

Form 990

## Return of Organization Exempt From Income Tax

2019

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

## A For the 2019 calendar year, or tax year beginning 01-01-2019, and ending 12-31-2019

B Check if applicable  
 Address change  
 Name change  
 Initial return  
 Final return/terminated  
 Amended return  
 Application pending

C Name of organization ANCHORAGE ECONOMIC DEVELOPMENT CORPORATION		D Employer identification number 92-0123006
Doing business as		E Telephone number (907) 258-3700
Number and street (or P O box if mail is not delivered to street address) 510 L STREET NO 603		Room/suite
City or town, state or province, country, and ZIP or foreign postal code ANCHORAGE, AK 99501		
F Name and address of principal officer WILLIAM R POPP 510 L STREET NO 603 ANCHORAGE, AK 99501		G Gross receipts \$ 1,201,403

I Tax-exempt status  501(c)(3)  501(c) ( 6 ) ► (insert no)  4947(a)(1) or  527J Website: ► [HTTP //AEDCWEB COM](http://AEDCWEB.COM)K Form of organization  Corporation  Trust  Association  Other ►

H(a) Is this a group return for subordinates?  Yes  No  
 H(b) Are all subordinates included?  Yes  No  
 If "No," attach a list (see instructions)  
 H(c) Group exemption number ►

L Year of formation 1987 M State of legal domicile AK

## Part I Summary

1 Briefly describe the organization's mission or most significant activities AEDC'S VISION AND THE BASIS OF OUR LIVE WORK PLAY (LWP) INITIATIVE IS TO MAKE ANCHORAGE THE #1 CITY IN AMERICA BY 2025 THROUGH THIS PROCESS, WE WILL IMPROVE OUR COMMUNITY AND MAKE ANCHORAGE A MORE COMPETITIVE CITY THAT ATTRACTS AND RETAINS A TALENTED WORKFORCE, A CRITICAL NEED IF WE ARE TO DRAW NEW BUSINESS INVESTMENT TO ANCHORAGE IN THE COMING YEARS THIS VISION IS SUPPORTED BY OUR MORE THAN 250 INVESTOR COMPANIES, AS WELL AS THE MORE THAN 200 VOLUNTEERS AND 158 PARTNER ORGANIZATIONS COLLABORATING THROUGH LWP TO MAKE OUR CITY THE BEST IT CAN BE		
2 Check this box ► <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
3 Number of voting members of the governing body (Part VI, line 1a) . . . . .	3	15
4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . .	4	15
5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) . . . . .	5	10
6 Total number of volunteers (estimate if necessary) . . . . .	6	125
7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .	7a	0
b Net unrelated business taxable income from Form 990-T, line 39 . . . . .	7b	0

Revenue	8 Contributions and grants (Part VIII, line 1h) . . . . .	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g) . . . . .	1,179,533	1,065,032
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . .	139,775	31,571	
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . .	2,096	1,519	
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .	1,187	-10,669	
	1,322,591	1,087,453	
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . .	11,178	3,000
	14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . .	779,073	618,499	
16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .	0	0	
b Total fundraising expenses (Part IX, column (D), line 25) ►0			
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . .	593,210	505,658	
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) . . . . .	1,383,461	1,127,157	
19 Revenue less expenses Subtract line 18 from line 12 . . . . .	-60,870	-39,704	

Net Assets or Fund Balances	Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16) . . . . .	307,932
21 Total liabilities (Part X, line 26) . . . . .	183,951	176,684
22 Net assets or fund balances Subtract line 21 from line 20 . . . . .	123,981	84,277

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here	***** Signature of officer	2020-09-03 Date
	WILLIAM R POPP PRESIDENT/CEO Type or print name and title	

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN P00166182
	Firm's name ► THOMAS HEAD & GREISEN PC			Firm's EIN ► 92-0043874	
	Firm's address ► 1400 WEST BENSON BLVD 400 ANCHORAGE, AK 995033683			Phone no (907) 272-1571	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . .  Yes  No

## Part III

## Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III 

## 1 Briefly describe the organization's mission

AEDC EXISTS TO GROW AND DIVERSIFY THE ANCHORAGE ECONOMY, PROMOTE A FAVORABLE BUSINESS CLIMATE AND TO MAKE ANCHORAGE THE #1 PLACE TO LIVE, WORK AND PLAY BY 2025

