Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to *www.irs.gov/Form990PF* for instructions and the latest information.

OMB No. 1545-0052

2019

Open to Public Inspection

For calendar year 2019, or tax year beginning 07-01-2019 , and ending 06-30-2020

Name of foundation
FRED & CHRISTINE ARMSTRONG FOUNDATION

A Employer identification number
86-0779817

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
CO 5255 E WILLIAMS CIRCLE STE 500

B Telephone number (see instructions)
(520) 790-3500

City or town, state or province, country, and ZIP or foreign postal code
TUCSON, AZ 85711

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ▶ ☐

E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 7,237,852

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify) *(Part I, column (d) must be on cash basis.)*

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	2	2		
	4	Dividends and interest from securities	108,640	108,640		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	23,275			
	b	Gross sales price for all assets on line 6a 875,264				
	7	Capital gain net income (from Part IV, line 2)		23,275		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	5,826	5,826		
	12	**Total.** Add lines 1 through 11	137,743	137,743		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	0	0		0
	14	Other employee salaries and wages				
	15	Pension plans, employee benefits				
	16a	Legal fees (attach schedule)	735	367		368
	b	Accounting fees (attach schedule)	14,700	7,350		7,350
	c	Other professional fees (attach schedule)	35,784	35,784		0
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	338	338		0
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy				
	21	Travel, conferences, and meetings				
	22	Printing and publications				
	23	Other expenses (attach schedule)	1,295	1,254		41
	24	**Total operating and administrative expenses.** Add lines 13 through 23	52,852	45,093		7,759
	25	Contributions, gifts, grants paid	250,000			250,000
	26	**Total expenses and disbursements.** Add lines 24 and 25	302,852	45,093		257,759
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	-165,109			
	b	**Net investment income** (if negative, enter -0-)		92,650		
	c	**Adjusted net income** (if negative, enter -0-)				

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	2,977	3,500	3,500
	2	Savings and temporary cash investments	69,065	106,331	106,331
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)	141,529	4	4
	b	Investments—corporate stock (attach schedule)	3,643,720	3,582,347	7,109,558
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	0	0	18,459
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	3,857,291	3,692,182	7,237,852
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)			
	23	**Total liabilities**(add lines 17 through 22)	0	0	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here ▶** ☐ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds	0	0	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28	Retained earnings, accumulated income, endowment, or other funds	3,857,291	3,692,182	
	29	**Total net assets or fund balances** (see instructions)	3,857,291	3,692,182	
	30	**Total liabilities and net assets/fund balances** (see instructions)	3,857,291	3,692,182	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	3,857,291
2	Enter amount from Part I, line 27a	2	-165,109
3	Other increases not included in line 2 (itemize) ▶	3	0
4	Add lines 1, 2, and 3	4	3,692,182
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	3,692,182

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	PUBLICLY TRADED SECURITIES			
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	875,264		851,989	23,275
b				
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				23,275
b				
c				
d				
e				

2 Capital gain net income or (net capital loss)	If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	**2**	23,275
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8		**3**	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☑ No
If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	304,278	6,759,451	0.045015
2017	274,509	6,380,038	0.043026
2016	262,741	5,726,511	0.045882
2015	228,823	5,330,465	0.042927
2014	222,835	5,571,863	0.039993

2 Total of line 1, column (d)	**2**	0.216843
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	**3**	0.043369
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	**4**	7,088,045
5 Multiply line 4 by line 3	**5**	307,401
6 Enter 1% of net investment income (1% of Part I, line 27b)	**6**	927
7 Add lines 5 and 6	**7**	308,328
8 Enter qualifying distributions from Part XII, line 4 , ...	**8**	257,759

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: ________ **(attach copy of letter if necessary–see instructions)**				
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1% of Part I, line 27b			1	1,853
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			2	0
3	Add lines 1 and 2			3	1,853
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-			5	1,853
6	Credits/Payments:				
a	2019 estimated tax payments and 2018 overpayment credited to 2019	6a	8,415		
b	Exempt foreign organizations—tax withheld at source	6b			
c	Tax paid with application for extension of time to file (Form 8868)	6c	0		
d	Backup withholding erroneously withheld	6d	0		
7	Total credits and payments. Add lines 6a through 6d			7	8,415
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.			8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	6,562
11	Enter the amount of line 10 to be: **Credited to 2020 estimated tax** ▶ 6,562	**Refunded** ▶		11	0

