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Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to *www.irs.gov/Form990PF* for instructions and the latest information.

OMB No. 1545-0052

2020

Open to Public Inspection

For calendar year 2020, or tax year beginning 01-01-2020 , and ending 12-31-2020

Name of foundation
THE UPLANDS CENTER FOUNDATION

A Employer identification number
36-4848898

Number and street (or P.O. box number if mail is not delivered to street address) | Room/suite
BRAND K 5 SICOMAC ROAD PMB 333

B Telephone number (see instructions)
(201) 904-2500

City or town, state or province, country, and ZIP or foreign postal code
NORTH HALEDON, NJ 07508

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☑ Address change ☐ Name change

D 1. Foreign organizations, check here............ ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here .... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16*) ▶$ 18,039,834

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here .... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	3,897			
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities . . .	779,483	779,483	779,483	
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	-98,353			
	b	Gross sales price for all assets on line 6a 13,187,726				
	7	Capital gain net income (from Part IV, line 2) . . .		0		
	8	Net short-term capital gain			0	
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)				
	12	**Total.** Add lines 1 through 11	685,027	779,483	779,483	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	254,650	0	0	254,650
	14	Other employee salaries and wages	63,050	0	0	63,050
	15	Pension plans, employee benefits	30,543	0	0	30,543
	16a	Legal fees (attach schedule)	5,322	0	5,322	0
	b	Accounting fees (attach schedule)	31,386	15,693	15,693	0
	c	Other professional fees (attach schedule)	77,317	77,317	0	0
	17	Interest				
	18	Taxes (attach schedule) (see instructions) . . .	15,423	15,423	0	0
	19	Depreciation (attach schedule) and depletion . . .	34,894	0	34,894	
	20	Occupancy	22,765	0	0	22,765
	21	Travel, conferences, and meetings	11,002	0	0	11,002
	22	Printing and publications				
	23	Other expenses (attach schedule)	2,065,590	0	21,508	2,044,082
	24	**Total operating and administrative expenses.** Add lines 13 through 23	2,611,942	108,433	77,417	2,426,092
	25	Contributions, gifts, grants paid	0			0
	26	**Total expenses and disbursements.** Add lines 24 and 25	2,611,942	108,433	77,417	2,426,092
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	-1,926,915			
	b	**Net investment income** (if negative, enter -0-)		671,050		
	c	**Adjusted net income** (if negative, enter -0-) . . .			702,066	

Part II	Balance Sheets — Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year (a) Book Value	End of year (b) Book Value	(c) Fair Market Value
Assets				
1	Cash—non-interest-bearing	1,479,612	1,641,531	1,641,531
2	Savings and temporary cash investments	6,773,003		
3	Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
4	Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
5	Grants receivable			
6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
7	Other notes and loans receivable (attach schedule) ▶			
	Less: allowance for doubtful accounts ▶			
8	Inventories for sale or use			
9	Prepaid expenses and deferred charges	4,150	885	885
10a	Investments—U.S. and state government obligations (attach schedule)			
b	Investments—corporate stock (attach schedule)	6,147,101	4,845,339	4,845,339
c	Investments—corporate bonds (attach schedule)	1,681,006	1,840,061	1,840,061
11	Investments—land, buildings, and equipment: basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
12	Investments—mortgage loans			
13	Investments—other (attach schedule)	2,324,840	8,324,826	8,324,826
14	Land, buildings, and equipment: basis ▶ 1,491,874			
	Less: accumulated depreciation (attach schedule) ▶ 104,682	1,422,086	1,387,192	1,387,192
15	Other assets (describe ▶)	0	0	0
16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	19,831,798	18,039,834	18,039,834
Liabilities				
17	Accounts payable and accrued expenses	272,484	116,501	
18	Grants payable			
19	Deferred revenue			
20	Loans from officers, directors, trustees, and other disqualified persons			
21	Mortgages and other notes payable (attach schedule)			
22	Other liabilities (describe ▶)			
23	**Total liabilities**(add lines 17 through 22)	272,484	116,501	
Net Assets or Fund Balances				
	Foundations that follow FASB ASC 958, check here ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
24	Net assets without donor restrictions	19,559,314	17,923,333	
25	Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
26	Capital stock, trust principal, or current funds			
27	Paid-in or capital surplus, or land, bldg., and equipment fund			
28	Retained earnings, accumulated income, endowment, or other funds			
29	**Total net assets or fund balances** (see instructions)	19,559,314	17,923,333	
30	**Total liabilities and net assets/fund balances** (see instructions)	19,831,798	18,039,834	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	19,559,314
2	Enter amount from Part I, line 27a	2	-1,926,915
3	Other increases not included in line 2 (itemize) ▶	3	290,934
4	Add lines 1, 2, and 3	4	17,923,333
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	17,923,333

