DLN: 93493134045061

2019

OMB No. 1545-0047

Form **990**

Department of the

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

		nue Service	l							
			alendar year, or tax year begin	ning 07-01-2019 , and ending (06-30-	2020	D. Elau		.:c:+:	
		pplicable: change	Upper Chesapeake Medical Center I	nc			D Employer identification numbe			ber
	me ch	-					52-125	3920		
□ Ini	tial ret	turn	Doing business as							
		n/terminated	Number and street (an D.O. bassifus	all is such delicered to shoot address.)	/:-		E Telephor	ne numbe	 er	
		d return on pending	500 Upper Chesapeake Drive	ail is not delivered to street address) Roc	om/suite			343-100		
	pirodeii	on ponung	City or town, state or province, cou	ntry, and ZIP or foreign postal code			(443)	75 100		
			Bel Air, MD 21014	,			G Gross re	eceipts \$	357,940,741	
			F Name and address of principa	al officer:		H(a) Is this	4			
			LYLE E SHELDON				dinates?	tuili loi	□Yes	✓ No
			500 Upper Chesapeake Drive Bel Air, MD 21014			H(b) Are al	I subordina	tes	Yes	_
I Ta	x-exen	npt status:	·	(insert no.) 4947(a)(1) or 52	27	includ		list (ss		
1 \A/	oboit	-0 \\/\\	/W.UMMS.ORG/UCH	(Insert no.)		H(c) Group	•	•	e instructions ∘r ►	»)
, ,	ensit	.e. 🕨 🗤	W.OMMS.ORG/OCH			() 01001	CXCIIIPLION	Hambe		
K Forr	n of or	rganization:	: 🗹 Corporation 🗌 Trust 🔲 Asso	ociation Other ►	L	Year of forma	ation: 1997		e of legal domi	cile:
		. 94						MD		
Pa	art I	Sumi	•							
		Briefly des SEE SCHE	scribe the organization's mission o	r most significant activities:						
če	-	DEL DENE								
E	-									
Activities & Governance	-									
ġ S	2	Check thi	s box > L if the organization dis of voting members of the governing	scontinued its operations or disposeding body (Part VI, line 1a)	of mo	re than 25%	of its net a	assets. 3		21
. ح	I			the governing body (Part VI, line 1b			_	4		14
59 2	1		•	lendar year 2019 (Part V, line 2a)	•			5		2,958
¥			, ,	cessary)			_	6		812
Act	1		•	t VIII, column (C), line 12			•	7a		0
	1			m Form 990-T, line 39			_	7t		
	<u> </u>	1100 4111 01	assa Basiliess taxable lilestille lilet			Pri	or Year	1	Current Y	
	8	Contribut	tions and grants (Part VIII, line 1h)			· · · ·	1,022,	573		,124,993
Ravenue	1		service revenue (Part VIII, line 2g)	287,188,			,471,856			
ĕΛċ	1	-	3,118,			,566,675				
ď	1	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 3,118,26 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 491,63								-271,036
			, , , , , , , , , , , , , , , , , , , ,	ist equal Part VIII, column (A), line 1	2)		291,821,			,892,488
	13	Grants ar	nd similar amounts paid (Part IX, c			19,306,	19,306,465		200,000	
	1		paid to or for members (Part IX, co		0					
δ	15	Salaries,	other compensation, employee be	enefits (Part IX, column (A), lines 5-1	10)		127,889,	638	134,972,77	
Expenses	16a	Professio	nal fundraising fees (Part IX, colu	mn (A), line 11e)				0		
<u>0</u>	ь	Total fundr	raising expenses (Part IX, column (D),	line 25) ▶0						
Щ	17	Other exp	penses (Part IX, column (A), lines	11a-11d, 11f-24e)	_		129,457,	166	147	,906,765
	18	Total exp	enses. Add lines 13–17 (must equ	ual Part IX, column (A), line 25)			276,653,	269	283	,079,537
	19	Revenue	less expenses. Subtract line 18 fr	om line 12			15,168,	060	17	,812,951
≥ 8 8 8						Beginning	of Current Y	'ear	End of Ye	ar
Net Assets or Fund Balances		-	1 (D (V P 46)				700 077	105		005
Ass Ba			ets (Part X, line 16)				729,972,			,805,376
چ چ	1		ilities (Part X, line 26)		•		251,057,			,326,521
			s or fund balances. Subtract line	21 from line 20			478,914,	4/6	500	,478,855
	rtill r pena		ature Block eriury. I declare that I have exam	ined this return, including accompar	vina sa	hedules and	statement	s. and t	o the best of	mv
know	ledge	and belie		. Declaration of preparer (other than						
any k	nowle	edge.								
		*****	*			202	1-05-14			
Sign		Signatu	ure of officer			Dat	е			
Here		Marco I	Priolo SVP							
			r print name and title							
		P	rint/Type preparer's name	Preparer's signature	Dat			PTIN	06	
Paid	b					I	employed	P018667	סכ	
Pre	pare	er 📴	irm's name FRNST & YOUNG US LI	LP		Firn	n's EIN ► 34	-6565596	5	
	On	<u> </u>	irm's address ► 1101 NEW YORK AVE N	NW		Pho	ne no. (202)	327-600	0	
		- ·	Washington, DC 2000				()	,,,,		
M-·· '	he TD	C diaa	this return with the preparer show						Ves No	
viav t	n = 112	> discuss	THE PETURD WITH THE PREPARE CHO!	way approved a read incrementable to				1	VAC I INA	

Form	990 (2019)					Page
Pa	rt III Statement	of Program Servi	ce Accomplis	hments		
	Check if Sche	edule O contains a resp	onse or note to a	any line in this Part III .		🗆
1	Briefly describe the	organization's mission:				
See S	Schedule O.					
2	Did the organization	undertake any signific	ant program ser	vices during the year whic	ch were not listed on	
	the prior Form 990 o	or 990-EZ?				🗌 Yes 🗹 No
	•	ese new services on Sc				
3	Did the organization	cease conducting, or r	nake significant	changes in how it conduct	ts, any program	
	services?					🗌 Yes 🗹 No
	If "Yes," describe the	ese changes on Schedu	le O.			
4	Section 501(c)(3) ar	ration's program servic nd 501(c)(4) organizati nue, if any, for each pro	ons are required	to report the amount of	rgest program services, as meas grants and allocations to others,	ured by expenses. the total
4a	(Code:) (Expenses \$	204,971,363	including grants of \$	200,000) (Revenue \$	279,486,792)
	See Additional Data					
4b	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
	(, (= +			, (;	,
	-					
	-					
4d	Other presum same	icas (Dascriba in Salaa	ulo O)			
40	(Expenses \$	ices (Describe in Sched ind	uie 0.) luding grants of	\$) (Revenue \$)
4e	Total program ser		204,971,3	·	, (,

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Form	Form 990 (2019) Pa										
Par	tlV Checklist of Required Schedules										
			Yes	No							
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes								
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🗳	2	Yes								
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No							
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes								
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5									
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No							
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No							
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III	8		No							
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No							
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10		No							
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.										
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes								
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line $16?$ If "Yes," complete Schedule D, Part VII	11b		No							
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No							
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX "	11d	Yes								
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes								
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes								
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No							
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes								
13	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		No							
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No							
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No							
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If</i> "Yes," complete Schedule F, Parts II and IV	15		No							
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No							
	Dill		ı —	l —							

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)

lines 1c and 8a? If "Yes," complete Schedule G, Part II

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Nο

Nο

Nο

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19

20a

20b

21

Yes

Yes

Yes

Form **990** (2019)

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Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J </i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		_
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c	103	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pai				

Check if Schedule O contains a response or note to any line in this $\mathsf{Part}\,\mathsf{V}\,$.

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

No

Yes

Yes

8

0

1c

1a

1b

Par	tV Statements Regarding Other IRS Filings and Tax Compliance (continued)			rage 3
	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered by			
L	this return	2b	Yes	
U	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country:			
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			
		7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form			
	1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No
16	If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . If "Yes," complete Form 4720, Schedule O.	16		No

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Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "New 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to	lines
Se	ction A. Governing Body and Management			
1 -	Enter the number of voting members of the governing body at the end of the tax year 1a 21		Yes	No
Ia	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or	-		
b	similar committee, explain in Schedule 0. Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
}	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	\vdash		No
Ļ	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
5	Did the organization have members or stockholders?	6	Yes	
'a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
3	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
е	ection B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.) Yes	No
_	Did the organization have local chapters, branches, or affiliates?	10a	res	No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a		INC
a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
	Did the organization have a written whistleblower policy?	13	Yes	
	Did the organization have a written document retention and destruction policy?	14	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
3	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
b	taxable entity during the year?	16a		No
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
	ction C. Disclosure			
'	List the states with which a copy of this Form 990 is required to be filed▶ MD			
3	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
)	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
	policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records:			
) —	►Marco Priolo 520 UPPER CHESAPEAKE DRIVE BEL AIR, MD 21014 (443) 643-1000		orm 99	0 (20
			UIIII 99	U 12

Form 990 (2019)											Page 7
Part VII Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	yees,	
Check if Schedule O contains a	response or no	te to an	y line	in t	his	Part VI	١.				
Section A. Officers, Directors, Tru	ıstees, Key E	mploy	ees,	, an	d H	lighe	st C	Compensated En	nployees		
1a Complete this table for all persons requir year.		•	·					, ,		-	's tax
 List all of the organization's current of of compensation. Enter -0- in columns (D), (E), and (F) if no	compe	nsati	on w	vas į	oaid.		,,		:	
List all of the organization's current key											
 List the organization's five current high who received reportable compensation (Box organization and any related organizations.)	
 List all of the organization's former office of reportable compensation from the organization 	ation and any re	elated o	rgani	zatio	ons.			•	·	·	
 List all of the organization's former directions organization, more than \$10,000 of reportables See instructions for the order in which to list 	le compensatio	n from t								e	
Check this box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.		
(A) Name and title	(B) Average hours per week (list any hours	Position than one is b	on (do one bo oth a direct	(C) o not ox, u n of or/t) t che inles ficer	eck moss s pers	ore on	(D) Reportable compensation from the organization (W-2/1099-	(E) Reportable compensation from related organizations (W-2/1099-	Estimamount comper	ated of other isation the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	related organizati	
See Additional Data Table											

	(A) Name and title	(B) Average hours per week (list any hours		ne bo	οχ, ι n of	t che inles ficer	ss pers	son	Repo compe fror orgar	D) ortable ensation n the nization	(E) Reportable compensation from related organizations		(F) Estimated amount of other compensation from the organization and		
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		/1099- SC)	(W-2/1099- MISC)		organizati relati organiza	ed	
See	Additional Data Table														
												-			
	Gub-Total	•			•		 								
d1 _2	Total (add lines 1b and 1c) Total number of individuals (including	but not limited				have	• 			.91,930	7,679,62	4		397,721	
_	of reportable compensation from the			e iiste	eu a	DOVE	e) Wilo	rece	eiveu mo	e tilali \$1	00,000				
	5.1.1										. [Yes	No	
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i>			ee, Ke •	•	• •	yee, d	or ni	ynest cor	npensated	ernployee on	3	Yes		
4	For any individual listed on line 1a, is organization and related organization individual										n the	4	Yes		
5	Did any person listed on line 1a receiv services rendered to the organization										ividual for	5	163	No	
	ection B. Independent Contract														
1	Complete this table for your five higher from the organization. Report comper											npens	ation		
	Name a	(A) and business addre	:SS							Desc	(B) ription of services		(C Compen		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0

orm 9 Part		(2019) Statement	of F	Revenue						Page 9
		Check if Scheo	dule	O contains a	a respo	onse or note to any	(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
10	1a	Federated campa	igns	s	1 a			revenue		512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	Ŀ	• Membership dues	s .		1 b					
. Gr	c Fundraising events 1c				1c					
ifts, ar A		d Related organiza			1 d	963,238				
s, G mil		• Government grants			1e	18,161,755				
ion I Si	f	All other contribution and similar amounts	ns, g s not	gifts, grants, included	1 f					
ibut if he	و ا	above Noncash contributio	ns in	ıcluded in						
ontr nd 0		lines 1a - 1f:\$			1 g					
<u>ة ت</u>		h Total. Add lines :	1a-1	f	•	>	19,124,993			
	_	NET DATIENT CEDVIC	·- D-	YENI IE		Business Code	274,683,128	274,683,128	0	0
a a	2a	NET PATIENT SERVIC	.E KE	VENUE		621110	2, 1,003,120	, ,	3	Š
Program Service Revenue	b	ENDOCRINOLOGY				621110	4,317,630	4,317,630	0	0
æ	c	COMP CARE CENTER/	'REH	AB			471,098	471,098	0	0
, vice	Ī					621110				
S.	d									
Jran.	_									
Ρί	е						0	0	0	0
	f	All other program	serv	ice revenue			0	Ü	0	0
		Total. Add lines 2				279,471,856	_	1	T	Т
		Investment income imilar amounts)		luding divid		nterest, and other	1,409,344	1	0	1,409,344
		Income from invest	mer	nt of tax-exe	mpt be	ond proceeds	•			
	5 F	Royalties	·	(i) Rea		(ii) Personal	•			
				(1) Ke	aı	(II) Personal	-			
		Gross rents	6a	1,	775,282	2	0			
	b	Less: rental expenses	6b	3,	278,204	1	О			
		Rental income or (loss)	6c	-1,	502,922	2	0			
		Net rental income	or	·	• •		-1,502,922	2	0	-1,502,922
				(i) Secur	ities	(ii) Other				
	7a Gross amount from sales of assets other than inventory)	0					
	b	Less: cost or other basis and sales expenses	7b	53,	770,049)	0			
		Gain or (loss)	7c	1,	157,331	1	0			
		Net gain or (loss) Gross income from fu		ising events		•	1,157,331		0	1,157,331
Other Revenue		(not including \$ contributions reported See Part IV, line 18	d on	of	8a					
ag	b	Less: direct expen	ses		8b		7			
the	C	Net income or (los	s) fr	om fundrais	ing ev	ents 🕨	_			
		Gross income from See Part IV, line 19			9a					
		Less: direct expen Net income or (los			9b	ies				
	Ī	Tree meaning or (100	,	om gammig		les >				
	10a	Gross sales of inve returns and allowa			10a					
	b	Less: cost of good			10a		\dashv			
		Net income or (los			invent	ory ►				
		Miscellaneo				Business Code	1 140 077			4 440 073
	11	acafeteria/vend	ING			72251	4 1,148,873		0	1,148,873
	b	PARKING GARAGE				81293	0 32,666	5	0	32,666
	C	PURCHASE DISCO	TNUC	rs	-	62199	9 35,411		0	35,411
	d All other revenue						14,936	14,93	5 0	0
	е	Total. Add lines 1	1a-:	11d		•	1,231,886	5		
	12	Total revenue. S	ee ir	nstructions			300,892,488	279,486,79	2 0	2,280,703
										Form 990 (2019)

must complete colu (C) lanagement and	
(C) lanagement and	
eneral expenses	Fundraising expenses
30,691,945	0
1,446,640	0
1,030,967	0
2,849,489	0
1,520,641	0
4,176	0
4,864,268	0
70,532	0
139,181	0
873,583	0
55,379	0
56,654	0
1,798,389	0
11,998,883	0
5,667,057	0
1,024,159	0
0	0
10,997,399	0
0	0
0	0
3,018,832	0
78,108,174	0
	30,691,945 1,446,640 1,030,967 2,849,489 1,520,641 4,176 4,176 4,864,268 70,532 139,181 873,583 55,379 56,654 1,798,389 11,998,883 55,379 1,024,159 10,997,399 0 10,997,399 0 0 10,997,399

Form 990 (2019)

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Liabilities 22

Fund Balances

ō 29

Assets 30 Intangible assets .

Grants payable .

Deferred revenue . .

Tax-exempt bond liabilities .

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

Investments—program-related. See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow FASB ASC 958, check here ▶

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Organizations that do not follow FASB ASC 958, check here > \(\begin{align*} \text{and} \\ \text{and} \end{align*}

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Other assets. See Part IV, line 11 . . .