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition)	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year?*If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶AZ			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the taxable year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶N/A

14 The books are in care of ▶FOUNDATION Telephone no. ▶(520) 790-3500

Located at ▶C/O 5255 E WILLIAMS CIRCLE STE 5000 TUCSON AZ ZIP+4 ▶85711

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here . . . ▶ ☐
and enter the amount of tax-exempt interest received or accrued during the year . . . ▶ | 15 |

			Yes	No
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☑ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?. ☐ Yes ☑ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☑ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☑ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?. ☐ Yes ☑ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.). ☐ Yes ☑ No			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		
	Organizations relying on a current notice regarding disaster assistance check here. ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?.	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2019, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2019?. ☐ Yes ☑ No If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?. ☐ Yes ☑ No			
b	If "Yes," did it have excess business holdings in 2019 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period?*(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2019.)*.	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b		No

Part VII-B **Statements Regarding Activities for Which Form 4720 May Be Required** *(continued)*

				Yes	No
5a	During the year did the foundation pay or incur any amount to:				
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☑ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☑ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☑ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	☐ Yes ☑ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☑ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions		5b		
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐				
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*	☐ Yes ☐ No			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☑ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*		6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☑ No			
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?		7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	☐ Yes ☑ No			

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
See Additional Data Table				

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
NONE				

Total number of other employees paid over $50,000 ▶ 0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
NONE		
Total number of others receiving over $50,000 for professional services. . . . . ▶		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. 3	
Total. Add lines 1 through 3 . . . . ▶	0

Part X **Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities.			1a	6,936,643
b	Average of monthly cash balances.			1b	240,883
c	Fair market value of all other assets (see instructions).			1c	18,459
d	**Total** (add lines 1a, b, and c).			1d	7,195,985
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0		
2	Acquisition indebtedness applicable to line 1 assets.			2	0
3	Subtract line 2 from line 1d.			3	7,195,985
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).			4	107,940
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4			5	7,088,045
6	**Minimum investment return.** Enter 5% of line 5.			6	354,402

Part XI **Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6.			1	354,402
2a	Tax on investment income for 2019 from Part VI, line 5.	2a	1,853		
b	Income tax for 2019. (This does not include the tax from Part VI.).	2b			
c	Add lines 2a and 2b.			2c	1,853
3	Distributable amount before adjustments. Subtract line 2c from line 1.			3	352,549
4	Recoveries of amounts treated as qualifying distributions.			4	0
5	Add lines 3 and 4.			5	352,549
6	Deduction from distributable amount (see instructions).			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.			7	352,549

Part XII **Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	257,759
b	Program-related investments—total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	257,759
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	0
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4.	6	257,759

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				352,549
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only.			233,476	
b Total for prior years: 20___, 20___, 20___		0		
3 Excess distributions carryover, if any, to 2019:				
a From 2014.				
b From 2015.				
c From 2016.				
d From 2017.				
e From 2018.				
f **Total** of lines 3a through e.	0			
4 Qualifying distributions for 2019 from Part XII, line 4: ▶ $ 257,759				
a Applied to 2018, but not more than line 2a			233,476	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2019 distributable amount.				24,283
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2019. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.		0		
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				328,266
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions)	0			
9 **Excess distributions carryover to 2020.** Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2015.				
b Excess from 2016.				
c Excess from 2017.				
d Excess from 2018.				
e Excess from 2019.				

