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Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to *www.irs.gov/Form990PF* for instructions and the latest information.

OMB No. 1545-0052

2020

Open to Public Inspection

For calendar year 2020, or tax year beginning 01-01-2020 , and ending 12-31-2020

Name of foundation
The Betty Millard Foundation

% Foundation Source

Number and street (or P.O. box number if mail is not delivered to street address)
Foundation Source 501 Silverside Rd

Room/suite

City or town, state or province, country, and ZIP or foreign postal code
Wilmington, DE 198091377

A Employer identification number
45-4165383

B Telephone number (see instructions)
(800) 839-1754

C If exemption application is pending, check here ▶ ☐

D 1. Foreign organizations, check here............. ▶ ☐

2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

E If private foundation status was terminated under section 507(b)(1)(A), check here .... ▶ ☐

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here .... ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16*) ▶$ 3,208,113

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	0			
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	699	699		
	4	Dividends and interest from securities	29,190	29,190		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	410,390			
	b	Gross sales price for all assets on line 6a 1,599,674				
	7	Capital gain net income (from Part IV, line 2)		410,390		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)				
	12	**Total.** Add lines 1 through 11	440,279	440,279		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	0			
	14	Other employee salaries and wages				
	15	Pension plans, employee benefits				
	16a	Legal fees (attach schedule)				
	b	Accounting fees (attach schedule)				
	c	Other professional fees (attach schedule)	30,979	30,979		
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	2,954			
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy				
	21	Travel, conferences, and meetings				
	22	Printing and publications				
	23	Other expenses (attach schedule)	16,950			16,950
	24	**Total operating and administrative expenses.** Add lines 13 through 23	50,883	30,979		16,950
	25	Contributions, gifts, grants paid	200,750			200,750
	26	**Total expenses and disbursements.** Add lines 24 and 25	251,633	30,979		217,700
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	188,646			
	b	**Net investment income** (if negative, enter -0-)		409,300		
	c	**Adjusted net income** (if negative, enter -0-)				

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year (a) Book Value	End of year (b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	173,848	444,070	444,070
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)	347,428	699,509	699,998
	b	Investments—corporate stock (attach schedule)	1,562,902	1,129,245	2,064,045
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)			
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,084,178	2,272,824	3,208,113
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)			
	23	**Total liabilities**(add lines 17 through 22)	0	0	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here ▶ ☐ and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ and complete lines 26 through 30.			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds	2,084,178	2,272,824	
	29	**Total net assets or fund balances** (see instructions)	2,084,178	2,272,824	
	30	**Total liabilities and net assets/fund balances** (see instructions)	2,084,178	2,272,824	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	2,084,178
2	Enter amount from Part I, line 27a	2	188,646
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3	4	2,272,824
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	2,272,824

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	Publicly-traded Securities			
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	1,599,674		1,189,284	410,390
b				
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				410,390
b				
c				
d				
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	410,390
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE

1 Reserved

(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved

2	Reserved	2	
3	Reserved.	3	
4	Reserved	4	
5	Reserved	5	
6	Reserved	6	
7	Reserved	7	
8	Reserved , ...	8	

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: ______ **(attach copy of letter if necessary–see instructions)**			
b	Reserved		1	5,689
c	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	
3	Add lines 1 and 2		3	5,689
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-		5	5,689
6	Credits/Payments:			
a	2020 estimated tax payments and 2019 overpayment credited to 2020	6a 2,100		
b	Exempt foreign organizations—tax withheld at source	6b 0		
c	Tax paid with application for extension of time to file (Form 8868)	6c 3,720		
d	Backup withholding erroneously withheld	6d		
7	Total credits and payments. Add lines 6a through 6d		7	5,820
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.		8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶		9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶		10	131
11	Enter the amount of line 10 to be: **Credited to 2021 estimated tax** ▶ 131	**Refunded** ▶	11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition).	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ ______ **(2)** On foundation managers. ▶ $ ______			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ ______			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ DE			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the taxable year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶

