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Form 990

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2019

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2019 calendar year, or tax year beginning 07-01-2019 , and ending 06-30-2020

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
CHILD CARE SERVICES ASSOCIATION

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
PO BOX 901

City or town, state or province, country, and ZIP or foreign postal code
CHAPEL HILL, NC 27514

D Employer identification number

56-1514058

E Telephone number

(919) 967-3272

G Gross receipts \$ 34,267,999

F Name and address of principal officer:
MARSHA BASLOE
PO BOX 901
CHAPEL HILL, NC 27514

H(a) Is this a group return for subordinates?
☐ Yes ☒ No
H(b) Are all subordinates included?
☐ Yes ☐ No
If "No," attach a list. (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.CHILDCARESERVICES.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1986

M State of legal domicile: NC

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
CCSA'S MISSION IS TO ENSURE THAT AFFORDABLE, ACCESSIBLE, HIGH QUALITY CHILD CARE IS AVAILABLE FOR ALL YOUNG CHILDREN AND THEIR FAMILIES.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3

4

5

6

7a

7b

3

4

5

6

7a

7b

19

19

148

191

-646

-517

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Prior Year

Current Year

26,650,626

33,055,475

1,370,464

1,018,201

31,213

31,750

-25,773

3,479

28,026,530

34,108,905

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e)

b Total fundraising expenses (Part IX, column (D), line 25) ▶65,870

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses. Subtract line 18 from line 12

19,272,534

23,902,781

0

0

6,812,648

8,018,379

0

0

2,128,527

2,212,816

28,213,709

34,133,976

-187,179

-25,071

Net Assets or Fund Balances

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances. Subtract line 21 from line 20

Beginning of Current Year

End of Year

8,041,475

9,055,994

2,822,273

3,884,748

5,219,202

5,171,246

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

MARSHA BASLOE PRESIDENT
Type or print name and title

2021-02-01
Date

Paid Preparer Use Only

Print/Type preparer's name
Preparer's signature
Date
Check ☐ if self-employed
PTIN P00534544
Firm's name ▶ BLACKMAN & SLOOP CPAS PA
Firm's EIN ▶ 56-1304727
Firm's address ▶ 1414 RALEIGH RD SUITE 300
CHAPEL HILL, NC 27517
Phone no. (919) 942-8700

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form 990 (2019)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission:

ENSURING AFFORDABLE, ACCESSIBLE, HIGH-QUALITY CHILD CARE FOR ALL YOUNG CHILDREN AND THEIR FAMILIES. CCSA'S PRIMARY PURPOSE IS TO PROVIDE SERVICES, RESEARCH AND EDUCATION AT THE LOCAL, STATE AND NATIONAL LEVELS. CCSA, IS ONE OF THE MANAGING AGENCIES FOR THE NC CCR&R COUNCIL, AND AS THE LOCAL CHILD CARE RESOURCE AND REFERRAL AGENCY, PROVIDES FAMILY SUPPORT SERVICES IN ALAMANCE, CASWELL, DURHAM, FRANKLIN, GRANVILLE, ORANGE, PERSON, VANCE AND WAKE COUNTIES, WHICH INCLUDES HELPING FAMILIES FIND AND PAY FOR QUALITY CHILD CARE. CCSA HELPS CHILD CARE PROVIDERS IMPROVE THE QUALITY OF CHILD CARE, INCLUDING SUPPORT TRAINING, ON-SITE CONSULTATIONS, NUTRITION SERVICES, SALARY SUPPLEMENTS AND COLLEGE SCHOLARSHIPS. IN NC AND NATIONALLY, CCSA ADDRESSES THE ISSUES OF UNDER-EDUCATION, LOW COMPENSATION AND HIGH TURNOVER IN THE EARLY CHILDHOOD WORKFORCE THROUGH INNOVATIVE PROGRAMS SUCH AS THE T.E.A.C.H. EARLY CHILDHOOD SCHOLARSHIP, CHILD CARE WAGES AND INFANT-TODDLER EDUCATOR AWARDS PROGRAMS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code:)	(Expenses \$	11,533,989	including grants of \$	10,433,201)	(Revenue \$)
See Additional Data						

4b	(Code:)	(Expenses \$	4,282,603	including grants of \$	2,940,580)	(Revenue \$ 268,985)
See Additional Data						

4c	(Code:)	(Expenses \$	16,354,354	including grants of \$	10,529,000)	(Revenue \$ 749,216)
See Additional Data						

4d	Other program services (Describe in Schedule O.)					
	(Expenses \$		including grants of \$		(Revenue \$	)

4e	Total program service expenses ▶	32,170,946
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 	21 Yes	

Part IV Checklist of Required Schedules (continued)

		Yes	No	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	5,247
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 148			
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes		
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? b If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	4a		No	
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No	
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No	
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No	
d If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No	
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No	
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9 Sponsoring organizations maintaining donor advised funds.				
a Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10 Section 501(c)(7) organizations. Enter:				
a Initiation fees and capital contributions included on Part VIII, line 12	10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11 Section 501(c)(12) organizations. Enter:				
a Gross income from members or shareholders	11a			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.				
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c Enter the amount of reserves on hand	13c			
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		No	
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b			
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 720, Schedule N.	15		No	
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		No	

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	19	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
b	Enter the number of voting members included in line 1a, above, who are independent	19	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **NC**

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
EMMANUEL PAUL VP OF FINANCE AND HR 1829 E FRANKLIN ST BLDG 1000 CHAPEL HILL, NC 27514 (919) 967-3272

Part VII**Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JO ABERNATHY BOARD MEMBER	0.20	X						0	0	0
(2) BARKER FRENCH BOARD MEMBER (FR 11/19)	0.10	X						0	0	0
(3) CHRISTINA GOSHAW HINKLE BOARD MEMBER (THR 9/19)	0.10	X						0	0	0
(4) ALEKSANDRA HOLOD BOARD MEMBER	0.10	X						0	0	0
(5) JENNIFER LACEWELL BOARD MEMBER	0.10	X						0	0	0
(6) ADRIANA MARTINEZ BOARD MEMBER	0.10	X						0	0	0
(7) MICHAEL PAGE BOARD MEMBER (THR 9/19)	0.10	X						0	0	0
(8) MICHAEL PALMER BOARD MEMBER (FR 11/19)	0.20	X						0	0	0
(9) RENEE PRICE BOARD MEMBER (FR 11/19)	0.10	X						0	0	0
(10) CHRISTOPHER L RATTE BOARD MEMBER	0.30	X						0	0	0
(11) HAROLD SELLARS BOARD MEMBER	0.50	X						0	0	0
(12) FLORIANNA THOMPSON BOARD MEMBER	0.10	X						0	0	0
(13) ALICE THORPE BOARD MEMBER	0.10	X						0	0	0
(14) CHRIS WILLETT BOARD MEMBER (FR 11/19)	0.10	X						0	0	0
(15) ADAM ZOLOTOR BOARD MEMBER	0.10	X						0	0	0
(16) PEGGY BALL CHAIR	0.40	X		X				0	0	0
(17) DAN HUDGINS VICE CHAIR	0.30	X		X				0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) KIMBERLY SHAW SECRETARY	0.20	X		X				0	0	0
(19) MICHELE MILLER-COX ASSISTANT SECRETARY	0.20	X		X				0	0	0
(20) RICHARD BURTON TREASURER	0.40	X		X				0	0	0
(21) SHARON HIRSCH ASST TREASURER	0.30	X		X				0	0	0
(22) MARSHA BASLOE PRESIDENT	45.00			X				125,833	0	9,330
(23) EMMANUEL PAUL VP OF FINANCE AND HR	45.00			X				99,352	0	11,160
(24) LINDA CHAPPEL VP OF TRIANGLE CCR&R	45.00					X		102,181	0	10,320
(25) EDITH LOCKE VP PROFESSIONAL DEV INITIA	45.00					X		103,851	0	11,190
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								431,217	0	42,000

