

SCANNED JUN 21 2023

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

2020

Department of the Treasury
Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information. **2012**

Open to Public Inspection

A For the **2020** calendar year, or tax year beginning and ending

B Check if applicable: ☐ Address change ☒ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending	C Name of organization MARIAN AND EDWARD MACDOWELL INC.		D Employer identification number 13-1592242
	Doing business as		E Telephone number (603) 924-3886
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	G Gross receipts \$ 12,643,029.
	100 HIGH STREET		H(a) Is this a group return for subordinates? ☐ Yes ☒ No
	City or town, state or province, country, and ZIP or foreign postal code PETERBOROUGH, NH 03458		H(b) Are all subordinates included? ☐ Yes ☐ No If "No," attach a list See instructions
F Name and address of principal officer ANDREW SENCHAK 521 WEST 23RD STREET, 2ND FLOOR, NEW YORK, N		H(c) Group exemption number	
I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527			
J Website: WWW.MACDOWELL.ORG			
K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other			
L Year of formation: 1907 M State of legal domicile: NY			

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities MACDOWELL'S MISSION IS TO NURTURE THE ARTS BY OFFERING TALENTED INDIVIDUALS AN INSPIRING		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	58
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	58
	5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)	5	54
	6 Total number of volunteers (estimate if necessary)	6	70
Revenue	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	39,157.
	b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.
	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	5,992,168.	2,517,039.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	58,899.	25,369.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,946,659.	1,726,284.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	-79,616.	50,349.
	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	7,918,110.	4,319,041.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	118,366.	68,800.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
Expenses	16a Professional fundraising fees (Part IX, column (A), line 11e)	2,955,901.	3,023,539.
	b Total fundraising expenses (Part IX, column (D), line 25) 947,774.	0.	0.
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	2,162,837.	1,735,248.
	18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	5,237,104.	4,827,587.
	19 Revenue less expenses Subtract line 18 from line 12	2,681,006.	-508,546.
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	52,470,811.	52,768,006.
	22 Net assets or fund balances Subtract line 21 from line 20	2,749,721.	2,538,922.
		49,721,090.	50,229,084.

Part II Signature Block

OGDEN, UT

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date 15 Nov '21
	DAVID MACY, ASSISTANT SECRETARY	
Paid Preparer Use Only	Print/Type preparer's name ALYSSA SIMARD, CPA	Preparer's signature <i>Alyssa Simard</i>
	Firm's name MELANSON, P.C. Firm's address 9 EXECUTIVE PARK DRIVE MERRIMACK, NH 03054	Date 11/12/21 Check if self-employed ☐ Firm's EIN 02-0354851 Phone no 603-882-1111

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

PROBATE EXPRESS
EJ 858 49 95305

CERTIFIED MAIL 71330200019273863564

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☒ X**1** Briefly describe the organization's mission

MACDOWELL'S MISSION IS TO NURTURE THE ARTS BY OFFERING TALENTED INDIVIDUALS AN INSPIRING RESIDENTIAL ENVIRONMENT IN WHICH TO PRODUCE ENDURING WORKS OF THE IMAGINATION. WE WELCOME ARTISTS ENGAGING IN THE BROADEST SPECTRUM OF ARTISTIC PRACTICE, AND INVESTIGATING AN UNLIMITED

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code _____) (Expenses \$ 2,773,243. including grants of \$ 68,800.) (Revenue \$ 25,369.)
 APPLICATION IS OPEN TO ALL ARTISTS WHO ARE NOT CURRENTLY MATRICULATED AS STUDENTS. THE SOLE CRITERION FOR ACCEPTANCE IS THE ARTISTIC EXCELLENCE APPARENT IN A WORK SAMPLE SUBMITTED IN THE APPLICATION AND EVALUATED BY PEER PANEL REVIEW. MACDOWELL DEFINES ARTISTIC EXCELLENCE IN A PLURALISTIC AND INCLUSIVE WAY, ENCOURAGING APPLICATIONS FROM THE WIDEST POSSIBLE RANGE OF PERSPECTIVES, CAREER STAGES, AND DEMOGRAPHICS. WHILE IN RESIDENCE, ARTISTS RECEIVE ROOM, BOARD, AND EXCLUSIVE USE OF A STUDIO FOR UP TO TWO MONTHS. ALL ARTISTS ARE ELIGIBLE FOR REIMBURSEMENT OF TRAVEL COSTS ASSOCIATED WITH GETTING TO AND FROM MACDOWELL. FINANCIAL ASSISTANCE AND STIPENDS OF UP TO \$2,500 ARE AWARDED BASED ON FINANCIAL NEED.

4b (Code _____) (Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4c (Code _____) (Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4d Other program services (Describe on Schedule O)

(Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4e Total program service expenses 2,773,243.

ABD FG

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	X	
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	X	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions)		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		X
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	X	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 54		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		X
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O	13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N	15		X
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O	16		X

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

☒**Section A. Governing Body and Management**

	1a	1b	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	58			
b Enter the number of voting members included on line 1a, above, who are independent		58		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?			☒	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?				☒
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?				☒
5 Did the organization become aware during the year of a significant diversion of the organization's assets?				☒
6 Did the organization have members or stockholders?				☒
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?				☒
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?				☒
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?			☒	
b Each committee with authority to act on behalf of the governing body?			☒	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O				☒

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?		☒
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	☒	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	☒	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	☒	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	☒	
13 Did the organization have a written whistleblower policy?	☒	
14 Did the organization have a written document retention and destruction policy?	☒	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	☒	
b Other officers or key employees of the organization	☒	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		☒
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **NH, NJ, NY**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☒ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records **THE ORGANIZATION - (603) 924-3886**
100 HIGH STREET, PETERBOROUGH, NH 03458

