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Form 990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 07-01-2019 , and ending 06-30-2020

B Check if applicable:  
☐ Address change  
☐ Name change  
☐ Initial return  
☐ Final return/terminated  
☐ Amended return  
☐ Application pending

C Name of organization  
Temple University Hospital Inc  
  
Doing business as  
  
Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
3509 N Broad Street No 936  
  
City or town, state or province, country, and ZIP or foreign postal code  
Philadelphia, PA 19140  
  
F Name and address of principal officer:  
Michael DiFranco CPA  
3509 N Broad Street  
Philadelphia, PA 19140

D Employer identification number  
23-2825878  
  
E Telephone number  
(215) 707-6686  
  
G Gross receipts \$ 1,476,328,994

H(a) Is this a group return for subordinates?  
☐ Yes ☒ No  
H(b) Are all subordinates included?  
☐ Yes ☐ No  
If "No," attach a list. (see instructions)  
H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ <http://tuh.templehealth.org>

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1995

M State of legal domicile: PA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:  
Our mission is to support Temple University and its Health Sciences Center academic programs by providing the clinical environment and service to support the highest quality teaching and training programs for health care students and professionals, and to support the highest quality research programs.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) . . . . . 3 17

4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . . 4 15

5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) . . . . . 5 5,996

6 Total number of volunteers (estimate if necessary) . . . . . 6 170

7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . . 7a 3,717

7b Net unrelated business taxable income from Form 990-T, line 39 . . . . . 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) . . . . . 2,760,980 93,454,801

9 Program service revenue (Part VIII, line 2g) . . . . . 1,274,615,149 1,371,798,682

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . . . . . 5,179,147 5,753,212

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . . -422,069 3,717

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . . 1,282,133,207 1,471,010,412

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . . . . 36,350,794 7,778,355

14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 0 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) . . . . . 525,019,518 568,869,531

16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . 0 0

16b Total fundraising expenses (Part IX, column (D), line 25) ▶1,518,342

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) . . . . . 706,313,070 750,953,520

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) . . . . . 1,267,683,382 1,327,601,406

19 Revenue less expenses. Subtract line 18 from line 12 . . . . . 14,449,825 143,409,006

Net Assets or Fund Balances

20 Total assets (Part X, line 16) . . . . . 830,638,041 1,106,930,415

21 Total liabilities (Part X, line 26) . . . . . 584,767,832 745,661,486

22 Net assets or fund balances. Subtract line 21 from line 20 . . . . . 245,870,209 361,268,929

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer  
Michael DiFranco Assistant Treasurer  
Type or print name and title

2021-05-11  
Date

Paid Preparer Use Only

Print/Type preparer's name Preparer's signature Date

Check ☐ if self-employed PTIN

Firm's name ▶ Firm's EIN ▶

Firm's address ▶ Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . ☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2019)

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission:

See Schedule O

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 1,178,753,124 including grants of \$ 7,778,355 ) (Revenue \$ 1,371,798,682 )  
See Additional Data

**4b** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
See Additional Data

**4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
See Additional Data

**4d** Other program services (Describe in Schedule O.)  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses ▶ 1,178,753,124

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                                                                                          | Yes            | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                              | <b>1</b> Yes   |    |
| <b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                             | <b>2</b> Yes   |    |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                                                                                            | <b>3</b>       | No |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                                                                                                                    | <b>4</b>       | No |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                                                                                                     | <b>5</b>       | No |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                         | <b>6</b>       | No |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                                | <b>7</b>       | No |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                              | <b>8</b>       | No |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | <b>9</b>       | No |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V                                                                                                                                                                           | <b>10</b> Yes  |    |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                                                                                                |                |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI                                                                                                                                                            | <b>11a</b> Yes |    |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                          | <b>11b</b>     | No |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                          | <b>11c</b>     | No |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                         | <b>11d</b> Yes |    |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                      | <b>11e</b> Yes |    |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                             | <b>11f</b>     | No |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                           | <b>12a</b>     | No |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                            | <b>12b</b> Yes |    |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                                                              | <b>13</b>      | No |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                                                   | <b>14a</b>     | No |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                                                                       | <b>14b</b>     | No |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                                                                                                                                                                 | <b>15</b>      | No |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                                                                                                                                                           | <b>16</b>      | No |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                                                                                                                                                  | <b>17</b>      | No |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                                                                 | <b>18</b>      | No |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                                                                           | <b>19</b>      | No |
| <b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                              | <b>20a</b> Yes |    |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                               | <b>20b</b> Yes |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                             | <b>21</b> Yes  |    |

**Part IV Checklist of Required Schedules (continued)**

|            |                                                                                                                                                                                                                                                                                                                                                                                           | Yes        | No  |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>22</b>  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i>                                                                                                                                                                                         | <b>22</b>  | No  |
| <b>23</b>  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>                                                                                                                              | <b>23</b>  | Yes |
| <b>24a</b> | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.</i>                                                                                                    | <b>24a</b> | No  |
| <b>b</b>   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                                                                                                         | <b>24b</b> |     |
| <b>c</b>   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                                                                                                                | <b>24c</b> |     |
| <b>d</b>   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                                                                   | <b>24d</b> |     |
| <b>25a</b> | <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i>                                                                                                                                                                 | <b>25a</b> | No  |
| <b>b</b>   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i>                                                                                                               | <b>25b</b> | No  |
| <b>26</b>  | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i>                                                         | <b>26</b>  | No  |
| <b>27</b>  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i> | <b>27</b>  | No  |
| <b>28</b>  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                                                                                                             |            |     |
| <b>a</b>   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV.</i>                                                                                                                                                                                                                              | <b>28a</b> | No  |
| <b>b</b>   | A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV.</i>                                                                                                                                                                                                                                                                                   | <b>28b</b> | Yes |
| <b>c</b>   | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV.</i>                                                                                                                                                                                                                                     | <b>28c</b> | No  |
| <b>29</b>  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i>                                                                                                                                                                                                                                                                          | <b>29</b>  | Yes |
| <b>30</b>  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>                                                                                                                                                                                                          | <b>30</b>  | No  |
| <b>31</b>  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i>                                                                                                                                                                                                                                                                | <b>31</b>  | No  |
| <b>32</b>  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>                                                                                                                                                                                                                                              | <b>32</b>  | No  |
| <b>33</b>  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>                                                                                                                                                                                              | <b>33</b>  | No  |
| <b>34</b>  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i>                                                                                                                                                                                                                                          | <b>34</b>  | Yes |
| <b>35a</b> | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                                                   | <b>35a</b> | Yes |
| <b>b</b>   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i>                                                                                                                                                                 | <b>35b</b> | Yes |
| <b>36</b>  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>                                                                                                                                                                                                   | <b>36</b>  | No  |
| <b>37</b>  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>                                                                                                                                                     | <b>37</b>  | No  |
| <b>38</b>  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.                                                                                                                                                                                                      | <b>38</b>  | Yes |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

|                                                                                                                                                                   | Yes       | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|
| <b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable                                                                            | <b>1a</b> | 228 |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                          | <b>1b</b> | 0   |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | <b>1c</b> | Yes |

**Part V**      **Statements Regarding Other IRS Filings and Tax Compliance** *(continued)*

Form **990** (2019)

**Part VI**

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                   |                                                                                                                                                                                                                     | Yes | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| <b>1a</b>                                                                                                                                                                                                         | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                 | 17  |     |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. |                                                                                                                                                                                                                     |     |     |
| <b>b</b>                                                                                                                                                                                                          | Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | 15  |     |
| <b>2</b>                                                                                                                                                                                                          | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | 2   | No  |
| <b>3</b>                                                                                                                                                                                                          | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3   | No  |
| <b>4</b>                                                                                                                                                                                                          | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | 4   | No  |
| <b>5</b>                                                                                                                                                                                                          | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | 5   | No  |
| <b>6</b>                                                                                                                                                                                                          | Did the organization have members or stockholders?                                                                                                                                                                  | 6   | Yes |
| <b>7a</b>                                                                                                                                                                                                         | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                  | 7a  | Yes |
| <b>b</b>                                                                                                                                                                                                          | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | 7b  | Yes |
| <b>8</b>                                                                                                                                                                                                          | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |     |     |
| <b>a</b>                                                                                                                                                                                                          | The governing body?                                                                                                                                                                                                 | 8a  | Yes |
| <b>b</b>                                                                                                                                                                                                          | Each committee with authority to act on behalf of the governing body?                                                                                                                                               | 8b  | Yes |
| <b>9</b>                                                                                                                                                                                                          | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        | 9   | No  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                     |                                                                                                                                                                                                                                                                                              | Yes | No  |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| <b>10a</b>                                                                          | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                           | 10a | No  |
| <b>b</b>                                                                            | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | 10b |     |
| <b>11a</b>                                                                          | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                  | 11a | Yes |
| <b>b</b>                                                                            | Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |     |     |
| <b>12a</b>                                                                          | Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                      | 12a | Yes |
| <b>b</b>                                                                            | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | 12b | Yes |
| <b>c</b>                                                                            | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | 12c | Yes |
| <b>13</b>                                                                           | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                    | 13  | Yes |
| <b>14</b>                                                                           | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                               | 14  | Yes |
| <b>15</b>                                                                           | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                         |     |     |
| <b>a</b>                                                                            | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | 15a | Yes |
| <b>b</b>                                                                            | Other officers or key employees of the organization                                                                                                                                                                                                                                          | 15b | Yes |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). |                                                                                                                                                                                                                                                                                              |     |     |
| <b>16a</b>                                                                          | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        | 16a | No  |
| <b>b</b>                                                                            | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b |     |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed

**18** Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records:  
 Michael DiFranco 3509 N Broad Street Philadelphia, PA 19140 (215) 707-6686

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

**a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

[illegible]

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title                                          | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| See Additional Data Table                                      |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-Total</b>                                            |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                            |                                                                                                           |                       |         |              |                              |        | 4,322,344                                                            | 5,166,255                                                                 | 862,732                                                                                       |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 1,243

|                                                                                                                                                                                                                                              | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                        |     | No |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | Yes |    |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                       |     | No |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                                         | (B)<br>Description of services           | (C)<br>Compensation |
|------------------------------------------------------------------------------------------|------------------------------------------|---------------------|
| Temple Faculty Practice Plan Inc<br>3509 N broad Street No 936<br>Philadelphia, PA 19140 | Purchased Services, Related Organization | 119,782,471         |
| Temple University<br>400 Carnell Hall 1803 N Broad Stree<br>Philadelphia, PA 19121       | Physicians, Purchased Services           | 82,867,081          |
| Temple University Health System<br>3509 N Broad Street No 936<br>Philadelphia, PA 19140  | Purchased Services, Related Organization | 50,229,240          |
| Elwyn Specialty Care<br>3070 McCann Farm Dr 101<br>Garnet Valley, PA 19060               | Purchased Services, Pharmacy             | 3,819,780           |
| Vizient Inc<br>75 Remittance Drive Suite 1855<br>Chicago, IL 60675                       | Purchased Services                       | 3,385,799           |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 41

|                                                                               |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------------------------------|--|
| Form 990 (2019)                                                               |                                                                                                                                | Page 9                                               |                                                    |                                         |                                                                    |  |
| Part VIII                                                                     |                                                                                                                                | Statement of Revenue                                 |                                                    |                                         |                                                                    |  |
| Check if Schedule O contains a response or note to any line in this Part VIII |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               |                                                                                                                                | (A)<br>Total revenue                                 | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under sections<br>512 - 514 |  |
| Contributions, Gifts, Grants<br>and Other Similar Amounts                     | 1a Federated campaigns                                                                                                         | 1a                                                   |                                                    |                                         |                                                                    |  |
|                                                                               | b Membership dues                                                                                                              | 1b                                                   |                                                    |                                         |                                                                    |  |
|                                                                               | c Fundraising events                                                                                                           | 1c                                                   |                                                    |                                         |                                                                    |  |
|                                                                               | d Related organizations                                                                                                        | 1d                                                   | 9,541,597                                          |                                         |                                                                    |  |
|                                                                               | e Government grants (contributions)                                                                                            | 1e                                                   | 78,375,057                                         |                                         |                                                                    |  |
|                                                                               | f All other contributions, gifts, grants,<br>and similar amounts not included<br>above                                         | 1f                                                   | 5,538,147                                          |                                         |                                                                    |  |
|                                                                               | g Noncash contributions included in<br>lines 1a - 1f:\$                                                                        | 1g                                                   | 862,196                                            |                                         |                                                                    |  |
|                                                                               | h Total. Add lines 1a-1f                                                                                                       |                                                      | 93,454,801                                         |                                         |                                                                    |  |
| Program Service Revenue                                                       | Business Code                                                                                                                  |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               | 2a Patient Service Revenue                                                                                                     | 622110                                               | 1,355,564,790                                      | 1,355,564,790                           |                                                                    |  |
|                                                                               | b Parking Fees                                                                                                                 | 812930                                               | 4,183,834                                          | 4,183,834                               |                                                                    |  |
|                                                                               | c Rent from Tax Exempt Affiliates                                                                                              | 531120                                               | 3,633,871                                          | 3,633,871                               |                                                                    |  |
|                                                                               | d Cafeteria Sales                                                                                                              | 722210                                               | 3,475,466                                          | 3,475,466                               |                                                                    |  |
|                                                                               | e                                                                                                                              |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               | f All other program service revenue.                                                                                           |                                                      | 4,940,721                                          | 4,940,721                               |                                                                    |  |
| g Total. Add lines 2a-2f                                                      |                                                                                                                                | 1,371,798,682                                        |                                                    |                                         |                                                                    |  |
| Other Revenue                                                                 | 3 Investment income (including dividends, interest, and other<br>similar amounts)                                              |                                                      | 5,650,542                                          |                                         | 5,650,542                                                          |  |
|                                                                               | 4 Income from investment of tax-exempt bond proceeds                                                                           |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               | 5 Royalties                                                                                                                    |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               | 6a Gross rents                                                                                                                 | (i) Real                                             | (ii) Personal                                      |                                         |                                                                    |  |
|                                                                               |                                                                                                                                | 6a                                                   |                                                    |                                         |                                                                    |  |
|                                                                               |                                                                                                                                | b Less: rental<br>expenses                           | 6b                                                 |                                         |                                                                    |  |
|                                                                               |                                                                                                                                | c Rental income<br>or (loss)                         | 6c                                                 |                                         |                                                                    |  |
|                                                                               | d Net rental income or (loss)                                                                                                  |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               | 7a Gross amount<br>from sales of<br>assets other<br>than inventory                                                             | (i) Securities                                       | (ii) Other                                         |                                         |                                                                    |  |
|                                                                               |                                                                                                                                | 7a                                                   | 5,421,252                                          |                                         |                                                                    |  |
|                                                                               |                                                                                                                                | b Less: cost or<br>other basis and<br>sales expenses | 7b                                                 | 5,318,582                               |                                                                    |  |
|                                                                               |                                                                                                                                | c Gain or (loss)                                     | 7c                                                 | 102,670                                 |                                                                    |  |
|                                                                               | d Net gain or (loss)                                                                                                           |                                                      | 102,670                                            |                                         | 102,670                                                            |  |
|                                                                               | 8a Gross income from fundraising events<br>(not including \$ of<br>contributions reported on line 1c).<br>See Part IV, line 18 |                                                      | 8a                                                 |                                         |                                                                    |  |
|                                                                               | b Less: direct expenses                                                                                                        |                                                      | 8b                                                 |                                         |                                                                    |  |
|                                                                               | c Net income or (loss) from fundraising events                                                                                 |                                                      |                                                    |                                         |                                                                    |  |
|                                                                               | 9a Gross income from gaming activities.<br>See Part IV, line 19                                                                |                                                      | 9a                                                 |                                         |                                                                    |  |
| b Less: direct expenses                                                       |                                                                                                                                | 9b                                                   |                                                    |                                         |                                                                    |  |
| c Net income or (loss) from gaming activities                                 |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
| 10aGross sales of inventory, less<br>returns and allowances                   |                                                                                                                                | 10a                                                  |                                                    |                                         |                                                                    |  |
| b Less: cost of goods sold                                                    |                                                                                                                                | 10b                                                  |                                                    |                                         |                                                                    |  |
| c Net income or (loss) from sales of inventory                                |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
| Miscellaneous Revenue                                                         |                                                                                                                                | Business Code                                        |                                                    |                                         |                                                                    |  |
| 11aLab Revenue                                                                |                                                                                                                                | 621500                                               | 3,717                                              | 3,717                                   |                                                                    |  |
| b                                                                             |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
| c                                                                             |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
| d All other revenue                                                           |                                                                                                                                |                                                      |                                                    |                                         |                                                                    |  |
| e Total. Add lines 11a-11d                                                    |                                                                                                                                |                                                      | 3,717                                              |                                         |                                                                    |  |
| 12 Total revenue. See instructions                                            |                                                                                                                                |                                                      | 1,471,010,412                                      | 1,371,798,682                           | 3,717 5,753,212                                                    |  |

Form 990 (2019)