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	SHORT-TERM INVESTMENTS	P	2019-03-22	2020-12-31
b	LONG-TERM INVESTMENTS	P	2016-05-31	2020-12-31
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	5,934,893		6,061,166	-126,273
b	7,252,833		7,224,913	27,920
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				-126,273
b				27,920
c				
d				
e				

2	Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	-98,353
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8		3	-126,273

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE

1 Reserved

(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved

2 Reserved	2	
3 Reserved.	3	
4 Reserved	4	
5 Reserved	5	
6 Reserved	6	
7 Reserved	7	
8 Reserved , ...	8	

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: ________ (attach copy of letter if necessary–see instructions)		
b	Reserved.	1	9,328
c	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2.	3	9,328
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	9,328
6	Credits/Payments:		
a	2020 estimated tax payments and 2019 overpayment credited to 2020 — 6a: 8,000		
b	Exempt foreign organizations—tax withheld at source — 6b: 0		
c	Tax paid with application for extension of time to file (Form 8868) — 6c: 0		
d	Backup withholding erroneously withheld — 6d: 0		
7	Total credits and payments. Add lines 6a through 6d.	7	8,000
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.	8	74
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	1,402
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	
11	Enter the amount of line 10 to be: **Credited to 2021 estimated tax** ▶ **Refunded** ▶	11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition).	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?.	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?.	4a		No
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?.	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ DE, NJ			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the taxable year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV	9	Yes	
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶N/A

14 The books are in care of ▶BRAND K PARTNERS Telephone no. ▶(201) 904-2500

Located at ▶BRAND K 5 SICOMAC ROAD PMB 333 NORTH HALEDON NJ ZIP+4 ▶07508

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here . . . ▶ ☐
and enter the amount of tax-exempt interest received or accrued during the year . . . ▶ 15

			Yes	No
16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☑ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☑ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☑ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☑ Yes ☐ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☑ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☑ No			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2020, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2020? ☐ Yes ☑ No			
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☑ No			
b	If "Yes," did it have excess business holdings in 2020 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2020.)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☑ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☑ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☑ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions. ☐ Yes ☑ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☑ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		
	Organizations relying on a current notice regarding disaster assistance check here. ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☑ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☑ No			
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? ☐ Yes ☑ No			

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
See Additional Data Table				

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
NONE				

Total number of other employees paid over $50,000. ▶ 0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
MODULAR CONCEPTS EAST 1258 CRYSTAL LAKE RD HANCOCK, NY 13783	CONSTRUCTION	1,433,961
MT VISION GARDEN CENTER INC 125 COUNTY HIGHWAY 46 MOUNT VISION, NY 13810	LANDSCAPING	134,750
LIZ MURPHY 53 GREENWOOD AVE UNIT 2A MONTCLAIR, NJ 07042	INTERIOR DESIGNS	103,577
WHEELER EXCAVATING LLC 333 STATE HIGHWAY 10 DEPOSIT, NY 13754	333 STATE HIGHWAY 10	68,875
Total number of others receiving over $50,000 for professional services. . . . . ▶		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 SEE STATEMENT 19:	2,290,621
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. **3**	
Total. Add lines 1 through 3 . . . . ▶	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	8,796,826
b	Average of monthly cash balances.	1b	7,315,854
c	Fair market value of all other assets (see instructions).	1c	0
d	**Total** (add lines 1a, b, and c).	1d	16,112,680
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation). 1e 0		
2	Acquisition indebtedness applicable to line 1 assets.	2	0
3	Subtract line 2 from line 1d.	3	16,112,680
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	241,690
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4	5	15,870,990
6	**Minimum investment return.** Enter 5% of line 5.	6	793,550