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3	
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	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		No
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CHILDCARE NETWORK - RUBY STREET 921 RUBY ST DURHAM, NC 27704	PROGRAM SERVICES	654,492
CHILD CARE RESOURCES INC 4600 PARK RD 400 CHARLOTTE, NC 28209	PROGRAM SERVICES	557,549
ASKORP INC 3008 DIXON RD DURHAM, NC 27707	PROGRAM SERVICES	500,081
SOUTHWESTERN CHILD DEVELOPMENT COMISSION 1528 WEBSTER ROAD SYLVA, NC 28779	PROGRAM SERVICES	495,217
SOUTHEASTERN COMMUNITY COLLEGE 4564 CHADBOURN HWY WHITEVILLE, NC 28472	PROGRAM SERVICES	474,283

2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 32	
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Form 990 (2019)		Page 9					
Part VIII		Statement of Revenue					
Check if Schedule O contains a response or note to any line in this Part VIII		☐					
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514		
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	125,875				
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	27,298,016				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	5,631,584				
	g Noncash contributions included in lines 1a - 1f:\$	1g					
	h Total. Add lines 1a-1f		33,055,475				
Program Service Revenue	2a MEAL SERVICE REVENUE	Business Code					
		624100	745,477	745,477			
	b MISCELLANEOUS PROGRAMS	624100	97,980	97,980			
	c GRANT REVENUE MATCHING	624100	88,002	88,002			
	d TRAINING PROGRAMS	624100	80,128	80,128			
	e CONSULTING FEES	624100	6,614	6,614			
	f All other program service revenue.						
g Total. Add lines 2a-2f		1,018,201					
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		31,750			31,750	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6a Gross rents	(i) Real	(ii) Personal				
		6a	158,448				
		b Less: rental expenses	6b	159,094			
		c Rental income or (loss)	6c	-646			
	d Net rental income or (loss)		-646		-646		
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		7a					
		b Less: cost or other basis and sales expenses	7b				
		c Gain or (loss)	7c				
	d Net gain or (loss)						
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18		8a				
	b Less: direct expenses		8b				
	c Net income or (loss) from fundraising events						
	9a Gross income from gaming activities. See Part IV, line 19		9a				
	b Less: direct expenses		9b				
	c Net income or (loss) from gaming activities						
	10a Gross sales of inventory, less returns and allowances		10a				
b Less: cost of goods sold		10b					
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue		Business Code					
11a MISCELLANEOUS INCOME		624100	4,125			4,125	
b							
c							
d All other revenue							
e Total. Add lines 11a-11d			4,125				
12 Total revenue. See instructions			34,108,905	1,018,201	-646	35,875	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	9,929,787	9,929,787		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	13,972,994	13,972,994		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	260,209		260,209	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	6,191,270	5,219,732	924,784	46,754
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)				
9 Other employee benefits	1,086,191	925,235	154,019	6,937
10 Payroll taxes	480,709	385,407	91,500	3,802
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	7,639		7,639	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	607,974	482,338	123,836	1,800
12 Advertising and promotion	13,722	13,432	290	
13 Office expenses	515,156	461,100	54,020	36
14 Information technology	70,321	46,858	22,981	482
15 Royalties				
16 Occupancy	96,298	55,564	40,734	
17 Travel	142,164	135,319	5,291	1,554
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	180,863	170,980	9,637	246
20 Interest	42,963	24,405	18,558	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	171,233	98,235	72,998	
23 Insurance	23,634		23,634	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a DUES & SUBSCRIPTIONS	161,448	104,982	53,152	3,314
b POSTAGE	73,491	64,727	8,411	353
c PRINTING AND PUBLICATIO	58,879	58,287		592
d REPAIRS & MAINTENANCE	35,946	21,189	14,757	
e All other expenses	11,085	375	10,710	
25 Total functional expenses. Add lines 1 through 24e	34,133,976	32,170,946	1,897,160	65,870
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		584,026	1	1,608,301
	2	Savings and temporary cash investments		135,928	2	373,166
	3	Pledges and grants receivable, net		1,854,254	3	1,793,076
	4	Accounts receivable, net		115,185	4	49,991
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		9,697	7	0
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		40,996	9	47,947
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	8,035,805		
	b	Less: accumulated depreciation	10b	4,013,169		
	11	Investments—publicly traded securities		1,125,616	11	1,121,841
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets		2,483	14	2,483
	15	Other assets. See Part IV, line 11		25,937	15	36,553
16	Total assets. Add lines 1 through 15 (must equal line 34)		8,041,475	16	9,055,994	
Liabilities	17	Accounts payable and accrued expenses		517,783	17	615,566
	18	Grants payable		145,161	18	10,699
	19	Deferred revenue		48,333	19	36,129
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties		2,072,975	23	3,175,187
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		38,021	25	47,167
	26	Total liabilities. Add lines 17 through 25		2,822,273	26	3,884,748
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.					
	27	Net assets without donor restrictions		3,640,579	27	3,827,830
	28	Net assets with donor restrictions		1,578,623	28	1,343,416
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		5,219,202	32	5,171,246
33	Total liabilities and net assets/fund balances		8,041,475	33	9,055,994	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	34,108,905
2	Total expenses (must equal Part IX, column (A), line 25)	2	34,133,976
3	Revenue less expenses. Subtract line 2 from line 1	3	-25,071
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,219,202
5	Net unrealized gains (losses) on investments	5	-11,986
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-10,899
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	5,171,246

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

Additional Data

Software ID:
Software Version:
EIN: 56-1514058
Name: CHILD CARE SERVICES ASSOCIATION

Form 990 (2019)

Form 990, Part III, Line 4a:

1) CHILD CARE WAGES AND INFANT-TODDLER EDUCATOR AWARDS: CHILD CARE WAGES THE KEY GOAL OF THE CHILD CARE WAGES PROGRAM IS TO IMPROVE EARLY CARE AND EDUCATION SERVICES. THROUGH INCREASED COMPENSATION, WAGES HELPS ATTRACT AND RETAIN EDUCATED EARLY CHILDHOOD PROFESSIONALS, AND ENCOURAGES PARTICIPANTS TO REACH HIGHER LEVELS OF EDUCATION THROUGH A GRADUATED SUPPLEMENT SCALE. THE PROGRAM'S PRIMARY OUTCOME FOR FY20 WAS THAT THE TURNOVER RATE OF WAGES PARTICIPANTS FOR THE YEAR WOULD BE LESS THAN 25%. RESULTS: OUTCOME MET FOR JULY - MARCH (TURNOVER TRACKED ONLY THROUGH MARCH 2020 DUE TO COVID-19. THE TURNOVER RATE FOR WAGES PARTICIPANTS WAS 12% FOR THIS TIME PERIOD, WELL BELOW THE BENCHMARK OF 25%. THIS REPRESENTS INCREASED STABILITY FOR CHILDREN IN THE YEARS WHEN IT IS MOST NEEDED. IN ADDITION TO INCREASED RETENTION, WAGES PARTICIPANTS ALSO HAD OR OBTAINED HIGHER LEVELS OF EDUCATION. EIGHTY-NINE PERCENT (89%) WHOSE COUNTIES HAD PARTICIPATED AT LEAST TWO YEARS HAD AN ASSOCIATE DEGREE IN EARLY CHILDHOOD EDUCATION, ITS EQUIVALENT OR HIGHER BASED ON THE WAGES SCALE OR SUBMITTED DOCUMENTATION DURING THE YEAR TO VERIFY THEIR PURSUIT OF ADDITIONAL COURSEWORK. WAGES PAID 3,880 EARLY EDUCATORS, SURPASSING THE EXPECTED OUTPUT. THESE PARTICIPANTS WORKED IN 1,571 FACILITIES SERVING APPROXIMATELY 71,343 CHILDREN AND THEY RECEIVED AN AVERAGE SIX-MONTH SUPPLEMENT OF \$993. NINETY-NINE PERCENT (99%) OF EVALUATION RESPONDENTS REPORTED SATISFACTION WITH WAGES. INFANT-TODDLER EDUCATOR AWARDS INFANT-TODDLER EDUCATOR AWARD PROVIDES EDUCATION-BASED SALARY SUPPLEMENTS TO LOW-PAID EARLY EDUCATORS WORKING WITH CHILDREN BIRTH THROUGH AGE TWO AT LEAST 35 HOURS PER WEEK. THE PROGRAM IS DESIGNED TO BETTER COMPENSATE AND RETAIN WELL-EDUCATED TEACHERS WORKING WITH OUR YOUNGEST CHILDREN. THE PRIMARY GOAL WAS THAT THE TURNOVER RATE OF AWARD PARTICIPANTS WOULD BE LESS THAN 25%. THE OUTCOME WAS ACHIEVED; THE TURNOVER RATE OF AWARD PARTICIPANTS FOR OCTOBER THROUGH MARCH WAS 3%. TURNOVER WAS ONLY TRACKED THROUGH MARCH 2020 DUE TO COVID-19. BRAIN DEVELOPMENT IS AT ITS PEAK IN THESE YOUNGER YEARS, AND STABILITY IS KEY TO SUCCESSFUL OUTCOMES FOR CHILDREN. NINETY-NINE PERCENT (99%) OF EVALUATION RESPONDENTS STATED THAT AWARD SUPPLEMENTS HELP TO EASE FINANCIAL STRESS, WHICH IS ANOTHER KEY GOAL FOR THE INITIATIVE. AWARD PAID 1,335 EARLY EDUCATORS OCTOBER THROUGH JUNE WITH THE FUNDING AVAILABLE. THESE PARTICIPANTS WORKED IN 770 FACILITIES SERVING APPROXIMATELY 20,335 CHILDREN BIRTH THROUGH AGE TWO. PARTICIPANTS RECEIVED AN AVERAGE SIX-MONTH SUPPLEMENT OF \$1,271. NEARLY 100% OF EVALUATION RESPONDENTS REPORTED SATISFACTION WITH AWARDS.

