# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to <a href="https://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information.

2019

☑ Yes ☐ No

Cat. No. 11282Y

Form **990** (2019)

DLN: 93493314043050 OMB No. 1545-0047

Open to Public Inspection

Form 990 Department of the Treasury

nterna	l Reve	nue Service						
A Fo	or th	e <b>2019</b> c	alendar year, or tax year beginning 01-01-2019 , and ending 12-31	-2019	_			
		pplicable:	C Name of organization SWEDISH HEALTH SERVICES		D Employ	er identif	fication number	
☑ Add		change ange			91-043	3740		
☐ Init		-	Doing business as		-			
☐ Fina	al retur	n/terminated			E Telephor	ao numbar	-	
		return	Number and street (or P.O. box if mail is not delivered to street address) Room/suit 1801 LIND AVE SW ATTN TAX DEPT	:e				
⊔ Арі	plicati	on pending			(206) 6	82-2550		
			City or town, state or province, country, and ZIP or foreign postal code RENTON, WA 98057					
			E Name and a Marco Control of Control				,567,747,661	
			F Name and address of principal officer:   MIKE BUTLER		is a group re	turn for		
			1801 LIND AVE SW ATTN TAX DEPT		rdinates? all subordina	tes	□Yes ☑No	
• Tax			RENTON, WA 98057		ded?	ies	☐ Yes ☐No	
L Tax	-exei	npt status.	✓ 501(c)(3)				instructions)	
J W	ebsit	e:► WW	VW.SWEDISH.ORG	H(c) Grou	ıp exemption	number	<b>&gt;</b>	
				L Year of form	astion: 1008	M State	of legal domicile:	
<b>K</b> Forn	n of o	rganization	: ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶	L rear of form	180011. 1900	WA	or legal doffliche.	
Pa	rt I	Sum	mary			<u> </u>		
			scribe the organization's mission or most significant activities:					
မ	-	TO IMPRO	VE THE HEALTH AND WELL-BEING OF EACH PERSON WE SERVE.					
Š	-							
Ē	-							
Governance	2	Check th	is box $\blacktriangleright \Box$ if the organization discontinued its operations or disposed of m	ore than 25°	% of its net a	ssets.		
			of voting members of the governing body (Part VI, line 1a)		•	3	15	
<b>න්</b> ග	4	Number	of independent voting members of the governing body (Part VI, line 1b) .			4	15	
leš	5	Total nur	nber of individuals employed in calendar year 2019 (Part V, line 2a)			5	13,506	
Activities &	6	Total nur	nber of volunteers (estimate if necessary)		6	990		
AC	7a	Total unr	related business revenue from Part VIII, column (C), line 12			7a	1,783,553	
	l		lated business taxable income from Form 990-T, line 39			7b	291,603	
				Pı	ior Year	1	Current Year	
	8	Contribut	tions and grants (Part VIII, line 1h)		13,991,	719	15,260,34	
Ravenue	l		service revenue (Part VIII, line 2g)		2,413,362,		2,406,383,53	
λō	l	-	ent income (Part VIII, column (A), lines 3, 4, and 7d )		23,584,		19,403,15	
æ	l		venue (Part VIII, column (A), lines 5, 4, and 7d )		55,747,		109,689,20	
	l		enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,506,686,		2,550,736,24	
	_		nd similar amounts paid (Part IX, column (A), lines 1–3)		7,047,		7,171,56	
	l				7,047,	0	7,171,56.	
	l		paid to or for members (Part IX, column (A), line 4)		1 147 630		1 001 051 40	
Expenses	l	•	other compensation, employee benefits (Part IX, column (A), lines 5–10)		1,147,638,	0/3	1,091,951,49	
æ	Ι.		onal fundraising fees (Part IX, column (A), line 11e)			<u> </u>		
3	l		raising expenses (Part IX, column (D), line 25) ▶0		004.706	077	1 046 460 30	
_	l		penses (Part IX, column (A), lines 11a–11d, 11f–24e)		984,706,		1,046,469,29	
	l	•	penses. Add lines 13–17 (must equal Part IX, column (A), line 25)		2,139,392,		2,145,592,34	
. 10	19	Revenue	less expenses. Subtract line 18 from line 12	Bii.	367,294,		405,143,89	
Net Assets or Fund Balances				Beginning	g of Current \	ear	End of Year	
alai alai	20	Total ass	ets (Part X, line 16)		3,294,448,	322	2,473,425,90	
A B	l		oilities (Part X, line 26)		2,620,745,		1,759,701,59	
E E	l		ts or fund balances. Subtract line 21 from line 20		673,703,		713,724,31	
Pa	rt II	_	ature Block		,,			
			erjury, I declare that I have examined this return, including accompanying	schedules ar	d statement	s, and to	the best of my	
			ef, it is true, correct, and complete. Declaration of preparer (other than office	er) is based	on all inform	ation of v	which preparer has	
any ki	HOWIE	age.						
					20-11-09			
Sign		Signat	ure of officer	Da	ite			
Here	;	JO ANI	N ESCASA-HAIGH EVP/ASSISTANT TREASURER					
		Туре о	r print name and title					
		P	Print/Type preparer's name Preparer's signature Da	ite Ch		PTIN P0128632	0	
Paid	t							
Prep	oare	er 🏻 🖡	irm's name ► ERNST & YOUNG US LLP	Fir	rm's EIN ► 34	-6565596		
Use		<u></u>	Firm's address ▶ 560 MISSION STREET SUITE 1600	Ph	one no. (415)	894-800ก		
			SAN FRANCISCO, CA 94105		( 7 )			
			O/11 / 10 11 CLOCO, ON OTLOG					

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . .

For Paperwork Reduction Act Notice, see the separate instructions.

Form	990 (2019)					Page <b>2</b>
Pa	rt III Statement	of Program Serv	ice Accomplis	hments		
	Check if Sche	edule O contains a res	ponse or note to	any line in this Part III .		🗹
1	Briefly describe the	organization's mission	:			
11 OT	MPROVE THE HEALTH	AND WELL-BEING OF	EACH PERSON W	E SERVE.		
2	-			vices during the year wh		
						☐ Yes 🗹 No
	•	ese new services on S				
3	Did the organization	cease conducting, or	make significant	changes in how it condu	cts, any program	
						🗌 Yes 🗹 No
	If "Yes," describe the	ese changes on Sched	ule O.			
4	Section 501(c)(3) ar		ions are required	to report the amount of	argest program services, as me grants and allocations to other	
4a	(Code:	) (Expenses \$	1,706,995,063	including grants of \$	7,171,563 ) (Revenue \$	2,495,243,717 )
	See Additional Data					
4b	(Code:	) (Expenses \$		including grants of \$	) (Revenue \$	)
	-					
4c	(Code:	) (Expenses \$		including grants of \$	) (Revenue \$	)
	-					
	-					
4d	Other program servi	ices (Describe in Sche	dule O.)			
	(Expenses \$	in	cluding grants of	\$	) (Revenue \$	)
4e	Total program ser	vice expenses ▶	1,706,995,0	63	_	
						Form <b>990</b> (2019)

Par	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 💆	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 뉯	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 2	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part   Schedule D, P	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III </i>	8		No
	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 💆	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 3	11c	Yes	
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,			

lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .

19

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . .

Nο

Nο

18

19

20a

20b

21

Yes

Yes

Yes

orm	990 (2019)			Page <b>4</b>
Pa	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No No
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			✓
_			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 696			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			!
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	

Par	tV Statements Regarding Other IRS Filings and Tax Compliance (continued)			rage 3
Za	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country:  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	14b			
12	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		No

01111	1556 (2013)			raye
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	a "No" resp	onse to	lines 🗹
Se	ection A. Governing Body and Management			
			Yes	No
1a	a Enter the number of voting members of the governing body at the end of the tax year  1a	15		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent  1b	15		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any ot officer, director, trustee, or key employee?	her 2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct super of officers, directors or trustees, or key employees to a management company or other person? .	vision 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	. 4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or members of the governing body?	more <b>7a</b>	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	or <b>7b</b>	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year the following:	ır by		
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	. 9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Re	venue Cod	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliat and branches to ensure their operations are consistent with the organization's exempt purposes?	es, <b>10b</b>		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing form?	the 11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise conflicts?	to <b>12b</b>	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe schedule O how this was done	in <b>12c</b>	Yes	
13	Did the organization have a written whistleblower policy?	. 13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	ent		
а	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	. 16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its particip in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exe status with respect to such arrangements?	mpt	V	
Se	ection C. Disclosure	16b	Yes	
<u> </u>	List the states with which a copy of this Form 990 is required to be filed▶			
	<u>WA</u>			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3) only) available for public inspection. Indicate how you made these available. Check all that apply.	S		
10	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of intere policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record ►JO ANN ESCASA-HAIGH 3345 MICHELSON DRIVE SUITE 100 IRVINE, CA 92612 (949) 381-4000	5:		

<ul> <li>List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.</li> <li>Isist all of the organization's current key employees, if any. See instructions for definition of "key employee."</li> <li>List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations.</li> <li>List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations.</li> <li>List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations.</li> <li>Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.</li> <li>(A)  Name and title          (B)  Average hours per week (list any hours below dotted line)          (B)  Average hours per week (list any hours per week (list any hours below dotted line)          (B)  Average hours per week (list any hours below dotted line)          (C)  Average hours per week (list any hours per week list any hours per week (list any hours per week list any hours per week lis</li></ul>	Form 990 (2019)											Pag	ge <b>7</b>
As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear.  ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid.  ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee."  ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above.  ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ (B)  Name and title  ■ (C)  Position (do not check more than spendal properties of the organization of other organization of the organization o			Truste	es, I	Key	En	nploy	ees	, Highest Comp	ensated Employ	yees,		
La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear.  List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.  List all of the organization's furrent key employees, if any. See instructions for definition of "key employee."  List all of the organization's furrent key employees, if any. See instructions for definition of "key employee."  List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations.  List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization or any current officer, director, or trustee.  (A)  Name and title  (B)  Average hours per week (list any hours for related organizations below dotted line)  Average hours per beneficer and a director/trustee)  List all of the organization or any related organization	Check if Schedule O contains a	response or no	te to an	y line	in t	his	Part VI	١.				. [	
■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.  ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee."  ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization for the order in which to list the persons above.  □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ (A)  Name and title  ■ (B)  Average hours per week (list any hours for related organizations below dotted line)  ■ (C)  Reportable compensation from the organization from the organization of the organization has not officer and a director/trustee)  ■ (D)  Reportable compensation from the organization organization organization (W-2/1099-MISC)  ■ (F)  Estimated organization organizations (W-2/1099-MISC)  ■ (F)  Set instructions for the organization organization organization organization organization organization organization organizations (W-2/1099-MISC)  ■ (F)  Reportable compensation from the organization organization organization organization organization organizati	Section A. Officers, Directors, Tru	istees, Key E	mploy	ees,	an	d H	lighe	st C	Compensated En	nployees			
■ List all of the organization's current key employees, if any. See instructions for definition of "key employee."  ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above.  □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line)  ■ Check this box if neither the organization below dotted line)  ■ Check this box if neither the organization or any related organization of from the organization of from the organization of the compensation from the organization and related organizations below dotted line)  ■ Check this box if neither the organization or any related organization organization or any related organization or any related organization organiza	year.		•						, ,		-	n's ta	Κ
List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.      ● List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.      ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization.      ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization.      ● List all of the organization than \$10,000 of reportable compensation from the organization nor any related organization and any related organization compensated any current officer, director, or trustee.	of compensation. Enter -0- in columns (D), (	E), and (F) if no	compe	nsati	on w	/as	oaid.		.,				
who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.  ■ List all of the organization from the organization and any related organizations.  ■ List all of the organization from the organization and any related organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's <b>former directors or trustees</b> that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organizations.  ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization nor any related organization one box, unless person is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization nor any related organization nor any related organization nor any organization no													
■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.  Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  (A)  Name and title  (B)  Average hours per week (list any hours below dotted line)  (C)  (D)  (E)  Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee)  (W-2/1099-MISC)  MISC)  (F)  Estimated amount of other compensation from the organization organization organization and related organizations.													
Average hours per week (list any hours for related organizations) below dotted line)    Continue to the person of the order in which to list the persons above.    Continue to the order in which to list the persons above.	of reportable compensation from the organiz	ation and any re	elated o	rgani	zatio	ons.			. ,	·	·		
(A) Name and title  (B) Average hours per week (list any hours for related organizations below dotted line)  (B) Average hours per week (list any hours for related organizations below dotted line)  (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (B) Average hours per week (list any hours for related organization (W-2/1099-MISC)  (B) Reportable compensation from the organizations (W-2/1099-MISC)  MISC)  (F) Estimated amount of other compensation from the organization and related organizations organizations)	organization, more than \$10,000 of reportab	le compensatio	n from t								Э		
Name and title  Average hours per week (list any hours for related organizations below dotted line)  Name and title  Average hours per week (list any hours for related organizations below dotted line)  Position (do not check more than one box, unless person is both an officer and a director/trustee)  Officer	Check this box if neither the organizatio	n nor any relate	d organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.			
it steed		Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a						Reportable compensation from the organization	Reportable compensation from related organizations	Estir amount compe fror	nated of oth nsation the	n
See Additional Data Table		organizations below dotted	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		, ,	related	ated	
	See Additional Data Table												
													—
													—

Form 990 (2019)				_	<u> </u>								Page <b>8</b>
Part VII Section A. Officers, Direct	T .	s, Key	Emp			, and	High	1		T	(conti		
<b>(A)</b> Name and title	(B) Average hours per week (list any hours	than o	one bo	ox, i an of tor/t	ot che unles officer 'trust	neck mo ess pers er and a etee)	rson a	(D) Reporta compensor from the conganiza	able sation the ation	(E) Reportable compensation from related organizations	5	(F) Estimated amount of other compensation from the organization and related organizations	
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensate employee	Former	- (W-2/10 MISC		(W-2/1099- MISC)			
See Additional Data Table			-	+	+	<u>e</u>	+				+		
					<u></u>								
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			<u> </u>	<u> </u>			<u> </u>			<u> </u>			
			$oxedsymbol{oxed}$			<u> </u> ▶	<u></u> '					_	
to Sub-Total	Part VII, Section g but not limited	to thos	 <u></u>			<b>&gt;</b>	o rec	8,193, ceived more t	<u> </u>	42,992,41 00,000	17		6,816,106
of reportable compensation from the	organization >	2,824										- V-n	
3 Did the organization list any <b>former</b> line 1a? <i>If "Yes," complete Schedule 3</i>						oyee,	or hi	ghest compe	ensated • •	employee on	3	Yes Yes	No
<b>4</b> For any individual listed on line 1a, is organization and related organization individual	the sum of reposits greater than \$	ortable ( \$150,00 • •	comp 00? <i>If</i>	ensa "Yes	atior s," c	and comple	other te Sc	r compensati chedule J for	ion from such	n the	4	Yes	
5 Did any person listed on line 1a receive services rendered to the organization										ividual for	5		No
Section B. Independent Contract		****		_					داد ما	1153 200 -f ee			
1 Complete this table for your five high from the organization. Report comper	nsation for the c									n's tax year.	mpens		
	(A) and business addre	ess								(B)		Compe	nsation
DYNACARE NORTHWEST INC PO BOX 14954								LAD	3 SERVIC	ES		20	,876,530
SEATTLE, WA 981140954  MCNAUL EBEL NAWROT AND HELGREN								LEG	GAL SERV	/ICES	$\dashv$	15	,776,066
600 UNIVERSITY ST STE 2700										1020	ĺ		77 1
SEATTLE, WA 981013143 CELLNETIX LABS LLC					—			LAP	B SERVIC	ES	+	6	,419,761
PO BOX 94344 SEATTLE, WA 981246644													
THE POLYCLINIC	-							МЕГ	DICAL SE	RVICES		5	,970,418
1145 BROADWAY SEATTLE, WA 981224299													
US ANESTHESIA PARTNERS WASHINGTON		_	_	_	_	_		MED	DICAL SE	RVICES		5	,839,337
1229 MADISON ST STE 1440 SEATTLE, WA 981043538	Co-loding his	- lin	"-ad	· - +l		"-tod				'' #100 0(	f		
2 Total number of independent contractor compensation from the organization ▶		: not iiii	ilteu c	.o u .	1056	listeu	abov	/e) Who recc	alveu	ore than \$100,00		- 20	(2240)
												Form 99	<b>ດ</b> (ລດ ເດ ເ

orm 9 Part		(2019) Statement	of F	Revenue						Page <b>9</b>
	- 4111	<del></del>			respo	onse or note to any	line in this Part VIII			🗆
							<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections
0	1a	Federated campa	aigns	s	1a			revenue		512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	ŀ	• Membership due	s.	. [	<b>1</b> b					
, Gr		Fundraising even		Ļ	1c					
ifts lar /		l Related organiza		L	<b>1</b> d	12,463,690				
is, C		<ul><li>Government grants</li><li>All other contribution</li></ul>		Ļ	1e	2,796,655				
itior er S	'	and similar amounts			1f	_				
ig Office	9	Noncash contributio	ns in	icluded in	1					
Contributions, Gifts, Grants and Other Similar Amounts	١,	<b>h Total.</b> Add lines	1a-1	f	1g	•				
9		- I o tall / tall // t				Business Code	15,260,345	T		
	2a	NET PATIENT REVENU	UE			621110	2,394,446,407	2,394,446,407		
ще	L	HOSPITAL FEE				-	10,598,594	10,598,594		
Program Service Revenue						621110				
ce F	c	JV INCOME				900099	1,338,534	1,171,421	167,113	
Servi	d									
anı (	a									
rogr	е									
4	f	All other program	serv	rice revenue.						
	g	Total. Add lines 2	2a-2	:f	<b>&gt;</b>	2,406,383,535				
		Investment income imilar amounts)		luding divide	nds, i	nterest, and other	7,150,51	6		7,150,516
	4 1	Income from invest			npt bo	ond proceeds	•			
	5	Royalties	_			•	•			
				(i) Rea	1	(ii) Personal	-			
		Gross rents	6a	7,0	12,052	2	_			
	b	Less: rental expenses	6b	6,4	31,176	5				
	С	Rental income or (loss)	<b>6</b> c	5	80,876	5				
	d	Net rental income	e or		•		580,87	6		580,876
				(i) Securi	ties	(ii) Other				
	7a	7a Gross amount from sales of assets other than inventory		53,354	2,857,61	7				
	b	Less: cost or other basis and sales expenses	7b	4,8	58,329		0			
		Gain or (loss)	7c	9,3	95,025	2,857,61	<b>_</b> .			
		Net gain or (loss) Gross income from fu		ising events	· ·	•	12,252,64	2		12,252,642
ıne	-	(not including \$ contributions reporte		of						
ĕVeF		See Part IV, line 18		• • •	8a					
r R		Less: direct expen			8b					
Other Revenue	С	Net income or (los	ss) fr	om fundraisi	ng ev	ents 🕨	1			
	9a	Gross income from See <b>Part</b> IV, line 19								
	b	Less: direct expen			9a 9b		-			
		Net income or (los				ies				
	10-	Gross sales of inve	-nt-	m. loca						
	106	returns and allowa			10a	6,374,698				
	b	Less: cost of good	s so	ld	<b>10</b> b	5,721,911				
	С	Net income or (los Miscellaneo	_		invent	ory ► Business Code	652,78	7	179,251	473,536
	11	aPHARMACY REVE				44611	59,385,17	58,908,775	476,395	5
	b	INTERAFFILIATE F	REVE	ENUE		90009	9 18,158,17	3		18,158,173
	c	CLINICAL TRIALS				90009	9 11,797,58	11,797,584		
	d	All other revenue	_				19,114,61	7 18,153,823	960,794	
		Total. Add lines 1				>			,	
	12	Total revenue. S	ee ir	nstructions .			108,455,54			00.515.515
							2,550,736,24	5 2,495,076,604	1,783,553	38,615,743 Form <b>990</b> (2019)

Forr	m 990 (2019)				Page <b>10</b>
Р	art IX Statement of Functional Expenses				
	Section $501(c)(3)$ and $501(c)(4)$ organizations must $c$	•	-	•	` ′
	Check if Schedule O contains a response or note to an	y line in this Part IX			🗹
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	7,171,563	7,171,563		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	948,907,039	851,922,684	96,984,355	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	74,058,253	913,277	73,144,976	
9	Other employee benefits				
10	Payroll taxes	68,986,204	17,247,162	51,739,042	
	Fees for services (non-employees):				_
ā	a Management	15,374	850	14,524	_
ı	Legal	1,467,296	61,037	1,406,259	_
	Accounting				
	l Lobbying				_
•	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	1,034,477		1,034,477	
	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	233,925,345	183,952,509	49,972,836	
12	Advertising and promotion	3,133,000	241,954	2,891,046	
13	Office expenses	62,555,230	50,044,184	12,511,046	
14	Information technology	1,342,823	1,064,657	278,166	
15	Royalties				
16	Occupancy	139,818,102	107,543,165	32,274,937	
17	Travel	4,858,776	3,938,043	920,733	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19	Conferences, conventions, and meetings	3,127,557	2,432,002	695,555	
20	Interest	43,844,118	1,743,278	42,100,840	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	88,694,053	50,795,120	37,898,933	
23	Insurance	447,745	235,015	212,730	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a MEDICAL SUPPLIES	385,181,246	380,998,954	4,182,292	
	b TAXES & LICENSES	34,697,075	8,833,596	25,863,479	
	c HOSPITAL FEE	31,453,290	31,453,290		
	d OTHER DIRECT EXPENSES	4,615,520	3,520,842	1,094,678	
	e All other expenses	6,258,263	2,881,881	3,376,382	
25	Total functional expenses. Add lines 1 through 24e	2,145,592,349	1,706,995,063	438,597,286	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				
	Check here F Li il following 50r 30-2 (ASC 330-720).				

entity or family member of any of these persons . . .

Notes and loans receivable, net . . .

Prepaid expenses and deferred charges .

10a Land, buildings, and equipment: cost or other

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

**Total assets.** Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Investments-program-related. See Part IV, line 11

basis. Complete Part VI of Schedule D

Other assets. See Part IV, line 11 .

Accounts payable and accrued expenses

or family member of any of these persons

and other liabilities not included on lines 17 - 24).

**Total liabilities.** Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Inventories for sale or use .

b Less: accumulated depreciation

Intangible assets .

Grants payable .

Deferred revenue . .

Tax-exempt bond liabilities .

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions

complete lines 29 through 33.

Total net assets or fund balances

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).

10a

10b

Form 990 (2019)

Assets

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32

33

Liabilities 22

Fund Balances

ō 29

Assets 30

Part X	Balance Sheet		
	Check if Schedule O contains a response or note to any line in this Part IX .		 🗆
		(A) Beginning of year	(B)

Page 11

4,080

38.383.247

4,240,982

1,197,471,525

484,934,338

147,788,496

62,236,764

145,643,848

197,946,164

1.576.294

75,020,690

1,485,158,446

1.759.701.594

604,770,724

108,953,591

713,724,315

2,473,425,909

Form 990 (2019)

2,473,425,909

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580

35.862.896

10,232,263

1,194,917,506

439,538,495

137,840,102

62,883,069

1,023,931,808

3,294,448,322

220,505,516

37.234.356

2,363,005,337

2.620.745.209

576,125,826

97,577,287

673,703,113

3,294,448,322

1 Cash-non-interest-bearing	90,164,334	1	33,830,92
2 Savings and temporary cash investments		2	
3 Pledges and grants receivable, net	2,413,129	3	1,220,468
	202 224 442		053.034.046

2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net	2,413,129	3	1,220,468
4	Accounts receivable, net	296,664,140	4	357,671,240
5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled		_	

2,084,962,475

887,490,950

Yes

Nο

Form 990 (2019)

2c

3a

3h

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

#### Additional Data

Software ID:

Software Version:

**EIN:** 91-0433740

Name: SWEDISH HEALTH SERVICES

Form 990 (2019)

#### Form 990, Part III, Line 4a:

SEE SCHEDULE O.PROVIDENCEON JULY 1, 2016, PROVIDENCE HEALTH & SERVICES (PHS) AND ST. JOSEPH HEALTH SYSTEM (SJHS) ENTERED INTO A BUSINESS COMBINATION AGREEMENT TO FORM PROVIDENCE ST. JOSEPH HEALTH (PROVIDENCE). BY COMING TOGETHER, PROVIDENCE SEEKS TO BETTER SERVE ITS COMMUNITIES THROUGH GREATER PATIENT AFFORDABILITY, OUTSTANDING CLINICAL CARE, IMPROVEMENTS TO THE PATIENT EXPERIENCE AND INTRODUCTION OF NEW SERVICES WHERE THEY ARE NEEDED MOST, TOGETHER, OUR CAREGIVERS SERVE IN 51 HOSPITALS, 1,085 CLINICS ACROSS ALASKA, CALIFORNIA, MONTANA, NEW MEXICO, OREGON, TEXAS AND WASHINGTON THE FOUNDERS OF BOTH ORGANIZATIONS WERE COURAGEOUS WOMEN AHEAD OF THEIR TIME. THE SISTERS OF PROVIDENCE AND THE SISTERS OF ST. JOSEPH OF ORANGE BROUGHT HEALTH CARE AND OTHER SOCIAL SERVICES TO THE AMERICAN WEST WHEN IT WAS STILL A RUGGED. UNTAMED FRONTIER. NOW, AS WE FACE A DIFFERENT LANDSCAPE A CHANGING HEALTH CARE ENVIRONMENT WE DRAW UPON THEIR PIONEERING AND COMPASSIONATE SPIRIT TO PLAN FOR THE NEXT CENTURY OF HEALTH CARE.PROVIDENCE HEALTH & SERVICESIN 1856, MOTHER JOSEPH AND FOUR SISTERS OF PROVIDENCE ESTABLISHED HOSPITALS, SCHOOLS AND ORPHANAGES ACROSS THE NORTHWEST. OVER THE YEARS, OTHER CATHOLIC SISTERS TRANSFERRED SPONSORSHIP OF THEIR MINISTRIES TO PROVIDENCE. INCLUDING THE LITTLE COMPANY OF MARY, DOMINICANS AND CHARITY OF LEAVENWORTH. RECENTLY, SWEDISH HEALTH SERVICES, KADLEC REGIONAL MEDICAL CENTER AND PACIFIC MEDICAL CENTERS HAVE JOINED PROVIDENCE AS SECULAR PARTNERS WITH A COMMON COMMITMENT TO SERVING ALL MEMBERS OF THE COMMUNITY. ST. JOSEPH HEALTH SYSTEMIN 1912, A SMALL GROUP OF SISTERS OF ST. JOSEPH LANDED ON THE RUGGED SHORES OF EUREKA, CALIFORNIA TO PROVIDE EDUCATION AND HEALTH CARE. THEY LATER ESTABLISHED ROOTS IN ORANGE, CALIFORNIA, AND EXPANDED TO SERVE SOUTHERN CALIFORNIA, NORTHERN CALIFORNIA AND TEXAS. THE HEALTH SYSTEM ESTABLISHED MANY KEY PARTNERSHIPS, INCLUDING A MERGER BETWEEN LUBBOCK METHODIST HOSPITAL SYSTEM AND ST. MARY HOSPITAL TO FORM COVENANT HEALTH IN LUBBOCK, TEXAS. RECENTLY, AN AFFILIATION WAS ESTABLISHED WITH HOAG HEALTH TO INCREASE ACCESS TO SERVICES IN ORANGE COUNTY, CALIFORNIA, PROGRAM SERVICE ACCOMPLISHMENTS: SINCE 1910, SWEDISH HAS BEEN THE REGION'S HALLMARK FOR EXCELLENCE IN HEALTHCARE, IN FACT, IN AN INDEPENDENT RESEARCH STUDY CONDUCTED BY THE NATIONAL RESEARCH CORP., SWEDISH IS CONSISTENTLY NAMED THE AREA'S BEST HOSPITAL. SWEDISH HAS GROWN TO BECOME THE LARGEST NONPROFIT HEALTHCARE PROVIDER IN THE GREATER SEATTLE AREA WITH MORE THAN 13,000 EMPLOYEES, MORE THAN 4,300 PHYSICIANS AND 900 ACTIVE VOLUNTEERS.\*FIVE HOSPITAL CAMPUSES (BALLARD, CHERRY HILL, EDMONDS, FIRST HILL AND ISSAOUAH). SWEDISH EDMONDS IS A SEPARATE CORPORATION UNDER THE SWEDISH HEALTH SERVICES "UMBRELLA AND FILES A SEPARATE FORM 990. \*AN AMBULATORY CARE CENTER FEATURING AN EMERGENCY DEPARTMENT, AND URGENT AND PRIMARY CARE CLINICS IN REDMOND AND MILL CREEK, \*SWEDISH MEDICAL GROUP, A NETWORK OF MORE THAN 180 PRIMARY-CARE AND SPECIALTY CLINICS LOCATED THROUGHOUT THE PUGET SOUND. \*AFFILIATIONS WITH COMMUNITY HOSPITALS AND PHYSICIAN GROUPS.IN ADDITION TO GENERAL MEDICAL AND SURGICAL CARE. SWEDISH IS KNOWN AS A REGIONAL REFERRAL CENTER. PROVIDING SPECIALIZED TREATMENT IN AREAS SUCH AS CARDIOVASCULAR CARE, CANCER CARE, NEUROSCIENCE, ORTHOPEDICS, HIGH-RISK OBSTETRICS, PEDIATRIC SPECIALTIES, ORGAN TRANSPLANTATION AND CLINICAL RESEARCH.BUT SWEDISH IS NOT JUST FACILITIES, RESEARCH AND NEW TECHNIQUES. IT'S ABOUT PEOPLE COMING TOGETHER TO PROVIDE THE MOST COMPASSIONATE CARE POSSIBLE. FROM NURSES AND PHYSICIANS TO SOCIAL WORKERS AND DIETICIANS. THE DEDICATED TEAMS AT SWEDISH ARE DEFINING ON A PERSONAL LEVEL WHAT EXCELLENCE REALLY MEANS.IMPROVING THE HEALTH AND WELL-BEING OF THE COMMUNITY IS CENTRAL TO THESWEDISH MISSION.SWEDISH IS KNOWN AS A REGIONAL REFERRAL CENTER, PROVIDING AN EXTENSIVE RANGE OF SPECIALIZED TREATMENT: \*ONCOLOGY - SWEDISH CANCER INSTITUTE \*CARDIOVASCULAR CARE - SWEDISH HEART & VASCULAR INSTITUTE \*NEUROLOGICAL CARE - SWEDISH NEUROSCIENCE INSTITUTE\*ORTHOPEDIC CARE - SWEDISH ORTHOPEDIC INSTITUTE\*OBSTETRICS (OB) AND HIGH-RISK OB - WOMEN AND CHILDREN'S SERVICES\*CLINICAL RESEARCH\*PEDIATRICS - SWEDISH PEDIATRIC SPECIALTY CARE\*PRIMARY CARE - SWEDISH PHYSICIANS\*SURGERY\*DIGESTIVE HEALTHPHARMACY AND LAB SERVICES ARE ALSO PROVIDED TO SWEDISH HEALTH SERVICES PATIENTS.