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☑ and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	
2a	Tax on investment income for 2020 from Part VI, line 5. 2a		
b	Income tax for 2020. (This does not include the tax from Part VI.). 2b		
c	Add lines 2a and 2b.	2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4.	5	
6	Deduction from distributable amount (see instructions).	6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	2,426,092
b	Program-related investments—total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	2,426,092
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	0
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4.	6	2,426,092

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7				
2 Undistributed income, if any, as of the end of 2020:				
a Enter amount for 2019 only.				
b Total for prior years: 20___ , 20___ , 20___				
3 Excess distributions carryover, if any, to 2020:				
a From 2015.				
b From 2016.				
c From 2017.				
d From 2018.				
e From 2019.				
f **Total** of lines 3a through e.				
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ $ __________				
a Applied to 2019, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2020 distributable amount.				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2020. *(If an amount appears in column (d), the same amount must be shown in column (a).)*				
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b. Taxable amount —see instructions				
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions				
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2015 not applied on line 5 or line 7 (see instructions) . . .				
9 **Excess distributions carryover to 2021.** Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2016. . . .				
b Excess from 2017. . . .				
c Excess from 2018. . . .				
d Excess from 2019. . . .				
e Excess from 2020. . . .				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling. . . . . ▶ 2016-09-13

b Check box to indicate whether the organization is a private operating foundation described in section ☑ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2020	(b) 2019	(c) 2018	(d) 2017	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	702,066	705,359	238,194	530,311	2,175,930
b 85% of line 2a	596,756	599,555	202,465	450,764	1,849,541
c Qualifying distributions from Part XII, line 4 for each year listed	2,426,092	1,810,160	969,957	814,814	6,021,023
d Amounts included in line 2c not used directly for active conduct of exempt activities	0	0	0	1,500	1,500
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	2,426,092	1,810,160	969,957	813,314	6,019,523
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					0
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					0
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.	529,033	576,727	601,291	635,259	2,342,310
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					0
(3) Largest amount of support from an exempt organization					0
(4) Gross investment income					0

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶ ☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
Total . . . . ▶ **3a**				0
b *Approved for future payment*				
Total . . . . ▶ **3b**				0

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments. . . .					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities. . . .			14	779,483	
5 Net rental income or (loss) from real estate:					
a Debt-financed property.					
b Not debt-financed property.					
6 Net rental income or (loss) from personal property					
7 Other investment income.					
8 Gain or (loss) from sales of assets other than inventory			18	-98,353	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e). .		0		681,130	0

13 Total. Add line 12, columns (b), (d), and (e). 13 681,130

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII **Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations**

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501 (c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
	(1) Cash.	**1a(1)**		No
	(2) Other assets.	**1a(2)**		No
b	Other transactions:			
	(1) Sales of assets to a noncharitable exempt organization.	**1b(1)**		No
	(2) Purchases of assets from a noncharitable exempt organization.	**1b(2)**		No
	(3) Rental of facilities, equipment, or other assets.	**1b(3)**		No
	(4) Reimbursement arrangements.	**1b(4)**		No
	(5) Loans or loan guarantees.	**1b(5)**		No
	(6) Performance of services or membership or fundraising solicitations.	**1b(6)**		No
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees.	**1c**		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

******	2021-10-13	******
Signature of officer or trustee	Date	Title

May the IRS discuss this return with the preparer shown below (see instr.) ☑ **Yes** ☐ **No**

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶ ☐	PTIN
WILLIAM SKODY		2021-10-13		P00631754
Firm's name ▶ SKODY SCOT & CO CPAS PC				Firm's EIN ▶13-3597814
Firm's address ▶ 520 EIGHTH AVE SUITE 2200 NEW YORK, NY 10018				Phone no. (212) 967-1100

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
WILL RASMUSSEN CERF 5 SICOMAC ROAD NORTH HALEDON, NJ 07508	TRUSTEE 1.00	0	0	0
CHRISTOPHER DAVID CERF 5 SICOMAC ROAD NORTH HALEDON, NJ 07508	TRUSTEE 25.00	107,625	1,767	0
NATHAN RASMUSSEN CERF 5 SICOMAC ROAD NORTH HALEDON, NJ 07508	TRUSTEE 1.00	0	0	0
LEAH RASMUSSEN CERF 5 SICOMAC ROAD NORTH HALEDON, NJ 07508	TRUSTEE 4.00	15,900	8,393	0
ANN MORRELL RASMUSSEN 5 SICOMAC ROAD NORTH HALEDON, NJ 07508	TRUSTEE 22.00	107,625	13,340	0

