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Department of the

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 \blacktriangleright Do not enter social security numbers on this form as it may be made public.

▶ Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

2020

DLN: 93493126020292 OMB No. 1545-0047

Open to Public Inspection

		nue Service											•
					begin	ning 07-01	-2020 , and en	ding 06	-30-2021		·		6:a:
☐ Ad	dress	pplicable: change		organization EARNING INC							D Emplo		fication number
□ Na □ Ini	tial re	-	Doing bus	iness as									
☐ Am	nended	d return on pending	Number a	nd street (or P.O. b Road PO Box 676	ox if ma	ail is not delive	ered to street addres	s) Room,	/suite			ne numbei 257-7751	
				wn, state or provinc o, VT 05302	e, coun	try, and ZIP o	r foreign postal code	!					55,521,300
			F Name	and address of pr	rincipal	l officer:			H(a)	To t	his a group r		.5,521,500
			Carol Jen	kins					"(")		ordinates?	eturri ior	□Yes ☑ No
			9th Floor	n Street NW					Н(b)	Are	all subordina	ites	☐ Yes ☐No
				on, DC 20005					_		uded? No." attach a	list. (see	instructions)
I la:	x-exer	mpt status:	✓ 501(c)	(3) D 501(c)() 4 (i	insert no.)	4947(a)(1) or	□ 527	H(c)		up exemptio		
J W	ebsit	te:▶ ww	w.worldlear	ninginc.org								_	
K Forr	n of o	rganization	: 🗹 Corpor	ation 🗌 Trust 🗀	Assoc	ciation 🗌 O	ther >		L Year	of for	mation: 1932	M State	of legal domicile: VT
Pa	art I		mary										
				rganization's miss			icant activities: nt of individuals,	institutio	ns and co	mm	unities to cre	ate a moi	re sustainable
e			and just wo		icy and	a committee	ine or marviduais,	mscreacio		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			re sustamable,
aDC	-												
em													
Governance	2	Check thi	is box ▶ 🗌	if the organizati	on disc	continued its	s operations or dis	sposed of	f more tha	ın 25	5% of its net	assets.	
ن ×ة							t VI, line 1a) .					3	23
Se	4	Number o	of independ	ent voting memb	ers of	the governi	ng body (Part VI,	line 1b)				4	22
Activities &				• •		•	2020 (Part V, line	-			•	5	407
Act							(5) !!					6	1
							(C), line 12 .			•	•	7a	<u> </u>
	D	Net unrei	lated busine	ess taxable incom	ne rrom	1 Form 990-	T, line 39	• •			rior Year	7b	Current Year
	R	Contribut	tions and ar	ants (Part VIII lir	ne 1h)						3,993	878	11,320,470
Ę			_	•	-						102,484	-	34,146,782
Ravenue		=		-			d 7d)				· · · · · · · · · · · · · · · · · · ·	,201	3,168,120
Œ				VIII, column (A),			*				104	,317	19,478
	12	Total rev	enue—add	lines 8 through 1	1 (mus	st equal Par	t VIII, column (A),	line 12)			107,072	,013	48,654,850
	13	Grants ar	nd similar a	mounts paid (Par	rt IX, co	olumn (A), I	ines 1-3)				12,267	,594	6,660,621
	14	Benefits	paid to or fo	or members (Part	i IX, co	lumn (A), lii	ne 4)					0	0
88	15	Salaries,	other comp	ensation, employ	yee ber	nefits (Part I	X, column (A), lin	es 5-10))		36,323	,902	26,961,090
Expenses	16 a	Professio	onal fundrai	sing fees (Part IX	, colum	nn (A), line	11e)				5	,000	0
ž Š	b	Total fund	raising expen	ses (Part IX, colum	n (D), li	ine 25) ▶ <u>612,</u>	439						
ш	l					·	f-24e)				58,044		15,840,263
	l			•		•	olumn (A), line 25	•			106,641		49,461,974
_ <u>v</u>	19	Revenue	iess expens	ses. Subtract line	18 110	om line 12 .		• •	Rec	innir	130 ng of Current	,550 Vear	-807,124 End of Year
Net Assets or Fund Balances									beg				
Bala	20	Total ass	ets (Part X,	line 16)							66,805	,945	69,510,730
₩ ₩	21	Total liab	oilities (Part	X, line 26)							18,892	,838	14,583,799
Zű	22	Net asset	ts or fund b	alances. Subtract	t line 2	1 from line	20	•			47,913	,107	54,926,931
	rt II		ature Blo							1			
							urn, including acc of preparer (othe						which preparer has
any k	nowle	edge.											
										2	022-05-05		
Sign		Signati	ure of officer							D	ate		
Here	;			CFAO & Senior VP	of Finan	nce							
		17	or print name										
		P	Print/Type pre	parer's name		Preparer's s	signature		Date 2022-05-0)5 C	heck 🔲 if	PTIN P0084785	1
Paid		_ -	Firm's name	► Grant Thornton	LLP	1			I	self-employed Firm's EIN ► 36-6055558			
Pre		#! -								_			
Use	UII	עיי -	Firm's address	► 1000 Wilson Blv	d					P	hone no. (703)	847-7659	
				Arlington, VA 2	2209								
				with the prepare					· · ·			. 🔽	Yes 🗌 No
For P	aper	work Re	duction Ac	t Notice, see th	e sepa	arate instr	uctions.		Cat	. No	. 11282Y		Form 990 (2020)

Form	990 (20	020)					Pa	ge 2
Pa	rt III	Statement	of Program Service	ce Accomplis	hments			
		Check if Schee	dule O contains a resp	onse or note to a	any line in this Part III		[]
1	Briefly	describe the o	rganization's mission:					
missi realit inter peop	on is to y. Educa national le throu	empower peop ational initiative development p gh experiential	ple and strengthen inst es provide knowledge projects build the found learning and opportur	itutions through and skills, and c dations of citizer nities to practice	education, exchange a reate personal connecti n participation in under- what the Organization	rld of engaged citizens and thri nd development programs that ons to bridge cultural difference represented communities arour teaches, World Learning has cr cogether to inspire and lead effe	will make this vision a s. Locally driven d the world. By connection eated a global network of	
2	the pri	or Form 990 o	undertake any significa r 990-EZ?		vices during the year w	nich were not listed on	□Yes ☑No	<u> </u>
3	service	es?	cease conducting, or n		changes in how it condu	icts, any program	☐ Yes 🗹 No)
4	Section	n 501(c)(3) an		ons are required	to report the amount of	largest program services, as m f grants and allocations to othe		
4a	(Code:	ditional Data) (Expenses \$	28,352,211	including grants of \$	5,865,528) (Revenue \$	30,127,193)	_
4b	(Code:	ditional Data) (Expenses \$	8,684,553	including grants of \$	80,399) (Revenue \$	1,812,326)	_
4c	(Code:	ditional Data) (Expenses \$	3,795,536	including grants of \$	479,330) (Revenue \$	1,744,719)	_
		dditional Data ⁻						
4d	Other (Expe		ces (Describe in Sched 1,683,483 inc	ule O.) luding grants of	\$ 235,3	64) (Revenue \$	462,544)	
4e	Total	program serv	/ice expenses ▶	42,515,7	83			

Form	990 (2020)			Page 3
Par	t IV Checklist of Required Schedules			
_	7 11 11 11 11 11 11 11 11 11 11 11 11 11	$\overline{}$	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No

 \mathbf{b} If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

20b

21

Yes

orm	990 (2020)			Page 4
Pai	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I </i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M \ref{Matter}	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	. ;		
1~	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 279		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 279 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
·	(gambling) winnings to prize winners?	1c	Yes	

Par	tV Statements Regarding Other IRS Filings and Tax Compliance (continued)			rage 3			
	Enter the number of employees reported on Form W-3, Transmittal of Wage and						
	Tax Statements, filed for the calendar year ending with or within the year covered by						
L	this return	2b	Yes				
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes				
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes				
b	AG , AO , AQ , AR , AS , BL , BM , BR , CH , CI , CM , CO ,						
_	EC, EG, ET, EZ, GH, IC, ID, IN, JM, JO, KE, KV, LE,	_					
5a h	Was the organization a party to a prohibited tax shelter the many three Wuring the the tax being a prohibited tax shelter the name of the foreign country: ►SF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SG, SP, SZ, TS, TZ, UG, UK, VM SY years, PSF, SC, SE, SE, SE, SE, SE, SE, SE, SE, SE, SE	5a		No No			
		5b		140			
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	5c 6a		No			
	solicit any contributions that were not tax deductible as charitable contributions?	Ua					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b					
	Organizations that may receive deductible contributions under section 170(c).						
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No			
d	If "Yes," indicate the number of Forms 8282 filed during the year						
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No			
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form	7g					
	1098-C?	7h					
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the						
	sponsoring organization have excess business holdings at any time during the year?	8					
9	Sponsoring organizations maintaining donor advised funds.	_					
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b					
10	Section 501(c)(7) organizations. Enter:	90					
	Initiation fees and capital contributions included on Part VIII, line 12						
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b						
11	Section 501(c)(12) organizations. Enter:						
а	Gross income from members or shareholders						
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)						
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
L	Note. See the instructions for additional information the organization must report on Schedule O.						
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans						
	Enter the amount of reserves on hand						
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No			
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b					
12	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		No			

01111	330 (2020)				rage c
Par	8a, 8b,	nance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. f Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines
Se	ction A. Gov	verning Body and Management			
	F-1	the section of the second of t		Yes	No
1a		nber of voting members of the governing body at the end of the tax year 1a 23			
	body, or if the	naterial differences in voting rights among members of the governing egoverning body delegated broad authority to an executive committee or littee, explain in Schedule O.			
b	Enter the nun	nber of voting members included in line 1a, above, who are independent 1b 22			
2		r, director, trustee, or key employee have a family relationship or a business relationship with any other or, trustee, or key employee?	2		No
3		ization delegate control over management duties customarily performed by or under the direct supervision ectors or trustees, or key employees to a management company or other person?	3		No
4	Did the organ	ization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organ	ization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	2	ization have members or stockholders?	6		No
7a		ization have members, stockholders, or other persons who had the power to elect or appoint one or more he governing body?	7a		No No
b	Are any gove	rnance decisions of the organization reserved to (or subject to approval by) members, stockholders, or than the governing body?	7b		No
8	•	ization contemporaneously document the meetings held or written actions undertaken during the year by			
а	The governing		8a	Yes	
b	•	ee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any o	officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
		mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Pol	icies (This Section B requests information about policies not required by the Internal Revenue	<i>Code</i>	•	N
10-	Did the susses	institut have lasel shoutour humana an effiliates?	10a	Yes	No
	_	ization have local chapters, branches, or affiliates? he organization have written policies and procedures governing the activities of such chapters, affiliates,	10a		No
b		to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organ	nization provided a complete copy of this Form 990 to all members of its governing body before filing the	11a	Yes	
b	Describe in S	chedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organ	ization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, conflicts?	directors, or trustees, and key employees required to disclose annually interests that could give rise to	12b	Yes	
C		ization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in ow this was done	12c	Yes	
13	Did the organ	ization have a written whistleblower policy?	13	Yes	
14	-	ization have a written document retention and destruction policy?	14	Yes	
15		ss for determining compensation of the following persons include a review and approval by independent parability data, and contemporaneous substantiation of the deliberation and decision?			
	_	ion's CEO, Executive Director, or top management official	15a	Yes	
b		or key employees of the organization	15b	Yes	
		e 15a or 15b, describe the process in Schedule O (see instructions).			
	taxable entity	ization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a during the year?	16a		No
b	in joint ventu	he organization follow a written policy or procedure requiring the organization to evaluate its participation re arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt spect to such arrangements?	16b		
Se	ction C. Dis	closure			
17		s with which a copy of this Form 990 is required to be filed▶			
		AK , AR , CA , CO , CT , FL , GA , HI , , MD , ME , MI , MN , MO , MS , NC , ND , I , OK , OR , PA , RI , SC , TN , UT , VA , WA	νΗ΄, NJ	, NM,	
18	only) availabl	requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s e for public inspection. Indicate how you made these available. Check all that apply.	,	•••	
4.0		site Another's website 🗹 Upon request Dother (explain in Schedule O)			
19		chedule O whether (and if so, how) the organization made its governing documents, conflict of interest nancial statements available to the public during the tax year.			
20	State the nan	ne, address, and telephone number of the person who possesses the organization's books and records: at Boku 1015 15th Street NW 9th Floor Washington, DC 20005 (202) 645-5244			

