

Form **990-PF**

**Return of Private Foundation**  
or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0047

**2019**

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990PF](http://www.irs.gov/Form990PF) for instructions and the latest information.

Open to Public Inspection

For calendar year 2019 or tax year beginning , 2019, and ending , 20

Name of foundation: **THE DRUM FOUNDATION**

Number and street (or P O box number if mail is not delivered to street address): **235 MONTGOMERY STREET**

Room/suite: **735**

City or town, state or province, country, and ZIP or foreign postal code: **SAN FRANCISCO, CA 94104**

**A** Employer identification number: **94-6067469**

**B** Telephone number (see instructions): **415-651-1915**

**C** If exemption application is pending, check here  **4**

**D** 1. Foreign organizations, check here   
2. Foreign organizations meeting the 85% test, check here and attach computation

**E** If private foundation status was terminated under section 507(b)(1)(A), check here

**F** If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

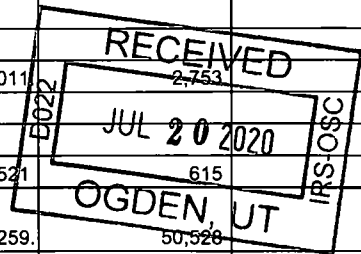
**G** Check all that apply:  Initial return  Initial return of a former public charity  
 Final return  Amended return  
 Address change  Name change

**H** Check type of organization:  Section 501(c)(3) exempt private foundation **04**  
 Section 4947(a)(1) nonexempt charitable trust  Other taxable private foundation

**I** Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ **4,801,953**

**J** Accounting method:  Cash  Accrual  
 Other (specify) \_\_\_\_\_  
(Part I, column (d), must be on cash basis)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	1,777	1,777		
	4 Dividends and interest from securities	133,479	133,479		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	(3,522)			
	b Gross sales price for all assets on line 6a 327,446				
	7 Capital gain net income (from Part IV, line 2)		(3,522)		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss) (attach schedule)					
11 Other income (attach schedule)	52	52			
12 Total. Add lines 1 through 11	131,786	131,786			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	50,000	12,500		37,500
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)	13,423	3,356		10,067
	b Accounting fees (attach schedule)				
	c Other professional fees (attach schedule)	31,304	31,304		
	17 Interest				
	18 Taxes (attach schedule) (see instructions)				
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy	11,011	2,753		8,258
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	2,521	615		1,906
	24 Total operating and administrative expenses. Add lines 13 through 23	108,259	50,528		57,731
	25 Contributions, gifts, grants paid	157,000			157,000
26 Total expenses and disbursements. Add lines 24 and 25	265,259	50,528		214,731	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	(133,473)				
b Net investment income (if negative, enter -0-)		81,258			
c Adjusted net income (if negative, enter -0-)					



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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)			
		Beginning of year	End of year		
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1	Cash—non-interest-bearing . . . . .	64,485	30,530	30,530
	2	Savings and temporary cash investments . . . . .	118,286	163,455	163,455
	3	Accounts receivable ▶ Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶ Less: allowance for doubtful accounts ▶			
	5	Grants receivable . . . . .			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) . . . . .			
	7	Other notes and loans receivable (attach schedule) ▶ Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use . . . . .			
	9	Prepaid expenses and deferred charges . . . . .			
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule) . . . . .	2,362,076	2,258,939	2,953,168
	c	Investments—corporate bonds (attach schedule) . . . . .	1,466,566	1,441,590	1,476,223
	11	Investments—land, buildings, and equipment: basis ▶ Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans . . . . .			
	13	Investments—other (attach schedule) . . . . .	170,473	153,899	178,577
	14	Land, buildings, and equipment: basis ▶ Less: accumulated depreciation (attach schedule) ▶			
15	Other assets (describe ▶ )				
16	<b>Total assets</b> (to be completed by all filers—see the instructions. Also, see page 1, item l) . . . . .	4,181,886	4,048,413	4,801,953	
Liabilities	17	Accounts payable and accrued expenses . . . . .			
	18	Grants payable . . . . .			
	19	Deferred revenue . . . . .			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule) . . . . .			
	22	Other liabilities (describe ▶ )			
	23	<b>Total liabilities</b> (add lines 17 through 22) . . . . .	0	0	
Net Assets or Fund Balances	<b>Foundations that follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 24, 25, 29, and 30.</b>				
	24	Net assets without donor restrictions . . . . .			
	25	Net assets with donor restrictions . . . . .			
	<b>Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 26 through 30.</b>				
	26	Capital stock, trust principal, or current funds . . . . .	4,181,886	4,048,413	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
29	<b>Total net assets or fund balances</b> (see instructions) . . . . .		4,048,413		
30	<b>Total liabilities and net assets/fund balances</b> (see instructions) . . . . .	4,181,886	4,048,413		

