Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to *www.irs.gov/Form990PF* for instructions and the latest information.

OMB No. 1545-0052

2020

Open to Public Inspection

For calendar year 2020, or tax year beginning 01-01-2020 , and ending 12-31-2020

Name of foundation
RUUD FAMILY FOUNDATION INC

A Employer identification number
39-1915760

Number and street (or P.O. box number if mail is not delivered to street address)
PO BOX 081188

Room/suite

B Telephone number (see instructions)
(262) 884-6907

City or town, state or province, country, and ZIP or foreign postal code
RACINE, WI 53408

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 6,359,845

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify) ____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	12,565	12,565		
	4	Dividends and interest from securities	110,877	110,877		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	142,171			
	b	Gross sales price for all assets on line 6a 1,565,233				
	7	Capital gain net income (from Part IV, line 2)		142,171		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	346	346		
	12	**Total.** Add lines 1 through 11	265,959	265,959		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	0	0		0
	14	Other employee salaries and wages				
	15	Pension plans, employee benefits				
	16a	Legal fees (attach schedule)				
	b	Accounting fees (attach schedule)	8,138	7,324		814
	c	Other professional fees (attach schedule)	26,051	26,051		0
	17	Interest	406	406		0
	18	Taxes (attach schedule) (see instructions)	3,040	2,498		0
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy				
	21	Travel, conferences, and meetings				
	22	Printing and publications				
	23	Other expenses (attach schedule)	14,303	12,038		2,265
	24	**Total operating and administrative expenses.** Add lines 13 through 23	51,938	48,317		3,079
	25	Contributions, gifts, grants paid	370,052			370,052
	26	**Total expenses and disbursements.** Add lines 24 and 25	421,990	48,317		373,131
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	-156,031			
	b	**Net investment income** (if negative, enter -0-)		217,642		
	c	**Adjusted net income** (if negative, enter -0-)				

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

	Line	Description	Beginning of year (a) Book Value	End of year (b) Book Value	End of year (c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	326,455	135,737	135,737
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)	0	136,204	142,792
	b	Investments—corporate stock (attach schedule)	3,186,947	3,068,146	3,894,333
	c	Investments—corporate bonds (attach schedule)	407,817	426,900	358,917
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	1,509,748	1,514,413	1,828,066
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	5,430,967	5,281,400	6,359,845
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)			
	23	**Total liabilities**(add lines 17 through 22)	0	0	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here ▶ ☐ and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ and complete lines 26 through 30.			
	26	Capital stock, trust principal, or current funds	5,430,967	5,281,400	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28	Retained earnings, accumulated income, endowment, or other funds	0	0	
	29	**Total net assets or fund balances** (see instructions)	5,430,967	5,281,400	
	30	**Total liabilities and net assets/fund balances** (see instructions)	5,430,967	5,281,400	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	5,430,967
2	Enter amount from Part I, line 27a	2	-156,031
3	Other increases not included in line 2 (itemize) ▶	3	6,464
4	Add lines 1, 2, and 3	4	5,281,400
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	5,281,400

Part IV **Capital Gains and Losses for Tax on Investment Income**

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	See Additional Data Table			
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	See Additional Data Table			
b				
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a	See Additional Data Table			
b				
c				
d				
e				

2	Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	142,171
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8		3	

Part V **Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE

1 Reserved

(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved

2	Reserved	2	
3	Reserved.	3	
4	Reserved	4	
5	Reserved	5	
6	Reserved	6	
7	Reserved	7	
8	Reserved , ...	8	

Part VI **Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)**

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _________ **(attach copy of letter if necessary–see instructions)**				
b	Reserved.			1	3,025
c	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			2	0
3	Add lines 1 and 2.			3	3,025
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-			5	3,025
6	Credits/Payments:				
a	2020 estimated tax payments and 2019 overpayment credited to 2020	6a	3,200		
b	Exempt foreign organizations—tax withheld at source	6b	0		
c	Tax paid with application for extension of time to file (Form 8868) . . .	6c	0		
d	Backup withholding erroneously withheld	6d	0		
7	Total credits and payments. Add lines 6a through 6d.			7	3,200
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.			8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** . . . . ▶			9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid**. . . ▶			10	175
11	Enter the amount of line 10 to be: **Credited to 2021 estimated tax** ▶ 175	**Refunded** ▶		11	0

Part VII-A **Statements Regarding Activities**

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition).	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?.	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?.	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?.	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? . . . . *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year?*If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶WI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the taxable year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶RUUDFOUNDATION@AOL.COM