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
See Additional Data4b (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
See Additional Data4c (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
See Additional Data(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
EVENTSECONOMIC FORECASTTHE 2020 ECONOMIC FORECAST LUNCHEON LOOKS INTO THE YEAR AHEAD BASED ON EMPLOYMENT, POPULATION, AND DEMOGRAPHIC DATA, PROVIDES A SNAPSHOT LOOK AT THE LABOR FORCE, AND OFFERS AN UPDATE ON CONSUMER AND BUSINESS CONFIDENCE -KEYNOTE PRESENTATION PLACE & PROSPERITY BY CHRIS FAIR, RESONANCE CONSULTANCY PRESIDENT-ATTENDEES 1501 -SPONSORS 27 3-YEAR OUTLOOKTHE 3-YEAR OUTLOOK LUNCHEON DISCUSSES THE PROJECTED TRAJECTORY OF THE LOCAL ECONOMY BASED ON A REVIEW OF HISTORICAL AND CURRENT DATA, INTERVIEWS WITH REPRESENTATIVES OF BUSINESSES AND ORGANIZATIONS, AND ANALYSIS OF CURRENT EVENTS THE OUTLOOK CONSIDERS TRENDS IN EIGHT KEY INDICATORS INCLUDING POPULATION, EMPLOYMENT, PERSONAL INCOME, AIR PASSENGER AND FREIGHT VOLUMES, BUILDING PERMITS, PORT OF ALASKA TONNAGE, VISITOR INDUSTRY ACTIVITY AND OIL PRICES -KEYNOTE PRESENTATION DOWNTOWN ANCHORAGE THE FUTURE STARTS TODAY THE 10 INGREDIENTS TO MAKE DOWNTOWN FLAT-OUT AMAZING BY ROGER BROOKS-ATTENDEES 1360 -SPONSORS 35 ENTREPRENEUR HALLEVERY YEAR, AEDC HOSTS AN EXHIBITION FOR START-UPS AND OTHER SMALL BUSINESSES AT OUR THREE-YEAR OUTLOOK LUNCHEON IN JULY BUSINESS TYPES RAN THE GAMUT, FROM FOOD START-UPS TO MACHINERY SHOPS THAT ATTENDED TO SHOWCASE THEIR PRODUCTS4d Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses ►

## Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	No
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	No

## Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes

## Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	12
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V **Statements Regarding Other IRS Filings and Tax Compliance (continued)**

<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .	<b>2a</b>	10		
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	<b>2b</b>	Yes		
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .	<b>3a</b>	No		
<b>b</b> If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i> . . . . .	<b>3b</b>			
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .	<b>4a</b>	No		
<b>b</b> If "Yes," enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .	<b>5a</b>	No		
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .	<b>5b</b>	No		
<b>c</b> If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .	<b>5c</b>			
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .	<b>6a</b>	No		
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .	<b>6b</b>			
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>				
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .	<b>7a</b>			
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .	<b>7b</b>			
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .	<b>7c</b>			
<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year . . . . .	<b>7d</b>			
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .	<b>7e</b>			
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .	<b>7f</b>			
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .	<b>7g</b>			
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .	<b>7h</b>			
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .				
<b>9 Sponsoring organizations maintaining donor advised funds.</b>				
<b>a</b> Did the sponsoring organization make any taxable distributions under section 4966? . . . . .	<b>9a</b>			
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . .	<b>9b</b>			
<b>10 Section 501(c)(7) organizations.</b> Enter				
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	<b>10a</b>			
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>			
<b>11 Section 501(c)(12) organizations.</b> Enter				
<b>a</b> Gross income from members or shareholders . . . . .	<b>11a</b>			
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .	<b>11b</b>			
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?				
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>			
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>				
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? . . . . . <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	<b>13a</b>			
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .	<b>13b</b>			
<b>c</b> Enter the amount of reserves on hand . . . . .	<b>13c</b>			
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . . . .				
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i> . . . . .	<b>14b</b>			
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . . If "Yes," see instructions and file Form 4720, Schedule N				
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . . . If "Yes," complete Form 4720, Schedule O				

**Part VI** **Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI.

### Section A. Governing Body and Management

	1a	15	Yes	No
1a				
1b		15		
2			2	No
3			3	No
4			4	No
5			5	No
6			6	No
7a			7a	No
7b			7b	No
8a			8a	Yes
8b			8b	Yes
9			9	No

### Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a		No
10b		
11a	Yes	
12a	Yes	
12b	Yes	
12c	Yes	
13		No
14	Yes	
15a	Yes	
15b	Yes	
16a		No
16b		

### Section C. Disclosure

17	List the states with which a copy of this Form 990 is required to be filed▶		
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply		
	<input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)		
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year		
20	State the name, address, and telephone number of the person who possesses the organization's books and records ►THE FORAKER GROUP 161 KLEVIN STREET SUITE 101 ANCHORAGE, AK 99508 (907) 743-1200		

## Part VII

**Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII . . . . . **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee".

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099- MISC)	(E) Reportable compensation from related organizations (W-2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee	Institutional Trustee	Officer	Key Employee	Highest Compensated Employee			
(1) WILLIAM POPP PRESIDENT/CEO	55 00 .....			X			154,063	0	8,782
(2) LYNN RUST HENDERSON CHAIR	10 00 .....	X		X			0	0	0
(3) DAVID KNAPP VICE CHAIR	5 00 .....	X		X			0	0	0
(4) MICHAEL HUSTON SECRETARY/TREASURER	5 00 .....	X		X			0	0	0
(5) MARTIN BETTIS MEMBER	2 00 .....	X					0	0	0
(6) DAVE CAVITT MEMBER	2 00 .....	X					0	0	0
(7) RAQUEL EDELEN MEMBER	2 00 .....	X					0	0	0
(8) LAURA EDMONDSON MEMBER	2 00 .....	X					0	0	0
(9) CHARLES GRIMM MEMBER	2 00 .....	X					0	0	0
(10) STEVE NOBLE MEMBER	2 00 .....	X					0	0	0
(11) PETER POUNDS MEMBER	2 00 .....	X					0	0	0
(12) MICHAEL PROZERALIK MEMBER	2 00 .....	X					0	0	0
(13) MARILYN ROMANO MEMBER	2 00 .....	X					0	0	0
(14) JULIE TAYLOR MEMBER	2 00 .....	X					0	0	0
(15) LON WILSON MEMBER	2 00 .....	X					0	0	0
(16) GARRET WONG MEMBER	2 00 .....	X					0	0	0

## Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

<b>1b Sub-Total . . . . .</b>	►			
<b>c Total from continuation sheets to Part VII, Section A . . . .</b>	►			
<b>d Total (add lines 1b and 1c) . . . . .</b>	►	154,063	0	8,782

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1

3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

## **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ANCHORAGE CONVENTION CENTERS - DENA'INA	LUNCHEON VENUE AND FOOD SERVICE	103,774
600 W SEVENTH AVENUE		
ANCHORAGE, AK 99501		

## Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII 

Contributions, Gifts, Grants and Other Similar Amounts		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
1a Federated campaigns . . .	1a				
b Membership dues . . .	1b	389,500			
c Fundraising events . . .	1c	378,900			
d Related organizations	1d				
e Government grants (contributions)	1e	254,000			
f All other contributions, gifts, grants, and similar amounts not included above	1f	42,632			
g Noncash contributions included in lines 1a - 1f \$	1g	42,632			
<b>h Total.</b> Add lines 1a-1f . . . ►		1,065,032			
<b>Program Service Revenue</b>		Business Code			
2a PROGRAM REVENUE		900099	31,571	31,571	
b					
c					
d					
e					
f All other program service revenue					
<b>g Total.</b> Add lines 2a-2f. . . ►		31,571			
<b>Other Revenue</b>					
3 Investment income (including dividends, interest, and other similar amounts) . . . ►			2,023		2,023
4 Income from investment of tax-exempt bond proceeds ►					
5 Royalties . . . ►					
6a Gross rents	6a	(i) Real			
b Less rental expenses	6b	(ii) Personal			
c Rental income or (loss)	6c				
d Net rental income or (loss) . . . ►					
7a Gross amount from sales of assets other than inventory	7a	(i) Securities			
b Less cost or other basis and sales expenses	7b	(ii) Other	504		
c Gain or (loss)	7c		-504		
d Net gain or (loss) . . . ►			-504	-504	
8a Gross income from fundraising events (not including \$ 378,900 of contributions reported on line 1c) See Part IV, line 18 . . .	8a	102,777			
b Less direct expenses . . .	8b	113,446			
c Net income or (loss) from fundraising events . . . ►			-10,669		-10,669
9a Gross income from gaming activities See Part IV, line 19 . . .	9a				
b Less direct expenses . . .	9b				
c Net income or (loss) from gaming activities . . . ►					
10a Gross sales of inventory, less returns and allowances . . .	10a				
b Less cost of goods sold . . .	10b				
c Net income or (loss) from sales of inventory . . . ►					
<b>Miscellaneous Revenue</b>		Business Code			
11a					
b					
c					
d All other revenue . . .					
<b>e Total.</b> Add lines 11a-11d . . . ►					
<b>12 Total revenue.</b> See instructions . . . ►		1,087,453	31,067	0	-8,646

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX 

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>	<b>(A) Total expenses</b>	<b>(B) Program service expenses</b>	<b>(C) Management and general expenses</b>	<b>(D) Fundraising expenses</b>
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 . . . . .	3,000			
2 Grants and other assistance to domestic individuals See Part IV, line 22 . . . . .				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 . . . . .				
4 Benefits paid to or for members . . . . .				
5 Compensation of current officers, directors, trustees, and key employees . . . . .	162,845			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
7 Other salaries and wages . . . . .	356,294			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . .	6,818			
9 Other employee benefits . . . . .	51,208			
10 Payroll taxes . . . . .	41,334			
11 Fees for services (non-employees)				
a Management . . . . .				
b Legal . . . . .	3,490			
c Accounting . . . . .	20,195			
d Lobbying . . . . .				
e Professional fundraising services See Part IV, line 17				
f Investment management fees . . . . .				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	147,196			
12 Advertising and promotion . . . . .	12,130			
13 Office expenses . . . . .	48,373			
14 Information technology . . . . .	17,739			
15 Royalties . . . . .				
16 Occupancy . . . . .	117,133			
17 Travel . . . . .	43,756			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
19 Conferences, conventions, and meetings . . . . .	10,286			
20 Interest . . . . .				
21 Payments to affiliates . . . . .				
22 Depreciation, depletion, and amortization . . . . .	3,021			
23 Insurance . . . . .	5,035			
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O )				
a BAD DEBT EXPENSE	38,250			
b DUES & SUBSCRIPTIONS	33,604			
c MISCELLANEOUS	5,450			
d				
e All other expenses				
25 <b>Total functional expenses.</b> Add lines 1 through 24e	1,127,157			
26 <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
Check here ► <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX 

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	100,804	1	89,567
	2 Savings and temporary cash investments	104,433	2	106,382
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	50,367	4	5,364
	5 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	21,858	9	31,653
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	116,273		
	b Less accumulated depreciation	101,831	10c	14,442
	11 Investments—publicly traded securities		11	
	12 Investments—other securities See Part IV, line 11		12	
	13 Investments—program-related See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets See Part IV, line 11	13,553	15	13,553
	<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34)	307,932	16	260,961
Liabilities	17 Accounts payable and accrued expenses	63,410	17	56,844
	18 Grants payable		18	
	19 Deferred revenue	120,541	19	119,840
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D		25	
	<b>26 Total liabilities.</b> Add lines 17 through 25	183,951	26	176,684
Net Assets or Fund Balances	<b>Organizations that follow FASB ASC 958, check here ► <input checked="" type="checkbox"/></b> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	123,981	27	84,277
	28 Net assets with donor restrictions		28	
	<b>Organizations that do not follow FASB ASC 958, check here ► <input type="checkbox"/></b> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	123,981	32	84,277
	33 Total liabilities and net assets/fund balances	307,932	33	260,961