Accounts payable and accrued expenses

(B)

End of year

Beginning of year

0 13

254,247,032

729,972,196

34,523,816

216,533,904

251.057.720

303,937,121

174,977,355

478,914,476

729,972,196

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Page **11**

50,596,451

204,046,358

785,805,376

34,912,892

250,413,629

285.326.521

353,818,739

146,660,116

500,478,855

785,805,376

Form 990 (2019)

Check if Schedule O contains a response or note to any line in this Part IX	
	Г

1	Cash-non-interest-bearing	13,654,953	1	
2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net		3	
_		00 000 017		

3 31.416.071 Accounts receivable, net . . . 28,096,947 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled 0 5 Loans and other receivables from other disqualified persons (as defined under

section 4958(f)(1)), and persons described in section 4958(c)(3)(B). 0 6 33.903.898 78.100.317 Notes and loans receivable, net . . . 7 Assets 5.305.129 5.898.055 Inventories for sale or use . Prepaid expenses and deferred charges . 2,703,854 9

3,560,533 10a Land, buildings, and equipment: cost or other 10a 308,463,729 basis. Complete Part VI of Schedule D 10b 97,238,774 207,759,361 10c 211,224,955 b Less: accumulated depreciation 11 Investments—publicly traded securities . 169,188,418 11 170,962,636 30.000.000 12 Investments—other securities. See Part IV, line 11 . 15.112.604 12

3a

3b

Yes

Yes (2019)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID: 19010655

Software Version: 2019v5.0

PROVIDING HEALTHCARE SERVICES TO PATIENTS REGARDLESS OF THEIR ABILITY TO PAY FOR SUCH SERVICES. FOR MORE THAN 90 YEARS, UPPER CHESAPEAKE HEALTH

EIN: 52-1253920

Name: Upper Chesapeake Medical Center Inc

Form 990 (2019)

Form 990, Part III, Line 4a:

HAS BEEN PROVIDING COMPREHENSIVE, HIGH QUALITY HEALTHCARE. ITS TWO HOSPITALS, HARFORD MEMORIAL HOSPITAL AND UPPER CHESAPEAKE MEDICAL CENTER OFFER SOME OF THE AREA'S MOST ADVANCED INPATIENT AND OUTPATIENT SERVICES SO THAT PATIENTS CAN ENJOY THE SUPERIOR WELLNESS RESOURCES A HEALTHY LIFESTYLE NEEDS. WITHOUT LEAVING THEIR NEIGHBORHOOD. UPPER CHESAPEAKE HEALTH IS A COMMUNITY-BASED. NON-PROFIT HEALTH SYSTEM LOCATED IN HARFORD COUNTY, MARYLAND, OUR VISION IS BASED ON CREATING THE HEALTHIEST COMMUNITY IN MARYLAND, BUILDING ON THAT VISION, WE HAVE A STRONG COMMITMENT TO SERVICE EXCELLENCE. SO MUCH SO THAT IT HAS BECOME PART OF THE FABRIC OF THE HEALTHCARE EXPERIENCE AT UPPER CHESAPEAKE HEALTH. UPPER CHESAPEAKE HEALTH HAS OVER 2,500 PHYSICIANS AND HEALTHCARE PROFESSIONALS WHO ARE DELIVERING CARE FOR THE MIND, BODY, AND SPIRIT IN SETTINGS FROM OFFICES, TO OUTPATIENT CENTERS, TO HOSPITALS, TO SHOPPING CENTERS, TO BUSINESSES, AND TO HOMES, UPPER CHESAPEAKE MEDICAL CENTER IS A MEMBER OF THE UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM. UPPER CHESAPEAKE MEDICAL CENTER (THE MEDICAL CENTER) IS AN ACUTE CARE, NON-PROFIT FACILITY OFFERING A FULL COMPLEMENT OF MEDICAL, DIAGNOSTIC AND EMERGENCY CARE SERVICES. THE MEDICAL CENTER IS FULLY ACCREDITED BY THE JOINT COMMISSION ON THE ACCREDITATION OF HEALTHCARE ORGANIZATIONS (JCAHO). THIS PREMIER HEALTH CARE FACILITY INCORPORATES SEVERAL TRENDS THAT REFLECT HOW HEALTH CARE IS CHANGING, INCLUDING REORIENTATION TOWARDS OUTPATIENT CARE, MORE ACUTELY ILL PATIENTS IN THE HOSPITAL AND FLEXIBILITY FOR GROWTH AND CHANGE TO MEET OUR COMMUNITY'S FUTURE HEALTH CARE NEEDS. LOCATED ON THE MEDICAL CAMPUS IS THE UPPER CHESAPEAKE MEDICAL CENTER WITH 194 ACUTE CARE BEDS. ADJACENT TO THE MEDICAL CENTER IS THE AMBULATORY CARE CENTER OF HARFORD COUNTY, CONTAINING PHYSICIAN OFFICES, OUTPATIENT IMAGING AND LABORATORY PROCEDURES, OUTPATIENT PRE-ASSESSMENT TESTING AND ASSESSMENT, UPPER CHESAPEAKE CARDIOVASCULAR INSTITUTE, AND THE ADMINISTRATIVE OFFICES OF THE UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM. ALSO LOCATED NEXT TO THE MEDICAL CENTER, IS A PRE-EXISTING MEDICAL OFFICE BUILDING WITH PHYSICIAN OFFICES AND OTHER HEALTHCARE RELATED SERVICES, A PARKING GARAGE AND A SECOND MEDICAL OFFICE BUILDING WHICH INCLUDES OUTPATIENT SERVICES AND PHYSICIAN OFFICES, HARFORD MEMORIAL HOSPITAL AND UPPER CHESAPEAKE MEDICAL CENTER MAINTAIN CHARITY CARE PROGRAMS AND, IN ADDITION, CONDUCT MANY COMMUNITY OUTREACH AND COMMUNITY BUILDING ACTIVITIES INCLUDING: -COMMUNITY HEALTH EDUCATION PROGRAMS WHICH INCLUDE NEWBORN BABY CARE, SITTER SAFETY PROGRAM, INFANT CPR, INFANT SAFETY, STOP SMOKING CLASS, KIDS SAFETY CLASS. AND PRENATAL BREAST FEEDING CLASS - SUPPORT GROUPS INCLUDING BREAST FEEDING SUPPORT. BREAST CANCER AWARENESS GROUPS. PERINATAL BEREAVEMENT, ASTHMA SUPPORT GROUP, WIDOW AND WIDOWERS SUPPORT GROUP, GRIEF SUPPORT GROUP, PROSTATE CANCER SUPPORT GROUP. AMPUTEE NETWORK, BRAIN INJURY SUPPORT GROUP, STROKE CLUB, LUPUS SUPPORT GROUP, AND OTHERS - HEALTH SCREENINGS INCLUDING SCREENINGS FOR OSTEOPOROSIS, CARDIAC PROBLEMS, BLOOD PRESSURE, AND OTHER ISSUES - FREE AND MOBILE CLINIC

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

President/CEO

DIRECTOR

DIRECTOR

DIRECTOR

Adele A Wilzack RN MS

ALBERT J A YOUNG ESQ

DONALD W MATHIS DIRECTOR (ENDED 11/19)

JASON BIRNBAUM MD

John W Ashworth III

DIRECTOR (ENDED 11/19)

	any hours	(direct	or/t	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Bryan E Kelly	1.0			,						
CHAIRMAN	6.0	×		X					0	0
Dennis Kurgansky MD	1.0			\ ,						
SECRETARY	6.0	×		X				0	0	0
Franklin 1 Haiak	1.0									

CHAIRMAN	6.0						
Dennis Kurgansky MD	1.0		<				
SECRETARY	6.0	^	Х		U	0	
Franklin J Hajek	1.0						
TREASURER	5.0	X	Х		0	0	
James M Harkins	1.0						
		Х	Х		1 0	1 0	

48.0 1.0

> 7.0 1.0

> 5.0 1.0

> 5.0 1.0

> 4.0 1.0

60.0

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SECRETARY	6.0						
Franklin J Hajek	1.0		,,				
TREASURER	5.0	^	Х		U	0	
James M Harkins	1.0	· ·	, ,				,
VICE CHAIRMAN	8.5	_ ^	Х		0	0	
Lyle E Sheldon	1.0						

SECRETARY	6.0	X	Х		0	0	U
Franklin J Hajek	1.0				_	_	_
TREASURER	5.0	Х	Х		0	0	0
James M Harkins	1.0		V				
VICE CHAIRMAN	8.5	X	Х		0	0	0

1,151,844

1,717,490

40,384

37,155

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related from the

organization and related organizations

0

40,902

41,289

27,792

2,102,885

403,997

889,963

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		irect	or/tr	ruste	ee)		organization (W-	organizations	ı
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
LAWRENCE SCANLAN	1.0									Γ
DIRECTOR	4.0	X						0	0	
Lisa Thomas MD	1.0									Γ
EX-OFFICIO, PHYSICIAN	4.0	Х						0	0	
MELINDA L CRAIG	1.0									
DIRECTOR	6.0	X						0	0	

1.0

3.0 1.0

60.0 1.0

43.0 1.0

> 5.0 1.0

> 5.0 1.0

> 6.0 1.0

46.0

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and Independent Contractors

MICHAEL F ALLEN

Mohan Suntha MD

R Bryan Kilby

RAJIV GOEL ESQ

DIRECTOR

DIRECTOR

Director

S Michelle Lee

President/CEO, UMMS

EX-OFFICIO, PHYSICIAN

DIRECTOR (ENDED 06/20)

Richard P Streett JR VMD

MUHAMMAD K JOKHADAR MD

DIRECTOR

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation organization (Worganizations from the

2/1099-MISC)

193,717

175,577

266,669

250,113

305,854

(W- 2/1099-

MISC)

0

426,001

organization and

related organizations

0

76,756

23,220

14,841

12,203

30,817

22,082

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	۰	lirect	or/tr	ruste	e)	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former
SHARON M LIPFORD	1.0	×					
DIRECTOR	3.0						
TOBIAS MUSSER	1.0						
DIRECTOR	3.0	Х					

1.0

1.0

5.0 1.0

47.0 40.0

40.0

1.0

40.0

40.0

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and Independent Contractors

WILLIAM B ALLEN PHD

WILLIAM J WARD JR

STEPHEN V WITMAN

ANGELA M KAITIS

DIANE C FITZGERALD

KAYUR R BHAVSAR

OLUFUNMILAYO ONOBRAKPEYA

EXECUTIVE DIR - ONCOLOGY SERVICE LINE

DIRECTOR

DIRECTOR

SR VP/CFO

PHARMACIST

PHYSICIAN

PHYSICIAN

PHYSICIAN

ROY H PHILLIPS

and Independent Contractors
(A)
Name and Title

hours per week (list any hours for related organizations below dotted line)

0.0

43.0

.

(B)

Average

	ne bo	x, u ı off	nles icer	s pers	on
Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

(C)

Reportable compensation from the organization (W-2/1099-MISC)

(D)

Reportable compensation from related organizations (W-2/1099-MISC) 987,444

(E)

Estimated amount of other compensation from the organization and related organizations 30,280

Joseph E Hoffman III

Former CFO

efil	e GR/	APHIC pri	nt - DO NOT PROCESS	As Filed Data -			DLN: 9	3493134045061
SCI	HED	ULE A	- Dublic A	Charity Statu	e and Dul	olic Supp	ort	OMB No. 1545-0047
	m 99			rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form	ion 501(c)(3) empt charitable	organization or trust.		2019
		the Treasury	► Go to <u>www.irs</u>	s.gov/Form990 for i			ormation.	Open to Public Inspection
Nam	e of th	nue Service he organiza peake Medical (Employer identific	
орреі	Chesap						52-1253920	
	rt I		for Public Charity Stat				See instructions.	
1 ne c	rganiz		a private foundation because	`	•		(A)(:)	
		•	onvention of churches, or as					
2			scribed in section 170(b)(,	, ,		
3	✓	·	or a cooperative hospital ser	-			-	
4		A medical r name, city,	esearch organization operat and state:	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(iii). E	nter the hospital's
5			ation operated for the benefi (iv). (Complete Part II.)	t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	ped in section 170
6		A federal, s	tate, or local government or	governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).	
7			ation that normally receives ('0(b)(1)(A)(vi). (Complete		s support from a	governmental u	nit or from the gener	al public described in
8		A communi	ty trust described in sectior	170(b)(1)(A)(vi).	(Complete Part I	I.)		
9			ural research organization de rant college of agriculture. S					ege or university or a
10		from activit investment	ation that normally receives: ties related to its exempt fur income and unrelated busin See section 509(a)(2). (Co	nctions—subject to cer ness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	pport from gross
11		An organiza	ation organized and operated	d exclusively to test fo	r public safety. S	See section 509	(a)(4).	
12		more public	ation organized and operated cly supported organizations of through 12d that describes	described in section 5	09(a)(1) or se	ction 509(a)(2). See section 509(a	
a		Type I. A so	supporting organization oper n(s) the power to regularly a Part IV, Sections A and B	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
b		Type II. A manageme	supporting organization sup nt of the supporting organiza plete Part IV, Sections A	ervised or controlled i ation vested in the sar			• • • • • • • • • • • • • • • • • • • •	_
c		Type III f	unctionally integrated. A sorganization(s) (see instruct	supporting organizatio				ted with, its
d		Type III n	on-functionally integrate integrated. The organizatio i). You must complete Pai	d. A supporting organi n generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported orgar	
e		Check this	box if the organization receiver Type III non-functionally	ved a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Enter		of supported organizations		-		<u> </u>	
g			ing information about the su	<u>, </u>	т'			
	(i) N	Name of supported of the second of the secon		(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
			<u> </u>					
Tota			tion Act Notice, see the I	<u> </u>	Cat. No. 11285		Schedule A (Form 9	

Sch	nedule A (Form 990 or 990-EZ) 2019						Page 2
P	Part II Support Schedule for	Organizations	Described in S	ections 170(b)(1)(A)(iv) ar	nd 170(b)(1)(A)(vi)
	(Complete only if you ch						under Part III.
	If the organization failed	to qualify unde	r the tests listed	below, please	complete Part I	II.)	
	Section A. Public Support Calendar vear		I		I		
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grant.")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from						
	line 4.						
	Section B. Total Support		ı		1		
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7							
8	,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the business is regularly carried on						
10							
	loss from the sale of capital assets						
11	(Explain in Part VI.) Total support. Add lines 7 through				+		
	10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	or the organization	's first, second, th	ird, fourth, or fifth	h tax year as a sec	ction 501(c)(3) org	anization,
	check this box and stop here					▶□	
	Section C. Computation of Publi		_				
	Public support percentage for 2019 (li					14	
	Public support percentage for 2018 Sc					15	
16a	a 33 1/3% support test—2019. If the						
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			. ▶ ⊔
b	33 1/3% support test—2018. If th	ie organization did	not check a box c	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	licly supported or	ganization			▶⊔
17 a	a 10%-facts-and-circumstances test is 10% or more, and if the organization	t—2019. If the org	ganization did not :-and-circumstance	check a box on lir es" test check thi	ne 13, 16a, or 16b is hox and ston h e	o, and line 14 Pre. Explain	
	in Part VI how the organization meets	the "facts-and-cire	cumstances" test.	The organization	qualifies as a publ	icly supported	
	organization						▶ 🗆
b	10%-facts-and-circumstances tes	st—2018. If the o	rganization did not	t check a box on I	ine 13, 16a, 16b,	or 17a, and line	
	15 is 10% or more, and if the organization						
	Explain in Part VI how the organization			-			. □
18	supported organization	on did not check a	hox on line 13 1				🟲 🗀
TΩ	_						▶□
	instructions		· · · · · · · ·		Schedu	le A (Form 990 o	r 990-F7\ 2019

Р	art III Support Schedule for						
	(Complete only if you cl						er Part II. If
S	the organization fails to ection A. Public Support	quality under	the tests listed t	pelow, please co	ompiete Part II.)		
30	Calendar year	() 2015	(1.) 2016	() 2017	(1) 2010	() 2010	(O.T.)
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
•	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
L	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support		1	r			Г
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
С	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
13	(Explain in Part VI.) Total support. (Add lines 9, 10c,						
13	11, and 12.)						
14	First five years. If the Form 990 is for						_
	check this box and stop here			<u></u>			<u> ▶ ⊔</u>
	ection C. Computation of Public S Public support percentage for 2019 (lin			column (f))		1 4= 1	
15	Public support percentage from 2018 S		•			15	
16	ection D. Computation of Investr	-				16	
	Investment income percentage for 201			line 13. column (f))	17	
1 <i>7</i> 18	Investment income percentage for 201	-				18	
	331/3% support tests—2019. If the		•				e 17 is not
	more than 33 1/3%, check this box and s						
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the						
J	not more than 33 1/3%, check this box	-			·		_
20	Private foundation. If the organization	-	-				
		ala liot circon t		22, 0, 13D, CHECK	Don and Dee I		—