Part XIV **Private Operating Foundations** (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling. . . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			
	(a) 2019	**(b)** 2018	**(c)** 2017	**(d)** 2016	**(e) Total**
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV **Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)**

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

See Additional Data Table

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶ ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

KAREN K FREY
PO BOX 12867
TUCSON, AZ 85732
(520) 275-5172

b The form in which applications should be submitted and information and materials they should include:

SPECIFIC AMOUNT REQUESTED, INTENDED USE OF THE GRANT, CURRENT FINANCIAL STATEMENTS, CURRENT BUDGET, EXEMPTION LETTER, AND ANY OTHER PERTINENT DATA.

c Any submission deadlines:

MARCH 1 OF EACH YEAR.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

NONE, EXCEPT THAT CONSIDERATION WILL BE GIVEN TO THOSE CHARITIES FUNDED BY THE ARMSTRONG FAMILY IN THE PAST.

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year* See Additional Data Table				
Total . . . . ▶ **3a**				250,000
b *Approved for future payment*				
Total . . . . ▶ **3b**				0

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments.					
3 Interest on savings and temporary cash investments			14	2	
4 Dividends and interest from securities.			14	108,640	
5 Net rental income or (loss) from real estate:					
a Debt-financed property.					
b Not debt-financed property.					
6 Net rental income or (loss) from personal property					
7 Other investment income.			15	5,826	
8 Gain or (loss) from sales of assets other than inventory			18	23,275	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e).		0		137,743	0

13 Total. Add line 12, columns (b), (d), and (e). **13** 137,743

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501 (c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash.	1a(1)		No
(2) Other assets.	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization.	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization.	1b(2)		No
(3) Rental of facilities, equipment, or other assets.	1b(3)		No
(4) Reimbursement arrangements.	1b(4)		No
(5) Loans or loan guarantees.	1b(5)		No
(6) Performance of services or membership or fundraising solicitations.	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

******	2021-04-23	******	May the IRS discuss this return with the preparer shown below (see instr.) ☑ **Yes** ☐ **No**
Signature of officer or trustee	Date	Title	

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶ ☐	PTIN
FRANK AULETTA		2021-04-21		P01226630
Firm's name ▶ CLIFTONLARSONALLEN LLP				Firm's EIN ▶41-0746749
Firm's address ▶ 5255 EAST WILLIAMS CIRCLE SUITE 5000 TUCSON, AZ 85711				Phone no. (520) 790-3500

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
FRED E ARMSTRONG JR C/O PO BOX 12867 TUCSON, AZ 85732	DIRECTOR/VICE-PRESIDENT 1.00	0	0	0
WILLIAM W LYNCH JR C/O PO BOX 12867 TUCSON, AZ 85732	DIRECTOR/SECRETARY 1.00	0	0	0
KAREN K FREY C/O PO BOX 12867 TUCSON, AZ 85732	DIRECTOR/PRESIDENT/TREASURER 5.00	0	0	0
FRED E ARMSTRONG III C/O PO BOX 12867 TUCSON, AZ 85732	DIRECTOR 1.00	0	0	0
CORY M ARMSTRONG C/O PO BOX 12867 TUCSON, AZ 85732	DIRECTOR 1.00	0	0	0
TRACI A HOLLIS C/O PO BOX 12867 TUCSON, AZ 85732	DIRECTOR 1.00	0	0	0

Form 990PF Part XV Line 1a - List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000).