(A)

Name and title

Part VII

(F)

Estimated

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee." • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

(C)

Position (do not check more

(D)

Reportable

(E)

Reportable

See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(B)

Average

hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation director/trustee) any hours organization organizations from the for related (W-2/1099-(W-2/1099organization and Individual trustee or director Highest compensatemployee Former organizations MISC) MISC) related Institutional Trustee below dotted organizations employee line) Ē See Additional Data Table

Pa	tVII Section A. Officers, Direction	ctors, Trustees	, Key	Emp	loye	es,	and	High	nest Co	mpens	ated Emp	loyees (co	ontin	ued)	- age O
	(A) Name and title	(B) Average hours per week (list any hours for related	than d	one b	n off tor/t	t che inle: ficer	randa ee)	son	Rep comp fro orga	(D) ortable ensation m the nization 2/1099-	n com fron orga	(E) portable pensation related nizations 2/1099-		(F) Estima nount of compens from	ated of other sation
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		isc)		4ISC)		relat organiza	ed
See	Additional Data Table												+		
													-		
													<u> </u>		
													+		
													-		
													-		
1b 9	Sub-Total			٠.	٠.		<u> </u>								
	Total from continuation sheets to	•					▶			.883,640		0			148,868
2	Total (add lines 1b and 1c) Total number of individuals (includir of reportable compensation from the	ng but not limited	to thos			bove		rece				<u> </u>			110,000
														Yes	No
3	Did the organization list any forme line 1a? <i>If "Yes," complete Schedule</i>	,		,	•		, ,		_				3		No
4	For any individual listed on line 1a, i organization and related organizatio individual	ns greater than s	150,00	0? <i>If</i>	"Yes	," c	omple	te Sc	hedule J	for suc	h		4	Yes	
5	Did any person listed on line 1a rece services rendered to the organizatio									ation or	individual fo		5		No
Se	ection B. Independent Contrac														
1	Complete this table for your five hig from the organization. Report comp												ensa	tion	
	Name	(A) and business addre	ess								(B) Description of	services		(C Comper	
Grant	Thornton LLP	and business dual									d tax service			compe	209,236
75 St No 13	ate Street														
Bosto	on, MA 02109														
Greys										Investm	ent Managem	ent			161,131
Suite															
	nac, MD 20854 on Inc									Salesfor	ce Consultan	:y			151,590
Suite															
InfoP										Baseline	Survey (data	collection)	+		116,427
	RA DILLY CENTER JT 114355														
2	Fotal number of independent contract compensation from the organization ▶		: not lim	ited t	o th	ose	listed	abov	/e) who	received	l more than	\$100,000	of		

		(2020)								Page 9
Part	VIII				recno	nse or note to any	line in this Part VIII			П
		Check II Sched	uue	O contains a	respo	nse or note to any	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
	1 a	Federated campaig	gns	1	La	0	L	revenue		312 314
s, Grants Amounts	b	Membership dues		. [:	b	0				
Gr	c	Fundraising events	· .	· [:	Lc	0				
ifts, ar A	d	Related organization	ons	<u>L:</u>	ld	0				
ons, Gift Similar	_	Government grants (· <u>L</u>	Le	10,180,833				
Contributions, Gifts, Grants and Other Similar Amounts		All other contributions and similar amounts above Noncash contributions			Lf	1,139,637				
itrib Otl	g	lines 1a - 1f:\$	s inci		lg	167,048				
Cont and	h	Total. Add lines 1a	a-1f				11,320,470			
						Business Code				
an		Global Development a	and E	Exchange		900099	30,127,193	30,127,193	0	0
even	b	Study Abroad				611310	1,812,326	1,812,326	0	0
Program Service Revenue		SIT Graduate Institut				611310	1,744,719	1,744,719	0	0
S.	d	The Experiment in In	t'l Liv	ring		611600	235,938	235,938	0	0
rograr	е	International Honors	Progi	ram		611310	97,565	97,565	0	0
<u>a</u>	f	All other program	serv	ice revenue.			129,041	129,041	0	0
	g	Total. Add lines 2	2a-2	f	•	34,146,782				
		Investment income similar amounts)				nterest, and other	831,540	o	-11,680	843,220
		Income from invest				ond proceeds	. 0	0	0	0
	5	Royalties				•	. 13	0	0	13
				(i) Rea		(ii) Personal				
	6a	Gross rents	6a		35,765					
	b	Less: rental	6b		24.601	,				
	c	expenses Rental income	0.0		34,691		<u></u>			
	_	or (loss)	6с		1,074	(<u>-</u>			
	C	Net rental income	or (· · · · · · · · · · · · · · · · · · ·	1,074	0	0	1,074
	72	Gross amount		(i) Securit	ies	(ii) Other				
	, .	7a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses 7b 6,831,759			(0				
	b				(ס				
	С	Gain or (loss)	7c	2,3	36,580	(
		Net gain or (loss)					2,336,580	0	0	2,336,580
Other Revenue	Ва	Gross income from fu (not including \$ contributions reported See Part IV, line 18	d on	0 of line 1c).						
Rev	h	Less: direct expen			8a 8b	0				
er		: Net income or (los				ents			0	0
	9a	Gross income from	gami	ing activities.		<u> </u>				
		See Part IV, line 19			9a 9b	0				
		Less: direct expen : Net income or (los						0	0	0
		aGross sales of inve	entor	ry, less						
		returns and allowa			10a 10b		_			
		Less: cost of good Net income or (los				orv ►				
	_	Miscellaneo			IIVEIIG	Business Code				_
	11	aDormitory rental				611310	10,800	0	0	10,800
	b	Credit card conve	nien	ce Fee		611310	5,348	0	0	5,348
	c	Credit card rebate	:			611310	326	0	0	326
	,	All other revenue			}		1,917	0	0	1,917
		Total. Add lines 1				•	·			
	12	: Total revenue. S	ee ir	nstructions .			18,391	04440=00		2.125.25
						<u>-</u>	48,654,850	34,146,782	-11,680	3,199,278 Form 990 (2020)

Form 990 (2020)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must c		_		umn (A).
Check if Schedule O contains a response or note to ar	y line in this Part IX			<u> U</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,224,778	3,224,778		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	772,603	772,603		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	2,663,240	2,663,240		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	1,106,955	265,749	841,206	0
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7 Other salaries and wages	20,686,947	17,710,709	2,635,372	340,866
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	240,623	229,978	6,187	4,458
9 Other employee benefits	3,685,647	3,309,693	318,111	57,843
10 Payroll taxes	1,240,918	1,031,008	190,915	18,995
11 Fees for services (non-employees):				
a Management	0	0	0	0
b Legal	296,940	66,934	219,650	10,356
c Accounting	539,647	259,102	280,545	0
d Lobbying	0	0	0	0
e Professional fundraising services. See Part IV, line 17	0			0
f Investment management fees	164,372	126,639	35,406	2,327
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,343,468	1,954,919	334,327	54,222
12 Advertising and promotion	256,220	210,367	45,753	100
13 Office expenses	792,799	546,938	198,625	47,236
14 Information technology	1,073,639	911,081	135,715	26,843
15 Royalties	0	0	0	0
16 Occupancy	2,583,571	2,120,248	444,669	18,654
17 Travel	77,420	77,420	0	0
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0	0	0	0
19 Conferences, conventions, and meetings	32,080	30,584	1,496	0
20 Interest	0	0	0	0
21 Payments to affiliates	0	0	0	0
22 Depreciation, depletion, and amortization	1,034,656	848,337	156,098	30,221
23 Insurance	430,196	12,710	417,486	0
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Direct program costs: Global dev't.	4,069,025	4,069,025	0	0
b Direct program costs: SSA	1,428,260	1,428,260	0	0

226,665

10,322

480,983

49,461,974

226,665

10,322

408,474

42,515,783

0

72,191

6,333,752

0

0

318

612,439

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b Direct program costs: SSA

c Direct program costs: Grad

d Direct program costs: IHP

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).

e All other expenses

Form 990 (2020)

17

18

19

Liabilities

Fund Balances

٥ 29

Assets 30

28

31

32

33

5,015,977

32,799,686

13.847.118

275,340

66,805,945

6,914,736

7,102,102

4.876.000

18.892.838

7,646,662

40,266,445

47,913,107

66,805,945

10c

11

12 0 13

14

15

16

17

19

22 0 23

24

26

27

28

29

30

31

32

33

0

0 18

0 20

0 21

0 25 Page **11**

1,199,591

6,092,052

5,678,702

3,999,554

32,739,040

16.355.844

122,145

69,510,730

6,391,227

6.192.573

1,999,999

14.583.799

6.939.096

47,987,835

54,926,931

69,510,730

Form 990 (2020)

0

Check if Schedule	O contains a	response	or note to	any line in	this Part IX	

		Beginning of year		End of year
1	Cash-non-interest-bearing	1,801,580	1	1,
2	Savings and temporary cash investments	4,420,447	2	6,
				_

3 Pledges and grants receivable, net . . 6,320,882 3 523.310 Accounts receivable, net Loans and other payables to any current or former officer, director, trustee,

975,249 key employee, creator or founder, substantial contributor, or 35% controlled 0 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). 0 6 50.069 Notes and loans receivable, net 7

51.703 Assets Inventories for sale or use . . Prepaid expenses and deferred charges . 1,751,536 9 2,296,850 10a Land, buildings, and equipment: cost or other

10a 19.507,814 basis. Complete Part VI of Schedule D 10b 15,508,260 b Less: accumulated depreciation 11 Investments—publicly traded securities .

12 Investments—other securities. See Part IV, line 11 . . . 13 Investments—program-related. See Part IV, line 11 14 Intangible assets . 15 Other assets. See Part IV, line 11 . . . 16 **Total assets.** Add lines 1 through 15 (must equal line 33) .

Accounts payable and accrued expenses .

Grants payable .

Deferred revenue . . .

20 Tax-exempt bond liabilities . . 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Secured mortgages and notes payable to unrelated third parties . . . Unsecured notes and loans payable to unrelated third parties .

23 24

and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D

25 Total liabilities. Add lines 17 through 25 . .

Other liabilities (including federal income tax, payables to related third parties,

Capital stock or trust principal, or current funds .

Total liabilities and net assets/fund balances .

26

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

Organizations that follow FASB ASC 958, check here <a> \square and

complete lines 27, 28, 32, and 33. 27

Net assets without donor restrictions

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Organizations that do not follow FASB ASC 958, check here > \(\begin{align*} \text{and} \\ \text{and} \end{align*}

b Were the organization's financial statements audited by an independent accountant? 2b

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

consolidated basis, or both: Consolidated basis ☐ Separate basis ☐ Both consolidated and separate basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

2c

Yes

Yes

Yes Form 990 (2020)

3a

3b

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Additional Data

Software ID: 20012124

Software Version: v1.00

EIN: 03-0179592

Name: WORLD LEARNING INC.

Form 990 (2020)

Form 990, Part III, Line 4a: Global Development and Exchange - For more than twenty-five years. World Learning has worked to bridge the gap between the desire for human development and the ability to achieve that goal. This year, in more than 20 countries around the globe, our programs build the capacity of individuals, communities, and institutions to take ownership of their own development, secure just and effective policies and structures, and create sustainable positive change. Activities include supporting Tech Camps for youth in Algeria, assisting primary schools in Lebanon, and supporting STEM education in Egypt. Each year in the US we provide more than 2,000 youth and professionals from 144 different countries with exchange and training programs on a variety of subjects, including business, education, agriculture, media, politics, health, and leadership. Our approach to development employs strong local partnerships and uses experiential methods grounded in the organization's 90 years of teacher training to provide the tools needed for improved awareness and attitudes aligned with enhanced knowledge and skills. Our theory of change is grounded in the belief that these tools can be and will be applied and reapplied to address the most pressing global and local development challenges of youth leadership; workforce development; the marginalization of disadvantaged groups; literacy and access to quality education; and government accountability. World Learning's core competencies are: 1) Education, 2) Youth Leadership, 3) International Exchange, and 4) Local Institutional Strengthening & Training. We are funded by various private and institutional donors including the US Department of

State and the United States Agency for International Development, Learn more at: https://www.worldlearning.org/what-we-do/.