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5с Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

```
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
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than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
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Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

	edule A (101111 550 01 550 E2) 2015			age 3
Pa	rt IV Supporting Organizations (continued)			
_			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
		11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c		
S	ection B. Type I Supporting Organizations			
_			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
2	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.			
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
	7, 5			
3	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's	$\overline{}$	163	140
_	tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
_		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions):		
	The organization satisfied the Activities Test. Complete line 2 below.			
	b			
•	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
;	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
١	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	24		
3	Parent of Supported Organizations. Answer (a) and (b) below.	2b		
	a Did the organizations have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
ı	b Did the organizations: Frovide details in Fart VI. supported organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.	3h		

3b

1	Type III Non-Functionally Integrated 509(a)(3) Supporting O Check here if the organization satisfied the Integral Part Test as a qualifying true.			Part V/I\ See
_	instructions. All other Type III non-functionally integrated supporting organization			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9	Distributable amount for 2019 from Section C, line 6	

7 Total annual distributions. Add lines 1 through 6.			
8 Distributions to attentive supported organizations to who details in Part VI). See instructions	sive (provide		
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions if any for years prior to 2019			

7 Total annual distributions. Add lines 1 through 6.			
Distributions to attentive supported organizations to wh details in Part VI). See instructions			
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
 Carryover from 2014 not applied (see instructions) 			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
	The state of the s	·	

c From 2016		
d From 2017		
e From 2018		
Total of lines 3a through e		
g Applied to underdistributions of prior years		
n Applied to 2019 distributable amount		
Carryover from 2014 not applied (see instructions)		
Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
Distributions for 2019 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
Applied to 2019 distributable amount		
Remainder. Subtract lines 4a and 4b from 4.		

instructions)		
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
4 Distributions for 2019 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
b Applied to 2019 distributable amount		
c Remainder. Subtract lines 4a and 4b from 4.		
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.		
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions		

C Remainder, Subtract lines 4a and 4b from 4.		
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.		
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.		
7 Excess distributions carryover to 2020. Add lines 3j and 4c.		
8 Breakdown of line 7:		
a Excess from 2015		
b Excess from 2016		
c Excess from 2017		

Schedule A (Form 990 or 990-EZ) (2019)

d Excess from 2018.

e Excess from 2019.

Additional Data

Software ID: 19010655 Software Version: 2019v5.0

EIN: 52-1253920

Name: Upper Chesapeake Medical Center Inc

Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Schedule C (Form 990 or 990-EZ) 2019

Cat. No. 50084S

DLN: 93493134045061

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** Upper Chesapeake Medical Center Inc 52-1253920 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes □ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b....... Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2 5

Schedule C (Form 990 or 990-EZ) 2019

DESCRIPTION OF THE LOBBYING

ACTIVITY

Ear :	Form 5768 (election under section 501(h)).		a)		(b)	
	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		a)		(0)	
activ	ity.	Yes	No	-	Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	7		
c	Media advertisements?		No	7		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes				4,176
j	Total. Add lines 1c through 1i					4,176
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	_		
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), o	r sect	ion		
	301(c)(0).				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		ŀ	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	(5), o III-A	r sect , line	tion : 3, is	501 (c)(6
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
	• • • • • • • • • • • • • • • • • • • •	3-				
а	Current year	2a				
b	Current year	2b				
a b c	Current year	2b 2c				
a b c	Current year	2b				
a b c	Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political	2b 2c				
a b c	Current year	2b 2c 3				
a b c 3 4	Current year	2b 2c 3				
a b c 3 4	Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	2b 2c 3 4 5	·A, line	s 1 ar	nd 2 (se	e

amount on Schedule C, part II-B as other lobbying activities.

support activities including lobbying and advocating for their member hospitals. The MHA reported that

3.08% of member dues were used for lobbying purposes and as such, the organization has reported this

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE D

DLN: 93493134045061

OMB No. 1545-0047

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

1

6

5

6

8

following amounts relating to these items:

▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** Upper Chesapeake Medical Center Inc 52-1253920 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible ☐ Yes ☐ No Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year 2b Number of conservation easements on a certified historic structure included in (a) 20 Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year 🟲 Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) ☐ Yes In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the

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following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

 $\boldsymbol{c} \ \ \text{Leasehold improvements}$

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

e Other . .

		(101111 990) 2019									a	. ,	rage Z
	3111	Organizations Ma											
3		g the organization's acqu s (check all that apply):	isition, accession	, and other	records,		any of	the fo	llowing t	hat are a	a significant ı	use of its c	collection
а		Public exhibition				d		Loan	or excha	ange pro	grams		
b		Scholarly research				е		Othe	r				
С		Preservation for future	generations										
4	Provi Part :	de a description of the o	rganization's coll	ections and	l explain l	how the	y furtl	ner the	e organiz	ation's e	exempt purpo	se in	
5		ng the year, did the organ s to be sold to raise fund										☐ Yes	□ No
Pai	t IV	Escrow and Custo Complete if the orga X, line 21.			" on For	m 990	, Part	IV, li	ne 9, or	report	ed an amou	ınt on Fo	rm 990, Part
1a		e organization an agent, ded on Form 990, Part X										Yes	□ No
b	If "Y	es," explain the arrangen	ment in Part XIII	and comple	ete the fo	llowing	tahle:		Г		Δ	mount	
c		nning balance		· ·		_			}	1c			
d	_	ions during the year							ŀ	1d			
e		ibutions during the year							h	1e			
f		ng balance							The state of the s	1f			
2a		he organization include a								ccount li	ahility?	□ ves	 □ No
		es," explain the arrangen										_	□ N 0
	rt V	Endowment Fund		Check here	e ii uie ez	кріапац	OII IIas	been	provided	ı III Part	×111		
- (-	ILV	Complete if the orga		ered "Yes	" on For	m 990	. Part	IV. li	ne 10.				
				(a) Currer			rior yea			ears back	(d) Three ye	ars back (e	e) Four years back
1 a	Beginn	ning of year balance .	[
b	Contrib	outions											
C	Net in	vestment earnings, gains	s, and losses										
d	Grants	or scholarships											
		expenditures for facilities	5										
f	Admin	istrative expenses											
g	End of	year balance											
2	Provi	de the estimated percent	tage of the curre	nt year end	l balance	(line 1	g, colu	mn (a))) held as	s:	•	•	
а	Board	d designated or quasi-en	dowment >										
b	Perm	anent endowment >		••••••••••••									
c	Temr	oorarily restricted endow	ment ►										
·		percentages on lines 2a,	***************************************	d egual 100	0%.								
3а	Are t	here endowment funds n nization by:	·			ion that	are h	eld an	d admini	stered fo	or the		Yes No
	(i) u	nrelated organizations										3a(i)
	(ii) r	elated organizations .										3a(i	ii)
b	If "Y∈	es" on 3a(ii), are the rela	ted organization:	s listed as r	required o	on Sche	dule R	? .				3b	<u> </u>
4	Desci	ribe in Part XIII the inter			n's endov	vment f	unds.						
Pai	t VI	Land, Buildings, a Complete if the org	anization answ	ered "Yes									
	Descr	iption of property	(a) Cost or othe (investmen		(b) Cost	or other	basis (other)	(c) Acci	umulated	depreciation	(d)) Book value
1a	Land						10,70	00,000					10,700,000
		ngs					204,47	71,127			35,934,177		168,536,950

1,161,060

86,133,336

5,998,206

615,341

25,374,458

5,998,206

545,719

60,758,878

Part VII	Investments—Other Securities.					
	Complete if the organization answered "Yes" on Form 990, I (a) Description of security or category	Part IV, I	ine 11l 	o.See Form 990, F (c) Metho		
	(including name of security)	Book value		Cost or end-of-		
(1) Financia	al derivatives	Value				
(2) Closely-	held equity interests					
(3) Other						
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
Total. (Colum	nn (b) must equal Form 990, Part X, col. (B) line 12.)	•				
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, I	Part I\/	ine 110	See Form 990	Part Y lin	o 13
	(a) Description of investment	raic iv, i	ille II	(b) Book value		thod of valuation:
					Cost or e	nd-of-year market value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						_
Total. (Colum Part IX	on (b) must equal Form 990, Part X, col.(B) line 13.) Other Assets.		<u> </u>			
ure LX	Complete if the organization answered 'Yes' on Form 990, P	art IV, li	ne 11d	. See Form 990, Par		
(1)UCMC FI	(a) Description XED ASSET FMV				(b) Book value 55,686,000
<u> </u>	IIC INT - UC FOUNDATION					24,230,432
<u> </u>	IIC INT - UCH LEGACY FUND PECTIVE PREM RECEIVABLE					122,429,683
	N REINSURANCE					
(6)MALPRAC (7)CAPTIVE	CTICE ASSET EQUITY					
(8)RIGHT O	F USE ASSET					1,700,243
(9)						
	mm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities.		<u> </u>			204,046,358
Part A	Complete if the organization answered 'Yes' on Form 990, P	art IV, li	ne 11e	or 11f.See Form	990, Part	X, line 25.
1.	(a) Description of liability					(b) Book value
	income taxes nal Data Table					
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
	nn (b) must equal Form 990, Part X, col.(B) line 25.)			•		250,413,629
	or uncertain tax positions. In Part XIII, provide the text of the footnot	e to the o	rganiza		nents that	reports the
organization	's liability for uncertain tax positions under FIN 48 (ASC 740). Check	here if the	text of	the footnote has be	en provide	d in Part XIII 🔽

Schedule D (Form 990) 2019

Page 4

1	lotal revenue, gains, and other s	upport per audited financial statements .		1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on i	nvestments	2a		
b	Donated services and use of facili	ties	2b		
С	Recoveries of prior year grants		2c		
d	Other (Describe in Part XIII.) .		2d		
е	Add lines 2a through 2d			2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.			3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line 1:			
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 🔒	4a		
b	Other (Describe in Part XIII.) .		4b		
c	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12.))	5	
Par		penses per Audited Financial Staten zation answered 'Yes' on Form 990, Par		Return.	
1	Total expenses and losses per au	dited financial statements		1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25:			
а	Donated services and use of facili	ties	2a		
b	Prior year adjustments		2b		
c	Other losses		2c	7	
d	Other (Describe in Part XIII.) .		2d	7	
е	Add lines 2a through 2d			2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.			3	_
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:			_
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 🔒 🔒	4a		
b	Other (Describe in Part XIII.) .		4b	7	
c	Add lines 4a and 4b			4c	
5	Total expenses. Add lines 3 and 4	c. (This must equal Form 990, Part I, line 18	.)	5	
Pai	t XIII Supplemental Info	rmation			
Prov	vide the descriptions required for P lines 2d and 4b; and Part XII, lines	art II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b. Also complete this part to provide	4; Part IV, lines 1b and 2b; Pa e any additional information.	t V, line 4;	Part X, line 2; Part
	Return Reference		Explanation		
See A	Additional Data Table				

ichedule D (Form 990) 2019	Page 5
Part XIII Supplemental Information (continued)	
Return Reference Explanation	

Schedule D (Form 990) 2019

Additional Data

Software ID: 19010655 Software Version: 2019v5.0 **EIN:** 52-1253920 Name: Upper Chesapeake Medical Center Inc Form 990, Schedule D, Part X, - Other Liabilities (b) Book Value (a) Description of Liability NOTES PAYABLE TO UMMS 157,073,899 LONG TERM CAPITAL LEASE 19,002,740 62,754,563 5,885,919

ADVANCES FROM THIRD PARTY PAYORS

CURRENT PORTION OF LT LIABILITY

5,885,919

OTHER CURRENT LIABILITIES

2,656,508

PATIENT AR CREDIT BALANCES

ST PORTION OF MALPRACTICE

TERRAPIN REINSURANCE

AUDIT RJE - DEFERRED FICA

3,040,000

Supplemental Information									
Return Reference	Explanation								
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	FIN 48 (ASC 740) FOOTNOTE THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND M EDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOT E RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION								

Supplemental Information

I OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEV E THAT THERE ARE ANY UNRECOGNIZED TAX LIABILITIES OR BENEFITS THAT SHOULD BE RECOGNIZED.

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE H**

Treasury

Name of the organization

As Filed Data -

Hospitals

DLN: 93493134045061 OMB No. 1545-0047

Open to Public Inspection

(Form 990) ▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990EZ for instructions and the latest information.

Employer identification number

Upper	Chesapeake Medical Center Inc				'	•			
			. 0.1	D	52-12.	53920			
Pa	rt I Financial Assist	ance and Certair	Other Commun	nity Benefits at (Cost			Yes	No
1a	Did the organization have a	financial assistance	nolicy during the tax	v vear? If "No " skin	to guestion 6a	Г			NO
	If "Yes," was it a written pol		. , -			· · · ·	1a	Yes	
2	If the organization had mult assistance policy to its vario	iple hospital facilities	s, indicate which of t	he following best de	scribes application o	of the financial	1b	res	
	☐ Applied uniformly to all	hospital facilities	☐ App	olied uniformly to mo	st hospital facilities				
	☐ Generally tailored to inc		ities						
3	Answer the following based organization's patients during		stance eligibility crite	eria that applied to t	he largest number o	f the			
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:							Yes	
	□ 100% □ 150% ☑	200% Other		· ·	%		<u>3a</u>		
b	Did the organization use FPG		mining eligibility for			licate			
	which of the following was t			-			3b	Yes	ì
	□ 200% □ 250% ☑ □ 250%	300% 🗍 350% [7 400% ∏ Othe	r		%		100	
С	If the organization used fact used for determining eligibil used an asset test or other discounted care.	ors other than FPG i	n determining eligib nted care. Include ir	ility, describe in Part the description who	ether the organization				
4	Did the organization's finance provide for free or discounter	cial assistance policy ed care to the "medic	that applied to the lackly indigent"? .	largest number of its	patients during the	tax year	4	Yes	
5a	Did the organization budget the tax year?	amounts for free or	discounted care pro	vided under its finar 	ncial assistance polic	y during 	5a	Yes	
b	If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?								No
С	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?								
6a	Did the organization prepare	e a community benef	it report during the	tax year?		[6a	Yes	
b	If "Yes," did the organization						6b	Yes	
	Complete the following table with the Schedule H.	e using the workshee	ts provided in the S	chedule H instructio	ns. Do not submit th	nese worksheets			
7	Financial Assistance and		nmunity Benefits a	t Cost					
Fii	nancial Assistance and Means-Tested	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net communi benefit expense		(f) Perc	
G	overnment Programs	(optional)	(optional)	ванене ехреное	revende	benefic expense		cotai ox	pense
	Financial Assistance at cost (from Worksheet 1)			2,829,624		2,829,	624		1.06 %
	Medicaid (from Worksheet 3, column a)						0		0 %
	Costs of other means-tested government programs (from Worksheet 3, column b)						0		0 %
	Total Financial Assistance and Means-Tested Government Programs			2 222 524	-	3.000			
_	Other Benefits	0	0	2,829,624	0	2,829,	524		1.06 %
	Community health improvement services and community benefit operations (from Worksheet 4).			2,122,072	303,839	1,818,	233		0.68 %
	Health professions education (from Worksheet 5)			833,568	,	833,			0.31 %
	Subsidized health services (from Worksheet 6)			6,498,992	2,610,635	3,888,357		,357 1.4	
	Research (from Worksheet 7) .			846,332	_,=22,333	846,	-		0.32 %
	Cash and in-kind contributions for community benefit (from			·		,			
	Worksheet 8)		2	92,951	2.044.474	92,	-		0.03 %
-	Total. Add lines 7d and 7j	0	0	10,393,915 13,223,539	2,914,474 2,914,474	7,479, 10,309,			2.79 % 3.84 %
	aperwork Reduction Act Notic			13,223,539	2,914,474 Cat. No. 50192T	Schedule H			

Sch	edule H (Form 990) 2019								I	Page 2
Pa	during the tax year communities it services	r, and describe in								ities
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		ct offsetting venue	(e) Net commu building expen		(f) Perototal ex	
1	Physical improvements and housing							0		0 %
2	Economic development			7,046	5		7	,046		0 %
3	Community support			10,530,133	1	1,358,679	9,171	,454		3.42 %
	Environmental improvements							0		0 %
5	Leadership development and training for community members							0		0 %
6	Coalition building			78,655	;		78	,655		0.03 %
	Community health improvement							0		0 %
	advocacy Workforce development							0		0 %
	Other							0		0 %
	Total	0	0	10,615,834		1,358,679	9,257	,155		3.45 %
Pa	rt IIII Bad Debt, Medica	are, & Collection	Practices							
1 2	tion A. Bad Debt Expense Did the organization report by No. 15? Enter the amount of the organization organization in the organization of the org		 expense. Explain in	Part VI the	anagemer	nt Associatio	n Statement 10,764,709	1	Yes	No
3	Enter the estimated amount eligible under the organization methodology used by the organization including this portion of bad	on's financial assistar ganization to estimat	nce policy. Explain in e this amount and t	n Part VI the the rationale, if any,			0			
4	Provide in Part VI the text of page number on which this f				describes	bad debt e	xpense or the			
	tion B. Medicare	5 4 11 7				1				
5	Enter total revenue received	,			5	<u> </u>	108,886,494			
6	Enter Medicare allowable cos	-			<u> 6</u> . 7	1	104,619,601			
7 8	Subtract line 6 from line 5. T Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	nt to which any short costing methodology	fall reported in line	7 should be treated	as comm		4,266,893 t.			
	Cost accounting system	✓ Cost	to charge ratio	☐ Oth	er					
_	tion C. Collection Practices	writtan daht callactio	n notice during the	tay year?				_		
9a b		s's collection policy the lection practices to b	at applied to the la e followed for patie	rgest number of its nts who are known t	patients o to qualify	for financia	l assistance?	9a 9b	Yes Yes	
Pa	rt IV Management Com	panies and Joint	Ventures							
	୍ୟା y ng ଲିଆନି ଖ୍ୟୁ ମିନ୍ୟୁ ହିନ୍ୟୁ ପ୍ରହିତ by off	icers, directors, trus teg s	ibleStrff和BPVPSਮਾਜਬਿfy activity of entity	profi	tions) rganizatior t % or stoc nership %	k tr emp	officers, directors, ustees, or key oloyees' profit % ock ownership %	pro) Physio Ifit % or wnershi	stock
1										
2										
3										
4 — 5										
-										
7										
8										
9										
10										
11										
12										
13							Schedule	U /E	rm 000) 2010
							scheaule	n (FO	ııı 390	, 2019

_	or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12.	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
	a 🗹 A definition of the community served by the hospital facility			