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) PHILIP HIMBERG EXECUTIVE DIRECTOR AND ASSISTANT SEC	40.00			X				249,231.	0.	36,519.
(2) DAVID MACY RESIDENT DIRECTOR AND ASSISTANT SECR	40.00			X				169,453.	0.	37,046.
(3) STACEY BOSWORTH DIRECTOR OF DEVELOPMENT	40.00				X			154,915.	0.	29,133.
(4) DEAN KLINGLER DIRECTOR OF INDIVIDUAL GIV	40.00				X			103,791.	0.	21,689.
(5) ANDREW ZIMMERMAN FINANCE DIRECTOR	40.00			X				96,326.	0.	15,669.
(6) LANE CZAPLINSKI DIRECTOR	1.00	X						700.	0.	0.
(7) CARLOS MURILLO DIRECTOR	1.00	X						700.	0.	0.
(8) ARTHUR SIMMS DIRECTOR	1.00	X						700.	0.	0.
(9) ILEANA PEREZ VELAZQUEZ DIRECTOR	1.00	X						700.	0.	0.
(10) PAUL REYES DIRECTOR	1.00	X						700.	0.	0.
(11) JULIA SOLOMONOFF DIRECTOR	1.00	X						700.	0.	0.
(12) CATHERINE INGRAHAM DIRECTOR	1.00	X						700.	0.	0.
(13) NELL PAINTER CHAIRMAN	5.00	X		X				500.	0.	0.
(14) SUSAN DAVENPORT AUSTIN DIRECTOR	1.00	X						0.	0.	0.
(15) WILLIAM N. BANKS DIRECTOR	1.00	X						0.	0.	0.
(16) DAVID BAUM DIRECTOR	1.00	X						0.	0.	0.
(17) ROBERT BEASER DIRECTOR	1.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) WILLIAM B. BEEKMAN DIRECTOR	1.00	X						0.	0.	0.
(19) ELEANOR BRIGGS DIRECTOR	1.00	X						0.	0.	0.
(20) BARBARA K. BRISTOL DIRECTOR	1.00	X						0.	0.	0.
(21) KEN BURNS DIRECTOR	1.00	X						0.	0.	0.
(22) PETER CAMERON DIRECTOR	1.00	X						0.	0.	0.
(23) MICHAEL CHABON DIRECTOR	1.00	X						0.	0.	0.
(24) NICHOLAS DAWIDOFF DIRECTOR	1.00	X						0.	0.	0.
(25) EDMEE DE M. FIRTH DIRECTOR	1.00	X						0.	0.	0.
(26) CHRISTINE FISHER DIRECTOR	1.00	X						0.	0.	0.
1b Subtotal								779,116.	0.	140,056.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								779,116.	0.	140,056.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **4**

- 3** Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
FIDELITY BROKERAGE SERVICES LLC 900 SALEM STREET, SMITHFIELD, RI 02917	INVESTMENT MANAGEMENT	102,794.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **1**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) SARAH GARLAND-HOCH DIRECTOR	1.00	X						0.	0.	0.
(28) ELIZABETH F. GAUDREAU DIRECTOR	1.00	X						0.	0.	0.
(29) VARTAN GREGORIAN DIRECTOR	1.00	X						0.	0.	0.
(30) ADELE GRIFFIN DIRECTOR	1.00	X						0.	0.	0.
(31) JOHN A. HARGRAVES DIRECTOR	1.00	X						0.	0.	0.
(32) LAWRENCE HARRIS DIRECTOR	1.00	X						0.	0.	0.
(33) DAN HURLIN DIRECTOR	1.00	X						0.	0.	0.
(34) LEWIS HYDE DIRECTOR	1.00	X						0.	0.	0.
(35) PETER WIRTH TREASURER	1.00	X		X				0.	0.	0.
(36) JULIA JACQUETTE DIRECTOR	1.00	X						0.	0.	0.
(37) CAROL KRINSKY DIRECTOR	1.00	X						0.	0.	0.
(38) MICHAEL KRINSKY DIRECTOR	1.00	X						0.	0.	0.
(39) LISA KRON DIRECTOR	1.00	X						0.	0.	0.
(40) ROBERT M. LARSEN DIRECTOR	1.00	X						0.	0.	0.
(41) MONICA LEHNER DIRECTOR	1.00	X						0.	0.	0.
(42) TANIA LEON DIRECTOR	1.00	X						0.	0.	0.
(43) ANNE STARK LOCHER DIRECTOR	1.00	X						0.	0.	0.
(44) ROBERT MACNEIL DIRECTOR	1.00	X						0.	0.	0.
(45) SCOTT MANNING DIRECTOR	1.00	X						0.	0.	0.
(46) MOLLIE MILLER DIRECTOR	1.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(47) PAUL MORAVEC DIRECTOR	1.00	X						0.	0.	0.
(48) ROBERT M. OLMSTED SECRETARY	5.00	X		X				0.	0.	0.
(49) JULIE ORRINGER DIRECTOR	1.00	X						0.	0.	0.
(50) OLIVIA PARKER DIRECTOR	1.00	X						0.	0.	0.
(51) THOMAS P. PUTNAM DIRECTOR	1.00	X						0.	0.	0.
(52) PETER C. READ DIRECTOR	1.00	X						0.	0.	0.
(53) ANDREW M. SENCHAK PRESIDENT	5.00	X		X				0.	0.	0.
(54) BARBARA CASE SENCHAK DIRECTOR	1.00	X						0.	0.	0.
(55) VIJAY SESHADRI DIRECTOR	1.00	X						0.	0.	0.
(56) JOSH SIEGEL DIRECTOR	1.00	X						0.	0.	0.
(57) ALVIN SINGLETON DIRECTOR	1.00	X						0.	0.	0.
(58) CHARLES F. STONE III DIRECTOR	1.00	X						0.	0.	0.
(59) ROBERT STORR DIRECTOR	1.00	X						0.	0.	0.
(60) JAMIE TROWBRIDGE DIRECTOR	1.00	X						0.	0.	0.
(61) HELEN S. TUCKER DIRECTOR	1.00	X						0.	0.	0.
(62) DARRELL HARVEY DIRECTOR	1.00	X						0.	0.	0.
(63) TERRANCE MCKNIGHT DIRECTOR	1.00	X						0.	0.	0.
(64) AMELIA DUNLOP DIRECTOR	1.00	X						0.	0.	0.
(65) ROSEMARIE FIORE DIRECTOR	1.00	X						0.	0.	0.
(66) AMY DAVIDSON SORKIN DIRECTOR	1.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c										

[illegible]