## Part XI

**Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI 

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,087,453
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,127,157
3	Revenue less expenses Subtract line 2 from line 1	3	-39,704
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	123,981
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	84,277

Part XII **Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII 

1 Accounting method used to prepare the Form 990  Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both

Separate basis  Consolidated basis  Both consolidated and separate basis

2b Were the organization's financial statements audited by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both

Separate basis  Consolidated basis  Both consolidated and separate basis

2c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

3b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a	Yes	
2b		No
2c	Yes	
3a		No
3b		

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 92-0123006

**Name:** ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATION

Form 990 (2019)

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### **Form 990, Part III, Line 4a:**

IN JULY 2019, AEDC RELEASED THE FIRST-EVER REAL-TIME JOBS INTELLIGENCE REPORT, A QUARTERLY REPORT PROVIDING A SNAPSHOT OF THE ANCHORAGE JOB MARKET. IN THIS REPORT, READERS WILL FIND INFORMATION ON THE TYPES OF JOBS, EDUCATION LEVELS, CERTIFICATES AND HARD AND SOFT SKILLS THAT ARE MORE SOUGHT-AFTER IN ANCHORAGE. READERS WILL ALSO FIND WHICH JOBS ARE MORE PREVALENT IN ANCHORAGE COMPARED TO ANYWHERE ELSE IN THE COUNTRY. WITH THE DETAILS JOB POSTING LOCATION QUOTIENT DATA. THE DATA FROM THE REAL-TIME JOBS INTELLIGENCE REPORT COMES FROM JOBS EQ, A SERVICE THAT PROVIDES ACCESS TO LABOR MARKET DATA DOWN TO THE ZIP CODE AS ANCHORAGE SEEKS TO ATTRACT AND RETAIN BOTH TALENT AND BUSINESS. THIS INFORMATION WILL HELP TO INFORM IMPORTANT BUSINESS DECISIONS, FROM TECH SCHOOLS USING HARD DATA TO DETERMINE WHICH CERTIFICATION PROGRAMS ARE MOST CRUCIAL, BUSINESSES USING AD DURATION PERIODS TO IDENTIFY WHICH JOBS ARE EASIEST TO FILL, TO PROSPECTIVE EMPLOYEES DECIDING TOP CERTIFICATES IN WHICH TO INVEST THEIR TIME AND RESOURCES. IN 2019 THE 2019 YEAR-IN-REVIEW REAL-TIME JOBS INTELLIGENCE REPORT SHOWS THAT IN 2019, TOTAL JOBS NUMBERS DECREASED, BUT DEMAND INCREASED ACROSS MULTIPLE SECTORS - INCLUDING INDUSTRIES THAT WERE NOTABLY DOWN FOR THE YEAR. WE BELIEVE THAT FACTORS IMPACTING THESE TRENDS INCLUDE SELF-DISQUALIFICATION THROUGH THE INABILITY TO PASS AN EMPLOYMENT-CONTINGENT DRUG TEST, WAGE ISSUES, LABOR FORCE PARTICIPATION DIFFICULTIES, INCLUDING THE LACK OF ACCESS TO AFFORDABLE AND AVAILABLE CHILDCARE, THE GROWING IMPACT OF CONSUMER PREFERENCE FOR ONLINE RETAIL, AND DEMOGRAPHIC TRENDS AFFECTING THE SHAPE AND SIZE OF THE LABOR FORCE. ANCHORAGE'S LABOR FORCE IN NOVEMBER 2019 WAS DOWN 4,500 COMPARED TO NOVEMBER 2018. THIS LOSS IN LABOR FORCE IS MAKING IT INCREASINGLY HARDER TO HIRE QUALIFIED WORKERS, RESULTING IN CHALLENGES TO ATTRACT BUSINESS INVESTMENT. IT IS ALSO MASKING UNDERLYING TRENDS IN UNEMPLOYMENT RATES - INTIMATING THAT JOBS ARE GROWING AND UNEMPLOYMENT IS DECLINING AS A RESULT. AS ANCHORAGE COMPETES WITH THE REST OF THE WORLD FOR WORKFORCE, THIS INFORMATION WILL BE CRUCIAL TO UNDERSTANDING WHERE OUR ECONOMY IS HEADED, WHAT EMPLOYERS ARE SEEKING, AND HOW WE CAN BETTER SUPPORT THE CAREER PIPELINE FOR HOMEGROWN TALENT.