Form 990, Part III, Line 4b:

2) T.E.A.C.H. EARLY CHILDHOOD:THE T.E.A.C.H. EARLY CHILDHOOD NORTH CAROLINA SCHOLARSHIP PROGRAM PROVIDES UNIQUE EDUCATIONAL SCHOLARSHIPS TO CHILD CARE PROFESSIONALS AS A STRATEGY TO IMPROVE THE EDUCATION, COMPENSATION AND RETENTION OF NORTH CAROLINA'S EARLY CARE AND EDUCATION WORKFORCE. SCHOLARSHIPS ARE STRUCTURED USING FOUR COMPONENTS (SCHOLARSHIP, EDUCATION, COMPENSATION AND COMMITMENT) AND ARE AVAILABLE TO FACILITY BASED EARLY EDUCATORS INCLUDING PROGRAM ADMINISTRATORS AND HOME BASED PROFESSIONALS WORKING IN NORTH CAROLINA AND TO INDIVIDUALS WHO PERFORM NON-DIRECT SERVICE FUNCTIONS ON BEHALF OF YOUNG CHILDREN AND FAMILIES THROUGHOUT THE STATE'S EARLY CARE AND EDUCATION SYSTEM. THESE SCHOLARSHIPS ENABLE ELIGIBLE PERSONNEL WITH THE OPPORTUNITY TO COMPLETE COURSEWORK LEADING TOWARDS CREDENTIALS AND DEGREES AT ALL OF NORTH CAROLINA'S 58 COMMUNITY COLLEGES AND 20 COLLEGES/UNIVERSITIES. PARTICIPANTS ARE EXPECTED TO INCREASE THEIR EDUCATION BY COMPLETING A MINIMUM NUMBER OF CREDITS ANNUALLY AND IN TURN ARE GIVEN RAISES OR BONUSES IN RECOGNITION OF THEIR ACHIEVEMENT. MORE IMPORTANTLY, PARTICIPANTS ARE REQUIRED TO COMMIT TO THE EARLY CARE AND EDUCATION FIELD, THEIR EMPLOYING SPONSORING PROGRAM OR SPONSORING ORGANIZATION FOR SIX MONTHS TO ONE YEAR. DURING FY 2019-20 THE T.E.A.C.H. EARLY CHILDHOOD SCHOLARSHIP PROGRAM MET ITS GOALS FOR IMPROVING THE EDUCATION, COMPENSATION AND RETENTION AMONG ITS PROGRAM PARTICIPANTS IN NORTH CAROLINA AND PRODUCED POSITIVE OUTCOMES AS WERE PROPOSED. THE T.E.A.C.H. EARLY CHILDHOOD SCHOLARSHIP PROGRAM PROVIDED CORE, COMPREHENSIVE SCHOLARSHIPS TO 4,405 EARLY EDUCATORS, PROGRAM ADMINISTRATORS, HOME BASED PROFESSIONALS AND EARLY CARE AND EDUCATION SYSTEM SPECIALISTS IN 96 OF THE STATE'S 100 COUNTIES. SUCCESSFUL OUTCOMES WERE PRODUCED IN THE AREAS OF INCREASED EDUCATION, INCREASED COMPENSATION AND RETENTION. FOR EXAMPLE, ON AVERAGE, TEACHERS WHO PARTICIPATED ON THE PROGRAM'S MOST UTILIZED SCHOLARSHIP MODEL, THE ASSOCIATE DEGREE SCHOLARSHIP PROGRAM AND SUCCESSFULLY MET CONTRACT REQUIREMENTS, COMPLETED ON AVERAGE 14 CREDIT HOURS OF FORMAL EDUCATION, EXPERIENCED A 9% INCREASE IN EARNINGS AND HAD A 9% TURNOVER RATE. MORE THAN 62,107 CHILDREN WERE CARED FOR IN A SETTING THAT SUPPORTED AT LEAST ONE RECIPIENT ON A T.E.A.C.H. EARLY CHILDHOOD CORE SCHOLARSHIP. THE PROVISION OF SCHOLARSHIPS ENABLED T.E.A.C.H. RECIPIENTS TO ENROLL IN 20,172 CREDIT HOURS OF EDUCATION AT THE STATE'S COMMUNITY COLLEGES AND SELECTED UNIVERSITIES.

Form 990, Part III, Line 4c:

FEDERAL, STATE & LOCAL INITIATIVES:CCR&R COUNCIL AND CONTRACT MANAGEMENT:91% OF REGIONAL LEAD CCR&R AGENCIES INDICATED THAT ASSISTANCE RECEIVED FROM THE R&R COUNCIL WAS HELPFUL AND INDICATED THAT THE CCR&R COUNCIL HAS ENABLED THE IMPROVEMENT OF R&R SERVICES. ALL 14 REGIONAL LEAD AGENCIES SUCCESSFULLY IMPLEMENTED AT LEAST TWO OF THE FOLLOWING THREE CCR&R CORE SERVICES: CONSUMER EDUCATION AND REFERRAL, PROFESSIONAL DEVELOPMENT AND TECHNICAL ASSISTANCE. THE INFANT TODDLER ENHANCEMENT INITIATIVE ACHIEVED 96% OF THEIR GOAL OF 1,365 STATEWIDE TECHNICAL ASSISTANCE PARTICIPANTS BY PROVIDING 1307 INDIVIDUALS ON-SITE TA CONSULTATIONS IN FY20. THESE SERVICES IMPACTED 3,593 INFANTS AND TODDLERS IN OUR STATE. UNDER THE STATEWIDE INFANT/TODDLER PROJECT, 193 TRAINING SESSIONS WERE CONDUCTED BENEFITING 2481 CHILD CARE PROVIDERS (UNDUPLICATED COUNT) ACROSS NC; TECHNICAL ASSISTANCE WAS PROVIDED TO 457 CLASSROOMS IN LICENSED PROGRAMS; CLASSROOMS THAT COMPLETED PARTICIPATION IN THE INFANT TODDLER QUALITY ENHANCEMENT PROGRAM INCREASED QUALITY INDICATOR SCORES FROM PRE TO POST ASSESSMENT AN AVERAGE OF 1.74 POINTS.UNDER THE STATEWIDE CORE SERVICES, ALL 14 REGIONS REPORTED THAT AT LEAST 85% OF THE CUSTOMERS SURVEYED INDICATED THAT THEY CHOSE 3, 4, OR 5 STAR CARE WITH 12 OF 14 REPORTING THAT AT LEAST 91% OF PARENTS INDICATING THEY CHOOSE THIS LEVEL OF CARE. STATEWIDE, 97% OF PARENTS RESPONDING TO FOLLOW-UP SURVEYS INDICATED THAT THEY CHOSE 3, 4, OR 5 STAR CARE. ALL 14 REGIONS REPORTED THAT AT LEAST 97% OF THE CUSTOMERS SURVEYED INDICATED THAT THEY USED QUALITY INDICATORS IN THEIR CHILD CARE SEARCH STATEWIDE AT THE CONCLUSION OF FY20. STATISTICAL DATA FROM DCDEE INDICATES THAT 73% OF ALL CHILDREN ENROLLED IN LICENSED CARE IN THE STATE OF NORTH CAROLINA WERE ENROLLED IN 4- AND 5- STAR CARE. THIS IS A SIGNIFICANT PERCENTAGE OF THE STATE'S CHILDREN IN HIGHER QUALITY CARE. FURTHERMORE, AT THE CONCLUSION OF FY20, ONLY 3.7% OF CHILDREN ENROLLED IN LICENSED CHILD CARE IN NORTH CAROLINA REMAIN ENROLLED IN 1- OR 2-STAR CARE.TRAINING AND SUPPORT SERVICES:THERE WERE 341 PROFESSIONAL DEVELOPMENT WORKSHOPS CONDUCTED FOR 1,575 (UNDUPLICATED), 2,529 (DUPLICATED) CHILD CARE PROFESSIONALS IN THE TRIANGLE AREA. THERE WERE 824.0 IN-SERVICE HOURS RECEIVED BY THE ATTENDEES. THERE WERE 188 PROVIDERS TRAINED IN CEU TOPICS COMPLETING A TOTAL OF 940.0 CONTINUING EDUCATION HOURS (CEUS). 99% OF PROVIDERS ATTENDING WORKSHOPS REPORTED FEELING CONFIDENT IN THEIR ABILITY TO APPLY THE KNOWLEDGE AND SKILLS GAINED THROUGH TRAINING.CHILD AND ADULT CARE FOOD PROGRAM:OTHER PROGRAM SERVICES: OTHER PROGRAM SERVICES: CCSA SERVES AS A SPONSOR FOR THE CHILD AND ADULT CARE FOOD PROGRAM (CACFP), A FEDERALLY-FUNDED PROGRAM WHICH PROVIDES FINANCIAL REIMBURSEMENT, TRAINING AND TECHNICAL ASSISTANCE TO CHILD CARE INSTITUTIONS FOR THE PROVISION OF NUTRITIOUS FOODS FOR CHILDREN IN THEIR CARE. THE CACFP SERVED 50 CHILD CARE HOMES AND 25 CENTERS IN THE TRIANGLE. THERE WERE 549,380 NUTRITIOUS MEALS AND SNACKS SERVED MEETING THE USDA MEAL PATTERNS TO AN AVERAGE OF 1,097 CHILDREN FROM DIVERSE POPULATION WITH 60% MEETING FEE AND REDUCED GUIDELINES. THERE WERE 225 MONITORING VISITS WERE MADE TO CHILD CARE PROGRAMS TO REVIEW RECORDS, OBSERVE MEALS AND PROVIDE TECHNICAL ASSISTANCE AS NEEDED.TECHNICAL ASSISTANCE SERVICES: THE TECHNICAL ASSISTANCE STAFF MEMBERS PROVIDED SUPPORT, COACHING, AND RESOURCES TO 766 EARLY CHILDHOOD TEACHERS SERVING A TOTAL OF 3894 CHILDREN AGE BIRTH TO 5.CHILD CARE SCHOLARSHIP SERVICES:FY20 DURHAM COUNTY SMART START SCHOLARSHIP PROGRAM (DPFC)- 100% OF CONTRACTED FUNDS FOR SCHOLARSHIPS WAS EXPENDED, TOTALING \$2,820,589.- A TOTAL OF 523 FAMILIES WERE SERVED.- A TOTAL OF 554 CHILDREN RECEIVED SCHOLARSHIPS- CHILDREN ATTENDED 69 DIFFERENT CHILD CARE FACILITIES.- 4.9 WAS THE AVERAGE STAR RATING OF THE CARE UTILIZED BY CHILDREN RECEIVING SERVICES- 303 CHILDREN WERE FUNDED JOINTLY THROUGH THE DURHAM COUNTY NCPREK PROGRAM- 51 CHILDREN RECEIVED A SCHOLARSHIP THROUGH THE EARLY HEAD START SET-ASIDE FUND- 25 CHILDREN RECEIVING SERVICES HAD DOCUMENTED DEVELOPMENTAL NEEDS- 27% OF CHILDREN LIVED IN FAMILIES REPORTING SPANISH AS THEIR PRIMARY LANGUAGE/OTHER FY20 SCHOLARSHIP:- 14 CHILDREN WERE SERVED THROUGH THE DURHAM AND ORANGE COUNTY REGULAR SCHOLARSHIP PROGRAMS. 100% OF THESE CHILDREN RECEIVED SERVICES IN A 4 OR 5 STAR FACILITY. A TOTAL OF \$77,437 WAS SPENT IN UNITED WAY AND OTHER DONATED FUNDS FOR THESE SCHOLARSHIPS.- 87 CHILDREN RECEIVED ASSISTANCE THROUGH THE UNC SCHOLARSHIP PROGRAM, INCLUDING 21 CHILDREN OF UNC EMPLOYEES, AND 66 CHILDREN OF UNC STUDENTS. A TOTAL OF \$124,894 AND \$362,802 WERE EXPENDED ON SCHOLARSHIPS FROM THE UNC CHILD CARE FEE ASSISTANCE PROGRAM AND UNC STUDENTS' FOR CHILD CARE SCHOLARSHIPS FUND, RESPECTIVELY.FY20 SCHOLARSHIP PROGRAM EVALUATION:- 123 FAMILIES AND 69 CHILD CARE PROGRAMS WERE SURVEYED AS PART OF THE DEPARTMENT'S ANNUAL PROGRAM EVALUATION PROCESS.- OVER THREE-QUARTERS OF SCHOLARSHIP RECIPIENTS REPORTED THAT SERVICES ENABLED THEM TO SELECT HIGHER QUALITY CARE FOR THEIR CHILDREN- 56% REPORTED THAT THEIR CHILDREN WERE NOT IN ANY KIND OF LICENSED CARE PRIOR TO ACCESSING A SCHOLARSHIP- 86% OF RECIPIENTS REPORTED THAT SCHOLARSHIPS ENABLED THEM TO SECURE OR MAINTAIN EMPLOYMENT- 99% REPORTED OVERALL SATISFACTION WITH CCSA'S SERVICES- AMONG CHILD CARE PROGRAMS SERVING CCSA SCHOLARSHIP CHILDREN, 100% FELT THAT THE SCHOLARSHIP PROGRAM WAS AN IMPORTANT SERVICE, AND 99% FELT THE PROGRAM WAS BEING OPERATED EFFECTIVELY.CHILD CARE REFERRAL SERVICES:-FOR FY20, A TOTAL OF 2,353 FAMILIES RECEIVED CHILD CARE CONSUMER EDUCATION AND REFERRAL SERVICES THROUGH CHILD CARE REFERRAL CENTRAL, THE REGIONAL CALL CENTER OPERATED BY CCSA:- 1,099 WERE DURHAM COUNTY RESIDENTS OR CLIENTS - 165 WERE ORANGE COUNTY RESIDENTS OR CLIENTS - 904 WERE WAKE COUNTY RESIDENTS OR CLIENTS - 185 WERE RESIDENTS OF ALAMANCE, CASWELL, FRANKLIN, GRANVILLE, PERSON AND VANCE COUNTIES- A TOTAL OF 3,259 CHILDREN WERE IMPACTED BY THESE SERVICES.- 20% OF FAMILIES ACCESSED SERVICES THROUGH THE AGENCY'S ONLINE REFERRAL SYSTEM. ENHANCED REFERRAL SERVICES WERE PROVIDED TO 749 FAMILIES.- TWENTY-EIGHT PERCENT OF REFERRALS WERE TO FAMILIES EARNING LESS THAN \$20,000 PER YEAR.- REFERRALS WERE PROVIDED IN SPANISH TO 121 FAMILIES (6% OF ALL COUNSELOR-DELIVERED REFERRALS) AND 7% OF ALL FAMILIES REPORTED BEING OF LATINO/A DESCENT.- IN THE DEPARTMENT'S ANNUAL EVALUATION OF FAMILIES SERVED, 371 FAMILIES WERE SURVEYED. 95% OF ALL FAMILIES REPORTED BEING SATISFIED WITH SERVICES, 99% REPORTED FEELING RESPECTED IN THEIR INTERACTIONS WITH STAFF, AND OVER 99% REPORTED USING THREE OR MORE QUALITY INDICATORS IN THEIR SEARCH FOR CHILD CARE.- THE AVERAGE STAR-RATING OF CHILD CARE SELECTED BY FAMILIES RECEIVING REFERRAL SERVICES WAS 4.6.FOR THE YEAR, FAMILY SUPPORT STAFF ALSO CONDUCTED 36 WORKSHOPS AND 115 INFORMATION SESSIONS, AND PARTICIPATED IN 36 COMMUNITY FAIRS THROUGHOUT CCSA'S SERVICE AREA.