	b Demographics of the community			
	$\mathbf{c} \ oldsymbol{arphi}$ Existing health care facilities and resources within the community that are available to respond to the health needs of the			
	community d			
	e 🗹 The significant health needs of the community			
	f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs			
l	h 🗹 The process for consulting with persons representing the community's interests			
	i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
	i Other (describe in Section C)		1	

Indicate the tax year the hospital facility last conducted a CHNA: 20 18 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes Did the hospital facility make its CHNA report widely available to the public? . . . 7 Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply): a M Hospital facility's website (list url): https://www.umms.org/uch/community Other website (list url): WWW.HARFORDCOUNTYHEALTH.COM c 🗹 Made a paper copy available for public inspection without charge at the hospital facility d Other (describe in Section C)

Did the hospital facility adopt an implementation strategy to meet the significant community health needs R identified through its most recently conducted CHNA? If "No," skip to line 11. Yes Indicate the tax year the hospital facility last adopted an implementation strategy: 20 18 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes 10

If "Yes" (list url): https://www.umms.org/uch/community

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . 10b Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a Νo 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

a ☑ The FAP was widely available on a website (list url): https://www.umms.org/uch/community **b** Lagrange The FAP application form was widely available on a website (list url): https://www.umms.org/uch/community c ☑ A plain language summary of the FAP was widely available on a website (list url): https://www.umms.org/uch/community d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations

Other (describe in Section C)

a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) **d** Other (describe in Section C)

If "Yes," explain in Section C.

Schedule H (Form 990) 2019	Page 8
Part V Facility Information (con	tinued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e descriptions for each hospital facility in	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate a facility reporting group, designated by facility reporting group letter and hospital facility, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2019

Schedule H (Form 990) 2019 Page		
Part V Facility Information (continued)		
Section D. Other Health Care Facilities That Are No (list in order of size, from largest to smallest)	ot Licensed, Registered, or Similarly Recognized as a Hospital Facility	
How many non-hospital health care facilities did the org	anization operate during the tax year?	
Name and address	Type of Facility (describe)	
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		
	Schedule H (Form 990) 2019	

Schedule H (Form 990) 2019 Page 10 Part VI Supplemental Information Provide the following information.

1	Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
2	Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs

reported in Part V, Section B.

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's

financial assistance policy. Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.

5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.). Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the

organization and its affiliates in promoting the health of the communities served. State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a

community benefit report.

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
Schedule H, Part I, Line 3c CRITERIA FOR FREE OR DISCOUNTED CARE	UCMC IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO PERSONS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY, FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS. THE FAP ALSO USES A FINANCIAL HARDSHIP THRESHOLD WHEN DETERMINING ELIGIBILITY. A PATIENT WITH MEDICAL DEBT EXCEEDING 25% OF FAMILY ANNUAL HOUSEHOLD INCOME MAY BE ELIGIBLE FOR FINANCIAL ASSISTANCE.		

990 Schedule H, Supplemental Information				
Form and Line Reference	Explanation			
Schedule H, Part I, Line 6b COMMUNITY BENEFIT REPORT	THE ORGANIZATION ANNUALLY FILES A COMMUNITY BENEFIT REPORT AS REQUIRED BY THE MARYLAND HSCRC. THE REPORT CAN BE FOUND AT: HTTPS://HSCRC.STATE.MD.US/PAGES/INIT_CB.ASPX.			

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community Information	The following is a summary description of the community that UMUCH serves as described in our Community Health Needs Assessment and Community Benefit Implementation Plan. A more de tailed description, including maps and data tables, can be found in our Community Health Needs Assessment available at: https://www.umms.org/uch/community/assessment-and-implementa tion-plan In 2017, the total population of Hafrord County was estimated to be 250,132, whic hwas an increase of 2.16% from 2010 (244,826). The county is located in the northeastern part of the state, with the towns and cities of varying sizes, wealth, and diversity. Bel Air is Hafrord's county seat, home to roughly 10,139 residents, or 4% of the county's population. The cities of Aberdeen and Havre de Grace each make up approximately 9% and 7%, r espectively. The remaining 80% of the county's population is mostly distributed along the Route 40 corridor and in rural parts of the county. The median age in Hafrord County is 40.6 overall, with the age category containing the largest percentage of the population being adults ages 50-54. The distribution of the population is close to the distribution of ag e and sex in the United States, although the county has a slightly lower percentage of you nger people and a higher percentage of middle-aged adults. There is substantial variation in the levels of racial and ethnic diversity across Harford County. While whites make up the majority of Harford County's population, the percentages of African Americans and Hispa nic/Latino residents are increasing in both Edgewood and Aberdeen. Since 2010, the populations of these two zip codes have started to more closely reflect the demographics found ac ross the state of Maryland, while the racial composition of Havre de Grace has remained re latively stable over time. Seven percent of Harford Sounty residents reported speaking a language other than English at home. When compared to the United States, Maryland is a weal through a support of the County is not distributed equall

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community Information	and's rate of 87.12% (http://reportcard.msde.maryland.gov/). According to Schooldigger, an organization that calculates school rankings based on test scores released by the Marylan d Department of Education, Harford County Public Schools ranked 11th best out of the 24 pu blic school systems in Maryland in 2017. This was a drop from 5th best in 2015 (https://ww w.schooldigger.com/go/MD/districtrank.aspx). In 2017, 92.9% of people 25 years and over in Harford County had at least graduated from high school and 35.2% had a bachelor's degree or higher. An estimated 7.1% did not complete high school, In comparison, in the town with the highest level of poverty, Aberdeen, an estimated 11.9% did not complete high school, and only 14.2% had bachelor's degree. In Harford County, 64.4% of the population age 16 and over was employed; 31.2% were not currently in the labor force. An estimated 74.9% of the people employed were private wage and salary workers; 20.9% were federal, state, or local government workers; and 2.7% were self-employed in their own (not incorporated) business (U.S. Census Bureau, 2013-2017 American Community Survey). While the median value of home s in Harford County (\$281,400) is only slightly less than Maryland's (\$296,500), the differ rence when considering housing prices by zip code is dramatic. Prices range from below the state value in the Edgewood area, where the median home value is \$163,300, to well above the state in the Monkton area, where the median home costs \$517,400. Transportation is als o a concern in many parts of the county, especially for seniors, youth, and low-income individuals in the rural areas of northern Harford County. Amenities such as shopping, entert ainment, and health services are often far away, and there are few public transportation o ptions. The bus service has limited hours and routes making it difficult for those without cars to access them. Data show that 1.6% of residents in the county have no access to a v ehicle, with that number reaching 3.4% in Havre de Grace

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community Information Cont	This measure is based on the percentage of the population that is low income and does not live close to a grocery store. While access to grocery stores is not a problem for most Hal ford County residents, many families require assistance in purchasing foods: 8.3 % or 20, 760 of households in Harford County received food stamps from the Supplemental Nutrition A ssistance Program in 2017 (U.S. Census, Fact Finder). A more pressing issue for a small pe rcentage of Harford County residents is having an inadequate amount of food or 7 food insec unity" at some time during each year. Food insecurity is the USDA's measure of lack of acc ess, at times, to enough food for an active, healthy life for all household members and il mited or uncertain availability of nutritionally adequate foods. Per the USDA Food Environ ment Atlas, households experiencing food insecurity experience this condition, on average, in seven months of the year. It is estimated that in 2017 the food insecurity rate for the Harford County, the weekly food budget shortfall for food insecure people was \$17.38 per person, per week in 2015. In summary, most Harford County residents have access to grocery stores to purchase healthy foods. However, a number of these residents face food i nsecurity at some time during the year, with healthy foods out of reach. According to the 2014-2016 Behavioral Risk Factor Surveillance Survey (BRFSS), 17.3% of Harford County adul ts reported that they currently smoked cigarettes every day or some days. Adults with annu al incomes less than 15.500 were 5.7 times more likely to smoke than those with income at or above \$75,000 in 2014. Educational attainment also correlated to smoking rates: adults without a high school diploma were 9.7 times more likely to smoke than challege graduates according to the 2014 BRFSS. School-aged students were considered smokers if they smoked a t least 1 cigarette or cigar in the past 30 days. The 2016 Youth Risk Behavior Surveillance System Survey (YRBS) found that the percentage of current

Form and Line Reference	Explanation			
Schedule H, Part VI, Line 4 Community Information Cont	number increased to 7,600 years of life lost. The rate for emergency department (ED) visit s in Maryland was 353.2 per 1,000 residents in 2016. Harford County's rate was slightly lo wer at 316.1. When each zip code was examined individually, it was found that the zip code s with the highest ED visit rates were Aberdeen (580), Edgewood (502), and Havre de Grace (460), all of which were well above the state and county averages. Using the Centers for M edicare and Medicaid Service's definition of chronic conditions, 2016 data for Harford County indicated that the three most common conditions associated with ED visits were hypertension, tobacco use, and hyperlipidemia (high concentration of fats or lipids in a patient's blood). Havre de Grace's top three chronic disease indicators were the same as those recorded for the county. However, while Aberdeen and Edgewood had tobacco use and hypertension as their leading indicators, the third and fourth highest indicators were depressive dis orders and asthma, respectively, which suggest that these conditions were not being success fully treated on an outpatient basis. Cancer mortality rates are also worse in Harford Co unty than for the State of Maryland. While the state's mortality rates have steadily decli ned over time, Harford County's rate has only slightly decreased. Harford County rates are the same or worse for every cancer type when compared both locally and nationally. In add ition to higher rates of cancer in the county, racial disparities among whites and blacks exist for three types of cancers; lung cancer, colorectal cancer, and prostate cancer that have positive outcomes when screening occurs regularly. Harford County adults have been shown to have a higher percentage of several vascular diseases when compared to Maryland ad ults. The percentage of Harford County adults diagnosed with stroke is slightly higher than the state's percentage. For other chronic conditions such as diabetes, asthma, Chronic O obstructive Pulmonary Disease (COPD), hypertension, and			

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community Information Cont	According to County Health Rankings data for 2018, the overall death rate from injuries in Harford County per 100,000 population was 66, which was slightly higher than the rate for Maryland (64). The rate of motor vehicle crash deaths was 10 per 100,000 in Harford Count y and 9 in Maryland. In addition, the percentage of motor vehicle deaths in which alcohol- impairment was the primary factor was higher in Maryland at 30%, than the 21% for Harford County deaths. Intentional injury deaths accounted for 7.4%. While injury deaths from motor vehicle accidents have decreased over the past ten year, deaths from intentional self-harm (suicide), poisoning, and falls have continued to increase throughou t the state. The Maryland BRFSS data for 2014-2015 indicates that 21.4% of Harford County residents have been diagnosed with depressive disorder, compared to 15.6% for the state. In addition, hospital data made available by the Chesapeake Regional Information System for our Patients (CRISP) reporting system, which serves as a regional health information exch ange for Maryland, Virginia, West Virginia, and the District of Columbia, indicates that the rates of hospitalizations and emergency department visits for mental health-related con ditions are similar in Harford County and the state of Maryland, but geographic disparitie s appear in the three zip codes with the highest need index for the county. The need index is based on the Community Need Index developed by Dignity Health in 2004. According to the 2014 and 2016 Maryland Youth Risk Behavior Survey, the percentage of students who seriously considered committing suicide was 18.2 % while 14.4% made a plan for how they would commit suicide. Access to health insurance coverage has remained strong in Harford County with the expansion of Medicaid eligibility and implementation of the Mary land Health Exchange for Qualified Health Plans under the Affordable Care Act. In 2017, the percentage of uninsured adults was just 3.9% compared to Maryland's 9% according to the U.S. Ce

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community Information Cont	te of hospital encounters for newborns with maternal drug/alcohol exposure for Harford Cou nty and Maryland between 2000 and 2017. Access to affordable dental care is critical to en suring good oral health. The ratio of dentists to population is lower in Harford County in 2017 than for the state as a whole: 1 dentist for every 1,590 people in the county as com pared to 1 to 1,320 in the state. Harford County has a lack of dentists in the southern ar ea, which has been designated as a Health Professional Shortage Area (HPSA) for dental health. Data for 2014-2016 from the Maryland BRFSS showed that 70.6% of adults in Harford County reported visiting the dentist in the past year, a figure that was in line with the state (70.3%). In addition, 6.7% reported that their last dental visit was over 5 years ago.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5 Promotion of community health	UMUCH aims to strengthen our community through promoting health and wellness with our outr each program, Community Outreach. Community Outreach is dedicated to promoting health and wellness outside of the hospital and to increasing the quality of life in Harford County. Focusing on prevention and improving health outcomes, we provide an expansive variety of health education, screenings, lifestyle management classes and information on referrals and local resources. We promote our programs through various social media outlets, including Facebook, Instagram and Twitter. In addition, we distribute a quarterly publication, "Mary land Health Matters", have an up-to-date calendar of events on our website, targeted direct mailing and emails and distribute flyers throughout Harford County focusing on areas of interest such as, senior centers, libraries, churches, procery stores to name a few. In 20 19, Community Outreach had over 19,000 community-wide contacts through their screening and educational programs, flu vascination clinics, and support groups. Harford County is a di verse community with approximately 25% of the population being 55 years old or older. With senior citizens making up a quarter of the community and being the population that utilize as a large proportion of health care services, our community programs are centered around their specific needs, helping to ensure successful and healthy senior living. Senior Center //Senior Housing/Assisted Living Programs Community Outreach provided 1,632 screenings to the Arior County seniors at five senior activity center locations to include Edgewood, Falls ton, Havre de Grace, Highland and Bel Air. In addition, to all senior housing centers including Aberdeen Court, Abingdon Gardens, Fairbrooke, St. Johns commons, St. Johns Towers, A berdeen and Perryman as well as Parkview at Box Hill, Parkview at Bel Air and Avondale Ass isted Living Facilities. Throughout the year, many different health screenings were held during certain months at each senior location and prov

	Form and Line Reference	Explanation
activity. Vision and Hearing screenings were provided to approximately 585 p re-school and school age children. One of the most important jobs parents have is keeping their child safe while riding in a car. Tragically, thousands of young children are kille d or injured every year in car accidents. Proper use of safety seats can help keep children safe - but with so many different car seat options on the market, parents can quickly become overwhelmed. Not only does the community outreach team at UMUCH provide education on choosing the correct seat, they teach parents and caregivers how to properly inst he seat as well. UMUCH has five team members who are nationally certified car safety technicians and one who has been specially trained to fit children with disabilities to the proper safety seat. At bi-mont car safety seat checks, technicians review installation of infant, child and booster seats. Proper seat fitt and use is crucial, and safety checks are the best way to ensure seats are being used correctly. Our technicians also support M aryland's Kids in Safety Seats (KISS) program at their installation checks offered through out Harford County. In FY20, UMUCH technicians have participated in over 165 car seat safety yehecks. The UMUCH program continues to grow and has become one of our busiest and most sought after community offerings. In addition to car seat safety, our community outreach t eam also manages Harford County's car seat assistance program that helps low-income famili es purchase car safety seats. Based on income, families with demonstrated need are able to receive a new car safety se		Tragically, thousands of young children are kille d or injured every year in car accidents. Proper use of car safety seats can help keep chi Idren safe - but with so many different car seat options on the market, parents can quickly become overwhelmed. Not only does the community outreach team at UMUCH provide education on choosing the correct seat, they teach parents and caregivers how to properly install the seat as well. UMUCH has five team members who are nationally certified car safety technicians and one who has been specially trained to fit children with disabilities to the proper safety seat. At bi-monthly car safety seat checks, technicians review installation of infant, child and booster seats. Proper seat fitting and use is crucial, and safety checks are the best way to ensure seats are being used correctly. Our technicians also support M aryland's Kids in Safety Seats (KISS) program at their installation checks offered through out Harford County. In FY20, UMUCH technicians have participated in over 165 car seat safe ty checks. The UMUCH program continues to grow and has become one of our busiest and most sought after community offerings. In addition to car seat safety, our community outreach t eam also manages Harford County's car seat assistance program that helps low-income famili es purchase car safety seats. Based on income, families with demonstrated need are able to receive a new car safety seat for little to no money. The program requires each family to have 60 minutes of car safety seat education