14 The books are in care of ▶CHRISTOPHER A RUUD Telephone no. ▶(262) 884-6907

Located at ▶PO BOX 081188 RACINE WI ZIP+4 ▶53408

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here . . . ▶ ☐
and enter the amount of tax-exempt interest received or accrued during the year . . . ▶ | 15 |

			Yes	No
16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. Yes No

1a During the year did the foundation (either directly or indirectly):

(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☑ No

(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?. ☐ Yes ☑ No

(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☑ No

(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☑ No

(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?. ☐ Yes ☑ No

(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.). ☐ Yes ☑ No

			Yes	No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		
	Organizations relying on a current notice regarding disaster assistance check here. ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?.	1c		No

2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):

a At the end of tax year 2020, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2020?. ☐ Yes ☑ No
If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____

			Yes	No
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		

c If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here.
▶ 20____ , 20____ , 20____ , 20____

3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?. ☐ Yes ☑ No

			Yes	No
b	If "Yes," did it have excess business holdings in 2020 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2020.)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☑ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☑ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☑ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions. ☐ Yes ☑ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☑ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☑ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☑ No			
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? ☐ Yes ☑ No			

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
CHRISTOPHER A RUUD PO BOX 081188 RACINE, WI 53408	PRESIDENT/TREASURER 1.00	0	0	0
CHANTIL F RUUD PO BOX 081188 RACINE, WI 53408	VICE PRESIDENT 0.10	0	0	0
THEODORE O SOKOLY PO BOX 081188 RACINE, WI 53408	SECRETARY 0.10	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
NONE				

Total number of other employees paid over $50,000 ▶ 0

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
NONE		
Total number of others receiving over $50,000 for professional services. . . . . ▶		0

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B **Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. 3	
Total. Add lines 1 through 3 . . . . ▶	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	5,506,980
b	Average of monthly cash balances		1b	287,822
c	Fair market value of all other assets (see instructions)		1c	0
d	**Total** (add lines 1a, b, and c)		1d	5,794,802
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e 0		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	5,794,802
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		4	86,922
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4		5	5,707,880
6	**Minimum investment return.** Enter 5% of line 5		6	285,394

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6		1	285,394
2a	Tax on investment income for 2020 from Part VI, line 5	2a 3,025		
b	Income tax for 2020. (This does not include the tax from Part VI.)	2b		
c	Add lines 2a and 2b		2c	3,025
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	282,369
4	Recoveries of amounts treated as qualifying distributions		4	0
5	Add lines 3 and 4		5	282,369
6	Deduction from distributable amount (see instructions)		6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1		7	282,369

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	373,131
b	Program-related investments—total from Part IX-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	373,131
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions	5	0
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	373,131

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII **Undistributed Income** (see instructions)

		(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7					282,369
2 Undistributed income, if any, as of the end of 2020:					
a Enter amount for 2019 only.				0	
b Total for prior years: 20____ , 20____ , 20____			0		
3 Excess distributions carryover, if any, to 2020:					
a From 2015.	1,011,662				
b From 2016.	1,126,160				
c From 2017.	624,202				
d From 2018.	404,227				
e From 2019.	319,449				
f **Total** of lines 3a through e.		3,485,700			
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ $ 373,131					
a Applied to 2019, but not more than line 2a				0	
b Applied to undistributed income of prior years (Election required—see instructions).			0		
c Treated as distributions out of corpus (Election required—see instructions).		0			
d Applied to 2020 distributable amount.					282,369
e Remaining amount distributed out of corpus		90,762			
5 Excess distributions carryover applied to 2020. *(If an amount appears in column (d), the same amount must be shown in column (a).)*		0			0
6 **Enter the net total of each column as indicated below:**					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		3,576,462			
b Prior years' undistributed income. Subtract line 4b from line 2b			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.			0		
d Subtract line 6c from line 6b. Taxable amount —see instructions			0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions				0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020					0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)		0			
8 Excess distributions carryover from 2015 not applied on line 5 or line 7 (see instructions) . . .		1,011,662			
9 **Excess distributions carryover to 2021.** Subtract lines 7 and 8 from line 6a		2,564,800			
10 Analysis of line 9:					
a Excess from 2016. . . .	1,126,160				
b Excess from 2017. . . .	624,202				
c Excess from 2018. . . .	404,227				
d Excess from 2019. . . .	319,449				
e Excess from 2020. . . .	90,762				

