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Form 990

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2019

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2019 calendar year, or tax year beginning 07-01-2019 , and ending 06-30-2020

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1202 21ST AVENUE

City or town, state or province, country, and ZIP or foreign postal code
ROCK VALLEY, IA 51247

D Employer identification number

42-0932564

E Telephone number

(712) 476-8000

F Name and address of principal officer:
GLENN ZEVENBERGEN
1202 21ST AVENUE
ROCK VALLEY, IA 51247

G Gross receipts \$ 23,313,026

H(a) Is this a group return for subordinates?
☐ Yes ☒ No
H(b) Are all subordinates included?
☐ Yes ☐ No
If "No," attach a list. (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () ▶ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.HEGGMEMORIALHEALTHCENTER.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1967

M State of legal domicile: IA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
SERVING THE COMMUNITY THROUGH PROVISION OF HEALTHCARE AND HEALTH/SAFETY EDUCATION.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) 3 10

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 9

5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 376

6 Total number of volunteers (estimate if necessary) 6 22

7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0

7b Net unrelated business taxable income from Form 990-T, line 39 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) 8 240,564 190,988

9 Program service revenue (Part VIII, line 2g) 9 22,193,532 22,804,889

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 202,001 261,790

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 23,309 25,761

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 22,659,406 23,283,428

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 13 48,982 17,311

14 Benefits paid to or for members (Part IX, column (A), line 4) 14 0 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 15 13,461,000 14,463,446

16a Professional fundraising fees (Part IX, column (A), line 11e) 16a 0 0

16b Total fundraising expenses (Part IX, column (D), line 25) ▶73,452

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) 17 8,975,992 9,339,793

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 18 22,485,974 23,820,550

19 Revenue less expenses. Subtract line 18 from line 12 19 173,432 -537,122

Net Assets or Fund Balances

20 Total assets (Part X, line 16) 20 49,256,517 54,454,806

21 Total liabilities (Part X, line 26) 21 20,729,042 26,454,254

22 Net assets or fund balances. Subtract line 21 from line 20 22 28,527,475 28,000,552

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer
GLENN ZEVENBERGEN CEO/ADMINISTRATOR
Type or print name and title

2021-02-26
Date

Paid Preparer Use Only

Print/Type preparer's name
Firm's name ▶ EIDE BAILLY LLP
Firm's address ▶ 200 E 10TH ST STE 500
SIOUX FALLS, SD 571046375

Preparer's signature
Date 2021-02-26
Check ☐ if self-employed
PTIN P00851848
Firm's EIN ▶ 45-0250958
Phone no. (605) 339-1999

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form 990 (2019)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☐

1 Briefly describe the organization's mission:

WE SERVE TOGETHER TO HEAL BODY, MIND AND SPIRIT, TO IMPROVE THE HEALTH OF OUR COMMUNITY, AND TO BE GOOD STEWARDS OF THE RESOURCES ENTRUSTED TO US.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 19,716,531 including grants of \$ 17,311) (Revenue \$ 22,804,889)
See Additional Data

















4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ► 19,716,531

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	No
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9 Yes	
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 	20a Yes	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 	20b Yes	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 	21 Yes	

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i>		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.</i>		No
24b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i>		No
25b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i>		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i>		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i>		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
28a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV.</i>		No
28b	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV.</i>	Yes	
28c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV.</i>		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i>		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i>		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i>	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		No
35b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	Yes	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	

Part V **Statements Regarding Other IRS Filings and Tax Compliance** *(continued)*

Form **990** (2019)

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	10	
1b	Enter the number of voting members included in line 1a, above, who are independent	9	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	Yes
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	15a	Yes
15b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed▶

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
▶WILLIAM SLATERCFO 1202 21ST AVE ROCK VALLEY, IA 51247 (712) 476-8012

Part VII**Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) GLENN ZEVENBERGEN CEO/ADMINISTRATOR	40.00			X				235,588	0	45,548
(2) DR DAVID REINKE GENERAL SURGEON (UNTIL 07/2020)	0.10					X		152,103	0	9,376
(3) NICOLLE SAMUELS REHAB DIRECTOR	40.00					X		131,920	0	3,958
(4) WILLIAM SLATER CFO	40.00			X				121,997	0	45
(5) KEVIN POST MEMBER, PHYSICIAN (UNTIL 11/2019)	0.40	X						5,875	0	0
(6) WADE GORT PRESIDENT (UNTIL 04/2020)	0.40	X		X				0	0	0
(7) HOWIE VAN GINKEL VICE PRESIDENT/PRESIDENT	0.40	X		X				0	0	0
(8) JASON KOOIMA MEMBER/VICE PRESIDENT	0.40	X		X				0	0	0
(9) ANNIE GROENEWEG SECRETARY	0.40	X						0	0	0
(10) KEVIN DENBOER MEMBER (UNTIL 11/2019)	0.40	X						0	0	0
(11) DALE KOOIMA MEMBER	0.40	X						0	0	0
(12) RYAN VANDEN BOSCH MEMBER	0.40	X						0	0	0
(13) LIZ ARKEMA MEMBER	0.40	X						0	0	0
(14) JOHN HOOGENDOORN MEMBER (BEG 05/2020)	0.40	X						0	0	0
(15) ROB DEJONG MEMBER (UNTIL 11/2019)	0.40	X						0	0	0
(16) KATHY MCGILL MEMBER (BEG 11/2019)	0.40	X						0	0	0
(17) JEFF TREINEN MEMBER (BEG 11/2019)	0.40	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JASON VANSURKSEM MEMBER (BEG 11/2019)	0.40	X						0	0	0

1b Sub-Total	▶			
c Total from continuation sheets to Part VII, Section A	▶			
d Total (add lines 1b and 1c)	▶	647,483	0	58,927

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ **3**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	Yes	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AVERA MCKENNAN HOSPITAL 1325 S CLIFF AVENUE SIOUX FALLS, SD 571175045	ADMIN, IT, AND OTHER SERVICES	867,200
SANFORD USD MEDICAL CENTER PO BOX 5039 SIOUX FALLS, SD 57117	ANESTHESIA SERVICES	266,525
AVERA ECARE 3900 W AVERA DR STE 301 SIOUX FALLS, SD 57108	EPHARMACY/EEMERGENCY	108,918
SIOUX CENTER HEALTH 1101 9TH ST SE SIOUX CENTER, IA 51250	RADIOLOGISTS/SPEECH THERAPY/OH FEES	104,637

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ **4**

Form 990 (2019)		Page 9				
Part VIII		Statement of Revenue				
Check if Schedule O contains a response or note to any line in this Part VIII						
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d				
	e Government grants (contributions)	1e	107,323			
	f All other contributions, gifts, grants, and similar amounts not included above	1f	83,665			
	g Noncash contributions included in lines 1a - 1f:\$	1g				
	h Total. Add lines 1a-1f		190,988			
Program Service Revenue	Business Code					
	2a PATIENT SERVICE REVENUE	622110	20,657,288	20,657,288		
	b PHARMACY REVENUE	644764	1,010,268	1,010,268		
	c COFFEE BAR	722210	172,329	172,329		
	d DAYCARE	624410	30,983	30,983		
	e					
	f All other program service revenue.		934,021	934,021		
	g Total. Add lines 2a-2f		22,804,889			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		101,493		101,493	
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
	6a Gross rents	(i) Real	(ii) Personal			
		6a	17,190			
		b Less: rental expenses	6b	0		
		c Rental income or (loss)	6c	17,190		
	d Net rental income or (loss)		17,190		17,190	
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		7a		171,747		
		b Less: cost or other basis and sales expenses	7b	11,450		
		c Gain or (loss)	7c	160,297		
	d Net gain or (loss)		160,297		160,297	
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a				
		b Less: direct expenses	8b			
	c Net income or (loss) from fundraising events					
	9a Gross income from gaming activities. See Part IV, line 19	9a				
		b Less: direct expenses	9b			
	c Net income or (loss) from gaming activities					
	10aGross sales of inventory, less returns and allowances	10a	26,719			
b Less: cost of goods sold		10b	18,148			
c Net income or (loss) from sales of inventory		8,571		8,571		
Miscellaneous Revenue		Business Code				
11a						
b						
c						
d All other revenue						
e Total. Add lines 11a-11d						
12 Total revenue. See instructions		23,283,428	22,804,889	0	287,551	