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation from the

and Independent Contractors

......

AMY COMPTON-PHILLIPS MD

......... CARDIAC SURGEON

FORMER EVP CHIEF CLINICAL OFC PSJH

SECRETARY

SAMUEL YOUSSEF

EVP/TREASURER

CARDIAC SURGEON

STEPHEN MONTEITH

NEUROSURGEON

ERIC LEHR

VENKAT BHAMIDIPATI

	any hours	and	a dir	recto		rustee)	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
ROD F HOCHMAN MD	0.00						x	0	9,697,491	1,217,351
FORMER PRESIDENT/CEO	60.00									
MIKE BUTLER	8.00			x				0	3,421,103	597,820
PRESIDENT	52.00									
DEBRA CANALES	0.00									
FORMER EVP CAO PSJH	60.0						Х	0	2,204,087	353,537
RHONDA MEDOWS MD	0.00						Х	0	1,888,838	274,454
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1,878,200

1,719,578

1,636,903

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1,735,009

1,701,825

1,615,492

0

0

0

347,233

248,465

45,531

304,802

42,459

32,875

PRESIDENT	52.00		^			0	3,421,
DEBRA CANALES	0.00				х	0	2,204
FORMER EVP CAO PSJH	60.00				Χ	0	2,204
RHONDA MEDOWS MD	0.00				Х	0	1.888
FORMER PRESIDENT POP HEALTH / AYIN	60.00				^	0	1,000
CINDY STRAUSS	8.00						

52.00 0.00

55.00 50.00

> 0.00 8.00

52.00 50.00

0.00 50.00

0.00

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) organizations any hours organization from the

and Independent Contractors

CHIEF EXEC SWEDISH HEALTH SVCS

FORMER VP/CHIEF INVESTMENT OFFICER

FORMER SVP/CHIEF LABOR EE COUNSEL

FORMER CHIEF PEOPLE OFFICER

JO ANN ESCASA-HAIGH ......

TOM MCDONAGH

SHARON TONCRAY

**GREG TILL** 

**EVP/ASSISTANT TREASURER** 

	any nours	and	a dii	recto	וייייייייייייייייייייייייייייייייייייי	ustee	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JENS CHAPMAN	50.00									
ORTHOPEDIC SURGEON	0.00					X		1,527,811	U	51,308
LISA VANCE	0.00									
FORMER EVP REGIONAL CE OR	60.00						Х	0	1,313,995	245,652
JOEL GILBERTSON	0.00						х	0	1 215 140	202 700
		ĺ		I	I		^	0	1,315,140	203,790

LISA VAIVEE				x	n	1,313,995	
FORMER EVP REGIONAL CE OR	60.00			^	7	1,313,333	
JOEL GILBERTSON	0.00			Y	0	1,315,140	
FORMER EVP COMMUNITY PARTNERSHIPS	60.00			^	9	1,313,140	
AARON MARTIN	0.00			~	0	1 202 272	
FORMER EVP CHIEF MKT/DIGITAL INNO OF	70.00			^	0	1,302,273	

JOEL GILBERTSON	0.00						
FORMER EVP COMMUNITY PARTNERSHIPS	60.00			Х	0	1,315,140	
AARON MARTIN	0.00			x	0	1,302,273	
FORMER EVP CHIEF MKT/DIGITAL INNO OF	70.00					1,502,275	
PATRICK RYAN	50.00						

2.00 6.00

54.00 0.00

58.00 0.00

60.00 0.00

65.00

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PATRICK RYAN	50.00			X	1,430,632	o	44,170
SURGEON - CARDIOLOGY	0.00						
GUY HUDSON MD	63.00						
			Χ		0	1,186,290	229,942

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194,312

217,824

46,012

36,627

196,967

1,188,910

1,356,638

1,364,262

1,166,513

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

JIM WATSON ESQ

MARY CRANSTOUN

DAVID BROWN

DEBBIE BURTON

KEVIN BROOKS

COO FIRST HILL

ASSISTANT SECRETARY

FORMER SVP TOTAL REWARDS TALENT ACQ

FORMER SVP CAO AMBULATORY CARE

FORMER SVP CHIEF NURSING OFFICER

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations
MIKE WATERS FORMER EVP AMBULATORY CARE NETWORK	0.00						х	0	1,049,713	159,733
JEFFERY JR ROBERT COO SWEDISH HEALTH SVCS	65.00				х			0	986,361	220,760
JOHN WHIPPLE ASSISTANT SECRETARY	8.00 52.00			х				0	905,646	235,831
JANICE NEWELL	0.00						Х	0	1,071,876	18,740

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168,978

137,810

167,261

164,344

170,287

164,046

843,494

801.721

797,114

710,092

641,441

JOHN WHIPPLE	8.00		X			0	905.646
ASSISTANT SECRETARY	52.00		^			7	303,010
JANICE NEWELL	0.00						
SAMICE NEWLEE					х	0	1,071,876
FORMER SVP/CHIEF INFORMATION OFFCR	60.00						_,,
OREST HOLUBEC	0.00						
OKEST HOLOBEC					х	0	891,959
FORMER SVP CHIEF COMMUNICATION OFCR	55.00						

55.00 6.00

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60.00 60.00

0.00

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) organizations any hours organization from the

and Independent Contractors

FORMER SVP/MANAGEMENT SVCS

FORMER ASSISTANT SECRETARY

TAMMY TEODOSIO

DAVE OLSEN

BOARD CHAIR

RICHARD BLAIR

ISIAAH CRAWFORD PHD

PAST CHAIR

DIRECTOR

DIRECTOR

DICK P ALLEN

	any nours	and	a dir	ecto	r/tr	ustee,	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
CHRIS BEAUDOIN	60.00									
COO ISSAQUAH	0.00				Х			0	380,215	97,349
KASIA KONIECZNY	60.00				х			0	307,936	71,785
COO BALLARD	0.00								·	
STAN MOSER	50.00				х			0	226,405	49,327
INTERIM CFO/SWEDISH REGION	0.00				^			ĺ	220,403	49,527

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19,991

13,839

24,894

0

0

133,465

65,360

50,360

46,550

40,789

KASIA KONIECZNY	60.00			v		0	307,936
COO BALLARD	0.00			^			307,930
STAN MOSER	50.00						
INTERIM CFO/SWEDISH REGION	0.00			Х		0	226,405
DONALD ANDERSON JR	8.00		`,,				222.742
ASSISTANT SECRETARY FOR ENROLLMENT	52.00		Х			U	222,743
TERRY SMITH	0.00						
					Х	0	156,620

0.00

52.00 1.00

> 6.10 1.00

6.80 1.00

3.20 1.00

4.10

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation from the

	any hours	and	a dir	ecto		ustee)	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
MICHAEL HOLCOMB	1.00	Х						0	40,391	0
DIRECTOR	4.60								,	
CAROLINA REYES MD DIRECTOR	1.00	Х						0	40,360	0
	5.10 1.00	_								
MARY LYONS PHD DIRECTOR	3.70	Х						0	40,360	0
CHARLES SORENSON MD DIRECTOR	0.10 5.00	Х						0	30,360	0
PHOEBE YANG	1.00	Х						0	30.360	0

4.60 0.10

5.00 0.10

5.00 0.10

5.00 1.00

4.40 1.00

4.60

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22,860

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DIRECTOR	
CHARLES SORENSON MD	
DIRECTOR	
PHOEBE YANG	
DIRECTOR	

LYDIA MARSHALL

KATHARIN DYER

MICHAEL MURPHY

SISTER DIANE HEJNA CSJ RN

SISTER LUCILLE DEAN SP

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

and Independent Contractors

and Independent Contractors
(A)

SISTER PHYLLIS HUGHES RSM DRPH

DIRECTOR

Name and Title

hours per week (list any hours for related organization below dotte line)
 1.

(B)

Average

than one box, unless person is both an officer and a director/trustee) Institutiona employee

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Position (do not check more

Reportable compensation from the organization (W-2/1099-MISC)

(D)

(E)

Reportable

compensation

from related

organizations

(W- 2/1099-

MISC)

Estimated

amount of other

compensation

from the

organization and

related organizations

<sup>.00</sup> Х ... 4.10

efil	e GR/	<u>APHIC prii</u>	nt - DO NOT PROCESS	As Filed Data -			DLN: 9	3493314043050
SCI	HED	ULE A	- Dublic :	Charity Statu	e and Dul	hlic Sunn	ort	OMB No. 1545-0047
(Form 990 or 990EZ)				rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form	ion 501(c)(3) empt charitable	organization or trust.		2019
		the Treasury	► Go to <u>www.irs</u>	<u>s.gov/Form990</u> for in	nstructions and	I the latest info	ormation.	Open to Public Inspection
Nam	e of th	nie Service ne organiza ALTH SERVICE					Employer identific	ation number
JWLD	1311111						91-0433740	
	rt I		for Public Charity Stat				See instructions.	
1 ne c	rganiz		a private foundation because	`	•		(A)(:)	
		·	onvention of churches, or as					
2			scribed in section 170(b)(		,			
3	<b>✓</b>	·	or a cooperative hospital ser	-			-	
4		A medical r name, city,	esearch organization operat and state:	ed in conjunction with	a hospital descri	ibed in <b>section</b> :	170(b)(1)(A)(iii). E	nter the hospital's
5			ation operated for the benefi (iv). (Complete Part II.)	t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local government or	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	()(v).	
7			ation that normally receives ( <b>0(b)(1)(A)(vi).</b> (Complete		s support from a	governmental u	init or from the genera	al public described in
8		A communi	ty trust described in <b>sectio</b>	170(b)(1)(A)(vi).	(Complete Part I	I.)		
9		non-land gi	ural research organization de rant college of agriculture. S	ee instructions. Enter	the name, city, a	and state of the	college or university:	
10		from activit investment	ation that normally receives: lies related to its exempt fur income and unrelated busin See section 509(a)(2). (Co	nctions—subject to cer ness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	ipport from gross
11		An organiza	ation organized and operated	d exclusively to test fo	r public safety. S	See <b>section 509</b>	(a)(4).	
12		more public	ation organized and operated ly supported organizations of through 12d that describes	described in <b>section 5</b>	<b>09(a)(1)</b> or <b>se</b>	ction 509(a)(2	). See <b>section 509(</b> a	
a		<b>Type I.</b> A so	supporting organization oper n(s) the power to regularly a Part IV, Sections A and B	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
b		Type II. A manageme	supporting organization sup nt of the supporting organiz plete Part IV, Sections A	ervised or controlled i ation vested in the sar				
С		Type III f	unctionally integrated. A sorganization(s) (see instruct	supporting organizatio				ted with, its
d		Type III n functionally	on-functionally integrate integrated. The organizatio (i). You must complete Par	<b>d.</b> A supporting organi n generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported orgar	
e			box if the organization recei or Type III non-functionally			RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter	the number	of supported organizations				<u> </u>	
g			ing information about the su	<u>,                                     </u>	т'		Γ	T
	(i) N	Name of supp organizatior		(iii) Type of organization (described on lines 1- 10 above (see instructions))	in your governing document? monetary sup n lines e (see instruction		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
Tota			tion Act Notice, see the I	<u> </u>	Cat. No. 11285		 Schedule A (Form 9	

Sch	edule A (Form 990 or 990-EZ) 2019						Page <b>2</b>
P	art II Support Schedule for	Organizations	Described in S	Sections 170(b	)(1)(A)(iv) ar	nd 170(b)(1)(A	(vi)
	(Complete only if you ch						under Part III.
	If the organization failed	to qualify unde	r the tests listed	below, please	complete Part I	II.)	
	ection A. Public Support  Calendar year		I				
	(or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grant.")						
2	Tax revenues levied for the						
_	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from						
	line 4.						
<u>s</u>	ection B. Total Support		T		1	T	
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain or						-
	loss from the sale of capital assets						
	(Explain in Part VI.).						
11	<b>Total support.</b> Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	or the organization	's first, second, th	ird, fourth, or fifth	n tax year as a sec	tion 501(c)(3) org	anization,
	check this box and <b>stop here</b>					▶ [	
S	ection C. Computation of Publi						
14	Public support percentage for 2019 (li	ne 6, column (f) di	vided by line 11,	column (f))		14	-
15	Public support percentage for 2018 Sc	hedule A, Part II,	line 14			15	
16a	<b>33 1/3% support test—2019.</b> If the						
	and <b>stop here.</b> The organization qual	ifies as a publicly s	supported organiza	ation			▶□
b	<b>33 1/3% support test—2018.</b> If th	e organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and <b>stop here.</b> The organization	qualifies as a pub	licly supported or	ganization			▶ 🗆
<b>17</b> a	10%-facts-and-circumstances tes	t— <b>2019.</b> If the org	ganization did not	check a box on lin	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization in Part VI how the organization meets	n meets the facts	-and-circumstanci cumstances" test.	es test, check thi The organization	s box and <b>stop n</b> e qualifies as a publ	e <b>re.</b> Explain icly supported	
	organization			-			►□
h	10%-facts-and-circumstances tes	st— <b>2018.</b> If the o	rganization did no	t check a box on I	ine 13, 16a, 16b,	or 17a, and line	
_	15 is 10% or more, and if the organiz	zation meets the "i	facts-and-circums	tances" test, chec	k this box and <b>sto</b>	p here.	
	Explain in Part VI how the organization			-		• •	. $\Box$
_	supported organization		haven 15 40-4	C- 10b 47 4	76		▶⊔
18	_						. □
	instructions		<u> </u>		- Cabadu	lo A (Form 000 o	▶ ⊔

Р	art III Support Schedule for						
	(Complete only if you cl						er Part II. If
S	the organization fails to ection A. Public Support	quality under	the tests listed i	pelow, please co	ompiete Part II.)		
30	Calendar year	( ) 2015	(1) 2016	( ) 2247	(1) 2010	( ) 2010	(O.T.)
	(or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.").						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513  Tax revenues levied for the						
•	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
<b>L</b>	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support		1	<del></del>			Г
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
С	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
12	(Explain in Part VI.) <b>Total support.</b> (Add lines 9, 10c,						
13	11, and 12.).						
14	First five years. If the Form 990 is for	the organization	n's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) o	ganization <u>,</u>
	check this box and <b>stop here</b>						▶ ⊔
	ection C. Computation of Public S			! (6))		1 1	
15	Public support percentage for 2019 (lin		•			15	
16	Public support percentage from 2018 S	-	<u> </u>			16	
	ection D. Computation of Investr Investment income percentage for 201			line 13 column (f	:))	17	
17 10	Investment income percentage for 201	-		-		17	
18 10-	331/3% support tests—2019. If the		•			18   33 1/3% and lin	e 17 is not
	more than 33 1/3%, check this box and s						
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the						
ט	not more than 33 1/3%, check this box	-			•		_
20	Private foundation. If the organization	-	-				
	Frivate foundation. If the organization	ni ulu not check a	a DOX ON UNE 14, I	.a, or iad, check	, unis pox and see I	HSGRUCHONS	. 📂 📖

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

```
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
```

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

	edule A (101111 550 01 550 E2) 2015			age 3		
Pa	rt IV Supporting Organizations (continued)					
_			Yes	No		
	Has the organization accepted a gift or contribution from any of the following persons?					
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?					
		11a				
	A family member of a person described in (a) above?	11b				
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .	11c				
S	ection B. Type I Supporting Organizations					
			Yes	No		
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1				
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that	-				
2	operated, supervised, or controlled the supported organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.					
S	ection C. Type II Supporting Organizations					
_			Yes	No		
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of					
	each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the	1				
	supporting organization was vested in the same persons that controlled or managed the supported organization(s).					
S	ection D. All Type III Supporting Organizations		v			
_			Yes	No		
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing					
	documents in effect on the date of notification, to the extent not previously provided?					
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).					
_		2				
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax					
	year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3				
S	ection E. Type III Functionally-Integrated Supporting Organizations					
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions):				
	The organization satisfied the Activities Test. Complete line 2 below.					
	b					
•	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see	instru	ctions)			
2	Activities Test. Answer (a) and (b) below.	ſ	Yes	No		
•	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a				
ı	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's					
	involvement.	2b				
3	Parent of Supported Organizations. Answer (a) and (b) below.					
•	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a				
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard.	3h				

3b

Schedule A (Form 990 or 990-EZ) 2019 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 Add lines 1 through 3 4 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) **1**d e Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt use assets 2 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see 4 instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Current Year Section C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 4 5 5 Income tax imposed in prior year 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in <b>Part VI</b> ). See instructions	
7	Total annual distributions. Add lines 1 through 6.	
_		

7 Total annual distributions. Add lines 1 through 6.			
8 Distributions to attentive supported organizations to who details in <b>Part VI</b> ). See instructions			
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
		110 2013	Allibant for 2013
1 Distributable amount for 2019 from Section C, line 6		116 2015	Allount for 2013

details in <b>Part VI</b> ). See instructions		(	
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in <b>Part VI</b> ). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
<b>b</b> From 2015			
c From 2016			
<b>d</b> From 2017			
e From 2018.			

Schedule A (Form 990 or 990-EZ) (2019)

f Total of lines 3a through e

instructions)

See instructions.

a Excess from 2015. . . . . **b** Excess from 2016. . . . . c Excess from 2017. . . . . **d** Excess from 2018. . . . . e Excess from 2019. . . . .

3j and 4c. 8 Breakdown of line 7:

\$

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines

### **Additional Data**

#### Software ID: Software Version:

**EIN:** 91-0433740

Name: SWEDISH HEALTH SERVICES

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

instructions).

Facts And Circumstances Test

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For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

## Political Campaign and Lobbying Activities

, ,

OMB No. 1545-0047

Schedule C (Form 990 or 990-EZ) 2019

Cat. No. 50084S

DLN: 93493314043050

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Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Open to Publ Inspection

• S • S • S • S • S • S • S	Section 501(c) (other than section 5 Section 527 organizations: Complet e organization answered "Yes" or Section 501(c)(3) organizations that Section 501(c)(3) organizations that	n Form 990, Part IV, Line 4, or Form 9 have filed Form 5768 (election under s have NOT filed Form 5768 (election ur n Form 990, Part IV, Line 5 (Proxy Tax s), then	s I-A and C below. 90-EZ, Part VI, Iir ection 501(h)): Conder section 501(h	ne <b>47 (Lobbying Activities</b> Implete Part II-A. Do not co )): Complete Part II-B. Do r	mplete Part II-B. not complete Part II-A.
	ne of the organization EDISH HEALTH SERVICES			Employer iden	tification number
300				91-0433740	
Par	t I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is	a section 527 organiz	zation.
1	Provide a description of the organ "political campaign activities")	ization's direct and indirect political can	npaign activities ir	Part IV (see instructions f	or definition of
2	Political campaign activity expend		\$		
3		aign activities (see instructions)			
	<u> </u>	nization is exempt under section			
1	,	x incurred by the organization under se			\$
2	•	ix incurred by organization managers u			\$
3	3	tion 4955 tax, did it file Form 4720 for t	,		☐ Yes ☐ No
4a	Was a correction made?				🗌 Yes 🔲 No
b	If "Yes," describe in Part IV.				
Par		nization is exempt under sectio			
1	· ·	ed by the filing organization for section	•		\$
2		anization's funds contributed to other o		ection 527 exempt	\$
3	Total exempt function expenditure	es. Add lines 1 and 2. Enter here and or	n Form 1120-POL,	line 17b ▶	\$
4	Did the filing organization file For	m 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments. For of political contributions received	employer identification number (EIN) of each organization listed, enter the amo that were promptly and directly deliver se (PAC). If additional space is needed,	ount paid from the ed to a separate p	filing organization's funds. olitical organization, such a	Also enter the amount
	(a) Name	<b>(b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
1					
2					
3					
4					
5					
5					

PART II-B, LINE 1:

HEALTH SERVICES.

-26	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT fi Form 5768 (election under section 501(h)).					
	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.		a)		(b)	
CLIV	ity.	Yes	No	'	Amour	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	1		
c	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes			1	.5,524
j	Total. Add lines 1c through 1i				1	.5,524
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	)(5), c	r sect	ion		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	• • • • • • • • • • • • • • • • • • • •		3		
	complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	III-A	r sect , line	ion ! 3, is	5 <b>01</b> (c	)(6
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
a	Current year	2a	<u> </u>			
b	Carryover from last year	2b	<u> </u>			
C -	Total	2c	<u> </u>			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
Ρ	art IV Supplemental Information	<u> </u>				
Pro	ovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); tructions), and Part II-B, line 1. Also, complete this part for any additional information.	Part II	-A, lines	s 1 an	d 2 (se	e e
3	Paturn Reference Evaluation					

THE LOBBYING EXPENDITURES REPORTED REPRESENTS THE PORTION OF DUES ALLOCATED TO SWEDISH

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D** 

As Filed Data -

DLN: 93493314043050

OMB No. 1545-0047

2019

### **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

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Department of the Treasury Internal Revenue Service

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

	me of the organization EDISH HEALTH SERVICES			Employ	er identification number
> VV	EDISH HEALIH SERVICES			91-0433	3740
Pa	art I Organizations Maintaining Donor Adv	ised Funds or Other	Similar Funds o		
	Complete if the organization answered "Y				
		(a) Donor advi	sed funds	(b)	Funds and other accounts
	Total number at end of year				
2	Aggregate value of contributions to (during year)				
}	Aggregate value of grants from (during year)				
Ļ	Aggregate value at end of year				
i	Did the organization inform all donors and donor advisorganization's property, subject to the organization's e				ds are the
5	Did the organization inform all grantees, donors, and charitable purposes and not for the benefit of the dono private benefit?	or or donor advisor, or for	any other purpose of		
Pa	rt II Conservation Easements.				
	Complete if the organization answered "Y	es" on Form 990, Part	IV, line 7.		
	Purpose(s) of conservation easements held by the org	anization (check all that a	pply).		
	Preservation of land for public use (e.g., recreation	on or education)	Preservation of an	historicall	ly important land area
	Protection of natural habitat	П	Preservation of a c	ertified hi	storic structure
	Preservation of open space	_			
	' '	liefe i			
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	•			nservation Held at the End of the Year
а	Total number of conservation easements		- L	2a	
b	Total acreage restricted by conservation easements .			2b	
C	Number of conservation easements on a certified histo	ric structure included in (a	a)	2c	
d	Number of conservation easements included in (c) acq structure listed in the National Register	uired after 7/25/06, and n	ot on a historic	2d	
}	Number of conservation easements modified, transfer tax year ▶	red, released, extinguished	d, or terminated by t	he organi	zation during the
Ļ	Number of states where property subject to conservat	ion easement is located <b>&gt;</b>			
i	Does the organization have a written policy regarding and enforcement of the conservation easements it hole			of violation	ns,
,	Staff and volunteer hours devoted to monitoring, insper	ecting, handling of violatio	ns, and enforcing co	nservatio	n easements during the year
,	Amount of expenses incurred in monitoring, inspecting  \$ \\$	J, handling of violations, a	nd enforcing conserv	ation eas	ements during the year
3	Does each conservation easement reported on line 2(c and section 170(h)(4)(B)(ii)?			70(h)(4)(E	3)(i)
)	In Part XIII, describe how the organization reports cor balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	e footnote to the organiza			nent, and
ar	Organizations Maintaining Collections Complete if the organization answered "Y	s of Art, Historical Tr		er Simil	ar Assets.
.a	If the organization elected, as permitted under SFAS 1 art, historical treasures, or other similar assets held fo provide, in Part XIII, the text of the footnote to its final	16 (ASC 958), not to report public exhibition, educat	ort in its revenue sta ion, or research in fi		
b	If the organization elected, as permitted under SFAS 1 historical treasures, or other similar assets held for pu following amounts relating to these items:	.16 (ASC 958), to report in	n its revenue statem	ent and be erance of	alance sheet works of art, public service, provide the
(	(i) Revenue included on Form 990, Part VIII, line 1			•	<b>\$</b>
	ii)Assets included in Form 990, Part X				
2	If the organization received or held works of art, histo- following amounts required to be reported under SFAS	rical treasures, or other si	milar assets for finar		
а	Revenue included on Form 990, Part VIII, line 1	, , ,			<b>▶</b> \$
b	Assets included in Form 990, Part X				·
-	morados m. rom ppo, rom n. r.				· -

Cat. No. 52283D

Schedule D (Form 990) 2019

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

 ${f c}$  Leasehold improvements

 $\boldsymbol{d}$  Equipment . . . .