Part XIV **Private Operating Foundations** (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling. . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2020	**(b)** 2019	**(c)** 2018	**(d)** 2017	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV **Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)**

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

See Additional Data Table

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶ ☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year* See Additional Data Table				
Total . . . . ▶ 3a				370,052
b *Approved for future payment*				
TEAM PHOENIX-AURORA HEALTH FOUNDATION 950 N 12TH ST MILWAUKEE, WI 53233	NONE	PC	GENERAL SUPPORT	9,790
Total . . . . ▶ 3b				9,790

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments. . . .					
3 Interest on savings and temporary cash investments			14	12,565	
4 Dividends and interest from securities. . . .			14	110,877	
5 Net rental income or (loss) from real estate:					
a Debt-financed property.					
b Not debt-financed property.					
6 Net rental income or (loss) from personal property					
7 Other investment income.			14	346	
8 Gain or (loss) from sales of assets other than inventory			18	142,171	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e). .		0		265,959	0

13 Total. Add line 12, columns (b), (d), and (e). **13** 265,959

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501 (c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash.	1a(1)		No
(2) Other assets.	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization.	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization.	1b(2)		No
(3) Rental of facilities, equipment, or other assets.	1b(3)		No
(4) Reimbursement arrangements.	1b(4)		No
(5) Loans or loan guarantees.	1b(5)		No
(6) Performance of services or membership or fundraising solicitations.	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

******	2021-10-13	******	May the IRS discuss this return with the preparer shown below (see instr.) ☑ Yes ☐ No
Signature of officer or trustee	Date	Title	

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶ ☐	PTIN
JAMES J ANDREUCCI				P00616716
Firm's name ▶ CLIFTONLARSONALLEN LLP				Firm's EIN ▶41-0746749
Firm's address ▶ 10401 W INNOVATION DR STE 300 WAUWATOSA, WI 53226				Phone no. (414) 476-1880

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
MERRILL LYNCH ACCT 2700 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 2700 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 2701 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 3679 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 3679 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 3679 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MORGAN STANLEY ACCT 5931 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MORGAN STANLEY ACCT 5931 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MORGAN STANLEY ACCT 5931 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
SPECIAL CREDIT OPPORTUNITY K-1	P		2020-12-31

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
48,371		46,456	1,915
305,510		257,699	47,811
55,308		58,162	-2,854
107,351		104,854	2,497
93,939		82,679	11,260
9,374		6,476	2,898
189,258		187,362	1,896
715,005		600,847	114,158
26,139		14,758	11,381
		55,025	-55,025

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
			1,915
			47,811
			-2,854
			2,497
			11,260
			2,898
			1,896
			114,158
			11,381
			-55,025

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
MERRILL LYNCH ACCT 2700 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 3679 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MERRILL LYNCH ACCT 2701 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
MORGAN STANLEY ACCT 5931 - VARIOUS PUBLICLY TRADED SECURITIES	P		2020-12-31
CAPITAL GAINS DIVIDENDS	P		

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
		134	-134
30			30
		8,269	-8,269
		341	-341
14,948			14,948

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
			-134
			30
			-8,269
			-341
			14,948

Form 990PF Part XV Line 1a - List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000).

CHRISTOPHER A RUUD
CHANTIL F RUUD
THEODORE O SOKOLY

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
ALL SAINTS FOUNDATION - WOW WOMEN OF WORTH 3805 B SPRING STREET RACINE, WI 53405	NONE	PC	GENERAL SUPPORT	10,000
CARTHAGE COLLEGE 2001 ALFORD PARK DR KENOSHA, WI 53140	NONE	PC	TELEPATHY PROGRAM SUPPORT	25,000
FIGHT TO END EXPLOITATION 2310 S GREEN BAY ROADSUITE C PMB 186 RACINE, WI 53406	NONE	PC	GENERAL SUPPORT	5,000
Total . . . . ▶ **3a**				370,052

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
HEALTH CARE NETWORK 904 STATE STREET RACINE, WI 53404	NONE	PC	CAPITAL CAMPAIGN TO HELP WITH MOVE TO NEW QUARTERS	25,000
MILWAUKEE SCHOOL OF ENGINEERING 1025 N BROADWAY MILWAUKEE, WI 53202	NONE	PC	RUUD SCHOLARSHIPS & GENERAL SUPPORT	37,500
PEPPERDINE UNIVERSITY 24255 PACIFIC COAST HWY MALIBU, CA 90263	NONE	PC	GENERAL FUND	30,000
Total . . . . ▶ **3a**				370,052