Form 990, Part III, Line 4b:

countries worldwide, as well as comparative programs in multiple locations. Our program mission: Prepare students to be inter-culturally effective leaders, professionals, and citizens. In doing so, SIT fosters a worldwide network of individuals and organizations committed to responsible global citizenship. SIT Study Abroad fulfils this mission with field-based accredited academic study abroad programs for undergraduates. The Study Abroad experience includes: rigorous academic programs through a field-based,

experiential approach; undergraduate research through Independent Study Project Case Studies; cultural immersion through fieldwork, intensive language classes, and urban and rural home stays with local families; a small group of students in each program, supported by SIT faculty and staff, home-stay families, in-country experts, and

SIT Study Abroad - A pioneer in experiential, field-based study abroad, SIT offers semester, summer, and custom term programs for undergraduate students in over 50

community members; and, a commitment to reciprocity as the foundation of our educational philosophy. Over 2,000 students from 250-plus U.S. colleges and universities study in over 40 countries each year. SIT Independent Study Projects often lead to advanced research including Fulbright and Watson fellowships. Learn more at https://studvabroad.sit.edu/about/.

Form 990, Part III, Line 4c:

SIT Graduate Institute - The SIT Graduate Institute offers graduate students and professionals internationally focused full-time and low-residency accredited master's degrees, as well as certificate and professional development programs. Program options are provided in Vermont and globally, including in Iceland, Tanzania, Jordan, Uaanda, Ecuador, Chile. South Africa. Vietnam. Malawi, Kenya. India and Switzerland. The Institute's mission: prepare students to be inter-culturally effective leaders.

professionals, and citizens. In doing so, SIT fosters a worldwide network of individuals and organizations committed to responsible global citizenship. Programs include international education, peace and justice, sustainable development, teaching TESOL, climate change policy and advocacy, humanitarian assistance and crisis management, and conflict management, global health, development practice, diplomacy and international relations. SIT alumni and partners are engaged in creating, leading and developing social justice, educational and international development organizations around the world. Degree candidates, include high-ranking government officials and leaders in civil society from the developing world, come from more than 35 countries and collectively speak over 60 languages. SIT Graduate Institute served as a training center for early Peace Corps volunteers and attracts many returned volunteers as staff and students. Learn more at https://graduate.sit.edu/.

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

comparative-programs/.

Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

(Code:) (Expenses \$ 1,033,807 including grants of \$ 235,364) (Revenue \$ 235,938) The Experiment in International Living - World Learning's founding program has been offering immersive cross-cultural exchanges, fun and thought-provoking adventures, and experiential learning programs since 1932. Due to the pandemic, The Experiment did not offer its normal

program portfolio abroad. The Experiment pivoted digitally and offered virtual exchange programs for students from the US and the Middle East. The program, The Experiment Digital, served over 600 students and ran for eight weeks during the summer months. Through Experiential activities, group work and webinars, students were able to engage online supported by digital program facilitators. The Experiment Digital builds leadership and communication skills, gain essential international experience, increase self-confidence, and enhance global awareness. The Experiment Digital is supported by the Steven's Initiative, administered by the Aspen Institute and by generous donors and family foundations.

Learn more at https://www.experiment.org/. (Code:) (Expenses \$ 558,447 including grants of \$ 0) (Revenue \$ 97,565) International Honors Programs - International Honors Program (IHP), a program within SIT, offers undergraduate students a unique comparative learning opportunity to analyze and contrast today's global conditions, evaluate issues and challenges, and compare solutions across countries and cultures. IHP participants study issues relating to public health, the environment, globalization, urban planning, governance, food security and

agriculture, international relations, social justice, and human rights. Learn more about IHP at https://studyabroad.sit.edu/programs/ihp-

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions) Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.

Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

(Code: (Expenses \$ 91,229 including grants of \$ 0) (Revenue \$ 129,041)

Other program services, including private exchange programs and auxiliary student services.

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Vice President, Global Programs

Vice President, HR & Administration

Executive Director: Corporate Finance

Divisional Vice President Finance - GDE

VP, Advancement & Innovation

Trustee [from October 2020]

......

Carleena Graham

James A Morehouse

Cynthia M Runyan

Aicha Naomi Cooper

Paul Dery

								(11, 2,4,000	(14) 2/4 222	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Carol Jenkins CEO	55	X		х				305,565	0	19,032
Konstantin Lomidze SVP Finance, CFAO	55			х				274,818	0	23,194
Sophia Howlett President, SIT	55			х				244,391	0	25,398
Lisa Rae	55			х				190,287	0	35,378

Χ

Х

Х

Χ

186,767

162,700

154,443

160,477

0

0

0

0

0

0

6,117

5,410

16,262

13,840

4,237

	U						
Sophia Howlett	55			\ _\		244,391	
President, SIT				^		211,331	
Lisa Rae	55			X		190,287	
SVP of Legal Affairs and General Counsel			o		^		150,287
Lisa Posner Olocco	40		·		>		
					X	204,192	

40

40

40

40

1.5

Х

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	and a director/trustee)						organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Allen B Cutler Trustee; Vice Chair	1.5	Х		x				0	0	0	
Charles F MacCormack Trustee	1.5	Х						0	0	0	
Cheryl Winter Lewy Trustee	1.5	Х						0	0	0	
Elizabeth Clay Roy Trustee [from October 2020]	1.5	Х						0	0	0	

0

0

0

0

0

1.5

1.5

1.5

1.5

1.5

1.5

Χ

Χ

Х

Χ

Χ

Χ

Trustee

Trustee

Trustee

Trustee

Trustee

Laura Roos

Lauren Landis

Jack Benson

Jennifer Backus

Lahcen Haddad

Trustee [from October 2020]

and Independent Contractors

(A) (E) (B) (C) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Richard J Adler

Richard Keim

Thomas Hiatt

Roopali Phadke

Rye Barcott

Trustee [from October 2020]

Trustee [from October 2020]

......

Trustee

Trustee

Trustee

	any hours	and a director/trustee)						organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Lawrence S Cooley Trustee; Board Chair	1.5	Х		х				0	0	0	
Lynne Maguire Trustee; Vice Chair	1.5	Х		х				0	0	0	
Michael Clarfeld	1.5	х						0	0	0	

Trustee; Vice Chair	0						
Michael Clarfeld	1.5	X			0	0	
Trustee	0	Α			3	0	
Michael Siegel	1.5	X			0	0	
Trustee	0	Α.			,	,	
Paul S Muther	1.5	X	Х		0	0	
Trustee; Vice Chair	n				· ·		

0

0

0

0

0

1.5

1.5

1.5

1.5

1.5

................

Χ

Х

Χ

Χ

Χ

and Independent Contractors (A)

Virginia A Loeb

Trustee

Name and Title

hours per week (list any hours for related organizations below dotted line)
 1.5

(B)

Average

Position (do not check more 1.5 Χ

than one box, unless person is both an officer and a director/trustee)

Reportable compensation from the organization (W-2/1099-MISC)

(D)

compensation from related organizations (W- 2/1099-MISC)

(E)

Reportable

amount of other compensation from the organization and related organizations

Estimated

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Institutiona employee

efil	e GR/	APHIC prii	nt - DO NOT PROCESS	As Filed Data -			DLN: 9	3493126020292
SCI		ULE A	- Dublic #	Charity Statu	e and Dul	hlic Sunn	ort	OMB No. 1545-0047
	m 99			rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form		2020		
		the Treasury	► Go to <u>www.irs</u>	<u>s.gov/Form990</u> for in	nstructions and	I the latest info	ormation.	Open to Public Inspection
Nam	e of th	nue Service he organiza NING INC	tion				Employer identific	<u> </u>
		INTING TINC					03-0179592	
	rt I		for Public Charity Stat				See instructions.	
	rganız		a private foundation because	•			(4)()	
1		•	onvention of churches, or as			, ,, ,	. , . ,	
2	✓		scribed in section 170(b)(`	, ,		
3		·	or a cooperative hospital ser	-			-	
4		A medical r name, city,	esearch organization operat and state:	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(iii). E	nter the hospital's
5		-	ation operated for the benefi (iv). (Complete Part II.)	t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 170
6		A federal, s	tate, or local government or	governmental unit de	scribed in sectio	on 170(b)(1)(A	()(v).	
7			ation that normally receives (0(b)(1)(A)(vi). (Complete		s support from a	governmental u	init or from the gener	al public described in
8		A communi	ty trust described in sectior	170(b)(1)(A)(vi).	(Complete Part I	I.)		
9			ural research organization de rant college of agriculture. S					ege or university or a
10		from activit investment	ation that normally receives: dies related to its exempt fur income and unrelated busin See section 509(a)(2). (Co	nctions—subject to cer ness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	ipport from gross
11		An organiza	ation organized and operated	d exclusively to test fo	r public safety. S	See section 509	(a)(4).	
12		more public	ation organized and operated ly supported organizations of through 12d that describes	described in section 5	09(a)(1) or se	ction 509(a)(2). See section 509(a	
a		Type I. A so	supporting organization oper n(s) the power to regularly a Part IV, Sections A and B	ated, supervised, or coappoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
b		Type II. A manageme	supporting organization sup nt of the supporting organiza plete Part IV, Sections A	ervised or controlled i ation vested in the sar				
c		Type III f	unctionally integrated. A sorganization(s) (see instruct	supporting organizatio				ted with, its
d		Type III n functionally	on-functionally integrate integrated. The organization in You must complete Pai	d. A supporting organing n generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported orgar	
e		Check this	box if the organization receiver or Type III non-functionally	ved a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Enter		of supported organizations		-		<u> </u>	
g	Provi	de the follow	ing information about the su	upported organization(s).			
	(i) N	Name of supp organization		(iii) Type of organization (described on lines 1- 10 above (see instructions))				
					Yes	No		
Tota			tion Act Notice, see the I	<u> </u>	Cat. No. 11285		 Schedule A (Form 9	

Sch	nedule A (Form 990 or 990-EZ) 2020						Page 2
P	Part II Support Schedule for	Organizations	Described in S	ections 170(b)(1)(A)(iv) ar	nd 170(b)(1)(A)(vi)
	(Complete only if you ch						under Part III.
	If the organization failed	to qualify unde	r the tests listed	below, please	complete Part I	II.)	
	Section A. Public Support Calendar vear		I		I		
	(or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grant.")						
2	Tax revenues levied for the						
_	organization's benefit and either paid						
_	to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
6	shown on line 11, column (f) Public support. Subtract line 5 from						
	line 4.						
S	Section B. Total Support	T	ı			1	
	Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7							
8							
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
9							
_	activities, whether or not the						
	business is regularly carried on				1		
10	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						_
11							
12	10 Gross receipts from related activities,	etc. (see instruction	ons)			12	
	First 5 years. If the Form 990 is for t						zation check
	this box and stop here	=			•		zation, check
	Section C. Computation of Publi				<u> </u>		
	Public support percentage for 2020 (li			column (f))		14	
	Public support percentage for 2019 Sc					15	
	a 33 1/3% support test—2020. If the						hox
100	and stop here. The organization qual						
b	33 1/3% support test—2019. If th	ne organization did	not check a box of	n line 13 or 16a,	and line 15 is 33 i		k this
_	box and stop here. The organization						
17 a	a 10%-facts-and-circumstances tes	t—2020. If the or	ganization did not	check a box on lir	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization	n meets the "facts	-and-circumstanc	es" test, check thi	s box and stop h e	e re. Explain	
	in Part VI how the organization meets			-			. 🗆
_	organization						▶□
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organis						
	Explain in Part VI how the organization						
	supported organization						▶□
18		on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	17b, check this box	k and see	
	instructions						▶□
					Schodu	le A (Form 990 o	r 990-F7\ 2020

P	Support Schedule for						
	(Complete only if you c						er Part II. If
	the organization fails to	qualify under	the tests listed	oelow, please co	omplete Part II.)	
Se	ection A. Public Support						
	Calendar year	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	(or fiscal year beginning in) ► Gifts, grants, contributions, and		` '	``		, ,	
1	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
h	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year.						
	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c						
	from line 6.)						
36	ection B. Total Support		1	1	1	T	Τ
	Calendar year	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	(or fiscal year beginning in) ► Amounts from line 6						
	Gross income from interest,						
L0a	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
_	Add lines 10a and 10b.						
с 11	Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.).						
14	First 5 years. If the Form 990 is for the	ne organization's	first, second, third	l, fourth, or fifth t	ax vear as a secti	on 501(c)(3) orga	nization.
	check this box and stop here	-			•	() ()	· —
-				<u> </u>			· · · · • · · ·
	ection C. Computation of Public S Public support percentage for 2020 (lin			column (f))		1 4 = 1	
15						15	
16	Public support percentage from 2019 S					16	
Se	ection D. Computation of Invest						
17	Investment income percentage for 202	-		-		17	
18	Investment income percentage from 2	019 Schedule A,	Part III, line 17 .			18	<u> </u>
	331/3% support tests—2020. If the	organization did r	not check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lin	e 17 is not
	more than 33 1/3%, check this box and						
	33 1/3% support tests—2019. If the						
U	not more than 33 1/3%, check this box	-			·		
20	· · · · · · · · · · · · · · · · · · ·	-	-				
20	Private foundation. If the organization	on did not check a	a box on line 14, 1	.9a, or 19b, check	this box and see	instructions	. ▶ ⊔

Page 4

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

amendment to the organizing document).