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	506,091.			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	30,000.			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,980,948.			
	g	Noncash contributions included in lines 1a-1f	1g	\$ 204,555.			
	h	Total. Add lines 1a-1f		2,517,039.			
	Program Service Revenue	2 a	APPLICATION FEES	Business Code	721310	25,369.	25,369.
b							
c							
d							
e							
f		All other program service revenue					
g		Total. Add lines 2a-2f		25,369.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		813,607.			813,607.
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties		65,056.		39,157.	25,899.
	6 a	Gross rents	(i) Real	(ii) Personal			
	6b	Less rental expenses					
	6c	Rental income or (loss)					
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
	7b	Less cost or other basis and sales expenses					
	7c	Gain or (loss)					
	d	Net gain or (loss)			912,677.		912,677.
	8 a	Gross income from fundraising events (not including \$ 506,091. of contributions reported on line 1c) See Part IV, line 18					
	8b	Less direct expenses			22,559.		
	c	Net income or (loss) from fundraising events			49,460.		
	9 a	Gross income from gaming activities See Part IV, line 19					
	9b	Less direct expenses					
c	Net income or (loss) from gaming activities						
10 a	Gross sales of inventory, less returns and allowances						
10b	Less cost of goods sold						
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue	11 a	OTHER	Business Code	900099	12,194.		12,194.
	b						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d			12,194.		
12	Total revenue. See instructions			4,319,041.	25,369.	39,157.	1,737,476.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	62,375.	62,375.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	6,425.	6,425.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	619,396.	308,067.	210,896.	100,433.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,782,183.	985,412.	273,283.	523,488.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	161,628.	92,334.	21,376.	47,918.
9 Other employee benefits	293,064.	224,075.	18,856.	50,133.
10 Payroll taxes	167,268.	91,359.	32,267.	43,642.
11 Fees for services (nonemployees)				
a Management				
b Legal	11,581.		11,581.	
c Accounting	22,600.		22,600.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	102,794.		102,794.	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O)	138,831.	47,831.	55,567.	35,433.
12 Advertising and promotion				
13 Office expenses	102,278.	35,814.	49,342.	17,122.
14 Information technology	87,543.	27,824.	24,167.	35,552.
15 Royalties				
16 Occupancy	198,534.	151,287.	35,592.	11,655.
17 Travel	64,909.	57,499.	4,057.	3,353.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	9,234.	1,427.	6,650.	1,157.
20 Interest	82,434.	12,968.	47,853.	21,613.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	593,878.	412,094.	134,298.	47,486.
23 Insurance	98,286.	70,979.	23,065.	4,242.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a REPAIRS AND MAINTENANCE	82,170.	78,615.	3,555.	
b EQUIPMENT AND FURNISHING	38,688.	37,858.	830.	
c FOOD	32,748.	32,748.		
d PANELIST HONORARIUMS	19,500.	19,500.		
e All other expenses	49,240.	16,752.	27,941.	4,547.
25 Total functional expenses. Add lines 1 through 24e	4,827,587.	2,773,243.	1,106,570.	947,774.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	826,671.	1	662,032.
	2 Savings and temporary cash investments	20,214.	2	187,817.
	3 Pledges and grants receivable, net	179,938.	3	192,300.
	4 Accounts receivable, net	5,357.	4	4,036.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	570,106.	9	112,549.
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 18,103,373.		
	b Less accumulated depreciation	10b 8,018,410.		
	11 Investments - publicly traded securities	10,832,880.	10c	10,084,963.
	12 Investments - other securities See Part IV, line 11	40,034,359.	11	41,058,023.
	13 Investments - program-related See Part IV, line 11		12	
	14 Intangible assets		13	
	15 Other assets See Part IV, line 11	1,286.	14	
16 Total assets. Add lines 1 through 15 (must equal line 33)	52,470,811.	15	466,286.	
Liabilities	17 Accounts payable and accrued expenses	337,991.	16	52,768,006.
	18 Grants payable		17	215,356.
	19 Deferred revenue		18	
	20 Tax-exempt bond liabilities		19	
	21 Escrow or custodial account liability Complete Part IV of Schedule D		20	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		21	
	23 Secured mortgages and notes payable to unrelated third parties	2,349,190.	22	
	24 Unsecured notes and loans payable to unrelated third parties		23	2,277,601.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	62,540.	24	
	26 Total liabilities. Add lines 17 through 25	2,749,721.	25	45,965.
	Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.		26
27 Net assets without donor restrictions		22,969,288.	27	22,245,952.
28 Net assets with donor restrictions		26,751,802.	28	27,983,132.
Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.				
29 Capital stock or trust principal, or current funds			29	
30 Paid-in or capital surplus, or land, building, or equipment fund			30	
31 Retained earnings, endowment, accumulated income, or other funds			31	
32 Total net assets or fund balances		49,721,090.	32	50,229,084.
33 Total liabilities and net assets/fund balances	52,470,811.	33	52,768,006.	

Form 990 (2020)

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,319,041.
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,827,587.
3	Revenue less expenses Subtract line 2 from line 1	3	-508,546.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	49,721,090.
5	Net unrealized gains (losses) on investments	5	582,740.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	433,800.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	50,229,084.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

☐

- 1 Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both
☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form 990 (2020)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	2,339,924.	2,792,194.	2,450,283.	5,992,168.	2,517,039.	16,091,608.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	2,339,924.	2,792,194.	2,450,283.	5,992,168.	2,517,039.	16,091,608.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,603,530.
6 Public support. Subtract line 5 from line 4						14,488,078.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	2,339,924.	2,792,194.	2,450,283.	5,992,168.	2,517,039.	16,091,608.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	812,209.	832,742.	976,480.	1,108,986.	878,663.	4,609,080.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	17,798.	42,747.	24,610.	27,552.	12,194.	124,901.
11 Total support. Add lines 7 through 10						20,825,509.
12 Gross receipts from related activities, etc. (see instructions)					12	228,913.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14	64.77 %
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	61.57 %
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☒		
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☐		
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐		
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐		

Schedule A (Form 990 or 990-EZ) 2020

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

b **33 1/3% support tests - 2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b **Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c **Substitutions only.** Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI**.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
- b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
10a		
10b		

Part IV Supporting Organizations (continued)

- 11 Has the organization accepted a gift or contribution from any of the following persons?
- a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?
- b A family member of a person described in line 11a above?
- c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

	Yes	No
11a		
11b		
11c		

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

Section C. Type II Supporting Organizations

- 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

Section D. All Type III Supporting Organizations

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a ☐ The organization satisfied the Activities Test. Complete line 2 below.
- b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.
- c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).