Form 990 (2019)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	17,311	17,311		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	430,104	114,659	269,243	46,202
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	68,108	68,108		
7 Other salaries and wages	11,767,804	9,958,762	1,792,302	16,740
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	206,680	174,715	31,478	487
9 Other employee benefits	1,299,704	1,098,391	197,687	3,626
10 Payroll taxes	691,046	583,689	106,312	1,045
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	74,550		74,550	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,124,782	1,858,472	265,992	318
12 Advertising and promotion	67,020	11,139	55,881	
13 Office expenses	418,843	357,667	56,468	4,708
14 Information technology	472,056	70,394	401,662	
15 Royalties				
16 Occupancy	374,468	333,364	41,104	
17 Travel	71,562	64,126	7,326	110
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	78,699	59,572	18,962	165
20 Interest	465,795	383,721	82,074	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	2,422,569	2,053,939	368,630	
23 Insurance	244,844	52,559	192,285	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	1,572,199	1,513,851	58,348	
b FOOD	320,421	320,411	10	
c ASSESSMENTS - PS	260,776	260,776		
d BAD DEBTS	157,908	157,908		
e All other expenses	213,301	202,997	10,253	51
25 Total functional expenses. Add lines 1 through 24e	23,820,550	19,716,531	4,030,567	73,452
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year	
Assets	1	Cash—non-interest-bearing			1		
	2	Savings and temporary cash investments		2,465,368	2	7,723,636	
	3	Pledges and grants receivable, net		821,332	3	479,723	
	4	Accounts receivable, net		1,431,198	4	1,790,502	
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use		310,047	8	327,304	
	9	Prepaid expenses and deferred charges		193,333	9	178,981	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	49,842,937			
	b	Less: accumulated depreciation	10b	17,578,179	32,999,672	10c	32,264,758
	11	Investments—publicly traded securities			11		
	12	Investments—other securities. See Part IV, line 11		10,257,849	12	11,126,691	
	13	Investments—program-related. See Part IV, line 11		193,333	13	157,500	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		584,385	15	405,711	
16	Total assets. Add lines 1 through 15 (must equal line 34)		49,256,517	16	54,454,806		
Liabilities	17	Accounts payable and accrued expenses		1,899,009	17	2,024,466	
	18	Grants payable			18		
	19	Deferred revenue			19	4,144,905	
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		1,466	21	3,081	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22		
	23	Secured mortgages and notes payable to unrelated third parties		18,586,435	23	18,074,410	
	24	Unsecured notes and loans payable to unrelated third parties			24	2,115,200	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		242,132	25	92,192	
	26	Total liabilities. Add lines 17 through 25		20,729,042	26	26,454,254	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.						
	27	Net assets without donor restrictions		27,524,148	27	27,088,633	
	28	Net assets with donor restrictions		1,003,327	28	911,919	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.						
	29	Capital stock or trust principal, or current funds			29		
	30	Paid-in or capital surplus, or land, building or equipment fund			30		
	31	Retained earnings, endowment, accumulated income, or other funds			31		
	32	Total net assets or fund balances		28,527,475	32	28,000,552	
33	Total liabilities and net assets/fund balances		49,256,517	33	54,454,806		

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	23,283,428
2	Total expenses (must equal Part IX, column (A), line 25)	2	23,820,550
3	Revenue less expenses. Subtract line 2 from line 1	3	-537,122
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	28,527,475
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	10,199
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	28,000,552

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Software ID:
Software Version:
EIN: 42-0932564
Name: HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Form 990 (2019)

Form 990, Part III, Line 4a:

HEGG HEALTH CENTER (HHC) OPERATES A 25-BED ACUTE CARE HOSPITAL, A 60-BED NURSING HOME, A 25-UNIT CONDOMINIUM APARTMENT COMPLEX, AND A MEDICAL CLINIC. HHC'S PURPOSE IS TO PROVIDE ACUTE INPATIENT AND OUTPATIENT SERVICES AS WELL AS RESIDENTIAL NURSING HOME SERVICES. THE AMOUNT OF CARE PROVIDED WAS 1,274 INPATIENT DAYS OF CARE, 66 BIRTHS, 21,618 NURSING HOME DAYS OF CARE, 32,384 OUTPATIENT VISITS WHICH INCLUDES 6,523 HOME HEALTH VISITS, 3,917 HOME ASSIST VISITS, AND 17,260 CLINIC VISITS. HHC ALSO PROVIDES 24 HOUR EMERGENCY CARE THAT PROVIDES CARE REGARDLESS OF THE PATIENTS' ABILITY TO PAY. THERE WERE 1,366 ER VISITS IN FISCAL YEAR 2020.

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Employer identification number
42-0932564

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.
If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .						
3	The value of services or facilities furnished by a governmental unit to the organization without charge..						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .						
6	Public support. Subtract line 5 from line 4.						
Section B. Total Support							
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4. . .						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . .						
9	Net income from unrelated business activities, whether or not the business is regularly carried on. . .						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (see instructions)					12	
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ <input type="checkbox"/>						
Section C. Computation of Public Support Percentage							
14	Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))					14	
15	Public support percentage for 2018 Schedule A, Part II, line 14					15	
16a	33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>						
b	33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>						
17a	10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>						
b	10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>						
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>						

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) . .						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests—2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
1		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
2		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
3a		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
3b		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
3c		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
4a		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
4b		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
4c		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
5a		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
5b		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
5c		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
6		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>		
7		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
9a		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9b		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9c		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
10a		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		
10b		

Part IV

Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations			
1 <input type="checkbox"/> Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014.			
b From 2015.			
c From 2016.			
d From 2017.			
e From 2018.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7:			
\$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015.			
b Excess from 2016.			
c Excess from 2017.			
d Excess from 2018.			
e Excess from 2019.			

Additional Data

Software ID:

Software Version:

EIN: 42-0932564

Name: HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Schedule A (Form 990 or 990-EZ) 2019

Page **8**

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Employer identification number
42-0932564

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule D (Form 990) 2019

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐

Public exhibition

b

☐

Scholarly research

c

☐

Preservation for future generations

d

☐

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐

Yes

☐

No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐

Yes

☒

No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☒

Yes

☐

No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☒

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

1a

Beginning of year balance

b

Contributions

c

Net investment earnings, gains, and losses

d

Grants or scholarships

e

Other expenditures for facilities and programs

f

Administrative expenses

g

End of year balance

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a	281,379	275,576	273,900	269,111	268,470
b					
c	8,428	5,803	3,976	6,589	3,441
d	4,000		2,300	1,800	2,800
e					
f					
g	285,807	281,379	275,576	273,900	269,111

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶ 0 %

b

Permanent endowment ▶ 97.970 %

c

Temporarily restricted endowment ▶ 2.030 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)	Yes	
3a(ii)		No
3b		

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		938,278		938,278
b Buildings		40,743,970	12,739,407	28,004,563
c Leasehold improvements				
d Equipment		6,680,060	4,083,099	2,596,961
e Other		1,480,629	755,673	724,956
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				32,264,758

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) INTEREST IN AVERA HEALTH FOUNDATION	6,388,963	F
(B) INVESTMENT IN NORTHWEST IOWA DIAGNOSTICS	14,959	F
(C) ANNUITY CONTRACT	119,071	F
(D) ASSETS LIMITED AS TO USE	4,603,698	F
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	11,126,691	

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	92,192

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	23,153,867
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	-147,709
e	Add lines 2a through 2d	2e	-147,709
3	Subtract line 2e from line 1	3	23,301,576
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	-18,148
c	Add lines 4a and 4b	4c	-18,148
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	23,283,428

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	23,680,790
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	18,148
e	Add lines 2a through 2d	2e	18,148
3	Subtract line 2e from line 1	3	23,662,642
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	157,908
c	Add lines 4a and 4b	4c	157,908
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	23,820,550

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII **Supplemental Information** *(continued)*

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 42-0932564
Name: HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Supplemental Information

Return Reference	Explanation
PART IV, LINE 2B:	RESIDENTS OR RESIDENT'S FAMILY MEMBERS DEPOSIT MONEY INTO AN ACCOUNT THAT HHC MANAGES. THE RESIDENTS CAN USE THE DEPOSITED FUNDS FOR SMALL PERSONAL EXPENSES THAT ARISE SUCH AS SALO N VISITS, PERSONAL ITEMS, AND ETC.