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

provide detail in Part VI.

answer line 10b below.

6

7

8

10a

box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,					
	describe the designation. If historic and continuing relationship, explain.	1				
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).					
	III section 309(a)(1) or (2).	2				
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and					
	3c below.	3a	ı			
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the					
	determination.					
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes?					

	m section ses (a)(1) or (2).	2			
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and				
	3c below.	3a			
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the				
	determination.				
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.				
					4a
	checked box 12a or 12b in Part I, answer lines 4b and 4c below.				

	support tests under section 509(a)(2): If Tes, describe in Part VI when and now the organization made the				
	determination.	3b			
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked box 12a or 12b in Part I, answer lines 4b and 4c below.				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.				
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support				
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.				
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported				

С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked box 12a or 12b in Part I, answer lines 4b and 4c below.				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.				
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support				
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.				
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b				

organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Pā	rt IV Supporting Organizations (continued)				
			Yes	No	
11	Has the organization accepted a gift or contribution from any of the following persons?				
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	11a			
h	A family member of a person described in 11a above?	11a			
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part	11c			
	VI.				
5	ection B. Type I Supporting Organizations		Yes	No	
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	163	140	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that	-			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.				
_	ection C. Type II Supporting Organizations				
	ection c. Type 11 Supporting Organizations		Yes	No	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of				
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1			
S	ection D. All Type III Supporting Organizations				
			Yes	No	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing	1			
_	documents in effect on the date of notification, to the extent not previously provided?				
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).				
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant	2			
,	voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3			
S	ection E. Type III Functionally-Integrated Supporting Organizations				
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions):			
	The organization satisfied the Activities Test. Complete line 2 below.				
	b The organization is the parent of each of its supported organizations. Complete line 3 below.				
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No	
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a			
	b Did the activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the				
	organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b			
3	Parent of Supported Organizations. Answer lines 3a and 3b below.				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI .	3a			
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3b			

Schedule A (Form 990 or 990-EZ) 2020 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 3 Add lines 1 through 3 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
		1		

5 Income tax imposed in prior year 5 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

_1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8	
9	Distributable amount for 2020 from Section C, line 6	9	

7 Total annual distributions. Add lines 1 through 6.	7				
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions					
9 Distributable amount for 2020 from Section C, line 6	9				
10 Line 8 amount divided by Line 9 amount	10				
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributi Pre-2020	ons	(iii) Distributable Amount for 2020	
1 Distributable amount for 2020 from Section C, line 6					
2 Underdistributions if any for years prior to 2020	Underdistributions if any for years prior to 2020				

8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions					
9 Di	stributable amount for 2020 from Section C, line 6			9	
10 Lin	e 8 amount divided by Line 9 amount			10	
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributio Pre-2020	ons	(iii) Distributable Amount for 2020
1 Dis	tributable amount for 2020 from Section C, line 6				
(re	derdistributions, if any, for years prior to 2020 asonable cause required <i>explain in Part VI</i>). e instructions.				
3 Exc	ess distributions carryover, if any, to 2020:				
a Fr	om 2015				

10 Line 8 amount divided by Line 9 amount	10			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020		(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6				
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI). See instructions.				
3 Excess distributions carryover, if any, to 2020:				
a From 2015				
b From 2016				
c From 2017				
d From 2018				
e From 2019				
f Total of lines 3a through e				
q Applied to underdistributions of prior years				

Schedule A (Form 990 or 990-EZ) (2020)

h Applied to 2020 distributable amount i Carryover from 2015 not applied (see

4 Distributions for 2020 from Section D, line 7:

a Applied to underdistributions of prior years **b** Applied to 2020 distributable amount

c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2021. Add lines

j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.

instructions)

See instructions.

d Excess from 2019.

a Excess from 2016. **b** Excess from 2017. c Excess from 2018.

e Excess from 2020.

3j and 4c. 8 Breakdown of line 7:

\$

Schedule A (Form 990 or 990-EZ) 2020 Page 8						
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).						
Facts And Circumstances Test							

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE C**

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493126020292

2020

(Form 990 or 990-

EZ)						
	Department of the Treasury internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Somplete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ. The complete if the organization is described below. Attach to Form 990 or Form 990-EZ.					
• Se • S • S If the • S If the (Prox	ection 501(c)(3) orgection 501(c) (other section 527 organization ans organization ans section 501(c)(3) or section 501(c)(3) or organization ans by Tax) (see separ	ganizations: Cor er than section 5 zations: Complet wered "Yes" or rganizations that ganizations that wered "Yes" or rate instruction	n Form 990, Part IV, Line 4, or Form have filed Form 5768 (election under have NOT filed Form 5768 (election n Form 990, Part IV, Line 5 (Proxy	ete Part I-C. arts I-A and C below. n 990-EZ, Part VI, Iii er section 501(h)): Co under section 501(h	Do not complete Part I-B. ne 47 (Lobbying Activities mplete Part II-A. Do not co n)): Complete Part II-B. Do r	.), then mplete Part II-B. not complete Part II-A.
Nam	ne of the organizat RLD LEARNING INC		ations. Complete Fait III.			tification number
Part	I-A Complet	e if the orga	nization is exempt under sec	tion 501(c) or is	03-0179592 a section 527 organiz	zation.
1	_	tion of the organ	ization's direct and indirect political			
2			itures (see instructions)		>	\$
3	· -		aign activities (see instructions)			
Part	I-B Complet	e if the orga	nization is exempt under sec	tion 501(c)(3).		
1	Enter the amount	of any excise ta	x incurred by the organization under	section 4955	>	\$
2	Enter the amount	of any excise ta	x incurred by organization managers	s under section 4955	>	\$
3	If the organization	n incurred a sect	ion 4955 tax, did it file Form 4720 fo	or this year?		☐ Yes ☐ No
4a						☐ Yes ☐ No
b	If "Yes," describe I-C Complet	in Part IV.	nization is exempt under sec	tion FO1/a) ave		
			<u> </u>			
1			ed by the filing organization for secti	•		\$
2	function activities		anization's funds contributed to othe			\$
3			es. Add lines 1 and 2. Enter here and			\$
4	Did the filing orga	anization file For	m 1120-POL for this year?			🗌 Yes 🔲 No
5	organization made of political contrib	e payments. For outions received	employer identification number (EIN) each organization listed, enter the a that were promptly and directly deliv see (PAC). If additional space is needs	mount paid from the vered to a separate p	e filing organization's funds. political organization, such a	Also enter the amount
	(a) Nam	e	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
1						
2						
3						
4						
5						
6						

Schedule C (Form 990 or 990-EZ) 2020

Page 2

	section 501(n)).					
Α	Check if the filing organization belongs to an expenses, and share of excess lobbying		in Part IV each a	ffiliated group m	nember's name	, address, EIN,
В	Check $lacktriangle$ If the filing organization checked box A	A and "limited control" p	rovisions apply.			
	Limits on Lobbyine (The term "expenditures" means		ırred.)		(a) Filing ganization's totals	(b) Affiliated group totals
La	Total lobbying expenditures to influence public opinion	on (grass roots lobbying)			
	Total lobbying expenditures to influence a legislative					
c	Total lobbying expenditures (add lines 1a and 1b)					
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c and	d 1d)				
f	Lobbying nontaxable amount. Enter the amount from columns.	the following table in b	ooth			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on line				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	excess over \$500.00	0.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the ex				
	Over \$17,000,000	\$1,000,000.				
	(Some organizations that made a		tion do not ha	ave to comple		e five
	columns below. See t	enditures During 4-			21.)	
	Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
С	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					
				Schedul	e C (Form 99	0 or 990-EZ) 2020

	Form 5768 (electi	on under section 501(h)).		,		(1.)	
For e	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying			1)	(b)		
activ	ity.		Yes	No No	A	mour	t
1		ganization attempt to influence foreign, national, state or local legislation, se public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?			No			
b	Paid staff or management (includ	le compensation in expenses reported on lines 1c through 1i)?	Yes				
C	Media advertisements?			No			
d	Mailings to members, legislators,	or the public?		No			
е	Publications, or published or broa	adcast statements?		No			
f	Grants to other organizations for	lobbying purposes?		No			
g		eir staffs, government officials, or a legislative body?	Yes				2,674
h		s, conventions, speeches, lectures, or any similar means?		No			
i			Yes				250
j	-						2,924
2a		the organization to be not described in section 501(c)(3)?		No			
b		tax incurred under section 4912					
c		tax incurred by organization managers under section 4912					
d		a section 4912 tax, did it file Form 4720 for this year?					
Pai	t III-A Complete if the or $501(c)(6)$.	ganization is exempt under section 501(c)(4), section 501(c)(5), o	r section	on		
						Yes	No
1		ore) dues received nondeductible by members?			1		
2	- · · · · · · · · · · · · · · · · · · ·	n-house lobbying expenditures of \$2,000 or less?			2		
3		ry over lobbying and political expenditures from the prior year?			3		
Pai		ganization is exempt under section 501(c)(4), section 501(c				01(c)(6)
	and it either (a) b	OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Par	: III-A,	line 3	, IS		
1		mounts from members	1				
2		bying and political expenditures (do not include amounts of political					
	expenses for which the section						
a			2a				
b	,		2b				
с 3		ection 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	2c				
4		eunt on line 2c exceeds the amount on line 3, what portion of the excess does	3				
-	the organization agree to carryov	ver to the reasonable estimate of nondeductible lobbying and political	4				
5	·	political expenditures (see instructions)	5				
P	art IV Supplemental Infe	ormation					
		Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list) o, complete this part for any additional information.	Part II-	A, lines	1 and	d 2 (se	e
	Return Reference	Explanation					
Sche	edule C, Part II-B, Line 1	1G. DIRECT CONTACT WITH LEGISLATORS, THEIR STAFFS, GOVERNME LEGISLATIVE BODY: 42. WORLD LEARNING HAS PERIODIC DIRECT CONTAC SUPPORT OF U.S. PROGRAMS RELATED TO INTERNATIONAL EDUCATION, DI ADVOCACY/LOBBY DAYS: 1. WORLD LEARNING PARTICIPATED IN 1 ADVOC, ALLIANCE FOR INTERNATIONAL EXCHANGE. WORLD LEARNING'S PARTICIPATED OF PRESENTING IMPACT/RESULTS OF EDUCATIONAL AND CULT PARTICIPANTS AND U.S. HOST COMMUNITIES. MET WITH 8 MEMBERS OF COMEETINGS WITH CONGRESSIONAL STAFF AND STATE LEGISLATORS: 34 ME STAFF INCLUDING STAFF OF THE HOUSE AND SENATE APPROPRIATIONS CON SUPPORT FOR THE INTERNATIONAL AFFAIRS ACCOUNT, THE IMPACT OF EXCHANGES, DEVELOPMENT AND ECONOMIC ASSISTANCE, THE IMPACT OF INFREQUENT OCCASIONS INCLUDED FUNDING REQUESTS FOR ASSOCIATE WITH MEMBERS OF THE VERMONT STATE LEGISLATURE TO COMMUNICATE	T WITH EVELOPM ACY DAY ATION IN FURAL EX ONGRES ETINGS MMITTE MMITTEE COVID- O ACCOL	THESE PIENT, AN FACILIT THIS AI CHANGIS OR THE WITH COES, THE MEETII TIONAL AI AND INTS. 2	ARTI ID EX ATEL DVOC ES OI IEIR S ONGF HOU NGS AND O ON MEET	(CHAN) DBY T CACY E N STAFF. RESSIG ISE FOCUS CULTU	HE DAY DNAL SED RAL

