

For calendar year 2019, or tax year beginning 07-01-2019, and ending 06-30-2020

Name of foundation THE RUBIN - LADD FOUNDATION C/O PKF O'CONNOR DAVIES LLP		A Employer identification number 06-1556098	
Number and street (or P.O. box number if mail is not delivered to street address) 665 FIFTH AVENUE		Room/suite	B Telephone number (see instructions) (212) 286-2600
City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10022		C If exemption application is pending, check here ▶ ☐	
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		D 1. Foreign organizations, check here..... ▶ ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐	
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐	
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 6,798,214	J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis.)		
		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐	

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check ☒ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	233	233		
	4 Dividends and interest from securities	148,161	148,161		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10 _____	70,545			
	b Gross sales price for all assets on line 6a _____				
		1,446,533			
	7 Capital gain net income (from Part IV, line 2)		70,545		
	8 Net short-term capital gain				
	9 Income modifications				
Operating and Administrative Expenses	10a Gross sales less returns and allowances _____				
	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	 199,327	177,193		
	12 Total. Add lines 1 through 11	418,266	396,132		
	13 Compensation of officers, directors, trustees, etc.	107,500	16,125		91,375
	14 Other employee salaries and wages	8,224	1,234		6,990
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)	 22,303	0		40,303
	c Other professional fees (attach schedule)	 25,000	25,000		0
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	 5,000	0		0
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings	3,189	478		2,711
	22 Printing and publications				
	23 Other expenses (attach schedule)	 15,239	2,068		13,171
	24 Total operating and administrative expenses. Add lines 13 through 23	186,455	44,905		154,550
	25 Contributions, gifts, grants paid	126,500			126,500
	26 Total expenses and disbursements. Add lines 24 and 25	312,955	44,905		281,050
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	105,311			
	b Net investment income (if negative, enter -0-)		351,227		
	c Adjusted net income (if negative, enter -0-)				

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing		82,021	82,021
	2 Savings and temporary cash investments	339,184	656,785	656,785
	3 Accounts receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	4 Pledges receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)	787,274	694,771	694,771
	b Investments—corporate stock (attach schedule)			
	c Investments—corporate bonds (attach schedule)	475,145	336,713	336,713
	11 Investments—land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	4,703,726	4,667,429	4,667,429
	14 Land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
15 Other assets (describe ▶ _____)	371,245	360,495	360,495	
16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	6,676,574	6,798,214	6,798,214	
Liabilities	17 Accounts payable and accrued expenses	43,500	25,500	
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶ _____)			
	23 Total liabilities (add lines 17 through 22)	43,500	25,500	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ ☒ and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions	6,633,074	6,772,714	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 Total net assets or fund balances (see instructions)	6,633,074	6,772,714	
30 Total liabilities and net assets/fund balances (see instructions) .	6,676,574	6,798,214		

Part III Analysis of Changes in Net Assets or Fund Balances		
1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	6,633,074
2 Enter amount from Part I, line 27a	2	105,311
3 Other increases not included in line 2 (itemize) ▶ _____	3	34,329
4 Add lines 1, 2, and 3	4	6,772,714
5 Decreases not included in line 2 (itemize) ▶ _____	5	0
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 .	6	6,772,714

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a SALE OF PUBLICLY TRADED SECURITIES			
b CAPITAL GAINS DIVIDENDS	P		
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 1,422,776		1,375,988	46,788
b 23,757			23,757
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			46,788
b			23,757
c			
d			
e			

2 Capital gain net income or (net capital loss) $\left\{ \begin{array}{l} \text{If gain, also enter in Part I, line 7} \\ \text{If (loss), enter -0- in Part I, line 7} \end{array} \right\}$	2	70,545
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	488,642	6,034,334	0.080977
2017	436,489	5,931,929	0.073583
2016	1,504,339	5,752,161	0.261526
2015	744,325	5,868,469	0.126835
2014	715,877	5,557,812	0.128806

2 Total of line 1, column (d)	2	0.671727
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	0.134345
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	6,281,964
5 Multiply line 4 by line 3	5	843,950
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	3,512
7 Add lines 5 and 6	7	847,462
8 Enter qualifying distributions from Part XII, line 4	8	281,050