Supplemental Information

Return Reference	Explanation
PART V, LINE 4:	THE ENDOWMENT FUND WAS CREATED WITH THE INTENTION OF BUILDING UP CASH THAT IS RESTRICTED FOR USE TO HELP SUPPORT THE OPERATIONS IN YEARS TO COME FROM THE INTEREST THAT THIS FUND EARNES. IN ADDITION, A PORTION OF THE ENDOWMENT FUND IS DESIGNATED FOR NURSING SCHOLARSHIPS.

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2:	THE CENTER BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN AFFECTING ITS ANNUAL FILING REQUIREMENTS, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS. THE CENTER WOULD RECOGNIZE FUTURE ACCRUED INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS AND LIABILITIES IN INCOME TAX EXPENSE IF SUCH INTEREST AND PENALTIES ARE INCURRED.

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS:	BAD DEBT INCLUDED IN EXPENSES FOR FORM 990 -157,908. CHANGE IN INTEREST IN AVERA HEALTH FOUNDATION 10,199.

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS:	COST OF GOOD SOLD -18,148.

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS:	COST OF GOOD SOLD 18,148.

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 4B - OTHER ADJUSTMENTS:	BAD DEBT INCLUDED IN EXPENSES FOR FORM 990 157,908.

SCHEDULE H
(Form 990)

Hospitals

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
► Attach to Form 990.
► Go to www.irs.gov/Form990EZ for instructions and the latest information.

Internal Revenue Service

Name of the organization

HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Employer identification number

42-0932564

Part I

Financial Assistance and Certain Other Community Benefits at Cost

		Yes	No
1a	Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	Yes
b	If "Yes," was it a written policy?	1b	Yes
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input checked="" type="checkbox"/> 150% <input type="checkbox"/> 200% <input type="checkbox"/> Other _____ % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input checked="" type="checkbox"/> 400% <input type="checkbox"/> Other _____ % c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.	3a	Yes
		3b	Yes
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	Yes
5a	Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	Yes
b	If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b	No
c	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c	
6a	Did the organization prepare a community benefit report during the tax year?	6a	Yes
b	If "Yes," did the organization make it available to the public?	6b	Yes
Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.			

7

Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			37,000		37,000	0.160 %
b Medicaid (from Worksheet 3, column a)			1,413,784	954,038	459,746	1.930 %
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d Total Financial Assistance and Means-Tested Government Programs			1,450,784	954,038	496,746	2.090 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4).	7	626	26,123	5,423	20,700	0.090 %
f Health professions education (from Worksheet 5)	3	17	1,423		1,423	0.010 %
g Subsidized health services (from Worksheet 6)			2,330,575	1,468,587	861,988	3.620 %
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)	6		162,259	32,921	129,338	0.540 %
j Total. Other Benefits	16	643	2,520,380	1,506,931	1,013,449	4.260 %
k Total. Add lines 7d and 7j	16	643	3,971,164	2,460,969	1,510,195	6.350 %

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development	1		2,603		2,603	0.010 %
3 Community support	1		400		400	0 %
4 Environmental improvements						
5 Leadership development and training for community members	1		398		398	0 %
6 Coalition building	1		1,258		1,258	0.010 %
7 Community health improvement advocacy						
8 Workforce development						
9 Other						
10 Total	4		4,659		4,659	0.020 %

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

		Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1		No
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.	2		
	157,908		
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.	3		
	15,317		
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.			

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)	5	6,317,334
6 Enter Medicare allowable costs of care relating to payments on line 5	6	6,352,326
7 Subtract line 6 from line 5. This is the surplus (or shortfall)	7	-34,992
8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:		
<input type="checkbox"/> Cost accounting system	<input type="checkbox"/> Cost to charge ratio	<input checked="" type="checkbox"/> Other

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?	9a	Yes	
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Yes	

Part IV Management Companies and Joint Ventures

(a) Name of entity (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
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12				
13				

Part V Facility Information**Section A. Hospital Facilities**

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year?
1

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

	Other (describe)	ER-other	ER-24 hours	Research facility	Critical access hospital	Teaching hospital	Children's hospital	General medical & surgical	Licensed hospital	Facility reporting group
See Additional Data Table										

Part V Facility Information (continued)**Section B. Facility Policies and Practices**(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
HEGG HEALTH CENTER**Name of hospital facility or letter of facility reporting group** _____**Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):** _____**1****Community Health Needs Assessment**

	Yes	No
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	No
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.	2	No
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. If "Yes," indicate what the CHNA report describes (check all that apply):	3	Yes
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>18</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes
6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	Yes
7 Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply):	7	Yes
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>SEE 7D NARRATIVE</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>SEE 7D NARRATIVE</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input checked="" type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11.	8	Yes
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>18</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website? If "Yes" (list url): <u>HTTPS://WWW.HEGGHC.ORG/ABOUT/ABOUT/</u>	10	Yes
a		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	No
b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ _____		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

HEGG HEALTH CENTER			
Name of hospital facility or letter of facility reporting group			
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP: <div><div>a</div><div><input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 150.00000000000000% and FPG family income limit for eligibility for discounted care of 400.00000000000000%</div><div>b</div><div><input type="checkbox"/> Income level other than FPG (describe in Section C)</div><div>c</div><div><input checked="" type="checkbox"/> Asset level</div><div>d</div><div><input checked="" type="checkbox"/> Medical indigency</div><div>e</div><div><input checked="" type="checkbox"/> Insurance status</div><div>f</div><div><input checked="" type="checkbox"/> Underinsurance discount</div><div>g</div><div><input type="checkbox"/> Residency</div><div>h</div><div><input checked="" type="checkbox"/> Other (describe in Section C)</div></div>	13	Yes
14	Explained the basis for calculating amounts charged to patients?	14	Yes
15	Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): <div><div>a</div><div><input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application</div><div>b</div><div><input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application</div><div>c</div><div><input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process</div><div>d</div><div><input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications</div><div>e</div><div><input type="checkbox"/> Other (describe in Section C)</div></div>	15	Yes
16	Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply): <div><div>a</div><div><input checked="" type="checkbox"/> The FAP was widely available on a website (list url): HTTP://WWW.HEGGHC.ORG/PATIENTS-GUESTS/PAY-MY-BILL/</div><div>b</div><div><input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): HTTP://WWW.HEGGHC.ORG/PATIENTS-GUESTS/PAY-MY-BILL/</div><div>c</div><div><input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): HTTP://WWW.HEGGHC.ORG/PATIENTS-GUESTS/PAY-MY-BILL/</div><div>d</div><div><input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)</div><div>e</div><div><input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)</div><div>f</div><div><input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)</div><div>g</div><div><input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention</div><div>h</div><div><input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP</div><div>i</div><div><input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations</div><div>j</div><div><input checked="" type="checkbox"/> Other (describe in Section C)</div></div>	16	Yes

Part V Facility Information (continued)**Billing and Collections**

HEGG HEALTH CENTER

Name of hospital facility or letter of facility reporting group

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17 Yes	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C) f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	No
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C) d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C) e <input checked="" type="checkbox"/> Other (describe in Section C) f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21 Yes	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions b <input type="checkbox"/> The hospital facility's policy was not in writing c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)***Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

HEGG HEALTH CENTER

Name of hospital facility or letter of facility reporting group _____**22** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.

- a** ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b** ☒ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c** ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d** ☐ The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?

If "Yes," explain in Section C.

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?

If "Yes," explain in Section C.