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

DLN: 93493126020292

OMB No. 1545-0047

(Form 990)

Supplemental Financial Statements ▶ Complete if the organization answered "Yes," on Form 990,

Department of the Treasury Internal Revenue Service

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

	me of the organization RLD LEARNING INC			Employer id	dentification i	number
wo	KLU LEAKNING INC			03-0179592		
Pa	Organizations Maintaining Donor Advis Complete if the organization answered "Ye	sed Funds or Other	Similar Funds o	r Accounts.	•	
	Complete if the organization answered Te	(a) Donor adv		(b) Fun	nds and other a	ccounts
1	Total number at end of year	• •				
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex					Yes 🗌 No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for	any other purpose o		ermissible	Yes 🗌 No
Pa	rt III Conservation Easements.	all are Farme 000. Don't	T) / line 7			
	Complete if the organization answered "Ye Purpose(s) of conservation easements held by the organization and the organization answered "Ye Complete if the organization answered "Ye Purpose(s) of conservation easements held by the organization answered "Ye Purpose(s) of conservation and the organization answered "Ye Purpose(s) of conservation and the organization and	·				
1		` —		hishauisalla isa		
	Preservation of land for public use (e.g., recreation	n or education) \square	Preservation of an		•	rea
	☐ Protection of natural habitat	Ц	Preservation of a c	ertified histori	c structure	
	☐ Preservation of open space					
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation c	ontribution in the for		vation at the End of	the Year
а	Total number of conservation easements			2a		
b	Total acreage restricted by conservation easements			2b		
С	Number of conservation easements on a certified historic	c structure included in (a)	2c		
d	Number of conservation easements included in (c) acqui structure listed in the National Register	red after 7/25/06, and i	not on a historic	2d		
3	Number of conservation easements modified, transferre tax year ▶	d, released, extinguishe	ed, or terminated by t	the organization	on during the	
4	Number of states where property subject to conservatio	n easement is located 🕨	•			
5	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds	ne periodic monitoring, i	inspection, handling o	of violations,	☐ Yes	□ No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violation	ons, and enforcing co	onservation ea	sements during	the year
7	Amount of expenses incurred in monitoring, inspecting, \$ \\$	handling of violations, a	and enforcing conserv	vation easeme	nts during the	year
8	Does each conservation easement reported on line 2(d)	above satisfy the requi	rements of section 17	70(h)(4)(B)(i)		
	and section $170(h)(4)(B)(ii)$?				☐ Yes	□ No
9	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organization				
Par	TIII Organizations Maintaining Collections Complete if the organization answered "Ye			er Similar A	\ssets.	
1a	If the organization elected, as permitted under FASB AS historical treasures, or other similar assets held for publ Part XIII, the text of the footnote to its financial statement	ic exhibition, education,	, or research in furthe			
b	If the organization elected, as permitted under FASB AS historical treasures, or other similar assets held for publ following amounts relating to these items:					
((i) Revenue included on Form 990, Part VIII, line $1 \ \ldots \ \ldots$			> \$_		
(ii)Assets included in Form 990, Part X			> \$_		
2	If the organization received or held works of art, historic following amounts required to be reported under FASB A			ncial gain, pro	vide the	_
а	Revenue included on Form 990, Part VIII, line 1			▶\$_		
b	Assets included in Form 990, Part X			▶\$		
For	Paperwork Reduction Act Notice, see the Instruction	s for Form 990.	Cat. No.	52283D Sc	hedule D (For	m 990) 2020

 $\boldsymbol{c} \ \ \text{Leasehold improvements}$

d Equipment

e Other .

Jene	duic D	(10111 330) 2020							Page 2
Par	3111	Organizations Ma	intaining Collections	of Art, His	torical Tre	asures,	or Other Sim	ilar Assets (continued)
3		the organization's acqueecheck all that apply):	uisition, accession, and othe	r records, ch	eck any of tl	ne following	that are a sigr	ificant use of it	s collection
а		Public exhibition			d 🗌	oan or exc	hange program	s	
b		Scholarly research			е 🗌	Other			
c		Preservation for future	generations						
4	Provid Part X		organization's collections an	d explain hov	v they furthe	r the orgar	nization's exemp	ot purpose in	
5			anization solicit or receive de ds rather than to be mainta					□ Ye	es 🗌 No
Par	t IV		odial Arrangements. ganization answered "Yes	s" on Form	990, Part I	V, line 9,	or reported a	n amount on I	Form 990, Part
1a			trustee, custodian or other (?					· · · □ Y €	es 🗌 No
b	If "Ye	s," explain the arrange	ment in Part XIII and comp	ete the follow	wing table:			Amount	
С	Begin	ning balance					1c		
d	Additi	ons during the year .					1d		
е	Distril	butions during the year					1e		
f	Endin	g balance					1f		
2a	Did th	ne organization include	an amount on Form 990, Pa	rt X, line 21,	for escrow	or custodial	account liabilit	y? 🗌 Y e	es 🗆 No
b	If "Ye	s," explain the arrange	ment in Part XIII. Check hei	e if the expla	anation has l	een provid	led in Part XIII	\square	
Pa	rt V	Endowment Fund		<u>'</u>		'			
			janization answered "Yes	s" on Form	990, Part I	V, line 10			
			(a) Curre	nt year	(b) Prior year	(c) Two	years back (d)	Three years back	(e) Four years back
1 a	Beginni	ing of year balance .		3,588,167	38,277,	510	45,334,328	44,714,026	41,469,602
b	Contrib	outions		99,587	2,093,	522	28,437	178,639	44,615
C	Net inv	estment earnings, gain	s, and losses	9,470,733	1,024,9	954	1,440,595	3,031,875	5,429,238
d	Grants	or scholarships		883,572	1,403,	.68	1,644,790	1,462,682	1,153,815
		expenditures for facilitie	es	482,531	1,404,8	351	6,880,960	1,127,530	1,075,614
f	Admini	strative expenses .		0		0	0	0	0
g	End of	year balance	4	5,792,384	38,588,	.67	38,277,610	45,334,328	44,714,026
2	Provid	de the estimated percer	ntage of the current year en	d balance (lir	ne 1a. colum	n (a)) held	as:		
а		l designated or quasi-e	ndowment ► 0 %	,	3,	(),			
b		anent endowment ►	72.11 %						
		*******	89 %						
С			2b, and 2c should equal 10	0%					
За	Are th	-	not in the possession of the		that are hel	d and adm	inistered for the	•	Yes No
	_	related organizations						3	a(i) No
		elated organizations .						<u> </u>	a(ii) No
b	If "Ye	s" on 3a(ii), are the rel	ated organizations listed as	required on s	Schedule R?				3b
4	Descr	ibe in Part XIII the inte	nded uses of the organization	on's endowm	ent funds.			_	
Par	t VI	Land, Buildings, Complete if the org	and Equipment. ganization answered "Yes	s" on Form	990, Part I	V, line 11	a. See Form 9	990, Part X, lir	ne 10.
	Descri	ption of property	(a) Cost or other basis (investment)		other basis (ot		ccumulated depre		(d) Book value
1a	Land		0		479	,922			479,922
b	Building	gs	0		8,695	,678	7,3	321,664	1,374,014

0

0

0

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

940,372

5,520,120

3,871,722

714,660

860,570

570,388

3,999,554

225,712

4,659,550

3,301,334

Part VII Investments—Other Securities.	000 P- T/	11b C F	000 P- 13/ 1:-	- 12	
Complete if the organization answered "Yes" on Fo (a) Description of security or category	orm 990, Part IV, III (b) Book value		990, Part X, line Method of valuati		
(including name of security)		Cost or e	end-of-year mark	et value	
(1) Financial derivatives					
(3) Other(A) Fixed income strategies - non publicly traded	1,681,630		F		
(B) Hedge funds	11,509,511		F		
(C) Private equity funds	2,835,169		F		
(D) Real estate funds	83,807		F		
(E) Beneficial Interest in Remainder Trust (F)	245,727				
(G)					
(H)					
(1)					
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related.	16,355,844				
Complete if the organization answered 'Yes' on Fo	orm 990, Part IV, lii	ne 11c. See Form			
(a) Description of investment		(b) Book v		chod of valuation: end-of-year market value	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		•			
Part IX Other Assets. Complete if the organization answered 'Yes' on Fo	orm 990, Part IV, lin	e 11d. See Form 99	90, Part X, line 15	j.	
(a) Description				(b) Book value	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)			•		
Part X Other Liabilities.			•		
Complete if the organization answered 'Yes' on Fo (a) Description		e 11e or 11f.See	Form 990, Part	(b) Book value	
(1) Federal income taxes					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	the feetings of the	annimation to C	L statements that	0	
2. Liability for uncertain tax positions. In Part XIII, provide the text of organization's liability for uncertain tax positions under FIN 48 (ASC 74)					

Schedule D (Form 990) 2020

Page **4**

1	Total revenue, gains, and other support per audited financial statements				1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on in	vestments	2a			
b	Donated services and use of facilities	es	2b		1	
С	Recoveries of prior year grants .		2c			
d	Other (Describe in Part XIII.) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line $\bf 2e$ from line $\bf 1$				3	
4	Amounts included on Form 990, Pa	rt VIII, line 12, but not on line 1:				
а	Investment expenses not included	on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.) .		4b			
C	Add lines 4a and 4b	dd lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c.	(This must equal Form 990, Part I, line 12.)			5	
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.						
1	Total expenses and losses per aud	ted financial statements			1	
2	Amounts included on line 1 but not	on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	es	2a			
b	Prior year adjustments		2b			
c	Other losses		2c			
d	Other (Describe in Part XIII.) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1				3	
4	Amounts included on Form 990, Pa	rt IX, line 25, but not on line 1:				
а	Investment expenses not included	on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.) .		4b			
C	Add lines 4a and 4b				4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)					
Pai	t XIII Supplemental Infor	mation				
		rt II, lines 3, 5, and 9; Part III, lines 1a and 2 2d and 4b. Also complete this part to provide			t V, line	4; Part X, line 2; Part
	Return Reference		Explanation			
See A	Additional Data Table					
	I I					

chedule D (Form 990) 2020	Page 5
Part XIII Supplemental Info	rmation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2020

Additional Data

Software ID: 20012124 **Software Version:** v1.00

EIN: 03-0179592

Name: WORLD LEARNING INC

Supplemental Information

supplemental Imormation	
Return Reference	Explanation
Schedule D, Part V, Line 4	World Learning's Endowment Fund is a long-term financial resource for World Learning and t he execution of its mission. On an annual basis the Fund provides important financial reso urces to World Learning, primarily in the forms of 1) scholarship funding for participants in its academic and exchange programs and, 2) support for programs, new initiatives, and field projects

Supplemental Information	
Return Reference	Explanation
Schedule D, Part X, Line 2	World Learning follows guidance that clarifies the accounting for uncertainty in tax posit ions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from a n uncertain tax position can only be recognized in the consolidated financial statements i f the position is "more-likely-than-not" to be sustained if the position were to be challe nged by a taxing authority. The assessment of the tax position is based solely on the tech nical merits of the position, without regard to the likelihood that the tax position may b e challenged. World Learning is exempt from Federal income tax under Internal Revenue Code ("IRC") section 501(c)(3), though it is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. Certain of World Learning's foreign subsidiaries are organized as taxable entities in their respective countries. Wor ld Learning has processes presently in place to ensure the maintenance of its tax-exempt s tatus; to identify and report unrelated business income; to determine its filing and tax o bligations in jurisdictions for which it was a nexus; and to identify and evaluate other m atters that may be considered tax positions. World Learning has determined that there are no material uncertain tax positions that require recognition or disclosure in the consolid ated financial statements. In addition, World Learning has not recorded a provision for in come taxes as it has no material tax liability from unrelated business income activities.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE E** (Form 990 or 990-

Schools

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

OMB No. 1545-0047

DLN: 93493126020292

Open to Public

Department of the Treasury

EZ)

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990EZ for the latest information.