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b	1	7,025
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2.	3	7,025
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	7,025
6	Credits/Payments:		
a	2019 estimated tax payments and 2018 overpayment credited to 2019	6a	1,317
b	Exempt foreign organizations—tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	0
d	Backup withholding erroneously withheld	6d	0
7	Total credits and payments. Add lines 6a through 6d.	7	1,317
8	Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached.	8	148
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	5,856
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	
11	Enter the amount of line 10 to be: Credited to 2020 estimated tax ☐ Refunded ☐	11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		No
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition). <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>		No
c Did the foundation file Form 1120-POL for this year?		No
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ☐ \$ 0 (2) On foundation managers. ☐ \$ 0		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☐ \$ 0		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities.</i>		No
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>		No
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		No
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T.</i>		No
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	Yes	
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XV.</i>	Yes	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ☐ NY		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation.</i>	Yes	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the taxable year beginning in 2019? See the instructions for Part XIV. <i>If "Yes," complete Part XIV</i>		No
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses.</i>		No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <u>N/A</u>	13	Yes	
14	The books are in care of ► <u>THE RUBIN - LADD FOUNDATION</u> Telephone no. ► <u>(212) 286-2600</u>			

Located at ► C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK NY ZIP+4 ► 10022

15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here	☐		
	and enter the amount of tax-exempt interest received or accrued during the year	► 15		
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ►			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a	During the year did the foundation (either directly or indirectly):		Yes	No
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☒ Yes ☐ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☒ Yes ☐ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
	Organizations relying on a current notice regarding disaster assistance check here. ► ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2019, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2019? ☐ Yes ☒ No			
	If "Yes," list the years ► 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2019.)	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a	During the year did the foundation pay or incur any amount to:		
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No	
(2)	Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No	
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No	
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions.	☐ Yes ☒ No	
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No	
b	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions.	5b	
	Organizations relying on a current notice regarding disaster assistance check here.	☐	
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53.4945–5(d).	☐ Yes ☐ No	
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☒ No	
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.	6b	No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☒ No	
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b	
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?	☐ Yes ☒ No	

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Additional Data Table				

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000. ▶ 0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services.		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 THE FOUNDATION CONFERS WITH DIRECTORS/CURATORS/FACULTY OF UNIVERSITY AND COMMUNITY ART MUSEUMS TO ANALYZE COLLECTIONS AND DETERMINE MONETARY AND ART OBJECTS NEEDED. THE FOUNDATION'S PRESIDENT HAS RELEVANT EXPERTISE IN ART AND USES THIS EXPERTISE TO ASSIST VARIOUS MUSEUMS. MANAGEMENT OF THE FOUNDATION ATTENDS GALLERIES TO ACQUIRE AT BEST PRICES SUITABLE ART FOR DONATIONS.	79,276
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	5,174,448
b	Average of monthly cash balances.	1b	434,657
c	Fair market value of all other assets (see instructions).	1c	768,523
d	Total (add lines 1a, b, and c).	1d	6,377,628
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets.	2	0
3	Subtract line 2 from line 1d.	3	6,377,628
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	95,664
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	6,281,964
6	Minimum investment return. Enter 5% of line 5.	6	314,098

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	314,098
2a	Tax on investment income for 2019 from Part VI, line 5.	2a	7,025
b	Income tax for 2019. (This does not include the tax from Part VI.).	2b	
c	Add lines 2a and 2b.	2c	7,025
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	307,073
4	Recoveries of amounts treated as qualifying distributions.	4	21,864
5	Add lines 3 and 4.	5	328,937
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	328,937

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	281,050
b	Program-related investments—total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	281,050
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	281,050

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				328,937
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only.			0	
b Total for prior years: 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2019:				
a From 2014.	445,696			
b From 2015.	451,782			
c From 2016.	1,220,677			
d From 2017.	146,248			
e From 2018.	192,623			
f Total of lines 3a through e.	2,457,026			
4 Qualifying distributions for 2019 from Part XII, line 4: ► \$ 281,050				
a Applied to 2018, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2019 distributable amount.				281,050
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2019. (If an amount appears in column (d), the same amount must be shown in column (a).)	47,887			47,887
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	2,409,139			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.		0		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions.			0	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020.				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).	0			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions).	397,809			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a.	2,011,330			
10 Analysis of line 9:				
a Excess from 2015.	451,782			
b Excess from 2016.	1,220,677			
c Excess from 2017.	146,248			
d Excess from 2018.	192,623			
e Excess from 2019.				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling. ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

	Tax year	Prior 3 years			(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> See Additional Data Table				
Total			3a	126,500
b <i>Approved for future payment</i>				
Total			3b	0

Enter gross amounts unless otherwise indicated.