	Yes	No
22		
23		No
24		No

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

[illegible]

Part V **Facility Information** *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**
(list in order of size, from largest to smallest)How many non-hospital health care facilities did the organization operate during the tax year? **3**

Name and address	Type of Facility (describe)
1 1 - WHISPERING HEIGHTS 2116 14TH STREET ROCK VALLEY, IA 51247	LONG-TERM CARE FACILITY
2 2 - NORTHWEST IOWA DIAGNOSTICS 714 LINCOLN ST NE LE MARS, IA 51031	DIAGNOSTIC RADIOLOGY
3 3 - FOUR SEASONS 1202 21ST AVENUE ROCK VALLEY, IA 51247	INDEPENDENT LIVING FACILITY
4	
5	
6	
7	
8	
9	
10	

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 3C:	HEGG HEALTH CENTER (HHC) UTILIZES FPG AND AN ASSET TEST, AND CONSIDERS MEDICAL INDIGENCY, INSURANCE STATUS, AND UNDERINSURANCE STATUS IN DETERMINING ELIGIBILITY FOR FINANCIAL ASSISTANCE. PRESUMPTIVE ELIGIBILITY MAY BE USED AS A LAST RESORT TO DETERMINE IF PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE.
PART I, LINE 6A:	THE COMMUNITY BENEFIT REPORT IS AVAILABLE THROUGH THE WEBSITE AND REQUESTED MAILING AND IS FILED WITH THE CATHOLIC HEALTH ASSOCIATION. HHC ALSO REPORTS TO THE IOWA HOSPITAL ASSOCIATION (IHA) FOR THE STATE'S REPORTING ON COMMUNITY BENEFITS AND FILES THEIR OWN COMMUNITY BENEFIT REPORT. FOR THE FISCAL YEAR ENDED JUNE 30, 2020, THE COMMUNITY BENEFIT REPORT IS CURRENTLY IN PROCESS AND WILL BE POSTED TO HHC'S WEBSITE. THE FISCAL YEAR JUNE 30, 2019, THE REPORT CAN BE FOUND AT HTTPS://WWW.HEGGHC.ORG/WP-CONTENT/UPLOADS/2020/08/CB-REPORT-FY-2019-5.PDF

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 7:	CHARITY CARE EXPENSE WAS CONVERTED TO COST ON LINE 7A BASED ON AN OVERALL COST-TO-CHARGE RATIO ADDRESSING ALL PATIENT SEGMENTS. LINE 7B WAS DETERMINED USING THE RATIO OF PATIENT CARE COSTS TO CHARGES CALCULATED IN IRS WORKSHEET 2. LINES 7E, 7F AND 7I WERE OBTAINED UTILIZING THE ACTUAL GENERAL LEDGER SYSTEM. LINE 7G WAS OBTAINED FROM THE MEDICARE COST REPORT.
PART I, LN 7 COL(F):	BAD DEBT EXPENSE OF \$157,908 WAS SUBTRACTED FROM TOTAL OPERATING EXPENSE.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES:	HEGG HEALTH CENTER'S EMPLOYEES ARE INVOLVED IN THE COMMUNITY THROUGH THE CHAMBER OF COMMERCE BOARDS/COMMITTEES, THE COUNTY COALITION BUILDING COMMITTEES, AND TRAINING/EDUCATING OF MEMBERS IN THE COMMUNITY. HEGG HEALTH CENTER ALSO SUPPORTS THE LOCAL SCHOOLS AND DAYCARE THROUGH FUNDRAISERS, SPONSORSHIPS, DONATIONS, ETC. THESE ACTIVITIES HELP TO DEVELOP A BETTER TOWN, A BETTER COMMUNITY, AND CREATE LEADERSHIP AND SKILLS IN THE CHILDREN FOR THE FUTURE.
PART III, LINE 2:	BAD DEBT WRITE-OFFS ARE RECORDED USING GROSS CHARGES. IF AN ACCOUNT IS WRITTEN OFF TO BAD DEBTS, PAYMENTS RECEIVED AFTER THE WRITE OFF FOR THAT ACCOUNT ARE POSTED TO THE ALLOWANCE FOR BAD DEBT ACCOUNT. NO DISCOUNTS ARE APPLIED TO THE BAD DEBT ALLOWANCE OR EXPENSE AS THE ACCOUNTS ARE NOT ELIGIBLE FOR DISCOUNTS ONCE THEY REACH THE POINT OF BEING DEEMED UNCOLLECTABLE. THE ALLOWANCE FOR BAD DEBT IS CALCULATED USING AN ESTIMATED UNCOLLECTIBLE PERCENTAGE OF ACCOUNTS RECEIVABLE. THE DIFFERENCE BETWEEN THE ESTIMATE AND THE AMOUNT RECORDED TO THE ALLOWANCE FOR BAD DEBT IS RECORDED TO BAD DEBT EXPENSE.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 3:	THE ESTIMATED PERCENTAGE OF INDIVIDUALS BELOW THE POVERTY LEVEL FOR ROCK VALLEY IS 9.7% PER DATA.CENSUS.GOV. HEGG HEALTH CENTER USED THIS INFORMATION TO ESTIMATE THE APPROXIMATE AMOUNT OF BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENTS WHO WOULD QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY IF SUFFICIENT INFORMATION HAD BEEN AVAILABLE TO THE FACILITY TO MAKE A DETERMINATION OF THEIR ELIGIBILITY.
PART III, LINE 4:	PLEASE SEE THE FINANCIAL STATEMENT NOTE 1 - PATIENT AND RESIDENT RECEIVABLE, ON PAGES 9 & 10 OF THE ATTACHED AUDIT REPORT.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 8:	MEDICAL SERVICES ARE PROVIDED TO PATIENTS WITH MEDICARE COVERAGE REGARDLESS OF WHETHER OR NOT A SURPLUS OR DEFICIT IS REALIZED. PROVIDING MEDICARE SERVICES PROMOTES ACCESS TO HEALTHCARE SERVICES WHICH ARE VITALLY NEEDED BY OUR COMMUNITY. THE MEDICARE COST REPORT IS COMPLETED BASED ON THE RULES AND REGULATIONS SET FORTH BY THE CENTERS FOR MEDICARE AND MEDICAID SERVICES. MEDICARE ALLOWABLE COST OF CARE WAS CALCULATED FROM THE MEDICARE COST REPORT FOR FISCAL YEAR ENDING 6/30/2020. THE MEDICARE COST REPORT IS COMPLETED BASED ON THE RULES AND REGULATIONS SET FORTH BY THE CENTERS FOR MEDICAID AND MEDICARE SERVICES.
PART III, LINE 9B:	PERSONS WHO ARE KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE DO NOT ENTER INTO COLLECTIONS UNLESS THE AMOUNT OWED AFTER FINANCIAL ASSISTANCE IS NOT PAID. IF, DURING THE COLLECTION PROCESS, IT IS DETERMINED THAT A PATIENT MAY QUALIFY FOR FINANCIAL ASSISTANCE, THE COLLECTION AGENCY IS DIRECTED TO REFER THE PATIENT BACK TO HEGG HEALTH CENTER TO ASSESS FINANCIAL ASSISTANCE ELIGIBILITY. IF THE PATIENT IS DEEMED TO QUALIFY FOR FINANCIAL ASSISTANCE, THE COLLECTION AGENCY WILL CEASE COLLECTION EFFORTS AND SEND THE ACCOUNT BACK TO THE HEALTH CENTER.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART V, LINE 10	DESCRIPTION OF FAILURETYPE OF FAILURE: 501(R)(3) - THE HOSPITAL DID NOT HAVE ITS 2019 IMPLEMENTATION STRATEGY POSTED ON ITS WEBSITE FOR A PERIOD OF TIME.CAUSE OF THE FAILURE: THE ORGANIZATION'S WEBSITE WAS REDESIGNED. THE LINK FOR THE IMPLEMENTATION STRATEGY WAS INCLUDED ON THE WEBSITE, BUT THE LINK PRODUCED AN ERROR. THE ERROR WAS UNINTENTIONAL.FACILITY OR FACILITIES WHERE THE FAILURE OCCURRED: THE FAILURE OCCURRED AT HEGG HEALTH CENTERTHE DATE(S) OF THE FAILURE AND ITS DISCOVERY: FAILURE: JUNE 30, 2020DISCOVERY: AUGUST 13, 2020DESCRIPTION OF THE CORRECTION OF THE FAILUREMETHOD OF CORRECTION: THE IMPLEMENTATION STRATEGY HAS BEEN MADE AVAILABLE ON THE WEBSITE.DATE OF CORRECTION: 08/13/20DESCRIPTION OF THE PRACTICES OR PROCEDURES PUT INTO PLACETHE IMPLEMENTATION STRATEGY WAS POSTED ON THE WEBSITE AT: HTTPS://WWW.HEGGHC.ORG/ABOUT/ABOUT/
PART VI, LINE 2:	IN ADDITION TO THE COMMUNITY HEALTH NEEDS ASSESSMENT, THE BOARD OF DIRECTORS, ADMINISTRATION, AND PHYSICIANS HOLD STRATEGIC PLANNING SESSIONS EVERY THREE YEARS IN AN EFFORT TO IDENTIFY COMMUNITY NEEDS AND DETERMINE HOW THE FACILITY CAN BEST MEET THOSE NEEDS. THE ORGANIZATION ALSO SENDS OUT PATIENT SATISFACTION SURVEYS TO DETERMINE HOW WELL THEY ARE DOING BASED ON THE PATIENT'S PERSPECTIVE.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 3:	ALL PATIENTS RECEIVE A STATEMENT THAT INDICATES IF THE PATIENT MEETS CERTAIN INCOME REQUIREMENTS THE PATIENT MAY BE ELIGIBLE FOR A GOVERNMENT-SPONSORED PROGRAM OR FINANCIAL ASSISTANCE FROM THE ORGANIZATION. THEY ALSO RECEIVE A STATEMENT THAT PROVIDES THE PATIENT WITH AN ORGANIZATION CONTACT RESOURCE FOR GUIDANCE ON HOW TO OBTAIN INFORMATION ON THE FINANCIAL ASSISTANCE POLICY AND HOW TO APPLY. NOTICES AND CONTACT INFORMATION IS ALSO PRINTED ON THE BILLING STATEMENTS THAT ARE SENT OUT TO THE PATIENT STATING THERE IS FINANCIAL ASSISTANCE AND WHO TO CONTACT. HHC ALSO CONTACTS THE PATIENT REGARDING PAYMENT CONCERNS (UNLESS THE ORGANIZATION IS CONTACTED BY THE PATIENT) RELATED TO THEIR ABILITY TO MAKE REQUIRED PAYMENTS. PAYMENT OPTIONS, FINANCIAL ASSISTANCE AND GOVERNMENTAL BENEFITS ARE DISCUSSED WITH THE PATIENT BY PHONE, MAIL, OR IN PERSON. A FINANCIAL ASSISTANCE POLICY AND APPLICATION FORM IS MAILED OUT (UPON REQUEST), PICKED UP BY THE PATIENT, OR ACCESSED ONLINE. HHC DISCUSSES THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS MEDICAID OR STATE PROGRAMS WITH THE PATIENT, AND ASSISTS THE PATIENT WITH QUALIFICATION FOR SUCH PROGRAMS, WHERE APPLICABLE. INFORMATION REGARDING OUR PAYMENT POLICY, WHICH INCLUDES APPLYING FOR FINANCIAL ASSISTANCE, IS STATED ON THE BACK OF EACH HOSPITAL STATEMENT. A CARD IS INSERTED IN EVERY PATIENT STATEMENT THAT INFORMS THE PATIENT THAT WE HAVE A FINANCIAL ASSISTANCE POLICY, WHERE TO LOCATE IT, AND WHO TO CONTACT FOR MORE INFORMATION. HHC ALSO HAS POSTED SIGNS TO INFORM THE PATIENT WHEN THEY ARE IN THE FACILITY.
PART VI, LINE 4:	ROCK VALLEY IS A RURAL COMMUNITY LOCATED IN SIOUX COUNTY, IOWA. AGRICULTURE AND MANUFACTURING ARE THE PRIMARY INDUSTRIES IN THIS COMMUNITY. ROCK VALLEY POPULATION IS 5,044. ROCK VALLEY POPULATION IS PRIMARILY WHITE BUT INCREASING IN THE HISPANIC/LATINO RACE WITH THE 2018 AMERICAN COMMUNITY SURVEY AT 8.4%. THE MEDIAN AGE IS 32.9. AN ESTIMATE OF 91.6% OF THE POPULATION HAS A HIGH SCHOOL DIPLOMA OR HIGHER EDUCATION. THE MEDIAN HOUSEHOLD INCOME (IN 2018 DOLLARS) IS \$71,335 WITH AN ESTIMATE OF 9.7% OF INDIVIDUALS REPORTED BELOW POVERTY LEVEL. THE UNEMPLOYMENT RATE IS AT 4.4%. AN ESTIMATE OF 5.2% OF CIVILIANS HAS NO HEALTH INSURANCE COVERAGE. (INFORMATION FROM THE UNITED STATES CENSUS BUREAU).