2 Activities Test. Answer lines 2a and 2b below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

	Yes	No
2a		
2b		
3a		
3b		

3 Parent of Supported Organizations. Answer lines 3a and 3b below.

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (*explain in Part VI*) See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year).		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>)		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 0 015 of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0 85 of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6 Other distributions (describe in Part VI) See instructions	6	
7 Total annual distributions. Add lines 1 through 6	7	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	8	
9 Distributable amount for 2020 from Section C, line 6	9	
10 Line 8 amount divided by line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from line 3f			
4 Distributions for 2020 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder Subtract lines 4a and 4b from line 4			
5 Remaining underdistributions for years prior to 2020, if any Subtract lines 3g and 4a from line 2 For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2020 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in Part VI See instructions			
7 Excess distributions carryover to 2021. Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:**MISCELLANEOUS INCOME**

2016 AMOUNT: \$ 17,798.

2017 AMOUNT: \$ 42,747.

2018 AMOUNT: \$ 24,610.

2019 AMOUNT: \$ 27,552.

2020 AMOUNT: \$ 12,194.

SCHEDULE D
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2020Open to Public
Inspection

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		☐ Yes ☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (for example, recreation or education)	☐ Preservation of a historically important land area
☐ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1	▶ \$ _____
(ii) Assets included in Form 990, Part X	▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items

a Revenue included on Form 990, Part VIII, line 1	▶ \$ _____
b Assets included in Form 990, Part X	▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply)

- a ☐ Public exhibition d ☐ Loan or exchange program
 b ☒ Scholarly research e ☐ Other _____
 c ☒ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☒ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

- c Beginning balance
 d Additions during the year
 e Distributions during the year
 f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☒ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	40,034,359.	31,743,159.	34,850,817.	31,156,979.	30,879,775.
b Contributions	333,273.	2,943,645.	368,344.	808,293.	1,936,452.
c Net investment earnings, gains, and losses	2,466,388.	8,366,876.	-1,430,940.	5,696,250.	3,193,400.
d Grants or scholarships	68,800.	118,366.	113,183.	108,001.	121,307.
e Other expenditures for facilities and programs	1,604,403.	2,803,832.	1,842,500.	2,626,389.	4,656,248.
f Administrative expenses	102,794.	97,123.	89,379.	76,315.	75,093.
g End of year balance	41,058,023.	40,034,359.	31,743,159.	34,850,817.	31,156,979.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a Board designated or quasi-endowment ▶ 33.0000 %
 b Permanent endowment ▶ 35.0000 %
 c Term endowment ▶ 32.0000 %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

- (i) Unrelated organizations
 (ii) Related organizations

	Yes	No
3a(i)		X
3a(ii)		X
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		104,996.		104,996.
b Buildings		15,595,831.	6,583,444.	9,012,387.
c Leasehold improvements				
d Equipment		775,150.	595,192.	179,958.
e Other		1,627,396.	839,774.	787,622.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				10,084,963.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) REFUNDABLE ADVANCE	45,965.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	45,965.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total revenue, gains, and other support per audited financial statements		1	5,445,323.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a	582,740.	
b	Donated services and use of facilities	2b	212,536.	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d	433,800.	
e	Add lines 2a through 2d	2e		1,229,076.
3	Subtract line 2e from line 1	3		4,216,247.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	102,794.	
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b	4c		102,794.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5		4,319,041.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total expenses and losses per audited financial statements		1	4,937,329.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a	212,536.	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d	2e		212,536.
3	Subtract line 2e from line 1	3		4,724,793.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	102,794.	
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b	4c		102,794.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5		4,827,587.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 4:

MACDOWELL'S WORKS OF ART ARE UTILIZED FOR ITS CULTURAL AND EDUCATIONAL PURPOSES AND ARE ON DISPLAY IN MACDOWELL'S LIBRARY.

PART IV, LINE 2B:

THE ORGANIZATION'S ENDOWMENT CONSISTS OF VARIOUS INDIVIDUAL FUNDS, BOTH DONOR-RESTRICTED AND BOARD DESIGNATED, ESTABLISHED TO SUPPORT A VARIETY OF PURPOSES, INCLUDING: FELLOWSHIPS, ARTIST STIPENDS, FELLOWS' TRAVEL, BALDWIN LIBRARY OPERATIONS, AND STUDIO AND BUILDING MAINTENANCE. THE ENDOWMENT ALSO INCLUDES UNRESTRICTED FUNDS WHICH SUPPORT MACDOWELL'S GENERAL OPERATIONS.

Part XIII Supplemental Information *(continued)*

PART XI, LINE 2D - OTHER ADJUSTMENTS:

PPP GRANT - FORGIVENESS APPLICATION SUBMITTED AND ACCEPTED

IN 2021

433,800.

Department of the Treasury
Internal Revenue Service

▶ **Attach to Form 990.**

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

Employer identification number

MARIAN AND EDWARD MACDOWELL INC.

13-1592242

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b

- 1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States
- 3 **Activities per Region** (The following Part I, line 3 table can be duplicated if additional space is needed)

3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed)					
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
3 a Subtotal	0	0			0
b Total from continuation sheets to Part I	0	0			0
c Totals (add lines 3a and 3b)	0	0			0

Part IV Foreign Forms

- 1 Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926) ☐ Yes ☒ No
- 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990) ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) ☐ Yes ☒ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U S Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990) ☐ Yes ☒ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART III

**FINANCIAL AID STIPENDS ARE RECORDED USING ACCRUAL METHOD ACCORDING TO
THE PERIOD OF ARTIST RESIDENCE.**

Department of the Treasury
Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ **Attach to Form 990 or Form 990-EZ.**

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a ☐ Mail solicitations
b ☐ Internet and email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

- 2 a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☐ Yes☐ No

- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

[illegible]

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Fundraising Event Contributions and Gross Income Summary						
Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col (a) through col (c))	
		NATIONAL BENEFIT	MEDAL DAY	2		
		(event type)	(event type)	(total number)		
Revenue	1	Gross receipts	462,094.	56,816.	9,740.	528,650.
	2	Less Contributions	442,124.	55,466.	8,501.	506,091.
	3	Gross income (line 1 minus line 2)	19,970.	1,350.	1,239.	22,559.
Direct Expenses	4	Cash prizes				
	5	Noncash prizes				
	6	Rent/facility costs	15,000.			15,000.
	7	Food and beverages			948.	948.
	8	Entertainment	31,625.		1,420.	33,045.
	9	Other direct expenses			467.	467.
	10	Direct expense summary Add lines 4 through 9 in column (d)				
11	Net income summary Subtract line 10 from line 3, column (d)					-26,901.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue			
	2	Cash prizes			
Direct Expenses	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No
	7	Direct expense summary. Add lines 2 through 5 in column (d)			
	8	Net gaming income summary. Subtract line 7 from line 1, column (d)			