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) . . . . .	1	4,181,886
2	Enter amount from Part I, line 27a . . . . .	2	(133,473)
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3 . . . . .	4	4,048,413
5	Decreases not included in line 2 (itemize) ▶	5	
6	<b>Total net assets or fund balances at end of year</b> (line 4 minus line 5)—Part II, column (b), line 29 . . . . .	6	4,048,413

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
<b>1a</b>				
<b>b</b> See Statement 8				
<b>c</b>				
<b>d</b>				
<b>e</b>				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
<b>a</b>				
<b>b</b>				
<b>c</b>				
<b>d</b>				
<b>e</b>				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col (h) gain minus col (k), but not less than -0- or Losses (from col (h)))	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any		
<b>a</b>				
<b>b</b>				
<b>c</b>				
<b>d</b>				
<b>e</b>				
<b>2</b> Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		<b>2</b>	(3,522)
<b>3</b> Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8			<b>3</b>	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?  Yes  No  
 If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

**1** Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2018	227,978	4,738,401	048113
2017	219,695	4,706,876	046675
2016	230,553	4,388,036	052541
2015	235,010	4,570,598	051418
2014	236,722	4,696,627	050403
<b>2</b> Total of line 1, column (d)			<b>2</b> 249150
<b>3</b> Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years			<b>3</b> 049830
<b>4</b> Enter the net value of noncharitable-use assets for 2019 from Part X, line 5			<b>4</b> 4,569,932
<b>5</b> Multiply line 4 by line 3			<b>5</b> 227,720
<b>6</b> Enter 1% of net investment income (1% of Part I, line 27b)			<b>6</b> 813
<b>7</b> Add lines 5 and 6			<b>7</b> 228,533
<b>8</b> Enter qualifying distributions from Part XII, line 4			<b>8</b> 214,731

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 – see instructions)**

<b>1a</b>	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)		
<b>b</b>	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b	<b>1</b>	1,625
<b>c</b>	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)		
<b>2</b>	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	<b>2</b>	
<b>3</b>	Add lines 1 and 2	<b>3</b>	1,625
<b>4</b>	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	<b>4</b>	
<b>5</b>	<b>Tax based on investment income.</b> Subtract line 4 from line 3. If zero or less, enter -0-	<b>5</b>	1,625
<b>6</b>	<b>Credits/Payments:</b>		
<b>a</b>	2019 estimated tax payments and 2018 overpayment credited to 2019	<b>6a</b>	15,730
<b>b</b>	Exempt foreign organizations—tax withheld at source	<b>6b</b>	
<b>c</b>	Tax paid with application for extension of time to file (Form 8868)	<b>6c</b>	
<b>d</b>	Backup withholding erroneously withheld	<b>6d</b>	
<b>7</b>	Total credits and payments. Add lines 6a through 6d	<b>7</b>	15,730
<b>8</b>	Enter any <b>penalty</b> for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	<b>8</b>	
<b>9</b>	<b>Tax due.</b> If the total of lines 5 and 8 is more than line 7, enter <b>amount owed</b>	<b>9</b>	0
<b>10</b>	<b>Overpayment.</b> If line 7 is more than the total of lines 5 and 8, enter the <b>amount overpaid</b>	<b>10</b>	14,105
<b>11</b>	Enter the amount of line 10 to be <b>Credited to 2020 estimated tax</b> 14,105 <b>Refunded</b>	<b>11</b>	0