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 5:	<p>HHC FEELS THAT THE HEALTH AND WELLNESS OF ITS SERVICE AREA/COMMUNITY ARE OF UTMOST IMPORTANCE. AS THE LARGEST HEALTHCARE LEADER IN THE COMMUNITY, HHC IS A CENTRALIZED RESOURCE THAT NOT ONLY PROVIDES COMPASSIONATE PATIENT CARE, BUT ALSO OFFERS LIFE SKILLS CLASSES AND HEALTH EDUCATION AND WEBINARS FOR THE COMMUNITY.HEGG COMMUNITY EDUCATION DEPARTMENT COVERS PROGRAMS FOR ALL AGES IN THE COMMUNITY. PHYSICIANS, NURSES AND HOSPITAL STAFF PRESENTED EDUCATIONAL OPPORTUNITIES FOR 5TH GRADE BOYS AND GIRLS IN THE ROCK VALLEY AND SURROUNDING AREAS THAT DEALT WITH PUBERTY, ANATOMY AND SELF-ESTEEM ISSUES. A WOMEN'S NIGHT OUT IS HELD ANNUALLY IN THE FALL WITH MORE THAN 200 WOMEN FROM THE COMMUNITY AND SURROUNDING AREAS IN ATTENDANCE. THIS EVENT FOCUSES ON EMOTIONAL WELL-BEING OF WOMEN. OTHER PROGRAMS INCLUDE FACEBOOK LIVE EDUCATIONAL WEBINARS, PRENATAL CLASSES, AND SUPPORT GROUPS FOR MEMORY LOSS.EDUCATION OF OTHERS IN HEALTH CAREERS IS VERY IMPORTANT TO HEGG HEALTH CENTER. WE PROVIDE AN ANNUAL DONATION TO NCC (NORTHWEST IOWA COMMUNITY COLLEGE) TO SUPPORT THEIR HEALTH PROGRAMS, WELCOME INTERNS/STUDENTS/SHADOWS OF ALL AREAS FROM NURSE PRACTITIONERS, PHYSICIAN ASSISTANTS, PRE-MED DEGREES, PHYSICAL/OCCUPATIONAL THERAPISTS, NURSING AND OTHER AREAS IN THE OFFICE FIELDS OF HEALTH CARE.HEGG HEALTH CENTER ENCOURAGES PARTICIPATION BY EMPLOYEES IN CHAMBER ACTIVITIES, ROTARY, AND KIWANIS TO SHARE INFORMATION WITH THE COMMUNITY AND TO HELP WITHIN THE COMMUNITY IN THE ACTIVITIES OF THESE CLUBS/ORGANIZATIONS.HEGG HEALTH CENTER HAS GIVEN SENIOR CITIZENS FIRST PRIORITY ACCESS TO THE SENIOR CENTER OVER THE PAST 12 YEARS. COMMUNITY HEALTH SCREENINGS THAT FOCUSED ON CHOLESTEROL MANAGEMENT AS WELL AS DIABETES SCREENINGS WERE OFFERED TO COMMUNITY MEMBERS AT A REDUCED RATE. MANY OTHER EVENTS TOUCH ON TEACHING THE BASICS OF CERTAIN HEALTH RELATED ISSUES THAT MAY EITHER NEGATIVELY OR POSITIVELY AFFECT THE LIVES OF THE COMMUNITY MEMBERS THAT WE SERVE. HEGG HEALTH CENTER ALSO PROMOTES HEALTH AND WELLNESS THROUGH 1M/5K/10K RUN/WALK AND PROGRAMS THAT FOCUS ON NUTRITION AND OBESITY PREVENTION. HHC ALSO HOSTS A GLOW RUN PROGRAM FOR PROMOTING EXERCISE IN THE FALL. PROCEEDS FROM THIS RUN FOR THE PAST SEVERAL YEARS HAVE GONE TOWARD A NEW 3D MAMMOGRAPHY UNIT. VARIOUS EMPLOYEES ARE INVOLVED IN THE PROMOTION OF THE AMERICAN CANCER SOCIETY'S RELAY FOR LIFE, THE AMERICAN HEART ASSOCIATION HEART WALK, ALZHEIMER'S ASSOCIATION WALK, MEMORY LOSS SUPPORT GROUP, AND FREE PRENATAL CLASSES. CPR AND FIRST AID CLASSES ARE OFFERED TO HEALTH CARE WORKERS, DAYCARE PROVIDERS, FOSTER/ADOPTIVE PARENTS, AND THE GENERAL PUBLIC AT A REDUCED COST.THE COMMUNITY EDUCATION DEPARTMENT STRIVES TO OFFER A WIDE ARRAY OF SERVICES AT A FREE OR REDUCED RATE. THE GOAL OF THE DEPARTMENT IS TO FURTHER THE MISSION OF THE HEALTH CENTER THROUGH CARING FOR OTHERS, BODY, MIND, AND SOUL.HHC HAS A TEN MEMBER BOARD COMPRISED OF CITIZENS THAT LIVE IN THE PRIMARY SERVICE AREA AND A REPRESENTATIVE FROM AVERA MCKENNAN. HHC EXTENDS PRIVILEGES TO PHYSICIANS IN THE IMMEDIATE AREA. HHC USES SURPLUS FUNDS TO FUND BUILDING IMPROVEMENTS TO ENHANCE SERVICES TO OUR PATIENTS. THE FACILITY PURCHASED A NEW 3D MAMMOGRAPHY MACHINE IN SEPTEMBER 2019 AND BEGAN CONSTRUCTION ON A FACILITY LEARNING CENTER AND REMODEL OF THE ADMINISTRATION BUILDING IN FEBRUARY 2020. THE FACILITY ALSO ADDED AN AUTOMATED DOOR LOCKING SYSTEM TO THE LONG-TERM CARE FACILITY AND CLINIC IN AN EFFORT TO KEEP PATIENTS SAFE FROM THE SPREAD OF COVID-19 BEGINNING IN APRIL/MAY 2020.HHC OFFERS A 24/7 EMERGENCY DEPARTMENT THAT IS AVAILABLE TO THE COMMUNITY REGARDLESS OF THEIR ABILITY TO PAY.</p>
PART VI, LINE 6:	<p>HEGG HEALTH CENTER (HHC) IS A MANAGED FACILITY OF AVERA HEALTH. AVERA HEALTH AND HHC WORK COOPERATIVELY TO ENHANCE HEALTHCARE THROUGHOUT THE COMMUNITY SERVED BY HHC.AS A MANAGED FACILITY, HHC IS ABLE TO PARTICIPATE IN AVERA E-CARE SERVICES. THESE SERVICES INCLUDE AVERA E-ICU, E-EMERGENCY, E-PHARMACY AND E-CONSULT. THESE SERVICES ALLOW RURAL PATIENTS TO BE CARED FOR AT THEIR LOCAL HOSPITALS, PROVIDE RURAL HOSPITALS ACCESS TO IMMEDIATE SPECIALTY CARE AND SUPPORT, AND HELP REDUCE HEALTH CARE COSTS AND TRAVEL.HHC ALSO HAS ACCESS TO "BACK OFFICE" SUPPORT SERVICES, SUCH AS LEGAL CONSULTATION, QUALITY BENCHMARKING, CODING, COMPUTER SERVICES, CONTRACT NEGOTIATIONS, ADMINISTRATIVE CONSULTATION, GROUP PURCHASING, HUMAN RESOURCE ASSISTANCE AND MANY OTHER SERVICES. AVERA HEALTH IS ABLE TO PROVIDE THESE SERVICES TO HHC AT A COST BELOW THAT WHICH HHC COULD OTHERWISE ACHIEVE. IN TURN, LOCAL CAREGIVERS ARE ABLE TO DEVOTE MORE RESOURCES TO PATIENT AND RESIDENT CARE.AVERA HEALTH AND HHC DEDICATE RESOURCES TO ENDEAVORS THAT MAKE A POSITIVE DIFFERENCE TO IMPROVE THE HEALTH OF THE COMMUNITIES THEY SERVE. THESE ACTIVITIES INCLUDE LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY MEMBERS, ECONOMIC DEVELOPMENT, PHYSICAL IMPROVEMENTS IN THE COMMUNITY, CONTRIBUTIONS TO NONPROFIT COMMUNITY ORGANIZATIONS, NONPROFIT EVENT SPONSORSHIPS, DONATED MEDICAL SUPPLIES, COMMUNITY HEALTH EDUCATION AND SUPPORT GROUPS, HEALTH SCREENINGS, FLU-SHOT CLINICS, COMMUNITY HEALTH EDUCATION AND VARIOUS OTHER ACTIVITIES.</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 7, REPORTS FILED WITH STATES	IA