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5 Promotion of community health cont	Chronic Disease and Wellness Evidence Based Programs With the ever-growing number of people who suffer from chronic diseases, the search for more effective strategies to both preven the and manage these conditions is essential. The use of evidence-based chronic diseases self-management programs (CDSMP) is helping people with chronic conditions and their caregive rs gain better control over and improve their health. These programs focus on overall heal th, quality of life and well-being and are designed for both the ill and healthy, empower in githem to manage the many factors that affect their health. Facilitators introduce tools needed for daily life when an individual is battling and chronic condition or illness. Parti cipants practice using self-management skills, focus on goal setting and share experiences which can help promote mutual support. Highly interactive, these programs serves as an adj unto to the care provided by primary care doctors and specialists. At UMUCH, a variety of self-management programs are offered by the experts in our Community Outreach department: "Diabetes Prevention Program - Al lefstyle change yearlong program facilitated by trained lifestyle coaches to help individuals lose weight, eat healthier, increase physical activit by and manage stress. The program consists of weekly and monthly sessions. The goal of the program is to have participants lose 5 to 7% of their body weight and increase their acti vity to 150 minutes per week. Two classes took place with approximately 11 adults attending each class. * Living Well with Chronic Disease Self-Management - Arthritis, high blood p ressure, asthma, diabetes, fatigue and heart disease are just some of the chronic condition smany of us live with every day. Our free six-week program that eaches be an advantage to the second of the provided and included be lair, Abingdon and Fallston. A total of 16 adults participated in these classes, * L I viring Well with Diabetes Self-Management - designed for people with Type 1, Type 2, or Pre diabe

ates from the HealthLink Medical Mobile van had 25 residents participate in one of the ava ilable health screenings offered are blood pressur e, BMI and body fat analysis, cholesterol and heart disease risk assessment, stroke risk a ssessment, cancer screenings, diabetes risk assessments and hemoglobin (A1c), osteoporosis, sleep disorders, vascular, depression and vision and hearing. Flu Clinic Program UMUCH's longstanding flu clinic program was offered throughout the county free of charge or for a nominal fee. In FY20, community outreach administered 793 vaccines at 32 different locati ons. HealthLink Call Center The HealthLink Call Center is responsible for successfully man aging large amounts of inbound and outbound calls focusing on physician referrals and regi stration for community outreach events and programs. In FY20, our call center handled appr oximately 3,160 calls. Breast-iful Plus+ Community Outreach and the Breast Center at UMUCH, in partnership with the National Coalition of 100 Black Women, Inc. (Anne Arundel Chapte r), hosted Breast-iful Plus+, a special event in October empowering women of color to take charge of their breast health and more. While white women and women of color are diagnosed with breast cancer at about the same rate, black women have as much as a 40% higher risk of dying from the disease. Studies have also shown that women of color are prone to being diagnosed with more aggressive forms of breast cancer or may not be receiving a diagnosis until the disease has reached a more advanced stage. There are many reasons why breast can neer risks can vary by race and ethnicity: genetics, type of breast cancer and accessibility to care to name a few. Breast cancer affects more women in the U.S. than any other type of cancer, but all women can take steps to
keep their risk as low as possible. The goal of our Breast Center team is reinforcing the message that regardless of race-it's important to be screened for breast cancer as recommended by your doctor. Breast-iful Plus+ is one of the ways we support that goal and address the breast health needs of our community. Ove r 60 women of color attended this event. Healthy Harford Healthy Harford/Healthy Cecil is the healthy communities' initiative of Harford and Cecil Counties, dedicated to the health and wellness of the northern Chesapeake community - in mind body and spirit. It was forme d by leaders from UMUCH, the Harford County Health Department, and Harford County Governme nt - Healthy Harford/Healthy Cecil is a coalition of local government agencies, businesses , nonprofits, and citizens dedicated to improving the health of Harford and Cecil County r esidents through education, policy changes, improvements in the built environment, increas ed access to care, and improved care coordination for people with chronic illness. Healthy Harford/Healthy Cecil is financially supported by UMUCH. * The Klein Family Harford Crisi s Center - provides 24/7 care for mental health and addiction issues. From our hotline (1- 800-NEXT-STEP) and mobile crisis team to the urgent care walk-in clinic and residential se rvices, we offer immediate access to services in a safe and comfortable environment. This model is the first of its kind in the State. Cancer LifeNet Program UMUCH also provides a free support system for anyone in Harford County with cancer, no matter where they seek tr eatment with the Cancer LifeNet program.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5 Promotion of community health cont	Offering navigation and support, Cancer LifeNet helps people cope with the physical, finan cial, psychological and emotional aspects of having cancer. Nurse navigators, social workers and other specialists work alongside people diagnosed with cancer to create a safe and nurturing environment and help them cope with each stage of their cancer journey. Specially trained and with years of experience, this incredible group of professionals really is a lifelien to many, caring not only for patients, but for their families as well. Through s upport groups, educational programs or just being nearby to talk, listen and comfort, they have supported over 718 individuals. Cancer Classes and Therapies: *Yoga - the practice of physical, mental and spiritual discipline that combines physical postures, breathing te chniques and relaxation. 113 individuals participated in weekly 60-minute classes that was offered and is open to patients and survivors of all fitness levels. * Meditation - medit ation and mindfulness training can make you feel better and have host of well-documented h ealth benefits. 86 individuals attended a 30-minute drop-in meditation class, which is held weekly and is open to everyone. * Reiki - a healing method during which specially trained practitioners place their hands lightly upon or just above an individual with the goal of facilitating his or her own healing response. 34 Individuals attended six free sessions. * Fresh + Local = Health - a healthy cooking demonstration using locally grown, organic a nd in-season produce. Held quarterly and offered to patients and caregivers, the demonstration is designed to introduce new and healthful ways to improve nutrition during and after cancer treatment. Approximately 51 participants attended each quarterly session. * Stay Fit & Active - exercise is a wonderful way to keep mobility and energy levels at their best while decreasing the side effects often related to cancer treatments and recovery. To mai ntain your energy and combat the side effects, we offer Stay
	Table 1 Table 1 Table 2 Table

Form and Line Reference	Explanation
Form and Line Reference Schedule H, Part VI, Line 5 Promotion of community health cont	nt. This program was offered bi-monthly with a total of 18 participants. * Cancer: Thrivin g and Surviving - a six-week class for cancer survivors with information on how to eat heal thy, stay active, manage stress and emotions and much more. One class took place in FY20 with 11 participants. * Tobacco Cessation - six-session classes were offered two times in FY20 and patches given at no charge. Approximately 13 individuals attended each class. UM UCH OPERATES UNDER A UNIQUE REQULATORY SYSTEM THAT CAPS HOSPITAL REVENUES AND PROVIDES ADJ USTMENTS TO ALLOW FOR POPULATION HEALTH IMPROVEMENT INVESTMENTS. UNDER MARYLAND'S GLOBAL B UDGET REVENUE MODE, UM UCH REPORTS ON A REGULAR BASIS HOW IT IS INVESTING IN EFFORTS TO I MPROVE POPULATION HEALTH. UM UCH PROVIDES ON-GOING SERVICES THAT ARE FUNDAMENTAL TO ADDRES SING THE IDENTIFIED COMMUNITY HEALTH NEEDS THAT DEMONSTRATE THE EXTENT TO WHICH OUR COMMIT MENT TO SERVE OUR COMMUNITY IS INTEGRATED INTO OUR CARE DELIVERY MODEL. WE HAVE A STRONG F OCUS ON TREATING PATIENTS WITH CHENOIC CONDITIONS. UM UPPER CHESAPEAKE HEALTH WORKS TO COO RDINATE CARE, ENSURE SMOOTH TRANSITIONS. AND PROMOTE DISEASE SELFMANAGEMENT STRATEGIES AT E VERY STEP OF A PATIENT'S JOURNEY - WHETHER AT HOME, IN THE COMMUNITY, OR WITHIN OUR HOSPIT LA. WE OPERATE SPECIALIZED CLINICS TO ENABLE ACCESS TO ROUTINE OUTPATIENT CARE. OUR TRANSI TIONAL CARE SERVICES HELP PATIENTS NEWLY DIAGNOSED OR THOSE THAT HAVE HAD A RECENT HOSPITA LIZATION TRANSITION SAFELY BACK TO THE COMMUNITY, TRANSITIONAL NURSE NAVIGATORS PROVIDE PA TIENTS WITH DISEASE EDUCATION AND SELF-MANAGEMENT STRATEGIES, CONNECT THEM TO PRIMARY CARE PROVIDERS AND SPECIALISTS, AND HELP THEM OVERCOME ANY BARRIERS TO MAKING FOLLOW UP APPOIN TMENTS. AN URGENT CARE CENTER TO ADDRESS OFF HOURS VISITS AND LOW ACUITY EMERGENCIES IS ALSO AVAILABLE. OUR COUDAMIN CLINIC PROVIDES ANTICOAGULATION MEDICATION MEDICATION THENSES, AND AUGUSTA, AND PROVIDES PATIENTS WITH ONGOING MONITORING MEDICATION MEDICATION THENSE. AND AVAILABLE. OUR COUDAMIN CLINIC PROVIDES AND DECR
	WILL ALWAYS ST RIVE TO HAVE OUR PATIENTS RECEIVE CARE IN THE COMMUNITY THEY RESIDE. AS A PART OF THE UNIV ERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) WE ARE SHAPING A NEW PARADIGM IN CARE DELIVERY TH AT WE BELIEVE SHOULD BE THE FUTURE STANDARD OF CARE.

990 Schedule H, Supplemental 1	Information
Form and Line Reference	Explanation
Schedule H, Part I, Line 7 Bad Debt Expense excluded from financial assistance calculation	14903377

Form and Line Reference	Explanation
Methodology used to calculate financial	Maryland's regulatory system creates a unique process for hospital payment that differs from the rest of the nation. The Health Services Cost Review Commission, (HSCRC) determines payment through a rate setting

990 Schedule H, Supplemental Information

process and all payors, including governmental payors, pay the same amount for the same services assistance delivered at the same hospital. Maryland's unique all payor system includes a method for referencing Uncompensated Care in each payors' rates, which does not enable Maryland hospitals to breakout any offsetting revenue related to Uncompensated Care. Community benefit expenses are equal to Medicaid

revenues in Maryland, as such, the net effect is zero. Additionally, net revenues for Medicaid should reflect the full impact on the hospital of its share of the Medicaid assessment."

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Schedule H, Part II Community Building Activities	Through a variety of community building activities, UMUCH promotes health and wellness in the communities it serves. These activities include community support, coalition building and community health improvement advocacy. UMUCH provides leadership to many community coalitions and collaborative partnerships to improve community health, which include, but are not limited to: Healthy Harford - the healthy communities initiative of Harford County, dedicated to the health and wellness of the northern Chesapeake community. Founded in 1993 as a non-profit 501c3 by leaders from University of Maryland Upper Chesapeake Health, the Harford County Health Department, and Harford County Government, Healthy Harford is a coalition of local government agencies, businesses, non-profits, and citizens dedicated to improving the health of Harford County residents through education, policy changes, improvements in the built environment, increased access to care, and improved care coordination for people with chronic illness. Healthy Harford's mission is to inspire and empower healthy people, healthy families, and healthy communities in mind, body, and spirit, with a focus of improving health and wellness in the Harford County region by promoting healthy lifestyles, building community partnerships, and proving care coordination. The Harford County Local Health Improvement Coalition (LHIC) - jointly led by the Harford County Health Department and UMUCH. This Coalition brings together representatives from the community every October to exam the health of our community and determine a plan for moving forward. Primary health improvement priorities for this Coalition include behavioral health, chronic disease prevention & wellness and family health & resiliency. The charge for each priority is then lead by a community workgroup. Each workgroup has strategic initiatives, action plans, and measurable goals. They meet either monthly or quarterly and report out at the Annual LHIC meeting. Other community coalitions that UMUCH plays an active	

990 Schedule H, Supplemental	Information
Form and Line Reference	Explanation
Schedule H, Part III, Line 2 Bad debt expense - methodology used to estimate amount	THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL. IN 2014, MARYLAND'S WAIVER WITH MEDICARE WAS RENEGOTIATED AND UPDATED TO REFLECT THE CURRENT HEALTHCARE ENVIRONMENT. UNDER THIS NEW WAIVER, SEVERAL CRITERIA WERE ESTABLISHED TO MONITOR THE SUCCESS OF THE SYSTEM IN CONTROLLING HEALTHCARE COSTS AND THE CONTINUANCE OF THE WAIVER ITSELF: 1. REVENUE GROWTH PER CAPITA 2. MEDICARE HOSPITAL REVENUE PER BENEFICIARY 3. MEDICARE ALL PROVIDER REVENUE GROWTH PER BENEFICIARY 4. MEDICARE READMISSION RATES 5. HOSPITAL ACQUIRED CONDITION RATE BECAUSE OF THIS SYSTEM, THE HOSPITAL IS UNABLE TO ESTIMATE HOW MUCH OF THE AMOUNT REPORTED IN LINE 2 IS ATTRIBUTED TO PATIENTS WHO WOULD APPLY UNDER THE FAP.

990 Schedule H, Supplemental	Information
Form and Line Reference	Explanation
Schedule H, Part III, Line 4 Bad debt expense - financial statement footnote	THE CORPORATION RECORDS REVENUES AND ACCOUNTS RECEIVABLE FROM PATIENTS AND THIRD-PARTY PAYORS AT THEIR ESTIMATED NET REALIZABLE VALUE. REVENUE IS REDUCED FOR ANTICIPATED DISCOUNTS UNDER CONTRACTUAL ARRANGEMENTS AND FOR CHARITY CARE. AN ESTIMATED PROVISION FOR BAD DEBTS IS RECORDED IN THE PERIOD THE RELATED SERVICES ARE PROVIDED BASED UPON ANTICIPATED UNCOMPENSATED CARE, AND IS ADJUSTED AS ADDITIONAL INFORMATION BECOMES AVAILABLE. THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD DEBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE FROM INSURERS, THE CORPORATION FOLLOWS INTERNAL GUIDELINES FOR PLACING CERTAIN PAST DUE BALANCES WITH COLLECTION AGENCIES. FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALL ADJUSTMENTS, PROVISION FOR BAD DEBTS, AND CONTRACTUAL ADJUSTMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY. FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS OR WITH BALANCES REMAINING AFTER THE THIRD-PARTY COVERAGE HAD ALREADY PAID, THE CORPORATION OF THEIR BILL FOR WHICH THEY THE THIRD-PARTY COVERAGE HAD ALREADY PAID, THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS COLLECTION SHOULD FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS HISTORICAL COLLECTIONS, WHICH INDICATES THAT MANY PATIENTS ULTIMATELY DO NOT PAY THE PORTION OF THEIR BIL

Form and Line Reference	Explanation
ISCHEUUIE II. PAIL III. LIIIE O	THE ORGANIZATION FILES ANNUALLY A COMMUNITY BENEFIT REPORT WITH THE STATE OF MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC). THE HSCRC, WHICH OPERATES UNDER A

Community benefit & methodology for determining medicare costs

MEDICARE WAIVER, DOES NOT CONSIDER MEDICARE SHORTFALL AS COMMUNITY BENEFIT. THE COSTING METHODOLOGY USED BY THE ORGANIZATION IS A COST-TO-CHARGE RATIO.

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Schedule H, Part III, Line 9b Collection practices for patients eligible for financial assistance	THE ODGANIZATION EXPECTS DAYMENT AT THE TIME THE SERVICE IS DROVEDED, OUR POLICY IS TO	

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16a FAP website	1 - UPPER CHESAPEAKE MEDICAL CENTER, INC.: Line 16a URL: https://www.umms.org/uch/community;

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16b FAP Application website	1 - UPPER CHESAPEAKE MEDICAL CENTER, INC.: Line 16b URL: https://www.umms.org/uch/community;

990 Schedule H, Supplemental Information Form and Line Reference Explanation Schedule H, Part V, Section B, Line 16c 1 - UPPER CHESAPEAKE MEDICAL CENTER, INC.: Line 16c URL: https://www.umms.org/uch/community:

FAP plain language summary website

Torin and Line Reference	Explanation
Schedule H, Part VI, Line 2 Needs assessment	UMUCH assessed the health status of Harford County residents, as individuals and as population groups, and provided population comparisons to residents of Maryland and to the nation as a whole. We examined trends in health indicators of County residents over time, highlighting racial and geographic disparities, and identified areas of poverty and at-risk populations which provided a basis for our public health planning. Data in our assessment came from a variety of National and State sources, including, but not limited to, the United States Census Bureau, Maryland State Health Improvement Plan, Maryland Vital Statistics, the Maryland Behavioral Risk Factor Surveillance survey, the Injuries in Maryland report, and national County Health Rankings. The CHNA includes each of Harford County's 21 zip codes. In keeping with the UMUCH

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Form and Line Reference

Maryland Behavioral Risk Factor Surveillance survey, the Injuries in Maryland report, and national County Health Rankings. The CHNA includes each of Harford County's 21 zip codes. In keeping with the UMUCH mission of maintaining and improving the health of the people in its communities and providing high quality care to all, the community benefit service area (CBSA) was identified as all of Harford County. The zip codes where the most vulnerable populations reside (21009, 21040, 21001, & 21078) were included in the assessment and represent the most concentrated areas of poverty within the county. It is important to note that pockets of concentrated poverty also exist within rural northern zip codes in Harford County. Identifying all of Harford County as the CBSA provides the opportunity to better address the needs of the yulnerable residents of Harford County.

Form and Line Reference Schedule H, Part VI, Line 3 Patient education of eligibility for assistance with questions or concerns are as follows: -Posted in registration areas (inpatient, emergency department. Kaufman Cancer Center, Family Birth Place, outpatient testing), waiting areas and by Cashier's

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offices -Offered to all Self Pay patients at the time of registration -Printed on the back of all patient financial statements -Posted on the UMUCH website -Offered by Billing Department when patients call inquiring about their hospital bill A Financial Counselor is available onsite to assist patients with applying for Financial Assistance. A representative from Hospital Support Services contacts all Self-Pay ED patients and Self Pay inpatients to assist the patient with applying for Medical Assistance. Our Financial Assistance policy is available in English and Spanish. The financial assistance policy for UMUCH is regularly reviewed and to make sure it is available to our patients in a variety of formats and that it is available in culturally/linguistically sensitive manner and at a reading comprehensive level appropriate to the population of our Community Benefit Service Area.

Form and Line Reference	Explanation
health care system	The University of Maryland Medical System Corporation (UMMS) is a private, not-for-profit corporation providing comprehensive healthcare services through an integrated regional network of hospitals and related clinical enterprises. UMMS was created in 1984 when its founding hospital was privatized by the State of Maryland. Over its 30-year history, UMMS evolved into a multi-hospital system with academic, community and specialty service missions reaching primarily across Maryland. As part of the University of Maryland Medical System (UMMS), UMUCH understands that health care goes beyond the walls of the