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
CHILD CARE SERVICES ASSOCIATION

Employer identification number
56-1514058

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.
If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	23,678,663	20,585,345	21,754,139	26,650,626	33,055,475	125,724,248
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3	23,678,663	20,585,345	21,754,139	26,650,626	33,055,475	125,724,248
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .						
6 Public support. Subtract line 5 from line 4.						125,724,248

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4. . . .	23,678,663	20,585,345	21,754,139	26,650,626	33,055,475	125,724,248
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	178,544	187,162	176,727	180,903	190,198	913,534
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .	4,321	3,864	3,847	4,126	4,125	20,283
11 Total support. Add lines 7 through 10						126,658,065
12 Gross receipts from related activities, etc. (see instructions)					12	6,488,299
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	99.260 %
15 Public support percentage for 2018 Schedule A, Part II, line 14	15	99.210 %

16a 33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶ ☒

b 33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶ ☐

17a 10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here**. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here**. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) . .						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests—2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
1		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
2		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
3a		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
3b		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
3c		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
4a		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
4b		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
4c		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
5a		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
5b		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
5c		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
6		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>		
7		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
9a		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9b		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9c		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
10a		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		
10b		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a ☐ The organization satisfied the Activities Test. Complete line 2 below.		
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.		
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1		☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014.			
b From 2015.			
c From 2016.			
d From 2017.			
e From 2018.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7:			
\$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015.			
b Excess from 2016.			
c Excess from 2017.			
d Excess from 2018.			
e Excess from 2019.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

990 Schedule A, Supplemental Information

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	MISCELLANEOUS OTHER INCOME - 2015 AMOUNT: \$ 4,321. 2016 AMOUNT: \$ 3,864. 2017 AMOUNT: \$ 3,847. 2018 AMOUNT: \$ 4,126. 2019 AMOUNT: \$ 4,125.

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization CHILD CARE SERVICES ASSOCIATION	Employer identification number 56-1514058
---	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ▶ \$
- 3 Volunteer hours for political campaign activities (see instructions) ▶

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... ▶ \$
- 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
Not over \$500,000	20% of the amount on line 1e.	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	
Over \$17,000,000	\$1,000,000.	
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a. If zero or less, enter -0-		
i Subtract line 1f from line 1c. If zero or less, enter -0-		
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	☐ Yes ☐ No	

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?	Yes		5,000
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?	Yes		21,149
j	Total. Add lines 1c through 1i			26,149
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART II-B, LINE 1:	GRASSROOTS AND OTHER LOBBYING ACTIVITIES RELATED TO EARLY CARE AND EDUCATION ISSUES

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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
CHILD CARE SERVICES ASSOCIATION

Employer identification number
56-1514058

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D Schedule D (Form 990) 2019

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a☐ Public exhibition

b☐ Scholarly research

c☐ Preservation for future generations

d☐ Loan or exchange programs

e☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c	
1d	
1e	
1f	

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	566,052	603,420	598,380	489,916	493,920
b Contributions				255	
c Net investment earnings, gains, and losses	1,834	15,632	45,040	108,209	-4,004
d Grants or scholarships	15,000	53,000	40,000		
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	552,886	566,052	603,420	598,380	489,916

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶ 100.000 %

b

Permanent endowment ▶

c

Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)		No
3a(ii)		No
3b		

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		194,603		194,603
b Buildings		5,789,823	2,290,136	3,499,687
c Leasehold improvements				
d Equipment		1,527,297	1,376,334	150,963
e Other		524,082	346,699	177,383
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				4,022,636

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	47,167

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	34,248,374
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	-11,986
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	-7,639
e	Add lines 2a through 2d	2e	-19,625
3	Subtract line 2e from line 1	3	34,267,999
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	-159,094
c	Add lines 4a and 4b	4c	-159,094
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	34,108,905

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	34,296,330
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	169,993
e	Add lines 2a through 2d	2e	169,993
3	Subtract line 2e from line 1	3	34,126,337
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	7,639
c	Add lines 4a and 4b	4c	7,639
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	34,133,976

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 56-1514058
Name: CHILD CARE SERVICES ASSOCIATION

Supplemental Information

Return Reference	Explanation
PART V, LINE 4:	AS OF JUNE 30, 2020 AND 2019, THE BOARD OF DIRECTORS HAS DESIGNATED \$502,359 AND \$515,672, RESPECTIVELY, OF NET ASSETS WITHOUT DONOR RESTRICTIONS AS THE RAMSEY TREMALGIA SCHOLARSHIP FUND TO PROVIDE SCHOLARSHIPS TO LOW-INCOME FAMILIES. AS OF JUNE 30, 2020 AND 2019, THE BOARD OF DIRECTORS HAS DESIGNATED \$50,527 AND \$50,380, RESPECTIVELY, OF NET ASSETS WITHOUT DONOR RESTRICTIONS AS THE TEACH ENDOWMENT FUND. SINCE THESE AMOUNTS RESULTED FROM INTERNAL DESIGNATIONS AND ARE NOT DONOR-RESTRICTED, THEY ARE CLASSIFIED AND REPORTED AS NET ASSETS WITHOUT DONOR RESTRICTIONS. THE ORGANIZATION HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED BY ITS ENDOWMENT WHILE SEEKING TO MAINTAIN PURCHASING POWER OF THE ENDOWMENT ASSETS. UNDER THESE POLICIES, AS APPROVED BY THE BOARD OF DIRECTORS, THE ENDOWMENTS ARE INVESTED IN A MANNER THAT IS INTENDED TO PRODUCE A REAL RETURN, NET OF INFLATION AND INVESTMENT MANAGEMENT COSTS, OF AT LEAST 6% OVER THE LONG TERM. ACTUAL RETURNS IN ANY GIVEN YEAR MAY VARY FROM THIS AMOUNT.

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS:	INVESTMENT EXPENSES -7,639.

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS:	RENTAL RELATED EXPENSES NETTED AGAINST REVENUES -159,094.

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS:	RENTAL RELATED EXPENSES NETTED AGAINST REVENUES 159,094. BAD DEBT EXPENSE 10,899.