FRED E ARMSTRONG JR
FRED E ARMSTRONG III
CORY M ARMSTRONG
TRACI A HOLLIS

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
AMERICAN NATIONAL RED CROSS SOUTHERN ARIZONA CHAPTER 2916 E BROADWAY BLVD TUCSON, AZ 85716	NONE	PC	LOCAL DISASTER SERVICES FOR CHILDREN AND FAMILIES	11,000
ARIZONA OPERA COMPANY 1636 N CENTRAL AVE PHOENIX, AZ 85004	NONE	PC	PROVIDE MUSIC APPRECIATION TO THE COMMUNITY	4,000
ARIZONA'S CHILDREN ASSOCIATION 3716 E COLUMBIA ST STE 120 TUCSON, AZ 85714	NONE	PC	ASSIST NEEDY CHILDREN AND FAMILIES	12,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
ARIZONA-SONORA DESERT MUSEUM 2021 N KINNEY RD TUCSON, AZ 85743	NONE	PC	EDUCATION OF SONORAN DESERT WILDLIFE, FLORA, AND SEALIFE	5,000
BALLET ARTS FOUNDATION 200 S TUCSON BLVD TUCSON, AZ 85716	NONE	PC	EDUCATE, SUPPORT, AND ADVANCE THE ART OF DANCE	4,000
BIG BROTHERS BIG SISTERS OF TUCSON 160 E ALAMEDA ST TUCSON, AZ 85701	NONE	PC	YOUTH MENTORING PROGRAM	5,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
BOYS AND GIRLS CLUB OF TUCSON PO BOX 40217 TUCSON, AZ 85717	NONE	PC	CLUB HOUSE ARTS, LEAD GUITAR PROGRAM	3,000
CANDELIGHTERS CHILDHOOD CANCER FOUNDATION OF SOUTHERN AZ PO BOX 42436 TUCSON, AZ 85733	NONE	PC	PROVIDE MULTIPLE NEEDS TO LOW INCOME FAMILIES, CHILDREN AFFECTED BY CANCER	7,000
CASA DE LOS NINOS INC 1101 N 4TH AVE TUCSON, AZ 85705	NONE	PC	CHILD ABUSE/NEGLECT PREVENTION-FAMILY STABILITY PROMOTION	7,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
CITY OF TUCSON FIRE DEPARTMENT 300 S FIRE CENTRAL PL TUCSON, AZ 85711	NONE	GOV	SUPPORT DROWNING PREVENTION EFFORTS IN THE COMMUNITY	1,000
COMMUNITY FOOD BANKPO BOX 26727 TUCSON, AZ 85726	NONE	PC	FOOD ASSISTANCE FOR THE HUNGRY IN PIMA COUNTY	18,000
COMMUNITY HOME REPAIR PROJECTS OF ARIZONA PO BOX 26215 TUCSON, AZ 85726	NONE	PC	ASSIST DISADVANTAGED OF PIMA COUNTY BY PROVIDING FREE HOME REPAIR SERVICE	6,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
COURTNEY'S COURAGE 2201 N ORACLE RD TUCSON, AZ 85705	NONE	PC	SUPPORT FINANCIAL NEEDS FOR PEDIATRIC CANCER PATIENTS & FAMILIES, RESERACH	5,000
DIAPER BANK OF SOUTHERN ARIZONA 1050 S PLUMBER AVE TUCSON, AZ 85719	NONE	PC	PROVIDE DIAPERS FOR NEEDY CHILDREN AND ADULTS	7,000
EDUCATIONAL ENRICHMENT FOUNDATION 3809 E 3RD ST TUCSON, AZ 85716	NONE	PC	PROVIDE STUDENTS IN NEED OF VISION EXAMS AND EYGLASSES	7,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
HANDI-DOGS INC75 S MONTEGO DR TUCSON, AZ 85710	NONE	PC	TEACH DISABLED AND SENIORS TO TRAIN ASSISTANCE DOGS	3,000
HARRISON COUNTY HISTORICAL SOCIETY INC PO BOX 1987 MARSHALL, TX 75671	NONE	PC	PRESERVE HISTORIC HARRISON COUNTY TEXAS HISTORY	3,000