	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	(e) (See instructions.)
1 Program service revenue:					
a _____					
b _____					
c _____					
d _____					
e _____					
f _____					
g Fees and contracts from government agencies					
2 Membership dues and assessments.					
3 Interest on savings and temporary cash investments			14	233	
4 Dividends and interest from securities.			14	148,161	
5 Net rental income or (loss) from real estate:					
a Debt-financed property.					
b Not debt-financed property.					
6 Net rental income or (loss) from personal property					
7 Other investment income.			15	177,193	
8 Gain or (loss) from sales of assets other than inventory			18	70,545	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a OTHER INCOME _____			01	22,134	
b _____					
c _____					
d _____					
e _____					
12 Subtotal. Add columns (b), (d), and (e).		0		418,266	0
13 Total. Add line 12, columns (b), (d), and (e).			13	418,266	418,266

[illegible]

Part XVII

		Yes	No
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1a(1)		No
1a(2)		No

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1b(1)	No
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1b(2)		No
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1b(3)		No
--------------	--	-----------

1b(4)		No
--------------	--	-----------

1b(5)		No
--------------	--	-----------

1b(6)		No
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1c		No
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value
ue

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations

described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

May the IRS discuss this return with the preparer shown below

(see instr.) ☒ **Yes** ☐ **No**

(see instr.) ☒ Yes ☐ No

Print/Type preparer's name ANAN SAMARA	Preparer's Signature	Date 2021-03-29	Check if self-employed ☐	PTIN P02103452
Firm's name ▶ PKF O'CONNOR DAVIES LLP				Firm's EIN ▶ 27-1728945
Firm's address ▶ 665 FIFTH AVENUE NEW YORK, NY 10022				Phone no. (212) 286-2600

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation				
(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
ANN WALZER	VICE PRESIDENT 20.00	29,500	0	0
C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK, NY 10022				
ROBERT S WALZER	PRESIDENT 55.00	78,000	0	0
C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK, NY 10022				
SCOTT CABRERA	DIRECTOR 1.00	0	0	0
C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK, NY 10022				
STEVEN WALZER	DIRECTOR 2.00	0	0	0
C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK, NY 10022				
SHELLEY WEINER	DIRECTOR 1.00	0	0	0
C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK, NY 10022				
IVY ENGEL	DIRECTOR 2.00	0	0	0
C/O PKF OCONNOR DAVIES LLP 665 FIFTH AVE NEW YORK, NY 10022				