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>                                                                                                                                                                | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------------------|-----------------------------------------------|------------------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .                                                                                                                              | 7,778,355                    | 7,778,355                              |                                               |                                    |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .                                                                                                                                                         |                              |                                        |                                               |                                    |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .                                                                                                   |                              |                                        |                                               |                                    |
| <b>4</b> Benefits paid to or for members . . . . .                                                                                                                                                                                                   |                              |                                        |                                               |                                    |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                          | 1,628,999                    |                                        | 1,628,999                                     |                                    |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                     |                              |                                        |                                               |                                    |
| <b>7</b> Other salaries and wages . . . . .                                                                                                                                                                                                          | 437,291,119                  | 423,400,052                            | 13,891,067                                    |                                    |
| <b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . .                                                                                                                               | 27,585,846                   | 26,666,956                             | 918,890                                       |                                    |
| <b>9</b> Other employee benefits . . . . .                                                                                                                                                                                                           | 69,710,852                   | 67,289,027                             | 2,421,825                                     |                                    |
| <b>10</b> Payroll taxes . . . . .                                                                                                                                                                                                                    | 32,652,715                   | 31,504,195                             | 1,148,520                                     |                                    |
| <b>11</b> Fees for services (non-employees):                                                                                                                                                                                                         |                              |                                        |                                               |                                    |
| <b>a</b> Management . . . . .                                                                                                                                                                                                                        | 6,782,340                    | 1,258,881                              | 4,918,607                                     | 604,852                            |
| <b>b</b> Legal . . . . .                                                                                                                                                                                                                             | 1,197,156                    | 42,500                                 | 1,154,656                                     |                                    |
| <b>c</b> Accounting . . . . .                                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>d</b> Lobbying . . . . .                                                                                                                                                                                                                          |                              |                                        |                                               |                                    |
| <b>e</b> Professional fundraising services. See Part IV, line 17                                                                                                                                                                                     |                              |                                        |                                               |                                    |
| <b>f</b> Investment management fees . . . . .                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)                                                                                                                                  | 312,859,485                  | 235,811,974                            | 77,009,648                                    | 37,863                             |
| <b>12</b> Advertising and promotion . . . . .                                                                                                                                                                                                        | 2,430,090                    | 136,469                                | 2,293,621                                     |                                    |
| <b>13</b> Office expenses . . . . .                                                                                                                                                                                                                  | 249,467,537                  | 248,584,861                            | 16,797                                        | 865,879                            |
| <b>14</b> Information technology . . . . .                                                                                                                                                                                                           | 16,168,670                   | 15,848,168                             | 320,502                                       |                                    |
| <b>15</b> Royalties . . . . .                                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>16</b> Occupancy . . . . .                                                                                                                                                                                                                        | 24,251,853                   | 19,865,275                             | 4,386,578                                     |                                    |
| <b>17</b> Travel . . . . .                                                                                                                                                                                                                           | 1,214,182                    | 1,152,629                              | 61,553                                        |                                    |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                   |                              |                                        |                                               |                                    |
| <b>19</b> Conferences, conventions, and meetings . . . . .                                                                                                                                                                                           | 338,507                      | 329,297                                | 9,210                                         |                                    |
| <b>20</b> Interest . . . . .                                                                                                                                                                                                                         | 16,917,835                   | 16,717,361                             | 200,474                                       |                                    |
| <b>21</b> Payments to affiliates . . . . .                                                                                                                                                                                                           |                              |                                        |                                               |                                    |
| <b>22</b> Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                        | 28,322,842                   | 21,313,683                             | 7,009,159                                     |                                    |
| <b>23</b> Insurance . . . . .                                                                                                                                                                                                                        | 17,507,022                   | 16,232,990                             | 1,274,032                                     |                                    |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                          |                              |                                        |                                               |                                    |
| <b>a</b> Tax Assessment                                                                                                                                                                                                                              | 54,796,811                   | 27,567,330                             | 27,229,481                                    |                                    |
| <b>b</b> Equipment Rental and Ma                                                                                                                                                                                                                     | 15,815,388                   | 15,175,625                             | 639,763                                       |                                    |
| <b>c</b> Other Expenses                                                                                                                                                                                                                              | 2,883,802                    | 2,077,496                              | 796,558                                       | 9,748                              |
| <b>d</b>                                                                                                                                                                                                                                             |                              |                                        |                                               |                                    |
| <b>e</b> All other expenses                                                                                                                                                                                                                          |                              |                                        |                                               |                                    |
| <b>25</b> Total functional expenses. Add lines 1 through 24e                                                                                                                                                                                         | 1,327,601,406                | 1,178,753,124                          | 147,329,940                                   | 1,518,342                          |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.<br>Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                              |                                        |                                               |                                    |

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX ☐

|                                    |                                                                                                                                      |                                                                                                                                                                                                                      |             | (A)<br>Beginning of year |               | (B)<br>End of year |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------------|---------------|--------------------|
| <b>Assets</b>                      | <b>1</b>                                                                                                                             | Cash—non-interest-bearing . . . . .                                                                                                                                                                                  |             | 106,336,378              | <b>1</b>      | 352,485,882        |
|                                    | <b>2</b>                                                                                                                             | Savings and temporary cash investments . . . . .                                                                                                                                                                     |             | 994,371                  | <b>2</b>      | 2,027,630          |
|                                    | <b>3</b>                                                                                                                             | Pledges and grants receivable, net . . . . .                                                                                                                                                                         |             |                          | <b>3</b>      | 0                  |
|                                    | <b>4</b>                                                                                                                             | Accounts receivable, net . . . . .                                                                                                                                                                                   |             | 271,386,758              | <b>4</b>      | 235,082,610        |
|                                    | <b>5</b>                                                                                                                             | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |             |                          | <b>5</b>      |                    |
|                                    | <b>6</b>                                                                                                                             | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .                                                          |             |                          | <b>6</b>      |                    |
|                                    | <b>7</b>                                                                                                                             | Notes and loans receivable, net . . . . .                                                                                                                                                                            |             |                          | <b>7</b>      | 0                  |
|                                    | <b>8</b>                                                                                                                             | Inventories for sale or use . . . . .                                                                                                                                                                                |             | 22,594,879               | <b>8</b>      | 37,336,238         |
|                                    | <b>9</b>                                                                                                                             | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                      |             |                          | <b>9</b>      |                    |
|                                    | <b>10a</b>                                                                                                                           | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D                                                                                                                                  | <b>10a</b>  | 805,863,914              |               |                    |
|                                    | <b>b</b>                                                                                                                             | Less: accumulated depreciation                                                                                                                                                                                       | <b>10b</b>  | 621,181,844              |               |                    |
|                                    |                                                                                                                                      |                                                                                                                                                                                                                      |             | 179,717,070              | <b>10c</b>    | 184,682,070        |
|                                    | <b>11</b>                                                                                                                            | Investments—publicly traded securities . . . . .                                                                                                                                                                     |             | 89,752,770               | <b>11</b>     | 93,343,952         |
|                                    | <b>12</b>                                                                                                                            | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                         |             | 25,530,454               | <b>12</b>     | 25,585,185         |
|                                    | <b>13</b>                                                                                                                            | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                          |             |                          | <b>13</b>     |                    |
|                                    | <b>14</b>                                                                                                                            | Intangible assets . . . . .                                                                                                                                                                                          |             |                          | <b>14</b>     |                    |
| <b>15</b>                          | Other assets. See Part IV, line 11 . . . . .                                                                                         |                                                                                                                                                                                                                      | 134,325,361 | <b>15</b>                | 176,386,848   |                    |
| <b>16</b>                          | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .                                                           |                                                                                                                                                                                                                      | 830,638,041 | <b>16</b>                | 1,106,930,415 |                    |
| <b>Liabilities</b>                 | <b>17</b>                                                                                                                            | Accounts payable and accrued expenses . . . . .                                                                                                                                                                      |             | 185,492,955              | <b>17</b>     | 117,316,005        |
|                                    | <b>18</b>                                                                                                                            | Grants payable . . . . .                                                                                                                                                                                             |             |                          | <b>18</b>     |                    |
|                                    | <b>19</b>                                                                                                                            | Deferred revenue . . . . .                                                                                                                                                                                           |             |                          | <b>19</b>     |                    |
|                                    | <b>20</b>                                                                                                                            | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                |             |                          | <b>20</b>     |                    |
|                                    | <b>21</b>                                                                                                                            | Escrow or custodial account liability. Complete Part IV of Schedule D                                                                                                                                                |             |                          | <b>21</b>     |                    |
|                                    | <b>22</b>                                                                                                                            | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |             |                          | <b>22</b>     |                    |
|                                    | <b>23</b>                                                                                                                            | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                             |             |                          | <b>23</b>     |                    |
|                                    | <b>24</b>                                                                                                                            | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                               |             | 16,779,308               | <b>24</b>     | 16,118,011         |
|                                    | <b>25</b>                                                                                                                            | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D                                              |             | 382,495,569              | <b>25</b>     | 612,227,470        |
|                                    | <b>26</b>                                                                                                                            | <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                          |             | 584,767,832              | <b>26</b>     | 745,661,486        |
| <b>Net Assets or Fund Balances</b> | <b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b> |                                                                                                                                                                                                                      |             |                          |               |                    |
|                                    | <b>27</b>                                                                                                                            | Net assets without donor restrictions . . . . .                                                                                                                                                                      |             | 206,116,213              | <b>27</b>     | 299,605,280        |
|                                    | <b>28</b>                                                                                                                            | Net assets with donor restrictions . . . . .                                                                                                                                                                         |             | 39,753,996               | <b>28</b>     | 61,663,649         |
|                                    | <b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>          |                                                                                                                                                                                                                      |             |                          |               |                    |
|                                    | <b>29</b>                                                                                                                            | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                         |             |                          | <b>29</b>     |                    |
|                                    | <b>30</b>                                                                                                                            | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                            |             |                          | <b>30</b>     |                    |
|                                    | <b>31</b>                                                                                                                            | Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                     |             |                          | <b>31</b>     |                    |
|                                    | <b>32</b>                                                                                                                            | <b>Total net assets or fund balances</b> . . . . .                                                                                                                                                                   |             | 245,870,209              | <b>32</b>     | 361,268,929        |
| <b>33</b>                          | <b>Total liabilities and net assets/fund balances</b> . . . . .                                                                      |                                                                                                                                                                                                                      | 830,638,041 | <b>33</b>                | 1,106,930,415 |                    |

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

|           |                                                                                                                |           |               |
|-----------|----------------------------------------------------------------------------------------------------------------|-----------|---------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                      | <b>1</b>  | 1,471,010,412 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                       | <b>2</b>  | 1,327,601,406 |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1                                                             | <b>3</b>  | 143,409,006   |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | <b>4</b>  | 245,870,209   |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                   | <b>5</b>  | -3,605,107    |
| <b>6</b>  | Donated services and use of facilities                                                                         | <b>6</b>  |               |
| <b>7</b>  | Investment expenses                                                                                            | <b>7</b>  |               |
| <b>8</b>  | Prior period adjustments                                                                                       | <b>8</b>  |               |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)                                           | <b>9</b>  | -24,405,179   |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 361,268,929   |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

|                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.                                                                                                                                        |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | No  |    |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | Yes |    |
| <b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.                                                                     | Yes |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                  | Yes |    |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.                                                                                                                                                                                                      | Yes |    |

**Software ID:**  
**Software Version:**  
**EIN:** 23-2825878  
**Name:** Temple University Hospital Inc

Form 990 (2019)

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**Form 990, Part III, Line 4a:**

See Schedule O Temple University Hospital was founded in 1892 as "Samaritan Hospital," with the mission of caring for patients with limited incomes and ensuring access to medical care in its surrounding neighborhoods. As the chief academic teaching hospital of the Lewis Katz School of Medicine at Temple University, Temple University Hospital (TUH) is a 879-bed non-profit acute care hospital that provides a comprehensive range of medical services to its low-income communities, and a broad spectrum of secondary, tertiary, and quaternary care to patients throughout Southeastern Pennsylvania and beyond. TUH is accredited as an Adult Level 1 Trauma Center by the Pennsylvania Trauma Systems Foundation. In addition to its main campus in North Philadelphia, TUH includes its Episcopal, Northeastern, and Jeanes campuses, all of which serve economically and socially disadvantaged communities. As our chief clinical teaching site, TUH is staffed by over 400 physicians of Temple Faculty Physicians as well as physician scientists from our affiliated Fox Chase Cancer Center and our community-based Temple Physicians, Inc. The Temple Faculty Practice Plan represent about 20 academic departments including subspecialties in emergency medicine, oncology, gastroenterology, obstetrics, gynecology, orthopedics, neurosurgery, neurology, general and specialty surgery and psychiatry. Temple physicians also staff important clinics that address major public health concerns, such as the Comprehensive Neurodegenerative Center at Temple University, which is dedicated to improving the public health impact of bench-to clinic research associated with HIV-induced neurological diseases and cognitive disorders. Among our distinctions is the achievement of Magnet status from the American Nurses Credentialing Center, a prestigious recognition of quality nursing care, community commitment and staff dedication bestowed upon only 8% of U.S. healthcare organizations. Temple's nationally renowned physicians offer state of the art treatment options for patients with complex medical problems, some of whom were previously considered untreatable. Using sophisticated technologies and personalized treatments, Temple physicians are working to alter the course of serious disease. In over a dozen research centers, our faculty is speeding the transformation of fundamental scientific discoveries into practical therapies with the potential to dramatically improve human health. The Fox Chase-Temple Bone Marrow Transplant Program, a formal affiliation between Fox Chase Cancer Center and TUH, is an example of this type of transformative medicine. Last year, the program performed 119 transplants, and has participated in countless research studies to promote life-saving treatment modalities. In addition to the academic mission, The Temple Center for Population Health, LLC, (TCPH) promotes and supports the population health efforts of TUH and North Philadelphia. We align our efforts with the goals of the United States Department of Health and Human Services' three-part aim of achieving better care for patients, better health for our communities, and lower costs through health care system improvement. The TCPH mission is to attain a sustainable model of health care delivery through clinical and business integration, community engagement, and academic distinction to promote healthy populations. The TCPH includes an extensive network of Patient Centered Medical Homes (24 in the community based Temple Physicians Inc. practice and 3 in the Temple Faculty Practice Plan); chronic disease management programs for high risk populations utilizing nurse navigators; an extensive inpatient and outpatient community health worker program, peer coaching, and a central access center for appointment scheduling and acute care follow-up. The TCPH ambulatory performance improvement platform provides the infrastructure on which outpatient clinics can continue to achieve better care, smarter spending and healthier communities. The TCPH collaborates closely with TUH to assure smooth transitions of care, access to community resources and management of value-based purchasing. All Temple physicians, whether faculty or community based, care for patients covered by Medicaid in both the inpatient and outpatient setting. About 86% of Temple University Hospital's inpatients are covered by government programs: 41% by Medicare and 45% by Medicaid. Patients dually eligible for both Medicare and Medicaid comprise about half of our Medicare inpatient base. Approximately 49% of our total inpatient cases include a behavioral health diagnosis. TUH serves as a critical access point for vital public health services. Last year we handled about 142,000 patients in our Emergency Department; 11,000 patients in our Psychiatric Crisis Response Center; and 2,100 discharges from our inpatient Behavioral Health unit. We delivered about 2,400 babies, of whom nearly 90% were covered by Medicaid. TUH is an indispensable provider of health care in the largest city in America without a public hospital. Within our immediate service area, about 45% of individuals live below the federal poverty level. Among Pennsylvania's full-service safety-net providers, Temple University Hospital serves the greatest volume and highest percentage of patients covered by Medicaid. Temple University Hospital's Episcopal Campus provides a recovery oriented behavioral health treatment program, offering a welcoming approach and hope for those whose lives have been affected by mental illness and/or co-occurring disorders. It serves adults, age 18 or older, experiencing severe psychiatric symptoms that markedly impair their capacity to function adequately within the community. Many of its patients are diagnosed with psychiatric plus one or more substance/alcohol disorders. Almost half have one or both diagnosis of hypertension and or diabetes. Many have multiple co-existing medical illnesses. Throughout the COVID-19 pandemic, Temple University Hospital has ensured that our vulnerable and medically complex patients received the best medical care with outcomes that met or exceeded care in less challenged communities. Our success is demonstrated through the Medicare Catchment Area Report 2021 for Temple University of the Association of American Medical Colleges and Teaching Hospitals (AAMC). This is a January-June 2020 performance snapshot of Temple University Hospital's Medicare inpatients with a COVID-19 diagnosis, relative to state and national benchmarks. During those six months, 13% of our nearly 3,000 Medicare Fee-for-Service (FFS) inpatient cases had a COVID-19 diagnosis, compared to 7% in our five-county catchment area, 4% in PA, and 3% in the U.S. The AAMC Report compared Temple University Hospital's performance relative to Medicare FFS inpatient cases with a COVID-19 diagnosis to the performance of other hospitals in Pennsylvania and the United States. The AAMC report showed that Temple takes care of a segment of the population recognized as highest risk of getting the sickest and dying from COVID: 64.7% identified as Black, Hispanic or other compared with the U.S. average of 39.1%. Furthermore, 69.5% were dually eligible for Medicare and Medicaid compared with the U.S. average of 52.3%. Despite the high vulnerability of our patient population, our inpatient COVID mortality rate was 15% lower than Pennsylvania and 28% lower than the United States. Within 30-days post-discharge, our COVID patient mortality rates were 32% and 33% lower than the Commonwealth and nation, respectively. We were just 2% above the state average for percent of COVID inpatients requiring ventilator care, and 21% lower than national. The percent of our COVID patients requiring the ICU was 28% lower than Pennsylvania and 9% lower than nation. Our average length of stay for COVID patients was just a half-day longer than the Commonwealth average, and the same as the national.

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## **Form 990, Part III, Line 4b:**

Temple University Hospital takes great pride in the broad array of free community outreach, education and neighborhood building programs that we provide to our economically challenged neighborhoods and the Southeast Pennsylvania region. Below is a summary of this year's programs and activities that advance the health of people and the quality of life in our communities:

**PANDEMIC RESPONSE.** Temple University Hospital offered 24/7 COVID-19 hotline to assist community members with questions on COVID-19 prevention, infection and recovery. We operate free COVID-19 testing on our hospital campuses. We also partner with community organizations to provide on-site testing in difficult-to-reach neighborhoods. Our Regional Health Collaborative, in partnership with University of Pennsylvania, covers over 300 assisted living, personal care homes and skilled nursing facilities in Philadelphia, Bucks, Chester and Lancaster counties with consulting services on COVID-19 care, PPE use and sourcing, testing, infection control and palliative care. We are partnering with the Philadelphia Housing Authority (PHA) to provide its residents with COVID-19 education and assistance with food insecurity, prescription delivery, financial assistance and other social challenges. This program is staffed by a dedicated team of community health workers, all public housing beneficiaries, whom we trained and hired.

**TEMPLE HEALTH OUTREACH.** Health professionals from across Temple University Hospital's departments are engaged in numerous outreach activities with government offices and community-based organizations. These include free health screenings and education on cancer, behavioral health, substance abuse, burn prevention, diabetes care, smoking cessation, LGBTQ health, stroke prevention and other topics.