Inspection

	amel & the o sgamization ORLD LEARNING INC					
	03-0179592					
Pa	rt I		YES	NO		
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	. 1	Yes	-10		
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions,					
	programs, and scholarships?	. 2	Yes			
3	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage all times during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," ple describe. If "No," please explain. If you need more space use Part II.	ase	Yes			
_						
4 a	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	. 4a	Yes			
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory					
c	basis?	. 4b	Yes			
ŭ	with student admissions, programs, and scholarships?	. 4с	Yes			
d	Copies of all material used by the organization or on its behalf to solicit contributions?	. <u>4d</u>	Yes			
5 a	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	. 5a		No		
	Admissions policies?			No		
	Employment of faculty or administrative staff?			No		
	Scholarships or other financial assistance?			No		
	Educational policies?			No		
f	Use of facilities?	5f		No		
g	Athletic programs?	. 5g		No		
h	Other extracurricular activities?	. 5h		No		
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.					
	Does the organization receive any financial aid or assistance from a governmental agency?	. 6a	Yes			
b	Has the organization's right to such aid ever been revoked or suspended?	· 6b		No		
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05					
	of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes			

Schedule E (Form 990 or 990EZ) (2020) Page 2 Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions. Return Reference **Explanation** Schedule E, Part I, Line 3 World Learning's non-discrimination policy is published in its printed promotional materials and printed registration materials, and also made available on the organization's website. World Learning does not discriminate on the basis of race. color, ethnic or national origin, sex, sexual orientation, gender identity, religion. age, ancestry, disability, military status, veteran status, or other non-merit reasons. in admissions, educational programs, or activities and employment, and complies with all applicable federal and state laws regarding nondiscrimination and affirmative action, including Title IX of the Education Amendments of 1972 and Section 504 of the Rehabilitation Act of 1973, and Title VII of the Civil Rights Act of 1964. Schedule E. Part I. Line 6 World Learning receives funding from the US Department of Education in the form of Federal Stafford Loan for eligible SIT Graduate Institute students.

Schedule F (Form 990 or 990-F7) (2020)

SCHEDULE F (Form 990)	State	ement of A	Activities (Outside the Un	ited States	OMB No. 1545-0047		
(F01111 990)		lete if the organiz ▶ Go to www.irs.g	ine 14b, 15, or 16.	2020 Open to Public				
Department of the Treasury Internal Revenue Service			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			Inspection		
Name of the organization WORLD LEARNING INC						Employer identification number		
					03-0179592			
	I nformation 0, Part IV, line		Outside the U	Jnited States. Comple	ete if the organization	answered "Yes" on		
1 For grantmak	ers. Does the o	rganization mair	ntain records to	substantiate the amoun	t of its grants and			
other assistance	e, the grantees'	eligibility for th	e grants or assis	stance, and the selection	rcriteria used			
to award the gr	ants or assistan	ce?				☑ Yes ☐ No		
2 For grantmake outside the Unit		Part V the orga	nization's proce	dures for monitoring the	use of its grants and o	ther assistance		
3 Activites per Reg	ion. (The followi	ng Part I, line 3 t	able can be dupli	cated if additional space is	s needed.)			
Activites per Reg	`	(b) Number of	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is program service, describe specific type of	a (f) Total expenditures for and investments in the region		
	`	(b) Number of offices in the	(c) Number of employees, agents, and independent contractors in the	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants	(e) If activity listed in (d) is program service, describe specific type of	for and investments		
(a) Regio	`	(b) Number of offices in the	(c) Number of employees, agents, and independent contractors in the	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is program service, describe specific type of	for and investments		
(a) Regio	`	(b) Number of offices in the	(c) Number of employees, agents, and independent contractors in the	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is program service, describe specific type of	for and investments		
(a) Regio	`	(b) Number of offices in the	(c) Number of employees, agents, and independent contractors in the	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is program service, describe specific type of	for and investments		
(a) Regio	`	(b) Number of offices in the	(c) Number of employees, agents, and independent contractors in the	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is program service, describe specific type of	for and investments		
(a) Regio		(b) Number of offices in the	(c) Number of employees, agents, and independent contractors in the	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the	(e) If activity listed in (d) is program service, describe specific type of	for and investments		

Page 2

(a) Name of (b) IRS code (c) Region (d) Purpose of (e) Amount of (f) Manner of (q) Amount (h) Description (i) Method of of noncash valuation organization section cash grant cash of noncash grant and EIN (if (book, FMV, disbursement assistance assistance applicable) appraisal, other) See Add'l Data

Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-10

Page 3									
Part IIII Grants and C	Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.								
Part III can be	Part III can be duplicated if additional space is needed.								
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)		

See Add'l Data

			Sched	lule F (Form 990) 2020

Sche	dule F (Form 990) 2020		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	√ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	✓ Yes	□No

Schedule F (F	orm 990) 2020 Page 5
	Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.
990 Sched	ule F, Supplemental Information
Return Reference	Explanation

Additional Data

Central America and the

Caribbean

Software ID: 20012124 **Software Version:** v1.00

EIN: 03-0179592

Name: WORLD LEARNING INC

18,750

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(†) Total expenditures for region
Central America and the Caribbean	1	3	Program Services	Education	474,964

0 Grantmaking

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Central America and the 0 linvestments 10,491,233 Caribbean Fast Asia and the Pacific 5 Program Services Civil Society and 553,204 Governance

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) East Asia and the Pacific 52 | Program Services Education 3,204,568 East Asia and the Pacific 0 Grantmaking 103,557

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (including Iceland and 30 Program Services lEducation 5,203,942 Greenland) Europe (including Iceland and 0 | Program Services Exchange and Training 7.538 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (including Iceland and 0 |Grantmaking 73,239 Greenland) Europe (including Iceland and 0 Investments 1,901,130 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa 114 Program Services Education 10,603,073 Middle East and North Africa 3 Program Services Exchange and Training 727,651

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region agents in fundraising, program describe specific type of region service(s) in region region services, grants to recipients located in the reaion) Middle Fast and North Africa 0 |Grantmaking 2,242,309 267,730 North America (including 2 Program Services Education Canada and Mexico, but not the United States)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region agents in fundraising, program describe specific type of reaion service(s) in region region services, grants to recipients located in the reaion) North America (including 0 Program Services Exchange and Training 19,653 Canada and Mexico, but not the United States) Russia and the newly 0 Grantmaking 61,493 independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America Education 5,353,579 51 Program Services South America 0 Grantmaking 20,895

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia 45 Program Services Education 1,620,406 South Asia 0 Grantmaking 31,369

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Sub-Saharan Africa 89 Program Services Education 4.057.319 Sub-Saharan Africa 0 Grantmaking 55,961

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (a) Name of (e) Amount of section (d) Purpose of (c) Region non-cash (book, FMV, cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East Participant 1,043,895 wire transfers 0ln/a land North lExchanges Africa South America Youth 6.500 wire transfers 0ln/a ln/a lAmbassadors

lProgram

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) East Asia and lEducation 84,315 wire transfers 0ln/a ln/a the Pacific

South Asia Participant 5.980 wire transfers 0ln/a ln/a

lExchanges |

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash and EIN(if organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Participant 9,236 wire transfers 0ln/a ln/a Europe l(includina lExchanges. Iceland and Greenland) Participant 5.280 wire transfers 0ln/a Europe n/a (includina Exchanges lIceland and

(Greenland

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (g) Amount of valuation (e) Amount of (a) Name of section (d) Purpose of (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East Participant 12,136 wire transfers 0ln/a ln/a and North lExchanges Africa Middle East Education 7.605 lwire transfers 0ln/a ln/a and North

Africa

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Russia and the Participant 44,275 wire transfers 0ln/a ln/a Inewiv lExchanges | lindependent States 20,930 wire transfers 0 n/a North America Participant ln/a (includina Exchanges Canada and Mexico, but not Ithe United

States)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East Education 12.992 wire transfers 0ln/a ln/a land North Africa Middle East Education 7.120 wire transfers 0ln/a n/a land North Africa

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East Education 7.120 wire transfers 0ln/a ln/a land North Africa Middle East Education 39.485 wire transfers 0ln/a n/a land North Africa

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (e) Amount of (a) Name of section (d) Purpose of (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East Education 887,497 wire transfers 0ln/a ln/a and North Africa Middle East Education 8.995 wire transfers 0ln/a ln/a land North

Africa

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (e) Amount of (a) Name of section (d) Purpose of (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East Education 125,232 wire transfers 0ln/a ln/a and North Africa Middle East Education 27.000 lwire transfers 0ln/a ln/a land North

Africa

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount (e) Manner of (f) Amount of (g) Description of (h) Method of assistance of cash grant cash non-cash non-cash valuation (book, recipients disbursement assistance assistance FMV, appraisal, other) Scholarships/Small 15 55,781 account credit/wire 0 ln/a ln/a lEurope arants (includina Iceland and (Greenland Scholarships/Small 18 40,177 account credit/wire 0 ln/a ln/a Middle East and arants North Africa

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of (f) Amount of (g) Description of (h) Method of assistance cash grant cash disbursement non-cash non-cash valuation (book, recipients FMV, appraisal, assistance assistance other) Scholarships/Small 12,879 account credit/wire 0 ln/a ln/a South America grants Scholarships/Small 22.389 account credit/wire 0 |n/a ln/a South Asia grants

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of (g) Description of (h) Method of (f) Amount of assistance cash grant cash disbursement non-cash non-cash valuation (book, recipients FMV, appraisal, assistance assistance other) Scholarships/Small 14 55,961 account credit/wire 0 ln/a ln/a Sub-Saharan arants Africa Scholarships/Small 18,750 account credit/wire 0 ln/a ln/a Central Americal grants land the Caribbean

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount (e) Manner of (f) Amount of (g) Description of (h) Method of assistance of cash grant cash non-cash non-cash valuation (book, recipients disbursement assistance assistance FMV, appraisal, other) Scholarships/Small 103 74,908 account credit/wire 0 ln/a ln/a East Asia and arants the Pacific Scholarships/Small 17,219 account credit/wire 0 ln/a n/a Russia and the grants lnewly lindependent States

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public

DLN: 93493126020292

Inspection

reasury nternal Revenue Service		P GO LO WW	101	the latest information	JII.		
lame of the organization						Employer identific	ation number
WORLD LEARNING INC						03-0179592	
		and Assistance					
 Does the organization mai the selection criteria used Describe in Part IV the org 	to award the grants anization's procedur	or assistance? es for monitoring the u	se of grant funds in the U	nited States.			☑ Yes ☐ No
Part II Grants and Other that received more	Assistance to Dom than \$5,000. Part II	lestic Organizations a can be duplicated if ad	i nd Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes'	" on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
1) See Additional Data							
(2)							
(3)							
(4)							
5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
Enter total number of sectEnter total number of othe							41

Department of the

Scholarships and aid -Experiment in International Living: Awards funded by

Scholarships and aid -SIT Graduate Institute; Awards funded by temporarily restricted and

Small grants for individuals to participate in

Additional tuition/program fee assistance to participants of WL's enrollment based offerings is provided. Unlike awarded scholarships, tuition "discounting" is not funded by temporarily restricted or endowed

Schedule I (Form 990) 2020

endowed gifts of WL.

new program initiatives.

gifts of WL.

(4)

(5)

(6)

(7)

Part IV

Return Reference

Schedule I, Part I, Line 2

(1)

WL. (2)

Schedule I (Form 990) 2020

Page 2

Explanation

(b) Number of recipients

414

12

74

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(c) Amount of

cash grant

231.190

216,126

54,352

270,935

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Receivable office, Financial Aid office monitors financial aid disbursements throughout the year.

0 n/a

0 n/a

0 n/a

0 n/a

Monitoring the use of grants to organizations in the US includes the following procedures: 1) obtain pre-award survey (for new grant recipients only); 2) obtain and review monthly or quarterly financial statements from recipients; 3) pay sub-recipient based on financial reports and operational cash-flow status of recipients; 4) review recipients' annual A-133 audit reports; 5) review programmatic reports from recipients; and 6) conduct monitoring and evaluation to assess sub-recipient performance. World Learning offers grants and scholarships to US students based on several criteria, including need and demonstrated commitment to the SIT's mission. Financial Aid Office awards financial aid to qualifying students based on several criteria and donors restrictions. Furthermore, in collaboration with Accounts

(d) Amount of

noncash assistance

(e) Method of valuation (book.

