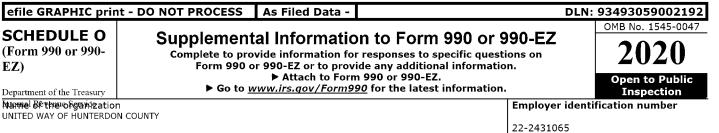
Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Explanation SCHEDULE I, PART I, LINE 2 UNITED WAY OF HUNTERDON COUNTY UNDERGOES AN ANNUAL CITIZEN REVIEW PROCESS FOR OUR RESOURCE INVESTMENT. THIS

Return Reference SCHEDULE I, PAGE 4, PART IV PROCESS INCLUDES AN OPEN REQUEST FOR PROPOSAL WITH COMMITTEE REVIEWS FOCUSED ON OUTCOMES MEASUREMENT AND ANNUAL DATA REVIEWS AND EVALUATIONS. FUNDED PARTNERS ADHERE TO AN AGREED CONTRACT.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493059002192 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2020 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** UNITED WAY OF HUNTERDON COUNTY 22-2431065 Part I **Types of Property** (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art—Historical treasures **3** Art—Fractional interests 4 Books and publications Clothing and household 237,287 RETAIL VALUE Χ goods Cars and other vehicles **7** Boats and planes . . . 8 Intellectual property . . . Securities—Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ▶ (______ Other ▶ (______) 26 27 Other ▶ (______) Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt 30a Nο **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Nο 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2020) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

| Schedule M (Form 990) (2020) | Page 2 |
|--|---|
| | tion. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization |
| is reporting in Part I, colu complete this part for any | ımn (b), the number of contributions, the number of items received, or a combination of both. Also y additional information. |
| Return Reference | Explanation |
| | Schedule M (Form 990) (2020) |



| Return Reference | Explanation |
|-----------------------|---|
| FORM 990, PART III | FORM 990, PART III, LINE 1 UNITED WAY OF HUNTERDON COUNTY (UWHC) FOCUSES ON POVERTY PREVEN TION, FINANCIAL EMPOWERMENT AND ADVOCACY TO CREATE POSITIVE CHANGE IN OUR COMMUNITY. WE IN VEST IN INITIATIVES AND PROGRAMS THAT ARE ALIGNED WITH OUR COMMUNITY IMPACT GOALS, AND SPE CIFICALLY ON THE FINANCIAL STABILITY OF ALICE, OUR NEIGHBORS WHO ARE ASSET LIMITED, INCOME CONSTRAINED AND EMPLOYED (OR RETIRED). RECOGNIZING THAT FINANCIAL STABILITY IS A KEY SOCI AL DETERMINANT OF HEALTH AND EDUCATION (AND VICE-VERSA), THE FINAL PORTFOLIO COMPRISES INI TIATIVES AND PROGRAMS WITH AN EMPHASIS ON HOLISTIC AND SUSTAINED COMMUNITY IMPACT. VISION: UNITED WAY OF HUNTERDON COUNTY IS A COMMUNITY CENTER OF VOLUNTEERISM, LEADERSHIP AND PHIL ANTHROPY THAT ENVISIONS A COMMUNITY WHERE ALL INDIVIDUALS DESERVE AN OPPORTUNITY TO THRIVE. FORM 990, PART III, LINE 4A THIS YEAR COVID-19 CONTINUED TO CONTRIBUTE TO THE GROWING DI SPARTITIES FACED BY ALICE AND THOSE IN POVERTY IN OUR COMMUNITIES. ACCORDING TO THE UNITED FOR ALICE REPORT, "THE PANDEMIC DIVIDE: AN ALICE ANALYSIS OF NATIONAL COVID SURVEYS;" WE K NOW THAT HOUSEHOLDS BELOW THE ALICE THRESHOLD FARED FAR WORSE DURING THE PANDEMIC THAN HIG HER-INCOME HOUSEHOLDS. IN THE REPORT, 42% OF INDIVIDUALS BELOW THE ALICE THRESHOLD REPORTE D THEY WERE STRUGGLING TO GET BY, COMPARED TO 9% OF THOSE ABOVE THE THRESHOLD REPORTE D THEY WERE STRUGGLING TO GET BY, COMPARED TO 9% OF THOSE ABOVE THE THRESHOLD. FURTHER, 60 % OF ALICE REPORTED LOST INCOME (COMPARED TO 9% OF THOSE ABOVE ALICE), AND 68% REPORTED HAVING NO RAINY-DAY FUNDS (COMPARED TO 29% ABOVE ALICE). UWHC IS COMMITTED TO SUPPORTING INITIATIVES AND PROGRAMS THAT LEAD HOUSEHOLDS TO GREATER FINANCIAL STABILITY, ULTIMATELY STRENGTHENING THE ECONOMY AND ENSURING A BETTER QUALITY OF LIFE FOR US ALL. UWHC'S FOCUS CONTINUES TO BE ON THE ECONOMY END EMPORTAND SLIF- SUFFICIENCY OF ALICE, OUR NEIGHBORS WHO DON'T QUALIFY FOR MOST STATE AND FEDERALLY FUNDED SUPPORT SERVICES. FINANCIAL STABILITY AND ULTIMATELY STRENGTHENING THE PROOFED ALICE WHITE AND SECRET |