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

- 11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13 Indicate the percentage of gaming activity conducted in
- | | | |
|-------------------------------|-----|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ► _____

Address ► _____

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?
- ☐
- Yes
- ☐
- No

b If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____

c If "Yes," enter name and address of the third party

Name ► _____

Address ► _____

16 Gaming manager information

Name ► _____

Gaming manager compensation ► \$ _____

Description of services provided ► _____

☐ Director/officer☐ Employee☐ Independent contractor

17 Mandatory distributions

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Part IV	Supplemental Information (continued)
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[illegible]

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
FINANCIAL AID	44	62,375.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information**PART 1 LINE 2**

ARTISTS ACCEPTED FOR A RESIDENCY APPLYING FOR FINANCIAL AID ARE ASKED

TO SUPPLY THE FIRST TWO PAGES OF THEIR MOST RECENT INCOME TAX RETURN

WITH A BRIEF EXPLANATION OF NEED. AWARDS ARE BASED ON FINANCIAL NEED.

GRANTS ARE LIMITED TO NOT MORE THAN \$2,500 PER PERSON. THE AMOUNT

AWARDED IS AT THE DISCRETION OF THE MACDOWELL GRANT COMMITTEE, MADE UP

OF STAFF AND BOARD MEMBERS. THE AWARD RECIPIENTS MUST INCLUDE THE

AWARD AMOUNT IN THEIR TAXABLE INCOME IN THE YEAR OF RECEIPT.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2020

Open to Public
Inspection

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| ☐ First-class or charter travel | ☐ Housing allowance or residence for personal use |
| ☐ Travel for companions | ☐ Payments for business use of personal residence |
| ☐ Tax indemnification and gross-up payments | ☐ Health or social club dues or initiation fees |
| ☐ Discretionary spending account | ☐ Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| ☒ Compensation committee | ☐ Written employment contract |
| ☐ Independent compensation consultant | ☒ Compensation survey or study |
| ☒ Form 990 of other organizations | ☒ Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2	X	
3		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 3:

COMPENSATION SURVEYS AND FORM 990 OF OTHER ORGANIZATIONS ARE USED TO

DETERMINE EXECUTIVE COMPENSATION. ANNUALLY THE BOARD PRESIDENT REVIEWS THE

EXECUTIVE DIRECTOR'S PERFORMANCE AND COMPENSATION. THE EXECUTIVE COMMITTEE

APPROVES COMPENSATION AMOUNTS SET BY THE BOARD PRESIDENT OR COMPENSATION

COMMITTEE, AND A WRITTEN REVIEW LETTER AND LETTER OF SALARY INCREASES IS

MAINTAINED IN ALL EMPLOYEE PERSONNEL FILES.

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

Noncash Contributions

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No 1545-0047

2020

**Open to Public
Inspection**

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	10	204,555.	FMV AT DATE OF GIFT
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ()				
26 Other ()				
27 Other ()				
28 Other ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

	Yes	No
30a		X
31	X	
32a		X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

This image shows a full page of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page, typical of notebook paper or a document template. There are no margins, text, or other markings present.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2020

Open to Public
Inspection

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number
13-1592242

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

RESIDENTIAL ENVIRONMENT IN WHICH TO PRODUCE ENDURING WORKS OF THE
IMAGINATION. WE WELCOME ARTISTS ENGAGING IN THE BROADEST SPECTRUM OF
ARTISTIC PRACTICE, AND INVESTIGATING AN UNLIMITED ARRAY OF INQUIRIES
AND CONCERNS. WE APPLY THE SAME EGALITARIAN STANDARDS FOR ALL THOSE WHO
SERVE MACDOWELL EITHER IN A STAFF, VOLUNTEER, OR REPRESENTATIVE
CAPACITY. MACDOWELL PROVIDES FELLOWSHIPS TO SOME 300 ARTISTS A YEAR IN
THE FORM OF ROOM, BOARD, AND EXCLUSIVE USE OF A STUDIO FOR UP TO TWO
MONTHS AMIDST A DIVERSE COMMUNITY OF PEERS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ARRAY OF INQUIRIES AND CONCERNS. WE APPLY THE SAME EGALITARIAN
STANDARDS FOR ALL THOSE WHO SERVE MACDOWELL EITHER IN A STAFF,
VOLUNTEER, OR REPRESENTATIVE CAPACITY. MACDOWELL PROVIDES FELLOWSHIPS
TO SOME 300 ARTISTS A YEAR IN THE FORM OF ROOM, BOARD, AND EXCLUSIVE
USE OF A STUDIO FOR UP TO TWO MONTHS AMIDST A DIVERSE COMMUNITY OF
PEERS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

IN RESPONSE TO THE COVID-19 PANDEMIC, MACDOWELL TEMPORARILY CLOSED ITS
RESIDENCY PROGRAM IN MARCH 2020 FOR ONLY THE SECOND TIME IN 114 YEARS
OF SERVING ARTISTS. IT REOPENED SEVEN MONTHS LATER IN OCTOBER 2020,
USING A NEW COHORT MODEL AND RIGOROUS HEALTH PROTOCOLS TO SAFELY HOST
ARTISTS. MACDOWELL ULTIMATELY HOSTED 123 ARTISTS IN 2020 (COMPARED TO
THE RECENT AVERAGE OF 300 ARTISTS PER YEAR), YIELDING A 2,477 TOTAL
ARTIST RESIDENCY DAYS AND AN AVERAGE RESIDENCY LENGTH OF 20 DAYS. A

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242

TOTAL OF 51 ARTISTS RECEIVED FINANCIAL AID STIPENDS TOTALING \$68,800.

IN ADDITION TO THE PHYSICAL RESIDENCY, IN 2020, MACDOWELL PILOTED "VIRTUAL MACDOWELL", AN EFFORT TO FOSTER ARTIST SUPPORT THROUGH ONLINE COMMUNITY AND CONVERSATION.