FMV, appraisal, other)

n/a

n/a

n/a

n/a

Additional Data

(a) Name and address of

Gulf Coast Diplomacy Council

Saint Petersburg, FL 33701 Cleveland Council on World

227 2nd Ave N

812 Huron Rd E 650 Cleveland, OH 44115

Affairs

Software ID: 20012124 **Software Version:** v1.00 **EIN:** 03-0179592 Name: WORLD LEARNING INC

(b) FIN

22-3898121

34-0720549

(a) manne and dad ess of	(-)	(0) 11(0 0000001	(4) /	(0) / 11110 01110 01 11011	(.)cca oa.aaa.c
organization		if applicable	grant	cash	(book, FMV, appraisal,
or government				assistance	other)

501c3

501c3

(c) IRC section

cash assistance	(book, FMV, apprais other)

O N/A

O N/A

7,937

19,903

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (d) Amount of cash (e) Amount of non- (f) Method of valuation

N/A

N/A

(g) Description of non-cash assistance

(h) Purpose of grant or assistance

Participant Exchanges

Participant Exchanges

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) Global Ties KC 43-1727811 501c3 6,700 O N/A N/A legislative fellows

Suite 1200 Arlington, VA 22202

Suite 405 Kansas City, MO 64108							
Management System International Inc 200 12th Street South	52-1215041	501c3	685,052	0	N/A	N/A	Participant Exchanges

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) World Affairs Council of Oregon 93-0568356 501c3 19.489 O N/A IN/A |Participant Exchanges

Portland, OR 97205

821 N Center St Reno, NV 89501

1200 SW Park Ave 3rd Floor Nothern Nevada International 94-2796785 501c3 7.948 O N/A IN/A Participant Exchanges Center

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 52-1340267 501c3 255.665 O N/A IN/A International Republican Participant Exchanges Institute 1225 I St NW

5.192

N/A

Participant Exchanges

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501c3

No 800

Washington, DC 20005

800 Florida Avenue NE Washington, DC 20002 53-0199507

Gallaudet University

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government Georgetown University 53-0196603 501c3 731.315 O N/A IN/A |Participant Exchanges 74-1547146 501c3 406.761 O N/A N/A Participant Exchanges

3700 O St NW	,
Washington, DC	20057
Amigos de las An	nericas
1800 West Loop	South

Suite 1325 Houston, TX 77055

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 13-3697184 501c3 6.023 O N/A IN/A Participant exchange Creative Connections Inc 303 West Ave Norwalk, CT 06854 Vermont Council on World 03-6010787 501c3 16.200 O N/A N/A Participant exchange Affairs 60 Main St

Ste 100

Burlington, VT 05401

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government **Duke University** 56-0532129 501c3 9.286 O N/A IN/A Participant exchange PO Box 602651 Charlotte, NC 28260 Focus Points Family Resource 84-1353944 501C3 9.775 O N/A N/A Participant exchange

Center 2501 E 48th Ave Denver, CO 80216

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government University of Oregon 46-4727800 Gov'tl 9.218 OIN/A N/A Participant exchange

Participant exchange

Po Box 3237 Eugene, OR 97403			,			
Outside the Lens 2750 Historic Decatur Road	26-4832772	501C3	31,356	0	N/A	N/A

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Suite 103

San Diego, CA 92106

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-6086694 501C3 16.865 O N/A IN/A Tryon Fine Arts Center Participant exchange 34 Melrose Avenue Trvon, NC 28782

N/A

Participant exchange

10.247

Wisdom of the Elders Inc.

3203 SE 109th Ave Portland, OR 97266 93-1164114

501C3

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 35-6002041 Gov't 88.201 O N/A N/A Participant exchange Purdue University 1281 Win Hentschel BLVD

Suite 1100 West Lafayette, IN 47906							
Iowa Resource for International Service 2521 University Boulevard	42-1394408	501c3	5,604	О	N/A	N/A	Participant Exchanges

Suite 123 Ames, IA 50014

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 13-5660870 501c3 617.317 O N/A IN/A International Rescue |Participant Exchanges Committee

IN/A

Capacity Building

7.181

COMMITTEECC	
122 East 42nd Street	
New York, NY 10168	
Augustana University	

2001 S Summit Ave Sioux Falls, SD 57197

46-0224588

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501C3

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-0797174 Gov't 6.997 O N/A IN/A Capacity Building Central Piedmont Community College 1201 Elizabeth Ave

IN/A

Capacity Building

5.418

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501C3

1201 Elizabeth Ave Charlotte, NC 28204 Dillard University

2601 Gentilly Blvd New Orleans, LA 70122 72-0408929

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 64-6000819 501C3 6.604 O N/A IN/A Capacity Building Mississippi State University PO Box 5307 Mississippi State, MS 39762

N/A

Capacity Building

12,505

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Gov't

Northeastern Illinois University

5500 N St Louis Ave Chicago, IL 60625 36-6009515

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Northwestern Connecticut 06-1311451 Gov't l 15.803 OIN/A IN/A Capacity Building

Capacity Building

Winstead, CT 06098 Pacific University	93-0386892	501C3	22.402	0	N/A	N/A
Community College 4 Park Place						

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2043 College Way Forest Grove, OR 97116

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University of Tennessee 62-6001636 Gov't 5.206 O N/A IN/A Capacity Building 201 Andy Holt Tower Knoxville, TN 37996

N/A

Participant Exchanges

6.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501c3

34-1433786

Global Ties Akron

6595 Manchester Road New Franklin, OH 44216

(e) Amount of non-(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) nt Exchanges

Berlitz Franchising Corporation 7 Roszel Rd Princeton, NJ 08540	22-3384175	For Profit	14,204	0	N/A	N/A	Education
World Affairs Council of Kentucky & Southern Indiana Indiana 200 West Broadway St	61-1078276	501c3	8,775	0	N/A	N/A	Participant

Suite 607

Louisville, KY 40202

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04-2103578 501C3 14.997 O N/A IN/A Trustees of Mount Holyoke Participant exchange College 50 College Street

IN/A

Participant exchange

7.630

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Gov't

South Hadley, MA 01075
Colorado Mountain College

Glenwood Springs, CO 81601

802 Grand Avenue

84-0567768

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 58-6002050 Gov't 15.066l O N/A IN/A Georgia State University Participant exchange 75 Piedmont Ave NE Atlanta, GA 30303

Lincoln University 23-1352655 501C3 9.375 O N/A N/A Participant exchange

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1570 Baltimore Pike Lincoln University, PA 19352

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government Darticinant exchange Managarit Campaninity Callana 04 6304064 C-1.14 7 454 O NI/A NI/A

1 Massasoit Community Conlege	04-0201001	Govi	7,451	U	IN/A	IN/A	Participant exchange
Brockton, MA 02302							
Oakland Community College	38-1751522	Gov't	7,569	0	N/A	N/A	Participant exchange

2480 Opdyke Rd Bloomfield Hills, MI 48304

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 75-6002618 Gov't 11.838 O N/A IN/A Texas Womans University Participant exchange PO Box 425439 Denton, TX 76204

N/A

Participant exchange

20.253

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501C3

Universidad del Sagrado

Corazon PO BOX 12383 SAN JUAN, PR 00914 66-0207156

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) University of Houston-Clear 74-6001399 Gov't l 5.654 Oln/A N/A Participant exchange

Lake				
2700 Bay Area Boulevard				
MC 103				
Houston, TX 77058				

2301 Constitution Ave NW Washington, DC 20037

501c3 27,000 N/A PeaceTech Lab 47-2267437 O N/A Participant exchange

efil	le GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 9349	312	6020	292
Sch	nedule J	C	ompensati	ion Information	OME	No.	1545-0	0047
(For	m 990)		Compensa ganization answ	rustees, Key Employees, and Highest ated Employees rered "Yes" on Form 990, Part IV, line to Form 990.	23.	20	20)
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>	ov/Form990 for	instructions and the latest information			o Pul ectio	
Nar	me of the organiza	Iation		Emp	loyer identification			
WOI	RLD LEARNING INC			03-0	179592			
Pa	rt I Questi	ons Regarding Compensa	ition					
					_		Yes	No
1a				the following to or for a person listed on F y relevant information regarding these iter				
	First-class	s or charter travel		Housing allowance or residence for person	nal use			
		companions	님	Payments for business use of personal re-				
		nification and gross-up payment	ts 📙	Health or social club dues or initiation fee				
	□ Discretion	nary spending account	Ш	Personal services (e.g., maid, chauffeur,	cner)			
b				follow a written policy regarding payment ve? If "No," complete Part III to explain	or	1 b		
2				or allowing expenses incurred by all r, regarding the items checked on Line 1a?		2		
	unectors, truste	es, officers, including the CEO/	Executive Director	r, regarding the items checked on line ra:				
3				ed to establish the compensation of the				
				not check any boxes for methods CEO/Executive Director, but explain in Part	: III.			
	✓ Compens			Weither and a contract				
		ation committee ent compensation consultant	✓	Written employment contract Compensation survey or study				
		of other organizations	<u> </u>	Approval by the board or compensation of	ommittee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the filing o	rganization or a			
-	_	ance payment or change-of-cor	strol navment?			4a	Yes	
a b				ified retirement plan?	·	4b	162	No No
c	•		•	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons an	d provide the app	olicable amounts for each item in Part III.				
_), 501(c)(4), and 501(c)(29		must complete lines 5-9. the organization pay or accrue any				
5	compensation c	ontingent on the revenues of:	on A, ime Ta, did i	the organization pay of accrue any				
а		n?				5a		No
b	=					5b		No
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section Ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	1?				6a		No
b	, ,			$\bullet = \bullet = \bullet$		6b		No
	· ·	6a or 6b, describe in Part III.						
7				the organization provide any nonfixed rt III		7	Yes	
8	subject to the in	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," describ · · · · · · · · · · · · · · · · · · ·		8		No
9				presumption procedure described in Regul		9		
For F	Paperwork Redu	iction Act Notice, see the Ins	structions for Fo	orm 990. Cat. No. 50053	T Schedule J (Form	990)	2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Fig. 1.

Note. The sum of colum	ıns (B)(i)-(iii) for each listed in	dividual must equal the to	otal amount of Form 990,	Part VII, Section A, line	1a, applicable column (D) and (E) amounts for tha	t individual.
(A) Name and Title			of W-2 and/or 1099-MIS		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	pellellics	(6)(1)-(0)	as deferred on prior Form 990
1 Carol Jenkins CEO	(i)	303,161	0	2,404	7,500	11,532	324,597	0
	(ii)	0	0	0	0	0	0	0
2 Konstantin Lomidze SVP Finance, CFAO	(i)	274,260	0	558	6,980	16,214	298,012	0
3.7.0	(ii)	0	0	0	0	0	0	0
3 Sophia Howlett President, SIT	(i)	242,095	0	2,296	6,045	19,353	269,789	0
	(ii)	0	0	0	0	0	0	0
4 Lisa Rae SVP of Legal Affairs and	(i)	189,655	0	632	4,895	30,483	225,665	0
General Counsel	(ii)	0	0	0	0	0	0	0
5 Lisa Posner Olocco Vice President, Global	(i)	201,395	0	2,797	4,927	1,190	210,309	0
Programs		0	0	0	0	0	0	0
6 Carleena Graham Vice President, HR & Administration		185,878	0	889	4,497	913	192,177	0
Administration	(i) (ii)	0	0	0	0	0	0	0
7 Paul Dery Executive Director:	(i)	162,193	0	507	4,012	12,250	178,962	0
Corporate Finance	(ii)	0	0	0	0	0	0	0
8 James A Morehouse VP, Advancement &	(i)	154,252	0	191	0	13,840	168,283	0
Innovation	(ii)	0	0	0	0	0	0	0
9 Cynthia M Runyan Divisional Vice President	(i)	159,738	0	739	3,855	382	164,714	0
Finance - GDE	(ii)	0	0	0	0	0	0	0
	 							
	-							
	-							
								1/5 000) 5006
•							Schedule	J (Form 990) 2020

Schedule J (Form 990) 2020 Page 3 Part III **Supplemental Information** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference Explanation Severance payments of \$46,762 have been made to James A Morehouse during calendar year 2020. Schedule J, Part I, Line 4 Schedule J. Part I. Line 7 Depending on the availability of budget, employees may get a small amount of discretionary performance bonuses from year to year with the authorization of the ICEO and CFAO.