**Part VII-A Statements Regarding Activities**

	Yes	No
<b>1a</b>		✓
<b>b</b>		✓
<b>c</b>		✓
<b>d</b>		
<b>e</b>		
<b>2</b>		✓
<b>3</b>		✓
<b>4a</b>		✓
<b>4b</b>		
<b>5</b>		✓
<b>6</b>	✓	
<b>7</b>	✓	
<b>8a</b>		
<b>8b</b>	✓	
<b>9</b>		✓
<b>10</b>		✓

**Part VII-A Statements Regarding Activities (continued)**

		Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions . . . . .		✓
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions . . . . .		✓
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ N/A	✓	
14	The books are in care of ▶ The Drum Foundation Telephone no. ▶ 415-651-1915 Located at ▶ 235 Montgomery Street, Ste 735, San Francisco, CA ZIP+4 ▶ 94104-2917		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—check here . . . . . and enter the amount of tax-exempt interest received or accrued during the year . . . . . ▶ 15		<input type="checkbox"/>
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? . . . . . See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶		✓

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

**File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

		Yes	No
1a	During the year, did the foundation (either directly or indirectly):		
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person? . . . . . <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions . . . . . Organizations relying on a current notice regarding disaster assistance, check here . . . . . ▶ <input type="checkbox"/>	1b	✓
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019? . . . . .	1c	✓
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ 20____, 20____, 20____, 20____		
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.) . . . . .	2b	
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____		
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.) . . . . .	3b	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	✓
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b	✓

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**

<b>5a</b>	During the year, did the foundation pay or incur any amount to:		Yes	No
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions		<b>5b</b>	
	Organizations relying on a current notice regarding disaster assistance, check here	<input type="checkbox"/>		
<b>c</b>	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	<input type="checkbox"/> Yes <input type="checkbox"/> No		
	If "Yes," attach the statement required by Regulations section 53.4945-5(d)			
<b>6a</b>	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		<b>6b</b>	✓
	If "Yes" to 6b, file Form 8870.			
<b>7a</b>	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?		<b>7b</b>	
<b>8</b>	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

**1 List all officers, directors, trustees, and foundation managers and their compensation. See instructions.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Mrs Janet Abbott 235 Montgomery St , #735, San Francisco, CA 94104	Director 5 00	25,000	0	0
Mr Philip Hudner 235 Montgomery St , #735, San Francisco, CA 94104	Director 5.00	25,000	0	480
Mrs Janet Abbott 235 Montgomery St , #735, San Francisco, CA 94104	President 0.	0	0	0
Mr Philip Hudner 235 Montgomery St , #735, San Francisco, CA 94104	Secretary-Treas 0	0	0.	0

**2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

**Total number of other employees paid over \$50,000** ▶ 0

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**

**3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
.....		
.....		
.....		
.....		
.....		

**Total number of others receiving over \$50,000 for professional services** . . . . . **0**

**Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc

	Expenses
1 N/A	
2	
3	
4	

**Part IX-B Summary of Program-Related Investments (see instructions)**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 N/A	
2	
3 All other program-related investments See instructions	

**Total. Add lines 1 through 3** . . . . . **0**

**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
<b>a</b>	Average monthly fair market value of securities . . . . .	<b>1a</b>	4,477,852
<b>b</b>	Average of monthly cash balances . . . . .	<b>1b</b>	161,673
<b>c</b>	Fair market value of all other assets (see instructions) . . . . .	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, b, and c) . . . . .	<b>1d</b>	4,639,525
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) . . . . .	<b>1e</b>	
<b>2</b>	Acquisition indebtedness applicable to line 1 assets . . . . .	<b>2</b>	
<b>3</b>	Subtract line 2 from line 1d . . . . .	<b>3</b>	4,639,525
<b>4</b>	Cash deemed held for charitable activities. Enter 1½% of line 3 (for greater amount, see instructions) . . . . .	<b>4</b>	69,593
<b>5</b>	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4 . . . . .	<b>5</b>	4,569,932
<b>6</b>	<b>Minimum investment return.</b> Enter 5% of line 5 . . . . .	<b>6</b>	228,497

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here  and do not complete this part.)