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
PRAIRIE SCHOOL 4050 LIGHTHOUSE DRIVE WIND POINT, WI 53402	NONE	PC	GENERAL FUND	30,000
RACINE ZOO200 GOOLD ST RACINE, WI 53402	NONE	PC	GENERAL SUPPORT	20,000
SOUTHEASTERN WISCONSIN YOUTH FOR CHRIST 3001 CARPENTER AVE MT PLEASANT, WI 53403	NONE	PC	GENERAL SUPPORT	24,842
Total . . . . ▶ **3a**				370,052

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
TEAM PHOENIX-AURORA HEALTH FOUNDATION 950 N 12TH ST MILWAUKEE, WI 53233	NONE	PC	GENERAL SUPPORT	15,210
THE NAVIGATOR CHURCH MINISTRIES 3820 N 30TH ST COLORADO SPRINGS, CO 80904	NONE	PC	GENERAL SUPPORT	12,500
UNITED WAY OF RACINE COUNTY 2000 DOMANIK DRIVE RACINE, WI 53404	NONE	PC	GENERAL SUPPORT	60,000
Total . . . . ▶ **3a**				370,052

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
WISCONSIN HUMANE SOCIETY RACINE 4500 W WISCONSIN AVE MILWAUKEE, WI 53208	NONE	PC	GENERAL SUPPORT	50,000
YMCA BRAY CENTER924 CENTER ST RACINE, WI 53403	NONE	PC	GENERAL SUPPORT	25,000
Total . . . . ▶ **3a**				370,052

TY 2020 Accounting Fees Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
TAX PREP FEES	8,138	7,324		814

TY 2020 Investments Corporate Bonds Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Investments Corporate Bonds Schedule

Name of Bond	End of Year Book Value	End of Year Fair Market Value
9698 SH ABERDEEN INCOME CREDIT	134,733	103,575
10713 SH NUVEEN REAL ASSET INCOME	184,567	144,197
6000 SH CVSHEALTHCORP	6,326	6,419
18000 SH AMERICANEXPRESSCO	18,798	19,492
12000 SH USBANCORP	12,707	13,271
13000 SH SHELL INTERNATIONALFINANCEBV	13,835	13,956
12000 SH BANKOFNEWYORKMELLONCORP/THE	12,443	12,546
12000 SH BPCAPITALMARKETSPLC	12,680	13,474
19000 SH JPMORGANCHASE&COFXDTO042030VARTHRAFTR2.52207%/27/20	20,336	20,422
9000 SH ANHEUSER-BUSCHINBEVFINANCEINC	10,475	11,565

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TY 2020 Investments Corporate Stock Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
283 SH INVESCO EMERGING MARKETS	7,837	8,162
177 SH INVESCO PREFERRED ETF	2,548	2,701
43 SH ISHARES 20+ YEAR	6,156	6,782
53 SH ISHARES TIPS	6,126	6,765
301 SH ISHARES MBS ETF	32,100	33,149
45 SH ISHARES INC CORE MSCI	2,061	2,792
402 SH ISHARES TR CORE MSCI EAF	23,825	27,774
44 SH SCHWAB SHORT-TERM US	2,238	2,261
74 SH SPDR BLOOMBERG BARCLAYS	6,776	6,772
87 SH VANECK VECTORS J.P.	2,503	2,793
19 SH VANGUARD SMALL CAP VALUE ETF	1,935	2,702
21 SH VANGUARD SMALL CAP GROWTH ETF	3,712	5,621
398 SH VANGUARD VALUE ETF	37,618	47,346
176 SH VANGUARD GROWTH ETF	30,047	44,588
247 SH VANGUARD INTERMEDIATE TERM BOND ETF	21,094	22,934
248 SH VANGUARD SHORT TERM BOND	19,706	20,646
117 SH VANGUARD INTERMEDIATE-TERM	10,381	11,365
144 SH VANGUARD TOTAL INTERNATIONAL	7,939	8,431
55 SH XTRACKERS USD HIGH YIELD	2,762	2,755
1273 SH ISHARES TRUST SHS ISHARE	72,064	77,755
1300 SH ISHARES INC CORE MSCI	76,983	80,652
167 SH FIRST TRUST LOW DURATION	8,676	8,595
305 SH GRANITESHARES GOLD	3,916	5,761
34 SH HEALTH CARE SELECT SPDR	3,156	3,857
18 SH ISHARES S&P GLBL HEALTH	1,034	1,376
48 SH ISHARES 7-10 YEAR	5,830	5,758
25 SH ISHARES IBOXX$	3,388	3,453
10 SH ISHARES TRANSPORTATION	1,750	2,205
475 SH ISHARES INT RATE HDG	11,215	11,853
38 SH ISHARES TR S&P GLOBAL MA	2,456	3,094