HUMANE SOCIETY OF SOTHERN ARIZONA 635 W ROGER RD TUCSON, AZ 85705	NONE	PC	PROVIDE ANIMALS AT CONVALESCENT HOMES, HOSPICES, ETC	4,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
IZI AZI FOUNDATION DBA FELICIA'S FARM 5955 E GRANT RD STE 200 TUCSON, AZ 85712	NONE	PC	PROVIDE PRODUCE AND EGGS TO CASA MARIA SOUP KITCHEN FOR LOW INCOME AND HOMELESS	4,000
LITERACY CONNECTS200 E YAVAPAI RD TUCSON, AZ 85705	NONE	PC	SUPPORT PROGRAMS FOR LITERACY IMPROVEMENT IN LOW-INCOME YOUTH	3,000
MARSHALL DEPOT INC 800 N WASHINGTON AVE MARSHALL, TX 75670	NONE	PC	PRESERVE HISTORIC TEXAS AND PACIFIC RAILWAY DEPOT MUSEUM	2,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
MARSHALL REGIONAL ARTS COUNCIL PO BOX C MARSHALL, TX 75671	NONE	PC	PROVIDE ART APPRECIATION TO THE COMMUNITY	4,000
MARSHALL SYMPHONY SOCIETY PO BOX 421 MARSHALL, TX 75671	NONE	PC	PROVIDE MUSIC APPRECIATION TO THE COMMUNITY	6,000
MOBILE MEALS OF TUCSON INC 4803 E 5TH ST STE 209 TUCSON, AZ 85711	NONE	PC	DELIVER SPECIAL DIET MEALS TO HOMEBOUND	15,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
OUR FAMILY SERVICES INCNEW BEGINNINGS PROGRAM 3830 E BELLEVUE ST TUCSON, AZ 85716	NONE	PC	VARIOUS SERVICES FOR HOMELESS FAMILIES	11,000
PRIMAVERA FOUNDATION INC 151 W 40TH ST TUCSON, AZ 85713	NONE	PC	PROGRAMS AND SERVICES FOR HOMELESS AND IMPOVERISHED	8,000
SONORAN ART FOUNDATION INC SONORAN GLASS SCHOOL 633 W 18TH ST TUCSON, AZ 85701	NONE	PC	PROVIDING ART CLASSES AND SUMMER CAMPS TO DISADVANTAGED CHILDREN IN TUCSON	1,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
SQUARE & COMPASS CHILDREN'S CLINIC 2600 N WYATT DR TUCSON, AZ 85712	NONE	PC	ASSIST LOW INCOME CHILDREN'S MEDICAL NEEDS	8,000
ST LUKE'S IN THE DESERT INC 615 E ADAMS ST TUCSON, AZ 85705	NONE	PC	SENIOR HOUSING FOR LOW INCOME ELDERLY	16,000
THERAPEUTIC RIDING OF TUCSON (TROT) 8920 E WOODLAND RD TUCSON, AZ 85749	NONE	PC	PROVIDE EQUINE ACTIVITIES FOR DISABLED CHILDREN	3,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
TU NIDITIO CHILDREN & FAMILY SERVICES 3922 N MOUNTAIN AVE TUCSON, AZ 85719	NONE	PC	SUPPORT FOR SERIOUSLY ILL AND GRIEVING CHILDREN	10,000
TUCSON CHILDREN'S MUSEUM INC 200 S SIXTH ST TUCSON, AZ 85701	NONE	PC	EDUCATION AND ACTIVITIES FOR LOW INCOME CHILDREN	5,000
TUCSON SYMPHONY SOCIETY 2175 N 6TH AVE TUCSON, AZ 85705	NONE	PC	PROVIDE MUSIC APPRECIATION TO THE COMMUNITY	9,000
Total . . . . ▶ **3a**				250,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
UNIVERSITY OF AZ FOUNDATIONARTHRITIS RESEARCH PROGRAM PO BOX 210109 TUCSON, AZ 85721	NONE	PC	ARTHRITIS RESEARCH, TREATMENT	20,000
YOUTH ON THEIR OWN (YOTO) 1660 N ALVERNON WAY TUCSON, AZ 85712	NONE	PC	DROPOUT PREVENTION, YOUTH AGES 8-22, HOMELESS/NEAR HOMELESS	13,000
Total . . . . ▶ **3a**				250,000