<b>1</b>	Minimum investment return from Part X, line 6 . . . . .	<b>1</b>	228,497
<b>2a</b>	Tax on investment income for 2019 from Part VI, line 5 . . . . .	<b>2a</b>	1,625
<b>b</b>	Income tax for 2019. (This does not include the tax from Part VI.) . . . . .	<b>2b</b>	
<b>c</b>	Add lines 2a and 2b . . . . .	<b>2c</b>	1,625
<b>3</b>	Distributable amount before adjustments. Subtract line 2c from line 1 . . . . .	<b>3</b>	226,872
<b>4</b>	Recoveries of amounts treated as qualifying distributions . . . . .	<b>4</b>	
<b>5</b>	Add lines 3 and 4 . . . . .	<b>5</b>	226,872
<b>6</b>	Deduction from distributable amount (see instructions) . . . . .	<b>6</b>	
<b>7</b>	<b>Distributable amount</b> as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 . . . . .	<b>7</b>	226,872

**Part XII Qualifying Distributions** (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
<b>a</b>	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26 . . . . .	<b>1a</b>	214,731
<b>b</b>	Program-related investments—total from Part IX-B . . . . .	<b>1b</b>	
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes . . . . .	<b>2</b>	
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the:		
<b>a</b>	Suitability test (prior IRS approval required) . . . . .	<b>3a</b>	
<b>b</b>	Cash distribution test (attach the required schedule) . . . . .	<b>3b</b>	
<b>4</b>	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4 . . . . .	<b>4</b>	214,731
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions . . . . .	<b>5</b>	
<b>6</b>	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4 . . . . .	<b>6</b>	214,731

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

		(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1	Distributable amount for 2019 from Part XI, line 7 . . . . .				226,872
2	Undistributed income, if any, as of the end of 2019:				
a	Enter amount for 2018 only . . . . .			0	
b	Total for prior years: 20____, 20____, 20____				
3	Excess distributions carryover, if any, to 2019:				
a	From 2014 . . . . .	21,725			
b	From 2015 . . . . .	27,982			
c	From 2016 . . . . .	12,574			
d	From 2017 . . . . .	0			
e	From 2018 . . . . .	0			
f	<b>Total</b> of lines 3a through e . . . . .	62,281			
4	Qualifying distributions for 2019 from Part XII, line 4: ► \$ <u>214,731</u>				
a	Applied to 2018, but not more than line 2a . . . . .			0	
b	Applied to undistributed income of prior years (Election required—see instructions) . . . . .		0		
c	Treated as distributions out of corpus (Election required—see instructions) . . . . .	0			
d	Applied to 2019 distributable amount . . . . .				214,731
e	Remaining amount distributed out of corpus . . . . .				
5	Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).) . . . . .	12,141			12,141
6	<b>Enter the net total of each column as indicated below:</b>				
a	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 . . . . .	50,140			
b	Prior years' undistributed income. Subtract line 4b from line 2b . . . . .				
c	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . .				
d	Subtract line 6c from line 6b. Taxable amount—see instructions . . . . .				
e	Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions . . . . .				
f	Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020 . . . . .				0
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions) . . . . .				
8	Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions) . . . . .	9,584			
9	<b>Excess distributions carryover to 2020.</b> Subtract lines 7 and 8 from line 6a . . . . .	40,556			
10	Analysis of line 9:				
a	Excess from 2015 . . . . .	27,982			
b	Excess from 2016 . . . . .	12,574			
c	Excess from 2017 . . . . .	0			
d	Excess from 2018 . . . . .	0			
e	Excess from 2019 . . . . .	0			