14 The books are in care of ▶Foundation Source Telephone no. ▶(800) 839-1754

Located at ▶501 Silverside Road Suite 123 Wilmington DE ZIP+4 ▶198091377

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here . . . ▶ ☐
and enter the amount of tax-exempt interest received or accrued during the year . . . ▶ 15

			Yes	No
16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☑ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?. ☐ Yes ☑ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☑ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☑ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?. ☐ Yes ☑ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.). ☐ Yes ☑ No			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		
	Organizations relying on a current notice regarding disaster assistance check here. ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?.	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2020, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2020?. ☐ Yes ☑ No If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?. ☐ Yes ☑ No			
b	If "Yes," did it have excess business holdings in 2020 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period?*(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2020.)*.	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☑ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? . . . ☐ Yes ☑ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☑ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions. . . . ☐ Yes ☑ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?. . . . ☐ Yes ☑ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions . . .	5b		
	Organizations relying on a current notice regarding disaster assistance check here. . . . ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?. . . . ☐ Yes ☐ No			
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?. . . . ☐ Yes ☑ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☑ No			
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? . . . . ☐ Yes ☑ No			

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
Olivia Millard Foundation Source 501 Silverside Rd Wilmington, DE 198091377	Co- Pres, Dir 1.0	0	0	0
Lisa Springer Foundation Source 501 Silverside Rd Wilmington, DE 198091377	Dir, Sec, Co- Pres 1.0	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances

Total number of other employees paid over $50,000. . . . ▶

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
Total number of others receiving over $50,000 for professional services. . . . . ▶		

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B **Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. 3	
Total. Add lines 1 through 3 . . . . ▶	

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	2,532,913
b	Average of monthly cash balances			1b	453,677
c	Fair market value of all other assets (see instructions)			1c	0
d	**Total** (add lines 1a, b, and c)			1d	2,986,590
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e			
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	2,986,590
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)			4	44,799
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4			5	2,941,791
6	**Minimum investment return.** Enter 5% of line 5			6	147,090

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6			1	147,090
2a	Tax on investment income for 2020 from Part VI, line 5	2a	5,689		
b	Income tax for 2020. (This does not include the tax from Part VI.)	2b			
c	Add lines 2a and 2b			2c	5,689
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	141,401
4	Recoveries of amounts treated as qualifying distributions			4	
5	Add lines 3 and 4			5	141,401
6	Deduction from distributable amount (see instructions)			6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1			7	141,401

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	217,700
b	Program-related investments—total from Part IX-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	0
b	Cash distribution test (attach the required schedule)	3b	0
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	217,700
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions	5	0
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	217,700

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7				141,401
2 Undistributed income, if any, as of the end of 2020:				
a Enter amount for 2019 only.				
b Total for prior years: 2018 , 2017 , 2016				
3 Excess distributions carryover, if any, to 2020:				
a From 2015.				
b From 2016.				
c From 2017.				
d From 2018. 25,855				
e From 2019. 61,175				
f Total of lines 3a through e.	87,030			
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ $ 217,700				
a Applied to 2019, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2020 distributable amount.				141,401
e Remaining amount distributed out of corpus	76,299			
5 Excess distributions carryover applied to 2020.				
(If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	163,329			
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b. Taxable amount —see instructions				
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions				
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2015 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a	163,329			
10 Analysis of line 9:				
a Excess from 2016.				
b Excess from 2017.				
c Excess from 2018. 25,855				
d Excess from 2019. 61,175				
e Excess from 2020. 76,299				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling. . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2020	**(b)** 2019	**(c)** 2018	**(d)** 2017	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶ ☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year* See Additional Data Table				
Total . . . . ▶ **3a**				200,750
b *Approved for future payment*				
Total . . . . ▶ **3b**				