| Return Reference | Explanation |
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| FORM 990, PART III | ANCIAL SUCCESS. VOLUNTEER INCOME TAX ASSISTANCE (VITA) THIS FREE TAX PREPARATION PROGRAM IS THE CORNERSTONE OF UWHC'S FINANCIAL STABILITY WORK. SIXTY-FOUR PROGRAM VOLUNTEERS WERE A BLE TO HELP CLIENTS COMPLETE 1,449 TOTAL FILINGS USING DROP & GO TAX RETURNS, MYFREETAXES. COM, TAX SLAYER, AND OTHER REMOTE PREPARATION OPTIONS. OVER 2,580,000 IN FEDERAL AND STATE REFUNDS AND CREDITS WERE GIVEN TO HARD-WORKING NEIGHBORS. ADDITIONALLY, VITA TAX PREPARER S HELPED SENIORS WITH PROPERTY TAX REIMBURSEMENT (BLUE BOOK) FORMS AND HOMESTEAD BENEFIT F ORMS. THE VITA FREE TAX PROGRAM SEES A TREMENDOUS RETURN ON THE 45 PER CLIENT INVESTMENT M ADE BY UNITED WAY OF HUNTERDON COUNTY, AND LAST YEAR WE ESTIMATED THE VALUE OF OUR TAX SER VICES EQUALED 434,700. HOLIDAY HANDS UWHC'S 2020 PROGRAM HELPED ENSURE THAT OVER 2600 ADUL TS AND CHILDREN IN OUR COMMUNITY HAD A BRIGHTER HOLIDAY SEASON. THE PROGRAM INCREASES FINA NCIAL STABILITY BY REDUCING FINANCIAL PRESSURES ON LOWER-INCOME FAMILIES, ELDERLY RESIDENT S ON FIXED INCOMES, SINGLE PARENTS, AND PEOPLE SUFFERING FROM ILLNESS WHO ARE STRUGGLING WITH MEDICAL BILLS DURING THE HOLIDAY SEASON AND WINTER MONTHS. ALICE RECOVERY FUND WHEN WE MAGINED ONSELVES IN THE SHOES OF OUR NEIGHBORS WHO FOUND THEMSELVES SUDDENLY UNEMPLOYED AT THE ONSET OF THE PANDEMIC, THE ALICE RECOVERY FUND WAS OUR FIRST RESPONSE. IN JUNE 202 0, WE CONDUCTED A SURVEY IN PASTINERSHIP WITH UNITED WAY OF NORTHERN NEW JERSEY TO BETTER IN FORM PHASE 2 OF THE FUND TO ASSIST WITH LONGER. TERM NEEDS. EMPLOYMENT AND CHILDCARE STRAT EGIES WERE DEVELOPED. DONORS' INVESTMENTS IN UNITED WAY OF HUNTERDON COUNTY SUPPORTED HINA NCIAL WELLNESS AND ASSET BUILDING EFFORTS. PLANS FOR THE COMING YEAR OWHIC UTILIZES DATA-SU PPORTED METHODS TO FINE-TUNE AND IMPLEMENT PROGRAMS AND INFLUENCE SYSTEMIC CHANGE THAT WILL PROVIDE THE GREATEST RETURN ON INVESTMENTS IN UNITED WAY OF HUNTERDON COUNTY SUPPORTED BRITA FOR POORGAM AND ASSET BUILDING EFFORTS. PLANS FOR THE COMING YEAR OWN OF HUNTERDON COUNTY SUPPORTED WELLNESS PROGRAM AMBED AT INTRODUCIN |