**VIOLENCE PREVENTION AND INTERVENTION.** Under the leadership of our Department of Surgery, our Trauma Unit conducts a number of programs that address the financial, emotional and social costs of gun violence in Philadelphia. Our "Cradle to Grave" program is a collaborative program with the Juvenile Justice Department and local schools that works with at-risk youth to break the cycle of gun violence. "Fighting Chance" teaches residents in high violence neighborhoods to administer first aid to gunshot victims until first responders arrive. "Safe Bet" provides gun locks to families to reduce accidental shootings. "Turning Point," with a focus on survivors, helps change attitudes toward gun violence and encourages victims to alter their paths.

**PHILADELPHIA MOM.** Temple University Hospital assists the Philadelphia Department of Health in providing early interventions for healthy newborns. After identification at Temple University Hospital, city social workers make home visitations through the child's 6th birthday to ensure they have access to healthcare and educational resources.

**PRENATAL EDUCATION.** All expectant mothers at Temple University Hospital receive counseling on pre-natal nutrition and other topics to promote healthy pregnancy. We provide free childbirth classes covering labor and delivery techniques, breastfeeding basics, postnatal recovery and newborn needs. Our free yoga classes also help expectant mothers with stress reduction, fitness, breathing and overall wellness.

**BEHAVIORAL HEALTH COMMUNITY EDUCATION.** Our physicians and staff provide community-based education on depression, suicidal behavior and other mental health issues. We are proud to partner with the community organization, "Michael's Giving H.A.N.D." (Handling Anxiety Navigating Depression), which engages teenagers at area high schools. Our staff members provide several hours of free training annually to community-based providers and non-profit organizations on topics such as patient safety and crisis response.

**AT YOUR SERVICE.** Temple University Hospital's volunteer intern program connected undergraduate students who engage in pro-active non-clinical rounding on inpatient and outpatient units and interact with patients and families. Volunteer interns gain familiarity with hospital settings while enhancing the experience of patients and visitors.

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## Form 990, Part III, Line 4c:

TEMPLE CENTER FOR POPULATION HEALTH (TCPH). Serves as an interface with federal, state and local agencies and with community based organizations to collaborate on initiatives to improve the health of our low-income, diverse, medically complex population. TCPH's "Temple Care Transitions" program also employs Community Health Workers and Nurse Navigators to identify patients with complex social and medical health issues through intakes conducted in the hospital, community and by telephone. They also assist with scheduling appointments, coordinating transportation, obtaining home support, and educating patients on how they can manage health issues and avoid future hospitalization. SOUTHEAST PENNSYLVANIA COLLABORATIVE OPPORTUNITIES TO ADVANCE COMMUNITY HEALTH (COACH) INITIATIVE. In partnership with the U.S. Department of Health & Human Services, Philadelphia Department of Health and the Healthcare Improvement Foundation, Temple helps address food insecurity. In selected clinical settings, a member of our hospital staff asks patients about their access to sufficient food. If a patient indicates food insecurity, we refer the patient to community resources for SNAP food assistance, food banks and other needs. EMPLOYEE COMMUNITY ENGAGEMENT. Temple University Hospital conducts numerous engagement activities throughout the year, including collections for new coats and clothing, holiday gifts, food, and school supplies to benefit low income families living in our communities. We are particularly proud of the support that we provide to local public schools, where many families have limited resources to purchase warm weather clothing and school supplies for young children. SUPPORT GROUPS. Temple University Hospital's Episcopal Campus is home to free support groups for patients and family members affected by mental health issues, as well as those fighting addiction. Our Caregivers Group also provides education and support to transplant patients and their caregivers and families post-transplant. ADDRESSING PHILADELPHIA'S OPIOID EPIDEMIC. Temple Health is working closely with the Commonwealth of Pennsylvania and City of Philadelphia Department of Behavioral Health and Disability Services' (DBHIDS) Office of Addiction Services (OAS) to address Philadelphia's opioid epidemic. Temple University Hospital's Episcopal Campus is located at the epicenter of the State's opioid crisis and has the highest number of opioid related deaths in Philadelphia. With support from the Commonwealth, we are expanding medication-assisted treatment programs to several community-based sites throughout Philadelphia using multidisciplinary care teams and social supports. With Temple's Department of Family Medicine's TRUST Clinic (Temple Recovery Using Scientific Treatment) central to this "hub-and-spoke" model, we are coordinating services among our emergency departments, local health centers, physician offices and outreach organizations. Additionally, in partnership with the City, our "Recovery Overdose Survivor Project" employs certified peer recovery specialists that help link overdose patients and their families with needed services and provide follow-up 48 hours after treatment in our Emergency Department or Crisis Response Center. We are also working with Philadelphia's Office of Homeless Services to establish a 40-bed respite center to address homelessness among opioid users. INVESTMENT IN COMMUNITY'S HEALTHCARE WORKFORCE. The purpose of this program is to build local workforce and improve skills sets needed to deliver quality healthcare. This involves comprehensive training and education to help workers living in our community adapt and improve skills to enable them to participate in a changing healthcare workplace. About half the students are union members and half from the general community, including laid-off workers and those receiving public assistance. Career pathways include nursing, behavioral health, allied health, childcare, health IT. Education services include GED classes and testing as well as ESL and safety instruction. COMMUNITY HEALTH WORKER PROGRAM. In partnership with Temple University's Center for Social Policy, District Council 1199c Training and Upgrade Fund and Philadelphia Workforce Development Corporation, this program trains unemployed members of our community to become Community Health Workers. Through this program, we are helping residents develop valuable job skills while also achieving national goals of improving healthcare quality, outcomes and cost. SOCIAL SUPPORTS. Last year, our Social workers connected thousands of people with community-based social services, including free transportation legal services, clothing, pharmaceuticals, co-pays and medical supplies to our most destitute to ease their transition to home after discharge or outpatient treatment. INVESTING IN HEALTH PROFESSIONS EDUCATION. Temple provides a significant investment in the education and training of the next professional healthcare workforce to benefit the broader community. This includes part of the cost of training more than 600 residents and fellows in 44 teaching programs. The exposure that our Residents receive caring for our diverse, low-income community helps Temple address health disparities while developing our nation's future physicians. CONNECTING PATIENTS WITH FINANCIAL RESOURCES. Our Financial Counselors are dedicated to helping uninsured and under-insured patients obtain medical coverage as well as providing assistance with out of pocket medical expense. Our team of knowledgeable and caring professionals help patients understand their insurance coverage, limitation and out of pocket obligations. They assist patients and their families by answering their questions regarding the cost of healthcare services, providing information and guidance in comparing health plans, and enrolling them in government funded insurance plans such as Medicaid, Medicare and ACA Marketplace plans. All of our counselors are CMS Certified Application Counselors. In addition, they assist patients in applying for Temple hospitals' Charity Care and Sliding-Scale Financial Assistance program and setting up payment plans. The financial counselors also assist patients in qualifying for patient assistance programs to cover most of the out of pocket costs for expensive medications. LINGUISTIC AND CULTURAL SERVICES. Our language proficient bilingual staff, who we train and credential, performed thousands of interpretations last year. This unique program, known for its excellence, is one of many resources we provide to non-English speaking patients and families. We also assist other area hospitals that call on us to adapt our linguistic services module to their patient populations. PATIENT FAMILY ADVISORY COUNCILS (PFAC). Under the leadership of Temple University Hospital's Office of Patient Experience, we continued the six Temple Physician Incorporated (TPI), as well as the Temple Heart and Vascular Institute PFACs and the Temple Trauma Unit Injury PFAC. The goal of these committees is to engage and encourage the participation of patients, their families, and members of the community in evaluating patient satisfaction. Our PFACs are currently setting priorities as well as developing recommendations for improving Temple University Hospital's services, programs, communications and policies to better meet the needs of patients and families with the full support of Temple Health leadership. BLOOD DRIVES. Temple University Hospital works closely with the American Red Cross to support its mission of providing a safe and reliable blood supply that helps ensure quality outcomes and save lives. EMERGENCY PREPAREDNESS AND RESEARCH This program helps ensure our staff and hospital facilities are prepared to continue to provide safe, quality patient care even under the most austere conditions. We work on many levels, both inside and outside the Temple Health System, educating our communities about the importance of personal preparedness. Temple's Emergency Preparedness and Research Program is a critical link in the federal, state, and local disaster response plans.

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| John W Meacham<br>.....<br>Director/Vice Chair                                                                                                | 2.00<br>.....                                                                              | X                                                                                                         |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Mitchell Morgan<br>.....<br>Director                                                                                                          | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Sandra Harmon-Weiss<br>.....<br>Director/Chair                                                                                                | 12.00<br>2.00<br>.....                                                                     | X                                                                                                         |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Dr Eugene M Smolens<br>.....<br>Director                                                                                                      | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Herbert E Long Jr<br>.....<br>Director                                                                                                        | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Margaret Cobb<br>.....<br>Director                                                                                                            | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Jane Cameron Miller<br>.....<br>Director                                                                                                      | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Eleanor Reinhardt<br>.....<br>Director                                                                                                        | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Jerome Kline<br>.....<br>Director                                                                                                             | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Charles Lockyer Jr<br>.....<br>Director                                                                                                       | 2.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| Michael Bradshaw<br>.....<br>Director                                                                                                         | 2.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Dr Richard Englert<br>.....<br>Director                                                                                                       | 2.00<br>.....<br>48.00                                                                     | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 925,030                                                                    | 74,878                                                                                        |
| Martin Ogletree<br>.....<br>Director (from 10/21/19)                                                                                          | 2.00<br>.....<br>3.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Dr Larry Kaiser<br>.....<br>Director (Until 9/30/19)                                                                                          | 2.00<br>.....<br>50.00                                                                     | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 2,104,200                                                                  | 23,246                                                                                        |
| Janet Yeomans<br>.....<br>Director                                                                                                            | 2.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Shirley Coker<br>.....<br>Director                                                                                                            | 2.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Rebecca Rakoski Isbill<br>.....<br>Director                                                                                                   | 2.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| Michael Young<br>.....<br>Director (from 2/6/20)/President&CEO                                                                                | 40.00<br>.....<br>10.00                                                                    | X                                                                                                         |                       | X       |              |                              |        | 756,309                                                               | 0                                                                          | 25,317                                                                                        |
| Michael DiFranco<br>.....<br>Asst Treasurer (from 4/8/20)                                                                                     | 2.00<br>.....<br>48.00                                                                     |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 196,542                                                                    | 30,661                                                                                        |
| Beth Koob<br>.....<br>Secretary                                                                                                               | 2.00<br>.....<br>48.00                                                                     |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 688,953                                                                    | 83,962                                                                                        |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title           | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                 |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| Charna Wright                   | 2.00                                                                                       |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Asst Secretary                  | 48.00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 80,323                                                                     | 19,561                                                                                        |
| Christopher Snyder              | 2.00                                                                                       |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Asst Treasurer (from 4/8/20)    | 48.00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 224,067                                                                    | 47,562                                                                                        |
| Lisa Corbin                     | 0.00                                                                                       |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Asst Treasurer (from 4/8/20)    | 50.00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 238,351                                                                    | 56,032                                                                                        |
| Maricar Collins                 | 2.00                                                                                       |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Asst Treasurer (until 12/31/19) | 48.00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 281,803                                                                    | 51,263                                                                                        |
| Herbert P White                 | 2.00                                                                                       |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Asst Treasurer (until 3/27/20)  | 48.00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 426,986                                                                    | 65,730                                                                                        |
| Kathleen Barron                 | 48.00                                                                                      |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Executive Director              | 2.00                                                                                       |                                                                                                           |                       |         | X            |                              |        | 399,050                                                               | 0                                                                          | 23,966                                                                                        |
| Claire Raab                     | 50.00                                                                                      |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Chief Clinical Officer          | 0.00                                                                                       |                                                                                                           |                       |         | X            |                              |        | 303,432                                                               | 0                                                                          | 48,299                                                                                        |
| Betty Craig                     | 50.00                                                                                      |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Chief Nursing Officer           | 0.00                                                                                       |                                                                                                           |                       |         | X            |                              |        | 263,512                                                               | 0                                                                          | 39,680                                                                                        |
| Abhinav Rastogi                 | 50.00                                                                                      |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Chief Operating Officer         | 0.00                                                                                       |                                                                                                           |                       |         | X            |                              |        | 299,974                                                               | 0                                                                          | 40,009                                                                                        |
| Herbert Cushing                 | 50.00                                                                                      |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
| Chief Medical Officer           | 0.00                                                                                       |                                                                                                           |                       |         | X            |                              |        | 350,580                                                               | 0                                                                          | 25,806                                                                                        |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| Tony Stuart Reed<br>.....<br>Chief Medical Officer                                                                                            | 42.50<br>.....<br>7.50                                                                     |                                                                                                           |                       |         | X            |                              |        | 397,039                                                               | 0                                                                          | 43,724                                                                                        |
| Steven Carson<br>.....<br>VP Clinical Integration                                                                                             | 50.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 387,905                                                               | 0                                                                          | 25,461                                                                                        |
| Joseph McComb<br>.....<br>Assoc Pro Clinician Educator                                                                                        | 50.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 310,576                                                               | 0                                                                          | 37,389                                                                                        |
| Shidong Li<br>.....<br>Chief Physicist                                                                                                        | 50.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 299,671                                                               | 0                                                                          | 56,006                                                                                        |
| Susan Coull<br>.....<br>VP Medical Education                                                                                                  | 50.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 285,741                                                               | 0                                                                          | 19,374                                                                                        |
| Howard L Rudnick<br>.....<br>Medical Director                                                                                                 | 50.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 268,555                                                               | 0                                                                          | 24,806                                                                                        |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations . . . . .
- g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                    |          |                                                                                | Yes                                                         | No |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
| Total                              |          |                                                                                |                                                             |    |                                                   |                                                 |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.  
If the organization failed to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                                                                                                                                                                                                                                                         |          |          |          |          |          |           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                                                                                                                                                                                                                                                  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .                                                                                                                                                                                                                                                                                                                         |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .                                                                                                                                                                                                                                                                                                                          |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge..                                                                                                                                                                                                                                                                                                                       |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                                                                                                                                                                                                                                                    |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .                                                                                                                                                                                                                        |          |          |          |          |          |           |
| 6 Public support. Subtract line 5 from line 4.                                                                                                                                                                                                                                                                                                                                                                                    |          |          |          |          |          |           |
| Section B. Total Support                                                                                                                                                                                                                                                                                                                                                                                                          |          |          |          |          |          |           |
| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                                                                                                                                                                                                                                                  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 Amounts from line 4. . .                                                                                                                                                                                                                                                                                                                                                                                                        |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . .                                                                                                                                                                                                                                                                                           |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on. .                                                                                                                                                                                                                                                                                                                           |          |          |          |          |          |           |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .                                                                                                                                                                                                                                                                                                                           |          |          |          |          |          |           |
| 11 Total support. Add lines 7 through 10                                                                                                                                                                                                                                                                                                                                                                                          |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc. (see instructions) . . . . .                                                                                                                                                                                                                                                                                                                                                      |          |          |          |          | 12       |           |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                                                             |          |          |          |          |          |           |
| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                                                               |          |          |          |          |          |           |
| 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) . . . . .                                                                                                                                                                                                                                                                                                                               |          |          |          |          | 14       |           |
| 15 Public support percentage for 2018 Schedule A, Part II, line 14 . . . . .                                                                                                                                                                                                                                                                                                                                                      |          |          |          |          | 15       |           |
| 16a 33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                           |          |          |          |          |          |           |
| b 33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                        |          |          |          |          |          |           |
| 17a 10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>    |          |          |          |          |          |           |
| b 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/> |          |          |          |          |          |           |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                                                                                                        |          |          |          |          |          |           |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .                                                                     |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .                                                                   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .                                                                     |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.          |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b. .                                                                                                                                                   |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)                                                                                                                          |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                                                                     | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6. . .                                                                                                                                                                                                    |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .                                                                                         |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.                                                                                                                    |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b.                                                                                                                                                                                                      |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.                                                                                               |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .                                                                                                                        |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . .                                                                                                                                                                         |          |          |          |          |          |           |
| <b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . ► <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                            |           |  |
|------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>15</b> Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f)) . . . . . | <b>15</b> |  |
| <b>16</b> Public support percentage from 2018 Schedule A, Part III, line 15 . . . . .                      | <b>16</b> |  |

**Section D. Computation of Investment Income Percentage**

|                                                                                                                        |           |  |
|------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>17</b> Investment income percentage for <b>2019</b> (line 10c, column (f) divided by line 13, column (f)) . . . . . | <b>17</b> |  |
| <b>18</b> Investment income percentage from <b>2018</b> Schedule A, Part III, line 17 . . . . .                        | <b>18</b> |  |

**19a 33 1/3% support tests—2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ► ☐

**b 33 1/3% support tests—2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ► ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . ► ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>                                                                                                                                                                                                                |     |    |
| <b>1</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>                                                                                                                                                                                                                                             |     |    |
| <b>2</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| <b>3a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>                                                                                                                                                                                                                                                           |     |    |
| <b>3b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>                                                                                                                                                                                                                                                                                                    |     |    |
| <b>3c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                |     |    |
| <b>4a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>                                                                                                                                                                                                        |     |    |
| <b>4b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>                                                                                                                                                                           |     |    |
| <b>4c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>5a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>5b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                                |     |    |
| <b>5c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                          |     |    |
| <b>6</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>                                                                                                                                                                                             |     |    |
| <b>7</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>                                                                                                                                                                                                                                                                                                                                                     |     |    |
| <b>8</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                      |     |    |
| <b>9a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>9b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                               |     |    |
| <b>9c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>                                                                                                                                                                                                                                                     |     |    |
| <b>10a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>10b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |

Part IV

Supporting Organizations (continued)

|                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?                                                                            |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described in (a) above?                                                                                                                 |     |    |
| <b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in <b>Part VI</b>.</i>                                 |     |    |

Section B. Type I Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>                                                                                                                                                                                                                                                                              |     |    |

Section C. Type II Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                             | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |

Section D. All Type III Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).</i>                                                                                                               |     |    |
| <b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.</i>                                                                                   |     |    |