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 4B - OTHER ADJUSTMENTS:	INVESTMENT FEES 7,639.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Department of the
Treasury
Internal Revenue Service

Name of the organization
CHILD CARE SERVICES ASSOCIATION

Employer identification number

56-1514058

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 18

3 Enter total number of other organizations listed in the line 1 table 99

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) WAGES SUPPLEMENT PAYMENTS TO CHILD CARE WORKERS THROUGH THE CHILD CARE WAGES AND AWARD\$ PROJECTS.	5215	10,433,201			
(2) EDUCATION SCHOLARSHIPS TO CHILD CARE WORKERS UNDER THE TEACH EARLY CHILDHOOD, TEACH MORE AT FOUR, AND TEACH INFANT TODDLER PROGRAMS.	2405	2,940,580			
(3) CHILD CARE SUBSIDY, CHILD AND ADULT CARE FOOD PROGRAM (CACFP) AND OTHER RESOURCE AND REFERRAL GRANTS TO CHILD CARE CENTERS	144	599,213			
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	FOR GRANTS WHEREBY CCSA IS THE DIRECT SERVICE PROVIDER, CCSA CONDUCTS AN INTERNAL REVIEW THAT INVOLVES CHECKING THE ELIGIBILITY OF THE RECIPIENT AND THE AMOUNT OF THE PAYMENT AGAINST THE REQUIREMENTS OF THE GRANT. IN ADDITION TO THAT, THERE IS AN ANNUAL MONITORING VISIT BY THE FUNDER TO ENSURE COMPLIANCE WITH THE GRANTS. FOR GRANTS AWARDED WHERE CCSA IS NOT THE DIRECT SERVICE PROVIDER, THERE IS A MONTHLY REVIEW OF FINANCIAL REPORT OF EXPENDITURES AGAINST THE APPROVED BUDGET, A CAREFUL REVIEW OF ALL BUDGET AMENDMENTS BY PROGRAMMATIC AND FISCAL TEAMS, AND A REQUIREMENT THAT AN AUDIT BE CONDUCTED AND SUBMITTED TO CCSA SHOULD THE AMOUNT OF THE AWARD BE EQUAL TO OR GREATER THAN \$750,000, IN ACCORDANCE WITH OMB STANDARDS. FOR AWARDS OF LESS THAN \$750,000, A LIMITED SCOPE MONITORING WILL TAKE PLACE THAT INCLUDES REVIEWING OF THE FOLLOWING TYPES OF COMPLIANCE REQUIREMENTS: ACTIVITIES ALLOWED OR UNALLOWED; ALLOWABLE COSTS/COST PRINCIPLES; ELIGIBILITY; AND REPORTING.