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
43 SH ISHARES 10-20 YEAR	7,115	6,846
63 SH ISHARES MSCI EAFE SMALL	3,561	4,306
24 SH ISHARES RS 2000 VALUE	2,808	3,162
177 SH ISHARES EDGE MSCI - USA	14,516	20,569
58 SH ISHARES MSCI CHINA	3,758	4,696
273 SH ISHARES EDGE MSCI - INTERNATIONAL	7,242	9,735
33 SH ISHARES INTEREST RATE	3,044	3,153
26 SH KRANESHARES CSI CHINA	1,507	1,997
41 SH PIMCO 0-5 YEAR H/Y CORP	3,892	4,027
61 SH SECTOR SPDR CONSMRS STPL	3,146	4,114
17 SH SECTOR SPDR UTILITIES	1,018	1,066
60 SH SECTOR SPDR ENERGY	2,725	2,274
37 SH VANGUARD MSCI EUROPEAN	2,161	2,229
58 SH AOSMITH CORP (AOS)	2,961	3,180
89 SH ABM INDUSTRIESINCORPORATED(ABM)	3,093	3,368
39 SH ACCELERONPHARMAINC(XLRN)	3,662	4,990
206 SH ACI WORLDWIDE INC (ACIW)	5,310	7,917
106 SH ADAPTHEALTHCORPCLA(AHCO)	2,864	3,981
32 SH ADOBEINC(ADBE)	8,016	16,004
28 SH ADVANCEDENERGYIND INC(AEIS)	1,138	2,715
125 SH ALCONINC(ALC)	6,897	8,248
69 SH ALLEGIONPUBLTDCO(ALLE)	6,810	8,030
94 SH ALTRA INDLMOTIONCORP (AIMC)	2,562	5,210
51 SH AMERIPRISEFINCL INC(AMP)	6,397	9,911
42 SH AMGENINC(AMGN)	8,193	9,657
57 SH AMNHEALTHCARESVCSINC(AMN)	2,508	3,890
40 SH ANSYSINC(ANSS)	5,999	14,552
51 SH ARCOSA INC(ACA)	1,879	2,801
10 SH ARGENXSEADR(ARGX)	1,558	2,941
12 SH ARISTANETWORKS INC(ANET)	2,591	3,487

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
111 SH ARROWHEADPHARMACEUTICALSINC(ARWR)	2,000	8,517
61 SH ATRICURE INCCOM (ATRC)	2,772	3,396
52 SH AVIENTCORPORATION(AVNT)	2,049	2,095
180 SH BANCORPSOUTH INC(BXS)	4,338	4,939
257 SH BAUSCHHEALTHCOSINC(BHC)	5,779	5,346
15 SH BEIGENELTD(BGNE)	2,254	3,876
108 SH BERRYGLOBALGROUP INC(BERY)	4,840	6,069
58 SH BIOMARINPHARMACSE(BMRN)	4,579	5,086
26 SH BLACKLINE INC(BL)	1,572	3,468
39 SH BLUEBIRDBIOINC(BLUE)	4,434	1,688
72 SH BRINK'SCOMPANYCOM (BCO)	3,339	5,184
69 SH BROOKS-AUTOMATIONINC(BRKS)	1,803	4,682
418 SH CABOTOIL&GASCORPA(COG)	7,686	6,805
31 SH CALLONPETECODEL (CPE)	2,806	408
88 SH CAPITALONEFINANCIALCORP (COF)	7,804	8,699
48 SH CARDINALHEALTH INC(CAH)	2,229	2,571
39 SH CARMAXINC(KMX)	3,544	3,684
25 SH CARTER'S(CRI)	2,431	2,352
69 SH CASELLAWASTESYSINCCLA(CWST)	2,575	4,275
98 SH CBIZ INC(CBZ)	2,344	2,608
75 SH CENTRALGARDEN&PETCOCLA(CENTA)	2,378	2,725
36 SH CERENCEINC(CRNC)	1,173	3,617
212 SH CHAMPIONXCORPORATION(CHX)	4,043	3,244
39 SH CHUBBLTD(CB)	5,004	6,003
17 SH CHURCHILLDOWNS INC(CHDN)	1,754	3,311
81 SH CINCINNATI FINANCIALOHIO(CINF)	5,471	7,077
174 SH CITIZENSFINANCIALGROUP INC(CFG)	4,348	6,222
153 SH COCACOLACO(KO)	7,155	8,391
58 SH COGNEXCORP (CGNX)	2,847	4,657
86 SH COMMERCEBANCSHARES(CBSH)	4,499	5,650