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments. . . .					
3 Interest on savings and temporary cash investments			14	699	
4 Dividends and interest from securities. . . .			14	29,190	
5 Net rental income or (loss) from real estate:					
a Debt-financed property.					
b Not debt-financed property.					
6 Net rental income or (loss) from personal property					
7 Other investment income.					
8 Gain or (loss) from sales of assets other than inventory			18	410,390	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e). .				440,279	

13 **Total.** Add line 12, columns (b), (d), and (e). 13 440,279

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501 (c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash.	1a(1)		No
(2) Other assets.	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization.	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization.	1b(2)		No
(3) Rental of facilities, equipment, or other assets.	1b(3)		No
(4) Reimbursement arrangements.	1b(4)		No
(5) Loans or loan guarantees.	1b(5)		No
(6) Performance of services or membership or fundraising solicitations.	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

******	2021-10-12	******
Signature of officer or trustee	Date	Title

May the IRS discuss this return with the preparer shown below (see instr.) ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶ ☐	PTIN
Jeffrey D Haskell				P01345770

Firm's name ▶ FOUNDATION SOURCE	Firm's EIN ▶
Firm's address ▶ ONE HOLLOW LN STE 212 LAKE SUCCESS, NY 11042	Phone no. (800) 839-1754

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
350ORGPO BOX 843004 BOSTON, MA 02284	N/A	PC	General & Unrestricted	1,000
AMERICAN FRIENDS OF BIRDLIFE INTERNATIONAL INC 708 3RD AVE 6TH FL STE 34 NEW YORK, NY 10017	N/A	PC	Capacity Building programs	1,000
BVM CAPACITY BUILDING INSTITUTE INC 3645 MARKETPLACE BLVD STE 130-209 EAST POINT, GA 30344	N/A	PC	General & Unrestricted	5,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
CENTER FOR COMMON GROUND 18459 PATRIOT LN RUTHER GLEN, VA 22546	N/A	PC	Reclaim Our Vote Billboard Fundraiser	5,000
CENTER FOR FARMWORKER FAMILIES PO BOX 957 FELTON, CA 95018	N/A	PC	General & Unrestricted	1,000
CENTER FOR REPRODUCTIVE RIGHTS INC 199 WATER ST 22ND FLOOR NEW YORK, NY 10038	N/A	PC	General & Unrestricted	10,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
CITY HARVEST INC 6 EAST 32ND ST 5TH FLOOR NEW YORK, NY 10016	N/A	PC	General & Unrestricted	840
COMMUNITY ACTION BOARD OF SANTA CRUZ COUNTY INC 406 MAIN ST WATSONVILLE, CA 95076	N/A	PC	General & Unrestricted	2,000
COMMUNITY BRIDGES519 MAIN ST WATSONVILLE, CA 95076	N/A	PC	General & Unrestricted	1,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