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| FORM 990, PART III | L HEALTHCARE PROFESSIONALS (HUNTERDON HEALTHCARE SYSTEM, HUNTERDON COUNTY DEPT. OF HEALTH AND SHOPRITE) TO HOST 8 POP-UP VACCINATION CLINICS FOR THE MOST MARGINALIZED IN OUR COMMUN ITY, PROTECTING ALMOST 500 FO FUM MOST VULNERABLE NEIGHBORS FROM COVID-19, WE HOSTED SEVER AL CPR CLASSES, CITIZENSHIP CLASSES, TOOLS 4 SCHOOL TECHNOLOGY TRAININGS, AND HOLIDAY HAND S. OUR TOOLS 4 SCHOOL BACKPACK DISTRIBUTION WAS HELD OUTSIDE OF THE VOLUNTEER CENTER ON A WARM SUMMER DAY, ALLOWING HUNDREDS OF PARENTS AND GUARDIANS TO PICK UP THEIR STUDENTS' BACK K TO SCHOOL SUPPLIES WHILE MAINTAINING PHYSICAL DISTANCE, LATINO COALITION THE LATINO COAL ITION CONTINUES TO FOCUS ON OUTREACH TO THE GROWING LATINO POPULATION THROUGH AN EDUCATION AL PARTNERSHIP STRATEGY WITH RARITAN VALLEY COMMUNITY COLLEGE AND PARTNERS AGENCIES WITHIN THE LATINO COALITION AND INTERESTED STAKEHOLDERS. THE GOAL IS TO INCREASE AWARENESS /EDUCA TION OPPORTUNITIES FOR IN DEMAND JOBS, WITH A LIVING WAGE AND POTENTIAL CAREER PATHS; INCR EASE COLLABORATION BETWEEN HUNTERDON CENTRAL REGIONAL HIGH SCHOOL, HUNTERDON POLYTECH, HUN TERDON HEALTHCARE SYSTEM AND RARITAN VALLEY COMMUNITY COLLEGE; AND TO REDUCE THE NUMBER OF LATINOS NOT GRADUATING HIGH SCHOOL. 2020 CENSUS UWHC RECEIVED GRANT FUNDING THROUGH THE STATE OF NJ AND IN COLLABORATION WITH THE HUNTERDON COUNTY COMMISSIONERS EMBARKED ON A GET OUT THE COUNT INITIATIVE. THESE EFFORTS WERE WRAPPED UP IN SEPTEMBER 2020 WITH UWHCH HOSTIN G HERITAGE DAY IN ORDER TO OUTREACH TO MARGINALIZED COMMUNITIES AND ENCOURAGE PARTICIPATION. HUNTERDON COUNTY REACHED 2ND PLACE FOR THE HIGHEST NUMBER OF SURVEYS COMPLETED IN NJ. THE STATE SURPASSED ITS 2010 RATES, EVEN WITH THE ADDED PANDEMIC. RELEASED OBSTACLES. VOAD/COAD (VOLUNTEER/COMMUNITY) ORGANIZATIONS ACTIVE IN DISASTERS) THE VOLUNTEER CENTER REMAINS A KEY LOCATION FOR FOLKS TO COME TOGETHER TO ENGAGE IN PREPAREDD PASSIST IN COUNTY PREACHED 2ND PLACE FOR THE HIGHEST NUMBER OF SURVEYS COMPLETED IN NJ. THE STATE SURPASSED ITS 2010 RATES, EVEN WITH THE ADDED PANDEMIC. RELEASED OBST |