**e** Other .

Sche	dule D (Form 990) 2019						Page <b>2</b>
Par	Organizations Ma	aintaining Collections	of Art, Histor	ical Treas	ures, or C	Other Similar As	sets (continued)
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):						
а	Public exhibition		d	☐ Loar	or exchang	ge programs	
b	Scholarly research		е	Othe	er		
С	Preservation for future	generations					
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.						
5	During the year, did the orga assets to be sold to raise fun						☐ Yes ☐ No
Par	Complete if the org X, line 21.	odial Arrangements. ganization answered "Ye				·	nt on Form 990, Part
1a	Is the organization an agent, included on Form 990, Part X						☐ Yes ☐ No
b	If "Yes," explain the arrange	ment in Part XIII and comr	lete the following	table:		Ar	mount
c	Beginning balance	,	_			Lc Lc	
d	Additions during the year					Ld	
е	Distributions during the year					Le	_
f	Ending balance					1f	
2a	Did the organization include	an amount on Form 990. P	art X. line 21. for	escrow or cu	— ustodial acc	ount liability?	☐ Yes ☐ No
	If "Yes," explain the arrange						
	rt V Endowment Fund		ere ii tile explanat	ion nas been	i provided ii	II FAIT XIII	
		ganization answered "Ye	s" on Form 990	, Part IV, I	ine 10.		
	<u>'</u>	(a) Curr		Prior year	(c) Two year	rs back <b>(d)</b> Three yea	rs back (e) Four years back
1a	Beginning of year balance .						
b	Contributions						
	Net investment earnings, gain						
d	Grants or scholarships						
	Other expenditures for facilitie and programs	!S					
f	Administrative expenses .						
g	End of year balance						
2	Provide the estimated percer	ntage of the current year er	nd balance (line 1	g, column (a	a)) held as:		
а	Board designated or quasi-er	ndowment 🟲					
b	Permanent endowment >						
С	Temporarily restricted endow	vment ▶					
	The percentages on lines 2a,	2b, and 2c should equal 1	00%.				
3a							
	(i) unrelated organizations						3a(i)
	(ii) related organizations .						3a(ii)
b	If "Yes" on 3a(ii), are the rel						3b
4 Par	Describe in Part XIII the inte	and Equipment.					
	·	ganization answered "Ye					
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other	basis (other)	(c) Accum	nulated depreciation	(d) Book value
 1a	Land			222,997,726	5		222,997,726
b	Buildings			908,886,521		301,980,957	606,905,564

179,528,751

592,735,906

180,813,571

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

94,897,634

490,612,359

84,631,117

102,123,547

180,813,571

	10111 990) 2019			Page 3
Part VII	Investments—Other Securities.	onet TV/ lie	no 11h Coo Form 000	Dart V. lina 12
	Complete if the organization answered "Yes" on Form 990, F  (a) Description of security or category	(b)		nod of valuation:
	(including name of security)	Book value	. ,	of-year market value
(1) Financia	l derivatives			
` '	held equity interests			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, F	Part IV/ lir	ne 11c See Form 990	Part Y line 13
	(a) Description of investment	arciv, iii	(b) Book value	(c) Method of valuation:
	(a) Description of investment		(b) Book Value	Cost or end-of-year market value
(1)INVESTM	IENT IN RECIPIENT ORGANIZATIONS		105,225,598	C
	IENT IN HEALTHCARE JOINT VENTURES		42,562,898	C
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Colum	n (b) must equal Form 990, Part X, col.(B) line 13.)	•	147,788,496	
Part IX	Other Assets.			
	Complete if the organization answered 'Yes' on Form 990, Pa	art IV, lin	e 11d. See Form 990, F	
	(a) Description			(b) Book value
	F USE OPERATING LEASES			117,389,599
	ARTY SETTLEMENTS			6,232,566
<u> </u>	ECEIVABLES			1,094,536
(4)OTHER A (5)	35515			20,927,147
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col.(B) line 15.)			<b>1</b> 45,643,848
Part X	<b>Other Liabilities.</b> Complete if the organization answered 'Yes' on Form 990, Po	art IV lin	e 11e or 11f See Forr	n 990 Part Y line 25
1.	(a) Description of liability	arciv, iiii	e Tie Or Tir.See Fori	(b) Book value
				(B) Book value
(1) Federal (7)	income taxes			
(8)				
(9)				
	n (b) must equal Form 990, Part X, col.(B) line 25.)			<b>▶</b> 1,485,158,446
	or uncertain tax positions. In Part XIII, provide the text of the footnot			
organization	's liability for uncertain tax positions under FIN 48 (ASC 740). Check h	nere if the	text of the footnote has	been provided in Part XIII 📙

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Other (Describe in Part XIII.)

Page 4

1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2a а 2b 2c

2d

2e

Schedule D (Form 990) 2019

3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 4 Investment expenses not included on Form 990, Part VIII, line 7b . . . 4b b

Add lines **4a** and **4b** . . . . . . . . . . . . . 4c 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) . . . . . . .

Schedule D (Form 990) 2019

Part XIII **Supplemental Information** 

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Return Reference Explanation

Schedule D (Form 990) 2019  Part XIII Supplemental Inform	Page <b>5</b>	
Return Reference	Explanation	
		Schedule D (Form 990) 2019

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493314043050 OMB No. 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2019 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** SWEDISH HEALTH SERVICES 91-0433740 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance 2 outside the United States. Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (such as, program service, describe for and investments region and independent fundraising, program specific type of in the region contractors in the services, investments, grants service(s) in the region region to recipients located in the region) See Add'l Data 44.319 3a Sub-total . b Total from continuation sheets to Part I . . . 44,319 c Totals (add lines 3a and 3b)

	uplicated if addit	(c) Number of		(a) Mannay of as -1-	(f) Amount of	(a) Decembring	(h) Math
ype of grant or assistance	( <b>b)</b> Region	recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other

Sche	ule F (Form 990) 2019		Page <b>4</b>
Par	Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>✓</b> Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	□Yes	<b>☑</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	□Yes	<b>☑</b> No
	• • • • •	∟ res	INO
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) .	Yes	<b>✓</b> No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
	• •	∐ Yes	<b>✓</b> No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form	$\square_{\vee}$	
	5713; don't file with Form 990)	∐ Yes	<b>✓</b> No

Schedule F	(Form 990) 2019	Page <b>5</b>
Part V 990 Sche	Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); and Part III, column (c) (estimated number of recipients), as applicable any additional information. See instructions.  dule F, Supplemental Information	method); Part III (accounting
	Return Reference	Explanation
PART III A	ACCOUNTING METHOD:	

## **Additional Data**

EAST ASIA AND THE PACIFIC

## Software ID: Software Version:

**EIN:** 91-0433740

Name: SWEDISH HEALTH SERVICES

FOREIGN TRAVEL

5,335

Form 990 Schedule F Part 1 - Activities Outside The Onited States										
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region					
CENTRAL AMERICA AND THE CARIBBEAN			PROGRAM SERVICE	FOREIGN TRAVEL	2,465					

PROGRAM SERVICE

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) EUROPE (INCLUDING ICELAND IPROGRAM SERVICE FOREIGN TRAVEL 34,997 & GREENLAND) MIDDLE EAST AND NORTH PROGRAM SERVICE FOREIGN TRAVEL 1.522 AFRICA

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SCHEDULE H
(Form 990)

As Filed Data -

Hospitals

OMB No. 1545-0047

DLN: 93493314043050

2019

Open to Public Inspection

2,637,318

73,741,477

203,827,892

Schedule H (Form 990) 2019

0.120 %

3.430 %

9.500 %

Department of the Treasury ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

► Attach to Form 990.
► Go to www.irs.gov/Form990EZ for instructions and the latest information.

Name of the organization **Employer identification number** SWEDISH HEALTH SERVICES 91-0433740 Financial Assistance and Certain Other Community Benefits at Cost Part I No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . 1a Yes **b** If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to most hospital facilities ✓ Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: Yes 3а ☐ 100% ☐ 150% ☐ 200% ☑ Other 30000.0000000000 % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: . . . 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? . 50 Nο Did the organization prepare a community benefit report during the tax year? . . 6a Yes **b** If "Yes," did the organization make it available to the public? . . . . . 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (d) Direct offsetting (b) Persons served (c) Total community (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) . 17,530,260 17,530,260 0.820 % Medicaid (from Worksheet 3, column a) . 318,504,509 205,948,354 112,556,155 5.250 % c Costs of other means-tested government programs (from Worksheet 3, column b) . Total Financial Assistance and Means-Tested Government Programs . 336,034,769 205,948,354 130,086,415 6.070 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4). 8,227,178 2,905 8,224,273 0.380 % Health professions education (from Worksheet 5) . . . 45,817,927 13,978,356 31,839,571 1.480 % Subsidized health services (from 19,748,991 9,170,257 Worksheet 6) . . . 28,919,248 0.430 % Research (from Worksheet 7) . 32,543,888 10,673,830 21,870,058 1.020 % Cash and in-kind contributions

2,637,318

44,404,082

250,352,436

Cat. No. 50192T

118,145,559

454,180,328

for community benefit (from Worksheet 8)

j Total. Other Benefits

k Total. Add lines 7d and 7j

	edule II (10IIII 990) 2019										age <b>z</b>
Pa	<b>Community Build</b> during the tax year										ities
	communities it ser	ves.  (a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communi		<b>d)</b> Direct or revenu		(e) Net commu building expen		(f) Pero	
	Dhysical improvements and housing				+				_		
	Physical improvements and housing Economic development			5	38				538		0 %
	Community support			1,175,5	-			1,175		0	.050 %
4	Environmental improvements										
	Leadership development and training for community members			5,4	44			5	5,444		0 %
	Coalition building			15,7	46			15	,746		0 %
	Community health improvement advocacy			188,7	94			188	3,794	0	.010 %
	Workforce development			64,1	-				,180		0 %
9	Other										
	Total  rt III Bad Debt, Medica	ro & Collection	Dractices	1,450,2	43			1,450	,243	0	.060 %
	tion A. Bad Debt Expense	ire, & conection	Fractices							Yes	No
1	Did the organization report b		accordance with Hea	althcare Financial I	Mana •	gement A	ssociatio	n Statement	1	Yes	
2	Enter the amount of the orga methodology used by the org					2					
3	Enter the estimated amount	of the organization's	bad debt expense	attributable to pat	ents						
	eligible under the organization methodology used by the org including this portion of bad	ganization to estimat	e this amount and t		y, for	r 3					
4	Provide in Part VI the text of page number on which this f	the footnote to the cootnote is contained	organization's financi in the attached fina	cial statements the ancial statements.	at des	scribes ba	d debt e	xpense or the			
Sec	tion B. Medicare										
5	Enter total revenue received	,				5		663,623,408			
6	Enter Medicare allowable cos	_	• •			6		875,253,653			
7 8	Subtract line 6 from line 5. T Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	t to which any shorti osting methodology	fall reported in line	7 should be treate				-211,630,245 t.			
_	Cost accounting system	<b>✓</b> Cost	to charge ratio	□∘	ther						
Sec 9a	tion C. Collection Practices  Did the organization have a v	written debt collectio	n policy during the	tax vear?					0-	Yes	
b	75 HV . D . L . L . L	's collection policy the	nat applied to the la e followed for patie	rgest number of it nts who are knowi	ı to c	qualify for	financia	l assistance?	9a 9b	Yes	
Pa	rt IV Management Com	panies and Joint	Ventures								
	<b>୍ଟ୍ୟୁମ୍ୟ</b> ଶ୍ମଲିଥିଙ୍ଖ ହୁଲ୍ଲାଞ୍ଜୁମe by off	icers, directors, trus <b>teg</b> s	bestrਜ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼ਿਸ਼	pr	ofit %	Mzation's or stock ship %	tre	officers, directors, ustees, or key oloyees' profit % ock ownership %	pro	e) Physic ofit % or ownershi	stock
1											
2											
3											
4											
5											
6 											
7 — 8									+		
<u>-</u>									+		
10									+		
11											
12											
13											
		ı		<u> </u>				Schedule	H (Fo	rm 990	) 2019

Cor	mmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12.	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
	A definition of the community served by the hospital facility			
	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community  How data was obtained			
	The significant health needs of the community			
	f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
,	The process for identifying and prioritizing community health needs and services to meet the community health needs			
-	The process for consulting with persons representing the community's interests			
	i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	$f{j}$ $\square$ Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 $\underline{18}$			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes	
ŀ	• Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
į	Hospital facility's website (list url): SEE PART V, SECTION C			
ļ	other website (list url): HTTP://WWW.KINGCOUNTY.GOV/HEALTHSERVICES/HEALTH/DATA/KCHHC.ASPX			
	Made a paper copy available for public inspection without charge at the hospital facility			
8	Other (describe in Section C)  Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 18			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
_	If "Yes" (list url): SEE PART V, SECTION C			

	2.4 the heapten racine, have in place and year a mineral accession pone, and			ļ
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP:			
	a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 300.00000000000 %			
	and FPG family income limit for eligibility for discounted care of 400.00000000000 %			
	b Income level other than FPG (describe in Section C)			
	c ☑ Asset level			
i	d 🗹 Medical indigency			
	e 🗹 Insurance status			
	f ☑ Underinsurance discount			
	g 🔲 Residency			
	h Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d ☑ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e 🗹 Other (describe in Section C)			
16		16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
				Ī

		res," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the shod for applying for financial assistance (check all that apply):			
	ь 🗸 с 🗸 d 🗸	Described the information the hospital facility may require an individual to provide as part of his or her application Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications Other (describe in Section C)			
16		s widely publicized within the community served by the hospital facility?	16	Yes	
	If "	res," indicate how the hospital facility publicized the policy (check all that apply):			1
	a✓	The FAP was widely available on a website (list url): SEE PART V, PAGE 8			
	ь 🗸	The FAP application form was widely available on a website (list url): SEE PART V, PAGE 8			
	с 🗸	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
		The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f 🗸	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗹	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
		Notified members of the community who are most likely to require financial assistance about availability of the FAP  The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
				1	

spoken by LEP populations  $\mathbf{j} \square$  Other (describe in Section C)

ege(s)

Schedule H (Form 990) 2019

- '	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	C Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	d 🗌 Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
	f $lacksquare$ None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
İ	If "Yes," check all actions in which the hospital facility or a third party engaged:			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	C Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	d 🗌 Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			

a Reporting to credit agency(ies)
b Selling an individual's debt to another party
c Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
d Actions that require a legal or judicial process
e Other similar actions (describe in Section C)
0 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):
a ✓ Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
b ✓ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
c ✓ Processed incomplete and complete FAP applications (if not, describe in Section C)
d ✓ Made presumptive eligibility determinations (if not, describe in Section C)
e Other (describe in Section C)

f None of these efforts were made

d ✓ Made presumptive eligibility determinations (if not, describe in Section C)

e ☐ Other (describe in Section C)

f ☐ None of these efforts were made

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?

**d** Other (describe in Section C)

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?. . . . 1 No 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C. 2 Νo During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply): a 🗹 A definition of the community served by the hospital facility **b** Demographics of the community c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained  ${f e} \ f arphi$  The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g 🔽 The process for identifying and prioritizing community health needs and services to meet the community health needs f h  $f ec{f V}$  The process for consulting with persons representing the community's interests i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j 🔲 Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 18 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public

health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply): a M Hospital facility's website (list url): SEE PART V, SECTION C Other website (list url): HTTP://WWW.KINGCOUNTY.GOV/HEALTHSERVICES/HEALTH/DATA/KCHHC.ASPX  ${f c}$  f ec V Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs R Yes identified through its most recently conducted CHNA? If "No," skip to line 11. . . . . . . . . . . Indicate the tax year the hospital facility last adopted an implementation strategy: 20 18

10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url): SEE PART V, SECTION C 10b b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a Νo 12b **b** If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

Schedule H (Form 990) 2019

hospital facility and by mail)

spoken by LEP populations Other (describe in Section C)

other measures reasonably calculated to attract patients' attention

			Yes	No
12	Did the hospital facility have in place during the tax year a written financial assistance policy that:  Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
13	If "Yes," indicate the eligibility criteria explained in the FAP:	13	res	
	a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 300.0000000000000000000000000000000000			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
	a ☑ Described the information the hospital facility may require an individual to provide as part of his or her application b ☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	© ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d ✓ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  e ☐ Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
	a ☑ The FAP was widely available on a website (list url):			

14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b ☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d 🗹 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
	a  The FAP was widely available on a website (list url):  SEE PART V, PAGE 8			
	b ☑ The FAP application form was widely available on a website (list url):  SEE PART V, PAGE 8			
	c 🗹 A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8			
	d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the			

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

Schedule H (Form 990) 2019

Page 5

Bi	lling and Collections			
	SWEDISH HEALTH SERVICES (GROUP A - 1-3)			
Na	ame of hospital facility or letter of facility reporting group			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	No
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
	<ul> <li>a ☐ Reporting to credit agency(ies)</li> <li>b ☐ Selling an individual's debt to another party</li> <li>c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP</li> <li>d ☐ Actions that require a legal or judicial process</li> <li>e ☐ Other similar actions (describe in Section C)</li> <li>f ☑ None of these actions or other similar actions were permitted</li> <li>Did the hospital facility or other authorized party perform any of the following actions during the tax year before making</li> </ul>			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	a Reporting to credit agency(ies) b Selling an individual's debt to another party c Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			

	If "Yes," check all actions in which the hospital facility or a third party engaged:			
	a ☐ Reporting to credit agency(ies)			
	<b>b</b> Selling an individual's debt to another party			
	© Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	d 🗌 Actions that require a legal or judicial process			
	e 🗌 Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):			
	a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
	<b>b</b> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
	$^{ m c}$ $oxdot$ Processed incomplete and complete FAP applications (if not, describe in Section C)			
	d ☑ Made presumptive eligibility determinations (if not, describe in Section C)			
	e Other (describe in Section C)			
	f None of these efforts were made			
P	olicy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No " indicate why:		163	

 $f a \ \Box$  The hospital facility did not provide care for any emergency medical conditions  $\mathbf{b} \ \square$  The hospital facility's policy was not in writing  ${f c}$   $\square$  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)  $\mathbf{d} \square$  Other (describe in Section C) Schedule H (Form 990) 2019

23 No If "Yes," explain in Section C.

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any 24 Yes If "Yes," explain in Section C.

Schedule H (Form 990) 2019	Page 8
Part V Facility Information (con	tinued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e descriptions for each hospital facility in	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate a facility reporting group, designated by facility reporting group letter and hospital facility, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2019

Schedule H (Form 990) 2019	Page <b>9</b>
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Lice (list in order of size, from largest to smallest)	nsed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization	on operate during the tax year?
Name and address	Type of Facility (describe)
1 See Additional [	Data Table
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2019

## 7 State filing of community benefit report. If applicable, identify all states with which th community benefit report. 10 Schedule H, Supplemental Information

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
FART I, LINE 3C.	IN DETERMINING ELIGIBILITY FOR FREE OR DISCOUNTED CARE, FPG IS A KEY FACTOR. THE ORGANIZATION ALSO CONSIDERED CERTAIN ASSETS OF A PATIENT. IN ADDITION, A PATIENT'S SPECIAL CIRCUMSTANCES WERE ALSO CONSIDERED WHEN DETERMINING ELIGIBILITY, INCLUDING BUT NOT LIMITED TO, DISABILITY AND HOMELESSNESS.	

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART I, LINE 6A:	SWEDISH HEALTH SERVICES PREPARES AN ANNUAL REPORT AND IT IS PUBLICLY AVAILABLE AT HTTPS://WWW.SWEDISH.ORG/ABOUT/OVERVIEW/MISSION-OUTREACH/COMMUNITY-HEALTH-INVESTMENT/COMMUNITY-BENEFITS	

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
IPAR   I. LINE /:	THE AMOUNTS REPORTED IN THE TABLE WERE CALCULATED USING THE ORGANIZATION'S COST ACCOUNTING SYSTEM. THE COST ACCOUNTING SYSTEM ADDRESSED ALL PATIENT SEGMENTS.		

990 Schedule H, Supplemental Information Form and Line Reference Explanation

NO COSTS ATTRIBUTABLE TO PHYSICAL CLINICS WERE INCLUDED

PART I, LINE 7G:

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES:	SWEDIS H LAUNCHED AN INITIATIVE AIRED AT STRENGTHENING PARTHERSHIPS WITH AGENCIES WHOSE IN LAUNCHED AN INITIATIVE AIRED AT STRENGTHENING PARTHERSHIPS WITH AGENCIES WHOSE IN A COMMUNITY ALL AGENCIES WHOSE IN A COMMUNITY AGENCIES SESSES IN THE HEAR PROVIDED A SCIENTIFIC APPEAR OF THE COMMUNITY HEAD IN THE COMMUNITY HEAD SESSES HEAR AGENCIES AND A COMMUNITY NEEDS SENDER IN THE CHIAA IDENTIF IED AND PRICEITIZED COMMUNITY NEEDS WHICH IN TURN OFFERED A LITHUS TEST FOR IDENTIFICIAN PROVIDED A SCIENTIFIC APPEAR OF THE CHIAA IDENTIF IED AND PRICEITIZED COMMUNITY NEEDS WHICH IN TURN OFFERED A LITHUS TEST FOR IDENTIFICIAN PROGRAMS/AGENCIES THAT IMPACT NEGATIVE HEALTH INDICATORS TRENDS. WE INSTITUTED A NEW SIMPLIFIED APPROACH WHERE SPONSORSHIP DOLLARS WOULD BE MARTCHED WITH AGENCIES THAT ADDRESS SPECIFIC HEALTH INDICATORS THESE PARTNERS WERE OFFERED MULTIPLE-YEAR PARTNERSHIPS THROUGH AGREEME HTS THAT FOCUSED LESS ON THE FUNDS AND MORE ABOUT ENGAGEMENT. OUR VANGUAD PARTNERSHIP GRO UPS INCLUDE: A MERICAN LANCH HEART ASSOCIATION LIFELONG - MARCH OF DIMES- SOUND GENERATION. AME RICAN CANCER SOCIETY - COUNTRY DOCTOR AFTERHOURS CLINIC- SWEDISH COMMUNITY S PECIALTY CLINICAL HEART ASSOCIATION HEART ASSOCIATION (AHA) IS DEDICATED TO BUILDING HEALTHER LIVES FREE OF HEAR TO ISSASE AND STROKE THROUGH AND SCIENTED TO BUILDING HEALTHER LIVES FREE OF HEAR TO ISSASE AND STROKE THROUGH CUTTING-EDDER RESEARCH, PUBLIC AND PROFESSIONAL EDUCATION PRO GRAMS AND PUBLIC HEALTH. THE PARTNERSHIP WITH SWEDISH HAS SIMPLE 7 CARDIOVASCULAR PROGRAM AND E XPAND PARTICIPATION IN WALKING AND DIET PROGRAMS OFFERDE WITH A GARDICAL CONDITIONS TO LEAD HEALTH LIVES FREE OF HEAR TO ISSASE AND STROKE THROUGH CUTTING-EDDER RESEARCH, PUBLIC AND PROFESSIONAL EDUCATION PRO GRAMS AND PUBLIC HEALTH. THE PARTNERSHIP WITH SWEDISH HAS SIMPLE 7 CARDIOVASCULAR PROGRAM AND E XPAND PARTICIPATION IN WALKING AND DIET PROGRAMS OF THE HEALTH CONTROL OF THE ADDITION OF THE CONTROL OF THE ADDITION OF THE ADDITION OF THE COUNTY AND CONTROL OF THE ADDITION OF THE ADDITION OF THE ADDI

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES:	NICS COMBINED AND PARTNERED WITH KING COUNTY PROJECT ACCESS (KCPA) TO PROVIDE EXPANDED SPE CIALTY CARE SERVICES TO OUR COMMUNITY.A SPECIALTY DENTAL CLINIC WITH MORE THAN 30 VOLUNTEE R ORAL SURGEONS AND DENTISTS WAS ADDED. THIS PROGRAM WAS DEVELOPED AND FUNDED THROUGH A UN IQUE COLLABORATION BETWEEN SWEDISH, PROJECT ACCESS NORTHWEST, SEATTLE-KING COUNTY DENTAL S OCIETY/FOUNDATION AND THE WASHINGTON DENTAL SERVICES FOUNDATION.OUR GOAL IS TO SET A NEW S TANDARD IN COMMUNITY HEALTH AND DEMONSTRATE THE IMPORTANCE OF CHARITY CARE TO OUR NONPROFI T MISSION EVEN IN TOUGH ECONOMIC TIMES.

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART III, LINE 2:	THE ORGANIZATION ANALYZES ITS HISTORICAL EXPERIENCE AND TRENDS TO ESTIMATE THE APPROPRIATE BAD DEBT EXPENSE. DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS ARE RECORDED PRIOR TO CALCULATING BAD DEBT EXPENSE.	

Form and Line Reference	Explanation
PART III, LINE 3.	THE ORGANIZATION RECOGNIZES THAT A PORTION OF THE UNINSURED OR UNDERINSURED PATIENT POPULATION MAY NOT ENGAGE IN THE TRADITIONAL FINANCIAL ASSISTANCE APPLICATION PROCESS. THEREFORE, THE ORGANIZATION ALSO USED AN AUTOMATED PREDICTIVE SCORING TOOL TO IDENTIFY AND QUALIFY PATIENTS FOR FINANCIAL ASSISTANCE FOR ACCOUNTS THAT WERE INITIALLY CLASSIFIED

990 Schedule H, Supplemental Information

AS BAD DEBT. COLLECTION ACTIONS WERE NOT PURSUED ON THESE ACCOUNTS ONCE THEY WERE RECLASSIFIED BECAUSE RECLASSIFIED ACCOUNTS WERE GRANTED 100 PERCENT FINANCIAL ASSISTANCE (FREE CARE). AFTER THE RECLASSIFICATION, THERE WAS NO REMAINING AMOUNT OF BAD

DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER OUR FINANCIAL ASSISTANCE POLICY.

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART III, LINE 4:	AS A RESULT OF ADOPTING ASU 2014-09, THE HEALTH SYSTEM CONTINUED TO MAINTAIN AN ALLOWANCE FOR BAD DEBTS RELATED TO PERFORMANCE OBLIGATIONS SATISFIED PRIOR TO JANUARY 1, 2018. THESE ACCOUNTS HAVE ALL BEEN FULLY RESOLVED, THEREFORE THE ALLOWANCE FOR BAD DEBTS HAS DECLINED TO \$0 AS OF DECEMBER 31, 2019. THE HEALTH SYSTEM PROVIDED FOR AN ALLOWANCE AGAINST PATIENT ACCOUNTS RECEIVABLE FOR AMOUNTS THAT COULD BECOME UNCOLLECTIBLE. THE HEALTH SYSTEM ESTIMATED THIS ALLOWANCE BASED ON THE AGING OF ACCOUNTS RECEIVABLE, HISTORICAL COLLECTION EXPERIENCE BY PAYOR, AND OTHER RELEVANT FACTORS. THERE ARE VARIOUS FACTORS THAT CAN IMPACT THE COLLECTION TRENDS, SUCH AS CHANGES IN THE ECONOMY, WHICH IN TURN HAVE AN IMPACT ON UNEMPLOYMENT RATES AND THE NUMBER OF UNINSURED AND UNDERINSURED PATIENTS, THE INCREASED BURDEN OF COPAYMENTS TO BE MADE BY PATIENTS WITH INSURANCE COVERAGE AND BUSINESS PRACTICES RELATED TO COLLECTION EFFORTS. THESE FACTORS CONTINUOUSLY CHANGE AND CAN HAVE AN IMPACT ON COLLECTION TRENDS AND THE ESTIMATION PROCESS USED BY THE HEALTH SYSTEM. THE HEALTH SYSTEM RECORDS A PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICES ON THE BASIS OF PAST EXPERIENCE, WHICH HAS HISTORICALLY INDICATED THAT MANY PATIENTS ARE UNRESPONSIVE OR ARE OTHERWISE UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE.	

990 Schedule H, Supplemental Information

Form and Line Reference Explanation

PART III, LINE 8:

THE ORGANIZATION DOES NOT REPORT MEDICARE REVENUES AND EXPENSES AS COMMUNITY BENEFIT.

Form and Line Reference	Explanation
FART III, LINE 9B.	PATIENT ACCOUNTS WERE NOT FORWARDED TO COLLECTION STATUS WHEN THE PATIENT MADE A GOOD FAITH EFFORT TO RESOLVE OUTSTANDING ACCOUNT BALANCES. SUCH EFFORTS INCLUDE APPLYING FOR FINANCIAL ASSISTANCE, NEGOTIATING A PAYMENT PLAN, OR APPLYING FOR MEDICAID COVERAGE. PRIOR TO ADVANCING ANY ACCOUNT FOR EXTERNAL COLLECTION, THE ORGANIZATION PERFORMED AN EVALUATION TO IDENTIFY IF THE ACCOUNT QUALIFIED FOR FINANCIAL ASSISTANCE. ACCOUNTS FOR

990 Schedule H, Supplemental Information

EVALUATION TO IDENTIFY IF THE ACCOUNT QUALIFIED FOR FINANCIAL ASSISTANCE. ACCOUNTS FOR PATIENTS WHO QUALIFIED FOR FREE CARE WERE WRITTEN OFF AND COLLECTION EFFORTS WERE NOT PURSUED. THE ORGANIZATION'S COLLECTION POLICY ALSO APPLIED TO ACCOUNTS FOR PATIENTS WHO OUALIFIED FOR DISCOUNTED CARE.