CONGREGATION BEIT SIMCHAT TORAH 130 W 30TH ST GROUND FL NEW YORK, NY 10001	N/A	PC	General & Unrestricted	10,000
COOL EFFECT INC 100 DRAKES LANDING RD STE 260 GREENBRAE, CA 94904	N/A	PC	To offset the carbon of The Betty Millard Foundation	500
COOPER UNION FOR THE ADVANCEMENT OF SCIENCE AND AR 30 COOPER SQ 8TH FLOOR NEW YORK, NY 10003	N/A	PC	Summer STEM	3,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
DUTCHESS LAND CONSERVANCY INC PO BOX 138 MILLBROOK, NY 12545	N/A	PC	General & Unrestricted	250
EL PAJARO COMMUNITY DEVELOPMENT CORPORATION 23 E BEACH ST STE 209 WATSONVILLE, CA 95076	N/A	PC	General & Unrestricted	1,000
HIGH COUNTRY NEWSPO BOX 1090 PAONIA, CO 81428	N/A	PC	General & Unrestricted	250
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
JEWISH RECONSTRUCTIONIST CAMPING CORPORATION 1299 CHURCH RD WYNCOTE, PA 19095	N/A	PC	General & Unrestricted	10,000
MONTEREY BAY AQUARIUM FOUNDATION 886 CANNERY ROW MONTEREY, CA 93940	N/A	PC	General & Unrestricted	10,000
MUN IMPACT326 ROGERS AVE WATSONVILLE, CA 95076	N/A	PC	General & Unrestricted	2,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
NAACP LEGAL DEFENSE AND EDUCATIONAL FUND INC 40 RECTOR ST 5TH FL NEW YORK, NY 10006	N/A	PC	to support your vital work on voting rights	5,000
NARAL PRO-CHOICE AMERICA FOUNDATION 1725 EYE ST NW SUITE 900 WASHINGTON, DC 20006	N/A	PC	General & Unrestricted	5,000
NATURAL RESOURCES DEFENSE COUNCIL INC 40 WEST 20TH ST 11TH FLOOR NEW YORK, NY 10011	N/A	PC	General & Unrestricted	20,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
NATURE CONSERVANCY 4245 N FAIRFAX DRIVE STE 100 ARLINGTON, VA 22203	N/A	PC	Conservation Coaches Network	20,000
NEW GEORGIA PROJECT INCORPORATED 830 GLENWOOD AVE SE STE 510-221 ATLANTA, GA 30316	N/A	PC	General & Unrestricted	13,138
NEW YORK UNIVERSITY Leonard N Stern School of Bu 726 BROADWAY - 2ND FL NEW YORK, NY 10003	N/A	PC	EdD in Leadership and Innovation Scholarship fund	5,522
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
NYC LAB SCHOOL PARENTS ASSOCIATION INC 333 W 17TH ST NEW YORK, NY 10011	N/A	PC	General & Unrestricted	5,000
PAJARO VALLEY ARTS COUNCIL 37 SUDDEN ST WATSONVILLE, CA 95076	N/A	PC	General & Unrestricted	1,000
PLANNED PARENTHOOD FEDERATION OF AMERICA INC 123 WILLIAMS ST 10TH FL NEW YORK, NY 10038	N/A	PC	General & Unrestricted	5,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
SOCIAL GOOD FUNDPO BOX 5473 RICHMOND, CA 94805	N/A	PC	Regeneracin - Pjaro Valley Climate Action Project	250
STOP IVORY INC 155 E 44TH ST 6TH FL STE 34 NEW YORK, NY 10017	N/A	PC	in support of the Elephant Protection Initiative	30,000
SUSTAINABLE HARVEST INTERNATIONAL 177 HUNTINGTON AVE STE 1703 23701 BOSTON, MA 02115	N/A	PC	General & Unrestricted	1,000
Total . . . . ▶ **3a**				200,750