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

**1a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling . . . . . ▶

**b** Check box to indicate whether the foundation is a private operating foundation described in section  4942(j)(3) or  4942(j)(5)

	Tax year		Prior 3 years		(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
<b>2a</b> Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . . .					
<b>b</b> 85% of line 2a . . . . .					
<b>c</b> Qualifying distributions from Part XII, line 4, for each year listed . . . . .					
<b>d</b> Amounts included in line 2c not used directly for active conduct of exempt activities					
<b>e</b> Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c . . . . .					
<b>3</b> Complete 3a, b, or c for the alternative test relied upon:					
<b>a</b> "Assets" alternative test—enter:					
<b>(1)</b> Value of all assets . . . . .					
<b>(2)</b> Value of assets qualifying under section 4942(j)(3)(B)(i) . . . . .					
<b>b</b> "Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed . . . . .					
<b>c</b> "Support" alternative test—enter:					
<b>(1)</b> Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . .					
<b>(2)</b> Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) . . . . .					
<b>(3)</b> Largest amount of support from an exempt organization . . . . .					
<b>(4)</b> Gross investment income . . . . .					

**Part XV Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

**1 Information Regarding Foundation Managers:**  
**a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**  
 Check here  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

**a** The name, address, and telephone number or email address of the person to whom applications should be addressed:

**b** The form in which applications should be submitted and information and materials they should include:

**c** Any submission deadlines:

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV** Supplementary Information *(continued)*

**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<p><b>a</b> <i>Paid during the year</i></p> <p>Statement 10</p>				157,000
<p><b>Total</b> . . . . .</p>	▶ <b>3a</b>			157,000
<p><b>b</b> <i>Approved for future payment</i></p> <p>NONE</p>				0
<p><b>Total</b> . . . . .</p>	▶ <b>3b</b>			0





THE DRUM FOUNDATION  
 EIN: 94-6067469  
 2019 Return of Private Foundation  
Statements 1 through 4

Description	Legal Fees			Statement 1
	(a)	(b)	(c)	Charitable Purposes
	Expenses Per Books	Net Investment Income	Adjusted Net Income	
Momkus LLC	13,423.	3,356.		10,067.
	13,423.	3,356.		10,067.

Description	Other Professional Fees			Statement 3
	(a)	(b)	(c)	(d)
	Expenses Per Books	Net Investment Income	Adjusted Net Income	Charitable Purposes
Northern Trust Investment Fees	31,304.	31,304.		0.
	31,304.	31,304.		0.

Description	Other Expenses			Statement 4
	(a)	(b)	(c)	(d)
	Expenses Per Books	Net Investment Income	Adjusted Net Income	Charitable Purposes
Attorney General's Registry of Charitable Trusts, filing fee	50.	0.		50.
Franchise Tax Board, filing fee	10.	0.		10.
Insurance	2,392.	598.		1,794.
Check printing	69.	17.		52.
To Form 990-PF, Pg 1, ln 23	2,521.	615.		1,906.

THE DRUM FOUNDATION  
 EIN: 94-6067469  
 2019 Return of Private Foundation  
Statements 5 & 6

**Statement 5**

Corporate Stocks:	Shares	End of Year	
		Book Value	Fair Market Value
DFA US L/C Value Portfolio	2,985.38	101,491.	115,474.
SPDR S&P 500 ETF Trust	3,302.00	699,264.	1,062,782.
DFA US Small Cap Portfolio	6305.05	192,274.	220,866.
Vanguard Index Small Cap Admiral (VSMAX)	3,217.42	91,367.	255,367.
Northern Int'l Equity Index	50,205.48	568,516.	639,116.
DFA Int'l Small Co Portfolio	19,293.58	338,990.	364,649.
DFA Emerging Markets Core Equity	13,546.82	267,037.	294,914.
<b>TOTAL</b>		<b>2,258,939.</b>	<b>2,953,168.</b>