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## **Form 990, Part III, Line 4b:**

EVERY YEAR, ANCHORAGE DOWNTOWN PARTNERSHIP (ADP) TEAMS UP WITH AMERICAN EXPRESS AND THE DOWNTOWN BUSINESS COMMUNITY TO CREATE AN IMPACTFUL DAY FOR SMALL BUSINESS SATURDAY. IN 2019, AEDC PARTNERED WITH ADP AND AMPLIFIED THE BUY LOCAL AND SHOP SMALL CAMPAIGN, EXPANDING ITS REACH TO COVER LOCAL BUSINESSES ACROSS ANCHORAGE AND INCREASING ITS LENGTH THROUGH THE HOLIDAY SHOPPING SEASON. PARTICIPATING BUSINESSES OFFERED DEALS OR SPECIALS FOR SMALL BUSINESS SATURDAY, RECEIVING PLACEMENT ON THE BUY LOCAL/SHOP SMALL MAP ACCORDING TO NATIONAL DATA, BETWEEN 40 AND 68 CENTS PER DOLLAR CIRCULATE IN THE LOCAL ECONOMY IF SPENT LOCALLY. BY EXTENDING THE INVITATION TO PARTICIPATION IN BUY LOCAL/SHOP SMALL TO AEDC INVESTORS AND ANCHORAGE-BASED COMPANIES IN MIDTOWN, SOUTH ANCHORAGE AND OTHER PARTS OF THE CITY, WE INCREASED BUSINESS PARTICIPATION BY NEARLY 40%. BUSINESS SURVEY RESPONSES FOLLOWING THE CAMPAIGN'S END SHOWED THAT 91 PERCENT OF RESPONDENTS SAW AN INCREASE IN SALES ON SMALL BUSINESS SATURDAY, 90 PERCENT SAID THEY WOULD PARTICIPATE AGAIN, AND 80% SAID THEY WOULD BE INTERESTED IN PARTICIPATING IN A FUTURE EVENT.

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## **Form 990, Part III, Line 4c:**

STRATEGIC INITIATIVES BUSINESS ATTRACTION E-NEWSIN 2019, AEDC CONTINUED TO SEND A SERIES OF ELECTRONIC NEWSLETTERS TARGETED TO SITE SELECTORS AND DEVELOPERS ACROSS THE UNITED STATES EACH NEWSLETTER IS PACKED WITH REAL ESTATE OPPORTUNITIES, DEMOGRAPHIC INFORMATION, AND EMERGING WINDOWS OF OPPORTUNITY WITHIN THE ANCHORAGE ECONOMY THE NEWSLETTERS COVERED A RANGE OF TOPICS, FROM HOUSING DEVELOPMENT OPPORTUNITIES, OIL AND GAS DATA, OPPORTUNITY ZONES AND LOCAL TAX INCENTIVES, OPPORTUNITIES AT THE TED STEVENS INTERNATIONAL AIRPORT, AND MORE THE BUSINESS ATTRACTION NEWSLETTER HAS A 15% OPEN RATE, WITH A 1% CLICK RATE FOREIGN DELEGATIONSAEDC HOSTED A NUMBER OF FOREIGN VISITORS AND DELEGATIONS THROUGHOUT 2019 DELEGATIONS FROM RUSSIA AND HARBIN VISITED OUR OFFICE IN ADDITION TO THE AMBASSADOR TO THE PHILIPPINES AND A COMMISSIONER FROM THE HONG KONG OFFICE OF ECONOMICS AND TRADE MEETINGS WITH FOREIGN DELEGATIONS ALLOW US TO SHOWCASE INVESTMENT, TRAVEL AND TRADE OPPORTUNITIES THAT OFTEN LEAD TO AEDC STAFF MAKING OTHER INTRODUCTIONS TO LOCAL BUSINESSES AND OTHER GOVERNMENT BODIES OUTREACH & RESEARCHTHE FIRST HALF OF THE YEAR THE AEDC TEAM FOCUSED ON OUTREACH TO THE COMMUNITIES OF BOZEMAN, BEND, BOISE, LOUISVILLE, CHATTANOOGA, AND OKLAHOMA CITY TO UNDERSTAND ECONOMIC AND POLITICAL CHALLENGES, INDUSTRY GROWTH PATTERNS AND METHODOLOGY FOR PLACEMAKING AND LIVABILITY INITIATIVES WE FOUND THAT OUR CHALLENGES IN ALASKA ARE NOT ALL UNIQUE, AND THAT MANY OTHER COMMUNITIES ACROSS THE US FACE SIMILAR POLITICAL AND ECONOMIC BARRIERS STAFF THEN TOOK A DEEP DIVE IN ANCHORAGE'S OWN HISTORY STARTING IN THE 1980S TO UNDERSTAND THE CITY'S HISTORIC PLANNING EFFORTS AROUND OUR THREE KEY AREAS OF FOCUS DOWNTOWN, U-MED, AND CHESTER CREEK AEDC STAFF PRESENTED FINDINGS TO THE BOARD OF DIRECTORS IN THE FALL OF 2019 IN SUMMARY, THE PRIORITIES FOR COMMUNITY AND ECONOMIC DEVELOPMENT INITIATIVES HAVE REMAINED LARGELY THE SAME SINCE OUR CITY'S LAST INSTALLMENT OF LARGE CAPITAL DOLLARS DURING PROJECT 80S THE CITY HAS ALWAYS PRIORITIZED OUR LARGEST EMPLOYMENT HUB, THE UMED DISTRICT, AS WELL AS TRANSPORTATION BETWEEN DOWNTOWN AND UMED THERE WAS A PERIOD IN THE 90S WITHOUT MANY MAJOR PLANNING DOCUMENTS RELEASED, HOWEVER, WE KNOW THAT MEANINGFUL PROGRAMS LIKE THE SEASONAL PLANTING OF FLOWERS DOWNTOWN AND THE CITY OF LIGHTS INITIATIVE GOT THEIR START DURING THIS TIME

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**SCHEDULE C**  
(Form 990 or 990-EZ)**Political Campaign and Lobbying Activities**Department of the Treasury  
Internal Revenue Service**For Organizations Exempt From Income Tax Under section 501(c) and section 527**