Additional Data

Software ID:

Software Version:

EIN: 42-0932564

Name: HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Form 990 Schedule H, Part V Section A. Hospital Facilities

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER—24 hours	ER—other	Other (Describe)	Facility reporting group
1	HEGG HEALTH CENTER 1202 21ST AVENUE ROCK VALLEY, IA 51247 WWW.HEGGHC.ORG 840049H	X	X			X		X		1 PROVIDER BASED CLINIC - HEGG MEDICAL CLINIC AVERA	

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 5: HEGG HEALTH CENTER, ALONG WITH COMMUNITY HEALTH PARTNERS OF SIOUX COUNTY, SIOUX CENTER HOSPITAL, ORANGE CITY HEALTH SYSTEM, PROMISE COMMUNITY HEALTH CENTER AND HAWARDEN REGIONAL HEALTHCARE, GATHERED QUANTITATIVE AND QUALITATIVE DATA TO DETERMINE THE BEST SUITABLE HEALTH INITIATIVES THAT WILL MAKE A LASTING IMPACT FOR OUR COMMUNITIES. THE DATA GATHERED INCLUDES DEMOGRAPHIC (POPULATION, RACE, SEX, AGE AND HOUSEHOLD) INFORMATION AS WELL AS IN-DEPTH ASSESSMENTS FROM COMMUNITY STAKEHOLDERS THROUGH FOCUS GROUP INTERVIEWS.

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 6A: SIOUX CENTER HOSPITALORANGE CITY HEALTH SYSTEMHAWARDEN REGIONAL HEALTHCARE

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 6B: COMMUNITY HEALTH PARTNERS OF SIOUX COUNTY PROMISE COMMUNITY HEALTH CENTER

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 7D: THE CHNA REPORT IS AVAILABLE AT HTTPS://WWW.HEGGHC.ORG/ABOUT/ABOUT/ AND HTTP://WWW.AVERA.ORG/ABOUT/COMMUNITY-HEALTH-NEEDS-ASSESSMENTS/