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
AMERICAN FRIENDS OF MAGEN DAVID ADOM 20 W 36TH ST SUITE 1100 NEW YORK, NY 10018	N/A	PC	GENERAL PURPOSE	1,000
AMERICAN MUSEUM OF NATURAL HISTORY 200 CENTRAL PARK WEST NEW YORK, NY 10004	N/A	PC	GENERAL PURPOSE	5,500
CENTRAL PARK CONSERVANCY INC 14 E 60TH ST 8TH FL NEW YORK, NY 10022	N/A	PC	GENERAL PURPOSE	1,000
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
CITY PARKS FOUNDATION - NYC PARKS 830 FIFTH AVE NEW YORK, NY 10065	N/A	PC	GENERAL PURPOSE	2,500
FLORIDA INTERNATIONAL UNIVERSITY FOUNDATION INC 11200 SW 8TH STREET- MARC MIAMI, FL 33199	N/A	PC	GENERAL PURPOSE	56,700
FUND TEXAS CHOICE 3903 S CONGRESS AVE UNIT 41823 AUSTIN, TX 78704	N/A	PC	GENERAL PURPOSE	2,000
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
HARVARD ART MUSEUMS32 QUINCY ST CAMBRIDGE, MA 02138	N/A	PC	GENERAL PURPOSE	5,000
JUILLIARD60 LINCOLN CENTER PLAZA NEW YORK, NY 10023	N/A	PC	GENERAL PURPOSE	3,500
JUPITER SYMPHONY CHAMBER ORCHESTRA 155 WEST 68TH STREET NEW YORK, NY 10023	N/A	PC	GENERAL PURPOSE	6,500
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
MANHATTAN SCHOOL OF MUSIC 130 CLAREMONT AVE NEW YORK, NY 10027	N/A	PC	GENERAL PURPOSE	5,500
NEW YORK HISTORICAL SOCIETY 170 CENTRAL PARK WEST NEW YORK, NY 10024	N/A	PC	GENERAL PURPOSE	300
NEW YORK PUBLIC LIBRARY 476 FIFTH AVENUE NEW YORK, NY 10018	N/A	PC	GENERAL PURPOSE	2,000
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NEW YORK PUBLIC RADIO-WNYC 160 VARICK STREET 9TH FLOOR NEW YORK, NY 10013	N/A	PC	GENERAL PURPOSE	500
NEW YORK PUBLIC RADIO-WQXR 160 VARICK STREET 9TH FLOOR NEW YORK, NY 10013	N/A	PC	GENERAL PURPOSE	500
PARTNERS IN HEALTH 800 BOYLSTON ST SUITE 300 BOSTON, MA 02199	N/A	PC	GENERAL PURPOSE	2,500
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
PHILHARMONIC-SYMPHONY SOCIETY OF NEW YORK INC 10 LINCOLN CENTER PLZ AVERY FISHER HALL NEW YORK, NY 10023	N/A	PC	GENERAL PURPOSE	5,500
PLANNED PARENTHOOD 123 WILLIAM STREET NEW YORK, NY 10038	N/A	PC	GENERAL PURPOSE	4,500
RIVERSIDE PARK CONSERVANCY INC 475 RIVERSIDE DRIVE SUITE 455 NEW YORK, NY 10115	N/A	PC	GENERAL PURPOSE	1,000
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
ROYAL ONTARIO MUSEUM 100 QUEENS PARK TORONTO, ON M5S 2C6 CA	N/A	PC	GENERAL PURPOSE	15,000
SMITHSONIAN INSTITUTION PO BOX 37012 SI BUILDING ROOM 153 MRC 010 WASHINGTON, DC 200137012	N/A	PC	GENERAL PURPOSE	2,000
WILDLIFE CONSERVATION SOCIETY 2300 SOUTHERN BOULEVARD BRONX, NY 10460	N/A	PC	GENERAL PURPOSE	1,500
Total ▶ 3a				126,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
WNET-THIRTEEN 825 EIGHTH AVE 14TH FLOOR NEW YORK, NY 10019	N/A	PC	GENERAL PURPOSE	1,000
WNET-WLIW 825 EIGHTH AVE 14TH FLOOR NEW YORK, NY 10019	N/A	PC	GENERAL PURPOSE	1,000
Total ▶ 3a				126,500

TY 2019 Accounting Fees Schedule**Name:** THE RUBIN - LADD FOUNDATION

C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEES	22,303	0		40,303

TY 2019 Investments Corporate Bonds Schedule**Name:** THE RUBIN - LADD FOUNDATION

C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098**Investments Corporate Bonds Schedule**

Name of Bond	End of Year Book Value	End of Year Fair Market Value
GOLDMAN SACHS BANK 3% 11/9/21	82,923	82,923
GOLDMAN SACHS BANK 2.5% 1/13/22	103,281	103,281
GOLDMAN SACHS BANK 2.3% 1/27/22	51,557	51,557
GOLDMAN SACHS BANK 2.6% 1/13/23	73,797	73,797
JP MORGAN CHASE 2.8% 10/17/27	25,155	25,155

TY 2019 Investments Government Obligations Schedule

Name: THE RUBIN - LADD FOUNDATION
C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098