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART VI, LINE 2:	SWEDISH MEDICAL CENTER IS A MEMBER OF KING COUNTY HOSPITALS FOR A HEALTHIER COMMUNITY (HHC) A COLLABORATIVE OF ALL 12 HOSPITALS AND HEALTH SYSTEMS IN KING COUNTY AND PUBLIC HEALTH-SEATTLE & KING COUNTY. HHC MEMBERS JOINED FORCES TO IDENTIFY THE MOST IMPORTANT HEALTH NEEDS IN THE COMMUNITIES THEY SERVE AND TO DEVELOP STRATEGIES THAT ADDRESS THOSE NEEDS. HHC MEMBERS HAVE ALSO WORKED TOGETHER TO INCREASE ACCESS TO HEALTHY FOODS AND BEVERAGES IN THEIR FACILITIES AND TO ADDRESS ACCESS-TO-CARE ISSUES BY ASSISTING WITH ENROLLMENT OF RESIDENTS IN FREE OR LOW- COST HEALTH INSURANCE. USING THE HHC ASSESSMENT AS A FOUNDATION, EACH OF SWEDISH HOSPITALS DEVELOPED ITS OWN CHNA AND IMPLEMENTATION STRATEGY REFLECTING THE FINDINGS FROM THE COLLABORATIVE COMBINED WITH THE FINDINGS OF THE LOCAL COMMUNITY.STAKEHOLDER SURVEYS WERE USED TO GATHER DATA AND OPINIONS FROM PERSON WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL. SECONDARY DATA WERE COLLECTED FROM A VARIETY OF LOCAL, COUNTY AND STATE SOURCES. SURVEY WAS AVAILABLE IN AN ELECTRONIC FORMAT THROUGH A SURVEY MONKEY LINK. THE LINK WAS DISTRIBUTED TO PARTNER ORGANIZATIONS WHO THEN DISTRIBUTED THEM TO COMMUNITY RESIDENTS AND TO LEADERS AND STAFF MEMBERS CARING FOR MEDICALLY UNDERSERVED, LOW-INCOME, IMMIGRANT AND MINORITY POPULATIONS. PAPER COPIES WERE ALSO MADE AVAILABLE TO COMMUNITY MEMBERS.	

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART VI, LINE 3:	SWEDISH HOSPITALS ARE COMMITTED TO THE PROVISION OF HEALTHCARE SERVICES TO ALL PERSONS IN NEED OF MEDICAL ATTENTION REGARDLESS OF THEIR ABILITY TO PAY.EMPLOYEES ARE RESPONSIBLE FOR PROCESSING APPLICATIONS IN A RESPECTFUL AND COURTEOUS MANNER. PROCESSING SHOULD IN NO WAY DISCOURAGE PATIENTS FROM RECEIVING HEALTHCARE OR RESULT IN THE DELAYED PROVISION OF ESSENTIAL HEALTHCARE SERVICES. CHARITY CARE/FINANCIAL ASSISTANCE ARE AVAILABLE TO ANY ELIGIBLE PATIENT WITHOUT REGARD TO RACE, COLOR, SEX, RELIGION, AGE ORNATIONAL ORIGIN. ALL INTERACTIONS WITH PATIENTS MUST RESPECT THE INHERENTWORTH OF ALL PERSONS AND THEIR INDIVIDUAL DIGNITY.PUBLIC NOTICES:OUR FINANCIAL ASSISTANCE (CHARITY CARE) POLICY IS MADE AVAILABLE VIA WALLPOSTERS THAT ARE LOCATED IN REGISTRATION AREAS AND EMERGENCY DEPARTMENTS. LETTER SIZE POSTERS ARE ALSO AVAILABLE IN DEPARTMENTS AND HEALTH RESOURCE CENTERS. BROCHURES ARE AVAILABLE FOR DISSEMINATION OR UPON REQUEST AND ARE AVAILABLE IN SEVERAL LANGUAGES INCLUDING, BUT NOT LIMITED TO, ENGLISH, SPANISH, CHINESE, VIETNAMESE AND KOREAN. BROCHURES, APPLICATIONS AND THE SLIDING SCALE ARE AVAILABLE TO ANY PERSON REQUESTING THE INFORMATION WHETHER IN PERSON, BY MAIL OR BY TELEPHONE.TIMING OF APPLICATION: PATIENTS MAY APPLY FOR CHARITY CARE PRIOR TO SERVICE, AT THE TIME OF SERVICE OR AT ANY POINT IN THE BILLING PROCESS UP TO THE RESOLUTION OF THE ACCOUNT. IDENTIFICATION OF CHARITY CARE AT THE EARLIEST POINT POSSIBLE. CARE FOR A PATIENT'S WHO WOULD BENEFIT FROM CHARITY CARE AT THE EARLIEST POINT POSSIBLE. CARE FOR A PATIENT'S WELL-BEING IS AS IMPORTANT AS CARE FOR THEIR MEDICAL NEEDS. IT IS OUR GOAL TO DIMINISH A PATIENT OR FAMILY HAS CONCERNS ABOUT THEIR ABILITY TO PAY HEALTHCARE BILLS, EVEN IF THE PATIENT OR FAMILY HAS CONCERNS ABOUT CHARITY CARE OR FINANCIAL ASSISTANCE.GENERAL APPLICATION PROCESS:ONCE A PATIENT IS IDENTIFIED AS A CHARITY CARE CANDIDATE, THE PATIENT WILL BE INTERVIEWED. INTERPRETERS WILL BE OFFERED AND ARRANGED AS APPROPRIATE.	

	COUNTIES. THERE ARE TWELVE HOSPITALS SERVING THE COMMUNITY IN 2017, THE POPULATION IN
	THE TOTAL SERVICE AREA (PSA + SSA) WAS 2,846,268 21% OF THE POPULATION ARE CHILDREN AND
	YOUTH, AGES 0-17, AND 13.5% OF THE POPULATION ARE SENIORS, 65 YEARS AND OLDER AMONG
	COMMUNITY RESIDENTS, 61.4% WERE NON-LATINO WHITE, 18.1% ASIAN/PACIFIC ISLANDER, 9.1%
	WERE HISPANIC OR LATINO, 7.0% WERE AFRICAN AMERICAN OR BLACK, AND 5.8% WERE OF TWO OR
	MORE RACES/ETHNICITIES AND 3.5% WERE OTHER RACES/ETHNICITIES WITHIN SERVICE AREA
	HOMES, 67.3% OF RESIDENTS SPEAK ENGLISH ONLY HIGH SCHOOL GRADUATION RATES IN KING
	COUNTY ARE 80.5% AND IN SNOHOMISH COUNTY THEY ARE 79.5%. THESE RATES DO NOT MEET THE
	HEALTHY PEOPLE 2020 OBJECTIVE OF AN 87% HIGH SCHOOL GRADUATION RATE IN 2016, THE MEDIAN ▮
	HOUSEHOLD INCOME FOR THE SERVICE AREA WAS \$82,071, AND THE UNEMPLOYMENT RATE WAS 6%
	4.1% OF SERVICE AREA HOUSEHOLDS AND 10.1% OF INDIVIDUALS ARE AT POVERTY LEVEL - WITHIN THE
	SERVICE AREA THERE ARE 1,071,149 HOUSEHOLDS. 34.7% OF RESIDENTS SPEND 30% OR MORE OF
	THEIR INCOME ON HOUSING, AND 34,255 PERSONS LIVE IN OVERCROWDED OR SUBSTANDARD
	HOUSING IN 2017 THERE WERE AN ESTIMATED 11,643 HOMELESS INDIVIDUALS IN KING COUNTY AND
	1,066 HOMELESS INDIVIDUALS IN SNOHOMISH COUNTY. 52.9% OF THE HOMELESS IN KING COUNTY AND
	51.7% IN SNOHOMISH COUNTY ARE SHELTERED. 23.8% OF THE HOMELESS IN KING COUNTY AND 36.3%
	IN SNOHOMISH COUNTY ARE CONSIDERED TO BE CHRONICALLY HOMELESS FOOD INSECURITY IS ONE
	WAY TO MEASURE THE RISK OF HUNGER. IN 2016 IN KING COUNTY, 12.2% OF THE POPULATION (254,200
	PERSONS) EXPERIENCED FOOD INSECURITY. IN SNOHOMISH COUNTY, THE RATE OF FOOD INSECURITY
	WAS 10.9% (82,600 PERSONS) IN THE FIRST HILL AND CHERRY HILL SERVICE AREAS, 4.5% OF
	COMMUNITY RESIDENTS WERE UNINSURED. 65.2% OF COMMUNITY RESIDENTS HAD PRIVATE
I	COMMERCIAL) INSURANCE 18.1% OF RESIDENTS RECEIVED MEDICAID AND 12.1% OF THE POPULATION

Explanation SWEDISH FIRST HILL, SWEDISH CHERRY HILL AND SWEDISH BALLARD SERVE KING AND SNOHOMISH

990 Schedule H, Supplemental Information

Form and Line Reference

PART VI. LINE 4:

(COMMERCIAL) INSURANCE, 18.1% OF RESIDENTS RECEIVED MEDICAID AND 12.1% OF THE POPULATION WERE COVERED BY MEDICARE.SWEDISH ISSAQUAHSWEDISH ISSAQUAH HOSPITAL IS LOCATED IN ISSAQUAH WASHINGTON, DESCRIBED AS A VIBRANT, EVER GROWING COMMUNITY NESTLED AT THE FOOT OF THREE MOUNTAINS WHERE I-90 MEETS THE URBAN BOUNDARY. - ESTABLISHED IN 1892, THE CURRENT POPULATION IS 1.451.299 (2017). THE POPULATION GREW BY 9.3% FROM 2011-2016. USING 2017 THE COMMUNITY IS COMPRISED OF 22.5% CHILDREN AND YOUTH; 15.6% YOUNG ADULTS, 49% ADULTS AND 12.9% SENIORS, 65 AND OVER- AMONG COMMUNITY RESIDENTS IN 2016, 59.7 % WERE NON-LATINO WHITE, 20.3 ASIAN/PACIFIC ISLANDER, 8.4% WERE HISPANIC OR LATINO, 6.8% WERE AFRICAN AMERICAN OR BLACK 5.3% WERE OF TWO OR MORE RACES/ETHNICITIES AND 3.2% WERE

OTHER RACES/ETHNICITIES.- 8.9% OF INDIVIDUALS ARE AT POVERTY LEVEL, 9.9 OF AREA HOUSEHOLDS AND 19.6% OF INDIVIDUALS ARE CATEGORIZED AS LOW-INCOME WITH INCOMES BELOW 200%.- WITHIN SERVICE AREA HOMES, 65.1% SPEAK ENGLISH ONLY.- IN THE SERVICE AREA, 20.6% OF RESIDENTS, HAVE GRADUATED HIGH SCHOOL, 7.9% OF THE ADULT POPULATION HAS LESS THAN A HIGH SCHOOL DEGREE AND 46.7% HAVE A COLLEGE DEGREE.- IN 2016, 4.0 % OF COMMUNITY RESIDENTS WERE

|UNINSURED, 69% HAD PRIVATE (COMMERCIAL) INSURANCE, 15.4 % RECEIVED MEDICAID AND 11.6 % WERE COVERED BY MEDICARE.MAJOR EMPLOYERS INCLUDE COSTCO CORPORATE AND SWEDISH

HOSPITAL. OTHER LOCAL HEALTHCARE PROVIDERS INCLUDE: - OVERLAKE HAS URGENT CARE IN

ISSAOUAH - VIRGINIA MASON HAS A MEDICAL CENTER IN ISSAOUAH - UW MEDICINE HAS PRIMARY CARE

IN ISSAQUAH - EVERGREEN HEALTH HAS PRIMARY CARE CLOSE TO ISSAQUAH IN SAMMAMISH THE CITY

ANTICIPATES CONTINUED GROWTH WITH 3,916 ADDITIONAL HOUSING UNITS AND 17,517 JOBS BY 2031. SWEDISH HOSPITAL IS EXPECTED TO EXPAND TO ACCOMMODATE THE GROWTH.AS WITH MANY

COMMUNITIES ON THE EASTSIDE OF LAKE WASHINGTON, ISSAQUAH HAS A MIX OF FAMILIES WITH

CHILDREN, AS WELL AS A PROPORTIONATELY LARGE SENIOR POPULATION. TO MEET HEALTH NEEDS OF ISSAQUAH AND SURROUNDING COMMUNITIES, SWEDISH ISSAQUAH PROVIDES CARE FOR ALL AGES.

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART VI, LINE 5:	SENIOR LEADERSHIP COMMUNITY BOARD PARTICIPATION - SOUND GENERATION, AHA, CAPITOL HILL CHAMBER, SEATTLE WORKFORCE DEVELOPMENT, ACS, LIFELONG, COMPANIS, KCACH, HEALTHIERHERE, UNCF, CAMP TEN TREES, CAMPAINS, WELLSPRINGS.COMMUNITY HEALTH FAIRS - SOMALIA HEALTH BOARD, TET, NEIGHBORHOOD HOUSE, URBAN GAMES, BALLARD SEAFOOD FEST, SEATTLE STORM OUTREACH, YEAR UP RESOURCE FAIR, SEAFAIR TORCH LIGHT 8K AND 5K RUN, LIFE SUPPORT, AFRICAN AMERICAN MEN WELLNESS 5K, SUMMER RUN, MACK STRONG MEAL PROGRAMS COMMUNITY LUNCH ON CAPITOL HILL, LIFELONG DISTRIBUTION KITCHEN, FOOD BANK AT ST MARY'S, BYRD BARR, TREEHOUSE, SANDWICH DISTRIBUTION TO HOMELESS, IN-KIND DONATION OF CLOTHING, AND CARE PACKS MARY'S PLACE, BABY CORNER, YWCA, WELLSPRINGS, YMCA, COMMUNITY LUNCH ON CAPITOL HILL, KOREAN OLYMPICS, ACRS, NOURISHING NETWORK, LINKS, URBAN GAMES, COUNTRY DOCTOR, CLEM ELUM SCHOOLS IN-KIND DONATION MEDICAL SUPPLIES SEATTLE U, HEALTH-CARE CAMP, MENS CLINIC, CLEAN SWEEP, CAMP TEN TREES, REDMOND'S CLINIC, FAMILY MEDICAL CLINIC, HEALTH SCHOLARS, PREP NURSES ASSOCIATION LATINO NURSES ASSOCIATION AND WA BUSINESS WEEK.EMERGENCY PREPAREDNESS KITS - CASCADE SCHOOL, SERVICE BOARD, CAPITOL HILL CHAMBER, SEATTLE STORM, FIRST HILL IMPROVEMENT ASSOCIATION, CAMP TEN TREES, URBAN GAMES.LGBTQ HEALTH - LGBTQ 101 - CME TANS HEALTH 101, LGBTQ+ HEALTH, CME, PRIDE DAY HEALTH AND COMMUNITY EDUCATION.ASK THE RN EVENTS - URBAN GAMES.SENIOR LEADERSHIP COMMUNITY BOARDS PARTICIPATION - AMERICAN RED CROSS, ISSAQUAH CHAMBER OF COMMERCE, BELLEVUE COMMUNITY COLLEGE, AND ISSAQUAH SCHOOL BOARD AND EASTSIDE BABY CORNER.COMMUNITY HEALTH FAIRS - TASTE OF ISSAQUAH, SALMON DAYS, BELLEVUE DAY, MUSIC IN THE PARK, ISSAQUAH HIGH SCHOOL MEAL PROGRAM YWCA FOOD BANK, ISSAQUAH COUNTY FOOD PANTRY.IN- KIND DONATIONS MEDICAL EQUIPMENT AND SUPPLIES.EMERGENCY PREPAREDNESS LIFE SUPPORT, SCHOOLS AND COMMUNITY CENTERS.COMMUNITY EDUCATION SUICIDE PREVENTION AND EDUCATION.PARTNERSHIP WITH THE PROGRAMS SUCH AS ACT, TAVON AND ENCOMPASS THAT SUPPORT INDIVIDUALS WITH DISABILITIES AND SPECIAL NEEDS SO	

Form and Line Reference	Explanation
FART VI, LINE O.	ON JULY 1, 2016, PROVIDENCE HEALTH & SERVICES (LEGACY PHS) AND ST. JOSEPH HEALTH SYSTEM (LEGACY SJHS) ENTERED INTO A BUSINESS COMBINATION AGREEMENT. BY COMING TOGETHER, PROVIDENCE ST. JOSEPH HEALTH SEEKS TO BETTER SERVE ITS COMMUNITIES THROUGH GREATER
	PATIENT AFFORDABILITY, OUTSTANDING CLINICAL CARE, IMPROVEMENTS TO THE PATIENT EXPERIENCE

990 Schedule H, Supplemental Information

PATIENT AFFORDABILITY, OUTSTANDING CLINICAL CARE, IMPROVEMENTS TO THE PATIENT EXPERIENCE AND INTRODUCTION OF NEW SERVICES WHERE THEY ARE NEEDED MOST. TOGETHER, OUR CAREGIVERS SERVE IN 51 HOSPITALS AND OVER 829 CLINICS ACROSS ALASKA, CALIFORNIA, MONTANA, NEW MEXICO,

OREGON, TEXAS AND WASHINGTON.

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART VI, LINE 7, REPORTS FILED WITH STATES	WA	

## **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 91-0433740

Name: SWEDISH HEALTH SERVICES

Form 99	0 Schedule H, Part V Section A. Hos	pital	Facil	ities							
Section A. Hospital Facilities  (list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?  4  Name, address, primary website address, and state license number		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Oritical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	SWEDISH FIRST HILL 747 BROADWAY SEATTLE, WA 98122 WWW.SWEDISH.ORG/LOCATIONS 00000001	X			X		X	X			А
2	SWEDISH CHERRY HILL 500 17TH AVENUE SEATTLE, WA 98122 WWW.SWEDISH.ORG/LOCATIONS 60329940	X			X		X	X			A
3	SWEDISH BALLARD 5300 TALLMAN AVENUE NW SEATTLE, WA 98107 WWW.SWEDISH.ORG/LOCATIONS 00000001	X			Х			X			A
4	SWEDISH ISSAQUAH 751 NE BLAKELY DR ISSAQUAH, WA 98029 WWW.SWEDISH.ORG/LOCATIONS 60256001	X						X		OUTPATIENT ER OPERATING UNDER HOSPITAL LICENSE	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22, If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
ISWEDISH ISSAUGAN (4)	PART V, SECTION B, LINE 5: SWEDISH ISSAQUAH TOOK INTO ACCOUNT INPUT FROMPERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVEDINCLUDING THOSE WITH SPECIAL
	KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH.THOSE CONSULTED INCLUDE THE

SCHOOLS FOUNDATION, CONGREGATIONS FOR THE HOMELESS, ISSAQUAH SCHOOLS CASE MANAGERS, PROVIDENCE MARIANWOOD AND EASTSIDE FRIENDS OF SENIORS ARE SOME ORGANIZATIONS WHO

PROVIDED A VOICE FROM COMMUNITY MEMBERS, STUDENTS, FAMILIES AND SENIORS.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference Explanation

in a facility reporting group, designated by "Facility A," "Facility B," etc.

PART V, SECTION B, LINE 6A: SWEDISH CHERRY HILL, SWEDISH FIRST HILL, SWEDISH BALLARD, SWEDISH ISSAQUAH (4) SWEDISH EDMONDS, SWEDISH CANCER INSTITUTE

## Form 990 Part V Section C Supplemental Information for Part V, Section B.

F	Fundamenta			
in a facility reporting group, designated by "Facility A," "Facility B," etc.				
5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility				

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1i. 3. 4.

Form and Line Reference Explanation

SWEDISH ISSAOUAH (4) PART V, SECTION B, LINE 6B: PUBLIC HEALTH - SEATTLE & KING COUNTY

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation			
SWEDISH ISSAQUAH (4)	PART V, SECTION B, LINE 11: THROUGH A PRIORITIZATION PROCESS ALIGNED WITH THE ORGANIZATION 'S MISSION SWEDISH ISSAQUAH WILL FOCUS ON THESE AREAS: MENTAL HEALTH, DRUG ADDICTION, OBES ITY AND DIABETES, HOMELESSNESS AND JOINT AND BACK PAIN.MENTAL HEALTH AND WELLNESS:IMPLEMEN T AND FACILITATE A NEW PROGRAM THAT PROVIDES MENTAL HEALTH PEER SUPPORT IN SWEDISH EMERGEN CY DEPARTMENTS (ED). THIS PROGRAM WILL BE ADAPTED FROM THE ED CONNECT PROGRAM IMPLEMENTED BY HOAG HOSPITAL NEWPORT BEACH ED IN PARTINERSHIP WITH THE NATIONAL ALLIANCE ON MENTAL HEALT (NAMI). IN 2019, DEVELOP A PSYCHOLOGY POSTDOCTORAL PROGRAM FOR PRIMARY CARE THAT WILL S ERVE ANYONE IN THE SWEDISH COMMUNITY IRRESPECTIVE OF THEIR ABILITY TO PAY, WHILE CREATING A MUCH NEEDED WORKFORCE TO SUPPORT INTEGRATED BEHAVIORAL HEALTH CARE. CONDUCT FIRST AID ME NTAL HEALTH WORKSHOPS IN THE COMMUNITY.DRUG ADDICTION SUBSTANCE ABUSE AND OPIOID USE DISOR DER: INITIATE A PILOT PROGRAM AT ANOTHER SWEDISH CAMPUS (BALLARD) EMERGENCY DEPARTMENT TO T RANSITION PATIENTS WITH OPIOID USE DISORDER (OUD) TO A SUBOXONE PROGRAM. THE GOAL IS TO ADDRESS THE IDENTIFIED COMMUNITY NEED THROUGH ENHANCED TREATMENT OF PATIENTS PRESENTING WITH OUD WITH EVIDENCE-BASED GUIDELINES FOR WITHDRAWAL MANAGEMENT. OBESITY AND DIABETES: INCREASE AWA RENESS ON THE IMPORTANCE OF HEALTHY EATING AND EXERCISE AND REDUCE THE PREVALENCE OF CHILD HOOD DESITY AND EXISK OF DIABETES IN DIVERSE COMMUNITIES. OFFER AND FACILITATE DIABETES S C REENING TABLES - OBTAIN 'AT RISK' COMMUNITY MEMBERS (THOSE WHO SCREEN POSITIVE FOR DIABETE S PREDIABETES, OR WITH HIGH GLUCOSE LEVELS) WHO ARE GIVEN INFORMATION FOR APPROPRIATE FOLLOW P(PRIMARY PROVIDER, SWEDISH DIABETES CENTER, YMCA, OTHER COMMUNITY CLINICS. OFFER MON THLY ONLINE COOKING CLASSES THROUGH FACEBOOK LIVE, #SWEDISHATS. HOMELESSNESS: DEVELOP COLLA BORATIVE STRATEGIES WITH COMMUNITY-BASED ORGANIZATIONS AND CITY AND COUNTY ENTITIES ON PRO VIDING SUPPORT FOR FAMILIES EXPERIENCING HOMELESSNESS AND FOCUSED ON MOVING A PERCENT OF THE HOMELESS FAILEDS SUPSINE HEALTH, SUCH AS			

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation SWEDISH ISSAQUAH (4) ING WHILE DRIVING, CANCER, ENVIRONMENTAL FACTORS, ALZHEIMER'S DISEASE/DEMENTIA, TEETH AND ORAL HEALTH ISSUES, STROKE, CHILD ABUSE AND NEGLECT, SEXUALLY TRANSMITTED DISEASES, SMOKIN G, ETC. SOME OF THESE AREAS ARE OUT OF OUR SCOPE OF OUR CURRENT COMMUNITY HEALTH PROGRAM E XPERTISE, AND OTHER NON-PROFITS IN THE COMMUNITY ARE PROVIDING ROBUST SERVICES. NO HOSPITA L FACILITY CAN ADDRESS ALL HEALTH NEEDS PRESENT IN THE COMMUNITY HOWEVER. WE ARE COMMITTED TO OUR MISSION THROUGH SWEDISH

IN SERVICE TO OUR COMMUNITY.

COMMUNITY BENEFITS GRANTING PROGRAMS AND PARTNERING WITH LIKE-MINDED ORGANIZATIONS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A." "Facility B." etc.

	, , , , , ,	
Form and Line Reference Explanation	Form and Line Reference	Explanation

SWEDISH ISSAQUAH (4)

PART V, SECTION B, LINE 15E: ACCESS TO MULTI LANGUAGE RESOURCES IN THIS
WEBSITE: WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-ASSISTANCE

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

are received reporting group, designated by Tacinty A, Tacinty B, Ecc.						
Form and Line Reference	Explanation					
	DART V SECTION R LINE 24: FOR NON-MEDICALLY NECESSARY SERVICES A DATIENT MAY BE BILLED					

SWEDISH ISSAQUAH (4)

in a facility reporting group, designated by "Facility Δ" "Facility B" etc.

THE GROSS CHARGES.

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
	DART V. CECTION B. LINE SETTIE CICNIFICANT HEALTH MEEDS ARE A DRIODITIZED DESCRIPTION OF

SWEDISH ISSAQUAH (4)

PART V, SECTION B, LINE 3E:THE SIGNIFICANT HEALTH NEEDS ARE A PRIORITIZED DESCRIPTION OF THESIGNIFICANT HEALTH NEEDS OF THE COMMUNITY AND IDENTIFIED THROUGH THECHNA.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
	DART V. SECTION B. LINE 74 LITTE //WWW. SWEDISH ORS /A BOLLT/OVERVIEW/MISSION OUTBEACH/SOMMUNITY

Form 990 Part V Section C Supplemental Information for Part V, Section B.

IPART V, SECTION B, LINE /A:HTTP://WWW.SWEDISH.ORG/ABOUT/OVERVIEW/MISSION-OUTREACH/COMMUNITY-SWEDISH ISSAQUAH (4) ENGAGEMENT/COMMUNITY-NEEDS-ASSESSMENT

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation

PART V, SECTION B, LINE 10A: HTTPS://WWW.SWEDISH.ORG/ABOUT/OVERVIEW/MISSION-OUTREACH/COMMUNITY-SWEDISH ISSAQUAH (4) ENGAGEMENT/COMMUNITY-NEEDS-ASSESSMENT/ASSESSMENTS-SITE-LIST

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
CMEDICH ICCA OLIALI (4)	PART V. LINE 16A. FAP WEBSITE: WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-

SWEDISH ISSAQUAH (4) ASSISTANCE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
CMEDICH ICCA OLIALI (4)	PART V. LINE 16B. FAP WEBSITE: WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-

SWEDISH ISSAQUAH (4) ASSISTANCE Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation

PART V, LINE 16C, FAP WEBSITE: WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-SWEDISH ISSAQUAH (4) ASSISTANCE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility						
n a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

Form and Line Reference Explanation

PART V. SECTION B FACILITY REPORTING GROUP A

Form and Line Reference Explanation FACILITY 1: SWEDISH FIRST HILL, - FACILITY 2: SWEDISH CHERRY HILL, - FACILITY 3: SWEDISH FACILITY REPORTING GROUP A CONSISTS

BALLARD

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

SWEDISH HEALTH SERVICES (GROUP A 1-3) PART V, SECTION B, LINE 5:

INPUT WAS TAKEN INTO ACCOUNT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED INCLUDING THOSE WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH. THOSE CONSULTED INCLUDE THE FOLLOWING: DR ARPAN WAGHRAY, IS A GERIATRIC PSYCHIATRIST AND SYSTEM DIRECTOR FOR BEHAVIORAL MEDICINE AT SWEDISH HEALTH SERVICES AND CHIEF MEDICAL OFFICER AT WELL BEING TRUST. MARGUERITE RO, KC PUBLIC HEALTH, PROVIDED A VOICE FROM COMMUNITY MEMBER REGARDING ACCESS AND SOCIAL DETERMINATE OF HEALTH. DON JENSON EXECUTIVE DIRECTOR COMMUNITY LUNCH ON CAPITOL HILL COMMUNITY HOT MEAL PROGRAM FOR UNHOUSED AND FOOD INSECURE POPULATION. TAMMY MESSINA MEDICAL TEAMS INTERNATIONAL DEVELOPMENT DIRECTOR AND COMMUNITY OUTRFACH ADVISOR.