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
28 SH CONCENTRIXCORP (CNXC)	1,403	2,764
278 SH CORTEVAINC(CTVA)	7,181	10,764
62 SH CULLENFROSTBANKERSINC(CFR)	5,697	5,408
199 SH CVBFINCLCP (CVBF)	3,680	3,881
63 SH DANAHERCORPORATION(DHR)	6,110	13,995
61 SH DICKSSPORTINGGOODS INC(DKS)	2,022	3,429
60 SH DOLBYCLAACOMSTK(DLB)	3,218	5,828
98 SH EASTWESTBANCORP (EWBC)	5,047	4,970
279 SH ELANCOANIMALHEALTH INC(ELAN)	5,502	8,557
49 SH EMCORGROUP INC(EME)	2,830	4,482
86 SH ENTEGRISINC(ENTG)	1,305	8,265
43 SH ENVESTNETINC(ENV)	2,643	3,538
141 SH ENVISTAHLDGSCORP (NVST)	3,791	4,756
63 SH EQUITYLIFESTYLEPROPERTIES(ELS)	2,968	3,992
51 SH ESCOTECHNOLOGIES(ESE)	2,544	5,264
76 SH ETSYINCCOM (ETSY)	3,663	13,521
23 SH EVERBRIDGEINC(EVBG)	2,138	3,429
23 SH EXACTSCIENCESCORP (EXAS)	1,766	3,047
230 SH EXELIXISINC(EXEL)	4,932	4,616
48 SH FIBROGENINC(FGEN)	2,099	1,780
307 SH FIRSTHORIZONCORPORATION(FHN)	3,973	3,917
38 SH FORTINET INC(FTNT)	1,741	5,644
27 SH FORTUNEBRANDSHOME&SECINC(FBHS)	1,693	2,314
46 SH FORWARDAIRCORP (FWRD)	3,050	3,535
72 SH FULLERHB&COMPANY(FUL)	3,411	3,735
38 SH GENLDYNAMICSCORP (GD)	6,995	5,655
69 SH GIBRALTAR INDUSTRIESINC(ROCK)	2,776	4,964
113 SH GLACIERBANCORP INCNEW(GBCI)	4,319	5,199
117 SH GLATFELTERCORPORATION(GLT)	2,545	1,916
57 SH GODADDYINC. (GDDY)	4,262	4,728

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
56 SH GRACOINC(GGG)	2,452	4,052
33 SH GUARDANTHEALTH INC(GH)	2,114	4,253
29 SH GUIDEWIRESOFTWAREINC(GWRE)	2,116	3,733
162 SH HARSCOCORP (HSC)	2,723	2,913
82 SH HORACEMANNEDUCATORSCP (HMN)	2,947	3,447
52 SH HYATTHOTELSCORPCOMCLA(H)	3,124	3,861
44 SH ICF INTL INC(ICFI)	3,735	3,271
16 SH ICUMEDICAL INC(ICUI)	2,562	3,432
32 SH INARI MEDINC(NARI)	2,261	2,793
68 SH INDEPENDENTBKMASS(INDB)	3,811	4,967
35 SH INSPERITYINCCOM (NSP)	3,383	2,850
48 SH INTEGERHOLDINGSCORP (ITGR)	3,849	3,897
31 SH IRHYTHMTECHNOLOGIESINC(IRTC)	2,394	7,354
24 SH JACKHENRY&ASSOCINC(JKHY)	3,216	3,888
167 SH JOHNSONCTLSINTLPLC(JCI)	6,279	7,781
73 SH JPMORGANCHASE&CO(JPM)	7,562	9,276
26 SH KAISERALUMINUMCORP (KALU)	1,865	2,571
101 SH KNOLL INC(KNL)	2,198	1,483
134 SH LAZBOYINCORPORATED(LZB)	3,358	5,339
72 SH LAKELANDFINCL (LKFN)	3,176	3,858
16 SH LANCASTERCOLONYCRP (LANC)	2,015	2,940
136 SH LENNARCORPORATION(LEN)	5,659	10,367
7 SH LITHIAMOTORS INCA(LAD)	1,735	2,049
56 SH LIVENATIONENTERTAINMENTINC(LYV)	2,291	4,115
317 SH MAGNOLIAOIL&GASCORPCLA(MGY)	3,175	2,238
31 SH MARTINMARIETTAMATERIALS(MLM)	5,059	8,803
230 SH MATADORRESCO(MTDR)	4,237	2,774
76 SH MEDTRONICPLCSHS(MDT)	7,076	8,903
85 SH METHODEELECINC(MEI)	2,302	3,254
30 SH MGEENERGYINC(MGEE)	1,356	2,101