►Complete if the organization is described below. ►Attach to Form 990 or Form 990-EZ.  
►Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**2019****Open to Public  
Inspection****If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

**If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

**If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization ANCHORAGE ECONOMIC DEVELOPMENT CORPORATION	Employer identification number 92-0123006
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**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ► \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities (see instructions) \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ► \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ► \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes  No
- 4a Was a correction made?  Yes  No
- b If "Yes," describe in Part IV

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ► \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ► \$ \_\_\_\_\_
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ► \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year?  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1				
2				
3				
4				
5				
6				

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check ►  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

**B** Check ►  if the filing organization checked box A and "limited control" provisions apply

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)		<b>(a) Filing organization's totals</b>	<b>(b) Affiliated group totals</b>										
<b>1a</b>	Total lobbying expenditures to influence public opinion (grass roots lobbying)												
<b>b</b>	Total lobbying expenditures to influence a legislative body (direct lobbying)												
<b>c</b>	Total lobbying expenditures (add lines 1a and 1b)												
<b>d</b>	Other exempt purpose expenditures												
<b>e</b>	Total exempt purpose expenditures (add lines 1c and 1d)												
<b>f</b>	Lobbying nontaxable amount Enter the amount from the following table in both columns												
<b>If the amount on line 1e, column (a) or (b) is:</b> <b>The lobbying nontaxable amount is:</b> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </table>		Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
Not over \$500,000	20% of the amount on line 1e												
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000												
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000												
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000												
Over \$17,000,000	\$1,000,000												
<b>g</b>	Grassroots nontaxable amount (enter 25% of line 1f)												
<b>h</b>	Subtract line 1g from line 1a If zero or less, enter -0-												
<b>i</b>	Subtract line 1f from line 1c If zero or less, enter -0-												
<b>j</b>	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No											

**4-Year Averaging Period Under Section 501(h)**

**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)**

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	<b>(a) 2016</b>	<b>(b) 2017</b>	<b>(c) 2018</b>	<b>(d) 2019</b>	<b>(e) Total</b>
<b>2a</b> Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

	(a)	(b)
	Yes   No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		
a Volunteers?		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		
c Media advertisements?		
d Mailings to members, legislators, or the public?		
e Publications, or published or broadcast statements?		
f Grants to other organizations for lobbying purposes?		
g Direct contact with legislators, their staffs, government officials, or a legislative body?		
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		
i Other activities?		
j Total Add lines 1c through 1i		
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		
b If "Yes," enter the amount of any tax incurred under section 4912		
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	No
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	Yes
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	No

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

	1
1 Dues, assessments and similar amounts from members	1
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	2a
a Current year	2b
b Carryover from last year	2c
c Total	3
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	4
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	5
5 Taxable amount of lobbying and political expenditures (see instructions)	

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information

Return Reference	Explanation
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2019

Open to Public  
Inspection

**SCHEDULE D**  
(Form 990)  
  
Department of the Treasury  
Internal Revenue Service

## Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**Name of the organization**  
ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATION

**Employer identification number**  
92-0123006

### Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

Yes  No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Yes  No

### Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)	<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) <input type="checkbox"/> Preservation of an historically important land area
	<input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure
	<input type="checkbox"/> Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year	<b>Held at the End of the Year</b>
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►	
4 Number of states where property subject to conservation easement is located ►	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?	<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►	
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$	
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?	<input type="checkbox"/> Yes <input type="checkbox"/> No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements	

### Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
(i)	Revenue included on Form 990, Part VIII, line 1 ► \$
(ii)	Assets included in Form 990, Part X ► \$ 10,942
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
a	Revenue included on Form 990, Part VIII, line 1 ► \$
b	Assets included in Form 990, Part X ► \$

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a  Public exhibition  
 b  Scholarly research  
 c  Preservation for future generations

d  Loan or exchange programs  
 e  Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

Yes  No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table

c Beginning balance  
 d Additions during the year  
 e Distributions during the year  
 f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . .

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance . . . . .					
b Contributions . . . . .					
c Net investment earnings, gains, and losses					
d Grants or scholarships . . . . .					
e Other expenditures for facilities and programs . . . . .					
f Administrative expenses . . . . .					
g End of year balance . . . . .					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ►  
 b Permanent endowment ►  
 c Temporarily restricted endowment ►

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .  
 (ii) related organizations . . . . .

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

4 Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .				
b Buildings . . . . .				
c Leasehold improvements				
d Equipment . . . . .		105,331	101,831	3,500
e Other . . . . .		10,942		10,942
<b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) ) . . . ►				14,442

**Part VII Investments—Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 12)	►	

**Part VIII Investments—Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 13)	►	

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1) DEPOSITS FOR EVENTS	5,000
(2) SECURITY DEPOSITS LONG TERM	8,553
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	

**Total.** (Column (b) must equal Form 990, Part X, col (B) line 15)

13,553

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25)	►

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

## **Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>
<b>5</b>	Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12) . . . . .		<b>5</b>

## **Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements . . . . .	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities . . . . .	2a	
b	Prior year adjustments . . . . .	2b	
c	Other losses . . . . .	2c	
d	Other (Describe in Part XIII) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	
3	Subtract line 2e from line 1 . . . . .	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . .	4a	
b	Other (Describe in Part XIII) . . . . .	4b	
c	Add lines 4a and 4b . . . . .	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