Form 990 Part V Section C Supplemental Information for Part V, Section B. **Section C. Supplemental Information for Part V. Section B.**Provide descriptions required for Part V. Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Transfer reporting group, designated by Tuentey A, Tuentey B, etc.						
Form and Line Reference	Explanation					
	SWEDISH EDMONDS SWEDISH ISSAOLIAH SWEDISH CANCER INSTITUTE					

SWEDISH HEALTH SERVICES (GROUP A -

in a facility reporting group, designated by "Facility A." "Facility B." etc.

1-3) PART V, SECTION B, LINE 6A:

Form and Line Reference		Explanation
SWEDISH HEALTH SERVICES (GROUP A - 1-3) PART V, SECTION B, LINE 6B:	PUBLIC HEALTH - SEATTLE & KING COUNTY	

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C Supplemental Information for Part V Section B Provide descriptions required for Part V Section B lines 1i 3 4

Form and Line Reference	Explanation	
SWEDISH HEALTH SERVICES (GROUP A - 1-3) PART V, SECTION B, LINE 11:	SWEDISH HAS IDENTIFIED 5 SYSTEM WIDE PRIORITIES THAT WILL BE OUR FOCUS - DIABETES AND OBESITY, MENTAL HEALTH/BEHAVIORAL HEALTH, HOMELESSNESS, SUBSTANCE ABUSES, AND COMMUNITY EDUCATION. DIABETES/OBESITY: IN KING COUNTY, 7% OF 101H GRADERS AND 8% OF ADULTS ON AVERAGE, 7% OF KING COUNTY ADULTS HAVE BEEN DIAGNOSED WITH DIABETES. OVER THE NEXT FEW YEARS, THE DIABETES TEAM WILL EXPAND ITS SERVICES AND HAS IDENTIFIED THE FOLLOWING COMPONENTS THAT WILL CONSTITUTE OUR COMPREHENSIVE PROGRAM: INCREASE AWARENESS OF INDIVIDUALS WHO ARE AT RISK FOR DEVELOPING PREDIABETES INCLUDING SCREENINGS. IDENTIFY AND ACKNOWLEDGE ADDITIONAL AVENUES FOR IMPROVING KNOWLEDGE TO REDUCE AND PREVENT THE RISK OF DEVELOPING TYPE 2 DIABETESBALLARD ADDED IMBEDDED PSYCHIATRIC THERAPIST THAT PARTNERS WITH DIABETES AND BARIATRIC CARE.MENTAL HEALTH/BEHAVIORAL HEALTH:MENTAL ILLNESS IS A COMMON CAUSE OF DISABILITY. MENTAL HEALTH DISORDERS CAN HAVE A SERIOUS IMPACT ON PHYSICAL HEALTH AND ARE ASSOCIATED WITH THE PREVALENCE, PROGRESSION AND OUTCOME OF CHRONIC DISEASES. BALLARD ADDED IMBEDDED PSYCHIATRIC THERAPISTIMPLEMENT A NEW PROGRAM THAT PROVIDES MENTAL HEALTH PEER SUPPORT IN SWEDISH EMERGENCY DEPARTMENTS (ED)-MENTAL HEALTH FIRST AID TRAINING, HOMELESSNESS:A POINT-IN-TIME COUNT OF HOMELESS PEOPLE IS CONDUCTED EVERY YEAR IN EVERY COUNTY IN THE STATE. THE 2017 POINT-IN TIME COUNT ESTIMATED 11,643 HOMELESS INDIVIDUALS IN KING COUNTY AND 1,066 HOMELESS INDIVIDUALS IN SNOHOMISH COUNTY. 52.9% OF THE HOMELESS IN KING COUNTY AND 1,066 HOMELESS POPULATION HAS DECREASED FROM 2006 TO 2017, WHILE HOMELESS IN SISEN IN KING COUNTY. THE PROPORTION OF UNSHELTERED HOMELESS. IN BOTH COUNTIES AND THE HOMELESS. TO SINGUED PROVIDENCE ON ONGOING PARTNERSHIPS WITH COMMUNITY-BASED ORGANIZATIONS AND CITY AND COUNTY ENTITIES WHOSE FOCUS IS HOMELESSNESS AND PROVIDING SUPPORT FOR FAMILIES EXPERIENCING HOMELESSNESS IN KING COUNTY SUBSTANCE ABUSE: SMOKING IS A CONTRIBUTION COUNTY ENTITIES WHOSE FOCUS IS HOMELESSNESS AND PROVIDING SUPPORT FOR FAMILIES SPECIFICION AND COUNTY SUBS	

PREVENTION, HEALTHY BMI AND EXERCISE.

## Form 990 Part V Section C Supplemental Information for Part V, Section B. **Section C. Supplemental Information for Part V. Section B.**Provide descriptions required for Part V. Section B. lines 1i, 3, 4,

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SWEDISH HEALTH SERVICES (GROUP A - 1-3) PART V. SECTION B. LINE 24:	FOR NON-MEDICALLY NECESSARY SERVICES, A PATIENT MAY BE BILLED THE GROSS CHARGES.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

n a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference Explanation		

SWEDISH HEALTH SERVICES (GROUP A - PART V, SECTION B, LINE 3E:THE SIGNIFICANT HEALTH NEEDS ARE A PRIORITIZED DESCRIPTION OF THESIGNIFICANT HEALTH NEEDS OF THE COMMUNITY AND IDENTIFIED THROUGH THECHNA.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference Explanation PART V. SECTION B. LINE 7A:HTTP://WWW.SWEDISH.ORG/ABOUT/OVERVIEW/MISSION-OUTREACH/COMMUNITY-SWEDISH HEALTH SERVICES ENGAGEMENT/COMMUNITY-NEEDS-ASSESSMENT

in a facility reporting group, designated by "Facility A," "Facility B," etc.

(GROUP A - 1-3)

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation PART V, SECTION B, LINE 10A: HTTPS://WWW.SWEDISH.ORG/ABOUT/OVERVIEW/MISSION-OUTREACH/COMMUNITY-

SWEDISH HEALTH SERVICES **IENGAGEMENT/COMMUNITY-NEEDS-ASSESSMENT/ASSESSMENTS-SITE-LIST** (GROUP A - 1-3)

Form and Line Reference Explanation PART V. SECTION B. LINE 16A: HTTPS://WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-SWEDISH HEALTH SERVICES

ASSISTANCE (GROUP A - 1-3)

Form and Line Reference Explanation

SWEDISH HEALTH SERVICES (GROUP A - 1-3)

PART V, SECTION B, LINE 16B:HTTPS://WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-ASSISTANCE

Form and Line Reference Explanation PART V. SECTION B. LINE 16C:HTTPS://WWW.SWEDISH.ORG/PATIENT-VISITOR-INFO/BILLING/FINANCIAL-SWEDISH HEALTH SERVICES ASSISTANCE

(GROUP A - 1-3)

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized a a Hospital Facility			
	Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
(list	in order of size, from largest to smallest)		
How	nmany non-hospital health care facilities did the organizat	tion operate during the tax year?	
Nan	ne and address	Type of Facility (describe)	
1	1 - DIABETES EDUCATION AND NUTRITION - FIRST 1124 COLUMBIA ST SUITE 400 SEATTLE, WA 98104	EDUCATION	
1	2 - EXPRESS CARE AT WALGREENS BELLEVUE 15585 NE 24TH ST BELLEVUE, WA 98007	EXPRESS CARE	
2	3 - EXPRESS CARE AT WALGREENS BOTHELL 20812 BOTHELL EVERETT HIGHWAY BOTHELL, WA 98021	EXPRESS CARE	
3	4 - EXPRESS CARE AT WALGREENS ISSAQUAH 6300 E LAKE SAMMAMISH PKWY SE ISSAQUAH, WA 98029	EXPRESS CARE	
4	5 - EXPRESS CARE AT WALGREENS KIRKLAND 12405 NE 85TH ST KIRKLAND, WA 98033	EXPRESS CARE	
5	6 - EXPRESS CARE AT WALGREENS LAKE FOREST PA 14352 LAKE CITY WAY NE SEATTLE, WA 98125	EXPRESS CARE	
6	7 - EXPRESS CARE AT WALGREENS MERCER ISLAND 7707 SE 27TH ST MERCER ISLAND, WA 98040	EXPRESS CARE	
7	8 - EXPRESS CARE AT WALGREENS RENTON 4105 NE 4TH ST RENTON, WA 98059	EXPRESS CARE	
8	9 - BREAST IMAGING CENTER - FIRST HILL 1101 MADISON ST SUITE 310 SEATTLE, WA 98104	IMAGING CENTER	
9	10 - CARDIOVASCULAR DIAGNOSTIC IMAGING - CHER 550 17TH AVE SUITE 630 SEATTLE, WA 98122	IMAGING CENTER	
10	11 - MEDICAL IMAGING - BALLARD 5350 TALLMAN AVE NW 2ND FLOOR SEATTLE, WA 98107	IMAGING CENTER	
11	12 - MEDICAL IMAGING - CHERRY HILL 500 17TH AVE SEATTLE, WA 98122	IMAGING CENTER	
12	13 - MEDICAL IMAGING - FIRST HILL 747 BROADWAY 4TH FLOOR EAST SEATTLE, WA 98122	IMAGING CENTER	
13	14 - MEDICAL IMAGING - ISSAQUAH 751 NE BLAKELY DRIVE 1ST FLOOR ISSAQUAH, WA 98029	IMAGING CENTER	
14	15 - MEDICAL IMAGING - MILL CREEK 13020 MERIDIAN AVE S EVERETT, WA 98208	IMAGING CENTER	
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	Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility			
(list	(list in order of size, from largest to smallest)		
How	How many non-hospital health care facilities did the organization operate during the tax year?		
Nan	ne and address	Type of Facility (describe)	
16	16 - MEDICAL IMAGING - REDMOND 18100 NE UNION HILL ROAD REDMOND, WA 98052	IMAGING CENTER	
1	17 - PETCT IMAGING AT SWEDISH CANCER INSTITU 1221 MADISON STREET SUITE 150 SEATTLE, WA 98104	IMAGING CENTER	
2	18 - WOMEN'S IMAGING CENTER - BALLARD 5300 TALLMAN AVE NW 2ND FLOOR SEATTLE, WA 98107	IMAGING CENTER	
3	19 - LAB PATIENT SERVICES CENTER AT SWEDISH M 13020 MERIDIAN AVE S 2ND FLOOR EVERETT, WA 98028	LAB	
4	20 - OUTPATIENT PHARMACY - FIRST HILL 1221 MADISON ST SEATTLE, WA 98104	PHARMACY	
5	21 - BAINBRIDGE ISLAND PRIMARY CARE 945 HILDEBRAND LANE NE SUITE 100 BAINBRIDGE ISLAND, WA 98110	PRIMARY CARE	
6	22 - BALLARD PRIMARY CARE 5350 TALLMAN AVE NW SUITE 301 SEATTLE, WA 98107	PRIMARY CARE	
7	23 - BALLINGER PRIMARY CARE 6007B 244TH ST SW MOUNTLAKE TERRACE, WA 98043	PRIMARY CARE	
8	24 - BELLEVUE PRIMARY CARE 1200 112TH AVE NE SUITE B100 BELLEVUE, WA 98004	PRIMARY CARE	
9	25 - CENTRAL SEATTLE PRIMARY CARE 1600 E JEFFERSON ST JEFFERSON TOWER S	PRIMARY CARE	
10	SEATTLE, WA 98122 26 - CLE ELUM PRIMARY CARE	PRIMARY CARE	
<b> </b>	214 W 1ST ST CLE ELUM, WA 98922 27 - DOWNTOWN SEATTLE PRIMARY CARE	PRIMARY CARE	
	800 5TH AVE SUITE P100 SEATTLE, WA 98104	FINITIAN CARE	
12	28 - FACTORIA PRIMARY CARE 12917 SE 38TH ST SUITE 100 BELLEVUE, WA 98006	PRIMARY CARE	
13	29 - GREENLAKE PRIMARY CARE 7210 ROOSEVELT WAY NE SEATTLE, WA 98115	PRIMARY CARE	
14	30 - ISSAQUAH PRIMARY CARE 751 NE BLAKELY DRIVE 5TH FLOOR ISSAQUAH, WA 98029	PRIMARY CARE	
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	Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
Sec Fac		ot Licensed, Registered, or Similarly Recognized as a Hospital	
(list	in order of size, from largest to smallest)		
How	nmany non-hospital health care facilities did the org	anization operate during the tax year?	
Nan	ne and address	Type of Facility (describe)	
31	31 - KINGSTON PRIMARY CARE 25989 BARBER CUT OFF ROAD KINGSTON, WA 98346	PRIMARY CARE	
1	32 - KLAHANIE PRIMARY CARE 4560 KLAHANIE DRIVE SE SUITE 400 ISSAQUAH, WA 98029	PRIMARY CARE	
	33 - MAGNOLIA PRIMARY CARE 2450 33RD AVE W SUITE 100 SEATTLE, WA 98199	PRIMARY CARE	
3	34 - MERCER ISLAND PRIMARY CARE 3236 78TH AVE SE SUITE 200 MERCER ISLAND, WA 98040	PRIMARY CARE	
4	35 - MILL CREEK PRIMARY CARE 13020 MERIDIAN AVE S EVERETT, WA 98208	PRIMARY CARE	
5	36 - PINE LAKE PRIMARY CARE 22707 SE 29TH ST SAMMAMISH, WA 98075	PRIMARY CARE	
6	37 - QUEEN ANNE PRIMARY CARE 2211 QUEEN ANNE AVE N SEATTLE, WA 98109	PRIMARY CARE	
7	38 - REDMOND PRIMARY CARE AND URGENT CARE 18100 NE UNION HILL RD SUITE 200 REDMOND, WA 98052	PRIMARY CARE	
8	39 - RENTON PRIMARY CARE 911 N 10TH PLACE RENTON, WA 98057	PRIMARY CARE	
9	40 - RICHMOND BEACH PRIMARY CARE 604 NW RICHMOND BEACH ROAD SHORELINE, WA 98177	PRIMARY CARE	
10	41 - SAND POINT PRIMARY CARE 4540 UNION BAY PLACE NE SEATTLE, WA 98105	PRIMARY CARE	
11	42 - SNOQUALMIE PRIMARY CARE 37624 SE FURY ST SNOQUALMIE, WA 98065	PRIMARY CARE	
12	43 - SOUTH LAKE UNION PRIMARY CARE 510 BOREN AVE N SEATTLE, WA 98109	PRIMARY CARE	
13	44 - WEST SEATTLE PRIMARY CARE 3400 CALIFORNIA AVE SW SUITE 300 SEATTLE, WA 98116	PRIMARY CARE	
14	45 - ACUTE REHABILITATION UNIT 500 17TH AVE 6-EAST SEATTLE, WA 98122	REHAB & PHYSICAL THERAPY	
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Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized a a Hospital Facility		
Sec Fac		ensed, Registered, or Similarly Recognized as a Hospital
(list	in order of size, from largest to smallest)	
How	n many non-hospital health care facilities did the organiza	ation operate during the tax year?
Nan	ne and address	Type of Facility (describe)
46	46 - OUTPATIENT REHABILITATION - BALLARD 5300 TALLMAN AVE NW 1SOUTH SEATTLE, WA 98107	REHAB & PHYSICAL THERAPY
1	47 - OUTPATIENT REHABILITATION - CHERRY HILL 500 17TH AVE SUITE 100 SEATTLE, WA 98122	REHAB & PHYSICAL THERAPY
2	48 - OUTPATIENT REHABILITATION - FIRST HILL 1229 MADISON ST NORDSTROM TOWER SUITE SEATTLE, WA 98104	REHAB & PHYSICAL THERAPY
3	49 - OUTPATIENT REHABILITATION - ISSAQUAH 751 NE BLAKELY DRIVE SUITE 4010 ISSAQUAH, WA 98029	REHAB & PHYSICAL THERAPY
4	50 - OUTPATIENT REHABILITATION - MILL CREEK 13020 MERIDIAN AVE S SUITE 310 EVERETT, WA 98029	REHAB & PHYSICAL THERAPY
5	51 - OUTPATIENT REHABILITATION - REDMOND 18100 NE UNION HILL RD SUITE 310 REDMOND, WA 98052	REHAB & PHYSICAL THERAPY
6	52 - OUTPATIENT REHABILITATION - RENTON 916 10TH PLACE N RENTON, WA 98057	REHAB & PHYSICAL THERAPY
7	53 - OUTPATIENT REHABILITATION - WEST SEATTLE 3400 CALIFORNIA AVE SW SUITE 100 SEATTLE, WA 98116	REHAB & PHYSICAL THERAPY
8	54 - PHYSICAL THERAPY - FACTORIA 12917 SE 38TH ST SUITE 208 BELLEVUE, WA 98006	REHAB & PHYSICAL THERAPY
9	55 - ANTICOAGULATION CLINIC - FIRST HILL 601 BROADWAY SUITE BR117 SEATTLE, WA 98122	SPECIALTY CLINIC
10	56 - BEN AND CATHERINE IVY CENTER FOR ADVANCE 550 17TH AVE SUITE 540 SEATTLE, WA 98122	SPECIALTY CLINIC
11	57 - BONE HEALTH AND OSTEOPOROSIS - FIRST HIL 601 BROADWAY SUITE 600 SEATTLE, WA 98122	SPECIALTY CLINIC
12	58 - BRAIN AND SPINE SPECIALISTS 1600 E JEFFERSON ST JEFFERSON TOWER S	SPECIALTY CLINIC
13	SEATTLE, WA 98122  59 - CANCER INSTITUTE GYNECOLOGIC ONCOLOGY AN 1101 MADISON ST SUITE 1500 SEATTLE, WA 98104	SPECIALTY CLINIC
14	60 - CANCER INSTITUTE TREATMENT CENTER - FIRS 1221 MADISON ST 3RD FLOOR SEATTLE, WA 98104	SPECIALTY CLINIC
		1

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
Sec		ensed, Registered, or Similarly Recognized as a Hospital
(list	in order of size, from largest to smallest)	
How	many non-hospital health care facilities did the organizat	ion operate during the tax year?
Nan	ne and address	Type of Facility (describe)
61	61 - CANCER REHABILITATION - FIRST HILL 1229 MADISON SUITE 1050 SEATTLE, WA 98104	SPECIALTY CLINIC
1	62 - CARDIAC REHABILITATION - CHERRY HILL 550 17TH AVE JAMES TOWER CENTER FOR HE SEATTLE, WA 98122	SPECIALTY CLINIC
2	63 - CARDIAC SURGERY 1600 E JEFFERSON ST SUITE 110 SEATTLE, WA 98122	SPECIALTY CLINIC
3	64 - CARDIOVASCULAR WELLNESS - CHERRY HILL 550 17TH AVE JAMES TOWER SUITE 100 SEATTLE, WA 98122	SPECIALTY CLINIC
4	65 - CENTER FOR BLOOD DISORDERS AND STEM CELL 1221 MADISON ST 10TH FLOOR SEATTLE, WA 98104	SPECIALTY CLINIC
5	66 - CENTER FOR COMPREHENSIVE CARE 515 MINOR AVE SEATTLE, WA 98104	SPECIALTY CLINIC
6	67 - CENTER FOR HEARING AND SKULL BASE SURGER 550 17TH AVE SUITE 540 SEATTLE, WA 98122	SPECIALTY CLINIC
7	68 - CENTER FOR PERINATAL BONDING AND SUPPORT 1101 MADISON SUITE 500 SEATTLE, WA 98104	SPECIALTY CLINIC
8	69 - CEREBROVASCULAR CENTER 550 17TH AVE SUITE 110 SEATTLE, WA 98122	SPECIALTY CLINIC
9	70 - COLON & RECTAL CLINIC - BALLARD 1801 NW MARKET BALLARD CAMPUS SUITE 207	SPECIALTY CLINIC
10	SEATTLE, WA 98107 71 - COLON & RECTAL CLINIC - FIRST HILL 1101 MADISON ST FIRST HILL CAMPUS SUIT	SPECIALTY CLINIC
11	SEATTLE, WA 98104  72 - COMMUNITY SPECIALTY CLINIC 801 BROADWAY HEATH BUILDING SUITE 901	SPECIALTY CLINIC
12	SEATTLE, WA 98122 73 - COUNTRY DOCTOR WALK-IN AFTER-HOURS CARE 550 16TH AVE 550 16TH AVE 550 16TH AVE	SPECIALTY CLINIC
13	SEATTLE, WA 98122 74 - DEEP BRAIN STIMULATION 550 17TH AVE SUITE 540 SEATTLE, WA 98122	SPECIALTY CLINIC
14	75 - ENDOCRINOLOGY - FIRST HILL 1124 COLUMBIA ST SUITE 400 SEATTLE, WA 98104	SPECIALTY CLINIC

	Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility			
(list	(list in order of size, from largest to smallest)		
How	many non-hospital health care facilities did the organi	zation operate during the tax year?	
Nam	ne and address	Type of Facility (describe)	
76	76 - ENDOCRINOLOGY - WEST SEATTLE 3400 CALIFORNIA AVE SW SUITE 210 SEATTLE, WA 98116	SPECIALTY CLINIC	
1	77 - EPILEPSY CENTER 550 17TH AVE CHERRY HILL CAMPUS JAMES SEATTLE, WA 98122	SPECIALTY CLINIC	
2	78 - FUNCTIONAL RESTORATION 600 BROADWAY SUITE 580 SEATTLE, WA 98122	SPECIALTY CLINIC	
3	79 - GASTROENTEROLOGY - FIRST HILL 1221 MADISON ST SUITE 1220 SEATTLE, WA 98104	SPECIALTY CLINIC	
4	80 - GOSSMAN ADVANCED HEALTHCARE SIMULATION 600 BROADWAY SUITE 100 SEATTLE, WA 98122	SPECIALTY CLINIC	
5	81 - HEAD & NECK SURGERY 1101 MADISON ST SUITE 850 SEATTLE, WA 98104	SPECIALTY CLINIC	
6	82 - HEART & VASCULAR - BALLARD 1801 NW MARKET ST SUITE 207 SEATTLE, WA 98107	SPECIALTY CLINIC	
7	83 - HEART & VASCULAR - CHERRY HILL (4TH FLOO 550 17TH AVE SUITE 450 SEATTLE, WA 98122	SPECIALTY CLINIC	
8	84 - HEART & VASCULAR - CHERRY HILL (6TH FLOO 550 17TH AVE SUITE 680 SEATTLE, WA 98122	SPECIALTY CLINIC	
9	85 - HEART & VASCULAR - FACTORIA 12917 SE 38TH ST SUITE 100 BELLEVUE, WA 98006	SPECIALTY CLINIC	
10	86 - HEART & VASCULAR - KENT 23914 100TH AVE S KENT, WA 98031	SPECIALTY CLINIC	
11	87 - HEART & VASCULAR - SEQUIM 840 NORTH 5TH AVE SUITE 2400 SEQUIM, WA 98382	SPECIALTY CLINIC	
12	88 - HEART & VASCULAR - WEST SEATTLE 3400 CALIFORNIA AVE SW SEATTLE, WA 98116	SPECIALTY CLINIC	
13	89 - HIP AND PELVIS CENTER 600 BROADWAY SUITE 340 SEATTLE, WA 98122	SPECIALTY CLINIC	
14	90 - IBD CENTER 1221 MADISON ST SUITE 1220A SEATTLE, WA 98104	SPECIALTY CLINIC	

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
	ensed, Registered, or Similarly Recognized as a Hospital	
in order of size, from largest to smallest)		
many non-hospital health care facilities did the organiza	ntion operate during the tax year?	
ne and address	Type of Facility (describe)	
91 - JOHN L LOCKE JR ADVANCED CARDIAC SUPPO 1600 E JEFFERSON ST SUITE 600 SEATTLE, WA 98122	SPECIALTY CLINIC	
1229 MADISON NORDSTROM TOWER SUITE 750	SPECIALTY CLINIC	
· · · · · · · · · · · · · · · · · · ·	SPECIALTY CLINIC	
94 - MEDICAL ONCOLOGY - FIRST HILL 1221 MADISON ST ARNOLD PAVILION SUITE SEATTLE, WA 98104	SPECIALTY CLINIC	
95 - MIDWIFERY - FIRST HILL 1101 MADISON ST SUITE 700 SEATTLE, WA 98104	SPECIALTY CLINIC	
550 17TH AVE SUITE 540	SPECIALTY CLINIC	
97 - MULTIPLE SCLEROSIS CENTER 1600 E JEFFERSON ST A LEVEL	SPECIALTY CLINIC	
98 - MUSCULOSKELETAL SERVICES - RENTON 916 N 10TH PLACE	SPECIALTY CLINIC	
99 - NEUROLOGIC RESTORATION - CHERRY HILL 550 17TH AVE SUITE 540	SPECIALTY CLINIC	
	SPECIALTY CLINIC	
101 - NEURO-OPHTHALMOLOGY 1600 E JEFFERSON ST SUITE 205 SEATTLE, WA 98101	SPECIALTY CLINIC	
102 - NEUROSURGERY - CHERRY HILL 550 17TH AVE SUITE 500 SEATTLE, WA 98122	SPECIALTY CLINIC	
	SPECIALTY CLINIC	
104 - OFFICE OF DR ZHAO AND DR GOLDBERG 1221 MADISON SUITE 1020 SEATTLE, WA 98104	SPECIALTY CLINIC	
105 - ONCOLOGY SOCIAL WORK - ISSAQUAH 751 NE BLAKELY DR SUITE 1090 ISSAQUAH, WA 98029	SPECIALTY CLINIC	
	tion D. Other Health Care Facilities That Are Not Licility  in order of size, from largest to smallest)  many non-hospital health care facilities did the organization of the common state	

	Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility			
(list	(list in order of size, from largest to smallest)		
How	How many non-hospital health care facilities did the organization operate during the tax year?		
Nan	ne and address	Type of Facility (describe)	
100	5 106 - ORTHOPEDIC INSTITUTE - FIRST HILL 601 BROADWAY SEATTLE, WA 98122	SPECIALTY CLINIC	
1	107 - OTOLARYNGOLOGY - BALLARD 1801 NW MARKET ST SUITE 411 SEATTLE, WA 98107	SPECIALTY CLINIC	
2	108 - OTOLARYNGOLOGY - FIRST HILL 600 BROADWAY SUITE 200 SEATTLE, WA 98122	SPECIALTY CLINIC	
3	109 - PAIN SERVICES - FIRST HILL 600 BROADWAY SUITE 530 SEATTLE, WA 98122	SPECIALTY CLINIC	
4	110 - PAIN SERVICES - ISSAQUAH 751 BLAKELY DRIVE SUITE 4010 ISSAQUAH, WA 98029	SPECIALTY CLINIC	
5	111 - PALLIATIVE CARE AND SYMPTOM MANAGEMENT C 1221 MADISON ST 2ND FLOOR SEATTLE, WA 98104	SPECIALTY CLINIC	
6	112 - PALLIATIVE CARE CLINIC - CHERRY HILL 550 17TH AVE SUITE 400 SEATTLE, WA 98122	SPECIALTY CLINIC	
7	113 - PEDIATRIC NEUROSCIENCE 600 BROADWAY SUITE 400 SEATTLE, WA 98122	SPECIALTY CLINIC	
8	114 - PEDIATRIC SPECIALTY CARE - SEATTLE 1101 MADISON MADISON TOWER SUITE 800 SEATTLE, WA 98104	SPECIALTY CLINIC	
9	115 - PEDIATRIC THERAPY 1229 MADISON ST NORDSTROM TOWER SUITE SEATTLE, WA 98104	SPECIALTY CLINIC	
10	116 - PEDIATRICS - MEADOW CREEK 6520 226TH PL SE SUITE 100 ISSAQUAH, WA 98027	SPECIALTY CLINIC	
11	117 - PEDIATRICS - REDMOND 8301 161ST AVE NE SUITE 204 REDMOND, WA 98052	SPECIALTY CLINIC	
12	118 - PEDIATRICS - WEST SEATTLE 4744 41ST AVE SW SUITE 101 SEATTLE, WA 98116	SPECIALTY CLINIC	
13	119 - PITUITARY CENTER 550 17TH AVE SUITE 400 SEATTLE, WA 98122	SPECIALTY CLINIC	
14	120 - PLASTICS AND AESTHETICS 901 BOREN AVE CABRINI MEDICAL TOWER SU	SPECIALTY CLINIC	
	SEATTLE, WA 98104		