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
HEGG HEALTH CENTER	<p>PART V, SECTION B, LINE 11: PURSUANT TO THE IMPLEMENTATION STRATEGY ADOPTED BY HEGG HEALTH CENTER:OBESITY: HEGG HEALTH CENTER WORKS WITH COMMUNITY HEALTH PARTNERS OF SIOUX COUNTY A ND THE OTHER THREE HOSPITALS WITHIN THE COUNTY TO PLAN AND IMPLEMENT NEW IDEAS, PROGRAMS, AND SHARE INFORMATION TO HELP IMPROVE THE HEALTH OF SIOUX COUNTY. HHC CONTINUES PROGRAMS T HAT PROMOTE HEALTHY LIVING AND ENCOURAGE ACTIVITY WITHIN THE COMMUNITY.THIS YEAR THE FACIL ITY FORMED A COMMITTEE WITH THE CHAMBER AND CITY OF ROCK VALLEY, ALONG WITH THE FACILITY'S OBESITY TEAM, TO BEGIN THE ROCK VALLEY FARMERS MARKET. THE GOAL OF THIS PROGRAM IS TO BRI NG MORE FRESH PRODUCE TO THE COMMUNITY AND GIVE PEOPLE FROM THE COMMUNITY AND SURROUNDING AREAS THE OPPORTUNITY TO PURCHASE FRESH FRUITS, VEGETABLES, MEAT, AND ADDITIONAL ITEMS. TH E FIRST MARKET WAS HELD IN JUNE 2020 AND CONTINUED TO BE HELD ON THURSDAY AFTERNOONS THRO UGH THE MONTH OF SEPTEMBER 2020 AT THE LOCAL COMMUNITY PARK.THE FACILITY HOSTED HEGG'S HEAL THY HELPINGS IN OCTOBER 2019, WHICH IS A PROGRAM THAT BRINGS COMMUNITY MEMBERS TOGETHER TO PREPARE HEALTHY FREEZER MEALS THAT PARTICIPANTS GET TO TAKE HOME AND SHARE WITH THEIR FAM ILIES. THE COMMUNITY EDUCATION DEPARTMENT ALSO CREATED NUMEROUS BLOG POSTS, WHICH WERE ADD ED TO THE FACILITY WEBSITE, THAT CONTAINED EDUCATIONAL MATERIAL TO HELP EDUCATE READERS AB OUT HEALTHY EATING, EXERCISE AND OBESITY. BLOG POSTS RELATING TO OBESITY INCLUDED: "HEALTH Y EATING FOR KIDS IN SUMMER," "ACTIVITY IS KEY TO HEALTHY AGING," "HEALTHY EATING HABITS I N 2020," "NUTRITION MATTERS," "KIDS IN THE KITCHEN, AND "NUTRITION DURING COVID-19."MENTAL HEALTH:HEGG HEALTH CENTER WORKS IN COLLABORATION WITH COMMUNITY HEALTH PARTNERS AND OTHER MENTAL HEALTH PROFESSIONALS TO PROMOTE MENTAL HEALTH AND RESOURCE AWARENESS IN SIOUX COUN TY. HHC CONTINUES TO WORK TOWARD INCREASING AWARENESS OF ADVERSE CHILDHOOD EXPERIENCES WIT HIN THE FACILITY AND COMMUNITY.SUPPORT GROUPS CONTINUED TO BE HELD FOR MEMORY LOSS/ALZHEIM ER'S DURING THE YEAR. THE FACILITY ALSO CONTINUES TO EDUCATE PATIENTS AND INCREASE AWARENE SS OF ADVERSE CHILDHOOD EXPERIENCES BY HAVING EDUCATIONAL MATERIALS POSTED IN PATIENT ROOM S THROUGHOUT THE CAMPUS.THE COMMUNITY EDUCATION DEPARTMENT CREATED MANY BLOG POSTS THAT WE RE ADDED TO THE FACILITY WEBSITE WHICH CONTAINED EDUCATIONAL MATERIAL WITH REGARDS TO MENT AL HEALTH. BLOG POSTS THIS YEAR INCLUDED: "HELP FOR FARMERS FACING CHALLENGES," "FINDING A STARTING PLACE WHEN THE WORLD IS FACING SO MUCH," "ENGAGEMENT IN THE AGE OF SOCIAL DISTAN CING AND QUARANTINE," "BRAIN HEALTH DURING SOCIAL DISTANCING, AND "TIPS TO HELP GYM ANXIET Y."TRANSLATION AND INTERPRETATION:HEGG HEALTH CENTER PLACES A HIGH IMPORTANCE ON THE AVAIL ABILITY OF TRANSLATION AND INTERPRETATION SERVICES WITHIN THE COMMUNITY. HEGG HEALTH CENTE R CURRENTLY EMPLOYS TWO INTERPRETERS. TO ENSURE THAT INTERPRETING AND TRANSLATION SERVICES ARE AVAILABLE AT ALL TIMES, HHC ALSO UTILIZES AN INTERPRETATION PHONE SERVICE, WEB BASED INTERPRETATION SERVICE, AS WEL</p>

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
HEGG HEALTH CENTER	L AS THE USE OF OTHER ELECTRONIC DEVICES.COMMUNITY EDUCATION WITH FOCUS ON PARENTING AND C HILD DEVELOPMENT:HEGG HEALTH CENTER CONTINUOUSLY STRIVES TO IMPROVE CURRENT EDUCATION PROG RAMS, CREATE NEEDED PROGRAMS, AND DISCONTINUE UNNEEDED PROGRAMS OFFERED THROUGH THE COMMUN ITY EDUCATION DEPARTMENT. THIS YEAR THE FACILITY PRESENTED OUR "JOSH THE OTTER" PROGRAM VI RTUALLY. THIS PROGRAM FOCUSES ON SAFETY AROUND WATER. THE COMMUNITY EDUCATION DEPARTMENT A LSO CREATED AND POSTED NUMEROUS BLOGS ON THE FACILITY WEBSITE EMPHASIZING COMMUNITY EDUCAT ION WITH A FOCUS ON PARENTING AND CHILD DEVELOPMENT. BLOGS POSTED THIS YEAR INCLUDED: "BIC YCLE HELMET SAFETY," "FAMILY TABLE DAY," "BABY SAFETY MONTH," "IMPACT OF SCREENS ON KIDS," "ENJOY YOUR WINTER WITH TODDLERS, AND "PROTECT YOUR HOME - TEST FOR RADON."HEGG HEALTH CE NTER BELIEVES THAT ALL OF THE PRIORITIZED NEEDS CONTAINED WITHIN THE 2019 COMMUNITY HEALTH NEEDS ASSESSMENT ARE BEING ADDRESSED.

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 13H: PRESUMPTIVE ELIGIBILITY MAY BE USED AS A LAST RESORT TO DETERMINE IF PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 16J: SUMMARY OF THE POLICY AND CONTACT INFORMATION IS LOCATED ON EACH BILL/STATEMENT AND A CARD WITH CONTACT INFORMATION IS GIVEN WITH EACH BILL.FAP AND SUMMARY ARE LOCATED ON THE WEBSITE AND ARE HANDED OUT TO PATIENTS THAT STATE THEIR INABILITY TO PAY OR MAKE PAYMENTS.COMMUNITY HEALTH PARTNERS OF SIOUX COUNTY IS AWARE OF HEGG HEALTH CENTER'S FINANCIAL ASSISTANCE POLICY AND THAT WE PROVIDE THIS TO OUR PATIENTS.

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 20E: PROCEDURES HAVE BEEN IMPLEMENTED GIVING OUTPATIENT SERVICE PATIENTS THE CAPABILITY TO APPLY FOR FINANCIAL ASSISTANCE PRIOR TO HAVING SERVICES COMPLETED. A SIGN IS POSTED AT THE ADMISSIONS DESK.

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
HEGG HEALTH CENTER	PART V, SECTION B, LINE 24: THE HOSPITAL FINANCIAL ASSISTANCE POLICY DOES NOT COVER ELECTIVE PROCEDURES. THE HOSPITAL MAY HAVE CHARGED FAP ELIGIBLE PATIENTS GROSS CHARGES FOR SERVICES THAT ARE NOT COVERED UNDER THE FINANCIAL ASSISTANCE POLICY.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Department of the
Treasury
Internal Revenue Service

Name of the organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Employer identification number

42-0932564

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) MANO A MANO INTERNATIONAL PARTNERS 925 W PIERCE BUTLER ROUTE ST PAUL, MN 55104	41-1796971	3		12,156	BOOK	OUTDATED MEDICAL SUPPLIES	USED TO SUPPORT DEVELOPMENT OF HEALTHCARE AND EDUCATION.

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 1
- 3 Enter total number of other organizations listed in the line 1 table ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	THE FACILITY DOES NOT MONITOR THE USE OF NON-CASH MEDICAL SUPPLIES DONATED TO MANO A MANO INTERNATIONAL PARTNERS.