## **Part XIII      Supplemental Information (continued)**

Return Reference	Explanation

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 92-0123006

**Name:** ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATION

## Supplemental Information

Return Reference	Explanation
PART III, LINE 4	A SELECTION OF ARTWORK THAT IS USED TO DECORATE THE AEDC OFFICES AND PRESENT A MORE PROFESSIONAL AND BUSINESS-LIKE ENVIRONMENT

## **Supplemental Information Regarding Fundraising or Gaming Activities**

**Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a**

► Attach to Form 990 or Form 990-EZ.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

## Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Name of the organization

ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATION

**Employer identification number**

92-0123006

**Part I** **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

- a**  Mail solicitations
- b**  Internet and email solicitations
- c**  Phone solicitations
- d**  In-person solicitations
- e**  Solicitation of non-government grants
- f**  Solicitation of government grants
- g**  Special fundraising events

**2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  Yes  No

**b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

	(a) Event #1 <b>LUNCHEON</b> (event type)	(b) Event #2 (event type)	(c) Other events (total number)	(d) Total events (add col (a) through col (c))
<b>Revenue</b>				
<b>1</b> Gross receipts . . . . .	481,677			481,677
<b>2</b> Less Contributions . . . . .	378,899			378,899
<b>3</b> Gross income (line 1 minus line 2) . . . . .	102,778			102,778
<b>Direct Expenses</b>				
<b>4</b> Cash prizes . . . . .				
<b>5</b> Noncash prizes . . . . .				
<b>6</b> Rent/facility costs . . . . .	102,777			102,777
<b>7</b> Food and beverages . . . . .				
<b>8</b> Entertainment . . . . .				
<b>9</b> Other direct expenses . . . . .	10,669			10,669
<b>10</b> Direct expense summary Add lines 4 through 9 in column (d) . . . . . ►				113,446
<b>11</b> Net income summary Subtract line 10 from line 3, column (d) . . . . . ►				-10,668

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<b>Revenue</b>				
<b>1</b> Gross revenue . . . . .				
<b>Direct Expenses</b>				
<b>2</b> Cash prizes . . . . .				
<b>3</b> Noncash prizes . . . . .				
<b>4</b> Rent/facility costs . . . . .				
<b>5</b> Other direct expenses . . . . .				
<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
<b>7</b> Direct expense summary Add lines 2 through 5 in column (d) . . . . . ►				
<b>8</b> Net gaming income summary Subtract line 7 from line 1, column (d) . . . . . ►				

**9** Enter the state(s) in which the organization conducts gaming activities \_\_\_\_\_

Yes  No

**a** Is the organization licensed to conduct gaming activities in each of these states?

**b** If "No," explain \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

Yes  No

**b** If "Yes," explain \_\_\_\_\_

**11** Does the organization conduct gaming activities with nonmembers?  Yes  No

**12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No

**13** Indicate the percentage of gaming activity conducted in

13a	%
13b	%

**a** The organization's facility

**b** An outside facility

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No

**b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ \_\_\_\_\_

**c** If "Yes," enter name and address of the third party

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

**16** Gaming manager information

Name ► \_\_\_\_\_

Gaming manager compensation ► \$ \_\_\_\_\_

Description of services provided ► \_\_\_\_\_

Director/officer

Employee

Independent contractor

**17** Mandatory distributions

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No

**b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
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**Schedule J**  
(Form 990)**Compensation Information**

OMB No 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ► Attach to Form 990.  
 ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**2019****Open to Public Inspection**Department of the Treasury  
Internal Revenue ServiceName of the organization  
ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATIONEmployer identification number  
92-0123006**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

<input checked="" type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

**b** If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III

<input type="checkbox"/> Compensation committee	<input checked="" type="checkbox"/> Written employment contract
<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study
<input type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization

**a** Receive a severance payment or change-of-control payment?  
**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?  
**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

**a** The organization?

**b** Any related organization?

If "Yes," on line 5a or 5b, describe in Part III

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

**a** The organization?

**b** Any related organization?

If "Yes," on line 6a or 6b, describe in Part III

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
<b>1b</b>	Yes	
<b>2</b>	Yes	
<b>4a</b>		No
<b>4b</b>		No
<b>4c</b>		No
<b>5a</b>		
<b>5b</b>		
<b>6a</b>		
<b>6b</b>		
<b>7</b>		
<b>8</b>		
<b>9</b>		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

<b>Return Reference</b>	<b>Explanation</b>
PART I, LINE 1A	PRESIDENT/CEO WAS PROVIDED FIRST-CLASS TRAVEL FOR A BUSINESS TRIP TO CHINA

SCHEDULE M  
(Form 990)

## Noncash Contributions

OMB No 1545-0047

2019

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue ServiceName of the organization  
ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATIONEmployer identification number  
92-0123006

## Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art . . . . .				
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .				
4 Books and publications . . . . .				
5 Clothing and household goods . . . . .				
6 Cars and other vehicles . . . . .				
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .				
10 Securities—Closely held stock . . . . .				
11 Securities—Partnership, LLC, or trust interests . . . . .				
12 Securities—Miscellaneous . . . . .				
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .				
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .				
18 Collectibles . . . . .				
19 Food inventory . . . . .				
20 Drugs and medical supplies . . . . .				
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .				
23 Scientific specimens . . . . .				
24 Archeological artifacts . . . . .				
AIRLINE TICKETS &				
25 Other ► ( LODGING ) . . . . .	X	5	33,255	FMV
FOOD AND				
26 Other ► ( BEVERAGE ) . . . . .	X	8	6,678	FMV
SUPPLIES				
27 Other ► ( SUPPLIES ) . . . . .	X	3	2,699	FMV
28 Other ► ( ) . . . . .				
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement			29	