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
297 SH MICHELINCOMPAGNIEGENERALEDE(MGDDY)	7,028	7,639
90 SH MICROCHIPTECHNOLOGYINC(MCHP)	6,026	12,430
70 SH MICROSOFTCORP (MSFT)	7,491	15,569
805 SH MITSUBISHIUFJFINCLGRPADS(MUFG)	4,460	3,566
33 SH MOHAWKINDUSTRIESINC(MHK)	2,850	4,651
25 SH MOLINAHEALTHCARE INC(MOH)	3,441	5,317
37 SH NEUROCRINEBIOSCIENCESINC(NBIX)	3,963	3,546
25 SH NORDSONCP (NDSN)	2,435	5,024
71 SH NOVARTISAGADR(NVS)	5,449	6,705
37 SH NOVOCURELTD(NVCR)	2,863	6,402
106 SH NYTIMESCLACOMMON(NYT)	3,524	5,488
27 SH OKTA, INCCLA(OKTA)	3,249	6,865
43 SH ONEGASINC(OGS)	2,708	3,301
52 SH OXFORD INDUSTRIESINC(OXM)	3,730	3,407
40 SH PARKERHANNIFINCORP (PH)	6,147	10,896
10 SH PAYCOMSOFTWAREINC(PAYC)	2,503	4,523
42 SH PAYPALHLDGSINCCOM (PYPL)	3,637	9,836
116 SH PEBBLEBROOKHOTELTRCOM (PEB)	4,497	2,181
64 SH PERFORMANCEFOODGROUPCO(PFGC)	1,421	3,047
74 SH PHILLIPS66COM (PSX)	7,254	5,176
181 SH PHYSICIANSREALTYTRUST(DOC)	2,785	3,222
30 SH PIONEERNATURALRESOURCESCO(PXD)	4,686	3,417
35 SH PLEXUSCORP (PLXS)	2,006	2,737
56 SH PNCFINLSVCSGP (PNC)	6,439	8,344
56 SH POWERINTEGRATIONS INC(POWI)	1,628	4,584
61 SH PROCTER&GAMBLE(PG)	8,163	8,487
23 SH PROVIDENCESERVICECORP (PRSC)	2,721	3,188
56 SH PVHCORPORATION(PVH)	3,017	5,258
78 SH QTSRLTYTR INCCOMCLA(QTS)	3,223	4,827
83 SH QUALCOMM INC(QCOM)	6,053	12,644

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
45 SH QUALYSINCCOM (QLYS)	3,997	5,484
98 SH RPM INC(RPM)	5,933	8,896
150 SH RAMBUS INC(DEL) (RMBS)	2,474	2,619
33 SH REINSURANCEGROUPOFAMERICA(RGA)	4,109	3,825
93 SH REVOLVEGROUP INC(RVLV)	2,807	2,899
27 SH RITCHIEBROTHERSAUCTIONEERS(RBA)	1,776	1,878
20 SH ROGERSCORP (ROG)	2,226	3,106
131 SH SEAWORLDENTERTAINMENTINC(SEAS)	3,371	4,138
72 SH SELECTIVEINSURANCEGROUP (SIGI)	3,782	4,822
88 SH SEMTECHCORP (SMTC)	4,213	6,344
27 SH SHOCKWAVEMEDINC(SWAV)	2,637	2,800
124 SH SONYCORPADR1974NEW(SNE)	6,735	12,536
63 SH SOUTHSTCORPCOM (SSB)	4,244	4,555
39 SH STANDEXINTERNATIONALCORP (SXI)	2,831	3,023
49 SH STIFELFINANCIALCORPORATION(SF)	2,472	2,472
29 SH SUNCOMMUNITIESINC(SUI)	2,811	4,406
196 SH SYNCHRONYFINANCIAL (SYF)	4,256	6,803
28 SH SYNNEXCORP (SNX)	1,146	2,280
193 SH THEMOSAICCO(HLDGCO)NEW(MOS)	3,494	4,441
159 SH THESIMPLYGOODFOODSCOMPANY(SMPL)	3,597	4,986
16 SH TOPBUILDCORPCOM (BLD)	2,489	2,945
39 SH TRACTORSUPPLYCO(TSCO)	3,293	5,483
180 SH TWITTER INC(TWTR)	5,274	9,747
90 SH TYSONFOODS INCCLA(TSN)	7,091	5,800
17 SH UNIVERSALDISPLAYCORP (OLED)	2,403	3,907
50 SH USECOLOGYINC(ECOL)	2,493	1,816
67 SH VERACYTE INCCOM (VCYT)	1,722	3,279
210 SH VERRAMOBILITYCORPORATION(VRRM)	2,368	2,818
118 SH VIKINGTHERAPEUTICSINC(VKTX)	1,409	664
84 SH WALGREENSBOOTSALLIANCEINC(WBA)	6,063	3,350