THROUGH EDUCATION AND COMMUNITY BENEFIT PROGRAMS, PUBLICATION, PRESENTATIONS AND OTHER ACTIVITIES, MACDOWELL INCREASES UNDERSTANDING AND APPRECIATION OF THE ARTS AND ITS VALUE TO THE PUBLIC. WITH THE ARRIVAL OF COVID AND RESIDENCY PROGRAM CLOSURE IN MARCH, MACDOWELL'S BOARD VOTED TO ASSURE FULL COMPENSATION TO ALL STAFF THROUGH THE END OF 2020 REGARDLESS OF ABILITY TO WORK. IN APRIL AND MAY, AS THE FIRST PANDEMIC WAVE ROLLED THROUGH NEW ENGLAND, MACDOWELL PROVIDED FRONT LINE STAFF AT MONADNOCK COMMUNITY HOSPITAL WITH USE OF STUDIOS FOR QUARANTINE ACCOMMODATIONS. WITH THE RESIDENCY PROGRAM CLOSED, MACDOWELL STAFF WERE REDEPLOYED TO ACTIVE DEPARTMENTS SUCH AS GARDEN AND MAINTENANCE. ALL PRODUCE FROM THE KITCHEN GARDEN WAS DONATED TO THE LOCAL FOODBANK. BY SUMMER'S END, MACDOWELL HAD A PLAN TO REOPEN THE RESIDENCY PROGRAM, RECEIVING ARTISTS STARTING OCTOBER 22, 2020.

MACDOWELL HAS ENGAGED YANCEY CONSULTING FOR A THREE-YEAR PERIOD (2020-2022) TO GUIDE BOARD AND STAFF THROUGH A REEVALUATION OF THE ORGANIZATION UTILIZING THE LENSES OF DIVERSITY, EQUITY, INCLUSION, AND ACCESS. MACDOWELL ALSO PIVOTED ITS OUTREACH EFFORTS IN 2020, PILOTING NEW VIRTUAL AND PUBLIC PROGRAMS BOTH WITH AND IN SUPPORT OF FELLOWS ("CONVERSATION ABOUT SOCIAL JUSTICE", CURATED BY MACDOWELL CHAIRMAN, NELL PAINTER; "WHY MACDOWELL NOW" ESSAY SERIES; MACDOWELL WORKSHARES; AND VIRTUAL ARTIST SALONS); COLLABORATING WITH PARTNER ORGANIZATIONS ON PUBLIC EVENTS (URBAN WORD, 92ND STREET Y); AND, FURTHER DEVELOPING ITS

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242

WEBSITE AND NEWSLETTERS IN SUPPORT OF ARTISTS AND ACCESS.

FOUNDED IN 1907, MACDOWELL WAS AWARDED THE NATIONAL MEDAL OF ARTS IN 1997 FOR "NURTURING & INSPIRING MANY OF THE CENTURY'S FINEST ARTISTS".

FORM 990, PART VI, SECTION A, LINE 2:

BOARD OF DIRECTOR MEMBERS ANDREW SENCHAK AND BARBARA CASE SENCHAK ARE RELATED.

FORM 990, PART VI, SECTION B, LINE 11B:

THE DRAFT FORM 990 IS REVIEWED BY THE PRESIDENT, TREASURER, AND EXECUTIVE STAFF, AND THEN CIRCULATED TO THE BOARD VIA EMAIL OR WEB PORTAL BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY IS DISTRIBUTED TO ALL BOARD MEMBERS. FINANCIAL TRANSACTIONS BETWEEN MACDOWELL AND BOARD MEMBERS ARE APPROVED BY BOARD VOTE.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION SURVEYS AND FORM 990 OF OTHER ORGANIZATIONS ARE USED TO DETERMINE EXECUTIVE COMPENSATION. ANNUALLY THE BOARD PRESIDENT REVIEWS THE EXECUTIVE DIRECTOR'S PERFORMANCE AND COMPENSATION. THE EXECUTIVE COMMITTEE APPROVES COMPENSATION AMOUNTS SET BY THE BOARD PRESIDENT OR COMPENSATION COMMITTEE, AND A WRITTEN REVIEW LETTER AND LETTER OF SALARY INCREASES IS MAINTAINED IN ALL EMPLOYEE PERSONNEL FILES.

FORM 990, PART VI, SECTION C, LINE 19:

Name of the organization

MARIAN AND EDWARD MACDOWELL INC.

Employer identification number

13-1592242

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS
ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

PPP GRANT - FORGIVENESS APPLICATION SUBMITTED AND ACCEPTED

IN 2021

433,800.

HEADING, ITEM B, NAME CHANGE

THE ORGANIZATION IS IN THE PROCESS OF CHANGING ITS NAME WITH THE IRS
FROM THE MACDOWELL COLONY, INC. TO MARIAN AND EDWARD MACDOWELL, INC.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

[illegible]

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year

[illegible]

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?**a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity**b** Gift, grant, or capital contribution to related organization(s)**c** Gift, grant, or capital contribution from related organization(s)**d** Loans or loan guarantees to or for related organization(s)**e** Loans or loan guarantees by related organization(s)**f** Dividends from related organization(s)**g** Sale of assets to related organization(s)**h** Purchase of assets from related organization(s)**i** Exchange of assets with related organization(s)**j** Lease of facilities, equipment, or other assets to related organization(s)**k** Lease of facilities, equipment, or other assets from related organization(s)**l** Performance of services or membership or fundraising solicitations for related organization(s)**m** Performance of services or membership or fundraising solicitations by related organization(s)**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)**o** Sharing of paid employees with related organization(s)**p** Reimbursement paid to related organization(s) for expenses**q** Reimbursement paid by related organization(s) for expenses**r** Other transfer of cash or property to related organization(s)**s** Other transfer of cash or property from related organization(s)**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Area for supplemental information with horizontal lines.

201020000594

**CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE MACDOWELL COLONY INC.
UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW**

dated as of August 18, 2020

The MacDowell Colony Inc. (the "Corporation"), a corporation organized and existing under and by virtue of the New York Not-for-Profit Corporation Law, does hereby certify that:

1. The name of the Corporation is The MacDowell Colony Inc. The name under which it was originally incorporated was "EDWARD MACDOWELL MEMORIAL ASSOCIATION".
2. The original Certificate of Incorporation of the Corporation was filed with the Department of State of the State of New York on March 22, 1907 under the Membership Corporations Law of the State of New York and the Restated Certificate of Incorporation (the "Certificate of Incorporation") was filed with the Department of the State of New York on December 10, 1986.
3. The Corporation is a corporation as defined in subparagraph (a)(5) of section 102 of the New York Not-for-Profit Corporation Law.
4. The Certificate of Incorporation of the Corporation is hereby amended pursuant to subparagraph (b) of Section 801 of the New York Not-for-Profit Corporation Law as follows:
 - (a) PARAGRAPH 1 of the Certificate of Incorporation regarding the name is hereby amended to read in its entirety as follows:

"1. The name of the corporation is Marian and Edward MacDowell Inc."
 - (b) By changing all references in the Certificate of Incorporation to "The MacDowell Colony Inc." to "Marian and Edward MacDowell Inc."
 - (c) PARAGRAPH 5 of the Certificate of Incorporation regarding the agent and address for service or process is hereby amended to read in its entirety as follows:

1006107661v4

"5. The Secretary of State is hereby designated as agent of the corporation upon whom process against it may be served. The post office address to which the Secretary shall mail a copy of any process against the Corporation served upon him is Marian and Edward MacDowell Inc., 521 West 23rd Street, New York, New York 10011."