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? . . . . .	30a	No
b If "Yes," describe the arrangement in Part II		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31	No
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .	32a	No
b If "Yes," describe in Part II		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II		

**Part III** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information

Return Reference	Explanation
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**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

- Attach to Form 990 or 990-EZ.
- Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

**2019****Open to Public  
Inspection**

Name of the organization

ANCHORAGE ECONOMIC DEVELOPMENT  
CORPORATION

Employer identification number

92-0123006

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART 1, LINE 1	PURPOSE TO GROW A PROSPEROUS, SUSTAINABLE & DIVERSE ANCHORAGE ECONOMY VALUES INTEGRITY B EING TRANSPARENT AND ETHICAL IN ALL OUR DEALINGS CREDIBILITY DEMONSTRATING COMPETENCY AND EXPERTISE IN EVERYTHING THAT WE DO PROACTIVE CREATING OPPORTUNITIES THROUGH INNOVATIVE A CTIONS COLLABORATIVE LEVERAGING OUR STRENGTHS WITH THE STRENGTHS OF OTHERS SUSTAINABILITY ASSURING CONTINUANCE OF MISSION VISION BY 2025, ANCHORAGE HAS INVESTED IN PRIORITY LIVE WORK PLAY PROJECTS - WE WILL SECURE INVESTMENTS IN PHYSICAL INFRASTRUCTURE AND COMMUNIT Y REDEVELOPMENT - WE WILL BE A STRONG ADVOCATE FOR AFFORDABLE HEALTH CARE, HOUSING, EDUCAT ION AND COMMUNITY SAFETY - WE WILL BE AN ADVOCATE FOR WORKFORCE DEVELOPMENT AND SOUND ECON OMIC POLICY - WE WILL DEVELOP, MAINTAIN AND IMPROVE ANCHORAGE'S QUALITY OF LIFE AND UNIQUE RECREATIONAL AND CREATIVE OPPORTUNITIES - WE WILL ESTABLISH LIVE WORK PLAY AS THE COMM UNITY-WIDE PRIORITY WITH BROAD-BASED SUPPORT FROM THE PUBLIC AND BUSINESS COMMUNITY - WE W ILL FORGE STRATEGIC PARTNERSHIPS WITH ORGANIZATIONS TO ACCOMPLISH OUR VISION AND PRIORITIE S

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	STAFF, THE ORGANIZATION'S FORAKER CONSULTANT, AND THE BOARD OF DIRECTORS REVIEW AND APPROVE THE 990 PRIOR TO FILING

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	AS OF 2009, AEDC HAS IMPLEMENTED, BY INCLUSION TO THE AEDC BYLAWS, A POLICY THAT MEMBERS OF THE BOARD ADHERE TO FINANCIAL CONFLICT OF INTEREST DISCLOSURE REQUIREMENTS, AND SUBMIT APPPLICABLE DISCLOSURES ON AN ANNUAL BASIS. MEMBERS OF THE BOARD OF DIRECTORS WILL BE EXPECTED TO REVIEW A LIST OF VENDORS FOR WHICH AEDC PLANS TO SPEND IN EXCESS OF \$10,000 IN THE COMING FISCAL YEAR AND SUBSEQUENTLY FILL OUT A DISCLOSURES QUESTIONNAIRE IDENTIFYING ANY POTENTIAL CONFLICTS OF INTEREST OF A FINANCIAL NATURE IN REGARDS TO COMPANIES WHICH THEY OR THEIR IMMEDIATE FAMILY MEMBERS MIGHT HAVE A BUSINESS RELATIONSHIP. BOARD MEMBERS WITH IDENTIFIED CONFLICTS REGARDING A SPECIFIC ITEM ON THE BUDGET SPENDING WILL BE EXPECTED TO ABSTAIN FROM VOTING ON THE APPROVAL OF THE BUDGET SPENDING.

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION FOR THE PRESIDENT/CEO OF AEDC IS SET BY THE COLLABORATIVE EFFORTS OF THE OFFICERS OF THE CORPORATION, BASED ON COMPARISONS OF SIMILAR ORGANIZATIONS AND CONSIDERATION OF SKILL SET AND EXPERIENCE. INCREASES IN COMPENSATION ARE DIRECTLY CORRELATED TO AN ANNUAL REVIEW PROCESS, TAKING INTO ACCOUNT PERFORMANCE FACTORS FOR THE PREVIOUS YEAR

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 18	AEDC PROVIDES COPIES OF THE IRS FORM 990, OR ANY OTHER APPLICABLE GOVERNING DOCUMENTS, TO ANY INTERESTED PARTIES UPON REQUEST OR BY INSPECTION OF IN-HOUSE COPIES AT OUR OFFICES AE DC IS ALSO AWARE THAT DIGITAL COPIES OF THE IRS FORM 990 ARE AVAILABLE ON THE WEB AT GUIDE STAR ORG AND PROVIDES ANNUAL UPDATES TO SUPPLEMENTARY INFORMATION POSTINGS IN RELATION TO THE 990 FORM POSTING

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST WITH A THREE-DAY ADVANCE NOTICE

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	PUBLIC RELATIONS 39,996 RESEARCH & REPORTS 66,865 AUDIO/VISUAL 22,600 CONSULTING SERVICES 17,735