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
TRUSTEES OF COLUMBIA UNIVERSITY Department of Ped 516 W 168TH ST FL 3 NEW YORK, NY 10032	N/A	PC	Columbia Center for GMH/Dept. of Psychiatry	10,000
WATSONVILLE FILM FESTIVAL PO BOX 172 WATSONVILLE, CA 95077	N/A	PC	General & Unrestricted	1,000
WILLIAM J BRENNAN JR CENTER FOR JUSTICE INC 120 BROADWAY STE 1750 NEW YORK, NY 10271	N/A	PC	for your vital work on voting rights	15,000
Total . . . . ▶ **3a**				200,750

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 Depreciation Schedule

Name: The Betty Millard Foundation

EIN: 45-4165383

TY 2020 Investments Corporate Stock Schedule

Name: The Betty Millard Foundation

EIN: 45-4165383

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ABBOTT LABS	17,805	22,007
ADOBE SYSTEMS, INC	8,271	24,006
ALEXION PHARMACEUTICALS, INC	5,317	6,875
ALPHABET INC CL A	9,924	22,784
ALPHABET INC CL C	13,477	38,541
ALPS CLEAN ENERGY ETF	50,061	156,292
AMAZON COM	25,312	87,936
AMERICAN ELECTRIC POWER INC	15,018	13,823
AMERICAN TOWER REIT INC	7,178	11,447
AMERICAN WATER WORKS COMPANY I	11,329	13,659
AMERIPRISE FINANCIAL INC	3,878	7,773
AMETEK INC	1,662	4,717
AMPHENOL CORPORATION	3,743	8,500
ANALOG DEVICES INC	10,129	18,171
ANSYS INC	2,245	10,186
APPLE INC	8,174	48,697
APTIV PLC	3,673	6,254
ASHLAND GLOBAL HOLDINGS	2,157	2,455
ASTRAZENECA	17,505	15,797
AUTODESK, INC	5,780	14,656
AUTOMATIC DATA PROCESSING INC	6,098	13,391
AUTOZONE INC	3,525	10,669
AVATAR HOLDINGS INC.	4,306	6,193
BERRY PLASTICS GROUP INC	1,420	4,664
BLACKROCK INC	11,528	20,203
BROWN FORMAN CORP CL B	1,037	3,018
CADENCE DESIGN SYSTEMS INC	6,380	9,959
CARTER'S INC	3,785	3,669
CATALENT INC	4,888	5,204
CDW CORP	4,278	4,744

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CHARLES RIV LABORATORIES INTL	4,160	5,997
CHARLES SCHWAB CORP	22,099	27,528
CHEVRON CORP	12,821	8,867
CHURCH & DWIGHT	1,867	5,321
CIGNA CORPORATION	9,984	13,740
CINTAS CRP	3,115	4,242
CISCO SYSTEMS INC	18,176	24,702
CITRIX SYSTEMS INC	1,034	2,862
COMCAST CORP	7,015	13,676
COOPER COMPANIES INC	2,857	4,360
COSTAR GROUP, INC	2,087	5,546
CROWN HOLDINGS INC	3,185	7,214
DANAHER CORP	8,630	24,658
DOLLAR GENERAL CORP	8,654	17,034
DOLLAR TREE INC	3,088	7,455
DOMINOS PIZZA INC	3,382	4,985
DYNATRACE	3,866	4,414
ECOLAB INC	15,138	18,823
EDWARDS LIFESCIENCES	3,140	8,941
ENCOMPASS HEALTH CORPORATION	3,048	8,021
ENPHASE ENERGY ORD SHS	1,939	3,158
ENTEGRIS INC MINNESOTA	3,108	4,805
EPAM SYSTEMS INC	1,663	16,842
EVERBRIDGE INC	5,473	5,516
EXACT SCIENCES CORPORATION	3,143	8,347
F M C CP	2,738	6,206
FIDELITY NATIONAL INFORMATION	16,120	24,897
FISERV INC	10,382	22,430
FIVE BELOW INC	2,061	3,675
FLEETCOR TECHNOLGIES INC	3,206	5,457

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
GENPACT LIMITED	6,391	8,065
GLOBAL PAYMENTS INC	7,394	15,295
GOODRX HOLDINGS CL A	2,595	2,662
HCA INC	2,379	5,592
HOME DEPOT INC	8,821	22,578
HONEYWELL INTL	19,783	30,629
HUBBELL INCORPORATED	2,546	3,763
HUMANA INC	1,059	6,154
IAA INC	3,132	5,263
IDEX CP	3,470	5,179
IHS MARKIT LTD	3,197	6,917
INTERCONTINENTAL EXCHANGE, INC	17,165	26,978
JAZZ PHARMACEUTICALS INC	3,777	3,961
JOHNSON & JOHNSON	22,462	28,801
JP MORGAN CHASE	10,283	26,431
KANSAS CITY SOUTHERN	2,223	4,899
KEYSIGHT TECHNOLOGIES INC	5,552	8,190
KLA TENCOR CORP	2,252	3,625
L3HARRIS TECHNOLOGIES	4,168	3,780
LAM RESEARCH CORP	4,556	10,862
LIBERTY BROADBAND CORPORATION	2,335	3,009
LINDE PLC COM	13,569	21,608
LIVENT CORPORATION	1,825	2,732
MARRIOTT INTERNATIONAL INC. CL	4,674	5,277
MARVEL TECH INC	3,688	6,608
MASCO CORP	3,156	4,504
MATTHEWS PACIFIC TIGER FUND I	84,260	116,445
MEDTRONIC PLC	13,082	18,860
MICROCHIP TECHNOLOGY INC	2,842	10,911
MICROSOFT CORP	12,107	76,735