Additional Data

Software ID:
Software Version:
EIN: 56-1514058
Name: CHILD CARE SERVICES ASSOCIATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
21ST CENTURY CHILD CARE INC 108 E PILOT ST DURHAM, NC 27707	56-2174088		11,837				CHILD CARE SUBSIDY
7 HILLS LEARNING LLC 501 EAST BARBEE CHAPEL ROAD CHAPEL HILL, NC 27517	46-1367823		36,470				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ABUNDANT LOVE CHRISTIAN FAMILY DAYCARE 2210 EAST NC HWY 54 DURHAM, NC 27713	80-0364836		36,491				CHILD CARE SUBSIDY
AFTON NATURE SCHOOL LLC 109 HILLCREST AVE CARRBORO, NC 27510	46-2263221		7,594				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALBEMARLE ALLIANCE FOR CHILDREN AND FAMILIES 1403 PARKVIEW DRIVE ELIZABETH CITY, NC 279096533	56-2088109	501(C)3	179,125				CHILD CARE RESOURCES AND REFERRAL SERVICES
ALICIA D MCNAIR 1321 TRALEA DRIVE DURHAM, NC 27707	56-2261234		5,472				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALISON S ROBERTSON 101 CYNTHIA DRIVE CHAPEL HILL, NC 27514	06-1375837		6,520				CHILD CARE SUBSIDY
ALL MY CHILDREN CHILD CARE CENTER 5307 PARTRIDGE ST DURHAM, NC 27704	56-2239129		30,481				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALL MY CHILDREN FAMILY RESOURCE CENTER 5307 PARTRIDGE ST DURHAM, NC 27704	81-3939872	501(C)3	80,463				CHILD CARE SUBSIDY
ASBURY PRESCHOOL 806 CLARENDON ST DURHAM, NC 27705	56-1752337		13,909				CHILD CARE SUBSIDY/ NC SHAPE PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ASHEBRIDGE II INC 916 OLD HONEYCUTT RD FUQUAY VARINA, NC 27526	81-4491386		5,103				CHILD CARE SUBSIDY
ASHEBRIDGE INC 916 OLD HONEYCUTT RD FUQUAY VARINA, NC 27526	27-3357203		8,083				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ASKORP INC 3008 DIXON RD DURHAM, NC 27707	56-2089271		858,626				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K
BAMBINO'S PLAYSCHOOL WEST CARY INC 3404 DAVIS DRIVE CARY, NC 27519	81-4366903		5,000				BABIES FIRST NC PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BAMBINO'S PLAYSHCOOL 4823 MEADOW DRIVE SUITE 300 DURHAM, NC 27713	47-3543650		19,137				CHILD CARE SUBSIDY
BARBARA O ROBINSON 104 NEWBERRY LANE DURHAM, NC 27703	16-1616486		6,956				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BEAUTIFUL BEGINNINGS CHILD CARE CENTER PO BOX 21397 DURHAM, NC 27703	56-2194699		305,422				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K
BRANDY TRUESDALE 2717 PLAINFIELD CIRCLE RALEIGH, NC 27610	26-4277666		7,205				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRENDA H BELL 1110 CALUMET DR DURHAM, NC 27704	34-2021866		9,721				CHILD CARE SUBSIDY
BRIGHT BEGINNINGS 216 DAVIDSON AVE DURHAM, NC 27704	80-0663537		11,358				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHT HORIZONS CHILDRENS CENTERS LLC 1012 SLATER RD DURHAM, NC 27703	04-2949680		41,876				CHILD CARE SUBSIDY
BRYSON CHRISTIAN MONTESSORI 6701 GARRETT RD DURHAM, NC 27707	56-1713751		250,787				CHILD AND ADULT FOOD CARE PROGRAM/CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BUTTERFLY KISSES ACADEMY 3627 GUESS RD DURHAM, NC 27705	56-2331611		42,089				CHILD CARE SUBSIDY
CALHOUN-HILLS LLC 500 MILLSTONE DR STE 104 HILLSBOROUGH, NC 27278	81-3885017		7,774				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAPE FEAR COMMUNITY COLLEGE 411 N FRONT STREET WILMINGTON, NC 28401	56-0792881		5,795				BABIES FIRST NC PROJECT
CAROLYN CAMERON MCNAIR 215 GOODWIN AVENUE DURHAM, NC 27712	01-0925155		17,003				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CARRBORO UNITED METHODIST CHURCH 200 HILLSBOROUGH RD CARRBORO, NC 27510	26-4256154		11,544				CHILD AND ADULT FOOD CARE PROGRAM/CHILD CARE SUBSIDY
CHAPEL HILL COOP PRES INFTOD 106 PUREFOY ROAD CHAPEL HILL, NC 27514	56-6022921	501(C)3	13,829				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHAPEL HILL DAY CARE CENTER 401 KILDAIRE ROAD CHAPEL HILL, NC 27516	56-0891967	501(C)3	21,346				CHILD CARE SUBSIDY
CHAPEL HILL KEHILLAH 1200 MASON FARM RD CHAPEL HILL, NC 27514	56-1976536		68,565				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHAPEL HILL TRAINING OUTREACH PROJECT INC 800 EASTOWNE DRIVE CHAPEL HILL, NC 27514	58-2046321	501(C)3	495,013				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K
CHILD CARE MATTERS INC 825 A NORTH ESTES DRIVE CHAPEL HILL, NC 27514	26-3994822		10,822				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILD CARE RESOURCES INC - CHARLOTTE 4600 PARK ROAD SUITE 400 CHARLOTTE, NC 28209	56-1316030	501(C)3	490,425				CHILD CARE RESOURCES AND REFERRAL SERVICES
CHILDCARE NETWORK - RUBY STREET 3705 OLD CHERRY POINT RD NEW BERN, NC 28560	63-0986576		588,286				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDEN'S CAMPUS OF CHAPEL HILL-PRESCHOOL 100 WESTMINSTER DRIVE CHAPEL HILL, NC 27514	81-4176855		8,538				CHILD CARE SUBSIDY
CHILDREN'S CAMPUS SOUTHPOINT 7317 FAYETTEVILLE RD DURHAM, NC 27713	20-2610878		80,990				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S COUNCIL OF WATAUGA COUNTY INC 225 BIRCH ST STE 3 BOONE, NC 28607	94-5292431		177,803				INFANT TODDLER TA PILOT PROJECT
CHILDWORKS PRESCHOOL INC 6215 LITCHFORD RD RALEIGH, NC 27615	56-1715771		48,550				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHRISTIAN PREP ACADEMY 1405 E NC HWY 54 DURHAM, NC 27713	68-0633631		214,849				CHILD CARE SUBSIDY
COMMUNITY SCHOOL FOR PEOPLE UNDER 6 102 HARGRAVES STREET CARRBORO, NC 27510	56-0961645	501(C)3	23,657				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CREATE GREAT MINDS LLC 108 LYRIC CT CARY, NC 27519	82-3543611		15,106				CHILD CARE SUBSIDY
CREATIVE SCHOOLS INC 4915 WATERS EDGE DR STE 255 RALEIGH, NC 276063370	56-1469260		231,868				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
D&A APEX LLC 1730 MINLEY WAY APEX, NC 27502	83-4356720		27,266				CHILD AND ADULT FOOD CARE PROGRAM
D&S BRANNON ENTERPRISES LLC 1326 HILL STREET DURHAM, NC 27707	26-1231397		20,242				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DARNELLA WARTHEN 1605 CAPSTONE DR DURHAM, NC 27713	36-4600207		206,631				CHILD CARE SUBSIDY
DEBORAH A ROYSTER 1011 ELLIS ROAD DURHAM, NC 27703	56-2185294		5,165				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DOWN EAST PARTNERSHIP FOR CHILDREN PO BOX 1245 ROCKY MOUNT, NC 27802	56-1859313	501(C)3	235,876				CHILD CARE RESOURCES AND REFERRAL SERVICES
DURHAM PUBLIC SCHOOLS 511 CLEVELAND ST DURHAM, NC 27701	56-6001021	501(C)3	296,239				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DURHAM'S PARTNERSHIP FOR CHILDREN 1201 S BRIGGS AVENUE STE 210 DURHAM, NC 27703	56-1892432	501(C)3	107,511				DURHAM CTY PRE-K
EARLY START ACADEMY 702 TRENT DRIVE DURHAM, NC 27705	27-2981142		121,936				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EDUKIDS INC 8428 BRODERICK PLACE CARY, NC 27519	47-3884409		10,516				CHILD CARE SUBSIDY
ESTES CHILDREN'S COTTAGE LLC 200 N ESTES DRIVE CHAPEL HILL, NC 27514	04-3838824		6,655				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FAYETTEVILLE TECHNICAL COMMUNITY COLLEGE PO BOX 35236 FAYETTEVILLE, NC 28303	56-0791849	501(C)3	5,000				BABIES FIRST NC PROJECT
FIRST CHRONICLES COMMUNITY CHURCH 1306 LINCOLN ST DURHAM, NC 27701	56-2174461		86,471				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FIRST PRESBYTERIAN DAY SCHOOL 305 E MAIN STREET DURHAM, NC 27701	56-1049251		74,861				CHILD AND ADULT FOOD CARE PROGRAM/CHILD CARE SUBSIDY
FOLLOW THE SON CHILD CARE CENTER INC 2728 PRESTONWOOD DR GRIMESLAND, NC 27837	47-3419225		5,112				BABIES FIRST NC PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FUTURE SCHOLARS CHILDCARE AND DEVELOPMENT CENTER 114 W CORBIN ST HILLSBOROUGH, NC 27278	81-2401439		41,166				CHILD AND ADULT FOOD CARE PROGRAM
GURUKUL LLC 5020 NC HWY55 DURHAM, NC 27713	47-4993605		189,121				CHILD AND ADULT FOOD CARE PROGRAM/CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARVEST LEARNING CENTER 7518 MONTIBILLO PARKWAY DURHAM, NC 27713	20-1775548		5,601				NC SHAPE PROJECT
JUDY MORGAN 322 MACE RD MEBANE, NC 27302	84-1699490		5,775				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JUMPING JACKS ACADEMY 3325 GUESS RD DURHAM, NC 27705	26-2742914		58,892				CHILD CARE SUBSIDY
KIDDS PLACE TOO INC PO BOX 2182 LILLINGTON, NC 27546	84-1691069		6,009				BABIES FIRST NC PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KIDS EDUCATIONAL CENTER IV INC 7106 FORESTVILLE RD KNIGHTDALE, NC 27545	27-0070695		6,840				CHILD CARE SUBSIDY
KING'S KIDS CDC 1914 NC HWY 55 DURHAM, NC 27707	56-2257644		27,236				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KUEHG CORP 650 NE HOLLADAY STREET SUITE 1400 PORTLAND, OR 97232	47-4478313		25,398				CHILD CARE SUBSIDY
LA PETITE ACADEMY INC 7601 SIX FORKS RD RALEIGH, NC 27615	43-1243221		23,679				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LAKEWOOD COMMUNITY PRESCHOOL 1912 CHAPEL HILL RD DURHAM, NC 27707	47-3338679		119,081				CHILD CARE SUBSIDY
LEARNING TOTS ACADEMY OF APEX 2209 CANDUN DR APEX, NC 27523	27-0611446		7,025				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LIL TREASURES DAY CARE 554 N NASH ST HILLSBOROUGH, NC 27278	55-0825820		23,171				CHILD AND ADULT FOOD CARE PROGRAM
LILLIAN CLINTON 1704 SROXBORO STREET DURHAM, NC 27707	56-2239836		7,670				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LINKING CONNECTIONS LEARNING CENTER LLC 1023 POPLAR STREET DURHAM, NC 27703	83-3425189		12,626				CHILD AND ADULT FOOD CARE PROGRAM
LITTLE BELIEVER'S ACADEMY INC 600 MIAL ST CLAYTON, NC 27520	47-1308220		14,519				BABIES FIRST NC PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LITTLE ENGINE ACADEMY BRAGTOWN 2713 N ROXBORO ST DURHAM, NC 27704	26-3045658		21,232				CHILD CARE SUBSIDY
LITTLE PEOPLE DAY CARE CENTER INC 1020 S MIAMI BLVD HWY 70 EAST STE 117-120 DURHAM, NC 27703	01-0735991		406,435				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LITTLE TOWN LEARNING CENTER INC PO BOX 487 BURGAW, NC 28425	56-1624774		5,261				BABIES FIRST NC PROJECT
LOLITA K DEBERRY 904 STENNIS WAY DURHAM, NC 27703	01-0696312		11,111				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LORRAINE J STITH 618 HOPE AVE DURHAM, NC 27707	56-1301919		198,074				CHILD CARE SUBSIDY
MARTIN-PITT PARTNERSHIP FOR CHILDREN 111-B EASTBOOK DRIVE GREENVILLE, NC 27858	56-1913394	501(C)3	412,790				CHILD CARE RESOURCES AND REFERRAL SERVICES