Section E. Type III Functionally-Integrated Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> ):                                                                                                                                                                                                                                                                                                                                                                                            |  |  |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)                                                                                                                                                                                                                                                                                                                                                                        |  |  |
| <b>2</b> Activities Test. <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>                                                                                                                              |  |  |
| <b>3</b> Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                                |  |  |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.</i>                                                                                                                                                                                                                                                                                    |  |  |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

|                                  |                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                            |                             |
|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 1                                |                                                                                                                                                                                                          | <input type="checkbox"/> Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). <b>See instructions.</b> All other Type III non-functionally integrated supporting organizations must complete Sections A through E. |                             |
| Section A - Adjusted Net Income  |                                                                                                                                                                                                          | (A) Prior Year                                                                                                                                                                                                                                                                             | (B) Current Year (optional) |
| 1                                | Net short-term capital gain                                                                                                                                                                              | 1                                                                                                                                                                                                                                                                                          |                             |
| 2                                | Recoveries of prior-year distributions                                                                                                                                                                   | 2                                                                                                                                                                                                                                                                                          |                             |
| 3                                | Other gross income (see instructions)                                                                                                                                                                    | 3                                                                                                                                                                                                                                                                                          |                             |
| 4                                | Add lines 1 through 3                                                                                                                                                                                    | 4                                                                                                                                                                                                                                                                                          |                             |
| 5                                | Depreciation and depletion                                                                                                                                                                               | 5                                                                                                                                                                                                                                                                                          |                             |
| 6                                | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6                                                                                                                                                                                                                                                                                          |                             |
| 7                                | Other expenses (see instructions)                                                                                                                                                                        | 7                                                                                                                                                                                                                                                                                          |                             |
| 8                                | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)                                                                                                                                              | 8                                                                                                                                                                                                                                                                                          |                             |
| Section B - Minimum Asset Amount |                                                                                                                                                                                                          | (A) Prior Year                                                                                                                                                                                                                                                                             | (B) Current Year (optional) |
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):                                                                          | 1                                                                                                                                                                                                                                                                                          |                             |
| a                                | Average monthly value of securities                                                                                                                                                                      | 1a                                                                                                                                                                                                                                                                                         |                             |
| b                                | Average monthly cash balances                                                                                                                                                                            | 1b                                                                                                                                                                                                                                                                                         |                             |
| c                                | Fair market value of other non-exempt-use assets                                                                                                                                                         | 1c                                                                                                                                                                                                                                                                                         |                             |
| d                                | Total (add lines 1a, 1b, and 1c)                                                                                                                                                                         | 1d                                                                                                                                                                                                                                                                                         |                             |
| e                                | Discount claimed for blockage or other factors (explain in detail in Part VI):                                                                                                                           |                                                                                                                                                                                                                                                                                            |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt use assets                                                                                                                                             | 2                                                                                                                                                                                                                                                                                          |                             |
| 3                                | Subtract line 2 from line 1d                                                                                                                                                                             | 3                                                                                                                                                                                                                                                                                          |                             |
| 4                                | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                                                                                                          | 4                                                                                                                                                                                                                                                                                          |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)                                                                                                                                         | 5                                                                                                                                                                                                                                                                                          |                             |
| 6                                | Multiply line 5 by .035                                                                                                                                                                                  | 6                                                                                                                                                                                                                                                                                          |                             |
| 7                                | Recoveries of prior-year distributions                                                                                                                                                                   | 7                                                                                                                                                                                                                                                                                          |                             |
| 8                                | Minimum Asset Amount (add line 7 to line 6)                                                                                                                                                              | 8                                                                                                                                                                                                                                                                                          |                             |
| Section C - Distributable Amount |                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                            | Current Year                |
| 1                                | Adjusted net income for prior year (from Section A, line 8, Column A)                                                                                                                                    | 1                                                                                                                                                                                                                                                                                          |                             |
| 2                                | Enter 85% of line 1                                                                                                                                                                                      | 2                                                                                                                                                                                                                                                                                          |                             |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, Column A)                                                                                                                                   | 3                                                                                                                                                                                                                                                                                          |                             |
| 4                                | Enter greater of line 2 or line 3                                                                                                                                                                        | 4                                                                                                                                                                                                                                                                                          |                             |
| 5                                | Income tax imposed in prior year                                                                                                                                                                         | 5                                                                                                                                                                                                                                                                                          |                             |
| 6                                | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)                                                                                    | 6                                                                                                                                                                                                                                                                                          |                             |
| 7                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)                                 |                                                                                                                                                                                                                                                                                            |                             |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions                                                                                                                   |  |  | Current Year |
|---------------------------------------------------------------------------------------------------------------------------------------------|--|--|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes                                                                     |  |  |              |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity     |  |  |              |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations                                                     |  |  |              |
| 4 Amounts paid to acquire exempt-use assets                                                                                                 |  |  |              |
| 5 Qualified set-aside amounts (prior IRS approval required)                                                                                 |  |  |              |
| 6 Other distributions (describe in Part VI). See instructions                                                                               |  |  |              |
| 7 Total annual distributions. Add lines 1 through 6.                                                                                        |  |  |              |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions |  |  |              |
| 9 Distributable amount for 2019 from Section C, line 6                                                                                      |  |  |              |
| 10 Line 8 amount divided by Line 9 amount                                                                                                   |  |  |              |

| Section E - Distribution Allocations<br>(see instructions)                                                                                                                      | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| 1 Distributable amount for 2019 from Section C, line 6                                                                                                                          |                             |                                        |                                           |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.                                                       |                             |                                        |                                           |
| 3 Excess distributions carryover, if any, to 2019:                                                                                                                              |                             |                                        |                                           |
| a From 2014. . . . .                                                                                                                                                            |                             |                                        |                                           |
| b From 2015. . . . .                                                                                                                                                            |                             |                                        |                                           |
| c From 2016. . . . .                                                                                                                                                            |                             |                                        |                                           |
| d From 2017. . . . .                                                                                                                                                            |                             |                                        |                                           |
| e From 2018. . . . .                                                                                                                                                            |                             |                                        |                                           |
| f Total of lines 3a through e                                                                                                                                                   |                             |                                        |                                           |
| g Applied to underdistributions of prior years                                                                                                                                  |                             |                                        |                                           |
| h Applied to 2019 distributable amount                                                                                                                                          |                             |                                        |                                           |
| i Carryover from 2014 not applied (see instructions)                                                                                                                            |                             |                                        |                                           |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f.                                                                                                                             |                             |                                        |                                           |
| 4 Distributions for 2019 from Section D, line 7:                                                                                                                                |                             |                                        |                                           |
| \$                                                                                                                                                                              |                             |                                        |                                           |
| a Applied to underdistributions of prior years                                                                                                                                  |                             |                                        |                                           |
| b Applied to 2019 distributable amount                                                                                                                                          |                             |                                        |                                           |
| c Remainder. Subtract lines 4a and 4b from 4.                                                                                                                                   |                             |                                        |                                           |
| 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. |                             |                                        |                                           |
| 6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.                        |                             |                                        |                                           |
| 7 Excess distributions carryover to 2020. Add lines 3j and 4c.                                                                                                                  |                             |                                        |                                           |
| 8 Breakdown of line 7:                                                                                                                                                          |                             |                                        |                                           |
| a Excess from 2015. . . . .                                                                                                                                                     |                             |                                        |                                           |
| b Excess from 2016. . . . .                                                                                                                                                     |                             |                                        |                                           |
| c Excess from 2017. . . . .                                                                                                                                                     |                             |                                        |                                           |
| d Excess from 2018. . . . .                                                                                                                                                     |                             |                                        |                                           |
| e Excess from 2019. . . . .                                                                                                                                                     |                             |                                        |                                           |

Additional Data

Software ID:  
Software Version:  
EIN: 23-2825878  
Name: Temple University Hospital Inc

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

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SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|                                                     | (a) Donor advised funds | (b) Funds and other accounts |
|-----------------------------------------------------|-------------------------|------------------------------|
| 1 Total number at end of year . . . . .             |                         |                              |
| 2 Aggregate value of contributions to (during year) |                         |                              |
| 3 Aggregate value of grants from (during year)      |                         |                              |
| 4 Aggregate value at end of year . . . . .          |                         |                              |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .

☐ Yes ☐ No

Part II

Conservation Easements.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|                                                                                                                                                      | Held at the End of the Year |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| a Total number of conservation easements . . . . .                                                                                                   | 2a                          |
| b Total acreage restricted by conservation easements . . . . .                                                                                       | 2b                          |
| c Number of conservation easements on a certified historic structure included in (a) . . . . .                                                       | 2c                          |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . . | 2d                          |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

(ii) Assets included in Form 990, Part X . . . . . ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

b Assets included in Form 990, Part X . . . . . ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D Schedule D (Form 990) 2019

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other .....

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance . . . . .

d

Additions during the year . . . . .

e

Distributions during the year . . . . .

f

Ending balance . . . . .

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|                                                            | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|------------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance . . . . .                     | 35,872,119       | 36,142,078     | 34,928,027         | 30,063,362           | 31,377,656          |
| b Contributions . . . . .                                  | 21,271,758       |                |                    |                      |                     |
| c Net investment earnings, gains, and losses               | -2,579,405       | -269,959       | 1,214,051          | 4,864,665            | -1,314,294          |
| d Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| f Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| g End of year balance . . . . .                            | 54,564,472       | 35,872,119     | 36,142,078         | 34,928,027           | 30,063,362          |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶ .....

b

Permanent endowment ▶ .....

c

Temporarily restricted endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations . . . . .

3a(i)

Yes

No

(ii) related organizations . . . . .

3a(ii)

Yes

No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

3b

Yes

No

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                   | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                         |                                      | 4,603,971                       |                              | 4,603,971      |
| b Buildings . . . . .                                                                                     |                                      | 408,917,229                     | 302,106,849                  | 106,810,380    |
| c Leasehold improvements                                                                                  |                                      |                                 |                              |                |
| d Equipment . . . . .                                                                                     |                                      | 388,084,144                     | 316,482,568                  | 71,601,576     |
| e Other . . . . .                                                                                         |                                      | 4,258,570                       | 2,592,427                    | 1,666,143      |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶ |                                      |                                 |                              | 184,682,070    |

Schedule D (Form 990) 2019

Part VII Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book<br>value | (c) Method of valuation:<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|-------------------|--------------------------------------------------------------|
| (1) Financial derivatives . . . . .                                     |                   |                                                              |
| (2) Closely-held equity interests . . . . .                             |                   |                                                              |
| (3) Other _____                                                         |                   |                                                              |
| (A)                                                                     |                   |                                                              |
| (B)                                                                     |                   |                                                              |
| (C)                                                                     |                   |                                                              |
| (D)                                                                     |                   |                                                              |
| (E)                                                                     |                   |                                                              |
| (F)                                                                     |                   |                                                              |
| (G)                                                                     |                   |                                                              |
| (H)                                                                     |                   |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶    |                   |                                                              |

Part VIII Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                       | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market<br>value |
|---------------------------------------------------------------------|----------------|-----------------------------------------------------------------|
| (1)                                                                 |                |                                                                 |
| (2)                                                                 |                |                                                                 |
| (3)                                                                 |                |                                                                 |
| (4)                                                                 |                |                                                                 |
| (5)                                                                 |                |                                                                 |
| (6)                                                                 |                |                                                                 |
| (7)                                                                 |                |                                                                 |
| (8)                                                                 |                |                                                                 |
| (9)                                                                 |                |                                                                 |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶ |                |                                                                 |

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description                                                               | (b) Book value |
|-------------------------------------------------------------------------------|----------------|
| (1) Self-Insurance Assets                                                     | 23,444,913     |
| (2) Assets Held in Perpetual Trust                                            | 53,032,582     |
| (3) Due From Affiliated Companies                                             | 33,892,278     |
| (4) Health Partners Investment                                                | 49,293,194     |
| (5) Other Assets                                                              | 16,723,881     |
| (6)                                                                           |                |
| (7)                                                                           |                |
| (8)                                                                           |                |
| (9)                                                                           |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) . . . . . ▶ | 176,386,848    |

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability                                     | (b) Book<br>value |
|---------------------------------------------------------------------|-------------------|
| (1) Federal income taxes                                            |                   |
| (2) Self-Insurance Program Liability                                | 71,833,217        |
| (3) Unfunded Post-Retirement Benefits                               | 34,780,512        |
| (4) Reserve Liability                                               | 26,252,001        |
| (5) Long-Term Debt, Intercompany                                    | 253,044,564       |
| (6) Other Liabilities                                               | 61,694,820        |
| (7) Due to Affiliated Companies                                     | 60,630,993        |
| (8) Estimated Settlements, 3rd Party Payers                         | 103,991,363       |
| (9)                                                                 |                   |
| (10)                                                                |                   |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶ | 612,227,470       |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                          |           |           |  |
|----------|----------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                       |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                                      |           |           |  |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .                                                   | <b>2a</b> |           |  |
| <b>b</b> | Donated services and use of facilities . . . . .                                                         | <b>2b</b> |           |  |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                                | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .                                                                 | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :                             |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .                                                                 | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              |           | <b>4c</b> |  |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . . |           | <b>5</b>  |  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                           |           |           |  |
|----------|-----------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                      |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:                                         |           |           |  |
| <b>a</b> | Donated services and use of facilities . . . . .                                                          | <b>2a</b> |           |  |
| <b>b</b> | Prior year adjustments . . . . .                                                                          | <b>2b</b> |           |  |
| <b>c</b> | Other losses . . . . .                                                                                    | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .                                                                  | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                           |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                      |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .                                                                  | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                               |           | <b>4c</b> |  |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . . |           | <b>5</b>  |  |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference          | Explanation |
|---------------------------|-------------|
| See Additional Data Table |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |

**Part XIII** Supplemental Information *(continued)*

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 23-2825878  
**Name:** Temple University Hospital Inc

**Supplemental Information**

| Return Reference | Explanation                                                                                                                                                                                                                                                     |
|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part V, Line 4:  | The endowment funds will be used for capital purposes, maintenance of the Liacouras Garden , appreciation awards to "Non-Professional" Employees and to cover the cost of unreimbursed care for the prevention and treatment of crippling diseases in children. |

SCHEDULE H  
(Form 990)

Department of the Treasury

Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990EZ](http://www.irs.gov/Form990EZ) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I

Financial Assistance and Certain Other Community Benefits at Cost

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |     |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Yes | No  |
| 1a | Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1a  | Yes |
| b  | If "Yes," was it a written policy? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1b  | Yes |
| 2  | If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.<br><input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities<br><input type="checkbox"/> Generally tailored to individual hospital facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |     |     |
| 3  | Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.<br><br>a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:<br><input checked="" type="checkbox"/> 100% <input type="checkbox"/> 150% <input type="checkbox"/> 200% <input type="checkbox"/> Other _____ %<br><br>b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: . . . . .<br><input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input checked="" type="checkbox"/> 400% <input type="checkbox"/> Other _____ %<br><br>c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.<br><br>4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? . . . . .<br><br>5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? . . . . .<br><br>b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? . . . . .<br><br>c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? . . . . .<br><br>6a Did the organization prepare a community benefit report during the tax year? . . . . .<br><br>b If "Yes," did the organization make it available to the public? . . . . .<br><br>Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. | 3a  | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 3b  | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 4   | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 5a  | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 5b  | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 5c  | No  |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6a  | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6b  | Yes |

7

Financial Assistance and Certain Other Community Benefits at Cost

| Financial Assistance and Means-Tested Government Programs                                            | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
|------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| a Financial Assistance at cost (from Worksheet 1) . . . . .                                          |                                                 |                               | 22,839,580                          |                               | 22,839,580                        | 1.720 %                      |
| b Medicaid (from Worksheet 3, column a) . . . . .                                                    |                                                 | 163,321                       | 609,102,534                         | 624,315,966                   | 0                                 | 0 %                          |
| c Costs of other means-tested government programs (from Worksheet 3, column b) . . . . .             |                                                 |                               |                                     |                               |                                   |                              |
| d Total Financial Assistance and Means-Tested Government Programs . . . . .                          |                                                 | 163,321                       | 631,942,114                         | 624,315,966                   | 22,839,580                        | 1.720 %                      |
| Other Benefits                                                                                       |                                                 |                               |                                     |                               |                                   |                              |
| e Community health improvement services and community benefit operations (from Worksheet 4). . . . . | 383                                             | 53,614                        | 2,983,957                           | 144,464                       | 2,839,493                         | 0.210 %                      |
| f Health professions education (from Worksheet 5) . . . . .                                          |                                                 |                               | 142,908,973                         | 33,945,950                    | 108,963,023                       | 8.210 %                      |
| g Subsidized health services (from Worksheet 6) . . . . .                                            |                                                 | 35,785                        | 45,109,245                          | 25,819,718                    | 19,289,527                        | 1.450 %                      |
| h Research (from Worksheet 7) . . . . .                                                              |                                                 |                               |                                     |                               |                                   |                              |
| i Cash and in-kind contributions for community benefit (from Worksheet 8) . . . . .                  |                                                 |                               | 6,265,693                           |                               | 6,265,693                         | 0.470 %                      |
| j Total. Other Benefits . . . . .                                                                    | 383                                             | 89,399                        | 197,267,868                         | 59,910,132                    | 137,357,736                       | 10.340 %                     |
| k Total. Add lines 7d and 7j . . . . .                                                               | 383                                             | 252,720                       | 829,209,982                         | 684,226,098                   | 160,197,316                       | 12.060 %                     |

**Part II Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

|                                                                    | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|--------------------------------------------------------------------|-------------------------------------------------|-------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| <b>1</b> Physical improvements and housing                         |                                                 |                               |                                      |                               |                                    |                              |
| <b>2</b> Economic development                                      |                                                 |                               |                                      |                               |                                    |                              |
| <b>3</b> Community support                                         | 26                                              | 133,514                       | 6,088,914                            | 4,830,400                     | 1,258,514                          | 0.090 %                      |
| <b>4</b> Environmental improvements                                |                                                 |                               |                                      |                               |                                    |                              |
| <b>5</b> Leadership development and training for community members |                                                 |                               |                                      |                               |                                    |                              |
| <b>6</b> Coalition building                                        |                                                 |                               |                                      |                               |                                    |                              |
| <b>7</b> Community health improvement advocacy                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>8</b> Workforce development                                     |                                                 | 4,000                         | 845,798                              |                               | 845,798                            | 0.060 %                      |
| <b>9</b> Other                                                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>10 Total</b>                                                    | 26                                              | 137,514                       | 6,934,712                            | 4,830,400                     | 2,104,312                          | 0.150 %                      |

**Part III Bad Debt, Medicare, & Collection Practices**

**Section A. Bad Debt Expense**

|                                                                                                                                                                                                                                                                                                                                                        |          | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----|----|
| <b>1</b> Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? . . . . .                                                                                                                                                                                                       | <b>1</b> | Yes |    |
| <b>2</b> Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount. . . . .                                                                                                                                                                                         | <b>2</b> |     |    |
| <b>3</b> Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit. . . . . | <b>3</b> |     |    |
| <b>4</b> Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.                                                                                                                           |          |     |    |

**Section B. Medicare**

|                                                                                                                                                                                                                                                                                     |                                               |                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------|
| <b>5</b> Enter total revenue received from Medicare (including DSH and IME) . . . . .                                                                                                                                                                                               | <b>5</b>                                      | 170,783,856                               |
| <b>6</b> Enter Medicare allowable costs of care relating to payments on line 5 . . . . .                                                                                                                                                                                            | <b>6</b>                                      | 187,534,658                               |
| <b>7</b> Subtract line 6 from line 5. This is the surplus (or shortfall) . . . . .                                                                                                                                                                                                  | <b>7</b>                                      | -16,750,802                               |
| <b>8</b> Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: |                                               |                                           |
| <input type="checkbox"/> Cost accounting system                                                                                                                                                                                                                                     | <input type="checkbox"/> Cost to charge ratio | <input checked="" type="checkbox"/> Other |

**Section C. Collection Practices**

|                                                                                                                                                                                                                                                                                                |           |     |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|--|
| <b>9a</b> Did the organization have a written debt collection policy during the tax year? . . . . .                                                                                                                                                                                            | <b>9a</b> | Yes |  |
| <b>b</b> If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI . . . . . | <b>9b</b> | Yes |  |

**Part IV Management Companies and Joint Ventures**

| (a) Name of entity (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % |
|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------|
| <b>1</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>2</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>3</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>4</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>5</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>6</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>7</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>8</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>9</b>                                                                                                                |                                               |                                                  |                                                                                    |                                               |
| <b>10</b>                                                                                                               |                                               |                                                  |                                                                                    |                                               |
| <b>11</b>                                                                                                               |                                               |                                                  |                                                                                    |                                               |
| <b>12</b>                                                                                                               |                                               |                                                  |                                                                                    |                                               |
| <b>13</b>                                                                                                               |                                               |                                                  |                                                                                    |                                               |

**Part V Facility Information**

**Section A. Hospital Facilities**

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year?