| Return Reference | Explanation |
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| FORM 990, PAGE 2, PART III, LINE 4D | CURRENT INITIATIVES: YOUTH 4 UNITED WAY - A DISTINCTIVE PARTNERSHIP WITH HUNTERDON CENTRAL REGIONAL HIGH SCHOOL, THE YOUTH 4 UNITED WAY PROGRAM RAISES STUDENTS' AWARENESS OF COMMUN ITY NEEDS AND DISPARITIES. THE PROGRAM ALSO PROVIDES YOUNG PEOPLE WITH A FORUM TO DETERMIN E HOW THEY CAN CONTRIBUTE TO THE FULFILLMENT OF THOSE NEEDS. THIS SERVICE-LEARNING CURRICU LUM ENCOURAGES STUDENTS TO DEVELOP THE SKILLS REQUIRED TO CREATE AND LEAD EFFECTIVE SERVICE & AND ADVOCACY PLANS. BOARD DEVELOPMENT PRIMER - UNITED WAY OF HUNTERDON COUNTY BELIEVES IN THE VALUE OF TRAINING VOLUNTEERS TO BE EFFECTIVE LEADERS. THIS IN-DEMAND PROGRAM DEFINES BOARD ROLES, RESPONSIBILITIES, AND BOUNDARIES TO BETTER PREPARE NEW BOARD MEMBERS OR REIN FORCE THE GOVERNANCE AND FIDUCIARY ROLES FOR EXISTING BOARD MEMBERS. THE GOAL IS TO ENCOUR AGE THE RECRUITMENT, DEVELOPMENT, AND RETENTION OF COMMUNITY LEADERS ON BOARDS AND COMMITT EES THROUGHOUT THE COMMUNITY. AS WAS THE TREND FOR MOST PROGRAMMING, UWHC'S LEADERSHIP PRO GRAMS WENT VIRTUAL BEGINNING IN MARCH BUT CONTINUE TO IDENTIFY AND EMPOWER TOMORROW'S LEAD ERS. TOOLS 4 SCHOOL BACK-TO-SCHOOL BACK-PACK DRIVE THIS PROGRAM PROVIDES NECESSARY BASIC SC HOOL SUPPLIES TO ENSURE STUDENTS ARE PREPARED FOR EDUCATIONAL SUCCESS. BY THE START OF THE 2021 SCHOOL YEAR, ALL HUNTERDON COUNTY PUBLIC SCHOOLS WERE BACK TO IN-PERSON LEARNING, ME ANING OUR TOOLS 4 SCHOOL PROGRAM WOULD RETURN TO TRADITIONAL BACKFACK DISTRIBUTION. WE PRO VIDED BACK-PACKS WITH GRADE-SPECIFIC SUPPLIES TO 805 STUDENTS IN HUNTERDON COUNTY, WITH AN ESTIMATED VALUE OF 50 OF SUPPLIES PER BACKPACK. TOOLS 4 SCHOOL SPERSE BECKPACK TOOLS 4 SCHOOL TECHNOLOGY PROGRAM MAST YEAR WITH SCHOOLS SHIFTING TO REMOTE SUPPLIES TO 805 STUDENTS IN HUNTERDON COUNTY, WITH AN ESTIMATED VALUE OF 50 OF SUPPLIES PER BACKPACK. TOOLS 4 SCHOOL TECHNOLOGY PROGRAM LAST YEAR WITH SCHOOLS SHIFTING TO REMOTE ELEMENTING, THE LACK OF INTERNET SERVICES FOR SOME OF OUR FAMILIES HAD THE POTENTIAL TO HAVE SOME OF OUR STUDENTS FALL BEHIND ACADEMIC SHORT STRUE FOR THE SUPPLIES TO S |

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| FORM 990, | NTS AND NON-ENGLISH SPEAKING MEMBERS OF OUR COMMUNITY, HELPING THEM TO BRIDGE THE DIGITAL DIVIDE |
| PAGE 2, | NOT ONLY FOR THEIR SCHOOL-AGED CHILDREN, BUT TO ALSO ACCESS OPPORTUNITIES TO INCREA SE THEIR |
| PART III, | DIGITAL LITERACY THAT WILL HELP WITH GENERAL COMMUNICATION SKILLS AND EVEN EMPLOY MENT |
| LINE 4D | OPPORTUNITIES. |