Evalanation

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Cause and Line Defended

hospital and into the community it serves. UMMS hospitals are committed to strengthening their neighboring communities. In doing so, UMUCH assesses the community's health needs, identifies key priorities, and responds with services, programs and initiatives which make a positive, sustained impact on the health of the community. With representation from all UMMS hospitals, the Medical System's Community Health Improvement Council coordinates the effective and efficient utilization and deployment of resources for community-based activities and evaluates how services and activities meet targeted community needs

within defined geographic areas. UMUCH is committed to health education, advocacy, community bartnerships, and engaging programs which focus on health and wellness with the goal of eliminating health

care disparities in the Harford County.

90 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
schedule H, Part VI, Line 7 State filing of community benefit report	MD	

Additional Data

Software ID: 19010655 **Software Version:** 2019v5.0

EIN: 52-1253920

Name: Upper Chesapoake Medical Center Inc

				Na	me:	Upp	er Cl	hesap	peake	Medical Center Inc	
Form 990 Schedule H, Part V Section A. Hospital Facilities											
(list in o smallest How ma	A. Hospital Facilities rder of size from largest to see instructions) ny hospital facilities did the ation operate during the tax year?	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
Name, address, primary website address, and state license number			lical							Other (Describe)	Facility reporting group
1	UPPER CHESAPEAKE MEDICAL CENTER INC 500 UPPER CHESAPEAKE DRIVE BEL AIR, MD 21014 WWW.UMMS.ORG/UCH 12-006	X	X					X			1

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

5d 6i 7 10 11 12i 14g 16e 17e 18e 19c 19d 20d 21 and 22 If applicable provide separate descriptions for each facility

Form and Line Reference Evaluation							
n a facility reporting group, designated by "Facility A," "Facility B," etc.							
sa, oi, 7, 10, 11, 12i, 1 ig, 10c, 17c, 10c, 19c, 19a, 20a, 21, and 22. If applicable, provide separate descriptions for each facility							

Form and Line Reference	Explanation
	The significant health needs are a prioritized description of the significant health needs of the community and identified through the CHNA.

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					
Schedule H, Part V, Section B, Line 5 Facility 1, 1	Facility 1, 1 - UPPER CHESAPEAKE MEDICAL CENTER, INC In order to gain a better understan ding of the Harford County community, qualitative data was collected via the Local Health Improvement Coalition (LHIC) Community Forum meeting, as well as through a series of targe ted focus groups. At the October 2017 LHIC Community Forum meeting twenty-eight stakeholder organizations representing diverse community interests discussed health and social deter minants. These stakeholders provided particular insight into the challenges facing the med ically under-served, low income, marginalized, and minority populations. LHIC Stakeholder Organizations A.M.E. Church ARS Health Bel Air Volunteer Fire Company Cancer Coalition Har ford Community Action Agency Harford County County Countil Harford County Department of Community Services Harford County Department of Social Services Harford County Health Department Harford County Housing & Community Development Harford County Office on Aging Harford County Office on Drug Control Policy Harford County Office on Mental Health/Core Service Agency Harford County Planning & Zoning Harford County Public Schools Harford County Sheriff's Of fice Healthy Harford/ Healthy Cecil Inner County Outreach Maryland Department of Health Of fice of Cancer Prevention St. James A.M.E. Church St. Margaret's Parish Health Ministry To wn of Bel Air Towson University University of Maryland Upper Chesapeake Health University of Maryland School of Law Legal Resource Center The Ward Y in Abingdon Y in Central Maryla nd In addition, four focus groups were convened to gather the input of targeted groups. The ser focus groups included members of faith-based organization, Emergency Medical System (E MS) personnel, participants from the EpiCenter (a community center in an impoverished and low-income minority community), and residents living with chronic disease. An online Community Survey of Harford County residents was conducted between October 2017 and February 20 18. The survey was designed to assess health s					

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility n a facility reporting group, designated by "Facility A," "Facility B," etc.							
Form and Line Reference Explanation							
Schedule H, Part V, Section B, Line 5 vioral Health Mark Lewis, UMUCH Heart & Vascular Institute Sharon Lipford, Healthy Harford /Healthy Facility 1, 1							

Christina Pedini, UMUCH Rehab Services Jerry Reyerson, Harford County Govern ment Amber Shrodes, Harford County Community Services Julie Siejack, UMUCH Community Outre ach Kimberly Theis, UMUCH Community Benefit Dina Willard, UMUCH Healthy Harford/Healthy Ce cil Byron Young, Harford

County Faith Based Community

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference	Explanation
	Facility 1, 1 - UPPER CHESAPEAKE MEDICAL CENTER, INC UCMC'S CHNA WAS CONDUCTED IN CONJUNCTION WITH ITS RELATED AFFILIATE HOSPITAL, HARFORD MEMORIAL HOSPITAL.

in a facility reporting group, designated by "Facility A." "Facility B." etc.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation				
Schedule H, Part V, Section B, Line 6b	Facility 1, 1 - UPPER CHESAPEAKE MEDICAL CENTER, INC THE HOSPITAL'S CHNA WAS CONDUCTED				

Facility 1, 1 (3) ORGANIZATION) AND HARFORD COUNTY HEALTH DEPARTMENT. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Schedule H, Part V, Section B, Line 11 Facility 1, 1 - UPPER CHESAPEAKE MEDICAL CENTER, INC., University of Maryland Upper Chesap eake Facility 1, 1 Health (UMUCH) have prioritized the following health concerns in order of importance: Behavioral Health, Prevention and Wellness, and Family Stability and Wellness. Key Findin gs Regarding the Prioritization of Behavioral Health, Prevention and Wellness, and Family Stability and Wellness Behavioral Health (Mental Health/Addictions): The suicide rate of a community is considered to be a key indicator of its mental health status. Harford County 's rate of 12.3 per 100,000 population far exceeds the 9.2 rate for the state of Maryland. According to the Maryland Behavioral Risk Factor Surveillance System (BRFSS) for 2013-201 5, 21% of Harford County residents have been diagnosed with depressive disorder, compared to 16.1% for the state. In addition, 18.2% of high school students reported that they have seriously considered attempting suicide. While approximately 96% of Harford County reside nts are insured, there is a notable lack of mental health care providers to meet community needs. As such, the Health Resources and Service Administration has designated all of Har ford County as a Health Professional Shortage Area (HPSA) for mental health services. Sinc e 2007, the number of drug and alcohol related intoxication deaths has more than doubled in both Maryland and Harford County. The numbers of drug related law enforcement incidents and overdose calls have also increased dramatically since 2011, by 57% and 95% respectivel y. Another indicator of the severity of the addiction problem in Harford County is the num ber of substance exposed newborns (SEN) born in the community. Between 2000 and 2016, Harf ord County has experienced an eight-fold increase in the rate of hospital encounters for n ewborns with maternal drug/alcohol exposure. This not only indicates an increase in substance abuse, but also a lack of treatment access. In response to Behavioral Health, the following actions are being taken: * Open Outpatient Behavioral Health Clinic * Open Behaviora | Health Urgent Care Center * Open Behavioral Health Crisis Residential Beds * Wellness Ac tion Teams of Cecil and Harford County (WATCH Program) to screen patients and their famili es for behavioral health issues and make appropriate referrals. * Develop clinical pathway s for patients entering crisis center * Provide behavioral health support groups and Chron ic Pain Self-Management classes * Provide education to internal team and Ashley Addiction Treatment on lateral violence (abuse in workplace by one employee to another, it includes both overt and covert acts of verbal and non-verbal aggression). * Provide education on co -occurring behavioral health/substance abuse issues and trauma informed care. * Provide ed ucational classes specific to behavioral health: Mental Health First Aid, Question, Persua de, Refer (OPR) * Work with the Harford County Sheriff's Office to provide crisis manageme nt assistance as part of their

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Schedule H, Part V, Section B, Line 11 Crisis Intervention and Crisis Negotiation Teams. * Participate on the Substance Exposed Newborn Facility 1, 1 (SEN) Taskforce to develop policies and implementation plans to link pregnant wome n with substance use disorder to treatment. * Provide depression screenings (PHQ-9) at cer tain health events. Prevention and Wellness: As a whole, Harford County residents have acc ess to a better food environment and greater access to exercise opportunities when compare d to the state and the nation. Despite greater opportunities to engage in healthy behavior s regarding nutrition and exercise, Harford County adults are just as likely or more likely to be obese or overweight (72.4%) and physically inactive (26.3%) as the rest of the Sta te. In addition, tobacco use is high among both adults (20.7%) and youth (16.9%) which cor relates with high rates of chronic obstructive pulmonary disease (COPD) and lung cancer. E ven more concerning is the high rate of students reporting they currently use electronic v apor products (24.6%), and the total percentage of students (32.1%) using any type of toba cco product (burned, smokeless, or electronic). Obesity, insufficient physical exercise, and tobacco use are some of the biggest drivers of preventable chronic diseases and increas ed risk for many health conditions. Obesity, often a symptom of diet and exercise, can have a tremendous impact on health and wellbeing. Black adults were almost twice as likely to be obese than White adults, and adults without a high school diploma were almost twice as likely to be obese than their college graduate counterparts. As such, minority and low in come families are disproportionately negatively affected. The top five causes of death in Harford County are heart disease, cancer, chronic obstructive pulmonary disease, stroke, a nd accidents, which are consistent with the state and the nation. The role of accidents as the fifth leading cause of death is a relatively new phenomenon that could likely be attributed to the growing opioid epidemic and accidental overdoses, as well as an aging popula tion. In response to Prevention and Wellness, the following actions are being taken: Gener al: * Comprehensive CARE Center (CCC): Transition Nurse Navigation and Social Worker - to ensure continuity of care through education, disease management, medication and symptom re view, and coordinate care with appropriate community resources including arrangement of tr ansportation. CARE Center patients are

assessed for needed services such as palliative car e, Advance Directive and Maryland Medical Orders for Life-sustaining Treatment (MOLST) for ms. * Cardiac Heart Failure (CHF) Shoprite Store Tour-

mobile screen ing and care coordination clin

Provides enhanced education on dieta ry needs and challenges to patients with CHF in our community. * Provide Chronic Disease S elf-Management Program (CDSMP) * Provide community health and wellness education, health s creenings, and outreach throughout the County. * Project Healthy Connect - a

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation ic for at-risk populations who are screened for depression, stroke, blood pressure and dia betes. * Work Schedule H, Part V, Section B, Line 11 with local partners to create a more walkable, bikeable community. * Create and sustain access to Facility 1, 1 Community gardens, Tobacco Use: * Provide tobacco cessation informat ion to Harford County residents through Maryland Health Matters, UM CH website and social media, HealthLink Call Center, and Kaufman Cancer Center (KCC). * KCC will offer 4 six-wee k educational class series led by a certified Tobacco Cessation expert. These free classes are open to the community at large. The Harford County Health Department will provide nic otine replacement products to participants. * Provide education on smoking, tobacco use, and vaping at health events, business, schools and the faith based community throughout the County * Provide continual educational to the HealthLink Community Outreach nurses on exi sting programs, best practices and evidence based tobacco programs. Cancer: * Offer nurse navigation and social work services to assist all Harford County residents, with a diagnos es of cancer, free of charge with obtaining access to care for clinical services, diagnost ic procedures, treatment and distress management due to their cancer, regardless of where they plan to receive their treatment. Cancer LifeNet Social Worker & Program Assistant coo rdinates scheduling of patients receiving care at the KCC and UMUCMC. * Provide annual can cer screenings (skin, adolescent melanoma, lung, colorectal, and oral head and neck). * Pr ovide access to HPV vaccines to low income and uninsured age appropriate children (11-17) through school vaccine clinics. * Provide limited funding for those who do not have access to public transportation, MA transportation services, or when timely arrangement with Har ford Transit or MA Transportation services is a barrier to patients receiving timely treat ment. Provide free taxi and Harford Transit vouchers for buses as needed for those in fina ncial need to assure access to care. * Provide coordinated care for patients in our commun ity admitted to other acute care facilities and sub-acute care facilities to assure continuation of cancer treatment and minimize patients need for hospitalization and emergency de partment care. * Provide monthly support group meetings for the patient populations listed below. These programs are open to community regardless of where the patient is receiving treatment. The purpose of these groups are to provide expert speakers, education and support. * Blood Cancer Support Group * Breast Cancer Support Group * CLIMB-Children's Support Group * Head & Neck Cancer Support Group * Prostate Cancer Support Group * Look Good, Feel Better support group * Healing Through Support * Sponsor

yearly free celebratory cancer's urvivor event. * Provide Cancer Thriving & Surviving Program - a sixweek evidence based chronic disease management program for cancer survivors and their caregivers.

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					
Schedule H, Part V, Section B, Line 11 Facility 1, 2	Facility 1, 2 - UPPER CHESAPEAKE MEDICAL CENTER, INC * Provide Stay Fit & Active Program - The purpose of this program is to provide a modified exercise program for patients unde rgoing and recovering from cancer treatment. Class held 2x/week or 100 classes per year. Free and open to anyone impacted by cancer. * Provide Fresh + Local = Health Cooking demons trations with nutrition education classes - 4x per year we will have a healthy cooking demonstration provided by a MD and Registered Dtician to teach the community new and healthy ways to prepare fresh fruits and vegetables to promote healthy eating. * Provide Health & Wellness Coaching and Delivery of Survivorship Care Plans - Patients will have any opportu nity to receive assistance of health & wellness coaches. At the end of cancer treatment, p atients will also receive a written summary of their treatment along with a plan for surve illance, follow up and wellness self-care plan. * Provide services to assist patients unde rgoing cancer treatment with reducing distress and managing their wellness with the goal of overall wellbeing. * Meditation Classes * Mindfulness-based stress reduction classes * Y oga Classes * Master Gardening Classes for relaxation and wellness * Massage Therapy * Pro vide a free acupuncture clinic in which doctorate student interns, under the supervision of faculty from MUIH will provide free evidence-based acupuncture care to support patients in their distress-emotionally, symptom and side effect management. This clinic will be ope rational 2 or 3 days per week and provide approximately 15-20 treatments per week. * Provi de HPV education to parents and age appropriate children regarding the need for HPV vaccin ation and that the vaccine prevents six types of cancer. * Provide HPV education to age ap propriate college students (18-26) and the importance of receiving the HPV vaccination ser ies for cancer prevention. * Provide physician pediatric, OB/GYN, and primary care physici an offices with HPV vaccination information. Stroke:					

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 11 Facility 1, 2	ations and needed diabetic services. * Provide follow-up phone calls after discharge from in-patient stay, to diabetic patients who have been identified during their in-patient stay as a high-risk patient in need of further education and support. * Provide patients at r isk for unrecognized hypoglycemia a referral to a continuous glucose monitoring company. * Provide education regarding safety when hypoglycemia is unrecognized and information regarding continuous glucose monitoring for home use. * Provide access to diabetes support gro ups at local Senior Centers. * Provide evidence based chronic disease and diabetes self-ma nagement program to Harford County residents with diabetes and/or patients referred to Com munity Outreach for this program. * Provide diabetes support at UM UCH Diabetes Endocrine Center * Provide CDC evidence based Diabetes Prevention Program for Harford County residents at risk for diabetes. * Provide diabetes education and Diabetes Risk Assessments to com munity residents, community organizations and community partners. * Provide diabetes education and survival skill programs to identified at-risk diabetic patients. Heart Disease: * CHF program - individuals recently diagnosed with or re-hospitalized for Congestive Heart Failure (CHF) are referred to the CCC for management of their disease including medication education and review, disease process education, appointment coordination, and identific ation of other needed community services. * Monthly STEMI Process Action Team meeting - di scussion of topics related to improvement of the procedures and care for the STEMI patient . Includes discussion of pre-hospital issues and involves representatives from Cecil, Harf ord, and Baltimore Counties EMS, as well as representatives from Hart to Heart, and the Un iversity of Maryland Express Care ambulance services. * Purchase LIFENET EKG transmitters for all ambulances in Harford and Cecil counties, for sending EKGs from the scene to the E D for interpretation by a physician and early activatio

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

Schedule H, Part V, Section B, Line 11
Facility 1, 2

Know what their blood pressure is so that they can determine the need to make lifestyle c hanges to improve their blood pressure and/or to see their physician. * Evidence based cla sses: CDSMP * Provide spring trauma symposium for Harford and Cecil County EMS personnel. Education is provided on specific diseases and/or clinical issues of interest and need so EMS is educated and remain competent and trained to manage emergencies. * Provide and mana ge website, which includes the Heart Aware risk assessment tool, as well as information on signs of a heart attack, shopping guide for heart healthy foods and tips on preventing heart disease. * Provide community health and wellness education addressing risk factors for cardiovascular disease. * Provide community health screenings, including