**Statement 6**

Corporate Bonds:	Shares	End of Year	
		Book Value	Fair Market Value
Flexshares 3yr Target TIPS	9,261.00	227,050.	228,839.
Intermediate Credit Bond (CIU)	2,600.00	142,996.	150,748.
1-3 Year Credit bond ETF (CSJ)	17,250.00	908,623.	925,117.
Pimco Fds Pac Invt High Yield	18,973.36	162,921.	171,519.
<b>TOTAL</b>		<b>1,441,590.</b>	<b>1,476,223.</b>

THE DRUM FOUNDATION  
EIN: 94-6067469  
2019 Return of Private Foundation  
Statement 7

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Other Investments:	End of Year		
	Shares	Book Value	Fair Market Value
DFA Int'l Real Estate Secs Portfolio (DFITX)	6,306.90	32,525.	31,471.
DFA Int'l Real Estate Secs Portfolio (DFREX)	887.66	27,663.	36,323.
Flexshares Morningstar Global Nat Res Index Fund (GUNR)	3,304.00	93,711.	110,783.
<b>TOTAL</b>		<b>153,899.</b>	<b>178,577.</b>

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THE DRUM FOUNDATION  
EIN: 94-6067469  
2019 Return of Private Foundation  
Statement 8

Sales				
Description	Date Sold	Proceeds	Basis Cost and Expense of Sale	Gain or Loss
2037 units Flexshares 3 yr. Target TIPS	6/13/2019	50,002.	50,530.	(528.)
1093.86 units Northern Equity Index Fund Int'l Eq.	9/23/2019	13,356.	12,722.	634.
1006.49 sh. Int'l Small Co. (DFISX)	9/23/2019	17,825.	19,477.	(1,652.)
1291.18 sh. DFA Emerging Mkts Core Equity (DFCEX)	9/23/2019	26,211.	26,377.	(166.)
1555.01 sh. L/C Value Port. (DFLVX)	9/23/2019	57,380.	54,173.	3,207.
2883.47 sh. DFA Int'l Value (DFIVX)	9/23/2019	48,500.	51,729.	(3,229.)
502 sh. Morningstar Global	9/23/2019	15,932.	16,624.	(692.)
261 sh. Inter. Term Corp. Bond ETF	9/23/2019	15,085.	14,365.	720.
1753.33 sh. DFA Int'l Value Port. (DFIVX)	11/20/2019	30,455.	31,355.	(900.)
1536.44 sh. DFA US Small Cap Port (DFSTX)	11/20/2019	52,700.	53,616.	(916.)
TOTALS		327,446.	330,968.	(3,522.)

THE DRUM FOUNDATION  
EIN: 94-6067469  
2019 Return of Private Foundation  
Statement 9

Part VII-B, Line 1a(4):

In 2019, the Drum Foundation paid compensation to each of the foundation's directors for services rendered as a director.

During 2019, the foundation engaged Momkus LLC to render legal services to the foundation and paid Momkus LLC reasonable compensation for the services. During 2019, Mollie Hudner Thompson, the daughter of Philip Hudner who is an officer and director of the foundation, was engaged by Momkus LLC as an independent contractor and received compensation for services she rendered to Momkus LLC. Ms. Thompson did not hold any voting interests or share in any of the profits of Momkus LLC. The compensation paid to Momkus LLC was not excessive and the services rendered by Momkus LLC were reasonable and necessary for carrying out the exempt purpose of the foundation.