Return

| Reference | |
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| FORM 990, | LINE 6. MEMBERS. THE CORPORATION SHALL NOT HAVE MEMBERS ENTITLED TO VOTE ON ANY MATTER. ANY |
| PART VI | PROVISION OF THE NEW JERSEY NONPROFIT CORPORATION ACT, AS AMENDED (THE "ACT"), OR ANY OTHER |
| | PROVISION OF LAW REQUIRING NOTICE TO, THE PRESENCE OF, OR THE VOTE, CONSENT OR OTHER ACTION BY |
| | MEMBERS OF THE CORPORATION, SHALL BE SATISFIED BY NOTICE TO, THE PRESENCE OF, OR THE VOTE, CONSENT 📗 |
| | OR OTHER ACTION BY THE BOARD. COMMUNITY PARTNERS. EVERY PERSON, FIRM, ASSOCIATION, GOVERNMENT, |
| | AND CORPORATION WHO MAKES A CONTRIBUTION TO OR FOR THE BENEFIT OF THIS CORPORATION, INCLUDING |
| | MONEY, GOODS OR SERVICES, VOLUNTEER TIME AND/OR ACTIVE PARTICIPATION IN PROGRAM AND/OR COMMUNITY |
| | COLLABORATIONS SHALL, UPON MAKING SUCH CONTRIBUTION, BECOME A COMMUNITY PARTNER OF THE |
| | CORPORATION AND REMAIN A COMMUNITY PARTNER UNTIL THE COMPLETION OF THE CORPORATION'S NEXT |
| | FISCAL YEAR. COMMUNITY PARTNERS MAY ATTEND PUBLIC MEETINGS OF THE CORPORATION, BUT ARE NOT |
| | ENTITLED TO VOTE ON ANY MATTERS. |

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Reference FORM 990, PAGE 6, TRUSTEES BY ELECTION OF A SUCCESSOR TRUSTEE FOR THE REMAINDER OF THE UNEXPIRED TERM. THE

Explanation

PART VI,
LINE 7A

NOMINATING COMMITTEE SHALL SUBMIT NOMINATIONS TO FILL ANY VACANCY OCCURRING WITHIN THE
MEMBERSHIP OF THE BOARD OF TRUSTEES. THE BOARD MAY ELECT A SUCCESSOR TRUSTEE AT ANY REGULAR OR
SPECIAL MEETING, UPON GIVING AT LEAST SEVEN (7) DAYS WRITTEN NOTICE OF INTENTION TO HOLD SUCH AN

ELECTION AND THE NAME OR NAMES OF THE NOMINEES FOR SUCH VACANCY OR VACANCIES.

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| FORM 990, | THE FORM 990 IS PREPARED AND REVIEWED BY THE FINANCE/AUDIT COMMITTEE, WHICH IS COMPRISED OF BOARD |
| PAGE 6, | MEMBERS WITH FINANCIAL EXPERIENCE. THE FINALIZED FORM 990 IS CIRCULATED VIA EMAIL TO THE BOARD FOR |
| PART VI, | REVIEW AND COMMENT WITHIN A GIVEN TIMEFRAME. AFTER THE TIMEFRAME, FORM 990 IS FINALIZED, SIGNED AND |
| LINE 11B | FILED WITH THE IRS. THE BOARD IS ADVISED AT SUBSEQUENT BOARD MEETINGS OF DATE OF FILING AND |
| | ACCEPTANCE BY IRS, IF APPLICABLE. |

Explanation

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| FORM 990, | IN CONJUNCTION WITH THE FIRST BOARD MEETING OF THE FISCAL YEAR, ALL BOARD MEMBERS, VOLUNTEERS AND |
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| PAGE 6, | STAFF REVIEW AND SIGN OFF ON A CONFLICT OF INTEREST POLICY. |
| PART VI, | |
| LINE 12C | |

| Return Reference | Explanation |
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| PAGE 6, PART VI, | COMPENSATION PROCESS FOR TOP OFFICIAL ON AN ANNUAL BASIS, THE CEO COMPLETES A PERFORMANCE COMPETENCY ASSESSMENT WHICH IS REVIEWED AND RATED BY THE EXECUTIVE COMMITTEE. THE BOARD PRESIDENT CONDUCTS THE FINALIZED REVIEW AND REPORTS TO THE BOARD. COMPENSATION ADJUSTMENTS, IF WARRANTED, ARE DETERMINED BY REVIEW OF COMPARABLE DATA OF LIKE POSITIONS AT OTHER UNITED WAYS AND NON-PROFIT ORGANIZATIONS IN THE GEOGRAPHICAL AREA. |

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Reference

FORM 990, GOVERNING DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC THROUGH WEBSITE, BOARD BINDER, AND UPON REQUEST.

PART VI, LINE 19