TY 2020 Accounting Fees Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING	31,386	15,693	15,693	0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 Depreciation Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Depreciation Schedule

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
LAND	2017-01-01	131,000		L		0	0	0	
BUILDING	2017-01-01	1,179,000	60,462	SL	39.000000000000	30,231	0	30,231	
2017 BUILDING ADDITIONS	2017-01-01	181,874	9,326	SL	39.000000000000	4,663	0	4,663	

TY 2020 General Explanation Attachment

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

General Explanation Attachment

Identifier	Return Reference	Explanation	
1		FORM 990PF. PART VIII, LINE 1 AND CONTINUATION OF STATEMENT 10:	THERE IS SOME AMBIGUITY IN THE INSTRUCTIONS REGARDING THE INTENT OF THE REQUEST FOR INFORMATION PERTAINING TO "HOURS/WEEK." IN PAST 990PF RETURNS, WE HAVE INTERPRETED IT TO REFER ONLY TO THE HOURS PER WEEK RELATED TO WORK BY "TRUSTEES" IN THAT CAPACITY -- IN OTHER WORDS, NOT INCLUSIVE OF HOURS SERVED IN OTHER CAPACITIES, E.G. AS EMPLOYEE/ADMINISTRATORS. ON RECONSIDERATION, WE BELIEVE THE BETTER READING IS TO INCLUDE THE TOTAL NUMBER OF HOURS PER WEEK SERVED IN ALL CAPACITIES AND THAT FIGURE IS NOW REFLECTED IN THIS RETURN. IN FACT, THE TOTAL NUMBER OF HOURS PER WEEK SERVED BY THE TRUSTEES WHO ALSO SERVE AS EXECUTIVE DIRECTORS HAS NOT CHANGED BETWEEN TAX YEAR 2019, TAX YEAR 2020 AND THE PRESENT. WHILE NOT AN EXHAUSTIVE LIST, EXAMPLES OF THE JOB DUTIES OF THE CO-EXECUTIVE DIRECTORS IN BOTH YEARS INCLUDE: 1) DESIGNING AND MANAGING THE CONSTRUCTION OF A RESIDENCE FOR ON SITE STAFF; 2) DESIGNING AND OVERSEEING A SIGNIFICANT RENOVATION AND EXPANSION OF THE MAIN FACILITY, A CONSTRUCTION PROJECT THAT ENABLES THE FOUNDATION TO SERVE SUBSTANTIALLY LARGER NON PROFIT ORGANIZATIONS AND COMPLY WITH APPLICABLE HEALTH AND SAFETY CODES; 3) MANAGING THE FOUNDATION'S SUBSTANTIAL ($20MILLION) ENDOWMENT; 5) RECRUITING AND MANAGING EMPLOYEES, INCLUDING THE DIRECTOR OF NATURALIST EDUCATION, 6) EXTENSIVE OUTREACH TO NON-PROFIT GROUPS TO QUALIFY AND SERVE BENEFICIARIES OF THE FOUNDATION'S OFFERINGS; 7) DESIGNING, STAFFING AND IMPLEMENTING AN ARRAY OF PROGRAMS, TO INCLUDE AN ILLUSTRATED NATURE TRAIL, ART THERAPY, YOGA, MEDITATION AND OTHER WELLNESS ACTIVITIES, 8) DEVELOPING AND MAINTAINING AN EXTENSIVE ORGANIC VEGETABLE (WHICH SERVES BOTH A PROGRAMMATIC FUNCTION AND SUPPLIES THE KITCHEN WITH FRESH PRODUCE (ALL EXCESS IS DONATED FREE OF CHARGE TO LOCAL FOOD BANKS); 9) MANAGING COMPLEX LEGAL AND TAX ISSUES, INCLUDING COVID PROTOCOLS; 9) DESIGNING AND IMPLEMENTING AN ARRAY OF TEAM BUILDING EXERCISES FOR "CHANGEMAKER ORGANIZATIONS; 10) RETAINING FACILITATORS TO SUPPORT PARTICIPANTS' STRATEGIC PLANNING SESSIONS, 11) EXTENSIVE OUTREACH TO THE COMMUNITY, RESULTING IN DOZENS OF COST FREE EVENTS FOR LOCAL SOCIAL SERVICE ORGANIZATIONS, AND MORE PLEASE ALSO SEE STATEMENT 19.