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility  Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility		
How	many non-hospital health care facilities did the organizatio	on operate during the tax year?
Nam	ne and address	Type of Facility (describe)
12:	L 121 - RADIATION ONCOLOGY - FIRST HILL 1221 MADISON ST ARNOLD PAVILION 1ST FL SEATTLE, WA 98104	SPECIALTY CLINIC
1	122 - RADIATION ONCOLOGY - SWEDISH CANCER INST 16233 SYLVESTER RD SW SUITE 110 BURIEN, WA 98166	SPECIALTY CLINIC
2	123 - RADIATION ONCOLOGY - SWEDISH CANCER INST 400 S 43RD STREET RENTON, WA 98055	SPECIALTY CLINIC
3	124 - RADIOSURGERY CENTER - CHERRY HILL 550 17TH AVE SUITE A10 SEATTLE, WA 98122	SPECIALTY CLINIC
4	125 - SLEEP MEDICINE - BALLARD 1801 NW MARKET ST SUITE 207 SEATTLE, WA 98107	SPECIALTY CLINIC
5	126 - SLEEP MEDICINE - CHERRY HILL 550 17TH AVE JAMES TOWER LEVEL A20 SEATTLE, WA 98122	SPECIALTY CLINIC
6	127 - SLEEP MEDICINE - NORTH SEATTLE 1536 N 115TH ST MCMURRAY BUILDING SUI SEATTLE, WA 98133	SPECIALTY CLINIC
7	128 - SLEEP MEDICINE - WEST SEATTLE 3400 CALIFORNIA AVE SW SUITE 210 SEATTLE, WA 98116	SPECIALTY CLINIC
8	129 - SPECIALTY CARE BELLEVUE 1200 112TH AVE NE SUITE B250 BELLEVUE, WA 98004	SPECIALTY CLINIC
	130 - SPECIALTY CARE RENTON 910 N 10TH PLACE RENTON, WA 98057	SPECIALTY CLINIC
10	131 - SPINE SPECIALISTS AT SNI 550 17TH AVE JAMES TOWER 5TH FLOOR SEATTLE, WA 98122	SPECIALTY CLINIC
11	132 - SPINE SPORTS & MUSCULOSKELETAL MEDICINE 1750 112TH AVE NE BUILDING 3 SUITE D25 BELLEVUE, WA 98004	SPECIALTY CLINIC
12	133 - SPINE SPORTS & MUSCULOSKELETAL MEDICINE 1600 E JEFFERSON ST JEFFERSON TOWER S	SPECIALTY CLINIC
13	SEATTLE, WA 98122  134 - SURGICAL SPECIALISTS - BALLARD 1801 NW MARKET ST BALLARD PROFESSIO AL	SPECIALTY CLINIC
14	SEATTLE, WA 98107  135 - SURGICAL SPECIALISTS - CHERRY HILL 1600 E JEFFERSON ST SUITE 305 SEATTLE, WA 98122	SPECIALTY CLINIC
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	n 990 Schedule H, Part V Section D. Other Facilities T spital Facility	hat Are Not Licensed, Registered, or Similarly Recognized as
Sec Fac		nsed, Registered, or Similarly Recognized as a Hospital
(list	in order of size, from largest to smallest)	
How	many non-hospital health care facilities did the organization	on operate during the tax year?
Nan	ne and address	Type of Facility (describe)
136	6 136 - SURGICAL SPECIALISTS - FIRST HILL (BROAD 801 BROADWAY SUITE 300 SEATTLE, WA 98122	SPECIALTY CLINIC
1	137 - SURGICAL SPECIALISTS - FIRST HILL (MADIS 1221 MADISON ST ARNOLD PAVILION SUITE SEATTLE, WA 98104	SPECIALTY CLINIC
2	138 - SURGICAL SPECIALISTS - WEST SEATTLE 3400 CALIFORNIA AVE SW SUITE 300 SEATTLE, WA 98116	SPECIALTY CLINIC
3	139 - SWEDISH FAMILY MEDICINE - BALLARD 1801 NW MARKET ST SUITE 403 SEATTLE, WA 98107	SPECIALTY CLINIC
4	140 - SWEDISH FAMILY MEDICINE - CHERRY HILL 550 16TH AVE SUITE 100 SEATTLE, WA 98122	SPECIALTY CLINIC
5	141 - SWEDISH FAMILY MEDICINE - FIRST HILL 1401 MADISON ST SUITE 100 SEATTLE, WA 98104	SPECIALTY CLINIC
6	142 - SWEDISH ORGAN TRANSPLANT AND LIVER CENTE 1124 COLUMBIA ST SUITE 600 SEATTLE, WA 98104	SPECIALTY CLINIC
7	143 - THORACIC SURGERY - FIRST HILL 1101 MADISON ST SUITE 900 SEATTLE, WA 98104	SPECIALTY CLINIC
8	144 - TRUE FAMILY WOMEN'S CANCER CENTER - 5TH 1221 MADISON ST 5TH FLOOR SEATTLE, WA 98104	SPECIALTY CLINIC
9	145 - TRUE FAMILY WOMENS CANCER CENTER - 6TH F 1221 MADISON ST 6TH FLOOR SEATTLE, WA 98104	SPECIALTY CLINIC
10	146 - VASCULAR SURGERY - BALLARD 1801 NW MARKET ST SUITE 207 SEATTLE, WA 98107	SPECIALTY CLINIC
11	147 - VASCULAR SURGERY - FIRST HILL 801 BROADWAY 5TH FLOOR SUITE 500 SEATTLE, WA 98122	SPECIALTY CLINIC
12	148 - VASCULAR SURGERY - WEST SEATTLE 3400 CALIFORNIA AVE SW SEATTLE, WA 98116	SPECIALTY CLINIC
13	149 - WEIGHT LOSS SERVICES - FIRST HILL 1124 COLUMBIA ST SUITE 400 SEATTLE, WA 98104	SPECIALTY CLINIC
14	150 - WOUND HEALING CENTER 540 16TH AVE SEATTLE, WA 98122	SPECIALTY CLINIC
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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047

**ZUTY**Open to Public

DLN: 93493314043050

Inspection

nternal Revenue Service							
lame of the organization SWEDISH HEALTH SERVICES						Employer identific	cation number
WEDISH HEALTH SERVICES						91-0433740	
Part I General Inform	ation on Grants	and Assistance					
<ol> <li>Does the organization main the selection criteria used</li> </ol>	ntain records to sub to award the grants	stantiate the amount of or assistance?	the grants or assistance,	the grantees' eligibility	for the grants or assistanc	e, and	☑ Yes ☐ No
2 Describe in Part IV the org	·	_	-				
Part II Grants and Other that received more	<b>Assistance to Dom</b> than \$5,000. Part II	nestic Organizations a can be duplicated if ad	and Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes"	on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
1) See Additional Data							
(2)							
(3)							
4)							
5)							
(6)							
(7)							
(8)							
9)							
10)							
11)							
12)							
<ul><li>Enter total number of section</li><li>Enter total number of othe</li></ul>							39

(Form 990)

Department of the

Treasury

(2) (3) (4)

(5) (6)

(7)

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Explanation DESCRIPTION OF ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS IN THE APPLICATION FOR SUPPORT, A DETAILED EXPLANATION OF THE KIND OF SERVICES PROVIDED TO THE COMMUNITY ALONG WITH SPECIFIC FINANCIAL DATA IS REQUESTED. IF THE APPLICATION FOR SUPPORT IS APPROVED, A

Return Reference PART I, LINE 2: LETTER IS SENT INDICATING THE AMOUNT OF THE SUPPORT ALONG WITH A REQUEST FOR DOCUMENTATION OF HOW THE FUNDS WERE USED, ALONG WITH A REPORT OF THE NUMBER OF CHILDREN/FAMILIES SERVED OVER THE YEAR, GRANTS MADE TO AFFILIATED FOUNDATIONS ARE MONITORED ON A MONTHLY BASIS AS

TAX-EXEMPT PURPOSE OF THE ORGANIZATION.

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2019

Part III

Schedule I (Form 990) 2019

Page 2

### **Additional Data**

organization

SWEDISH MEDICAL CENTER

2208 SECOND AVENUE SUITE

2208 SECOND AVENUE SUITE

FOUNDATION

SEATTLE, WA 98121 SOUND GENERATIONS

SEATTLE, WA 98121

100

100

Software ID: Software Version: EIN: Name:

91-0983214

91-0823767

**EIN:** 91-0433740 **Name:** SWEDISH HEALTH SERVICES

grant

5,497,310

51,400

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation

if applicable

organization	I applicable	l alunc	Casii	(book, iliv, applaisal,	
or government			assistance	other)	ı
					ı
	I	I	I	l e	

501(C)(3)

501(C)(3)

non- (f) Method of valuation (book, FMV, appraisal, other)

cash

on (g) Description of non-cash assistance

(h) Purpose of grant

OPERATIONAL SUPPORT

or assistance

SPONSORSHIP

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government THE AMERICAN HEART 13-5613797 501(C)(3) 50.0001 SPONSORSHIP

ASSOCIATION 710 2ND AVENUE SUITE 900 SEATTLE, WA 98104		( )( )	,
PROJECT ACCESS NORTHWEST	20-4377921	501(C)(3)	50,00

1111 HARWARD AVENUE SEATTLE, WA 98122

50.000 501(C)(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 82-2896556 501(C)(3) 50.000 SPONSORSHIP CAREERWORKS INC.

40.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

### 601 UNION ST STE 3030 SEATTLE, WA 98101 LIFELONG AIDS ALLIANCE

210 S LUCILE ST SEATTLE, WA 98108 91-1215715

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

13-1846366

MARCH OF DIMES

COMMUNITY CLINIC 500 19TH AVENUE E SEATTLE, WA 98112

COUNTRY DOCTOR	23-7100868	501(C)(3)	30,000	0		SPONSORSHIP
FOUNDATION 1904 THIRD AVENUE SUITE 230 SEATTLE, WA 98101						

34,000

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 91-6062594 501(C)(4) 30.000 SPONSORSHIP ROTARY CLUB OF MERCER ISLAND

25.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

PO BOX 1
MERCER ISLAND, WA 98040

AMERICAN DIABETES 13-1623888
ASSOCIATION

2815 EASTLAKE AVENUE EAST SEATTLE, WA 98102

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 26-1233489 501(C)(3) 25.000 SEAFAIR FOUNDATION ISPONSORSHIP 600 BROADWAY SUITE 610

20,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

SEATTLE, WA 98122
FOUNDATION FOR PRIVATE ENTERPISE EDUCATION

923 POWELL AVENUE SW RENTON, WA 98057 91-1048245

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other)

PACIFIC NORTHWEST RESEARCH INSTITUTE 720 BROADWAY SEATTLE, WA 98122	91-0667886	501(C)(3)	20,000	0		SPONSORSHIP
GIRLS ON THE RUN OF PUGET	84-1618574	501(C)(3)	20,000	0		SPONSORSHIP

720 BROADWAY
SEATTLE, WA 98122

GIRLS ON THE RUN OF PUGET 84-1618574 501(C)(3) 20,000 0 SPONSORS
SOUND 1404 E YESLER WAY SUITE 201

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98122

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government LINITED NECDO COLLEGE 12-162/2/1 E01/C)/3) an nonl SPONSORSHIP

1805 7TH ST NW WASHINGTON, DC 20001	13-1024241	301(C)(3)	20,000	U		SPONSORSHIP
SUSAN G KOMEN PUGET	91-1624040	501(C)(3)	20,000	0		SPONSORSHIP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SOUND 112 FIFTH AVENUE N

SEATTLE, WA 98109

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other)

MEDICAL TEAMS INTERNATIONAL PO BOX 10 PORTLAND, OR 97207	93-0878944	501(C)(3)	18,750	0		SPONSORSHIP
NATIONAL MULTIPLE	13-5661935	501(C)(3)	15,000	0		SPONSORSHIP

 PORTLAND, OR 97207
 97207

 NATIONAL MULTIPLE SCLEROSIS SOCIETY
 13-5661935
 501(C)(3)

 192 NICKERSON STREET SUITE 100 SEATTLE, WA 98109
 98109

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 12 1700101 E04(6)(3) 45 000

AMERICAN CANCER SOCIETY	13-1/88491	501(C)(3)	15,000	U		SPONSORS
INC						
2120 1ST AVENUE N						
SEATTLE, WA 98109						

15.000l

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

RENTON TECHNICAL COLL

3000 NE 4TH ST RENTON, WA 98056 91-1590751

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government CASCADE BICYCLE CLUB 91-2165219 501(0)(3) 13.850 ISPONSORSHIP

7787 62ND AVENUE NE SEATTLE, WA 98115		551(5)(5)				
NORTHWEST HOPE & HEALING FOUNDATION	20-0799737	501(C)(3)	11,950	0		SPONSORSHIP

PO BOX 16069

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98116

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) THE LEUKEMIA & LYMPHOMA 13-5644916 501(C)(3) 10 0001 SPONSORSHIP

SOCIETY INC 5601 6TH AVENUE SOUTH SUITE 180 SEATTLE, WA 98108		(-)(-)				
NORTHWEST KIDNEY CENTERS	91-6057438	501(C)(3)	10,000	0		SPONSORSHIP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 3035 SEATTLE, WA 98114

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 58-1341697 501(C)(3) 10.000 SPONSORSHIP ARTHRITIS FOUNDATION 4145 SW WATSON STE 350

#145 SW WATSON STE 350
BEAVERTON, OR 97005

ASIAN COUNSELING AND 91-0916176 501(C)(3) 20,000 0

SPONSORSHIP REFERRAL SERVICE 3639 MARTIN LUTHER KING JR WAY S

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98144

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 05-0566668 501(C)(3) 10.000 SPONSORSHIP COMMUNITY LUNCH ON CAPITOL HILL 1710 11TH AVENUE

CAPITOL HILL
1710 11TH AVENUE
SEATTLE, WA 98122

SEATTLE CENTER 91-1003385 501(C)(3) 10,000 0

SPONSORSHIP
FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

305 HARRISON STREET SEATTLE, WA 98109

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98114

MERCER ISLAND, WA 98040

INTERNATIONAL COMMUNITY HEALTH SERVICES PO BOX 3007

PO BOX 3007

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04 6400054 E04(6)(3) 40.000

6522 FREMONT AVENUE NORTH SEATTLE, WA 98103	91-6182951	501(C)(3)	10,000	0		SPONSORS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1122 E PIKE ST 1488 SEATTLE, WA 98122

CAMP TEN TREES 01-0923793 501(C)(3) 10.000 SPONSORSHIP

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) LUTUED AN COMMUNITY 02 0206060 E01(C)(2) 0 000 CDONCODCUID

SERVICES NW 4040 S 188TH ST SUITE 300 SEATAC, WA 98188	93-0386860	501(C)(3)	8,000	U		SPONSORSHIP
CROHN'S & COLITIS	13-6193105	501(C)(3)	8,000	0		SPONSORSHIP

FOUNDATION INC 9 LAKE BELLEVUE DRIVE SUITE 203

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BELLEVUE, WA 98005

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 91-0482890 501(C)(3) 7.508 SPONSORSHIP YWCA OF SEATTLE-KING COUNTY-SNOHOMISH COUNTY

1118 FIFTH AVENUE SEATTLE, WA 98101

CLE ELUM, WA 98943

LIFE SUPPORT 20-0413954 501(C)(3) 7.500l SPONSORSHIP PO BOX 264

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government ALLIANCE FOR EDUCATION 91-1508191 501(C)(3) 7.500 SPONSORSHIP

509 OLIVE WAY SEATTLE, WA 98101			,			
WASHINGTON POISON CENTER	94-3214597	501(C)(3)	6,000	0		SPONSORS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98125

RSHIP 155 NE 100TH ST STE 100

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 91-6001709 501(C)(3) 5.500 SPONSORSHIP CLALLAM COUNTY PUBLIC 1015 GEORGIANA ST

30,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

PORT ANGELES, WA 98362

CITY OF SEATTLE

600 FOURTH AVE SEATTLE, WA 98104

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Dat	a -	DLN: 93	49331	4043	050
Sch	nedule J	С	ompensat	ion Information	0	MB No.	1545-0	0047
(Fori	m 990)	For certain Offic		2019				
•	tment of the Treasury	► Go to <u>www.irs.g</u>		n to Form 990. · instructions and the latest inforr	mation.	Open (		
	al Revenue Service ne of the organiz	l ation			Employer identifica		ectio ımber	
SWE	EDISH HEALTH SER\	/ICES			91-0433740			
Pa	rt I Questi	ons Regarding Compensa	ation		12 0 1007 10			
							Yes	No
1a				f the following to or for a person liste by relevant information regarding the				
	First-class	s or charter travel		Housing allowance or residence for	personal use			
		companions	님	Payments for business use of perso				
		nification and gross-up paymen	ts 📙	Health or social club dues or initiation				
	□ Discretion	nary spending account		Personal services (e.g., maid, chauf	rreur, cner)			
b				follow a written policy regarding pay ve? If "No," complete Part III to expl		1b		
2				or allowing expenses incurred by all r, regarding the items checked on Lir	20 122	2		
	unectors, truste	es, officers, including the CEO/	Executive Directo	r, regarding the items checked on th	ie ia:			
3				ed to establish the compensation of the	he			
				not check any boxes for methods CEO/Executive Director, but explain i	in Part III.			
	Compens	ation committee		Written employment contract				
		ent compensation consultant		Compensation survey or study				
		of other organizations		Approval by the board or compensa	tion committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a	Yes	
b		· ' '		lified retirement plan?		4b	Yes	
С	Participate in, o	r receive payment from, an equ	ity-based compe	nsation arrangement?		4c		No
	If "Yes" to any	of lines 4a-c, list the persons ar	nd provide the app	olicable amounts for each item in Part	t III.			
	Only E01(a)(2	) F01(a)(4) and F01(a)(20	)	must samplete lines F 0				
5		), 501(c)(4), and 501(c)(29 ed on Form 990 Part VII Section		the organization pay or accrue any				
•		ontingent on the revenues of:		the organization pay or accrac any				
а	The organization	n?				5a		No
b						5b		No
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	n?				6a		No
b	, -					6b		No
	· ·	6a or 6b, describe in Part III.						
7	For persons liste payments not d	ed on Form 990, Part VII, Secti escribed in lines 5 and 6? If "Ye	on A, line 1a, did es," describe in Pa	the organization provide any nonfixed rt III	d 	7	Yes	
8	subject to the ir	nitial contract exception describ	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," do		8		No
9	If "Yes" on line	8, did the organization also folk	ow the rebuttable	presumption procedure described in	Regulations section	9		140
For F	Panerwork Redi	iction Act Notice, see the In	structions for Fo	orm 990. Cat. No. 5	50053T Schedule	l (Forn	990)	2019

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J. report compensation from the organization on row (i) and from related organizations, described in the

For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii). Do not list any individuals that are not listed on Form 99	compen: 30. Part	sation fro VII.	om the organization	on row (i) and fro	m related organiza	tions, described i	n the		
Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.									
(A) Name and Title	(	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other	( <b>D)</b> Nontaxable benefits	columns	(F) Compensation in	
	(i) comp	Base ensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990	
See Additional Data Table									
	_								
	+-								

ORGANIZATION. SEE SCHEDULE O, PART VI, LINE 15A FOR THE PROCESS USED BY WESTERN HEALTH CONNECT.

**Return Reference** 

PART I, LINE 1A

Schedule J (Form 990) 2019

### **Explanation** PROVIDENCE EXPENSE REIMBURSEMENT PROCEDURES INCLUDE THE FOLLOWING POLICIES: TRAVEL FOR COMPANIONS SPOUSE OR COMPANION TRAVEL. TRAVEL EXPENSES INCURRED BY A PROVIDENCE EMPLOYEE'S SPOUSE OR COMPANION WILL NOT BE REIMBURSED BY PROVIDENCE UNLESS THE SPOUSE OR

COMPANION IS REQUIRED TO, OR INVITED TO ATTEND A PROVIDENCE SYSTEM-SPONSORED MEETING, OR FOR TRAVEL RELATED TO RELOCATION. RELOCATION-RELATED VISITS SHOULD NOT EXCEED TWO RELOCATION-RELATED VISITS, UNLESS APPROVED BY THE EXECUTIVE VICE PRESIDENT, CHIEF ADMINISTRATIVE OFFICER OF PROVIDENCE. REIMBURSEMENT OF THESE EXPENSES IS LIMITED AND MAY BE CONSIDERED A TAXABLE BENEFIT BY THE IRS AND IF SO, ARE

THE FOLLOWING INDIVIDUALS RECEIVED SEVERANCE PAYMENTS IN 2019: TOM MCDONAGH - \$491,471 SHARON TONCRAY - \$421,300 JANICE NEWELL - \$ 330.112 ENTITIES WITHIN THE PROVIDENCE SYSTEM SPONSOR NON-OUALIFIED SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS FOR CERTAIN EXECUTIVES. THE

PART I, LINE 3

INCLUDED ON THE EMPLOYEE'S FORM W- 2. JOEL GILBERTSON - \$2,565 MARY CRANSTOUN - \$2,565 PERSONAL SERVICES PROVIDENCE OFFERS FINANCIAL PLANNING SERVICES AS AN OPTIONAL BENEFIT TO EMPLOYEES AT VICE PRESIDENT LEVEL AND ABOVE. THE AMOUNTS REPORTED FOR THE FINANCIAL PLANNING SERVICES ARE INCLUDED AS TAXABLE INCOME ON SCHEDULE J, PART II, COLUMN B (III) - OTHER REPORTABLE COMPENSATION ON THE FORM 990 FOR THE EMPLOYEES WHO PARTICIPATE. DESCRIPTION OF PROCESS TO REVIEW COMPENSATION PAID TO TOP MANAGEMENT OFFICIAL THE ORGANIZATION'S CHIEF EXECUTIVE OFFICER/TOP MANAGEMENT OFFICIAL IS PAID BY ITS TAX-EXEMPT PARENT, PROVIDENCE ST. JOSEPH HEALTH, AND IS DISCLOSED AS A PERSON PAID BY A RELATED

PART I, LINES 4A-B

PLANS PROVIDE FOR EMPLOYER CONTRIBUTIONS BASED ON A PERCENTAGE OF EXECUTIVE BASE SALARY AND, DEPENDING ON THE PLAN, ARE SUBJECT TO EITHER A THREE YEAR, AGE 59 1/2 OR A FIVE YEAR, AGE 65 VESTING SCHEDULE. UNTIL THE EXECUTIVE PROVIDES THESE SUBSTANTIAL FUTURE SERVICES. THESE SUPPLEMENTAL RETIREMENT CONTRIBUTIONS ARE AT RISK, AND WILL BE FORFEITED IF THE EXECUTIVE LEAVES THE ORGANIZATION BEFORE REACHING HER OR HIS VESTING DATE. THE SUPPLEMENTAL RETIREMENT CONTRIBUTIONS ARE INCLUDED IN COLUMN (C) AS A NONTAXABLE BENEFIT IN THE YEAR THE CONTRIBUTION IS CREDITED TO THE EXECUTIVE'S ACCOUNT, AND ARE INCLUDED AGAIN ON THE FORM 990 IN COLUMN (B)(III) IF AND WHEN THE AMOUNT

INDUSTRY.

BECOMES VESTED IN A FUTURE YEAR, AS THE FORM 990 REOUIRES. THE FOLLOWING INDIVIDUALS RECEIVED A PAYOUT DURING THE CURRENT YEAR: ROD F. HOCHMAN, MD - \$1,378,122 MIKE BUTLER - \$795,755 DEBRA CANALES - \$613,775 RHONDA MEDOWS, MD - \$283,794 CINDY STRAUSS - \$344,018 AMY COMPTON-PHILLIPS, MD - \$227,086 LISA VANCE - \$103,747 JOEL GILBERTSON - \$169,849 AARON MARTIN - \$206,029 TOM MCDONAGH - \$561,877 JO ANN ESCASA-HAIGH - \$156.837 SHARON TONCRAY - \$636.374 GREG TILL - \$83.902 JOHN WHIPPLE - \$146.592 MIKE WATERS - \$155.073 JEFFERY (JR) ROBERT -\$167,046 JANICE NEWELL - \$289,417 OREST HOLUBEC - \$156,821 MARY CRANSTOUN - \$79,124 DAVID BROWN - \$143,978 DEBBIE BURTON - \$57,156 CHRIS BEAUDOIN - \$187 STAN MOSER - \$10,072 PART I, LINE 7 NON-FIXED PAYMENTS THE PROVIDENCE EXECUTIVE COMPENSATION COMMITTEE (OF THE BOARD) HAS APPROVED AN EXECUTIVE COMPENSATION PHILOSOPHY ITHAT CLOSELY TIES AN EXECUTIVE'S COMPENSATION TO PERFORMANCE BOTH THE PERFORMANCE OF THE ORGANIZATION AND THE PERFORMANCE OF THE

EXECUTIVE. THERE IS NO GUARANTEE THAT THIS PART OF A LEADER'S COMPENSATION WILL BE PAID IF THE PERFORMANCE OF THE ORGANIZATION OR OF THE INDIVIDUAL DOES NOT MEET THE PERFORMANCE STANDARDS FOR PAYMENT, NO PERFORMANCE-BASED PAYMENT IS MADE. THIS APPROACH IS REFLECTED IN PROVIDENCE'S LEADERSHIP ANNUAL INCENTIVE PLAN, WHICH IS A PERFORMANCE-BASED ANNUAL INCENTIVE PLAN THAT AFFORDS PARTICIPATING EXECUTIVES THE OPPORTUNITY TO EARN "AT RISK" COMPENSATION THROUGH PERFORMANCE AGAINST VERY CHALLENGING GOALS. PAYOUTS WILL BE AWARDED BASED ON GOALS RELATED TO STRATEGIC OBJECTIVES. FISCAL STEWARDSHIP AND QUALITY OF CARE THESE GOALS ARE SET BEFORE THE YEAR BEGINS AND ARE VERY CHALLENGING. THE EXECUTIVE COMPENSATION COMMITTEE REVIEWS AND APPROVES EACH YEAR'S PERFORMANCE GOALS TO MAKE SURE THEY ARE

SUFFICIENTLY CHALLENGING, AND TO MAKE SURE THE GOALS ARE DESIGNED TO HELP PROVIDENCE MEET ITS MISSION AND STRATEGIC PURPOSES. EACH YEAR THE PSJH BOARD EXECUTIVE COMPENSATION COMMITTEE REVIEWS THE INCENTIVE PERFORMANCE AND MUST CERTIFY THE ACHIEVEMENT OF PERFORMANCE GOALS BEFORE ANY AWARDS ARE PAID OUT. WHEN REVIEWING AND APPROVING TOTAL COMPENSATION FOR EXECUTIVES, THE EXECUTIVE COMPENSATION COMMITTEE INCLUDES INCENTIVE AWARDS, TO MAKE SURE THAT COMPENSATION IS REASONABLE AND WELL-SUPPORTED BY MARKET DATA. THE COMMITTEE

REQUIREMENTS FOR COMPENSATION OF TAX-EXEMPT ORGANIZATION LEADERS, AND IN ACCORDANCE WITH THE BEST GOVERNANCE PRACTICES IN THE

CONSISTS ONLY OF DIRECTORS WHO ARE FREE OF CONFLICTS OF INTEREST, AND THE COMMITTEE RELIES ON MARKET SURVEY DATA GATHERED BY AN

INDEPENDENT CONSULTANT. THE COMMITTEE CONDUCTS THIS REVIEW AND APPROVAL PROCESS IN A MANNER THAT IS IN ACCORDANCE WITH IRS

Schedule J (Form 990) 2019

Page 3

Software ID: Software Version:

**EIN:** 91-0433740

Name: SWEDISH HEALTH SERVICES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule	e <b>J</b> ,	Part II - Officers, D	irectors, Trustees, K	ey Employees, and	Highest Compensate	d Employees		
(A) Name and Title		(B) Breakdown (i) Base Compensation	of W-2 and/or 1099-MIS (ii) Bonus & incentive	C compensation (iii) Other reportable	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on
			compensation	compensation				prior Form 990
1ROD F HOCHMAN MD FORMER PRESIDENT/CEO	(i)	0	0	0	0	0	0	0
	(ii)	2,116,529	6,126,469	1,454,493	1,187,824	29,527	10,914,842	3,819,383
<b>1</b> MIKE BUTLER PRESIDENT	(i)	0	0	0	0	0	0	0
	(ii)	1,445,448	1,133,982	841,673	571,275	26,545	4,018,923	1,472,737
<b>2</b> DEBRA CANALES FORMER EVP CAO PSJH	(i)	0	0	0	0	0	0	0
	(ii)	893,126	651,636	659,325	336,204	17,333	2,557,624	929,511
3RHONDA MEDOWS MD FORMER PRESIDENT POP	(i)	0	0	0	0	0	0	0
HEALTH / AYIN	(ii)	941,139	618,340	329,359	254,421	20,033	2,163,292	577,152
4CINDY STRAUSS SECRETARY	(i)	0	0	0	0	0	0	0
0201121711111	(ii)	823,797	528,043	383,169	321,803	25,430	2,082,242	640,817
5 AMY COMPTON-PHILLIPS	(i)	0	0	0	0	0	0	0
MD FORMER EVP CHIEF CLINICAL OFC PSJH	(ii)	800,363	630,228	271,234	219,836	28,629	1,950,290	608,504
<b>6</b> SAMUEL YOUSSEF CARDIAC SURGEON	(i)	1,206,637	651,466	20,097	19,600	25,931	1,923,731	0
CARDINE SONGEON	(ii)	0	0	0	0	0	0	0
<b>7</b> VENKAT BHAMIDIPATI EVP/TREASURER	(i)	0	0	0	0	0	0	0
EVF/TREASURER	(ii)	1,050,394	523,975	41,123	280,148	24,654	1,920,294	319,593
8ERIC LEHR	(i)	1,141,197	557,737	20,644	1	26,606	1,762,037	0
CARDIAC SURGEON	(ii)	0			0			
9STEPHEN MONTEITH	(i)	923,546	709,331	4,026	19,600	13,275	1,669,778	0
NEUROSURGEON	(ii)	0				0	0	
10JENS CHAPMAN	(i)	819,355	670,311	38,145	19,600	31,708	1,579,119	0
ORTHOPEDIC SURGEON	(ii)	0				0	0	
11LISA VANCE	(i)	0	0	0	0	0	0	0
FORMER EVP REGIONAL CE OR	(ii)	783,943	383,946	146,106	220,810	24,842	1,559,647	282,049
12JOEL GILBERTSON	(i)		0	0	0	0	0	0
FORMER EVP COMMUNITY PARTNERSHIPS	(ii)	556,867	551,880	206,393	175,653	28,137	1,518,930	319,671
13AARON MARTIN	(i)	· · · · · · · · · · · · · · · · · · ·	0		0	0	0	0
FORMER EVP CHIEF MKT/DIGITAL INNO OF	(ii)	677,199	396,342	228,732	188,750	5,562	1,496,585	430,874
14PATRICK RYAN	(i)		370/312	· ·	,	24,570	1,474,802	430,874
SURGEON - CARDIOLOGY	(ii)							
15GUY HUDSON MD	(i)		0	0	0	0	0	0
CHIEF EXEC SWEDISH HEALTH SVCS	(ii)	737,879	445,789	2.632	209,155	20.797	1 416 222	102.060
16JO ANN ESCASA-HAIGH	(i)		145,769	2,622	209,135	20,787	1,416,232	182,968
EVP/ASSISTANT TREASURER	(ii)	722,963	270.550	105 200	200 155		1 406 724	
17TOM MCDONAGH	(i)		270,658 0	195,289	209,155	8,669	1,406,734	427,495
FORMER VP/CHIEF INVESTMENT OFFICER		24,798						
18SHARON TONCRAY	(ii) (i)		219,548	1,112,292	29,571	16,441	1,402,650	644,223
FORMER SVP/CHIEF LABOR EE COUNSEL	l.,							
19GREG TILL	(ii) (i)	0	272,921	1,091,341	5,620	31,007	1,400,889	771,066
FORMER CHIEF PEOPLE OFFICER			0					
	(ii)	588,318	457,763	120,432	169,131	27,836	1,363,480	199,046

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (B) Breakdown of W-2 and/or 1099-MISC compensation (E) Total of columns (A) Name and Title (C) Retirement and (D) Nontaxable (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation (ii) (iii) compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation 21MIKE WATERS FORMER EVP AMBULATORY CARE NETWORK 538,503 255,592 148,230 1,209,446 255,618 11,503 290,614 1JEFFERY JR ROBERT COO SWEDISH HEALTH SVCS 605,035 187,756 193,570 192,674 28,086 1,207,121 270,659 2JOHN WHIPPLE ASSISTANT SECRETARY 470,433 259,533 1,141,477 175,676 210,39 25,434 300,654 3JANICE NEWELL FORMER SVP/CHIEF INFORMATION OFFCR 325,436 746,440 17,430 1,310 1,090,616 426,198 4OREST HOLUBEC FORMER SVP CHIEF COMMUNICATION OFCR 467,371 141,823 231,245 193,343 27,155 1,060,937 260,468 5JIM WATSON ESQ ASSISTANT SECRETARY 467,350 370.314 103,753 981,304 5,830 34,05 **6**MARY CRANSTOUN FORMER SVP TOTAL REWARDS TALENT ACQ 461,694 221,414 118,613 143,504 23,75 968,982 190,925 7DAVID BROWN FORMER SVP CAO AMBULATORY CARE 400.767 231,141 165,206 137,229 27,115 961,458 251,637 **8**DEBBIE BURTON FORMER SVP CHIEF NURSING OFFICER 397,242 224,453 88,397 141,638 28,649 880,379 158,120 9KEVIN BROOKS COO FIRST HILL 411,388 100,000 130,053 142,406 21,640 805,487 10CHRIS BEAUDOIN COO ISSAQUAH 314,318 48,649 17,248 74,302 23,047 477,564 48,836 11KASIA KONIECZNY COO BALLARD 266,681 40,384 871 62,644 9,14 379,721 40,384 12STAN MOSER INTERIM CFO/SWEDISH REGION 207,894 18,51 45,297 4,030 275,732 10,072 13DONALD ANDERSON JR ASSISTANT SECRETARY FOR ENROLLMENT 200,073 22,110 560 10,673 9,318 242,734 22.110 14TERRY SMITH FORMER SVP/MANAGEMENT

6,295

17,965

8,227

12,772

5.612

12,122

170,459

158,359

**SVCS** 

**15**TAMMY TEODOSIO FORMER ASSISTANT SECRETARY 114,323

115,500

36,002

efile GRAPH	IC print - DO NOT PROCESS   As Filed Data -	DLN	93493314043050		
(Form 990 or EZ)	CHEDULE O Form 990 or 990-  Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  Attach to Form 990 or 990-EZ.  Form 990 or 990-EZ.  Form 990 or 990-EZ.  Form 990 or 990-EZ.				
Namel Betharofganization SWEDISH HEALTH SERVICES 990 Schedule O, Supplemental Information		<b>Employer ident</b> 91-0433740	Employer identification number		
Return Reference	Explanation				
FORM 990, PART V, LINE 15	INDIVIDUALS LISTED AS OFFICERS AND KEY EMPLOYEES OF THE CORGANIZATION ARE COMMON LAW EMPLOYEES OF THE RELATED PROVIDENCE AND THE FILING ORGANIZATION TO MAKE INFORMAT REPORTING THOSE EMPLOYEES OF A RELATED ORGANIZATION WRESPONSIBILITIES TO THE FILING ORGANIZATION. THE RELATED ONCLUDED IN THE RELATED ORGANIZATIONS SECTION 4960 TAX A	ORGANIZATION. IT IS THE INTI TION ACCESSIBLE AND TRANSI HO HAVE OFFICER AND KEY E DRGANIZATION COMMON LAW	ENTION OF PARENT, MPLOYEE		

990 Schedule O, Supplemental Information

Return Explanation

Reference

FORM 990,	CLASSES OF MEMBERS OR STOCKHOLDERS WESTERN HEALTH CONNECT IS THE SOLE CORPORATE MEMBER OF
PART VI,	SWEDISH HEALTH SERVICES.
SECTION A,	
LINE 6	

# 990 Schedule O, Supplemental Information Return Explanation

Reference	
FORM 990,	CLASSES OF PERSONS AND THE NATURE OF THEIR RIGHTS SWEDISH HEALTH SERVICES HAS A TIERED
PART VI,	GOVERNANCE IN WHICH THE CORPORATE MEMBERS RESERVE THE RIGHT TO APPOINT DIRECTORS TO THE
SECTION A,	SWEDISH HEALTH SERVICES BOARD. ALL TRUSTEE NOMINATIONS THAT COME FROM THE SWEDISH HEALTH
LINE 7A	SERVICES BOARD AS NOMINATIONS MUST BE APPROVED BY WESTERN HEALTH CONNECT, AS THE CORPORATE
	MEMBER.

Return Reference	Explanation
FORM 990,	CLASSES OF PERSONS, DECISIONS REQUIRING APPROVAL & TYPE OF VOTING RIGHTS THE FOLLOWING POWERS
PART VI,	RESIDE WITH THE CORPORATE MEMBER: 1) TO ADOPT OR CHANGE THE MISSION, PHILOSOPHY, AND VALUES,
SECTION A,	INCLUDING THE STRATEGIC PLAN AND MISSION STATEMENT. 2) TO AMEND OR REPEAL THE ARTICLES OF
LINE 7B	INCORPORATION OR BYLAWS. 3) TO APPROVE THE ACQUISITION OF ASSETS, THE INCURRENCE OF INDEBTEDNESS
	OR THE LEASE, SALE TRANSFER, ASSIGNMENT OR ENCUMBERING OF ASSETS EXCEEDING A SPECIFIED
	THRESHOLD, OR THE SALE OR TRANSFER OF ANY PROPERTY WHICH MAY HAVE HISTORICAL OR RELIGIOUS
	SIGNIFICANCE. 4) TO APPROVE THE DISSOLUTION OR LIQUIDATION. 5) TO APPROVE THE ANNUAL OPERATING AND
	CAPITAL BUDGETS. 6) TO APPOINT THE CERTIFIED PUBLIC ACCOUNTANTS. 7) TO APPROVE THE CLOSURE OF ANY
	INSTITUTION OR MAJOR ENTITY OR WORK OF THE CORPORATION.

Return Reference	Explanation	ı
FORM 990, PART VI, SECTION B, LINE 11B	PROCESS TO REVIEW FORM 990 THE FORM 990 WAS PREPARED BASED ON INFORMATION RECEIVED FROM VARIOUS DEPARTMENTS OF THE ORGANIZATION INCLUDING THE FINANCE TEAM, HUMAN RESOURCES, PAYROLL, COMPLIANCE AND THE GENERAL COUNSEL'S OFFICE. THE ORGANIZATION ENGAGED AN OUTSIDE ACCOUNTING FIRM TO PREPARE THE RETURN. THE RETURN HAS BEEN REVIEWED BY AN OFFICER OF THE ORGANIZATION. A FULL COPY OF THE FORM 990 WAS PROVIDED TO ALL BOARD MEMBERS PRIOR TO FILING WITH THE IRS. THE AUDIT COMMITTEE OF THE PARENT ORGANIZATION IS PROVIDED AN ANNUAL UPDATE ON THE TAX REPORTING PROCESS AND KEY DISCLOSURES.	

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST PROVIDENCE TAKES THE ISSUE OF CONFLICTS OF INTEREST, AND INDEPENDENT UNCONFLICTED DECISION-MAKING, VERY SERIOUSLY. PROVIDENCE HAS A COMPREHENSIVE CONFLICT OF INTEREST POLICY AND INTEREST DISCLOSURE POLICY, AND CAREFULLY AND THOROUGHLY ADMINISTERS THESE POLICIES. BOARD MEMBERS, SPONSORS, SENIOR LEADERS AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST IN ACCORDANCE WITH THE PROVIDENCE CONFLICT OF INTEREST POLICY, AND SO THAT THE INDIVIDUAL SATISFIES HIS OR HER FIDUCIARY OBLIGATIONS TO THE ORGANIZATION. DISCLOSURES ARE MADE ANNUALLY, AS WELL AS ANY TIME AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST ARISES. PROVIDENCE CHIEF LEGAL OFFICER AND/OR THE PROVIDENCE CHIEF RISK OFFICER, REVIEW ALL DISCLOSURES. WHERE APPROPRIATE, THE CEO AND/OR THE BOARD CHAIR WILL REVIEW CONFLICT OF INTEREST SITUATIONS THAT INVOLVE SENIOR LEADERSHIP OR A BOARD MEMBER OTHER THAN THE CHAIR. PROVIDENCE CHIEF LEGAL OFFICER AND/OR CHIEF RISK OFFICER REVIEW MATTERS WHERE CONFLICT IS DIFFICULT OR CANNOT BE READILY RESOLVED AND PRESENT RECOMMENDATIONS TO THE APPROPRIATE BOARD COMMITTEE OR THE CEO, FOR DISCUSSION AND RESOLUTION. WHEN APPROPRIATE, THE INDIVIDUAL WITH THE REAL/POTENTIAL CONFLICT THAT IS BEING REVIEWED MAY PARTICIPATE IN THE DISCUSSION BUT IS EXCUSED FROM THE MEETING, AND FROM ANY FINAL DISCUSSION AND VOTE, WHEN A DECISION IS BEING MADE ON WHETHER A CONFLICT EXISTS, OR WHEN THE ACTION GIVING RISE TO THE CONFLICT OF INTEREST IS DECIDED. WHERE APPROPRIATE, THE CHIEF RISK OFFICER OR CHIEF LEGAL OFFICER WILL PROVIDE PLAN TO MANAGE CONFLICTS AND AVOID PARTICIPATE IN THE CONFLICT DO FINTEREST IS DECIDED. WHERE APPROPRIATE, THE CHIEF RISK OFFICER OR CHIEF LEGAL OFFICER WILL PROVIDE PLAN TO MANAGE CONFLICTS AND AVOID PARTICIPATION BY THE CONFLICTED INDIVIDUAL IN THE MATTER GIVING RISE TO THE CONFLICT OF INTEREST. AUDITING AND MONITORING OF THIS PROCESS IS DONE REGULARLY. ALL DOCUMENTATION OF CONFLICT OF INTEREST DISCLOSURES IS RETAINED IN ACCORDANCE

990	Sched	ule O	, Supp	lemental	l Informa	tion

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	PROCESS FOR DETERMINING COMPENSATION THE ORGANIZATION'S CHIEF EXECUTIVE OFFICER/PRESIDENT/ EXECUTIVE DIRECTOR IS PAID BY A RELATED ORGANIZATION, PROVIDENCE'ST. JOSEPH HEALTH, AND IS DISCLOSED AS A PERSON PAID BY A RELATED ORGANIZATION. IT IS PROVIDENCE'S INTENTION TO MAK E FINANCIAL INFORMATION ACCESSIBLE AND TRANSPARENT. ALTHOUGH THE FILING OF FORM 990 PROVID ES INSIGHT INTO HOW PROVIDENCE ACHIEVES ITS MISSION, DELIVERS ITS PROGRAMS AND STEWARDS IT S FINANCES, DECIPHERING THE INFORMATION DIRECTLY FROM FORM 990 CAN BE CHALLENGING. THE FOLLOWING PARAGRAPHS PROVIDE FURTHER INFORMATION ABOUT THE PROCESS WE USE TO DETERMINE COMPEN SATION FOR TOP MANAGEMENT, OFFICERS AND KEY EMPLOYEES. PROVIDENCE HAS A SINGLE FIDUCIARY B OARD, WITH RESPONSIBILITY FOR FINANCIAL OVERSIGHT ASSOCIATED WITH FULFILLMENT OF THE PROVIDENCE MISSION, DEVELOPING SYSTEM POLICIES, PROTECTING THE ASSETS ENTRUSTED TO THE ORGANIZA TION AND OVERSEEING THE STRATEGIC AND OPERATIONAL AFFAIRS OF PROVIDENCE'S LEGAL ENTITIES. PROVIDENCE ALSO MAINTAINS A NETWORK OF COMMUNITY ENTITY BOARDS WITH RESPONSIBILITY FOR QUAL LITY OF CARE OVERSIGHT, COMMUNITY REATIONS, ADVOCACY AND COMMUNITY NEEDS ASSESSEMENTS, PRO VIDENCE HAS A CONSISTENT COMPENSATION PHILOSOPHY FOR ALL OF ITS SENIOR EXECUTIVES, INCLUDI NG ALL OFFICERS. SALARIES FOR SENIOR EXECUTIVES ARE REVIEWED AT LEAST ANNUALLY BY THE EXACE UTIVE COMPENSATION COMMITTEE, WHICH IS A COMMITTEE OF THE PROVIDENCE BOARD CONSISTING ONLY OF OUTSIDE, INDEPENDENT DIRECTORS, THE COMMITTEE MAKES SURE, AT EACH OF ITS MEETINGS, THA T NO MEMBER OF THE COMMITTEE WHICH IS A COMMITTEE THE MAKES SURE, AT EACH OF ITS MEETINGS, THA T NO MEMBER OF THE COMMITTEE WHICH IS A COMMITTEE THE BAKES SURE, AT EACH OF ITS MEETINGS, THA T NO MEMBER OF THE COMMITTEE HAS A CONFLICT OF INTEREST AS TO ANY EXECUTIVE WHOSE COMPENSATION IS REVIEWED BY THE COMMITTEE HAS OF THOSE IN THE MAKES SURE, AT EACH OF ITS MEETINGS, THA T NO MEMBER OF THE COMMITTEE WHICH THE ALTH CARE SYSTEMS IN THE UNITED STATES. P ROVIDENCE IS ONE OF THE LARGER HEALTH SYSTEMS

Return

Reference	
FORM 990,	YSIS OF THOSE RECOMMENDATIONS WITH THE EXECUTIVE COMPENSATION COMMITTEE AS A PART OF THE R
PART VI,	EVIEW AND APPROVAL PROCESS. TOTAL COMPENSATION IS TIED CLOSELY TO PERFORMANCE OF THE ORGAN
SECTION B,	IZATION AND THE INDIVIDUAL. PERFORMANCE INCENTIVES ALLOW EXECUTIVES TO EARN ADDITIONAL COM
LINE 15	PENSATION IF THEY HELP LEAD PROVIDENCE IN ACHIEVING SPECIFIC ORGANIZATIONAL GOALS FOR FURT HERING
	PROVIDENCE'S OPERATING COMMITMENTS AND STRATEGIC OBJECTIVES. THE BOARD OF DIRECTORS CONDUCTS A
	THOROUGH REVIEW PROCESS TO ENSURE PERFORMANCE INCENTIVES ARE ALIGNED WITH APPR OPRIATE MARKET
	PRACTICES. THE BOARD'S PROCESS FOR SETTING, REVIEWING AND APPROVING EXECUTI VE COMPENSATION
	FULLY COMPLIES WITH IRS STANDARDS (TO ASSURE THAT ALL COMPENSATION IS CONS IDERED REASONABLE) AND

REFLECTS BEST GOVERNANCE PRACTICES IN THE INDUSTRY. THE PROCESS WAS LAST COMPLETED IN 2020.

**Explanation** 

990 Schedule O, Supplemental Information

Return Explanation

Reference

1101010110	
FORM 990,	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE
PART VI,	PUBLIC UPON REQUEST. THE PROVIDENCE COMMUNITY BENEFIT REPORTS, FINANCIAL REPORTS, CONSOLIDATED
SECTION C,	AUDITED FINANCIAL STATEMENTS, AND PHILANTHROPY REPORTS ARE ALSO AVAILABLE ON THE PROVIDENCE
LINE 19	INTERNET SITE.

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	AGENCY & CONTRACT LABOR: PROGRAM SERVICE EXPENSES 37,694,314. MANAGEMENT AND GENERAL EXPENSES 3,032,180. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 40,726,494. BILING & COLLECTIONS: PROGRAM SERVICE EXPENSES -506. MANAGEMENT AND GENERAL EXPENSES 21,684. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 21,178. GENERAL CONSULTING FEES: PROGRAM SERVICE EXPENSES 43,357,019. MANAGEMENT AND GENERAL EXPENSES 20,159,529. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 63,516,548. MEDICAL DIRECTOR & MED PHYSICIAN FEES: PROGRAM SERVICE EXPENSES 30,873,138. MANAGEMENT AND GENERAL EXPENSES 4,929,511. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 35,802,649. OTHER PATIENT SERVICES: PROGRAM SERVICE EXPENSES 43,456,534. MANAGEMENT AND GENERAL EXPENSES 7,053,877. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 50,510,411. REPAIRS & MAINTENANCE: PROGRAM SERVICE EXPENSES 28,572,010. MANAGEMENT AND GENERAL EXPENSES 0. TOTAL EXPENSES 43,348,065.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI,	NET ASSET TRANSFERS BETWEEN RELATED TAX-EXEMPT ORGANIZATIONS -380,782,271. OTHER -33,655,062.
LINE 9:	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** 

Name, address, and EIN (if applicable) of disregarded entity

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Legal domicile (state

or foreign country)

WA

Cat. No. 50135Y

Total income

3,827,625

OMB No. 1545-0047 2019

DLN: 93493314043050

Open to Public Inspection

Direct controlling

entity

Schedule R (Form 990) 2019

**Employer identification number** 

0 N/A

91-0433740

End-of-year assets

Department of the Treasury
Internal Revenue Service
Name of the organization
SWEDISH HEALTH SERVICES

(1) ARNOLD CONDOMINIUM LLC

Part I

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Primary activity

OWNER ASSOCIATION

747 BROADWAY SEATTLE, WA 98122 42-1679118 (2) INSYTU LLC 290,429 0 N/A **HEALTHCARE** WA 747 BROADWAY SEATTLE, WA 98122 83-3651693 (3) SWEDISH HEART INSTITUTE MEDICAL GRP LLC WA PHYSICIAN CLINIC 34,641,568 10,318,260 N/A 747 BROADWAY SEATTLE, WA 98122 91-1911869 (4) SWEDISH PHYSICIANS LLC PHYSICIAN CLINIC WA 130,868,144 38,980,093 N/A 600 UNIVERSITY STREET SUITE 1200 SEATTLE, WA 98101 91-1942315 Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (g) Direct controlling Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Section 512(b) (13) controlled or foreign country) (if section 501(c)(3)) entity entity? Yes No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

See Additional Data Table (a) Name, address, and EIN of		(b)	(c)	(d)	(e)	(f)	(g) Share of	(1	h)	(i)	6	o	(k)
Name, address, and EIN of related organization		Primary activity	Legal domicile (state or foreign country)	entity	Predominant income(related unrelated, excluded from tax under sections 512-514)	Share of d, total incom	Share of e end-of-year assets	Disprop alloca	ortionate utions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	aging o	ercentage wnership
					314)			Yes	No		Yes	No	
Part IV Identification of Related Organi because it had one or more related						nization ans	wered "Ye	s" on F	orm 9	990, Part IV	, line	34	
See Additional Data Table					,,								
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	Le dor (state d	( <b>c)</b> egal micile or foreign		entity (C	(e) pe of entity corp, S corp, or trust)	(f) Share of total income		(g) e of end- year assets	of- Perce owne	ntage	(13)	(i) ion 512(b) controlled entity?
		cou	intry)							_		Ye	s No

ichedule R (Form 990) 2019		Pa	ge <b>3</b>
Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	<b>1</b> g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	<b>1</b> i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	<b>1</b> p		No
q Reimbursement paid by related organization(s) for expenses	<b>1</b> q	Yes	
r Other transfer of cash or property to related organization(s)	1r	Yes	
s Other transfer of cash or property from related organization(s)	1s	Yes	

(a) Name of related organization (b) Transaction type (a-s) (d) Method of determining amount involved (c) Amount involved

Schedule R (Form 990) 2019

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) e all partners section 501(c)(3) ·ganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General d managin partner?	g ?	(k) Percentage ownership
			317)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Form	199	0) 2019

Schedule R (Fo	rm 990) 2019		Page <b>5</b>
Part VII	Supplemental Info	ormation	
	Provide additional infor	mation for responses to questions on Schedule R. (see instructions).	
Retu	ırn Reference	Explanation	

Software ID: Software Version:

	EIN: 91-0433740 ame: SWEDISH HEALTH S	SERVICES				
Form 990, Schedule R, Part II - Identification of Related (a)  Name, address, and EIN of related organization	Tax-Exempt Organizatio (b) Primary activity	ns (c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	(g) Section 512 (b)(13) controlled entity?
1801 LIND AVE SW ATTN TAX DEPT RENTON WA 98057	HEALTHCARE	TX	501(C)(3)	12,I	CHS	Yes No Yes
61-1573313 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	HEALTHCARE	CA	501(C)(3)	12,III	SJHS	Yes
46-1259908 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 46-3516417	HEALTHCARE	тх	501(C)(3)	12,I	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-2765566	HEALTHCARE	ТХ	501(C)(3)	3	SHIS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-2897026	HEALTHCARE	ТХ	501(C)(3)	7	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 84-4273963	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 82-2913146	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-2743883	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 91-1082119	UNEMPLOYMENT	WA	501(C)(3)	12,I	PHS WA	Yes
PO BOX 5128 EVERETT, WA 982065128 94-3264605	TRANS. CARE	WA	501(C)(3)	10	N/A	No
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 95-4322584	SUPPORT	CA	501(C)(3)	7	PHS SOCAL	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 20-1910170	SUPPORT	WA	501(C)(3)	7	PHS WA	Yes
2800 SOUTH 192ND ST 104 SEATAC, WA 98188 27-3133200	HEALTHCARE	WA	501(C)(3)	7	SHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 20-3856995	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1 HOAG DRIVE NEWPORT BEACH, CA 92658 45-3583707	HEALTHCARE	CA	501(C)(3)	12,I	НМНР	Yes
2081 BUSINESS CENTER DR STE 195 NEWPORT BEACH, CA 92663 45-2982422	SUPPORT	CA	501(C)(3)	7	ННЕ	Yes
1 HOAG DRIVE BOX 6100 NEWPORT BEACH, CA 92658 33-0676831	HEALTHCARE	CA	501(C)(3)	10	НМНР	Yes
330 PLACENTIA AVE NEWPORT BEACH, CA 92663 95-3222343	FUNDRAISING	CA	501(C)(3)	7	НМНР	Yes
1 HOAG ROAD BOX 6100 NEWPORT BEACH, CA 92663 95-1643327	HEALTHCARE	CA	501(C)(3)	3	CHN	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-2133781	HEALTHCARE	TX	501(C)(3)	10	CHS	Yes

Form 990, Schedule R, Part II - Identification of Related (a)	Tax-Exempt Organizat		(4)	(a)	(f)	(a)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Exempt Code	Public charity	Direct controlling	Section 512
		or foreign country)	section	(if section 501(c)	entity	controlled
				(3))		
	HEALTHCARE	WA	501(C)(3)	3	PHS WA	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 91-1307555						
	HEALTHCARE	WA	501(C)(3)	7	PHS SJHS	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 81-4260130						
	HEALTHCARE	WA	501(C)(3)	7	WHC	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
91-2003593	HEALTHCARE		501(C)(3)	4	PSIHC	Yes
1801 LIND AVE SW ATTN TAX DEPT	HEALTHCARE		301(0)(3)		I SSITE	163
RENTON, WA 98057						
95-4291515	SUPPORT	WA	501(C)(3)	12,III	KRMC	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 91-6033089						
	SUPPORT	WA	501(C)(3)	7	KRMC	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
23-7005501		Description   Legad om ricing arisety   Legad om ricing or foreign country)   Exempt Code section   Public drainty (19 section 501(c)   PHS WA   Ves   Ves				
	HEALTHCARE	WA	501(C)(3)	3	WHC	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
91-0655392	IMAGING SVCS		501(C)(3)	10	PHS SOCAL	Yes
1801 LIND AVE SW ATTN TAX DEPT	I I I I I I I I I I I I I I I I I I I		301(0)(3)		1113 300/12	163
RENTON, WA 98057 33-0844408						
33-0044400	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 26-4021016						
	HEALTHCARE	TX	501(C)(3)	7	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
75-2220963	GURDORT		504 (6) (2)		DUG OR	
AGGALIAND AND GWATTH TAY DEST	SUPPORT	UR UR	501(C)(3)	/	PHS OK	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
91-1562797	RESEARCH	WA	501(C)(3)	7	SHS	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 91-2054035						
	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 75-2428911						
	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
75-2246348	HEALTHCARE	TX	501(C)(3)	3	CHS	Yes
1801 LIND AVE SW ATTN TAX DEPT						
75-2426010						
,5 2 120010	HEALTHCARE	CA	501(C)(3)	3	CHN	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 95-1643360						
	SUPPORT	WA	501(C)(3)	12,I	SHS	Yes
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
20-0799737	HEALTHCARE	1414	501(C)(2)	10	WHC	Ves
1001 LIND AVE CW ATTN TAY DERT	HEALTHCARE	WA WA	201(C)(2)	10	WITC	res
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057						
56-2290878	HEALTHCARE	CA	501(C)(3)	7	PHS SOCAL	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 95-3544877						
22 23 11077	HEALTHCARE	AK	501(C)(3)	7	PHS WA	Yes
1801 LIND AVE SW ATTN TAX DEPT						
RENTON, WA 98057 92-0093565						