**US Government Securities - End
of Year Book Value:**

0

**US Government Securities - End
of Year Fair Market Value:**

0

**State & Local Government
Securities - End of Year Book
Value:**

694,771

**State & Local Government
Securities - End of Year Fair
Market Value:**

694,771

TY 2019 Investments - Other Schedule

Name: THE RUBIN - LADD FOUNDATION
C/O PKF O'CONNOR DAVIES LLP
EIN: 06-1556098

Investments Other Schedule 2

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
OIL AND GAS INTEREST	FMV	768,523	768,523
2,400 SHRS. INVESCO BULLETSHARES 2020 CORPORATE BOND ETF	FMV	51,072	51,072
2,450 SHRS. INVESCO BULLETSHARES 2021 CORPORATE BOND ETF	FMV	52,356	52,356
2,475 SHRS. INVESCO BULLETSHARES 2022 CORPORATE BOND ETF	FMV	54,005	54,005
1,375 SHRS. CORE S&P MID-CAP ETF	FMV	244,503	244,503
2,747 SHRS. S&P 500 ETF	FMV	847,065	847,065
3,760 SHRS. XTRACKERS MSCI EAFE HEDGED EQUITY ETF	FMV	113,627	113,627
11,743.1980 SHRS. ARTISAN HIGH INCOME FUND ADVISOR SHARES	FMV	107,568	107,568
41,635.608 SHRS. DOUBLELINE TOTAL RETURN	FMV	446,334	446,334
53,162.652 SHRS. LORD ABBETT SHORT DURATION INCOME FUND CLASS I	FMV	220,093	220,093
28,017.636 SHRS. PIONEER MULTI-ASSET ULTRASHORT INCOME FUND CLASS Y	FMV	267,568	267,568
8,341.22 SHRS. THORNBURG LIMITED TERM INCOME FUND CLASS I	FMV	117,027	117,027
27,059.424 SHRS. VANGUARD INTERMEDIATE-TERM INVESTMENT-GRADE FUND ADMIRAL	FMV	284,665	284,665
7,073.482 SHRS. VANGUARD SHORT-TERM CORPORATE BOND INDEX FUND ADMIRAL	FMV	158,517	158,517
3,566.557 SHRS. AKRE FOCUS FUND INSTITUTIONAL CLASS	FMV	175,867	175,867
13,668.828 SHRS. FIRST EAGLE OVERSEAS FUND CLASS I	FMV	311,786	311,786
9,178.0570 SHRS. VANGUARD DIVIDEND GROWTH FUND INVESTOR SHARES	FMV	260,106	260,106
9,736.579 SHRS. OAKMARK INTERNATIONAL FUND CLASS ADVISOR	FMV	186,747	186,747

TY 2019 Other Assets Schedule**Name:** THE RUBIN - LADD FOUNDATION

C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098**Other Assets Schedule**

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
INVENTORIES - ART WORK	371,245	360,495	360,495

TY 2019 Other Expenses Schedule**Name:** THE RUBIN - LADD FOUNDATION

C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098**Other Expenses Schedule**

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OFFICE EXPENSE	1,015	152		863
DUES AND SUBSCRIPTION	1,495	224		1,271
UTILITIES	1,531	230		1,301
STORAGE	3,740	561		3,179
ASSET APPRAISALS AND VERIFICATIONS	1,200	0		1,200
TELEPHONE EXPENSES	928	139		789
MISCELLANEOUS EXPENSES	2,191	329		1,862
INSURANCE	2,889	433		2,456
FILING FEE	250	0		250

TY 2019 Other Income Schedule

Name: THE RUBIN - LADD FOUNDATION
C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098

Other Income Schedule

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
ROYALTY INCOME	177,193	177,193	177,193
OTHER INCOME	22,134		22,134

TY 2019 Other Increases Schedule

Name: THE RUBIN - LADD FOUNDATION
C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098

Description	Amount
UNREALIZED GAIN ON INVESTMENTS	3,379
GAIN ON DISTRIBUTION OF ARTWORK AS GRANTS	30,950

TY 2019 Other Professional Fees Schedule**Name:** THE RUBIN - LADD FOUNDATION

C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT MANAGMENT FEES	25,000	25,000		0

TY 2019 Taxes Schedule

Name: THE RUBIN - LADD FOUNDATION
C/O PKF O'CONNOR DAVIES LLP

EIN: 06-1556098

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX	5,000	0		0