- 5. The Secretary of State is designated as agent of the corporation upon whom process against it may be served. The address to which the Secretary of State shall forward copies of process accepted on behalf of the corporation is: Marian and Edward MacDowell Inc., 521 West 23rd Street, New York, New York 10011.**
- 6. The Amendment of the Certificate of Incorporation of the Corporation herein certified has been duly authorized at a meeting of the Corporation's Board of Directors on August 18, 2020 in accordance with the provisions of subparagraph (b) of Section 801 of the New York Not-for-Profit Corporation Law.**

[Remainder of this page intentionally left blank]

IN WITNESS WHEREOF, the undersigned officer of the Corporation has
executed this Certificate of Amendment on the date first set forth above.

THE MACDOWELL COLONY INC.

By: 
Name: Andrew M. Senchak
Title: President

[Signature Page to Certificate of Amendment]

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**CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE MACDOWELL COLONY INC.**

UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW

**FILED BY:
WOLZ CORPORATE USA
36 SOUTH 18TH AVENUE, SUITE D
BRIGHTON, CO 80601**

2020 OCT 20 PM 2:05

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED OCT 20 2020
TAX \$
BY:

Drawdown #30

RECEIVED
2020 OCT 20 PM 1:35

635

RESTATED CERTIFICATE OF INCORPORATION
OF
THE MACDOWELL COLONY INC.
UNDER SECTION 805 OF THE NOT-FOR-PROFIT
CORPORATION LAW

The undersigned, being respectively the Co-Chairman and Secretary of The MacDowell Colony Inc., do hereby certify:

1. The name of the corporation is "The MacDowell Colony Inc." The name under which it was originally incorporated was "The Edward MacDowell Memorial Association."
2. The certificate of incorporation was filed by the Department of State on March 22, 1907.
3. The certificate of incorporation as now in full force and effect is hereby amended to effect the following amendments authorized in subparagraph (b) of Section 801 of the New York Not-for-Profit Corporation Law:
 1. A new paragraph 2 has been added, stating that the corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the New York Not-for-Profit Corporation Law, and that it shall be a Type B corporation under Section 201 of the New York Not-for-Profit Corporation Law.
 2. Paragraph 5, fixing the number of directors at a number not less than 20 nor more than 32, has been deleted.
 3. A new paragraph 6 has been added, designating the Secretary of State as agent for service of process against the corporation.
4. The certificate of incorporation is hereby restated to set forth its entire text as amended:
 1. The name of the corporation is The MacDowell Colony Inc.

2. The corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the New York Not-for-Profit Corporation Law, and shall be a Type B corporation under Section 201 of the New York Not-for-Profit Corporation Law.

3. The purposes for which it is formed are as follows:

To promote the arts of music, literature and the drama, architecture, painting and sculpture, and the other fine arts; to encourage study, research and production in all branches of art; to develop a sympathetic understanding of their correlation and appreciation of their value; and to broaden their influence; and thus carry forward the life purpose of Edward MacDowell;

To acquire by gift and to develop, in furtherance of such purpose, the home of Edward MacDowell and his wife at Peterborough, in the State of New Hampshire, proposed by them to be made a place for work and companionship of students in all the arts, and to maintain the same as their home meanwhile, and to apply any funds of the corporation for their benefit during their respective lives, as well as for the other objects of the corporation, and to acquire by gift or purchase such other property in that State and elsewhere as shall be deemed desirable in accomplishing the objects of the corporation.

4. The territory in which its operations are to be principally conducted is the Town of Peterborough, in the County of Hillsborough, in the State of New Hampshire, but it may also carry on its work in the State of New York and in any other State, in the District of Columbia, or in any part of the territories or dependencies of the United States of America, or in any foreign country.

5. Its principal office is to be located in the Borough of Manhattan, in the City of New York, County of New York.

6. The Secretary of State is hereby designated as agent of the corporation upon whom process against it may be served. The post office address to which the Secretary shall mail a copy of any process against the corporation served upon him is The MacDowell Colony Inc., 163 East 81st Street, New York, New York, 10028.

5. This amendment and restatement of the certificate of incorporation was authorized by vote of a majority of a quorum of all members entitled to vote thereon at a meeting of members duly called and held on August 16, 1986.

IN WITNESS WHEREOF, we have signed this certificate
this 23rd day of September, 1986.

Varujan Boghosian
Varujan Boghosian
Co-Chairman

Rosamond Putnam
Rosamond Putnam
Secretary

STATE OF
COUNTY OF

Varujan Boghosian, being sworn, states: that he is one of the persons described in and who executed the foregoing certificate, that he has read the same and knows the contents thereof, and that the statements contained therein are true.

Varujan Boghosian
Varujan Boghosian
Co-Chairman

Sworn to before me this
23rd day of September, 1986

Sandra G. Schlim
(Notary Public)

Sandra G. Schlim
Notary Public

My Commission Expires August 4, 1987

RESTATED CERTIFICATE OF INCORPORATION
OF
THE MACDOWELL COLONY INC.
UNDER SECTION 805 OF THE NOT-FOR-PROFIT
CORPORATION LAW

The undersigned, being respectively the Co-Chairman and Secretary of The MacDowell Colony Inc., do hereby certify:

1. The name of the corporation is "The MacDowell Colony Inc." The name under which it was originally incorporated was "The Edward MacDowell Memorial Association."
2. The certificate of incorporation was filed by the Department of State on March 22, 1907.
3. The certificate of incorporation as now in full force and effect is hereby amended to effect the following amendments authorized in subparagraph (b) of Section 801 of the New York Not-for-Profit Corporation Law:
 1. A new paragraph 2 has been added, stating that the corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the New York Not-for-Profit Corporation Law, and that it shall be a Type B corporation under Section 201 of the New York Not-for-Profit Corporation Law.
 2. Paragraph 5, fixing the number of directors at a number not less than 20 nor more than 32, has been deleted.
 3. A new paragraph 6 has been added, designating the Secretary of State as agent for service of process against the corporation.
4. The certificate of incorporation is hereby restated to set forth its entire text as amended:
 1. The name of the corporation is The MacDowell Colony Inc.