TY 2019 Accounting Fees Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEES	14,700	7,350		7,350

TY 2019 Investments Corporate Stock Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
135 SHS AMAZON.COM INC	39,656	372,441
2,000 SHS NIKE INC	73,255	196,100
175 SHS O'REILLY AUTOMOTIVE INC	4,343	73,792
1,450 SHS WALT DISNEY COMPANY	142,569	161,689
2,800 SHS COCA-COLA COMPANY	62,179	125,104
1,900 SHS COLGATE-PALMOLIVE CO	45,006	139,194
875 SHS KIMBERLY-CLARK CORPORATION	96,488	123,681
575 SHS PEPSICO INC	65,315	76,049
1,650 SHS CABOT OIL & GAS CORP	8,471	28,347
2,200 SHS ALLSTATE CORPORATION	174,298	213,378
5,200 SHS BANK OF AMERICA CORP	118,445	123,500
1,525 SHS JP MORGAN CHASE & CO	59,330	143,441
2,600 SHS US BANCORP	129,836	95,732
1,800 SHS ABBOTT LABORATORIES	95,915	164,574
1,400 SHS DANAHER CORPORATION	30,829	247,562
2,280 SHS MERCK & COMPANY INC	165,452	176,312
1,450 SHS PERKINELMER INC	66,925	142,230
725 SHS THERMO FISHER SCIENTIFIC	34,477	262,696
1,450 SHS ZOETIS	62,661	198,708
1,025 SHS HONEYWELL INTL INC	83,776	148,205
275 SHS ROPER TECHNOLOGIES	44,732	106,771
700 SHS UNION PACIFIC CORP	63,367	118,349
915 SHS ACCENTURE PLC	64,557	196,469
2,100 SHS ACI WORLDWIDE	42,094	56,679
1,080 SHS AKAMAI TECHNOLOGIES	48,951	115,657
170 SHS ALPHABET INC CLASS C	126,141	240,314
1,075 SHS APPLE INC	70,223	392,160
1,900 SHS CISCO SYSTEMS INC	38,456	88,616
835 SHS LUMENTUM HOLDINGS	40,543	67,994
1,690 SHS MICROSOFT CORPORATION	44,156	343,932

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
1,650 SHS ORACLE CORPORATION	19,452	91,196
1,450 SHS PAYPAL HOLDINGS INC	51,585	252,634
2,150 SHS TRIMBLE INCORPORATED	74,811	92,859
500 SHS AIR PRODS & CHEMS INC	81,622	120,730
1,175 SHS FMC CORPORATION	62,099	117,054
575 SHS AMERICAN TOWER CORP REIT	34,351	148,661
4,573 SHS AT&T CORPORATION	103,345	138,242
1,275 SHS STARBUCKS CORPORATION	65,024	93,827
925 SHS PROCTER & GAMBLE COMPANY	86,316	110,602
510 SHS BECTON DICKINSON & CO	120,766	122,028
250 SHS ADOBE INC	63,901	108,828
2,100 SHS FLIR SYS INC COM	99,046	85,197
1,825 SHS LIVERAMP HOLDINGS INC	41,519	77,508
1,850 QUALCOMM INC	140,901	168,739
3,600 SHS PINTEREST	82,160	79,812
1,295 SHS ALCON	73,633	74,229
365 SHS L3 HARRIS TECHNOLOGIES INC	78,219	61,930
1,125 SHS RAYTHEON TECHNOLOGIES	28,111	69,322
385 SHS VISA INC	58,517	74,370
1,330 SHS NEWMONT CORPORATION	74,523	82,114

TY 2019 Investments Government Obligations Schedule

Name:	FRED & CHRISTINE ARMSTRONG FOUNDATION
EIN:	86-0779817
US Government Securities - End of Year Book Value:	4
US Government Securities - End of Year Fair Market Value:	4
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491117012361

TY 2019 Investments - Other Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Investments Other Schedule 2

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
OIL ROYALTY INTERESTS	AT COST	0	18,459

TY 2019 Legal Fees Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	735	367		368

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TY 2019 Other Expenses Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Other Expenses Schedule

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OIL ROYALTY EXPENSES	1,212	1,212		0
OFFICE/ADMIN EXPENSES	83	42		41

TY 2019 Other Income Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Other Income Schedule

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OIL ROYALTIES	5,826	5,826	5,826

TY 2019 Other Professional Fees Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT FEES	35,784	35,784		0

TY 2019 Taxes Schedule

Name: FRED & CHRISTINE ARMSTRONG FOUNDATION

EIN: 86-0779817

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PROPERTY TAXES	338	338		0