**5**

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

|  |                           | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | Other (describe) | Facility reporting group |
|--|---------------------------|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------------|
|  | See Additional Data Table |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|  |                           |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|  |                           |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|  |                           |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|  |                           |                   |                            |                     |                   |                          |                   |             |          |                  |                          |

**Part V Facility Information** (continued)**Section B. Facility Policies and Practices**(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)  
Facility Reporting Group A**Name of hospital facility or letter of facility reporting group** \_\_\_\_\_**Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):** \_\_\_\_\_

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Yes        | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>Community Health Needs Assessment</b>                                                                                                                                                                                                                                                                                                                                                                                                                                |            |     |
| <b>1</b> Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? . . . . .                                                                                                                                                                                                                                                                       | <b>1</b>   | No  |
| <b>2</b> Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C. . . . .                                                                                                                                                                                                                                           | <b>2</b>   | No  |
| <b>3</b> During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. . . . .<br>If "Yes," indicate what the CHNA report describes (check all that apply):                                                                                                                                                                                         | <b>3</b>   | Yes |
| <b>a</b> <input checked="" type="checkbox"/> A definition of the community served by the hospital facility                                                                                                                                                                                                                                                                                                                                                              |            |     |
| <b>b</b> <input checked="" type="checkbox"/> Demographics of the community                                                                                                                                                                                                                                                                                                                                                                                              |            |     |
| <b>c</b> <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community                                                                                                                                                                                                                                                                                      |            |     |
| <b>d</b> <input checked="" type="checkbox"/> How data was obtained                                                                                                                                                                                                                                                                                                                                                                                                      |            |     |
| <b>e</b> <input checked="" type="checkbox"/> The significant health needs of the community                                                                                                                                                                                                                                                                                                                                                                              |            |     |
| <b>f</b> <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups                                                                                                                                                                                                                                                                                                    |            |     |
| <b>g</b> <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs                                                                                                                                                                                                                                                                                                        |            |     |
| <b>h</b> <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests                                                                                                                                                                                                                                                                                                                                             |            |     |
| <b>i</b> <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)                                                                                                                                                                                                                                                                                                |            |     |
| <b>j</b> <input type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                                                                                                                                         |            |     |
| <b>4</b> Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>18</u>                                                                                                                                                                                                                                                                                                                                                                                |            |     |
| <b>5</b> In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted . . . . . | <b>5</b>   | Yes |
| <b>6 a</b> Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C . . . . .                                                                                                                                                                                                                                                                                                   | <b>6a</b>  | No  |
| <b>b</b> Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C . . . . .                                                                                                                                                                                                                                                                                        | <b>6b</b>  | No  |
| <b>7</b> Did the hospital facility make its CHNA report widely available to the public? . . . . .<br>If "Yes," indicate how the CHNA report was made widely available (check all that apply):                                                                                                                                                                                                                                                                           | <b>7</b>   | Yes |
| <b>a</b> <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>https://tuh.templehealth.org/content/community_health_information.htm</u>                                                                                                                                                                                                                                                                                                       |            |     |
| <b>b</b> <input type="checkbox"/> Other website (list url): _____                                                                                                                                                                                                                                                                                                                                                                                                       |            |     |
| <b>c</b> <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility                                                                                                                                                                                                                                                                                                                                  |            |     |
| <b>d</b> <input type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                                                                                                                                         |            |     |
| <b>8</b> Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11. . . . .                                                                                                                                                                                                                                                               | <b>8</b>   | Yes |
| <b>9</b> Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>19</u>                                                                                                                                                                                                                                                                                                                                                              |            |     |
| <b>10</b> Is the hospital facility's most recently adopted implementation strategy posted on a website? . . . . .<br>If "Yes" (list url): <u>https://tuh.templehealth.org/content/community_health_information.htm</u>                                                                                                                                                                                                                                                  | <b>10</b>  | Yes |
| <b>a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |            |     |
| <b>b</b> If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . .                                                                                                                                                                                                                                                                                                                                           | <b>10b</b> |     |
| <b>11</b> Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.                                                                                                                                                                                                          |            |     |
| <b>12a</b> Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? . . . . .                                                                                                                                                                                                                                                                                                | <b>12a</b> | No  |
| <b>b</b> If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . . . . .                                                                                                                                                                                                                                                                                                                                                     | <b>12b</b> |     |
| <b>c</b> If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ _____                                                                                                                                                                                                                                                                                                  |            |     |

**Part V Facility Information** (continued)**Financial Assistance Policy (FAP)**

Facility Reporting Group A

**Name of hospital facility or letter of facility reporting group** \_\_\_\_\_

|                                                                                                         |                                                                                                                                                                                                                                                                                                                                                     | Yes           | No |
|---------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----|
| Did the hospital facility have in place during the tax year a written financial assistance policy that: |                                                                                                                                                                                                                                                                                                                                                     |               |    |
| <b>13</b>                                                                                               | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?<br>If "Yes," indicate the eligibility criteria explained in the FAP:                                                                                                                                                         | <b>13</b> Yes |    |
| <b>a</b>                                                                                                | <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>100.000000000000</u> %<br>and FPG family income limit for eligibility for discounted care of <u>400.000000000000</u> %                                                                                       |               |    |
| <b>b</b>                                                                                                | <input type="checkbox"/> Income level other than FPG (describe in Section C)                                                                                                                                                                                                                                                                        |               |    |
| <b>c</b>                                                                                                | <input checked="" type="checkbox"/> Asset level                                                                                                                                                                                                                                                                                                     |               |    |
| <b>d</b>                                                                                                | <input checked="" type="checkbox"/> Medical indigency                                                                                                                                                                                                                                                                                               |               |    |
| <b>e</b>                                                                                                | <input checked="" type="checkbox"/> Insurance status                                                                                                                                                                                                                                                                                                |               |    |
| <b>f</b>                                                                                                | <input type="checkbox"/> Underinsurance discount                                                                                                                                                                                                                                                                                                    |               |    |
| <b>g</b>                                                                                                | <input checked="" type="checkbox"/> Residency                                                                                                                                                                                                                                                                                                       |               |    |
| <b>h</b>                                                                                                | <input type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                              |               |    |
| <b>14</b>                                                                                               | Explained the basis for calculating amounts charged to patients? . . . . .                                                                                                                                                                                                                                                                          | <b>14</b> Yes |    |
| <b>15</b>                                                                                               | Explained the method for applying for financial assistance? . . . . .<br>If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):                                                                        | <b>15</b> Yes |    |
| <b>a</b>                                                                                                | <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application                                                                                                                                                                                          |               |    |
| <b>b</b>                                                                                                | <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application                                                                                                                                                                              |               |    |
| <b>c</b>                                                                                                | <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process                                                                                                                                                            |               |    |
| <b>d</b>                                                                                                | <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications                                                                                                                                                                                 |               |    |
| <b>e</b>                                                                                                | <input type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                              |               |    |
| <b>16</b>                                                                                               | Was widely publicized within the community served by the hospital facility? . . . . .<br>If "Yes," indicate how the hospital facility publicized the policy (check all that apply):                                                                                                                                                                 | <b>16</b> Yes |    |
| <b>a</b>                                                                                                | <input checked="" type="checkbox"/> The FAP was widely available on a website (list url):<br><u>http://tuh.templehealth.org</u>                                                                                                                                                                                                                     |               |    |
| <b>b</b>                                                                                                | <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url):<br><u>http://tuh.templehealth.org</u>                                                                                                                                                                                                    |               |    |
| <b>c</b>                                                                                                | <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url):<br><u>http://tuh.templehealth.org</u>                                                                                                                                                                                         |               |    |
| <b>d</b>                                                                                                | <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)                                                                                                                                                                                                |               |    |
| <b>e</b>                                                                                                | <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)                                                                                                                                                                               |               |    |
| <b>f</b>                                                                                                | <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)                                                                                                                                                                    |               |    |
| <b>g</b>                                                                                                | <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention |               |    |
| <b>h</b>                                                                                                | <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP                                                                                                                                                                                             |               |    |
| <b>i</b>                                                                                                | <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations                                                                                                                                                                     |               |    |
| <b>j</b>                                                                                                | <input type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                              |               |    |

**Part V Facility Information** (continued)**Billing and Collections**

## Facility Reporting Group A

**Name of hospital facility or letter of facility reporting group** \_\_\_\_\_

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Yes           | No |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----|
| <b>17</b> Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>17</b> Yes |    |
| <b>18</b> Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |               |    |
| <b>a</b> <input type="checkbox"/> Reporting to credit agency(ies)<br><b>b</b> <input type="checkbox"/> Selling an individual's debt to another party<br><b>c</b> <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP<br><b>d</b> <input type="checkbox"/> Actions that require a legal or judicial process<br><b>e</b> <input type="checkbox"/> Other similar actions (describe in Section C)<br><b>f</b> <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted                                                                                                                                 |               |    |
| <b>19</b> Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>19</b>     | No |
| If "Yes," check all actions in which the hospital facility or a third party engaged:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |               |    |
| <b>a</b> <input type="checkbox"/> Reporting to credit agency(ies)<br><b>b</b> <input type="checkbox"/> Selling an individual's debt to another party<br><b>c</b> <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP<br><b>d</b> <input type="checkbox"/> Actions that require a legal or judicial process<br><b>e</b> <input type="checkbox"/> Other similar actions (describe in Section C)                                                                                                                                                                                                                                               |               |    |
| <b>20</b> Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |               |    |
| <b>a</b> <input type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)<br><b>b</b> <input type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)<br><b>c</b> <input type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)<br><b>d</b> <input type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)<br><b>e</b> <input type="checkbox"/> Other (describe in Section C)<br><b>f</b> <input type="checkbox"/> None of these efforts were made |               |    |

**Policy Relating to Emergency Medical Care**

|                                                                                                                                                                                                                                                                                                                                                                                                                                          |               |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--|
| <b>21</b> Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . .                                                                              | <b>21</b> Yes |  |
| If "No," indicate why:                                                                                                                                                                                                                                                                                                                                                                                                                   |               |  |
| <b>a</b> <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions<br><b>b</b> <input type="checkbox"/> The hospital facility's policy was not in writing<br><b>c</b> <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)<br><b>d</b> <input type="checkbox"/> Other (describe in Section C) |               |  |

**Part V Facility Information** *(continued)***Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

Facility Reporting Group A

**Name of hospital facility or letter of facility reporting group** \_\_\_\_\_**22** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.

- a** ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b** ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c** ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d** ☒ The hospital facility used a prospective Medicare or Medicaid method

**23** During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? . . . . .

If "Yes," explain in Section C.

**24** During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? . . . . .

If "Yes," explain in Section C.

|           | Yes | No |
|-----------|-----|----|
| <b>22</b> |     |    |
| <b>23</b> |     | No |
| <b>24</b> |     | No |

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

[illegible]

**Part V**   **Facility Information** *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_\_

| Name and address | Type of Facility (describe) |
|------------------|-----------------------------|
| <b>1</b>         |                             |
| <b>2</b>         |                             |
| <b>3</b>         |                             |
| <b>4</b>         |                             |
| <b>5</b>         |                             |
| <b>6</b>         |                             |
| <b>7</b>         |                             |
| <b>8</b>         |                             |
| <b>9</b>         |                             |
| <b>10</b>        |                             |

**Part VI Supplemental Information**

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

**990 Schedule H, Supplemental Information**

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part I, Line 7:         | As set forth in the Temple University Hospital Emergency Care, Charity Care, Financial Assistance, and Uninsured Discount Policy, it is the policy of Temple University Health System to provide all necessary urgent and emergent care to patients without regard to their ability to pay for such care. Given this mission and within the guidelines of prudent business management, it is further the policy of Temple University Health System (TUHS) that an orderly and controlled system for the write-off of all types of Bad Debt and Charity Care balances is in effect to insure maximum collections. All patients have the option to apply for the TUHS Charity Care Program. The guiding principles behind this policy are to treat all patients equally, with dignity and respect, to serve the emergency healthcare needs of everyone in the community, to assist patients who cannot pay and to balance appropriate financial assistance for patients with fiscal responsibility. Patients and their families have a responsibility to assist TUHS in qualifying them for financial assistance. TUH Inc.'s cost to charge ratio for Part 1, lines 7a through 7d is derived by total expenses divided by the total gross charges. |

## 990 Schedule H, Supplemental Information

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part I, Line 7g:        | Temple University Hospital invested nearly \$20 million to subsidize critical health care services needed in our community. This includes support for our outpatient emergency, acute care and psychiatric services, as well the inpatient psychiatric services on our Episcopal Campus. These physical and mental health services are critical to the health and welfare of our vulnerable communities. |

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part II, Community Building Activities: | <p>Temple University Hospital engages in numerous community building activities throughout the year. These are activities, separate from our "community health improvement" activities that advance the health or safety of the neighborhoods we serve. A summary of our community building and other community benefit activities is provided in our Community Benefit Report posted in plain view on our hospital's website at <a href="https://www.templehealth.org/location/s/temple-university-hospital/about/community-health">https://www.templehealth.org/location/s/temple-university-hospital/about/community-health</a> COMMUNITY SUPPORT. (1) Violence Prevention and Intervention. Under the leadership of our Department of Surgery, our Trauma Unit conducts a number of programs that address the financial, emotional and social costs of gun violence in Philadelphia. Our "Cradle to Grave" program is a collaborative program with the Juvenile Justice Department and local schools that works with at-risk youth to break the cycle of gun violence. "Fighting Chance" teaches residents in high violence neighborhoods to administer first aid to gunshot victims until first responders arrive. "Safe Bet" provides gun locks to families to reduce accidental shootings. "Turning Point," with a focus on survivors, helps change attitudes toward gun violence and encourages victims to alter their paths. (2) Emergency Preparedness and Research. This program helps ensure that our staff and hospital facilities are prepared to continue to provide safe, quality patient care under the most austere conditions. This Program is a critical link in federal, state and local disaster response plans. Our Emergency Preparedness Department is involved in three local committees, including the North Philadelphia Emergency Healthcare Support Zone, the Regional Hospital Subcommittee; and the Emergency Support Function-8 Work Group. These committees focus on creation of drills, policy development, and continuing education. (3) Philadelphia MOM. Temple University Hospital assists the Philadelphia Department of Health in providing early interventions for healthy newborns. After identification at Temple University Hospital, city social workers make home visitations through the child's 6th birthday to ensure they have access to healthcare and educational resources. (4) Prenatal Education: All expectant mothers at Temple University Hospital receive counseling on pre-natal nutrition and other topics to promote healthy pregnancy. We provide free childbirth classes covering labor and delivery techniques, breastfeeding basics, postnatal recovery and newborn needs. Our free yoga classes also help expectant mothers with stress reduction, fitness, breathing and overall wellness. (5) Blood Drives. Temple University Hospital works closely with the American Red Cross to support its mission of providing a safe and reliable blood supply that helps ensure quality outcomes and save lives. (6) Mental Health Training. Our staff members provide several hours of free training annually to community-based providers and non-profit organizations on topics such as patient safety and crises response. (7) At Your Service. Temple University Hospital's volunteer intern program connected undergraduate students who engage in proactive non-clinical rounding on inpatient and outpatient units and interact with patients and families. Volunteer interns gain familiarity with hospital settings while enhancing the experience of patients and visitors. (8) Temple Center for Population Health (TCPH). Serves as an interface with federal, state and local agencies and with community based organizations to collaborate on initiatives to improve the health of our low-income, diverse, medically complex population. TCPH's "Temple Care Transitions" program also employs Community Health Workers and Nurse Navigators to identify patients with complex social and medical health issues through intakes conducted in the hospital, community and by telephone. They also assist with scheduling appointments, coordinating transportation, obtaining home support, and educating patients on how they can manage health issues and avoid future hospitalization. (9) Southeast Pennsylvania Collaborative Opportunities to Advance Community Health (COACH) initiative. In partnership with the U.S. Department of Health &amp; Human Services, Philadelphia Department of Health and the Healthcare Improvement Foundation, Temple helps address food insecurity. In selected clinical settings, a member of our hospital staff asks patients about their access to sufficient food. If a patient indicates food insecurity, we refer the patient to community resources for SNAP food assistance, food banks and other needs. (10) Employee Community Engagement. Temple University Hospital conducts numerous engagement activities throughout the year, including collections for new coats and clothing, holiday gifts, food, and school supplies to benefit low income families living in our communities. We are particularly proud of the support that we provide to local public schools, where many families have</p> |