Schedule J (Form 990)	Compensation Information	OMB No. 1545-0047
		2019
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.		
▶ Attach to Form 990.		
▶ Go to www.irs.gov/Form990 for instructions and the latest information.		
Department of the Treasury Internal Revenue Service	Name of the organization HEGG MEMORIAL HOSPITAL D/B/A HEGG HEALTH CENTER	Employer identification number 42-0932564

Part I	Questions Regarding Compensation		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	<div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div> <div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</div></div>			
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	<div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div></div> <div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7		No
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 3	COMPENSATION IS SET BY AVERA MCKENNAN HOSPITAL BY USING IHA AND AVERA NETWORK SURVEYS ON SETTING THE AVERAGE RATE OF PAY. THIS RATE IS COMPARED TO THE ACTUAL AND IS BROUGHT TO THE BOARD FOR CONSIDERATION AND APPROVAL. THE BOARD RECOMMENDS AND APPROVES ANY ADDITIONAL BONUS COMPENSATION THAT IS GIVEN TO THE CEO/ADMINISTRATOR.
SCHEDULE J, PART II:	CEO, GLENN ZEVENBERGEN'S BONUS IS DISCRETIONARY AND IS DETERMINED BY THE BOARD OF DIRECTORS. DR. REINKE'S CONTRACT DICTATES THAT HE RECEIVE COMPENSATION EQUAL TO THE GREATER OF HIS HOURLY RATE OR 45% OF GROSS CHARGES, PLUS EXTRA CALL PAY IF HE DID MORE CALL THAN OUTLINED WITHIN THE CONTRACT.
SCHEDULE J, PART II:	THE HOSPITAL HAS A MANAGEMENT AGREEMENT WITH AVERA MCKENNAN HOSPITAL IN WHICH SERVICES OF THE CEO/ADMINISTRATOR, GLENN ZEVENBERGEN, ARE PAID THROUGH AVERA MCKENNAN HOSPITAL, 1325 S CLIFF AVENUE, SIOUX FALLS, SD 57117-5045. HHC IS BILLED FROM AVERA MCKENNAN HOSPITAL FOR HIS COMPENSATION. AS THE EMPLOYEE IS CONSIDERED A COMMON LAW EMPLOYEE OF HHC, COMPENSATION IS SHOWN AS PAID BY THE ORGANIZATION ON PART VII OF THE 990 AND ON SCHEDULE J, PART II.

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Employer identification number
42-0932564

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ▶ \$

Part III Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) CHERYL DEN BOER	FAMILY MEMBER OF KEVIN DEN BOER, BOARD MEMBER	37,310	COMPENSATION AS AN EMPLOYEE		No
(2) SARITA VAN MAANEN	FAMILY MEMBER OF KORRIE VAN MAANEN, FORMER TRUSTEE	30,798	COMPENSATION AS AN EMPLOYEE		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
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SCHEDULE O
(Form 990 or 990-EZ)**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019**Open to Public
Inspection**

Department of the Treasury

Internal Revenue Service

Name of the organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER**Employer identification number**

42-0932564

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	- THE BYLAWS NO LONGER REQUIRE THAT FIVE PERCENT OF VOTES ENTITLED TO BE CAST ON A MATTER MUST BE REPRESENTED AT A MEETING OF THE MEMBERS TO CONSTITUTE A QUORUM ON THE MATTER. - THE MEMBERSHIP NO LONGER NOMINATE UP TO ONE CANDIDATE FOR EACH BOARD VACANCY. - THE BYLAWS PREVIOUSLY STATED THAT IN CASE OF A TIE, ABSENTEE BALLOTS WERE VALID ON THE FIRST VOTE ONLY AND WRITE IN CANDIDATES WERE NOT ALLOWED. THIS LANGUAGE WAS REMOVED. - QUORUM IS NOW SIX MEMBERS OF THE GOVERNING BOARD WITH APPROVAL BEING REQUIRED BY FOUR MEMBERS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE ORGANIZATION HAS ONE CLASS OF MEMBERSHIP AVAILABLE TO ANY PERSON WHO MAKES A DONATION OF AT LEAST \$300.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE MEMBERS VOTE ON VACANCIES AT THE ANNUAL MEETING. THE BOARD OF DIRECTORS NOMINATES ONE CANDIDATE FOR EACH VACANCY. THE ELECTED DIRECTOR MUST RECEIVE A MAJORITY OF THE VOTES OF THE MEMBERSHIP. ONE MEMBER OF THE GOVERNING BODY IS APPOINTED BY AVERA MCKENNAN.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 8B	THE COMMITTEES BRING RECOMMENDATIONS TO THE BOARD; THE FULL BOARD VOTES ON RECOMMENDATIONS . COMMITTEES DON'T HAVE FULL AUTHORITY TO ACT ON BEHALF OF THE BOARD.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE CEO/ADMINISTRATOR AND CFO REVIEW THE 990 IN DETAIL. UPON COMPLETION OF THE REVIEW, THE 990 IS PROVIDED TO EACH BOARD MEMBER. THE CEO/ADMINISTRATOR AND CFO PRESENT THE 990 TO THE BOARD OF DIRECTORS AT THE MEETING HELD PRIOR TO ITS FILING IF SO REQUESTED BY ANY BOARD MEMBER. WHETHER PRESENTED IN A BOARD MEETING OR NOT, THE 990 IS NOT FILED UNTIL EACH BOARD MEMBER HAS BEEN GIVEN A COPY OF IT AND GIVEN AMPLE TIME TO REVIEW IT.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	A STATEMENT IS GIVEN TO BOARD MEMBERS, THE CEO/ADMINISTRATOR, AND THE CFO, ASKING FOR ANY POTENTIAL ISSUES THAT COULD GIVE RISE TO A CONFLICT. THEY ARE REQUIRED TO DISCLOSE ANY CONFLICTS AND SIGN OFF ON THE STATEMENT ANNUALLY. THE BOARD DETERMINES AND REVIEWS ANY POSSIBLE CONFLICT OF INTERESTS THAT MAY ARISE. IF ANY CONFLICTS ARISE, THE AFFECTED PERSON(S) MUST REFRAIN FROM DISCUSSION AND VOTING ON ANYTHING DEALING WITH THE ITEM CAUSING CONFLICT.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	<p>CEO - THE REGIONAL MANAGER AT AVERA MCKENNAN HOSPITAL EVALUATES THE CEO/ADMINISTRATOR ANNUALLY AND MEETS WITH THE BOARD OF DIRECTORS FROM HEGG HEALTH CENTER. THE REGIONAL MANAGER RECOMMENDS A SALARY ADJUSTMENT FOR THE CEO/ADMINISTRATOR. THE BOARD OF DIRECTORS IS RESPONSIBLE FOR APPROVAL OF THE SALARY ADJUSTMENT. THE REGIONAL MANAGER USES POLICIES AND PROCEDURES AS SET FORTH BY AVERA MCKENNAN HOSPITAL. THE DELIBERATION AND DECISION IS DOCUMENTED AT AVERA MCKENNAN HOSPITAL AND IN THE BOARD MINUTES. CFO - THE HUMAN RESOURCES DIRECTOR USES THE IHA SURVEY FROM THE PREVIOUS YEAR TO DETERMINE A MINIMUM AND MAXIMUM RANGE FOR MARKET SALARY ADJUSTMENTS. A RECOMMENDATION IS MADE TO THE BOARD. MERIT INCREASES ARE DETERMINED THROUGH A REVIEW PROCESS. THE PROCESS IS COMPLETED ANNUALLY AND IS DOCUMENTED IN THE PERSONNEL FILE.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS ARE AVAILABLE UPON REQUEST WITH THE APPROVAL OF THE BOARD.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART VII	COMPENSATION PAID TO BOARD MEMBER KEVIN POST WAS FOR PHYSICIAN SERVICES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9:	CHANGE IN INTEREST IN NET ASSETS OF AVERA HEALTH FOUNDATION 10,199.

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

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Name of the organization
HEGG MEMORIAL HOSPITAL
D/B/A HEGG HEALTH CENTER

Employer identification number
42-0932564

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) NORTHWEST IOWA DIAGNOSTICS 714 LINCOLN ST NE LE MARS, IA 51031 82-0559254	DIAGNOSTIC RADIOLOGY	SD	N/A	RELATED	5,026	14,957		No		Yes		12.330 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a

No

1b

No

1c

No

1d

No

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

No

1l

No

1m

No

1n

No

1o

Yes

1p

No

1q

Yes

1r

No

1s

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference	Explanation