THE DRUM FOUNDATION  
 EIN: 94-6067469  
 2019 Return of Private Foundation

Statement 10

Part XV, Line 3a, Grants Paid During the Year:

Recipient Name & Address	Status	Purpose	Amount
Acton Institute 161 Ottawa N.W., Suite 301 Grand Rapids, MI 49503	N/A 501 (c) (3)	Support educational outreach	1,000
Carmelite Monastery of St. Joseph 1101 North River Road Des Plaines, IL 60016	N/A 501 (c) (3)	General support for monastery	30,000
Daughters of St. Paul 3079 Oak Knoll Drive Redwood City, CA 94062	N/A 501 (c) (3)	General support for charitable projects	2,500
De Marillac Academy 175 Golden Gate Avenue San Francisco, CA 94102	N/A 501 (c) (3)	General support for 4th to 8th grade school	8,000
Franciscan Missionary Sisters of Our Lady of Sorrows 2381 Laurel Glen Road Soquel, CA 95073-9776	N/A 501 (c) (3)	Support St. Clare's Retreat and Convent	15,000
Immaculate Conception Academy 3625 24th Street San Francisco, CA 94110-3607	N/A 501 (c) (3)	Contribution to scholarship fund for high school	15,000
Junipero Serra High School 451 West 20th Avenue San Mateo, CA 94403-1385	N/A 501 (c) (3)	Support tuition assistance program for high school	10,000
Keep the Faith, Inc. 70 Lake Street Ramsey, NJ 07446-2546	N/A 501 (c) (3)	Support Latin Mass printing project	5,000

THE DRUM FOUNDATION  
 EIN: 94-6067469  
 2019 Return of Private Foundation

Statement 10

Part XV, Line 3a, Grants Paid During the Year:

Recipient Name & Address	Status	Purpose	Amount
Lasallian Christian Brothers Foundation Inc. 4401 Redwood Road Napa, CA 94558	N/A	501 (c) (3)	Support Scholarships 5,000
The Lumen Christi Institute 1220 East 58th Street Chicago, IL 60637	N/A	501 (c) (3)	General support for academic center 1,000
Marin Catholic High School 675 Sir Francis Drake Blvd. Kentfield, CA 94904	N/A	501 (c) (3)	General support for high school 2,500
Mercy High School 2750 Adeline Drive Burlingame, CA 94010	N/A	501 (c) (3)	Support tuition assistance program for high school 5,000
Mission Dolores Academy 3371 16th Street San Francisco, CA 94114	N/A	501 (c) (3)	General support for K-8th grade school 5,000
Our Lady of Lourdes Convent 77 Locust Avenue San Rafael, CA 94901	N/A	501 (c) (3)	Support infirmary 1,000
Sacred Heart Cathedral Preparatory 1055 Ellis Street San Francisco, CA 94109-7795	N/A	501 (c) (3)	General support for high school 2,500
St. Anthony-Immaculate Conception School 299 Precita Avenue San Francisco, CA 94110	N/A	501 (c) (3)	General support for K to 8th grade school 10,000

THE DRUM FOUNDATION  
 EIN: 94-6067469  
 2019 Return of Private Foundation

Statement 10

Part XV, Line 3a, Grants Paid During the Year:

Recipient Name & Address	Status	Purpose	Amount
St. Catherine of Siena School 1300 Bayswater Avenue Burlingame, CA 94010-4313	N/A	501 (c) (3)	Support tuition assistance program for K-8 grade school 2,500
Saint James School 321 Fair Oaks Street San Francisco, CA 94110	N/A	501 (c) (3)	General support for K to 8th grade school 12,500
St. Paul of the Shipwreck Church 1122 Jamestown Avenue San Francisco, CA 94124	N/A	501 (c) (3)	Support religious education program 5,000
St. Peter's School 1266 Florida Street San Francisco, CA 94110	N/A	501 (c) (3)	General support for K to 8th grade school 10,000
St. Vincent de Paul Society of San Francisco 1237 Van Ness Avenue, Suite 200 San Francisco, CA 94109	N/A	501 (c) (3)	Support the Help Desk program 1,000
Thomas Aquinas College 10000 North Ojai Road Santa Paula, CA 93060	N/A	501 (c) (3)	Support scholarship fund 5,000
Woodside Priory 302 Portola Road Portola Valley, CA 94028	N/A	501 (c) (3)	Support scholarship fund 2,500
<b>Total Grants Paid in 2019</b>			<b><u>157,000</u></b>