General Explanation Attachment

Identifier	Return Reference	Explanation	
2		FORM 990PF. PART I, LINE 23:	CULINARY, HOUSEKEEPING AND SELECTED DIRECT RETREAT COSTS:100% OF OPERATING AND CAPITAL EXPENSES SUPPORT THE FOUNDATION'S MISSION. FOR EXAMPLE 1) THE SUBSTANTIAL CAPITAL INVESTMENT IN EXPANDING AND RENOVATING THE FACILITY ENABLES US TO BETTER SERVE SUBSTANTIALLY MORE NON-PROFIT ORGANIZATIONS AND ASSURE COMPLIANCE WITH STATE HEALTH AND SAFETY CODES; 2) THE SALARY OF OUR HEAD OF AGRICULTURAL AND NATURALIST OPERATIONS AND ASSOCIATED EXPENSES SUPPORT OUR ORGANIC VEGETABLE GARDEN AND NATURE WALKS WHICH ARE CRITICAL PARTS OF OUR GUEST EXPERIENCE.

General Explanation Attachment

Identifier	Return Reference	Explanation	
3		FORM 990PF. PART XV:	GIFTS AND GRANTS TO DELAWARE COUNTY ORGANIZATIONS ARE MADE BY A SEPARATE DONOR ASSISTED FUND (DAF) MANAGED BY ANN RASMUSSEN. IN ADDITION, ALL LOCAL EVENTS ARE PROVIDED FREE OF CHARGE. ALL OTHER EVENTS/RETREATS IN VIRTUALLY ALL CASES (AND IN ALL CASES IN 2020) ARE ENTIRELY SUBSIDIZED BY THE FOUNDATION. IN THAT SENSE, THEY MAY BE CONSIDERED "CONTRIBUTIONS."

General Explanation Attachment

Identifier	Return Reference	Explanation	
4		FORM 990PF. PART II, LINE 24:	ALL ASSETS AND ANY INCOME BELONG EXCLUSIVELY TO THE FOUNDATION AND ARE USED, AND MAY BE USED, SOLELY TO SUPPORT ITS CHARITABLE MISSION.

General Explanation Attachment

Identifier	Return Reference	Explanation	
5		FORM 990PF. PART VII-A, LINE 8A:	THE FOUNDATION IS THE SOLE MEMBER OF SEVERAL DISREGARDED LLCS THAT ARE REGISTERED IN THE STATE OF NEW YORK.

General Explanation Attachment

Identifier	Return Reference	Explanation	
6		PART VII-A, QUESTION 8B:	THE ORGANIZATION FILES CORPORATE ANNUAL REPORTS IN DE AND NJ. IT IS THE SOLE MEMBER OF SEVERAL LLCS WHICH ARE REGISTERED IN NY. THE LLCS, BY THEIR TERMS, EXIST FOR THE EXCLUSIVE PURPOSE OF ENABLING THE FOUNDATION TO EXECUTE ITS MISSION. STATE SUBMISSIONS ARE PROVIDED AS REQUIRED.

General Explanation Attachment

Identifier	Return Reference	Explanation	
7		FORM 990PF. PART VII-B, LINE 3A:	THE FOUNDATION IS THE SOLE "MEMBER" OF SEVERAL ENTITIES THAT ARE "DISREGARDED" FOR PURPOSES OF FEDERAL, STATE AND LOCAL TAX LAW. SUCH ENTITIES EXIST FOR THE SOLE PURPOSE OF IMPLEMENTING THE FOUNDATION'S MISSION AND ANY ASSETS OR INCOME ASSOCIATED WITH THEM MAY ONLY BE USED BY THE FOUNDATION IN SUPPORT OF THAT MISSION."