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| Part II, Community Building Activities: | <p>e limited resources to purchase warm weather clothing and school supplies for young childr en. (11) Temple University Hospital partners with Temple University's Lewis Katz School of Medicine "Block by Block and other programs to establish partnerships with surrounding co mmunities to improve research and community health. (12) Support Groups: Temple University Hospital's Episcopal Campus is home to free support groups for patients and family member s affected by mental health issues, as well as those fighting addiction. Our Caregivers Gr oup also provides education and support to transplant patients and their caregivers and fa milies post-transplant.(13) Addressing Philadelphia's Opioid Epidemic. Temple Health is wo rking closely with the Commonwealth of Pennsylvania and City of Philadelphia Department of Behavioral Health and Disability Services' (DBHIDS) Office of Addiction Services (OAS) to address Philadelphia's opioid epidemic. Temple University Hospital's Episcopal Campus is located at the epicenter of our State's opioid crisis and has the highest number of opioid related deaths in Philadelphia. With support from the Commonwealth, we are expanding medi cation-assisted treatment programs to several community-based sites throughout Philadelphi a using multidisciplinary care teams and social supports. With Temple's Department of Fami ly Medicine's TRUST Clinic (Temple Recovery Using Scientific Treatment) central to this "h ub-and-spoke" model, we are coordinating services among our emergency departments, local h ealth centers, physician offices and outreach organizations. Additionally, in partnership with the City, our "Recovery Overdose Survivor Project" employs certified peer recovery sp ecialists that help link overdose patients and their families with needed services and pro vide follow-up 48 hours after treatment in our Emergency Department or Crisis Response Cen ter. We are also working with Philadelphia's Office of Homeless Services to establish a 40 -bed respite center to address homelessness among opioid users. (14) Support for Early Lea rning. Temple University Hospital's Episcopal Campus provides facility use for the charita ble purpose of providing early learning education for low-income children with autism and disabilities.WORKFORCE DEVELOPMENT(1) Investment in Community's Healthcare Workforce. The purpose of this program is to build local workforce and improve skills sets needed to deli ver quality healthcare. This involves comprehensive training and education for workers liv ing in our community, which helps to adapt and improve skills that enable them to particip ate in a changing healthcare workplace. About half the students are union members and half from the general community, including laid-off workers and those receiving public assista nce. Career pathways include nursing, behavioral health, allied health, childcare, health IT. Education services include GED classes and testing as well as ESL and safety instructi on.(2) Community Health Worker Program. In partnership with Temple University's Center for Social Policy, District Council 1199c Training and Upgrade Fund and Philadelphia Workforc e Development Corporation, this program trains unemployed members of our community to beco me Community Health Workers. Through this program, we are helping residents develop valuab le job skills while also achieving national goals of improving healthcare quality, outcome s and cost.</p> |

**990 Schedule H, Supplemental Information**

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| Part III, Line 2:       | <p>Effective July, 1, 2018, the Health System adopted a new revenue recognition accounting standard that resulted in significant changes to the methodology for reporting bad debt expense. Under the previous standard, estimates for amounts not expected to be collected based on historical experience were recorded within net patient service revenue and then recognized as bad debt expense. Under the new standard, estimates for unrealizable amounts are recognized as implicit price concessions that are a direct reduction to net patient service revenues. As a result, the amount of bad debt expense reported in the Health System's financial statements has been greatly reduced, despite the fact that overall collection rates have not changed.</p> |

# 990 Schedule H, Supplemental Information

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part III, Line 8:       | <p>Community Benefit as in Charity Care is when estimated cost of providing services is in excess of payments received. In 2020, the cost of providing services to the Medicare population was \$16,750,802 higher than revenue. Medicare allowable cost was based on cost apportionment derived from the Medicare Cost Report. The Medicare shortfall carried by TUH provides a community benefit because it benefits a charitable class, the elderly.</p> |

**990 Schedule H, Supplemental Information**

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part III, Line 9b:      | <p>Temple University Hospital's collection policy contains provisions on the collection practices to be followed for patients who are known to qualify for charity care. If a patient does not qualify for charity care or qualifies for only a charity care discount, the normal billing process of four (4) statements over a span of at least 120 days will occur. If no patient response is received, a write-off request form will be completed by the collection specialist and submitted for proper signature authority for agency referral. Once approved, the account will be transferred to the Bad Debt Financial Class. The account will be forwarded to the collection agency for additional collection effort. Collection vendors are required to include in their collection notifications notice that TUH provides free and/or reduced price care to persons who qualify, that TUH provides assistance in applying for and obtaining government funded insurance, and that patients can contact TUH's Financial Services Department for assistance.</p> |

# 990 Schedule H, Supplemental Information

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  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| Part VI,<br>Line 2:     | <p>In addition to our Community Health Needs Assessment described in Part V Section B, Temple University Hospital (TUH) further assesses community health needs using comprehensive sets of internal and external data sources. Externally, we rely largely on health data compiled by federal, state, city and community based health organizations, including the following: *United States Center for Disease Control: <a href="https://www.cdc.gov/DataStatistics/Pennsylvania">https://www.cdc.gov/DataStatistics/Pennsylvania</a> Department of Health -<a href="http://www.statistics.health.pa.gov/Pages/default.aspx#.WoIMY1Qo6Un">http://www.statistics.health.pa.gov/Pages/default.aspx#.WoIMY1Qo6Un</a>* Pennsylvania and County Health Profiles-<a href="http://www.statistics.health.pa.gov/HealthStatistics/VitalStatistics/CountyHealthProfiles/Documents/County_Health_Profiles_2015.pdf">http://www.statistics.health.pa.gov/HealthStatistics/VitalStatistics/CountyHealthProfiles/Documents/County_Health_Profiles_2015.pdf</a>* Pennsylvania Health Care Cost Containment Council (PHC4) - <a href="http://www.phc4.org/reports/utilization/inpatient/Philadelphia">http://www.phc4.org/reports/utilization/inpatient/Philadelphia</a> Department of Public Health, including the Philadelphia Vital Statistics Report, the Philadelphia Vital Statistics Report by Census Tract and Zip Code Report; the annual Health Center Service Area Report; the Maternal and Child Family Health Data Watch, the Report on Selected Maternal &amp; Child Health Indicators for the City of Philadelphia, 1995-2005 and the Taking Philadelphia's Temperature report. <a href="http://www.phila.gov/health/Commissioner/DataResearch.html">http://www.phila.gov/health/Commissioner/DataResearch.html</a>* County Health rankings: <a href="http://www.countyhealthrankings.org/app/pennsylvania/2017/overview">http://www.countyhealthrankings.org/app/pennsylvania/2017/overview</a>* City Data: <a href="http://www.city-data.com/Centers for Medicare and Medicaid Services (CMS) Medpar data">http://www.city-data.com/Centers for Medicare and Medicaid Services (CMS) Medpar data</a>. <a href="https://www.cms.gov/Research-Statistics-Data-and-Systems/Files-for-Order/LimitedDataSets/MEDPARLDSPennsylvania.html">https://www.cms.gov/Research-Statistics-Data-and-Systems/Files-for-Order/LimitedDataSets/MEDPARLDSPennsylvania.html</a>* Maternity Care Coalition - <a href="http://maternitycarecoalition.org/research/#publications-and-reports">http://maternitycarecoalition.org/research/#publications-and-reports</a>* Vizient (University Healthcare Consortium) Clinical Database* Current literature on evolving health care delivery issues and care delivery models.* Participation in the Southeast Pennsylvania Collaborative Opportunities to Advance Community Health (COACH) initiative in partnership with the U.S. Department of Health &amp; Human Services, Philadelphia Department of Health and the Healthcare Improvement Foundation. Internally, we rely on the following sources: *Collaboration of Medical School and Hospital leadership* Consensus discussion with key clinical providers and community service organizations* Performance Improvement, Risk Management and Patient Safety outcomes.* Feedback from community members of our board of directors and routine interaction with neighborhood community organizations.* Historic, service line specific utilization data* Organizational community risk assessments (Infection Control, Environment of Care, Emergency Management, Fire Safety Management, Disaster Response). *Feedback from our various Patient and Family Advisory Councils (PFAC), including the separate Temple Physicians, Inc. PFACs connected with six separate practice locations in our community and Temple University Hospital's Injury PFAC of our Trauma Unit and the PFAC of our Heart and Vascular Institute. These groups are organized under Temple University Hospital's Department of Patient Experience.* In addition assessing data sources, we work closely with the City of Philadelphia Department of Public Health's Health Centers, other local Federally Qualified Health Centers (FQHCs), the City's Police and Fire Departments and other community-based health and social services organizations to address specific needs of vulnerable populations. These partnerships enable us to coordinate care delivery in both inpatient and outpatient settings and address social determinants of health affecting health outcomes for the communities we serve. To support moms and newborns, we collaborate with Esperanza Community Health Center (Esperanza), Maria de los Santos Health Center, and Greater Philadelphia Health Action to provide a full range of obstetrical services. In partnership with Philadelphia's Department of Public Health's Philadelphia MOM Program, we connect new mothers and their babies from birth through their sixth birthday with social, educational, and healthcare supports. Temple University Hospital also works closely with our community partners to provide adult health services. Esperanza Physicians maintain staff privileges and provide continuity of care for their patients at our hospital. Additionally, Esperanza participates in our Internal Medicine Residency Programs. Maria de los Santos Health Center and the Greater Philadelphia Health Action also refer their patients to Temple University Hospital for inpatient care. Representative of Temple University Hospital serve on several health-and safety related boards and committees of the City of Philadelphia, including the Health Department, the Mayor's Task Force to Combat the Opioid Epidemic, the Managing Director's Resilience Advisory Board, the Philadelphia Task Force on Sports-Based Youth Development and the Fire Commissioner's Medical Advisory Board.</p> |

**990 Schedule H, Supplemental Information**

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
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| Part VI, Line 3:        | <p>34 Financial Counselors assigned to Temple University Hospital screen all uninsured and underinsured patients (including those with high deductibles and co-pays) who are hospitalized or require elective outpatient hospital services to determine their eligibility for government funded medical insurance coverage such as Medicaid and CHIP. *Patients that meet the qualifications for these programs are assisted by financial counseling staff throughout each step of the application process. Medicaid applications are submitted by TUH on the patient's behalf and tracked until final determination. *Patients who do not qualify for government-funded programs are screened for Temple University Health System's Charity Care program to determine their eligibility for free or reduced cost care. *Temple's Charity Care discounting policy is not restricted to Emergency Department patients, but is available to inpatients and outpatients as well.*Patients who contact the Hospital's Business Office concerning bills they have received that they cannot afford to pay are also screened for Charity Care eligibility. *The Financial Counseling Staff at Temple University Hospital also offers assistance in obtaining supplemental coverage as well as prescription drug benefits. *Patients are informed of Temple's Financial Services, and direction on how to access these services, through the following means:*Posters in plain view at inpatient, outpatient and emergency registration areas and billing offices;*Patient discharge summaries, billing invoices and vendor collection notices; and *Hospital website.</p> |

# 990 Schedule H, Supplemental Information

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| Part VI, Line 4:        | <p>Temple University Hospital's primary service area for its main campus comprises 11 zip codes: 19120; 19121; 19122; 19124; 19125; 19129; 19132; 19133; 19134; 19140; and 19144. About 70% of our main campus patients reside within these zip codes. This population has a disproportionately high percentage of non-college educated residents living in poverty compared to the city, state, and nation. This service area is also reflected in the City of Philadelphia's 2017 Community Health Assessment and is represented mainly by the City's North, Lower North, and Riverward Planning Districts. These districts have the lowest life expectancy and highest levels of obesity, cardiovascular disease, HIV diagnosis, and the highest mortality rates related to smoking, cancer, opioids, and homicide in the City. The primary service area for our Jeanes campus comprises 9 zip codes: 19111; 19115; 19116; 19120; 19124; 19134; 19135; 19149; and 19152. About 70% of our Jeanes campus patients reside within these zip codes. This service area roughly corresponds to the City of Philadelphia's Lower Northeast, Central Northeast, and North Delaware Planning Districts. The demographics of this service area range from the affluent to those in chronic poverty.</p> <p><b>A. Population and Population Growth</b> The TUH Service Area's population 5-year growth rate is 1.6%, which nearly matches the City at 1.5%, but is much greater than the State at 0.5%. However, our Service Area, City overall, and State lag well behind the Nation's growth rate of 3.5%.</p> <p><b>B. Age Distribution</b> The TUH Service Area's age distribution reveals an overall younger population with 53% under 35 when compared to the City at 50%, State at 43% and Nation at 45.7%. While the 35 - 64 and 65+ year range is lower for TUH, at 34.8% and 12.1%, when compared to the City, at 36.1% and 13.5%, the State, at 38.9% and 18.1%, and Nation, at 38.4% and 15.9%.</p> <p><b>C. Education Level</b> In 2018, the population in the TUH service area consisted of 63.8% with a high school education or less, a rate over 50% higher than the national average of 40.6%. The TUH service area population consists of 36.2% with education beyond high school, 23% less than the national average of 59.4%. It appears the TUH Service Area's education level has shown no improvement in the percentage of those with beyond a high school education; however, there is a small increase in those completing high school.</p> <p><b>D. Unemployment and Household Income</b> Unemployment Although employment rates are steadily rising nationally, 5.0% of Philadelphia's total population was unemployed in November 2018, which is higher than the State unemployment of 4.8% and Nation of 4.1%. (Source: Bureau of Labor Statistics, Local Area Unemployment Statistics, November 2018)</p> <p><b>Household Income</b> 67.6% of households in the TUH service area earn less than \$50,000 per year, approximately 45% greater than the national average of 42.4%. 32.4% of TUH service area households earn over \$50,000 per year, far less than the national average of 57.5%.</p> <p><b>E. Population Below Federal Poverty Level</b> Approximately 36.8% of the population living within TUH's service area lives at or below the federal poverty level. This is greater than Philadelphia County at 25.8%, Pennsylvania at 13.1% and the Nation at 14.6%.</p> <p><b>F. Race/Ethnicity</b> In TUH's service area, 46.1% of the total population is Black, nearly four times the national level of 12.4%. Hispanics are the second largest population in TUH's service area, comprising 29.8% of the population, compared to the national average of 18.2%. The percentage of White Non-Hispanic population of 17.8% is much lower than the national average of 60.4%.</p> <p><b>G. Payer Mix in 2017</b> Approximately 78% of TUH service area's residents were covered by either Medicaid or Medicare: 48.5% for Medicaid, and 30.8% for Medicare.</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  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| Part VI, Line 5:        | <p>In addition to the Community Building activities described in Section V above, Temple University hospital organized or participated as a key partner in a number of community health improvement activities. These activities are free to the community, subsidized by Temple University Hospital, do not generate a patient bill, and are carried out for the sole purpose of improving community health. TUH is an indispensable provider of health care in the largest city in America without a public hospital. Among Pennsylvania's full-service safety-net providers, Temple University Hospital serves the greatest volume and highest percentage of patients covered by Medicaid. About 86% of our inpatients are covered by government programs: 40% by Medicare and 46% by Medicaid. Temple University Hospital is located in a medically underserved area. During our FYE June 30, 2020, Temple University Hospital engaged in numerous programs and events serving thousands of community members. Below are selected highlights.</p> <p>(1) Pandemic Response. Temple University Hospital offered 24/7 COVID-19 hotline to provide community members with questions on COVID-19 prevention, infection and recovery. We operated free COVID-19 testing on our hospital campuses. We also partner with community organizations to provide on-site testing in difficult-to-reach neighborhoods. Our Regional Health Collaborative, in partnership with University of Pennsylvania, covers over 300 assisted living, personal care homes and skilled nursing facilities in Philadelphia, Bucks, Chester and Lancaster counties with consulting services on COVID-19 care, PPE use and sourcing, testing, infection control and palliative care. We are partnering with the Philadelphia Housing Authority (PHA) to provide its residents with COVID-19 education and assistance with food insecurity, prescription delivery, financial assistance and other social challenges. This program is staffed by a dedicated team of community health workers, all public housing beneficiaries, who we trained and hired.</p> <p>(2) Community Health Fairs. Temple University Hospital participated in numerous health fairs serving our immediate community to build trust and break down barriers to care. We often collaborate with Temple University's Schools of Medicine, Public Health, Dentistry, and Pharmacy to provide health screenings and education on a variety of health issues affecting residents, including diabetes, obesity, cancer, depression, anxiety, addiction, and PTSD.</p> <p>(3) Temple Health Force. Health professionals from across Temple University Hospital's departments engaged in numerous outreach activities with government offices and community-based organizations. These include free health screenings and education on cancer, behavioral health, substance abuse, burn prevention, childbirth education and yoga instruction for expecting moms, diabetes care, smoking cessation, LGBTQ health, stroke prevention and other topics.</p> <p>(4) Social Supports. Our Social workers connected thousands of people with community-based social services, including free transportation, legal services, clothing, pharmaceuticals, co-pays and medical supplies. We provide these supports for our vulnerable patient population to ease their transition to home after discharge or outpatient treatment.</p> <p>(5) Behavioral Health Community Education. Our physicians and staff provide community-based education on seeking help for depression, suicidal behavior and other mental health issues. We are proud to partner with the community organization, "Michael's Giving H.A.N.D." (Handling Anxiety Navigating Depression), which engages teenagers at area high schools. In addition to the above, Temple University Hospital offers a number of culturally competent services to augment our ability to provide access to high quality care and improve outcomes for our patients and their caregivers. Below are selected highlights.</p> <p>(1) Financial Services. Temple employs Financial Counselors dedicated to helping uninsured and under-insured patients obtain medical coverage as well as providing assistance with out of pocket medical expense. Our team of knowledgeable and caring professionals help patients understand their insurance coverage, limitation and out of pocket obligations. They assist patients and their families by answering their questions regarding the cost of healthcare services, providing information and guidance in comparing health plans, and enrolling them in government funded insurance plans such as Medicaid, Medicare and ACA Marketplace plans. All of our counselors are CMS Certified Application Counselors. In addition, they assist patients in applying for Temple Hospitals' Charity Care and Sliding-Scale Financial Assistance program and setting up payment plans. The financial counselors also assist patients in qualifying for patient assistance programs to cover most of the out of pocket costs for expensive medications.</p> <p>(2) Linguistic and Cultural Services. Our language proficient bilingual staff, who we train and credential, perform</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| Part VI, Line 5:        | <p> rmed thousands of interpretations this year. This unique program, known for its excellence , is one of many resources we provide to non-English speaking patients and families. We al so assist other area hospitals that call on us to adapt our linguistic services module to their patient populations.(3) Patient Family Advisory Councils (PFACS). Under the leadersh ip of Temple University Hospital's Office of Patient Experience, we continued the six (6) Temple Physician Incorporated (TPI), Temple Heart and Vascular Institute (THVI) and Temple Trauma Unit Injury PFACs for a total of 8 PFACs. The goal of these committees is to engag e and encourage the participation of patients, their families, and members of the communit y in evaluating patient satisfaction. Our PFACs are currently setting priorities as well a s developing recommendations for improving Temple University Hospital's services, programs , communications and policies to better meet the needs of patients and families with the f ull support of Temple Health leadership. A summary of our community health improvement and other community benefit activities is also provided in our Community Benefit Report poste d in plain view on our hospital's website at<a href="https://www.templehealth.org/locations/temple-university-hospital/about/community-health">https://www.templehealth.org/locations/temple-university-hospital/about/community-health</a> </p> |