Schedule 1 (Form 990) 2020

Additional Data

(i)

(ii)

(i)

(ii)

(i)

(i)

(ii)

(i)

(ii)

(i)

(ii)

(i)

(ii)

(i)

(ii)

(i)

(ii)

303,161

274,260

242,095

189,655

201,395

185,878

162,193

154,252

159,738

Software ID: 20012124 Software Version: v1.00

> **EIN:** 03-0179592 Name: WORLD LEARNING INC

Form 990, Schedule J,	Part II - Officers, Di	rectors, Trustees, K	(ey Employees, and I	Highest Compensate	ed Employees		
(A) Name and Title	(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990

2,404

558

2,296

632

2,797

889

507

191

739

7,500

6,980

6,045

4,895

4,927

4,497

4,012

3,855

11,532

16,214

19,353

30,483

1,190

913

12,250

13,840

382

324,597

298,012

269,789

225,665

210,309

192,177

178,962

168,283

164,714

(A)	ı

CEO

1Carol Jenkins

1Konstantin Lomidze

SVP of Legal Affairs and General Counsel

4Lisa Posner Olocco

5Carleena Graham

6Paul Dery

Vice President, HR & Administration

Executive Director: Corporate Finance

7James A Morehouse

8Cynthia M Runyan Divisional Vice President

VP, Advancement & Innovation

Finance - GDE

Vice President, Global Programs

SVP Finance, CFAO

2Sophia Howlett

President, SIT

3Lisa Rae

DLN: 93493126020292 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2020 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** WORLD LEARNING INC 03-0179592 Part I **Types of Property** (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art—Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods Cars and other vehicles **7** Boats and planes . . . 8 Intellectual property . . . Securities—Publicly traded . Χ 19 167,048 Market Price 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ▶ (___ 26 Other ▶ (______) 27 Other ▶ (______) Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt 30a Nο **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2020) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Schedule M (Form 990) (2020)	Page 2
is reporting in Part I, col	ation. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization umn (b), the number of contributions, the number of items received, or a combination of both. Also by additional information.
Return Reference	Explanation
Schedule M, Part I, Line 9	The organization is reporting the number of contributions in column (B).
	Schedule M (Form 990) (2020)

efile GRAPH	file GRAPHIC print - DO NOT PROCESS							
SCHEDUL (Form 990 or EZ)	Complete to provide information for responses to specific que Form 990 or 990-EZ or to provide any additional informa Attach to Form 990 or 990-EZ.	stions on tion.	OMB No. 1545-0047 2020 Open to Public Inspection					
Namel Betherofg WORLD LEARNING 990 Schedul		03-0179592	dentification number					
Return Reference	Explanation							
Form 990, Part VI, Section B, Line 11b	The complete IRS FORM 990 filing is prepared by management of World Learning and reviewed in detail (and signed) by contracted tax advisors. Prior to electronically filing with the IRS, a complete copy of the return is made available to all members of World Learning's B oard of Trustees.							

Return Reference Form 990. World Learning's Corporate Secretary circulates the "FORM 990 DISCLOSURES QUESTIONNAIRE an

Part VI,
Section B,
Line 12c

d ANNUAL CONFLICT OF INTEREST & RELATED PARTY QUESTIONNAIRE" (POLICY) forms to each Truste
e annually, and also to Executive Committee members and key employees. The General Counsel
reviews responses as needed with an eye towards any disclosures that could present an iss
ue under the "POLICY." If an issue arises, General Counsel refers the matter to the Board
Chairperson, who follows up on the matter in accordance with the "POLICY."

Return Reference	Explanation
Form 990, Part VI, Section B, Line 15	Pursuant to the "POLICY ABOUT FIDUCIARY RESPONSIBILITY, CONFLICT OF INTEREST, INTERMEDIATE SANCTIONS AND DISCLOSURES," World Learning's Audit Committee, an independent committee th at does not have any conflicts of interest with respect to compensation paid to the organi zation's executives, meets in executive session to review and approve the reasonableness o f compensation for the President and CEO, along with all Officers and Senior Managers (VP level) of World Learning. Committee members who may have conflicts of interest or are othe rwise not independent from WL due to a business relationship recuse themselves from this C ommittee vote. Surveys to which WL subscribes in order to assess the reasonableness of all executive compensation are provided, and include third-party benchmarking information in the form of compensation market conditions. This compensation review/approval process, an action item of the Audit Committee, is performed and documented annually.

Return Reference	Explanation
Form 990, Part VI, Section C, Line 19	Governance documents, such as organizational 'by-laws' and conflict-of-interest policy, ar e made available upon request to the Corporate Secretary of World Learning. Fiscal documen tation, in the form of the organization's annual audited financial statements and 990 corp orate tax filing, can be accessed on the organization's web site and are also made availab

Return Explanation
Reference

Form 990,
Part XI, Line
Unrealized gain from translation of foreign currency balances and other foreign currency transactions: \$2,305; Split Interest Agreements adjustment gain: \$40,639

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -										DLN: 93493	126020	292
(Form 990) ► Complete if the org		Complete if the organ	zation ar	swered "Yes ▶ Attach to	" on Form Form 990.	990, Part	IV, line 33	34, 35b		37.		Open to	20	
Name of the organization WORLD LEARNING INC											ication	n number		
Part I Identification	of Disregarded E	ntities. Complete if	the orgai	nization ansv	vered "Yes	s" on Forn	າ 990, Part	: IV, line 3	-	179592				
Name, address, and	(a) EIN (if applicable) of dism	egarded entity				Legal dom	icile (state	(d) Total inc	ome	(e) End-of-year as	ssets			
related tax-exen			s. Compl	ete if the org	ganization	answered	l "Yes" on I	Form 990	, Part 1	V, line 34 be	ecause	e it had one or	more	
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Pattach to Form 990. Pattach to Form	Section (13) cor enti	512(b) ntrolled ty?												
													Yes	No
						h N - 5015						adada B (Fa	000) 50	

75 State St Boston, MA 02109

Part III	Identification of Related Organizations Taxable as a Partnership.	. Complete if the organization answered	"Yes" (on Form 990,	Part IV, line 34,	because	it had
	one or more related organizations treated as a partnership during the ta	ax year.					

one or more related organizations t	reated as a partnership of	during the ta	x year.										
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predomir income(rei unrelate excluded tax und sections ! 514)	inant Share of total incoluded, from der 512-	(g) Share of me end-of-year assets	Disprop	h) ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	(j) eral or Pe laging ov tner?	(k) ercentage ownership
					314)	'		Yes	No	1	Yes	No	
,													
Part IV Identification of Related Organize because it had one or more related							nswered "Ye	s" on F	Form 9	90, Part IV	, line	. 34	
(a) Name, address, and EIN of related organization	(b) Primary activity	Le dom (state o	(c) egal micile or foreign intry)	Direct		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income		(g) e of end-o year assets		ntage ership	(13)	(i) tion 512(b) controlled entity?
(1)World Learning India Private LTD	Cross cultural training		N	World I	Learning (С	266,629		785,33	36 99.97	%	Yes	
F-301 2nd Floor Lado Sarai New Delhi 110030 IN				Inc									
(2)World Learning Australia Pty Ltd 20 Albert Street Blackburn, Victoria 3130 AS	Cross cultural training	А	IS	World L Inc	Learning (С	259,701		557,30	100 %	E	Yes	
(3)World Learning SC Callejon del Carmen 101 Colonia Centro Oaxaca 68000	Cross cultural training	М	1X	World L Inc	Learning (С	124,420		7,00	99.99	%	Yes	
MX (4)The School for International Training (S Africa) Intuthuko Junction 750 Francois Road Cato Manor, Durban 4091 SF	Cross cultural training	S	GF	World L Inc	Learning (С	265,358		99,6:	100 %	F	Yes	;
(5)Charitable Remainder Unitrust (1) 75 State St	CRUT	М	1A	World L Inc	Learning 7	Т						Yes	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form	990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations	s listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		1a		No
b Gift, grant, or capital contribution to related organization(s)		1 b		No
${f c}$ Gift, grant, or capital contribution from related organization(s)		1c		No
d Loans or loan guarantees to or for related organization(s)		1 d		No
e Loans or loan guarantees by related organization(s)		1e		No
f Dividends from related organization(s)		1 f		No
g Sale of assets to related organization(s)		1 g		No
h Purchase of assets from related organization(s)		1h		No
i Exchange of assets with related organization(s)		1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)		1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)		1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)		11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)		1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n		No
o Sharing of paid employees with related organization(s)		10		No
p Reimbursement paid to related organization(s) for expenses		1 p	Yes	
q Reimbursement paid by related organization(s) for expenses		1 q		No
r Other transfer of cash or property to related organization(s)		1r		No
${f s}$ Other transfer of cash or property from related organization(s)		1 s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including of				
ee Additional Data Table				
(a) (b) Name of related organization Transact type (a	ction Amount involved Method of determinin		nvolved	t

Page **3**

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

was not a related organization. See instructions regarding exclusion	TOT CERTAIN III	resument p	artifierships.										
(a) Name, address, and EIN of entity	(b) Primary activity		sections 512-		(e) e all partners section 501(c)(3) ganizations?	s (f) (g) Share of total income assets		(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
									•	Schedul	e R (Form	990	0) 2020

chedule R (For	m 990) 2020	Page 5	5						
Part VII	Supplemental Info	emental Information							
	Provide additional infor	mation for responses to questions on Schedule R. (see instructions).							
Retu	rn Reference	Explanation							

Software ID: 20012124 **Software Version:** v1.00

EIN: 03-0179592

Name: WORLD LEARNING INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Relate			1 (4)	1 7-3	1 (6)	1 (-)	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity? Yes No	
	Cross cultural training	AO			World Learning Inc	Yes	
Rua 21 de Janeiro Q-5 Case 217 Barrio Morro Bento Luanda, MunicipalitySamba AO	cross carcarar training	, AG			World Learning Inc		
	Cross cultural training	AR			World Learning Inc	Yes	
Avda Del Liberator 498 Piso 3 Ciudad de Buenos Aires C1001ABR AR							
710	Cross cultural training	PM			World Learning Inc	Yes	
Calle Alberto Oriol Tejada 374A Ciudad del Saber Clayton PM							
	Cross cultural training	WS			World Learning Inc	Yes	
PO Box 9268 Apia WS							
	Cross cultural training	SP			World Learning Inc	Yes	
Callejon de San Cecilio 13 Albaicin, Granada 18010 SP							
	Cross cultural training	SZ			World Learning Inc	Yes	
Business Center Chemin du Canal 5 Nyon 1260 SZ							
	Cross cultural training	TZ			World Learning Inc	Yes	
PO Box 3040 Zanzibar TZ							
Lafone House Unit 19 The Leather Market 11-13 Weston Str London, SE1 3ER UK	Education, sustainable development, and exchange	ик			World Learning Inc	Yes	
	Cross cultural training	IC			World Learning Inc	Yes	
Efstaleiti 5 103 Reykjavik Reykjavik IC							
	Cross cultural training	CI			World Learning Inc	Yes	
Bellavista No 1263 Recreo Vina del Mar CI							
	Cross cultural training	ID			World Learning Inc	Yes	
Ji WR Supratman No 248 Kesiman-Kerthalangu Bali ID							
	Cross Cultural Training	MY			World Learning Inc	Yes	
Kolej Karis Mas 4th Floor Universiti Kebangsaan Malaysia Bangi, Selangor 43600 MY							
	Cross cultural training	со			World Learning Inc	Yes	
AV DANIEL LEMAITRE CL 32 8 21 ED BANCO POPULAR OF 1306 BRR CENTRO H CARTAGENA, BOLIVAR CO							

type(a-s) Method of determining amount involved Fundacion World Learning (Argentina) 548,898 Actual expense reimbursement р Centro del Programma Educational SIT (Panama) 60,695 Actual expense reimbursement Fundacion Privada World Learning (Spain) 126,609 Actual expense reimbursement р Association of World Learning in Switzerland 146,920 Actual expense reimbursement р World Learning Inc (Zanzibar) 103,532 Actual expense reimbursement р World Learning India Private LTD 217,769 Actual expense reimbursement р World Learning Australia Ptv Ltd 28,960 Actual expense reimbursement р World Learning SC 51.410 Actual expense reimbursement р The School for International Training (S Africa) 239,621 Actual expense reimbursement

(b)

Transaction

р

р

р

р

р

(c)

Amount Involved

2,654

379,157

88.933

30,932

(d)

Actual expense reimbursement

Actual expense reimbursement

Actual expense reimbursement

Actual expense reimbursement

Form 990, Schedule R, Part V - Transactions With Related Organizations

World Learning Europe CIC

World Learning Iceland ehf

Yayasan World Learning Indonesia

World Learning Chile

(a)

Name of related organization