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MCCLAMMY - KIDS ACADEMY LLC 1212 HORTON ROAD DURHAM, NC 27704	46-2974855		8,572				CHILD CARE SUBSIDY
MOUNT ZION CHRISTIAN CHURCH INC 3519 FAYETTEVILLE ST DURHAM, NC 27707	56-1443711		9,734				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NIKITA SANDERS 3601 LONG RIDGE RD DURHAM, NC 27703	56-2253244		5,129				CHILD AND ADULT FOOD CARE PROGRAM
PATTIE G BROWN ENTERPRISES 2724 ATLANTIC ST DURHAM, NC 27707	51-0420486		170,199				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PEAK PERFORMANCE CHILD CARE INC 11151 SALEM GLEN LANE RALEIGH, NC 27617	47-4173192		8,239				CHILD CARE SUBSIDY
PERMO CORPORATION 2502 PRESIDENTIAL DR DURHAM, NC 27703	26-0846629		30,106				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PREMIER NC CLAYTON LLC 233 N MICHIGAN AVE STE 1910 CHICAGO, IL 60601	83-2501143		7,591				CHILD CARE SUBSIDY
RACIAL EQUITY INSTITUTE LLC 454 GORRELL STREET GREENSBORO, NC 27406	26-2299693		11,000				BABIES FIRST NC PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RANDOLPH COUNTY PARTNERSHIP FOR CHILDREN 349 SUNSET AVENUE ASHEBORO, NC 27203	31-1612024	501(C)3	172,152				INFANT TODDLER TA PILOT PROJECT
ROLESVILLE CHILD DEVELOPMENT INC 1212 HERITAGE LINKS DR WAKE FOREST, NC 27587	46-2751331	501(C)3	99,533				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHINING STARZ ACADEMY INC 323 CRAWFORD ROAD HILLSBOROUGH, NC 27278	33-1208662		7,904				CHILD CARE SUBSIDY
SMILING FACES CHILD CARE CENTER 14493 US HWY 64 WILLIAMSTON, NC 27892	56-1559312		5,171				BABIES FIRST NC PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOUTHEASTERN COMMUNITY COLLEGE PO BOX 151 WHITEVILLE, NC 28472	56-0815200	501(C)3	425,399				CHILD CARE RESOURCES AND REFERRAL SERVICES
SOUTHWESTERN CHILD DEVELOPMENT COMMISSION POBOX 250 WEBSTER, NC 28788	23-7181553	501(C)3	478,209				CHILD CARE RESOURCES AND REFERRAL SERVICES

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SPANISH FOR FUN ACADEMY 1001 S COLUMBIA ST CHAPEL HILL, NC 27514	02-0551351		66,203				CHILD CARE SUBSIDY
SPANISH FOR FUN INC 100 ENDEAVOR WAY CARY, NC 27513	56-2238662		14,288				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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SUGAR N SPICE PRESCHOOL CCC INC PO BOX 965 HENDERSON, NC 27536	20-5799599		5,234				BABIES FIRST NC PROJECT
SURYA LEARNING LLC 10550 LITTLE BRIER CREEK LANE RALEIGH, NC 27617	83-1811354		21,367				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TCHUM 3 LLC 515 E WINMORE AVE CHAPEL HILL, NC 27516	27-3701120		41,432				CHILD AND ADULT FOOD CARE PROGRAM
TEACH A LOT INC 702 JULIETTE DRIVE DURHAM, NC 27713	26-0343063		21,069				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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TENDER CARE LEARNING CENTER 3617 DUKE HOMESTEAD RD DURHAM, NC 27704	90-0110326		12,494				CHILD AND ADULT FOOD CARE PROGRAM
TERESA KEARNEY 363 S LYNNBANK RD HENDERSON, NC 27537	87-0794226		5,565				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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THE HEDRICK CHILD CARE CENTER INC 1600 WEST HWY54 DURHAM, NC 27707	56-1532955		12,192				CHILD CARE SUBSIDY
THE LEARNING EXPERIENCE-FV 2020 MARQUEE LANE FUQUAY VARINA, NC 27526	83-2023808		18,954				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE LITTLE SCHOOL 301 COLLEGE PARK RD HILLSBOROUGH, NC 27278	27-1453280		12,298				CHILD CARE SUBSIDY
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL 134 MUNICIPAL DRIVE CHAPEL HILL, NC 27514	56-6001393		107,339				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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THE WOODCROFT SCHOOL INC 1307 W WOODCROFT PKWY DURHAM, NC 27713	82-1912279		8,200				CHILD CARE SUBSIDY
TODDLER'S ACADEMY INC 2811 BEECHWOOD DR DURHAM, NC 27707	56-1124558		83,618				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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TREASURES OF JOY INC 3500 S ALSTON AVE DURHAM, NC 27713	56-1991365		50,806				CHILD CARE SUBSIDY
TRIANGLE DAY CARE CENTER 1301 RIDDLE RD DURHAM, NC 27713	56-2097524		12,049				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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TRIPATHI LEARNING LLC 1162 MLK JR BLVD CHAPEL HILL, NC 27514	83-4038040		12,117				CHILD CARE SUBSIDY
VALIRE BELCHER 21 ROUND SPRING LANE DURHAM, NC 27712	36-4743540		44,629				CHILD AND ADULT FOOD CARE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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VANESSA ROBINSON'S DAY CARE 404 BUXTON ST DURHAM, NC 27713	56-2182059		5,191				CHILD AND ADULT FOOD CARE PROGRAM
VICTORIOUS DAY CARE & PRESCHOOL ACADEMY 2116 PAGE ROAD DURHAM, NC 27703	56-2224945		30,189				CHILD CARE SUBSIDY

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VICTORY VILLIAGE DAY CARE 130 FRIDAY CENTER DR CHAPEL HILL, NC 27517	56-0586172	501(C)3	24,803				CHILD CARE SUBSIDY
WESTMINISTER SCHOOLS INC 110 KINGSTON DRIVE CHAPEL HILL, NC 27514	56-1933908		29,574				CHILD CARE SUBSIDY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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WHITE ROCK CHILD DEVELOPMENT CENTER 3400 FAYETTEVILLE STREET DURHAM, NC 27707	56-6001764		319,204				CHILD CARE SUBSIDY/ DURHAM CTY PRE-K
WORK FAMILY RESOURCE CENTER 500 W FOURTH STREET SUITE 202 WINSTON SALEM, NC 271012782	56-1755762	501(C)3	166,589				INFANT TODDLER TA PILOT PROJECT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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YATES BAPTIST CHILD DEVELOPMENT CENTER 2819 CHAPEL HILL RD DURHAM, NC 27707	56-1998354		15,764				NC SHAPE PROJECT

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

CHILD CARE SERVICES ASSOCIATION

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Employer identification number

56-1514058

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	ONCE THE 990 IS COMPILED, THE PRESIDENT AND VP OF FINANCE AND HR REVIEW IT AND THEN DISCUS S IT WITH THE AUDIT AND FINANCE COMMITTEE. ONCE IT HAS BEEN REVIEWED AND APPROVED, THE RET URN IS FILED. IT IS THEN SHARED WITH BOARD OF DIRECTORS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY MUST BE SIGNED ANNUALLY AND ANY CONFLICTS MUST BE DISCLOSED AT THAT TIME.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	TO DETERMINE THE REASONABLENESS OF THE PRESIDENT'S COMPENSATION, A SALARY STUDY OF PREVAILING WAGES WAS CONDUCTED FOR THE ENTIRE ORGANIZATION BY AN OUTSIDE FIRM. THE INFORMATION WAS PROVIDED TO THE BOARD EXECUTIVE COMMITTEE, WHO SETS THE SALARY FOR THE PRESIDENT. ALL OTHER SALARIES ARE SET BY THE PRESIDENT USING THE PREVAILING WAGE INFORMATION.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS ARE AVAILABLE AT THE ORGANIZATION'S OFFICE UPON REQUEST.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9:	BAD DEBT EXPENSE -10,899.

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART XI, FINANCIAL STATEMENTS AND REPORTING, LINE 2C:	OVERSIGHT COMMITTEE: THE FINANCE AND AUDIT COMMITTEE IS RESPONSIBLE FOR THE OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT. THIS HAS NOT CHANGED FROM THE PRIOR YEAR.