2. The corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the New York Not-for-Profit Corporation Law, and shall be a Type B corporation under Section 201 of the New York Not-for-Profit Corporation Law.

3. The purposes for which it is formed are as follows:

To promote the arts of music, literature and the drama, architecture, painting and sculpture, and the other fine arts; to encourage study, research and production in all branches of art; to develop a sympathetic understanding of their correlation and appreciation of their value; and to broaden their influence; and thus carry forward the life purpose of Edward MacDowell;

To acquire by gift and to develop, in furtherance of such purpose, the home of Edward MacDowell and his wife at Peterborough, in the State of New Hampshire, proposed by them to be made a place for work and companionship of students in all the arts, and to maintain the same as their home meanwhile, and to apply any funds of the corporation for their benefit during their respective lives, as well as for the other objects of the corporation, and to acquire by gift or purchase such other property in that State and elsewhere as shall be deemed desirable in accomplishing the objects of the corporation.

4. The territory in which its operations are to be principally conducted is the Town of Peterborough, in the County of Hillsborough, in the State of New Hampshire, but it may also carry on its work in the State of New York and in any other State, in the District of Columbia, or in any part of the territories or dependencies of the United States of America, or in any foreign country.

5. Its principal office is to be located in the Borough of Manhattan, in the City of New York, County of New York.

6. The Secretary of State is hereby designated as agent of the corporation upon whom process against it may be served. The post office address to which the Secretary shall mail a copy of any process against the corporation served upon him is The MacDowell Colony Inc., 163 East 81st Street, New York, New York, 10028.

5. This amendment and restatement of the certificate of incorporation was authorized by vote of a majority of a quorum of all members entitled to vote thereon at a meeting of members duly called and held on August 16, 1986.

IN WITNESS WHEREOF, we have signed this certificate this 23rd day of September, 1986.

Varujan Boghosian
Varujan Boghosian
Co-Chairman

Rosamond Putnam
Rosamond Putnam
Secretary

STATE OF

COUNTY OF

Varujan Boghosian, being sworn, states: that he is one of the persons described in and who executed the foregoing certificate, that he has read the same and knows the contents thereof, and that the statements contained therein are true.

Varujan Boghosian
Varujan Boghosian
Co-Chairman

Sworn to before me this
23rd day of September, 1986

Sandra G. Schlim
(Notary Public)

Sandra G. Schlim
Notary Public

My Commission Expires August 4, 1987

State of New York
Department of State

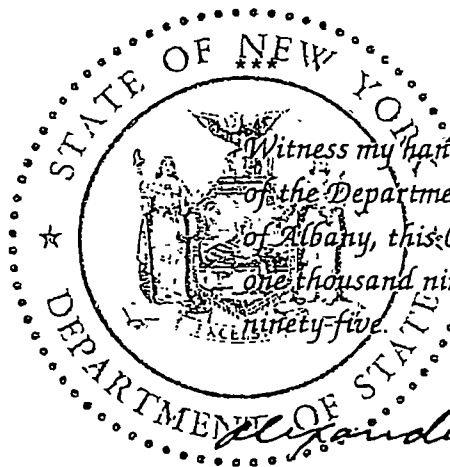
ss:

RECEIVED NOV 05 1995

I hereby certify, that the certificate of incorporation of THE MACDOWELL COLONY INC. was filed on 03/22/1907, under the name of EDWARD MACDOWELL MEMORIAL ASSOCIATION, as a Not-for-Profit corporation and that I have made a diligent examination of the index of corporation papers filed in this Department for a certificate, order, or record of a dissolution, and upon such examination, I find no such certificate, order or record, and that so far as indicated by the records of this Department, such corporation is a subsisting corporation.

A Certificate of Amendment EDWARD MACDOWELL MEMORIAL ASSOCIATION, changing name to THE EDWARD MACDOWELL ASSOCIATION, INCORPORATED, was filed 04/21/1920.

A Certificate of Amendment THE EDWARD MACDOWELL ASSOCIATION, INCORPORATED, changing name to THE MACDOWELL COLONY INC., was filed 02/02/1970.



Witness my hand and the official seal
of the Department of State at the City
of Albany, this 02nd day of November
one thousand nine hundred and
ninety-five.

Alexander F. Treachwell

Secretary of State

199511030174

FILING RECEIPT

ENTITY NAME: MARIAN AND EDWARD MACDOWELL INC.

DOCUMENT TYPE: AMENDMENT (DOMESTIC NFP)
PROCESS NAME

COUNTY: NEWY

FILED:10/20/2020 DURATION:***** CASH#:201020000635 FILM #:201020000594

FILER:

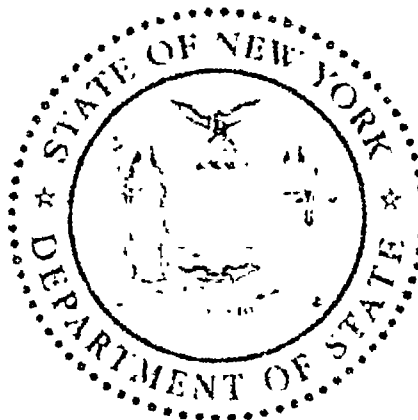
WOLZ CORPORATE USA
36 SOUTH 18TH AVENUE STE D

BRIGHTON, CO 80601

ADDRESS FOR PROCESS:

THE CORPORATION
521 WEST 23RD STREET
NEW YORK, NY 10011

REGISTERED AGENT:



SERVICE COMPANY: DELANEY CORPORATE SERVICES LTD.

SERVICE CODE: 30

FEEs	340.00

FILING	30.00
TAX	0.00
CERT	0.00
COPIES	10.00
HANDLING	300.00

PAYMENTS	340.00

CASH	0.00
CHECK	0.00
CHARGE	0.00
DRAWDOWN	340.00
OPAL	0.00
REFUND	0.00

STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.



WITNESS my hand and official seal of the
Department of State, at the City of Albany, on
October 20, 2020.

Brendan C. Hughes

Brendan C. Hughes
Executive Deputy Secretary of State

Rev. 10/20