General Explanation Attachment

Identifier	Return Reference	Explanation	
8		FORM 990PF. PART VIII, LINE 1:	IN EARLY 2021, ANN REIMBURSED THE FOUNDATION THE AMOUNT OF $7200 TO COVER A PORTION OF HER HEALTH INSURANCE PREMIUM.

General Explanation Attachment

Identifier	Return Reference	Explanation	
9		FORM 990PF. PART IX-A LINE 1:	THE NON-PROFIT UPLANDS CENTER SUPPORTS GROUPS WHOSE MISSION IS TO CARE FOR OTHERS OR TO EFFECT POSITIVE CHANGE IN THE WORLD THROUGH COLLECTIVE WORK. LOCATED ON 290 ACRES OF SWEEPING FARM AND WOODLANDS IN THE WESTERN CATSKILLS, THE UPLANDS PROVIDES A FLEXIBLE SETTING FOR A HOST OF ACTIVITIES, DEPENDING ON THE GROUP'S PARTICULAR GOAL. FOR THOSE GROUPS WORKING TO MAKE POSITIVE CHANGE IN THE WORLD, THE SETTING SUPPORTS STRATEGIC PROGRAM DESIGN, TEAM BUILDING, AND ORGANIZATIONAL DEVELOPMENT. FOR ORGANIZATIONS DEDICATED TO CARING FOR OTHERS, AN ARRAY OF RESTORATIVE PROGRAMS AND OFFERINGS ARE AVAILABLE TO SUPPORT GROUPS WHOSE WORK IN SERVICE OF OTHERS IS ESPECIALLY DEPLETING, INCLUDING HEALTH CARE AND SOCIAL SERVICE PROVIDERS, EDUCATORS AND FIRST RESPONDERS.GROUPS ENJOY THE BEAUTY OF THE GROUNDS, CONFERENCE FACILITIES AND MEALS THAT DRAW FROM THE ORGANIC GARDEN. THEY FIND INSPIRATION AND SUSTENANCE FROM NATURE TRAILS, MEDITATION SITES, FARM, AND INDOOR SPACES DEDICATED TO ART AND WELLNESS ACTIVITIES.THE UPLANDS SUBSIDIZES ALL ACTIVITIES TO ENSURE THAT AFFORDABILITY IS NOT A BARRIER TO PARTICIPATION. DEEPLY COMMITTED TO THE SURROUNDING COMMUNITY, THE UPLANDS OFFERS ALL LOCALLY-CENTERED EVENTS ENTIRELY FREE OF CHARGE, AS WAS ALSO THE CASE FOR ALL NATIONAL GROUPS WE SERVED IN 2020. 2020 WAS A TRANSITION YEAR FOR THE UPLANDS. DURING 2019, AS WE CONTINUED TO STAFF AND BUILD OUT THE ORGANIZATION, WE HOSTED APPROXIMATELY 18 EVENTS, FROM MULTI-DAY GATHERINGS TO DAY RETREATS FOR LOCAL GROUPS AS VARIED AS SCHOOLS AND COMMUNITY SOCIAL SERVICE ORGANIZATIONS. NATIONAL GROUPS ENJOYING MULTI DAY EXPERIENCES INCLUDE A GROUP THAT WORKS WITH YOUNG WOMEN FROM A LARGE URBAN CENTER WHOSE LIVES HAVE BEEN TOUCHED BY GUN VIOLENCE, A NATIONALLY RECOGNIZED GROUP THAT WORKS TO MEDIATE GANG VIOLENCE, AN ORGANIZATION THAT PROVIDES GRIEF COUNSELLING TO FAMILIES, A GROUP OF HOSPICE WORKERS AND CAREGIVERS, AND AN ORGANIZATION THAT SUPPORTS QUALITY EDUCATION FOR CHILDREN WITH AUTISM. IN EARLY SEPTEMBER 2019, WE SUSPENDED MOST OPERATIONS IN ORDER TO BEGIN A LARGE RENOVATION AND EXPANSION PROJECT. IN EARLY 2020, THE NATION WAS STRUCK BY THE COVID PANDEMIC AND OUR ABILITY TO CONDUCT RETREATS WAS LEGALLY SUSPENDED UNTIL LATE SPRING 2021. WHILE WE HOSTED MULTIPLE EVENTS IN OUTDOOR SPACES AND A FEW REMOTELY OR OFF-SITE, FOR THE MOST PART 2020 WAS DEDICATED TO OTHER ORGANIZATION-BUILDING ACTIVITIES, INCLUDING CONSTRUCTING NATURE WALKS, RECRUITING AND SIGNIFICANTLY EXPANDING STAFF, EXPANDING THE VEGETABLE GARDEN, MANAGING THE CONSTRUCTION PROJECT, FURNISHING THE NEW FACILITY, PROGRAM DESIGN, OUTREACH TO NON-PROFIT ORGANIZATIONS, ETC. WE REOPENED IN LATE MAY 2021 AND HAVE HOSTED MULTIPLE EVENTS OVER THE SUMMER, INCLUDING SEVERAL FOR HEALTH CARE PROVIDERS WHO HAD SERVED VALIANTLY DURING THE PANDEMIC, OFTEN IN AN ENVIRONMENT OF ALMOST UNIMAGINABLE STRESS AND PRESSURE. (OUR FIRST RETREAT WAS FOR YOUR PHYSICIANS WHO HAD JUST COMPLETED THEIR FIRST YEAR RESIDENCY IN EMERGENCY MEDICINE.)