**990 Schedule H, Supplemental Information**

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| Part VI, Line 6:        | <p>Temple University Hospital is a member of Temple University Health System, Inc. It is the chief clinical teaching site for the Temple University School of Medicine. Consistent with its mission to provide access to the highest quality of health care in community and academic settings, Temple University Hospital supports Temple University's Health Sciences Center academic programs by providing a clinical environment and research programs that offers high quality education and training for health care professionals. The missions of other members of the Temple University Health System similarly advance the health systems goals, as follows: the hospital of the Fox Chase Cancer Center is devoted solely to cancer treatment, research, and prevention; the Temple Health System Transport Team, Inc. mission is to provide the highest level of critical care transport services available in the mid-Atlantic region; the Institute for Cancer Research, Fox Chase Cancer Center Medical Group and Fox Chase Network's mission is to prevail over cancer, marshalling heart and mind in bold scientific discovery, pioneering prevention and compassionate care; the Temple Physicians, Inc., mission is to provide the highest quality of clinical care as well as to support the clinical, administrative and corporate activities of the Temple University Health System; and the mission of Temple Faculty Practice Plan, Inc. is to provide access to the highest quality of clinical care to the patients of North and Northeast Philadelphia and surrounding areas, and to support the clinical, administrative, and corporate activities of Temple University Health System while continuing to support the academic and research mission of Temple University's Lewis Katz School of Medicine.</p> |

Additional Data

Software ID:  
Software Version:  
EIN: 23-2825878  
Name: Temple University Hospital Inc

Form 990 Schedule H, Part V Section A. Hospital Facilities

| Section A. Hospital Facilities<br><br>(list in order of size from largest to smallest—see instructions)<br>How many hospital facilities did the organization operate during the tax year?<br>5 |                                                                                                                                                  | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER—24 hours | ER—other | Other (Describe) | Facility reporting group |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------------|
| 1                                                                                                                                                                                              | Temple University Hospital Inc<br>3509 North Broad Street<br>Philadelphia, PA 19140<br>http://tuh.templehealth.org<br>200701                     | X                 | X                          |                     | X                 | X                        |                   | X           |          |                  | A                        |
| 2                                                                                                                                                                                              | Temple University Hospital Jeanes Campus<br>7600 Central Avenue<br>Philadelphia, PA 19111<br>http://tuh.templehealth.org<br>200701               | X                 | X                          |                     | X                 | X                        |                   | X           |          |                  | A                        |
| 3                                                                                                                                                                                              | Temple Univ Hosp Episcopal Campus<br>3509 North Broad Street<br>Philadelphia, PA 19125<br>http://tuh.templehealth.org<br>200701                  | X                 | X                          |                     | X                 |                          |                   | X           |          |                  | A                        |
| 4                                                                                                                                                                                              | Northeastern Ambulatory Care Center<br>2301 East Allegheny Avenue<br>Philadelphia, PA 19134<br>http://tuh.templehealth.org<br>200701             | X                 | X                          |                     | X                 |                          |                   |             |          |                  | A                        |
| 5                                                                                                                                                                                              | Temple Univ Hosp Infusion Rm Fox Chase<br>Cancer Center<br>333 Cottman Avenue<br>Philadelphia, PA 19111<br>http://tuh.templehealth.org<br>200701 | X                 |                            |                     | X                 |                          |                   |             |          |                  | A                        |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                  |
|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part V, Section B                       | Facility Reporting Group A                                                                                                                                                                                                                                                   |
| Facility Reporting Group A consists of: | - Facility 1: Temple University Hospital, Inc, - Facility 3: Temple Univ. Hosp @ Episcopal Campus, - Facility 4: Northeastern Ambulatory Care Center, - Facility 5: Temple Univ Hosp Infusion Rm @Fox Chase Cancer, - Facility 2: Temple University Hospital @ Jeanes Campus |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                                                           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Group A-Facility 1 -- Temple University Hospital, Inc Part V, Section B, line 5:  | In conducting its CHNA, Temple University Hospital took into account input from representatives of the community served by its facility, including those with special knowledge or expertise in public health. Our processes, as well as the persons with whom Temple University Hospital consulted are set forth on pages 12 to 16 of the CHNA of our Main Campus and pages 12-15 of the CHNA of our Jeanes Campus. Both are posted in plain view on the hospital's website at <a href="https://www.templehealth.org/locations/temple-university-hospital/about/community-health">https://www.templehealth.org/locations/temple-university-hospital/about/community-health</a> and <a href="https://www.templehealth.org/locations/jeanes-campus-tuh/about/community-health">https://www.templehealth.org/locations/jeanes-campus-tuh/about/community-health</a> . As noted in the CHNAs, Temple University Hospital held four community stakeholder focus groups at its various facilities, which included 46 external community leaders representing our immediate neighborhoods. Our CHNA also reflected responses to a survey of 181 residents living in our service area that was conducted by Temple University's Institute for Survey Research (ISR) on behalf of Temple University Hospital. |
| Group A-Facility 1 -- Temple University Hospital, Inc Part V, Section B, line 11: | Temple University Hospital is addressing most of the needs identified in our CHNA. Our approach to addressing unmet needs is identified in our CHNA Implementation strategy, which is posted in plain view on the hospital's websites at <a href="https://www.templehealth.org/locations/temple-university-hospital/about/community-health">https://www.templehealth.org/locations/temple-university-hospital/about/community-health</a> and at <a href="https://www.templehealth.org/locations/jeanes-campus-tuh/about/community-health">https://www.templehealth.org/locations/jeanes-campus-tuh/about/community-health</a> .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                                                                    | Explanation                      |
|--------------------------------------------------------------------------------------------|----------------------------------|
| Group A-Facility 2 -- Temple University Hospital @ Jeanes Camp Part V, Section B, line 5:  | Refer to Facility 1 description. |
| Group A-Facility 2 -- Temple University Hospital @ Jeanes Camp Part V, Section B, line 11: | Refer to Facility 1 description. |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                                                                | Explanation                      |
|----------------------------------------------------------------------------------------|----------------------------------|
| Group A-Facility 3 -- Temple Univ. Hosp @ Episcopal Campus Part V, Section B, line 5:  | Refer to Facility 1 description. |
| Group A-Facility 3 -- Temple Univ. Hosp @ Episcopal Campus Part V, Section B, line 11: | Refer to Facility 1 description. |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                                                               | Explanation                      |
|---------------------------------------------------------------------------------------|----------------------------------|
| Group A-Facility 4 -- Northeastern Ambulatory Care Center Part V, Section B, line 5:  | Refer to Facility 1 description. |
| Group A-Facility 4 -- Northeastern Ambulatory Care Center Part V, Section B, line 11: | Refer to Facility 1 description. |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                                                                    | Explanation                      |
|--------------------------------------------------------------------------------------------|----------------------------------|
| Group A-Facility 5 -- Temple Univ. Hosp Infusion Rm @Fox Chase Part V, Section B, line 5:  | Refer to Facility 1 description. |
| Group A-Facility 5 -- Temple Univ. Hosp Infusion Rm @Fox Chase Part V, Section B, line 11: | Refer to Facility 1 description. |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I  
(Form 990)

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States  
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2019

Open to Public  
Inspection

Department of the  
Treasury  
Internal Revenue Service

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|---------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|---------------------------------------|------------------------------------|
| (1) See Additional Data                            |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (2)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (3)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (4)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (5)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (6)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (7)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (8)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (9)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (10)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (11)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (12)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 4

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶ 0

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|----------------------------------|-------------------------------------------------------|---------------------------------------|
| (1)                             |                          |                          |                                  |                                                       |                                       |
| (2)                             |                          |                          |                                  |                                                       |                                       |
| (3)                             |                          |                          |                                  |                                                       |                                       |
| (4)                             |                          |                          |                                  |                                                       |                                       |
| (5)                             |                          |                          |                                  |                                                       |                                       |
| (6)                             |                          |                          |                                  |                                                       |                                       |
| (7)                             |                          |                          |                                  |                                                       |                                       |

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference | Explanation                                                                             |
|------------------|-----------------------------------------------------------------------------------------|
| Part I, Line 2:  | Grants were made only for tax-exempt purposes and were mostly to related organizations. |

Additional Data

Software ID:  
Software Version:  
EIN: 23-2825878  
Name: Temple University Hospital Inc

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) Name and address of organization or government                                                                               | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| Temple University of the Commonwealth of Higher Education<br>1109 Wachman Hall 1805 North Broad Street<br>Philadelphia, PA 19122 | 23-1365971 | 501(c)(3)                     | 6,265,693                |                                   |                                                       |                                        | General Support                    |
| Temple Faculty Physicians Practice<br>3509 North Broad Street<br>Philadelphia, PA 19140                                          | 83-1002191 | 501(c)(3)                     | 1,470,000                |                                   |                                                       |                                        | General Support                    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Healthcare Improvement Foundation<br>1801 Market Street Suite 710<br>Philadelphia, PA 19103                    | 23-2152039 | 501(c)(3)                     | 40,000                   |                                   |                                                       |                                        | General Support                    |

|                                                            |                                                                                                                                                                                                                                                                                                                           |                                              |
|------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Schedule J<br>(Form 990)                                   | Compensation Information                                                                                                                                                                                                                                                                                                  | OMB No. 1545-0047                            |
|                                                            |                                                                                                                                                                                                                                                                                                                           | 2019                                         |
|                                                            |                                                                                                                                                                                                                                                                                                                           |                                              |
| Department of the Treasury<br>Internal Revenue Service     | For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees<br>▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.<br>▶ Attach to Form 990.<br>▶ Go to <a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information. |                                              |
| Name of the organization<br>Temple University Hospital Inc |                                                                                                                                                                                                                                                                                                                           | Employer identification number<br>23-2825878 |

| Part I Questions Regarding Compensation                                                                                                                                                                                                                                                                                              |                                                                          | Yes       | No  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------|-----|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.                                                                                          |                                                                          |           |     |
| <input type="checkbox"/> First-class or charter travel                                                                                                                                                                                                                                                                               | <input type="checkbox"/> Housing allowance or residence for personal use |           |     |
| <input type="checkbox"/> Travel for companions                                                                                                                                                                                                                                                                                       | <input type="checkbox"/> Payments for business use of personal residence |           |     |
| <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                                                                                                                    | <input type="checkbox"/> Health or social club dues or initiation fees   |           |     |
| <input type="checkbox"/> Discretionary spending account                                                                                                                                                                                                                                                                              | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |           |     |
| <b>b</b> If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                      |                                                                          | <b>1b</b> |     |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?                                                                                                          |                                                                          | <b>2</b>  |     |
| <b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. |                                                                          |           |     |
| <input checked="" type="checkbox"/> Compensation committee                                                                                                                                                                                                                                                                           | <input type="checkbox"/> Written employment contract                     |           |     |
| <input type="checkbox"/> Independent compensation consultant                                                                                                                                                                                                                                                                         | <input checked="" type="checkbox"/> Compensation survey or study         |           |     |
| <input type="checkbox"/> Form 990 of other organizations                                                                                                                                                                                                                                                                             | <input type="checkbox"/> Approval by the board or compensation committee |           |     |
| <b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:                                                                                                                                                                        |                                                                          |           |     |
| <b>a</b> Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                   |                                                                          | <b>4a</b> | Yes |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                       |                                                                          | <b>4b</b> | No  |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                          |                                                                          | <b>4c</b> | No  |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.                                                                                                                                                                                                                        |                                                                          |           |     |
| <b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>                                                                                                                                                                                                                                              |                                                                          |           |     |
| <b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:                                                                                                                                                                            |                                                                          |           |     |
| <b>a</b> The organization?                                                                                                                                                                                                                                                                                                           |                                                                          | <b>5a</b> | No  |
| <b>b</b> Any related organization?                                                                                                                                                                                                                                                                                                   |                                                                          | <b>5b</b> | No  |
| If "Yes," on line 5a or 5b, describe in Part III.                                                                                                                                                                                                                                                                                    |                                                                          |           |     |
| <b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:                                                                                                                                                                        |                                                                          |           |     |
| <b>a</b> The organization?                                                                                                                                                                                                                                                                                                           |                                                                          | <b>6a</b> | No  |
| <b>b</b> Any related organization?                                                                                                                                                                                                                                                                                                   |                                                                          | <b>6b</b> | No  |
| If "Yes," on line 6a or 6b, describe in Part III.                                                                                                                                                                                                                                                                                    |                                                                          |           |     |
| <b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.                                                                                                                                            |                                                                          | <b>7</b>  | No  |
| <b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.                                                                                                |                                                                          | <b>8</b>  | No  |
| <b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?                                                                                                                                                                                    |                                                                          | <b>9</b>  |     |

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

**Part III**   **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference     | Explanation                                                                                                                                                   |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule J, line 4a. | In calendar year 2019, Herbert Cushing, Chief Medical Officer of Temple University Hospital, Inc., received severance payments in the amount of \$225,871.20. |

Additional Data

Software ID:  
Software Version:  
EIN: 23-2825878  
Name: Temple University Hospital Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                                    |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|-------------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                       |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 1Dr Richard Englert<br>Director                       | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 800,000                                            | 0                                   | 125,030                             | 61,020                                         | 13,858                  | 999,908                         | 0                                                                     |
| 1Dr Larry Kaiser<br>Director (Until 9/30/19)          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 2,100,000                                          | 0                                   | 4,200                               | 0                                              | 23,246                  | 2,127,446                       | 0                                                                     |
| 2Michael Young<br>Director(from 2/6/20)/President&CEO | (i)  | 717,559                                            | 38,750                              | 0                                   | 12,600                                         | 12,717                  | 781,626                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 3Michael DiFranco<br>Asst Treasurer (from 4/8/20)     | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 184,936                                            | 11,606                              | 0                                   | 0                                              | 30,661                  | 227,203                         | 0                                                                     |
| 4Beth Koob<br>Secretary                               | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 496,758                                            | 51,881                              | 140,314                             | 52,017                                         | 31,945                  | 772,915                         | 0                                                                     |
| 5Christopher Snyder<br>Asst Treasurer (from 4/8/20)   | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 192,931                                            | 20,001                              | 11,135                              | 19,520                                         | 28,042                  | 271,629                         | 0                                                                     |
| 6Lisa Corbin<br>Asst Treasurer (from 4/8/20)          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 224,313                                            | 14,038                              | 0                                   | 23,524                                         | 32,508                  | 294,383                         | 0                                                                     |
| 7Maricar Collins<br>Asst Treasurer (until 12/31/19)   | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 255,302                                            | 26,501                              | 0                                   | 20,435                                         | 30,828                  | 333,066                         | 0                                                                     |
| 8Herbert P White<br>Asst Treasurer (until 3/27/20)    | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                       | (ii) | 401,238                                            | 25,000                              | 748                                 | 30,420                                         | 35,310                  | 492,716                         | 0                                                                     |
| 9Kathleen Barron<br>Executive Director                | (i)  | 357,052                                            | 18,180                              | 23,818                              | 12,600                                         | 11,366                  | 423,016                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 10Claire Raab<br>Chief Clinical Officer               | (i)  | 279,582                                            | 23,850                              | 0                                   | 12,600                                         | 35,699                  | 351,731                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 11Betty Craig<br>Chief Nursing Officer                | (i)  | 232,110                                            | 0                                   | 31,402                              | 20,187                                         | 19,493                  | 303,192                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 12Abhinav Rastogi<br>Chief Operating Officer          | (i)  | 265,063                                            | 18,300                              | 16,611                              | 11,960                                         | 28,049                  | 339,983                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 13Herbert Cushing<br>Chief Medical Officer            | (i)  | 76,931                                             | 0                                   | 273,649                             | 4,183                                          | 21,623                  | 376,386                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 14Tony Stuart Reed<br>Chief Medical Officer           | (i)  | 371,689                                            | 25,000                              | 350                                 | 13,441                                         | 30,283                  | 440,763                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 15Steven Carson<br>VP Clinical Integration            | (i)  | 330,710                                            | 33,292                              | 23,903                              | 12,600                                         | 12,861                  | 413,366                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 16Joseph McComb<br>Assoc Pro Clinician Educator       | (i)  | 302,413                                            | 0                                   | 8,163                               | 13,693                                         | 23,696                  | 347,965                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 17Shidong Li<br>Chief Physicist                       | (i)  | 299,671                                            | 0                                   | 0                                   | 28,000                                         | 28,006                  | 355,677                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 18Susan Coull<br>VP Medical Education                 | (i)  | 270,475                                            | 15,266                              | 0                                   | 16,628                                         | 2,746                   | 305,115                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 19Howard L Rudnick<br>Medical Director                | (i)  | 249,555                                            | 0                                   | 19,000                              | 12,605                                         | 12,201                  | 293,361                         | 0                                                                     |
|                                                       | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|---|---------------------------------|---------------------------------------------------------------|--------------------------------|----------------|----|
|   |                                 |                                                               |                                | Yes            | No |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons.  
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? |    | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                               |                                    |                     | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |

Total . . . . . ▶ \$

Part III Grants or Assistance Benefiting Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|-----------------------------------------------------------------|--------------------------|------------------------|---------------------------|
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| See Additional Data Table     |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

Additional Data

Software ID:  
Software Version:  
EIN: 23-2825878  
Name: Temple University Hospital Inc

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

| (a) Name of interested person          | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|----------------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                                        |                                                                 |                           |                                | Yes                                     | No |
| (1) Caring Heart Rehab and Nursing Ctr | Substantial Contributor                                         | 42,123                    | Equipment Leasing              |                                         | No |
| (1) Epic Systems Corporation           | Substantial Contributor                                         | 1,947,279                 | Equipment Leasing              |                                         | No |

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

| <b>(a)</b> Name of interested person  | <b>(b)</b> Relationship between interested person and the organization | <b>(c)</b> Amount of transaction | <b>(d)</b> Description of transaction | <b>(e)</b> Sharing of organization's revenues? |           |
|---------------------------------------|------------------------------------------------------------------------|----------------------------------|---------------------------------------|------------------------------------------------|-----------|
|                                       |                                                                        |                                  |                                       | <b>Yes</b>                                     | <b>No</b> |
| (3) Gift of Life Donor Program        | Substantial Contributor                                                | 10,684,633                       | Purchased Services                    |                                                | No        |
| (1) Hospital & Health Sys Assoc of PA | Substantial Contributor                                                | 12,448                           | Purchased Services                    |                                                | No        |

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

| <b>(a)</b> Name of interested person | <b>(b)</b> Relationship between interested person and the organization | <b>(c)</b> Amount of transaction | <b>(d)</b> Description of transaction | <b>(e)</b> Sharing of organization's revenues? |           |
|--------------------------------------|------------------------------------------------------------------------|----------------------------------|---------------------------------------|------------------------------------------------|-----------|
|                                      |                                                                        |                                  |                                       | <b>Yes</b>                                     | <b>No</b> |
| (5) Medtronic Inc                    | Substantial Contributor                                                | 4,657,775                        | Consulting                            |                                                | No        |
| (1) MRA Realty Inc                   | Substantial Contributor                                                | 22,166                           | Purchased Services                    |                                                | No        |

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

| <b>(a)</b> Name of interested person | <b>(b)</b> Relationship between interested person and the organization | <b>(c)</b> Amount of transaction | <b>(d)</b> Description of transaction | <b>(e)</b> Sharing of organization's revenues? |           |
|--------------------------------------|------------------------------------------------------------------------|----------------------------------|---------------------------------------|------------------------------------------------|-----------|
|                                      |                                                                        |                                  |                                       | <b>Yes</b>                                     | <b>No</b> |
| (7) Quest Diagnostics Inc            | Substantial Contributor                                                | 1,659,484                        | Purchased Services                    |                                                | No        |
| (1) Special Smiles Ltd               | Substantial Contributor                                                | 12,549                           | Professional Fees                     |                                                | No        |

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

| <b>(a)</b> Name of interested person | <b>(b)</b> Relationship between interested person and the organization | <b>(c)</b> Amount of transaction | <b>(d)</b> Description of transaction  | <b>(e)</b> Sharing of organization's revenues? |           |
|--------------------------------------|------------------------------------------------------------------------|----------------------------------|----------------------------------------|------------------------------------------------|-----------|
|                                      |                                                                        |                                  |                                        | <b>Yes</b>                                     | <b>No</b> |
| (9) Wawa Inc                         | Substantial Contributor                                                | 138,104                          | Supplies                               |                                                | No        |
| (1) Patrick White                    | Son of Herb White                                                      | 108,742                          | Employee of Temple University Hospital |                                                | No        |

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.  
►Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I

Types of Property

|                                                                            | (a)<br>Check if<br>applicable | (b)<br>Number of contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>noncash contribution amounts |
|----------------------------------------------------------------------------|-------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------|
| 1 Art—Works of art . . . . .                                               |                               |                                                        |                                                                                       |                                                              |
| 2 Art—Historical treasures . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 3 Art—Fractional interests . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 4 Books and publications . . . . .                                         |                               |                                                        |                                                                                       |                                                              |
| 5 Clothing and household<br>goods . . . . .                                | X                             |                                                        | 7,250                                                                                 | FMV                                                          |
| 6 Cars and other vehicles . . . . .                                        |                               |                                                        |                                                                                       |                                                              |
| 7 Boats and planes . . . . .                                               |                               |                                                        |                                                                                       |                                                              |
| 8 Intellectual property . . . . .                                          |                               |                                                        |                                                                                       |                                                              |
| 9 Securities—Publicly traded . . . . .                                     |                               |                                                        |                                                                                       |                                                              |
| 10 Securities—Closely held stock . . . . .                                 |                               |                                                        |                                                                                       |                                                              |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .            |                               |                                                        |                                                                                       |                                                              |
| 12 Securities—Miscellaneous . . . . .                                      |                               |                                                        |                                                                                       |                                                              |
| 13 Qualified conservation<br>contribution—Historic<br>structures . . . . . |                               |                                                        |                                                                                       |                                                              |
| 14 Qualified conservation<br>contribution—Other . . . . .                  |                               |                                                        |                                                                                       |                                                              |
| 15 Real estate—Residential . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 16 Real estate—Commercial . . . . .                                        |                               |                                                        |                                                                                       |                                                              |
| 17 Real estate—Other . . . . .                                             |                               |                                                        |                                                                                       |                                                              |
| 18 Collectibles . . . . .                                                  |                               |                                                        |                                                                                       |                                                              |
| 19 Food inventory . . . . .                                                | X                             | 32,597                                                 | 273,775                                                                               | FMV                                                          |
| 20 Drugs and medical supplies . . . . .                                    | X                             | 310,761                                                | 581,171                                                                               | FMV                                                          |
| 21 Taxidermy . . . . .                                                     |                               |                                                        |                                                                                       |                                                              |
| 22 Historical artifacts . . . . .                                          |                               |                                                        |                                                                                       |                                                              |
| 23 Scientific specimens . . . . .                                          |                               |                                                        |                                                                                       |                                                              |
| 24 Archeological artifacts . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 25 Other ► ( )                                                             |                               |                                                        |                                                                                       |                                                              |
| 26 Other ► ( )                                                             |                               |                                                        |                                                                                       |                                                              |
| 27 Other ► ( )                                                             |                               |                                                        |                                                                                       |                                                              |
| 28 Other ► ( )                                                             |                               |                                                        |                                                                                       |                                                              |

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? . . . . .

30a

Yes

No

b

If "Yes," describe the arrangement in Part II.

31

Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .

32a

Yes

b

If "Yes," describe in Part II.

33

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 51227J

Schedule M (Form 990) (2019)

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference  | Explanation                                                                                                         |
|-------------------|---------------------------------------------------------------------------------------------------------------------|
| Part I, Line 32b: | Temple University Institutional Advancement department manages the fundraising for Temple University Hospital, Inc. |

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization  
Temple University Hospital Inc**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2019****Open to Public  
Inspection****Employer identification number**

23-2825878

**990 Schedule O, Supplemental Information**

| Return Reference                     | Explanation                                                                                                                                                                                                                                                                                                                      |
|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section A, line 1 | Pursuant to the organization's bylaws, the Executive Committee consists of no less than seven members of the Board, including the President of Temple University, the Chair, the Vice Chair, and the Chairs of the Standing Committees. The Executive Committee is authorized to act for the Board between its regular meetings. |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990,<br>Part VI,<br>Section A,<br>line 6 | <p>The sole member of the organization is Temple University Health System, Inc. The member has the power to appoint and remove the organization's Board of Governors. The approval of the member is required for any of the following actions by the organization: (a) any dissolution or liquidation; (b) any merger; (c) any amendments to the Articles of Incorporation; (d) any amendments to the Bylaws regarding the member, the number of Governors, quorum or voting requirements; (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organization's real property), or other transfer of the assets of the organization other than transactions occurring in the ordinary course of business; (f) any decision resulting in the organization's ceasing to provide appropriate sites for Temple University School of Medicine for comprehensive tertiary acute care services through the organization; (g) any decision to merge with, acquire, or enter into an affiliation with medical schools or medical school hospitals other than the University's; (h) the deletion of any clinical programs that are needed for the accreditation of Temple University School of Medicine or the Temple University School of Podiatric Medicine; (i) the adoption of the organization's annual capital and operating budgets; (j) the issuance or assumption of any indebtedness in excess of Two Million Five Hundred Thousand Dollars (\$2,500,000); and (k) the execution of any contract providing for the management of the organization.</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                            | Explanation                                  |
|------------------------------------------------|----------------------------------------------|
| Form 990,<br>Part VI,<br>Section A,<br>line 7a | See Part VI Section A Line 6 Statement above |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                            | Explanation                                  |
|------------------------------------------------|----------------------------------------------|
| Form 990,<br>Part VI,<br>Section A,<br>line 7b | See Part VI Section A Line 6 Statement above |

## 990 Schedule O, Supplemental Information

| Return Reference                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 11b | <p>After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of the Secretary's Office. Each Board Member is contacted and provided with the web address. A Board Member without internet access is provided a paper copy to review. The website and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board Member is asked to review the 990 and 990T within 2 weeks and contact the Chief Financial Officer about any questions. In addition to the above process, the Audit Committee is provided a copy and the 990 and 990T are reviewed at a regularly scheduled meeting.</p> |

## 990 Schedule O, Supplemental Information

| Return Reference                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 12c | <p>The Office of the Secretary provides each director and officer with copies of the conflicts of interest policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are then reviewed in summary format by a committee of the Board of Directors and any recommended actions presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board. All employees are subject to a conflicts of interest policy that is monitored by the Office of the Secretary.</p> |

# 990 Schedule O, Supplemental Information

| Return<br>Reference                            | Explanation                                                                                                                                                                                                                                              |
|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990,<br>Part VI,<br>Section B,<br>line 15 | There is a compensation committee that reviews and approves all total compensation of executive/key personnel at Temple University Health System through an evaluation performed by an external compensation expert before the compensation is approved. |

## 990 Schedule O, Supplemental Information

| Return Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section C, line 19 | <p>The unaudited internal financial statements of the Temple University Health System and certain of its related organizations are distributed and made available to the public at the end of each quarter as per the System's Continuing Disclosure Agreement through the Digital Assurance Corp (DAC), the Municipal Services Reporting Board's EMMA disclosure site and the Health System's financial web site. The annual audited financial statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.</p> |

## 990 Schedule O, Supplemental Information

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990,<br>Part IX, line<br>11g | Corporate Charge: Program service expenses 0. Management and general expenses 50,190,734. Fundraising expenses 0. Total expenses 50,190,734. Healthcare Professional: Program service expenses 159,296,563. Management and general expenses 5,207,180. Fundraising expenses 0. Total expenses 164,503,743. Professional Fees: Program service expenses 7,540,806. Management and general expenses 4,679,150. Fundraising expenses 37,863. Total expenses 12,257,819. Purchased Services: Program service expenses 68,974,605. Management and general expenses 16,932,584. Fundraising expenses 0. Total expenses 85,907,189. |

## 990 Schedule O, Supplemental Information

| Return Reference           | Explanation                                                                               |
|----------------------------|-------------------------------------------------------------------------------------------|
| Form 990, Part XI, line 9: | Other Comprehensive Pension Income -15,034,662. Transfer Due to Jeanes Merger -9,370,517. |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
Temple University Hospital Inc

Employer identification number  
23-2825878

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
|                                                       |                         |                                                  |                            |                                                     |                                  | Yes                                          | No |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary<br>activity | (c)<br>Legal<br>domicile<br>(state<br>or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|----------------------------|-----------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          | Yes                                     | No |                                                                            | Yes                                       | No |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                                             | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512(b)<br>(13) controlled<br>entity? |    |
|----------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|-----------------------------------------------------|----|
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                | Yes                                                 | No |
| <b>(1)</b> TUHS Insurance Company LTD<br>3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>98-1203189 | Reinsurance             | BD                                                        | Temple University<br>Health System  |                                                        |                                 |                                           |                                |                                                     | No |
| <b>(2)</b> Fox Chase LTD<br>3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>23-2396731              | Healthcare              | PA                                                        | American<br>Oncologic<br>Hospital   | C                                                      |                                 |                                           |                                |                                                     | No |
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                                      |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

|                                                                                                                                                | Yes           | No |
|------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----|
| <b>a</b> Receipt of <b>(i)</b> interest, <b>(ii)</b> annuities, <b>(iii)</b> royalties, or <b>(iv)</b> rent from a controlled entity . . . . . | <b>1a</b>     | No |
| <b>b</b> Gift, grant, or capital contribution to related organization(s) . . . . .                                                             | <b>1b</b> Yes |    |
| <b>c</b> Gift, grant, or capital contribution from related organization(s) . . . . .                                                           | <b>1c</b> Yes |    |
| <b>d</b> Loans or loan guarantees to or for related organization(s) . . . . .                                                                  | <b>1d</b> Yes |    |
| <b>e</b> Loans or loan guarantees by related organization(s) . . . . .                                                                         | <b>1e</b>     | No |
| <b>f</b> Dividends from related organization(s) . . . . .                                                                                      | <b>1f</b>     | No |
| <b>g</b> Sale of assets to related organization(s) . . . . .                                                                                   | <b>1g</b> Yes |    |
| <b>h</b> Purchase of assets from related organization(s) . . . . .                                                                             | <b>1h</b>     | No |
| <b>i</b> Exchange of assets with related organization(s) . . . . .                                                                             | <b>1i</b>     | No |
| <b>j</b> Lease of facilities, equipment, or other assets to related organization(s) . . . . .                                                  | <b>1j</b> Yes |    |
| <b>k</b> Lease of facilities, equipment, or other assets from related organization(s) . . . . .                                                | <b>1k</b> Yes |    |
| <b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) . . . . .                              | <b>1l</b> Yes |    |
| <b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) . . . . .                               | <b>1m</b> Yes |    |
| <b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .                               | <b>1n</b> Yes |    |
| <b>o</b> Sharing of paid employees with related organization(s) . . . . .                                                                      | <b>1o</b> Yes |    |
| <b>p</b> Reimbursement paid to related organization(s) for expenses . . . . .                                                                  | <b>1p</b> Yes |    |
| <b>q</b> Reimbursement paid by related organization(s) for expenses . . . . .                                                                  | <b>1q</b> Yes |    |
| <b>r</b> Other transfer of cash or property to related organization(s) . . . . .                                                               | <b>1r</b>     | No |
| <b>s</b> Other transfer of cash or property from related organization(s) . . . . .                                                             | <b>1s</b> Yes |    |

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (a)<br>Name of related organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-------------------------------------|----------------------------------|------------------------|----------------------------------------------|
| (1) Episcopal Hospital              | K                                | 2,120,000              | Negotiated Rate                              |
| (2) Episcopal Hospital              | O                                | 1,670,080              | Actual Hours Worked                          |
| (3) Episcopal Hospital              | Q                                | 349,039                | Actual Cost                                  |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII**      **Supplemental Information**

Provide additional information for responses to questions on Schedule R. (see instructions).

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |

Additional Data

Software ID:  
Software Version:  
EIN: 23-2825878  
Name: Temple University Hospital Inc

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                       | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state<br>or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity<br>status<br>(if section 501(c)<br>(3)) | (f)<br>Direct controlling<br>entity   | (g)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|-----------------------------------------------------------------------------|-------------------------|--------------------------------------------------------|----------------------------|---------------------------------------------------------------|---------------------------------------|--------------------------------------------------------|----|
|                                                                             |                         |                                                        |                            |                                                               |                                       | Yes                                                    | No |
| 300 Sullivan Hall 1330 W Berks St<br>Philadelphia, PA 19122<br>23-1365971   | Education               | PA                                                     | 501c3                      | Line 2                                                        | N/A                                   |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>23-2825881 | Health Care             | PA                                                     | 501c3                      | Line 12a, I                                                   | Temple University of the Commonwealth |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>23-2916108 | Health Care             | PA                                                     | 501c3                      | Line 12a, I                                                   | Temple University Hospital Inc        | Yes                                                    |    |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>23-2826045 | Health Care             | PA                                                     | 501c3                      | Line 3                                                        | Temple University Health System Inc   |                                                        | No |
| 7601 Central Avenue<br>Philadelphia, PA 19111<br>23-1917776                 | Health Care             | PA                                                     | 501c3                      | Line 10                                                       | Temple University Hospital Inc        |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>23-2790607 | Health Care             | PA                                                     | 501c3                      | Line 10                                                       | Temple University Health System Inc   |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>75-3084023 | Health Care             | PA                                                     | 501c3                      | Line 10                                                       | Temple University Health System Inc   |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19140<br>23-1365351 | Health Care             | PA                                                     | 501c3                      | Line 12a, I                                                   | Temple University Hospital Inc        | Yes                                                    |    |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19129<br>23-1352156 | Health Care             | PA                                                     | 501c3                      | Line 3                                                        | Temple University Health System Inc   |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19129<br>45-4540585 | Health Care             | PA                                                     | 501c3                      | Line 3                                                        | American Oncologic Hospital           |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19129<br>23-2467337 | Health Care             | PA                                                     | 501c3                      | Line 12b, II                                                  | American Oncologic Hospital           |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19129<br>23-6296135 | Health Care             | DE                                                     | 501c3                      | Line 4                                                        | American Oncologic Hospital           |                                                        | No |
| 3509 N Broad Street Room 936 c/o TU<br>Philadelphia, PA 19129<br>83-1002191 | Health Care             | PA                                                     | 501c3                      | Line 3                                                        | Temple University Health System Inc   |                                                        | No |
| 3509 N broad Street<br>Philadelphia, PA 19140<br>23-2203406                 | Health Care             | PA                                                     | 501c3                      | Line 12d, III-O                                               | N/A                                   |                                                        | No |