blood pressure, c holesterol, HbA1c, and vascular, throughout the County. Respiratory Diseases: * Chronic Ob structed Pulmonary Disease (COPD) Disease program- individuals recently diagnosed with or re-hospitalized for COPD are referred to the CCC for disease management including medication education and review, symptom management, MDI and nebulizer education, disease education, appointments coordination and identification of additional needed services in the commu nity. * Create Asthma treatment algorithm using Meter Dose Inhaler (MDI) * Provide Pulmona ry Rehabilitation Program for patients with a diagnoses of chronic lung disease. * Provide MDI vs. Nebulizer education for patients, families, community Pediatricians, and the scho ol system. * Evidence based program: CDSMP Injury and Prevention/Falls: * Provide Communit y Falls Risk Screenings * Provide evidence based falls prevention program: Stepping On Pro gram. * Provide fall risk education during Community fall risk screenings. * Physical Ther apist in the Emergency Department at UCMC (NEW position April 2018) * Development of Osteo porosis Program to enhance follow up for bone density screenings for patients with osteope nia or osteoporosis, * Increase advertising for car seat check events, * Provide monthly c

ar seat checks.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Schedule H, Part V, Section B, Line 11 Facility 1, 3 - UPPER CHESAPEAKE MEDICAL CENTER, INC.. * Identify opportunities and provid e car seat safety education in the community. * Explore the possibility of adding a car se at check event each Facility 1, 3 month * Offer Child Passenger Technician training to those interested. * Support current technicians in maintaining their certifications. * Host bike rodeos and bike/helmet giveaways events. * Provide annual flu vaccinations throughout the County at various locations with a focus on the senior population. Family Stability and Wellness: While the majority of babies in Harford County are born into married families (69.4%) to mot hers over the age of 20 (96.5%), there are significant ethnic and racial disparities. Most concerning is the significantly higher number of low birth weight babies born to Black wo men (12.1%) as compared to White (7.6%), and the 2.5 times higher rate of infant mortality for Black babies (14.4 per 1,000 births) as compared to White (4.8 per 1,000 births). The percentage of mothers receiving prenatal care in the first trimester in Harford County is 71.%, however when broken down along racial and ethnic lines the percentage of non-White mothers receiving prenatal care in the first trimester is significantly lower. According to 2016 Maryland Vital Statistics, 74.8% of White women received prenatal care in the first trimester, while only 59.7% of Black women and 60.3% of Hispanic women did. The lack of p renatal care and the potentially negative health outcomes for newborns can have long lasti ng detrimental developmental effects, including school readiness and long-term health comp lications. While Harford County's violent crime and property crime rate are much lower than the state rate, crime and the resulting incarceration disproportionally affect low-income areas. In Harford County, the city of Aberdeen, one of the community's lowest income are as, has a significantly higher rate of overall and violent crime rate than the surrounding municipalities. In response to Family Health and Resiliency, the following actions are be ing taken: * Link pregnant patients to needed resources (i.e. Treatment Facilities, Care C oordination Programs, and DSS). * Provide education regarding

substance exposed newborn po stnatal treatment needs and experiences to treatment providers. Engage Harford County Heal th Department, Peer Recovery Specialists, OB Providers * Increased access to clinical and psycho/social services for uninsured, homeless, and marginal populations throughout the

Co unty as participant in Project Homeless Connect. * Improve health and wellbeing of high ri sk and rising risk Medicare population through intense care coordination and home visiting through WATCH

team. * Provide ACEs training throughout Harford County. * Provide Advance Directive classes, linkages, education and assistance. * Participate in Cherish the Child, Trauma Conference * Provide community educational presentations related to nutrition and lifestyles and how they can im

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference Explanation						
Schedule H, Part V, Section B, Line 11 Facility 1, 3	prove family health and resiliency. * Improve linkages for appropriate housing and housing renovations through Habitat for Humanity Housing Partnership * Improve trauma response for reduced ACE scores through Handle with Care policy for children who have experienced tra uma return to school. For the full implementation strategy, please visit https://www.umms.org/uch/community/assessment-and-implementation-plan Drug exposed newborns (Behavioral Hea Ith) and mental health and additional are identified needs that are addressed collaboratively with numerous community partners. While UMUCH has taken the lead in addressing mental health and addition, numerous county organizations partnered with UMUCH to address these initiatives.					

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1i. 3. 4. 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
Facility 1, 1	Facility 1, 1 - UPPER CHESAPEAKE MEDICAL CENTER, INC THE FINANCIAL ASSISTANCE POLICY EXPLAINS SEVERAL ELIGIBILITY CRITERIA, INCLUDING PARTICIPATION IN MEDICAID/MEDICARE PROGRAMS AS WELL AS ELIGIBILITY UNDER VARIOUS STATE REGULATIONS. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE

(MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME

LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS.

efile GRAPHIC print -	DO NOT PROCESS	As Filed Data -					DLN: 93493134045061
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I (Form 990) Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Department of the Treasury Internal Revenue Service OMB No. 1545-0 OMB No. 1545-0 Open to Publication Open to Publication Inspection							
Name of the organization Upper Chesapeake Medical	Center Inc					52-125	er identification number 3920
 Does the organization the selection criteria Describe in Part IV the Part II Grants and Organization 	used to award the grants e organization's procedur	stantiate the amount of to or assistance? es for monitoring the use estic Organizations ar	e of grant funds in the Un	ited States.			✓ Yes □ No art IV, line 21, for any recipient
(a) Name and address organization or government	of (b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Descript noncash assi	
(1) Upper Chesapeake Reside Hospice House Inc 520 Upper Chesapeake Di STE 405 Bel Air, MD 21014		501(c)(3)	200,000				Operating Subsidy
	other organizations lister	d in the line 1 table	listed in the line 1 table .				1 0 Schedule I (Form 990) 2019

(1)

(2)

(3)

(4)

(5)

(6)

(7)

Part IV

grant funds.

Return Reference

Schedule I, Part I, Line 2

Schedule I (Form 990) 2019

Page **2**

Schedule I (Form 990) 2019

Part III can be duplicated if additional space is needed

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(c) Amount of

cash grant

(b) Number of

recipients

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Explanation FOR THE CURRENT YEAR, THE FILING ORGANIZATION MADE GRANTS TO ITS RELATED ORGANIZATIONS. THERE IS NO SPECIFIC MONITORING OF THE GRANT FUNDS; HOWEVER, THE FILING ORGANIZATION HAS ADOPTED BEST PRACTICES FOR INTERNAL CONTROLS. WHEN GRANTS ARE MADE TO UNRELATED ORGANIZATIONS, THE Procedures for monitoring use of FILING ORGANIZATION DOES HAVE A WRITTEN AND APPROVED CHARITABLE GIVING POLICY AND PROCEDURE. THERE IS WRITTEN CRITERIA REGARDING THE RECOMMENDATIONS FOR CONSIDERATION WHEN EVALUATING CONTRIBUTION REQUESTS SUCH AS FOLLOWS: (1) THAT CONTRIBUTIONS WILL BE MADE ONLY TO ORGANIZATIONS FOR PURPOSES CONSISTENT WITH UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM'S (PARENT ENTITY) VISION AND MISSION. (2) CONTRIBUTIONS WILL BE MADE ONLY TO NOT-FOR-PROFIT ORGANIZATIONS. (3) CONTRIBUTIONS WILL PREFERABLY BE MADE TO ORGANIZATIONS WHICH A CHURCH OR RELIGIOUS FACILITY WHICH PROVIDES HEALTH RELATED SERVICES TO THE BROADER COMMUNITY. (6) CONTRIBUTIONS WILL NOT BE MADE IN SUPPORT OF POLITICAL ADVOCACY. (7) UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM WILL STRIVE TO DONATE TO ORGANIZATIONS WHERE THE MAJORITY OF THE FUNDS RECEIVED ARE APPLIED DIRECTLY TO THE NEED THE ORGANIZATION IS DESIGNED TO MEET. *** REQUESTS FOR \$5,000 AND UNDER ARE

DISCUSSION AND APPROVAL.

DIRECTLY SERVE THE CITIZENS OF HARFORD AND CECIL COUNTIES. (4) CONTRIBUTIONS WILL NOT BE GIVEN TO INDIVIDUALS (EXLUDING SCHOLARSHIPS). (5) CONTRIBUTIONS WILL NOT BE MADE FOR RELIGIOUS PURPOSES; HOWEVER, THERE MAY BE CONTRIBUTIONS GIVEN FOR A SPECIFIC EFFORT OR PROGRAM WITHIN

(d) Amount of

noncash assistance

(e) Method of valuation (book,

FMV, appraisal, other)

REFERRED TO THE PRESIDENT/CEO FOR REVIEW *** REQUESTS FOR GREATER THAN \$5,000 ARE REFERRED TO THE COMMUNITY DEVELOPMENT COMMITTEE FOR

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Dat	a -	DLN: 93	49313	34045	061
Schedule J (Form 990)		C	ompensat	ion Information	OI	MB No.	1545-0	0047
		For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.					2019	
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>		instructions and the latest inform	mation.	Open i	to Pul ectio	
Nar	ne of the organiz				Employer identifica			
Upp	er Chesapeake Medi	cal Center Inc			52-1253920			
Pa	rt I Questi	ons Regarding Compensa	ation		32 1233320			
	<u> </u>						Yes	No
1 a				f the following to or for a person liste ny relevant information regarding the				
	First-class	s or charter travel		Housing allowance or residence for	personal use			
		companions	님	Payments for business use of perso				
		nification and gross-up paymen	ts 📙	Health or social club dues or initiati				1
	☐ Discretion	nary spending account	Ц	Personal services (e.g., maid, chau	ffeur, chef)			
b				follow a written policy regarding pay ve? If "No," complete Part III to expl		1b		
2				or allowing expenses incurred by all	1-3	2		
	directors, truste	es, officers, including the CEO/	executive Directo	r, regarding the items checked on Lir	ne la?			
3	organization's C	EO/Executive Director. Check a	ill that apply. Do	ed to establish the compensation of the check any boxes for methods				
	used by a relate	ed organization to establish com	npensation or the	CEO/Executive Director, but explain	in Part III.			
	Compens	ation committee		Written employment contract				
	☐ Independ	ent compensation consultant		Compensation survey or study				
	☐ Form 990	of other organizations	Ц	Approval by the board or compensa	ation committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a		No
b	Participate in, o	r receive payment from, a supp	lemental nonqual	lified retirement plan?		4b	Yes	
c				nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons ar	nd provide the app	olicable amounts for each item in Par	t III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9				
5				the organization pay or accrue any				
		ontingent on the revenues of:						
а	The organization	n?				5a		No
b						5b		No
	•	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	n?				6a		No
b	, -					6 b		No
	· ·	6a or 6b, describe in Part III.						
7	payments not d	escribed in lines 5 and 6? If "Ye	es," describe in Pa	the organization provide any nonfixe art III	d 	7	Yes	
8	subject to the ir	nitial contract exception describ	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," d		8		No
9	If "Yes" on line	8, did the organization also folk	ow the rebuttable	presumption procedure described in	Regulations section	9		INO
For F	Panerwork Redu	iction Act Notice, see the In	structions for Fo	orm 990. Cat. No. 5	50053T Schedule J		1 990)	2019

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii). Do not list any individuals that are not listed on Form 990. Part VII

Note. The sum of columns (B)(i)-(iii) for		otal							
(A) Name a	(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			and other	(D) Nontaxable benefits	columns	(F) Compensation in
			(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table									
						I	<u> </u>	Schedule J (Fo	orm 990) 2019

Page 3

Schedule 1 (Form 990) 2019

Schedule J (Form 990) 2019

Schedule J. Part I. Line 4b DURING THE FISCAL YEAR- ENDED JUNE 30, 2020, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UMMS SUPPLEMENTAL NONOUALIFIED Supplemental nonqualified retirement RETIREMENT PLAN. THE INDIVIDUAL LISTED BELOW HAS NOT VESTED IN THE PLAN THEREFORE THE ACCRUED CONTRIBUTION TO THE PLAN FOR THE FISCAL YEAR IS REPORTED ON SCHEDULE J, PART II, COLUMN C, RETIREMENT AND OTHER DEFERRED COMPENSATION: STEPHEN WITMAN DURING THE FISCAL YEARplan

ENDED JUNE 30, 2020, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B (III), OTHER REPORTABLE COMPENSATION: LYLE E. SHELDON JOHN W ASHWORTH, III S. MICHELLE LEE MOHAN SUNTHA, MD JOSEPH E. HOFFMAN, III

Schedule J. Part I. Line 7 Non-fixed IBONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED AND APPROVED BY THE BOARD AS PART OF THE OVERALL payments

DIRECTOR (ENDED 11/19)

2S Michelle Lee Director

MD

Former CFO

SR VP/CFO

PHYSICIAN

3Mohan Suntha MD President/CEO, UMMS

MUHAMMAD K JOKHADAR

EX-OFFICIO, PHYSICIAN 5Joseph E Hoffman III

6STEPHEN V WITMAN

7KAYUR R BHAVSAR

8DIANE C FITZGERALD

EXECUTIVE DIR -ONCOLOGY SERVICE LINE 9ANGELA M KAITIS

PHARMACIST

PHYSICIAN 11ROY H PHILLIPS

PHYSICIAN

OLUFUNMILAYO ONOBRAKPEYA

10

(ii)

(ii)

(ii)

(i)

(i)

(i)

(ii)

(i)

Software ID: 19010655

Software Version: 2019v5.0

664,660

119,498

421.551

45,426

139,023

79,764

64,280

15,509

12,195

41,610

65,000

EIN: 52-1253920

Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (E) Total of columns (F) Compensation in (D) Nontaxable column (B) other deferred benefits (B)(i)-(D) (i) Base Compensation (ii) (iii) reported as deferred on compensation Bonus & incentive Other reportable prior Form 990 compensation compensation 1Lyle E Sheldon President/CEO 669,455 193,883 288,506 11,200 29,184 1,192,228 1John W Ashworth III (i)

11,200

11,200

11,200

14,000

11,200

50,754

3,612

3,769

11,794

9,593

10,379

25,95

16,59

29.702

27,289

19,080

26,002

8,591

11,072

11,426

21,224

11,703

1,754,645

917,755

2,143,787

445,286

1,017,724

502,757

278,872

190,418

216,937

280,930

327,936

153,229

123,15

266,415

339,396

15,848

148

3,598

6,397

456

2,934

515

Name:	Upper	Chesapeake	Medical	Center I	L

899,601

647,308

1,414,919

358,056

509,025

330,389

202,241

156,470

175,125

208,047

237,920

	print - DO N	OT PROCES	S As F	iled Data -					DL	.N: 93	4931	3404	<u>5061</u>
Schedule L	chedule L Transactions with Interested Persons						01	OMB No. 1545-0047					
(Form 990 or 990	-EZ) ► Comple	te if the orga	anization a	answered "Yes 8c, or Form 99 ch to Form 99	s" on Form 9 00-EZ, Part V	90, Part IV, li , line 38a or 4	nes 2	5a, 2	5b, 26	5,	2 0	19)
Department of the Trea		Go to <u>www.ii</u>		m990 for inst			forma	tion.			Open t Insp	o Pul ectio	
Name of the orga Upper Chesapeake								nploy		entifica	ation n		
	ss Benefit Tra						(29)	organ	ization				
	Name of disqual			Relationship be					escript			Corre	cted?
	· 				organization			tra	ansacti	on	Ye	es	No
4958 3 Enter the ar	rted an amount o	From Internization answering Form 990, I	ested Pered "Yes" of Part X, line	bursed by the creation form 990-EZ, 5, 6, or 22	, Part V, line 3	8a, or Form 99	· :	t IV,	>	\$ \$ i; or if	, i		
					principal amount	due	defa		Appro- boar	ved by rd or			
			То	From					Appro- boar	ved by		reeme	
			То	From			defa	ult?	Appro boar comm	ved by rd or nittee?	ag	reeme	nt?
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			То	From			defa	ult?	Appro boar comm	ved by rd or nittee?	ag	reeme	nt?
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	nts or Assista	nce Benefit			amount		defa	ult?	Appro boar comm	ved by rd or nittee?	ag	reeme	nt?
Part III Gra		nce Benefit anization an	ing Inter	rested Perso	amount \$\Bigs\\$ \$\Bigs\\$	due	defa	ult?	Appro boar comm	ved by rd or nittee?	ag	reeme	nt?
Part III Gra Com	plete if the org	nce Benefit anization an Relationship terested perso organizat	ing Intersection in and the	rested Perso	amount state of the state of	due	Yes	No	Appro- boar comm Yes	ved by rd or nittee? No	ag	reeme N	nt?
Part III Gra Com	plete if the org	anization an	ing Intersection in and the	ested Perso	amount state of the state of	due	Yes	No	Appro- boar comm Yes	ved by rd or nittee? No	Yes	reeme N	nt?
Total . Part III Gra Com (a) Name of inter	plete if the org	anization an	ing Intersection in and the	ested Perso	amount state of the state of	due	Yes	No	Appro- boar comm Yes	ved by rd or nittee? No	Yes	reeme N	nt?
Part III Gra Com	plete if the org	anization an	ing Intersection in and the	ested Perso	amount state of the state of	due	Yes	No	Appro- boar comm Yes	ved by rd or nittee? No	Yes	reeme N	nt?

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Matthew Thomas MD	Matthew Thomas, MD is a family member of Lisa Thomas, MD, a director of the filing organization	,	Matthew Thomas, MD was paid reasonable compensation as an employee of the filing organization		No
				i	

Explanation

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference

Part V

Supplemental Information

Schedule L (Form 990 or 990-EZ) 2019

efile GRAPH	IC print - D	O NOT PROCESS	As Filed Data -		DLN:	93493134045061	
SCHEDUL (Form 990 or EZ)		Complete to pro	vide information fo or 990-EZ or to prov	on to Form 990 or 9 r responses to specific questi	ions on	OMB No. 1545-0047	
Department of the T	reasury	► Go to <u>v</u>		n 990 or 990-EZ. <u>90</u> for the latest information.		Open to Public Inspection	
Namel Setherofg Upper Chesapeake 990 Schedule	Medical Center	^{inc} mental Informatio	n		Employer identi	fication number	
Return Reference		Explanation					
Form 990, Part I, Line 1 Organization Mission	DEDICATION TO MAINTAINING AND IMPROVING THE HEALTH OF THE PEOPLE IN ITS COMMUNITIES THROUG H AN INTEGRATED HEALTH DELIVERY SYSTEM THAT PROVIDES HIGH QUALITY CARE TO ALL.						

Return

Reference	·
Form 990,	UPPER CHESAPEAKE MEDICAL CENTER IS DEDICATED TO MAINTAINING AND IMPROVING THE HEALTH OF TH
Part III, Line 1	E PEOPLE IN ITS COMMUNITIES THROUGH AN INTEGRATED HEALTH DELIVERY SYSTEM THAT PROVIDES HIG
Organization's	H QUALITY CARE TO ALL. UCMC IS COMMITTED TO SERVICE EXCELLENCE AS IT OFFERS A BROAD RANGE
Mission	OF HEALTH CARE SERVICES, TECHNOLOGY AND FACILITIES. UCMC WORKS COLLABORATIVELY WITH ITS CO
	MMUNITIES AND OTHER HEALTH ORAGNIZATIONS TO SERVE AS A RESOURCE FOR HEALTH PROMOTION AND E
	DUCATION.

Explanation

Return Reference	Explanation
Form 990, Part IV, Line 24a Tax Exempt Bonds	PURSUANT TO A MASTER LOAN AGREEMENT DATED DECEMBER 1, 2017 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, UMMS AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEA LTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PER FORMANCE OF THE BOND OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERT AIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAI N LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING R ATIOS AND RESTRICT THE DISPOSITION OF ASSETS. THE OBLIGATED GROUP UNDER THE MASTER LOAN AG REEMENT INCLUDES UMMS, ROI, MGH, UM BALTIMORE WASHINGTON, SHORE HEALTH (UM MEMORIAL AND UM DORCHESTER), UM CHESTER RIVER, UM CHARLES REGIONAL, UM ST. JOSEPH, UM UPPER CHESAPEAKE, UM HARFORD MEMORIAL, UM LAUREL, UM PRICE GEORGE'S, BOWIE HEALTH CENTER (BOWIE), AND THE UMM S FOUNDATION. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND SEVERALLY LIABLE FOR THE R EPAYMENT OF THE OBLIGATIONS UNDER THE MASTER LOAN AGREEMENT OF THE CORPORATION'S \$1,637,68 3,000 OF OUTSTANDING AUTHORITY BONDS ON JUNE 30, 2020. ALL OF THE BONDS WERE ISSUED IN THE NAME OF UMMS AND ARE REPORTED ON SCHEDULE K OF ITS FORM 990.

Return

Reference	
Form 990, Part	THE ORGANIZATION DID NOT COMPENSATE ITS EXECUTIVES, BUT RATHER, THE EXECUTIVES RECEIVED CO
VI, Line 15	MPENSATION FROM A RELATED ORGANIZATION. ACCORDINGLY, THE ORGANIZATION'S PARENT COMPANY DET
PROCESS FOR	ERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIB
DETERMINING	ED IN THE IRS REGULATIONS: EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE O
COMPENSATION	F THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. T
	HE COMMITTEE ACQUIRES CREDIBLE COMPARABILITIY MARKET DATA CONCERNING THE COMPENSATION PACK
	AGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXEC
	UTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROC
	ESS. THE COMMITTEE MEMORIALIZES ITS DELIVERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED
	AT THE NEXT-FOLLOWING MEETING. THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET
	THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THE PROCESS IS USED TO DET
	ERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVE
	L AND UP.

Explanation

990 Schedule O, Supplemental Information

Return Explanation

Reference	
Form 990,	UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM, INC. (UMUCHS) IS THE SOLE MEMBER OF UPPER
Part VI, Line	CHESAPEAKE MEDICAL CENTER.
6 Classes of	l l
members or	l l
stockholders	<u> </u>

Return Reference Explanation

White Program of the Governing Body.