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
MONDELEZ INTERNATIONAL INC	18,629	20,815
MONSTER BEVERAGE CORP	1,075	6,196
MSCI INC	1,509	8,038
NEXTERA ENERGY, INC	11,982	19,133
O'REILLY AUTOMOTIVE INC	3,125	5,431
OTIS WORLDWIDE CORP	9,407	11,956
PENTAIR INC. COM	1,600	2,177
PEPSICO INC	13,123	19,576
PIONEER NAT RES CO	11,735	9,111
PNC FINANCIAL GROUP INC	12,780	15,049
PRA HEALTH SCIENCES INC	3,789	5,770
PTC INC	3,897	9,808
QUALCOMM INC	10,752	26,812
RAYTHEON TECHNOLOGIES CORP	19,360	19,165
RESMED INC	6,382	7,865
REXNORD CORP	2,917	4,383
ROPER INDUSTRIES	17,445	25,434
ROSS STORES, INC	1,288	5,649
S&P GLOBAL INC COM	12,736	12,492
SALESFORCE.COM	9,537	15,577
SBA COMMUNICATIONS CORP	2,572	9,875
SKYWORKS SOLUTIONS, INC	713	5,045
SMARTSHEET INC	5,574	7,345
SPLUNK INC	4,122	3,568
SPROUTS FARMERS MARKET INC	2,955	2,754
STRYKER CORPORATION	7,879	17,888
SYNOPSYS, INC	6,149	8,296
T-MOBILE US INC	15,605	28,319
TELADOC INC	3,151	4,999
TELEFLEX INC	4,152	6,585

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
TEXAS INSTRUMENTS INC	10,926	14,279
THE BLACKSTONE GROUP INC CL A	16,922	22,359
THERMO FISHER SCIENTIFIC INC	6,418	22,823
TJX COMPANIES INC	14,305	21,170
TRACTOR SUPPLY CO COM	2,944	6,186
TRANSUNION COM USD0.01	2,908	6,747
TWILIO INC	4,326	5,416
UNION PACIFIC	11,290	20,197
UNITEDHEALTH GROUP INC	13,143	36,120
US BANCORP	18,143	17,891
USD CYRUSONE INC	2,563	2,487
V F CORP	6,747	12,128
VISA INC	16,059	39,371
WALT DISNEY HOLDINGS CO	12,115	15,038
WASTE MANAGEMENT INC	16,933	18,869
XILINX INC	3,059	5,671
ZOETIS INC	12,699	19,860

TY 2020 Investments Government Obligations Schedule

Name:	The Betty Millard Foundation
EIN:	45-4165383
US Government Securities - End of Year Book Value:	699,509
US Government Securities - End of Year Fair Market Value:	699,998
State & Local Government Securities - End of Year Book Value:	
State & Local Government Securities - End of Year Fair Market Value:	

TY 2020 Other Expenses Schedule

Name: The Betty Millard Foundation

EIN: 45-4165383

Other Expenses Schedule

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Administrative Fees	16,925			16,925
State or Local Filing Fees	25			25

TY 2020 Other Professional Fees Schedule

Name: The Betty Millard Foundation

EIN: 45-4165383

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Investment Management Services	30,979	30,979		

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TY 2020 Taxes Schedule

Name: The Betty Millard Foundation

EIN: 45-4165383

Taxes Schedule

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
990-PF Estimated Tax for 2020	2,100			
990-PF Excise Tax for 2019	854			