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
161 SH WILLSCOTMOBILMINIHOLDNCLA(WSC)	2,855	3,730
122 SH WOLVERINEWORLDWIDE(WWW)	3,131	3,813
235 SH WPXENERGYINC(WPX)	2,939	1,915
89 SH XYLEM INCCOM (XYL)	7,359	9,059
25 SH ZENDESKINC(ZEN)	2,005	3,578
489 SH ZYNGAINC(ZNGA)	2,882	4,826
25096.373 SH AMERICANBEACAHLTARGETRISKY(AHTYX))	311,446	319,728
5721.967 SH AMGTIMESSQUARE INTLSMCP I (TQTIX)	86,002	105,799
9311.867 SH BLACKROCKBATS:SERIESCPTF (BRACX)	101,515	105,038
11497.322 SH BLACKROCKBATS:SERIESMPTF (BRAMX)	112,497	114,168
15626.729 SH BLACKSTONEALTMULT-STRAT INST(BXMIX)	162,558	160,018
4639.896 SH EDGEWOODGROWTH INSTL (EGFIX)	103,748	240,207
11554.04 SH GQGPARTNERSEMRGMKTSEQINS(GQGIX)	125,777	207,395
17222.25 SH HARDINGLOEVNERINTLEQTYINST(HLMIX)	393,873	489,456
14042.866 SH KOPERNIKGLBALLCAP INSTL (KGGIX)	114,354	183,259
8821.451 SH LOOMISSAYLESBOND INST(LSBDX)	127,058	119,795
29429.684 SH LORDABBETTSHTDURATIONINCF (LDLFX)	123,899	123,899
8826.02 SH VANECKEMERGINGMARKETSY(EMRYX)	154,019	188,259
1125 SH CREE RESEARCH INC (CREE)	39,369	119,137

TY 2020 Investments Government Obligations Schedule

Name:	RUUD FAMILY FOUNDATION INC
EIN:	39-1915760
US Government Securities - End of Year Book Value:	136,204
US Government Securities - End of Year Fair Market Value:	142,792
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

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TY 2020 Investments - Other Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Investments Other Schedule 2

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
810000 SH SPECIAL CREDIT OPPORTUNITIES LP	AT COST	256,344	292,831
5526 SH BLACKROCK LIQUIDITY FUND	AT COST	5,527	5,526
9655 SH BLACKSTONE REAL ESTATE	AT COST	103,502	110,482
3618 SH VANGUARD INTLEQUITYINDEXFD(VEU)	AT COST	177,538	211,146
3383 SH VANGUARDTTLSTKMKTETF (VTI)	AT COST	370,926	658,467
200.656 SH IRONWOOD INSTIT MS LLC	AT COST	250,000	250,000
283.814 SH SKYBRIDGE MUL-AD SER G ADV	AT COST	350,576	299,614

TY 2020 Other Expenses Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Other Expenses Schedule

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
MISCELLANEOUS EXPENSE	12,038	12,038		0
INSURANCE EXPENSE	2,265	0		2,265

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TY 2020 Other Income Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Other Income Schedule

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
FUND DISTRIBUTION	346	346	346

TY 2020 Other Increases Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Other Increases Schedule

Description	Amount
PRIOR PERIOD COST BASIS ADJUSTMENTS	6,464

TY 2020 Other Professional Fees Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT FEES	26,051	26,051		0

TY 2020 Taxes Schedule

Name: RUUD FAMILY FOUNDATION INC

EIN: 39-1915760

Taxes Schedule

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOREIGN TAXES	2,498	2,498		0
FEDERAL TAXES	542	0		0