White Program of the Governing Body.

Part VI, Line 7a Members stockholders electing members of governing body

Return Explanation
Reference

Form 990,	ALL DECISIONS OF THE GOVERNING BODY MUST BY APPROVED BY UMUCHS.
Part VI, Line	
7b Decisions	
requiring	
approval by	
members or	
stockholders	

Return Reference	Explanation	
Form 990, Part VI, Line 11b Review of form 990 by governing body	The University of Maryland Medical System ("UMMS") prepares the IRS Form 990 for UMMS and its affiliates. Information needed to complete the return is gathered by accounting person nel in the Finance Shared Services department under the supervision of the UMMS Tax Direct or. Draft returns are prepared using IRS-approved tax software. Once a draft return is pre pared, it undergoes multiple levels of review both internally by UMMS tax & finance person nel, and externally by Ernst & Young LLP. Following any necessary changes to the return, a final draft is reviewed by each affiliate's vice president of finance and/or CFO. Prior to filing the IRS Form 990, the organization's board chairman, treasurer, governance commit tee, finance committee or other member(s) of the board with similar authority will review the IRS Form 990. All board members are provided with a copy of the final IRS Form 990 before filing.	

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	The filing organization follows the University of Maryland Medical System (UMMS) Conflicts of Interest Policy, which requires that all Covered Persons disclose conflicts of interes to to potential conflicts of interest between their personal interests and the interests of the organization, or any entity controlled by or owned in substantial part by the organization. Covered Persons means any member of the organization's Board of Directors, a member of a committee of the Board, an officer, or an employee of organization (including subsidiaries) at the VP level or above. The organization (or its sole member) is responsible for administering and enforcing the Conflicts of Interest Policy (Policy). The Governance Committee (or other Board committee having similar authority) reviews any and all conflicts, shall report annually to the full Board on the administration, infractions, and enforcement of the Policy and shall report at the earliest opportunity all matters of concern to the full Board in executive session while interested parties are recused. The organization or its sole member's Compliance Officer is the responsible administrative authority to assis the Board in administering and enforcing the Conflicts of Interest Policy and bringing concerns to the oversight committee. A questionnaire which discloses potential conflicts of interest is distributed annually to Covered Persons. The Chief Compliance Officer of the University of Maryland Medical System Corporation (UMMS) distributes and collects the responses for UMMS and other affiliates, and may be called for consult when potential conflict sare disclosed. If the oversight Committee determines that a Conflict of Interest exists, the Committee shall notify the Covered Person and the organization's Board Chair, and fur ther will notify the full Board at its next meeting. Furthermore, in the event the Committee shall decide how to address the Conflict of Interest. If the Committee determines that a Conflict of Interest exists, the Committee shall not expected

Return Reference	Explanation
Form 990,	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE MADE PUBLICLY AVAILABLE THROUGH THE STATE OF MA
Part VI, Line	RYLAND VIA THE SECRETARY OF STATE'S OFFICE. THE CONFLICT OF INTEREST POLICY IS GENERALLY A
19 Required	VAILABLE ON THE ORGANIZATION'S OR AFFILIATE'S WEBSITE. FINANCIAL STATEMENTS ARE MADE PUBLI
documents	CLY AVAILABLE ON A QUARTERLY BASIS THROUGH FILINGS ON THE ELECTRONIC MUNICIPAL MARKET ACCE
available to	SS ("EMMA") SYSTEM.
the public	

Return Reference	Explanation
,	OTHER INCOME - Total Revenue: 14936, Related or Exempt Function Revenue: 14936, Unrelated Business Revenue: 0, Revenue Excluded from Tax Under Sections 512, 513, or 514: 0;

Return Reference	Explanation	
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	CHANGE IN FAIR VALUE OF SWAPS2745015; Malpractice Asset Transferred to UMMS4288340; Transfer Shared Services Vacation Balance to UMMS - 173329; UMMS Strategic Priorities Funding800004; UMMS Enterprise - Road Map5835000; UMMS Depreciation Allocation - 336 4817; UMMS Capital Contribution - 15000000; ECONOMIC INTEREST IN LEGACY FOUNDATION7469 23; Comp Care Center & Rehab - 471098;	

efile GRAPHIC print - De	O NOT PROCESS	As Filed Data -										DLN: 93493:	L34045	061
SCHEDULE R (Form 990) Department of the Treasury	> (Related Complete if the organ	ization ar	swered "Yes ▶ Attach to	s" on Form Form 990.	990, Part	IV, line 33	34, 35b,		37.		20	OMB No. 1545-0047 2019 Open to Public	
Internal Revenue Service												Inspe	ction	
Name of the organization Upper Chesapeake Medical Center Ir	nc									oloyer identif	ication	number		
					1 113.7 -	- V	- 000 P- I	T) (11 2	_	.253920				
Part I Identification	of Disregarded E	intities. Complete if	the orga	nization ansv	vered Yes	s" on Form	1 990, Part	iv, line s						
(a) Name, address, and EIN (if applicable) of disregarded entity			(b) Primary a		tivity (c) Legal domic or foreign		(d) Total inc	ome	(e) End-of-year as	ssets	(f Direct cor enti			
Part II Identification related tax-exer	of Related Tax-Ex npt organizations di		is. Compl	ete if the org	ganization	answered	i "Yes" on l	Form 990	, Part 1	IV, line 34 be	ecause	it had one or	more	
See Additional Data Table	(a)	•	1	(b)	1 ,	c)	(d)	, I		(a)		(f)	1 (6	
Name, address, an	nd EIN of related organizat	ion	Prim	ary activity	Legal dom	c) nicile (state n country)	Exempt Cod			(e) charity status on 501(c)(3))	Dir	rect controlling entity	Section (13) cor enti	512(b) ntrolled ty?
													Yes	No
or Panerwork Peduction A	at Natica, saa tha Inc	structions for Earm O	00		C-	+ No 5013	EV				Sch	dule P (Form	000) 20	10

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

See Additional Data Table (a) Name, address, and EIN of		(b) Primary	(c)	(d)	(e)	(f)	(g) Share of	(1	h)	(i)	6	o	(k)
Name, address, and EIN of related organization	ss, and EIN of ganization		Legal domicile (state or foreign country)	entity	Predominant income(related unrelated, excluded from tax under sections 512-514)	Share of d, total incom	Share of e end-of-year assets	Disprop alloca	ortionate utions?	Code V-UBI amount in bo 20 of Schedule K-1 (Form 1065)	mana part	aging o	ercentage wnership
					314)			Yes	No		Yes	No	
Part IV Identification of Related Organi because it had one or more related						nization ans	wered "Ye	s" on F	orm 9	990, Part IV	, line	34	
See Additional Data Table					,,								
(a) Name, address, and EIN of related organization	(b) Primary activity	Le dor (state d	(c) egal micile or foreign		entity (C	(e) pe of entity corp, S corp, or trust)	(f) Share of total income		(g) e of end- year assets	of- Perce owne	ntage	(13)	(i) ion 512(b) controlled entity?
		cou	intry)							_		Ye	s No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II. IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. b Gift, grant, or capital contribution to related organization(s). c Gift, grant, or capital contribution from related organization(s). d Loans or loan guarantees to or for related organization(s). e Loans or loan guarantees by related organization(s). f Dividends from related organization(s). g Sale of assets to related organization(s). h Purchase of assets from related organization(s). i Exchange of assets with related organization(s). j Lease of facilities, equipment, or other assets to related organization(s). 11 Jease of facilities, equipment, or other assets to related organization(s).	Sche	dule R (Form 990) 2019		Pa	age 3
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. b Gift, grant, or capital contribution to related organization(s). c Gift, grant, or capital contribution from related organization(s). d Loans or loan guarantees to or for related organization(s). e Loans or loan guarantees by related organization(s). f Dividends from related organization(s). 1	Pa	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. B Gift, grant, or capital contribution to related organization(s)		Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
b Gift, grant, or capital contribution to related organization(s)	1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
c Gift, grant, or capital contribution from related organization(s)	а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
c Gift, grant, or capital contribution from related organization(s)	b	Gift, grant, or capital contribution to related organization(s)	1 b	Yes	
e Loans or loan guarantees by related organization(s)			1c	Yes	
f Dividends from related organization(s)	d	Loans or loan guarantees to or for related organization(s)	1d		No
g Sale of assets to related organization(s)	e	Loans or loan guarantees by related organization(s)	1e		No
h Purchase of assets from related organization(s)	f	Dividends from related organization(s)	1f		No
h Purchase of assets from related organization(s) 1h 1h i Exchange of assets with related organization(s) 1i 1i	g	Sale of assets to related organization(s)	1 g		No
i Exchange of assets with related organization(s)			1h		No
 			1i		No
 			1j		No

a Louis of four guarantees to of for federal organization(s)			1
e Loans or loan guarantees by related organization(s)	 1e		No
f Dividends from related organization(s)	11		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	 1h		No
i Exchange of assets with related organization(s)	 1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	 1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	 1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	 11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	 1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	 1n	Yes	
o Sharing of paid employees with related organization(s)	 10		No
p Reimbursement paid to related organization(s) for expenses	 1 p		No
q Reimbursement paid by related organization(s) for expenses	 1 q	Yes	
r Other transfer of cash or property to related organization(s)	 1r	Yes	
s Other transfer of cash or property from related organization(s).	1s		No

j Lease of facilities, equipment, or other assets to related organization(s)				1)		NO
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
Performance of services or membership or fundraising solicitations for related organization(s)				11		No
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				1 p		No
q Reimbursement paid by related organization(s) for expenses				1 q	Yes	
r Other transfer of cash or property to related organization(s)				1r	Yes	
$oldsymbol{s}$ Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line	e, including covered r	elationships and tra	ansaction thresholds.		•	
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining a	mount in	volved	
(1)Upper Chesapeake Medical Center Land Condo	N	215,046	CASH OR FMV			

I Performance of services or membership or fundraising solicitations for related organization(s)				1-1	NO
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m Y	es
f n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n Y	es
$oldsymbol{o}$ Sharing of paid employees with related organization(s)				10	No
p Reimbursement paid to related organization(s) for expenses				1 p	No
q Reimbursement paid by related organization(s) for expenses				1q Y	es
r Other transfer of cash or property to related organization(s)				1r Y	es
${f s}$ Other transfer of cash or property from related organization(s)				1s	No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this lin	e, including covered r	elationships and tra	nsaction thresholds.		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining an	nount invo	lved
(1)Upper Chesapeake Medical Center Land Condo	N	215,046	CASH OR FMV		
		•	Schedule R (F	orm 99	0) 2019

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) e all partners section 501(c)(3) ·ganizations?	(f) Share of total income	f Share of end-of-year assets		(h) proprtionate locations? (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		allocations? amount in box mai 20 par of Schedule K-1		(j) General d managin partner?	g ?	(k) Percentage ownership
			317)	Yes	No			Yes	No		Yes	No			
										Schedul	e R (Form	199	0) 2019		

Schedule R (Form 990) 2019				
Part VII	Supplemental Info	ormation		
	Provide additional infor	mation for responses to questions on Schedule R. (see instructions).		
Return Reference		Explanation		

 Software ID:
 19010655

 Software Version:
 2019v5.0

 EIN:
 52-1253920

Name: Upper Chesapeake Medical Center Inc

Form 990, Schedule R, Part II - Identification of Related			1	1			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g Section (b)(contro enti	n 512 l3) olled
						Yes	No
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1756326	HEALTHCARE	MD	501(c)(3)	Туре І	вwнs		No
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1830243	HEALTHCARE	MD	501(c)(3)	Type I	UMBWMS		No
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-0689917	HEALTHCARE	MD	501(c)(3)	3	UMBWMS		No
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1830242	HEALTHCARE	MD	501(c)(3)	Type I	иммѕс		No
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1318404	REAL ESTATE	MD	501(c)(2)		NCC		No
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1591355	REAL ESTATE	MD	501(c)(2)		UMBWMS		No
100 BROWN STREET CHESTERTOWN, MD 21620 52-1338861	FUNDRAISING	MD	501(c)(3)	8	UMSRH		No
100 BROWN STREET CHESTERTOWN, MD 21620 52-2046500	HEALTHCARE	MD	501(c)(3)	Type I	иммѕс		No
100 BROWN STREET CHESTERTOWN, MD 21620 52-0679694	HEALTHCARE	MD	501(c)(3)	3	UMSRH		No
200 MORGNEC ROAD CHESTERTOWN, MD 21620 52-6070333	HEALTHCARE	MD	501(c)(3)	10	UMSRH		No
827 LINDEN AVENUE BALTIMORE, MD 21201 52-1566211	HEALTHCARE	MD	501(c)(3)	Type II	иммтн		No
827 LINDEN AVENUE BALTIMORE, MD 21201 52-1175337	HEALTHCARE	MD	501(c)(3)	Type II	иммѕс		No
827 LINDEN AVENUE BALTIMORE, MD 21201 52-0591667	HEALTHCARE	MD	501(c)(3)	3	иммтн		No
219 SOUTH WASHINGTON STREET EASTON, MD 21601 52-1510269	HEALTHCARE	MD	501(c)(3)	10	SHS		No
219 SOUTH WASHINGTON STREET EASTON, MD 21601 52-1282080	FUNDRAISING	MD	501(c)(3)	Type I	SHS		No
22 SOUTH GREENE STREET BALTIMORE, MD 21201 52-1874111	HEALTHCARE	MD	501(c)(3)	3	UMSRH		No
219 SOUTH WASHINGTON STREET EASTON, MD 21601 52-0160538	HEALTHCARE	MD	501(c)(3)	3	UMSRH		No
2200 KERNAN DRIVE BALTIMORE, MD 21207 52-0591639	HEALTHCARE	MD	501(c)(3)	3	иммѕс		No
22 SOUTH GREENE STREET BALTIMORE, MD 21201 52-2238893	FUNDRAISING	MD	501(c)(3)	Type I	иммѕс		No
PO BOX 1070 LA PLATA, MD 20646 52-2155576	HEALTHCARE	MD	501(c)(3)	Type III-FI	иммѕс		No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) Exempt Code (e) Public charity (f) (c) (g) Direct controlling Name, address, and EIN of related organization Legal domicile Primary activity Section 512 (state section status entity (b)(13)or foreign country) (if section 501(c) controlled (3)) entity? Yes No HEALTHCARE MD 501(c)(3) NA No 22 SOUTH GREENE STREET BALTIMORE, MD 21201 52-1362793 UMCRH HEALTHCARE 501(c)(3) No MD PO BOX 1070 LA PLATA, MD 20646 52-0445374 FUNDRAISING UMCRH No MD501(c)(3) Type I PO BOX 1070 LA PLATA, MD 20646 52-1414564 **FUNDRAISING** UMSJHS No MD 501(c)(3) Type I 7601 OSLER DRIVE TOWSON, MD 21204 52-1681044 UMUCHS HEALTHCARE MD 501(c)(3) No 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-0591484 UMMSC HEALTHCARE 501(c)(3) No MD Type III-O 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-1398513 MD FUNDRAISING 501(c)(3) UMUCHS No Type I 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-1398507 HEALTHCARE MD 10 UMUCHS No 501(c)(3) 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-1501734 REAL ESTATE MD 501(c)(2) имиснѕ No 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-1907237 HOSPICE MD 501(c)(3) 10 имиснѕ No 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 26-0737028 имиснѕ HOME CARE MD 501(c)(3) Type II No 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-1229742 HEALTHCARE MD 501(c)(3) 3 UMMSC Nο 7601 OSLER DRIVE TOWSON, MD 21204 46-2097818 HEALTHCARE иммѕс MD501(c)(3) No 3001 HOSPITAL DRIVE CHEVERLY, MD 20785 52-1289729 HEALTHCARE UMCAPRH MD 501(c)(3) Type I No 3001 HOSPITAL DRIVE CHEVERLY, MD 20785 52-1902711 HEALTHCARE UMMSC MD501(c)(3) Type III-FI No 250 W PRATT ST STE 2400 BALTIMORE, MD 21201 82-3596114 FUNDRAISING MD 501(c)(3) Type II UMUCHS No 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-0882914

(j) (h) (e) General Legal (d) (f) (g) Disproprtionate (b) (a) Predominant (i) Share of total | Share of endor Domicile Direct allocations? Name, address, and EIN of Code V-UBI amount in Primary activity income(related, Managing Controlling of-year assets (State income Box 20 of Schedule K-1 related organization unrelated, Partner? or Entity excluded from (Form 1065) Foreian **ARUNI**

(k)

Percentage

ownership

No

No

No

Nο

No

Nο

No

No

No

No

No

No

No

No

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

MD

MD

MD

MD

MD

DΕ

MD

lumbwms

UMMSC

SJMC PROP

имѕлмс

UMCRCP

UMSJMC

UMMSC

HEALTHCARE

HEALTHCARE

HEALTHCARE

HEALTHCARE

HEALTHCARE

Holding Co

IRENTAL

GLEN BURNIE, MD 21061

BALTIMORE WASHINGTON

301 HOSPITAL DRIVE GLEN BURNIE, MD 21061

UNIVERSITYCARE LLC

7601 OSLER DRIVE TOWSON, MD 21204 52-1682964

7601 OSLER DRIVE TOWSON, MD 21204 52-1958002

7620 YORK ROAD TOWSON, MD 21204 82-4133899

Bel Air, MD 21014 27-6803540

22 SOUTH GREENE STREET BALTIMORE, MD 21201

ADVANCED IMAGING AT ST

UNIVERSITY OF MARYLAND

BALTIMORE ASC VENTURES LLC

UCHSUMMS Real Estate Trust

520 Upper Chesapeake Drive

O'DEA MEDICAL ARTS LIMITED

52-2000762

20-0806027

52-1914892

PAR

JOSEPH

CHARLES PO BOX 1070 LAPLATA, MD 20646 30-0956382

IMAGING

		Country)		tax under sections 512-514)						
						Yes	No	Yes	No	
ARUNDEL PHYSICIANS ASSOCIATES	HEALTHCARE	MD	APA INC	N/A			No		No	
301 HOSPITAL DRIVE										

N/A

N/A

N/A

N/A

N/A

N/A

N/A

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (d) (f) (i) (b) (c) (e) (g) (h) Primary activity Direct controlling Name, address, and EIN of Legal Type of entity Share of total Share of end-of-Percentage Section 512 related organization (C corp, S corp, domicile entity income ownership (b)(13)year (state or foreign or trust) assets controlled country) entity? Yes No ARUNDEL PHYSICIANS ASSOCIATES INC HEALTHCARE MD NA C Corporation Nο 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1992649 BALTIMORE WASHINGTON HEALTH HEALTHCARE MD NΑ C Corporation Nο **ENTERPRISES** 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1936656 BW PROFESSIONAL SERVICES INC HEALTHCARE MD NΑ C Corporation No 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 52-1655640 NA EXECUTIVE BUILDING CONDO ASSN INC MD NΑ No REAL ESTATE C Corporation 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 HEALTHCARE NA UM CHARLES REGIONAL CARE PARTNERS MD C Corporation No PO BOX 1070 LA PLATA, MD 20646 52-2176314 UNIVERSITY MIDTOWN PROF CENTER REAL ESTATE MD NA C Corporation No 827 LINDEN AVENUE BALTIMORE, MD 21201 52-1891126 UNIVERSITY OF MARYLAND HEALTH INSURANCE MD NΑ C Corporation No **ADVANTAGE** 22 SOUTH GREENE STREET BALTIMORE, MD 21201 46-1411902 UNIVERSITY OF MARYLAND HEALTH INSURANCE NΑ MD C Corporation No **PARTNERS** 22 SOUTH GREENE STREET BALTIMORE, MD 21201 45-2815803 UNIVERSITY OF MARYLAND MEDICAL **INSURANCE** MD NΑ C Corporation Nο SYSTEM HE 22 SOUTH GREENE STREET BALTIMORE, MD 21201 45-2815722 NΑ UPPER CHESAPEAKE HEALTH VENTURES INC | HEALTHCARE MD No C Corporation 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 52-2031264 UPPER CHESAPEAKE MEDICAL CENTER LAND REAL ESTATE MD Yes C Corporation 261,927 34,123 100 % Yes 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014 77-0674478 UPPER CHESAPEAKE MEDICAL OFFICE REAL ESTATE MD NA C Corporation Nο BUILDING 520 UPPER CHESAPEAKE DR

HEALTHCARE

HEALTHCARE

HEALTHCARE

MD

MD

MD

NΑ

NΑ

NΑ

C Corporation

C Corporation

C Corporation

Νo

Νo

No

BEL AIR, MD 21014 52-1946829

SHORE ORTHOPEDICS INC

MADISON MANOR INC

3001 HOSPITAL DRIVE CHEVERLY, MD 20785

5801 42ND AVE HYATTSVILLE, MD 20781

52-1269059

52-1542144

219 S WASHINGTON STREET EASTON, MD 21601 37-1817262

AFFILIATED ENTERPRISES INC

(g) (h) (a) (d) (e) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization (C corp, S corp, ownership (b)(13)domicile entity income year (state or foreign controlled or trust) assets entity? country) Yes No

C Corporation

DIMENSIONS ASSURANCE LTD	INSURANCE	CJ	NA	C Corporation			N
PO BOX 1363 GENESIS BLDG							
GRAND CAYMAN							
CJ 98-0348082							
RIVERSIDE HEALTH OF DELAWARE INC	HEALTHCARE	DE	NA	C Corporation			N

NΑ

DC

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

HEALTHCARE

1966 GREENSPRING DRIVE STE 600

1966 GREENSPRING DRIVE STE 600

RIVERSIDE HEALTH OF DC INC

TIMONIUM, MD 21093 46-3205820

TIMONIUM, MD 21093 46-1411713