General Explanation Attachment

Identifier	Return Reference	Explanation	
10		FORM 990PF. PART X, LINE 5:	100% OF ALL ASSETS ARE USED FOR CHARITABLE PURPOSES. ANY INCOME FROM THE ENDOWMENT (OR ANY OTHER SOURCE) SUPPORTS OPERATING COSTS. TO BETTER FULFILL THE FOUNDATION'S CHARITABLE MISSION, IT NEEDED TO EXPAND AND RENOVATE THE RETREAT CENTER AND BRING IT INTO COMPLIANCE WITH HEALTH AND SAFETY CODES. A PORTION OF THE ENDOWMENT WAS USED FOR THAT PURPOSE.

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TY 2020 Investments Corporate Bonds Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Investments Corporate Bonds Schedule

Name of Bond	End of Year Book Value	End of Year Fair Market Value
CORPORATE BONDS	1,840,061	1,840,061

TY 2020 Investments Corporate Stock Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CORPORATE STOCK	4,845,339	4,845,339

TY 2020 Investments - Other Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Investments Other Schedule 2

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
OTHER INVESTMENTS	FMV	8,052,603	8,052,603
OTHER SECURITIES	FMV	272,223	272,223

TY 2020 Land, Etc. Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LAND	131,000	0	131,000	
BUILDING	1,179,000	90,693	1,088,307	
2017 BUILDING ADDITIONS	181,874	13,989	167,885	

TY 2020 Legal Fees Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL	5,322	0	5,322	0

TY 2020 Other Expenses Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Other Expenses Schedule

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
WORKERS COMPENSATION INSURANCE	25,346	0	0	25,346
CULINARY, HOUSEKEEPING AND _SELECTED DIRECT RETREAT _COSTS *SEE STAT. 12.	1,958	0	0	1,958
CONSULTANTS & CONTRACTORS	68,468	0	0	68,468
OFFICE EXPENSES	8,415	0	8,415	0
INSURANCE	24,857	0	0	24,857
OTHER EXPENSES	13,093	0	13,093	0
FACILITY AND EQUIPMENT EXPENSES	50,300	0	0	50,300
BUILDING AND CONSTRUCTION EXPENSES	1,867,420	0	0	1,867,420
ENVIRONMENTAL/COMMUNITY PROGRAMMING	1,391	0	0	1,391
PROFESSIONAL DEVELOPMENT	4,342	0	0	4,342

TY 2020 Other Increases Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Other Increases Schedule

Description	Amount
UNREALIZED GAINS/LOSSES	290,934

TY 2020 Other Professional Fees Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT ADVISOR FEES	77,317	77,317	0	0

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TY 2020 Taxes Schedule

Name: THE UPLANDS CENTER FOUNDATION

EIN: 36-4848898

Taxes Schedule

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXCISE TAX	11,815	11,815	0	0
FOREIGN TAX	3,608	3,608	0	0