Form 990, Schedule R, Part II - Identification of Related (a)	Tax-Exempt Organiza	tions (c)	(d)	(e)	(f)		g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section	on 512 (13)
		or foreign country)	section	(if section 501(c)	entity	conti	rolled
				(3))		Yes	No
	HEALTHCARE	OR	501(C)(3)	7	PHS OR	Yes	NO
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 91-1940286							
	SUPPORT	WA	501(C)(3)	7	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 91-1789266							
	SUPPORT	OR	501(C)(3)	7	PHS OR	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
93-0800140	HEALTHCARE	OR	501(C)(3)	7	PHS OR	Yes	<u> </u>
1801 LIND AVE SW ATTN TAX DEPT	HEALITICARE		301(0)(3)	ľ	THIS OK	163	
RENTON, WA 98057							
93-0692907	SUPPORT	WA	501(C)(3)	7	N/A		No
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 47-3385506							
	SUPPORT	WA	501(C)(3)	7	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
31-1744654							
	HEALTHCARE	WA	501(C)(3)	12,II	PSJH		No
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
91-1549796	HEALTHCARE	MT	501(C)(3)	3	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT	THE RETTIES ARE	'''	301(0)(3)		THIS WAY	103	
RENTON, WA 98057 81-0231793							
01-0231/93	HEALTHCARE	OR	501(C)(3)	3	PHS	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 51-0216587							
	HEALTHCARE	WA	501(C)(3)	3	PHS	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
51-0216586	LIEAL TUGARE	14/0	504 (0) (2)		PMWHC		<u> </u>
4004 JAND N/E OW ATTHE TAY DEDT	HEALTHCARE	WA	501(C)(3)	3	PMWHC	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
91-1303277	MEDICAID	OR	501(C)(4)	N/A	PHP	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 55-0828701							
	HEALTHCARE	WA	501(C)(3)	7	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 32-0014330							
	HEALTHCARE	WA	501(C)(3)	7	PHS W WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
91-1433382	HEALTHCARE	OR	501(C)(4)	N/A	PPP	Yes	<del>                                     </del>
1801 LIND AVE SW ATTN TAX DEPT							
93-0863097							
22 000007	HEALTHCARE	CA	501(C)(3)	3	PHS	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 51-0216589							
	HEALTHCARE	OR	501(C)(3)	7	PHS OR	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
93-0921990	LICALTUCADE	1ALA	E01(C)(2)	7	DIIC W WA	V	<u> </u>
4004 LIND AVE CW ATTY TAY DEDT	HEALTHCARE	WA	501(C)(3)	<b> </b>	PHS W WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
27-2552749	HEALTHCARE	WA	501(C)(3)	7	PHS W WA	Yes	-
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 91-2077378							
J_ 20//3/0	HEALTHCARE	CA	501(C)(3)	7	PHS SOCAL	Yes	<del>                                     </del>
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 51-0224944							

			(d)	(e)	(f)	(4	g)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Exempt Code	Public charity	Direct controlling	Section	on 512 (13)
		or foreign country)	Section	(if section 501(c)	entity	contr	folled
				(3))		Yes	No
	HEALTHCARE	WA	501(C)(3)	7	PHS W WA	Yes	NO
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 93-1554288							
93-1334200	HEALTHCARE	CA	501(C)(3)	12,I	PHS SOCAL	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 33-0283773							
	HEALTHCARE	OR	501(C)(3)	7	PHS OR	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 94-3079515							
	RELIGIOUS ORG	WA	501(C)(3)	1	N/A		No
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
	UEALTUGARE		504 (0)(2)		DUG WA		-
	HEALTHCARE	WA	501(C)(3)	/	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
91-1188119	HEALTHCARE	OP	501(C)(3)	7	PHS OR	Yes	<del>                                     </del>
1801 LIND AVE SW ATTN TAX DEPT			3-1(0)(0)		5	, ca	
RENTON, WA 98057	### ATT'N TAX DEPT    MEALTHCARE   WA   SELECTOR   12   SOURCE						
93-0889144	SUPPORT	WA	501(C)(3)	7	PHS WA	Yes	_
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 31-1629656							
31 1023030	HEALTHCARE	WA	501(C)(4)	N/A	PHS OR	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 91-1861964							
	HEALTHCARE	OR	501(C)(3)	7	PHS OR	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
93-1231494							
	SUPPORT	WA	501(C)(3)	10	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
31-1584166	HEALTHCARE		501(C)(3)	2	BHS SOCAL	Yes	-
1001 LIND AVE CW ATTN TAY DEDT	HEALTHCAKE		301(0)(3)		FIIS SOCAL	163	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
95-1684082	HEALTHCARE	CA	501(C)(3)	3	PHS SOCAL	Yes	_
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 81-4542216							
01 1012210	HEALTHCARE	OR	501(C)(3)	7	PHS OR	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 93-0927320							
	SUPPORT	WA	501(C)(3)	7	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
91-2171539							
	SUPPORT	WA	501(C)(3)	7	IPHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
94-3244854	HEALTHOADE	\A/A	501(C)(3)	12 111	N/A		No
1901 LIND AVE CW ATTN TAX DEST	ITEALTICARE	VVA	301(0)(3)	12,111	Tray C		110
1801 LIND AVE SW ATTN TAX DEPT RENTON 429 1011014 222							
81-1244422	HEALTHCARE	WA	501(C)(3)	7	PHS WA	Yes	+
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 94-3078543							
	HEALTHCARE	МТ	501(C)(3)	3	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 81-0463482		<u>l</u> .					
	HEALTHCARE	WA	501(C)(3)	7	PHS WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT							
RENTON, WA 98057 45-2841492							
	SUPPORT	WA	501(C)(3)	7	PHS W WA	Yes	
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
91-1097056							

### APPLIES ASSETS AND TAKE OFF	Form 990, Schedule R, Part II - Identification of Relate (a)	ed Tax-Exempt Organiza (b)	tions (c)	(d)	(e)	(f)	/-	1)
March   Marc	Name, address, and EIN of related organization	Primary activity	Legal domicile	Exempt Code	Public charity	Direct controlling	Section	n 512
March   Marc				Section	(if section 501(c)	entity	contr	olled
MEATH-CARE   OR   SLIC(S)   7					(3))			
18   17   17   17   18   18   18   18		HEALTHCARE	OR	501(C)(3)	7	PHS OR		110
150 LIBRO AND SERVICE AND ADDRESS OF A SOLUTIONS OF A SOLUTION OF A SOLU	1801 LIND AVE SW ATTN TAX DEPT							
	RENTON, WA 98057 93-0575982							
PRINTING AND GROSS		HEALTHCARE	CA	501(C)(3)	10	PHS SOCAL	Yes	
MILETER   MILE	1801 LIND AVE SW ATTN TAX DEPT							
SERIE UND PLOT ON A"TO TAK DEPT	95-3264139	UEAL TUGARE		504 (0)(2)		DTG!!		
CELLOUAN, 199575   MAINT-CARE   OR		HEALTHCARE	CA	501(C)(3)	/	PICH	Yes	
MEATHCARE   OR   SELECTION   L. 1   NO OR   Yes	RENTON, WA 98057							
	33-0261016	HEALTHCARE	OR	501(C)(3)	12, I	PHS OR	Yes	_
NENTOL NA 8,8957	1801 LIND AVE SW ATTN TAX DEPT							
REALTHCARE   CA   \$03(C(3))   3   ORIG   Ves	RENTON, WA 98057							
SELFOR, W. 99027   SOLICIO   SOLIC	33 1003/30	HEALTHCARE	CA	501(C)(3)	3	SJHS	Yes	
MEALTH-CARE   CA   SOLICI(3)   7   RMF   Yes	1801 LIND AVE SW ATTN TAX DEPT							
1992 LIND AND SW ATTN TAX DEPT (1992) 1992 1993 1993 1993 1993 1993 1993 1993	RENTON, WA 98057 94-1243669							
SRITON, WAS 99337  447-77313  467-1100-AVE SWATTN TAX DEFT  467-77313  477-77313  477-77313  477-77313  477-77313  477-77313  477-77313  477-77		HEALTHCARE	CA	501(C)(3)	7	RMH	Yes	
### ##################################	1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
	94-2779313	UEAL TUGARE		504 (0)(2)		63116		
REPTOR, WA 90057	1001 LIND AVE CIVI ATTN TAY DEST	INEALINCAKE	CA	) 201(C)(3)	3	SIMS	Yes	
SUPPORT CA SOLICI(3) 7 PSIFC YES  SUPPORT CA SOLICI(3) 7 PSIFC YES  SETON, WA SERST  SETON, WA SERT  SETON, WA SERT  SETON, WA SERT  SETON, WA SERT  SETON, WA	RENTON, WA 98057							
	94-1384665	SUPPORT	CA	501(C)(3)	7	PSJHC	Yes	_
SERTON, WA 98057   SERIOR	1801 LIND AVE SW ATTN TAX DEPT							
MEALTHCARE   CA   S01(C)(3)   S   SHS   Yes	RENTON, WA 98057							
RENTON, WA 90057  APPLYSN COLLA3 WA 501(C)(3) 7 WINC Yes  1801 LIND AVE SW ATTN "AX DEPT  RENTON, WA 90057  SHELL CORP MT 501(C)(3) 1 PHS WA 10  1801 LIND AVE SW ATTN "AX DEPT  RENTON, WA 90057  RELIGIOUS ORG CA 501(C)(3) 1 VA 10  RELIGIOUS ORG CA 501(C)(3) 3 SRMH Yes  RELIGIOUS ORG CA 501(C)(3) 3 SRMH Yes  RELIGIOUS ORG CA 501(C)(3) 1 SSIO NO  RELIGIOUS ORG CA 501(C)(3) 3 SRMH Yes  RELIGIOUS ORG CA 501(C)(3) 1 SSIO NO  RELIGIOUS ORG CA 501(C)(3) 3 SIHS Yes  RELIGIOUS ORG CA 501(C)(3) SIHS YES  RELIGIOUS	33 6100073	HEALTHCARE	CA	501(C)(3)	3	SJHS	Yes	
PHYSN COLLA3	1801 LIND AVE SW ATTN TAX DEPT							
S01 LIND AVE SW ATTN TAX DEPT   S1-150/922	RENTON, WA 98057 94-1231005							
SHELL CORP MT 501(C)(3) 1 9HS WA		PHYSN COLLAB	WA	501(C)(3)	7	WHC	Yes	
SHELL CORP   MT   SOLIC()(3)   1   PHS WA   No	1801 LIND AVE SW ATTN TAX DEPT							
1801 LIND AVE SW ATTN TAX DEPT	61-1502822	CHELL CODE	NAT.	F01(C)(3)		DUG MA		N
RELIGIOUS ORG CA 501(C)(3) 1 N/A NO NO RELIGIOUS ORG CA 501(C)(3) 1 N/A NO NO RESTORMENT NAX DEPT RESTON, WA 98057  RELIGIOUS ORG CA 501(C)(3) 1 N/A NO	AGOALLAND AVE OW ATTN TAY DEBT	SHELL CORP	MI	501(C)(3)		PHS WA		INO
RELIGIOUS ORG CA 501(C)(3) 1 N/A NO RELIGIOUS ORG CA 501(C)(3) 1 N/A NO RELIGIOUS ORG CA 501(C)(3) 1 N/A NO RELIGIOUS ORG CA 501(C)(3) 3 SRMH YES CA 501(C)(3) 1 SSJO NO RELIGIOUS ORG CA 501(C)(3) 1 SSJO NO RELIGIOUS ORG CA 501(C)(3) 3 SIHS YES CANNOTING CANNOTIN	RENTON, WA 98057							
REKTON, WA 98057    HEALTHCARE	26-2612415	RELIGIOUS ORG	CA	501(C)(3)	1	N/A		No
HEALTHCARE   CA   501(C)(3)   3   SRMH   Yes	1801 LIND AVE SW ATTN TAX DEPT							
HEALTHCARE CA 501(C)(3) 3 SRMH Yes RELIGIOUS ORG CA 501(C)(3) 1 SSJO NO RELIGIOUS ORG CA 501(C)(3) 3 SJHS Yes REALTHCARE CA 501(C)(3) 3 SJHS Yes REALTHCARE CA 501(C)(3) 12,I PSJH NO REALTHCARE CA 501(C)(3) 12,I PSJH NO REALTHCARE CA 501(C)(3) 10 SJHS Yes REALTHCARE CA 501(C)(3) 10 SJHS Yes REALTHCARE CA 501(C)(3) 3 SJHS Yes REALTHCARE CA 501(C)(3) 10 SJHS YES REALTHCARE CA 501(C)(3) 1	RENTON, WA 98057 95-1643383							
RELIGIOUS ORG CA 501(C)(3) 1 SSJO NO  RELIGIOUS ORG CA 501(C)(3) 1 SSJO NO  RELIGIOUS ORG CA 501(C)(3) 1 SSJO NO  RELIGIOUS ORG CA 501(C)(3) 3 SJHS Yes  RELIGIOUS ORG CA 501(C)(3) 12,I PSJH NO  RELIGIOUS ORG CA 501(C)(3) 12,I PSJH NO  RELIGIOUS ORG CA 501(C)(3) 10 SJHS Yes  RELIGIOUS ORG CA 501(C)(3) 10 SJHS Yes  RELIGIOUS ORG CA 501(C)(3) 3 SJHS Yes  RELIGIOUS ORG CA 501(C)(3) 5 SJHS YES  RELIGIOUS ORG C		HEALTHCARE	CA	501(C)(3)	3	SRMH	Yes	
S8-0395200   RELIGIOUS ORG   CA   S01(C)(3)   1   SSJO   No   No   No   SSJO   No   No   SSJO   No   SSJO   No   SSJO   No   SSJO   No   No   No   SSJO   No   SSJO   No   No   SSJO   No   No   SSJO   No   No   No   SSJO   No   No   No   SSJO   No   No   No   No   No   SSJO   No   No   No   No   No   No   No   N	1801 LIND AVE SW ATTN TAX DEPT							
BIOL LIND AVE SW ATTN TAX DEPT   REALTHCARE	68-0395200							
RENTON, WA 98057  TRENTON, WA 98057  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  RENTON, WA 98057		RELIGIOUS ORG	CA	501(C)(3)	1	SSJO		No
PEALTHCARE   CA   S01(C)(3)   3   SJHS   Yes	1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  181-4791043  HEALTHCARE  CA 501(C)(3) 12,I PSJH No  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE  CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  RENTON, WA 98057  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  RENTON, WA 98057	27-1666576	HEALTHCARE	CΔ	501(C)(3)	3	SIHS	Yer	_
RENTON, WA 98057 81-4791043  HEALTHCARE  CA  501(C)(3)  12,I  PSJH  No  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE  CA  501(C)(3)  10  SJHS  Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  33-0143024  HEALTHCARE  CA  501(C)(3)  3  SJHS  Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  33-0185031  HEALTHCARE  CA  501(C)(3)  3  SJHS  Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  88-0331084  HEALTHCARE  CA  501(C)(3)  3  SJHS  Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	1801 LIND AVE SW ATTN TAY DEPT	TEACH CARE			Ĭ	33.13	162	
HEALTHCARE CA 501(C)(3) 12,I PSJH No  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 95-3589356  HEALTHCARE CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 33-0143024  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 33-0185031  HEALTHCARE CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 88-0331084  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 88-0331084  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	RENTON, WA 98057							
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE  CA 501(C)(3) 10 SJHS Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	O1-4/91U43	HEALTHCARE	CA	501(C)(3)	12,I	PSJH		No
HEALTHCARE CA 501(C)(3) 10 SJHS Yes  RENTON, WA 98057 33-0143024 HEALTHCARE CA 501(C)(3) 3 SJHS Yes  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  RENTON, WA 98057 33-0185031 HEALTHCARE CA 501(C)(3) 10 SJHS Yes  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  HEALTHCARE CA 501(C)(3) 10 SJHS Yes  HEALTHCARE CA 501(C)(3) 10 SJHS Yes  HEALTHCARE CA 501(C)(3) 3 SJHS Yes	1801 LIND AVE SW ATTN TAX DEPT							
HEALTHCARE CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 33-0143024  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 33-0185031  HEALTHCARE CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 58-0331084  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	RENTON, WA 98057 95-3589356							
RENTON, WA 98057 33-0143024  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 33-0185031  HEALTHCARE  CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  RENTON, WA 98057		HEALTHCARE	CA	501(C)(3)	10	SJHS	Yes	
## HEALTHCARE CA 501(C)(3) 3 SJHS Yes ## HEALTHCARE CA 501(C)(3) 3 SJHS Yes ## HEALTHCARE CA 501(C)(3) 3 SJHS Yes ## HEALTHCARE CA 501(C)(3) 10 SJHS Yes ## HEALTHCARE CA 501(C)(3) 3 SJHS Yes ## HEALTHCARE CA 501(C)(3) SJHS YES ## HEALTHCARE CA 501(C)(C)(C)(C)(C)(C)(C)(C)(C)(C)(C)(C)(C)(	1801 LIND AVE SW ATTN TAX DEPT							
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  33-0185031  HEALTHCARE  CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  68-0331084  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	33-0143024							
RENTON, WA 98057 33-0185031  HEALTHCARE  CA 501(C)(3) 10 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 68-0331084  HEALTHCARE  CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057		HEALTHCARE	CA	<sup>501(C)(3)</sup>	[3	SJHS	Yes	
33-0185031  HEALTHCARE  CA  501(C)(3)  10  SJHS  Yes  1801 LIND AVE SW ATTN TAX DEPT 68-0331084  HEALTHCARE  CA  501(C)(3)  3  SJHS  Yes	1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057							
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057  HEALTHCARE CA 501(C)(3) 3 SJHS Yes RENTON, WA 98057	33-0185031	HEALTHCARE	CA	501(C)(3)	10	SIHS	Vec	<u> </u>
RENTON, WA 98057 58-0331084  HEALTHCARE  CA  501(C)(3)  3  SJHS  Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	1801 LIND AVE SW ATTN TAY DERT	HEALITICANL		301(0)(3)		33,13	162	
HEALTHCARE CA 501(C)(3) 3 SJHS Yes  1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	RENTON, WA 98057							
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057	oo-u331084	   HEALTHCARE	CA	501(C)(3)	3	SJHS	Yes	<del>                                     </del>
RENTON, WA 98057	1801 LIND AVE SW ATTN TAX DEPT						_	
44-11202YD	RENTON, WA 98057 94-1156596							

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (e) Public charity (d) (f) (b) (c) (g) Direct controlling Name, address, and EIN of related organization Legal domicile Primary activity Exempt Code Section 512 (state section status entity (b)(13)or foreign country) (if section 501(c) controlled (3))entity? Yes No HEALTHCARE CA CHN 501(C)(3) Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 95-1643359 HEALTHCARE CA 501(C)(3) CHN Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 95-1643324 PHS WA SUPPORT WA 501(C)(3) Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 94-3176618 CA **HEALTHCARE** 501(C)(3) CHN Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 95-1914489 **HEALTHCARE**  $\mathsf{TX}$ 501(C)(3) CHS Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-1653181 PHS WA HEALTHCARE МΤ 501(C)(3) Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 23-7056976 EDUCATION ΜT 501(C)(3) 10 PHS WA Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 81-0233495 HEALTHCARE WA 3 WHC 501(C)(3) Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 27-2305304 HEALTHCARE WA 501(C)(3) SHS Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 91-0983214 HOLDING CO WA 501(C)(3) 12,I SHS Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 27-3139262 HEALTHCARE CA 501(C)(3) PHS SOCAL Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 83-3972614 SUPPORT WA 501(C)(3) PHS WA Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 91-1180824 SUPPORT CA 10 PHS SOCAL 501(C)(3) Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 91-1293869 SUPPORT PHS OR OR 501(C)(3) 10 Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 91-1214491 **EDUCATION** ΜT 501(C)(3) 2 PHS Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 81-0231777 SHELL CORPORATION WA 501(C)(3) 12,II PHS W WA Yes 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 45-4171900

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) General Legal (g) Predominant income(related Disproprtionate (k) (b) Direct Share of total Share of end-ofor Domicile allocations? Percentage Name, address, and EIN of Code V-UBI amount in Primary activity Managing (State Controlling income year assets ownership Box 20 of Schedule K-1 related organization unrelated. Entity Partner? excluded from (Form 1065) Foreign tax under Country sections 512-514) Yes No Yes No 20TH STREET SURGERY LLC AMBULATORY SURG CA N/A 1301 20TH STREET STE 140 SANTA MONICA, CA 90404 73-1735618 BROADWAY IMAGING LLC MEDICAL IMAGING ΜT N/A 500 W BROADWAY MISSOULA, MT 59802 52-2405971 CENTER FOR MATERNAL HEALTHCARE CA N/A NEWBORN AND CHILD 1801 LIND AVE SW ATTN TAX RENTON, WA 98057 81-3526875 CLACKAMAS RADIATION RADIATION ONCOL OR N/A ONCOLOGY CENTER LLC 4400 NE HALSEY ST BLDG II 495 PORTLAND, OR 97213 26-0381897 COASTAL ASC HOLDINGS LLC HEALTHCARE CA N/A ONE HOAG DRIVE BOX 6100 NEWPORT BEACH, CA 92663 81-0986844 COVENANT LONG-TERM CARE HEALTHCARE ΤX N/A 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 20-5033419 BRIDGEPORT MEDICAL IMAGING DIAG. N/A IMAGING (BMI) 4400 NE HALSEY 495 PORTLAND, OR 97213 26-0796953 CENTER FOR MEDICAL IMAGING DIAG. OR N/A IMAGING (CMI) 4400 NE HALSEY 495 PORTLAND, OR 97213 20-0477972 FULLERTON SURGICAL AMBULATORY SURG N/A CA CENTER LP 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 47-0927394 GREATER VALLEY MEDICAL REAL ESTATE - MOB CA N/A BUILDING LP 501 S BUENA VISTA ST BURBANK, CA 91505 95-4570858 HCSA PROPERTIES LLC REAL ESTATE RENT WA SHS UNRELATED 167,112 8,554,709 No 167,112 No 56.000 % 1600 M STREET NW AUBURN, WA 98001 46-0620892 HERITAGE INVESTMENT INVESTMENTS CA N/A **GROUP I LLC** 500 S MAIN STREET STE 1000 ORANGE, CA 92868 27-1000061 HOAG ORTHOPEDIC **HEALTHCARE** CA N/A INSTITUTE ONE HOAG DRIVE BOX 6100 NEWPORT BEACH, CA 92658 61-1588294 IMAGING ASSOCIATES LLC MEDICAL IMAGING N/A 3650 PIPER STREET STE A ANCHORAGE, AK 99508 20-3906048 MEDICAL IMAGING INLAND IMAGING LLC WA N/A 801 S STEVENS ST SPOKANE, WA 99204 91-1855796

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (d) General Legal (g) Disproprtionate (k) (b) Predominant Code V-UBI amount Direct Share of total Share of end-of-Domicile Name, address, and EIN of allocations? Percentage Primary activity income(related, in Managing (State Controlling income vear assets ownership Box 20 of Schedule related organization unrelated. Partner? or Entity excluded from K-1 Foreign (Form 1065) tax under Country) sections 512-514) Yes Yes No No LSC REAL PROPERTY LLC REAL ESTATE ΤX N/A 2301 QUAKER AVENUE LUBBOCK, TX 79410 47-4646059 METHODIST DIAGNOSTIC IMAGING HEALTHCARE TX N/A 4005 24TH STREET LUBBOCK, TX 79410 75-2343261 CA N/A NEWPORT IMAGING CENTER HEALTHCARE 360 SAN MIGUEL NEWPORT BEACH, CA 92660 33-0191776 **NEWPORT SURGICAL PARTNERS HEALTHCARE** CA N/A 27271 LAS RAMBLAS 350 MISSION VIEJO, CA 92691 39-2060266 OREGON ADVANCED IMAGING LLC MEDICAL IMAGING OR N/A 881 OHARE PARKWAY MEDFORD, OR 97504 45-0471748 OREGON OUTPATIENT SURGERY AMBULATORY SURG OR N/A CENTER 7300 SW CHILDS RD TIGARD, OR 97224 22-3883387 PETCT IMAGING AT SWEDISH MEDICAL IMAGING WA SHS RELATED 892,768 619,073 No 63.000 % CANCER INSTITUTE LLC 1221 MADISON STREET SEATTLE, WA 98104 20-3132044 PHS INVESTMENT TRUST SHORT INVESTMENTS WA N/A TERM INVESTMENT PORTFOLIO 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 81-2701056 PROV RADIATION ONCOLOGY REAL ESTATE - MOB OR N/A **DEVELOP ASSN** 4400 NE HALSEY 495 PORTLAND, OR 97213 26-0682491 PROVIDENCE CHILDREN'S NEONATAL CARE WA N/A **NEONATAL SERVICES** 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 47-0918549 PROVIDENCE HOUSE HEARING **HEALTHCARE** CA N/A HEALTH CENTERS LLC 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 PROVIDENCE IMAGING CENTER MEDICAL IMAGING  $\mathsf{AK}$ N/A JOINT VENTURE 1801 LIND AVE SW ATTN TAX DEPT **RENTON, WA 98057** 92-0118807 PROVIDENCE ST JOSEPH HEALTH INVESTMENTS WA N/A LONG TERM PORTFOLIO 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 82-3190634 PROVIDENCE SURGERY CENTER AMBULATORY SURG MΤ N/A 902 N ORANGE ST MISSOULA, MT 59802 84-1401625

PROVIDENCESILVERTON REHAB

4400 NE HALSEY 425 PORTLAND, OR 97213 48-1287267 REHAB SERVICES

OR

N/A

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) Predominant (h) (i) **(f)** Share of total General Legal (g) Share of end-of-**(b)** Primary activity Disproprtionate Code V-UBI amount (k) (a) Name, address, and EIN of Direct or Domicile income(related allocations? Percentage in Managing (State Controlling income year assets related organization unrelated, Box 20 of Schedule ownership Partner? or Foreign Entity excluded from K-1 tax under (Form 1065) Country) sections 512-514) Yes No Yes No PROVIDENCE UCLA USP AMBULATORY SURG CA N/A SURGERY CENTER JV 15305 DALLAS PKWY STE 1600 LB 28 ADDISON, TX 75001 32-0503030 PROVIDENCEUSP SOUTH BAY AMBULATORY SURG CA N/A SURGERY CENTERS 15305 DALLAS PKWY STE 1600 LB 28 ADDISON, TX 75001 47-5064486 PROVIDENCEUSP SURGERY AMBULATORY SURG CA N/A CENTERS LLC 11550 INDIAN HILLS ROAD 160 MISSION HILLS, CA 91345 20-0684116 RADIATION THERAPY HEALTHCARE WA SHS RELATED 6,059,631 2,140,269 No Yes 50.000 % INNOVATIONS LLC 1221 MADISON STREET 1ST FL SEATTLE, WA 98104 30-0553035 REDMOND AMBULATORY AMBULATORY SURG WA SHS RELATED -426,163 2,631,453 Yes 49.000 % No SURGERY CENTER LLC

SURGERY CENTER LLC								
805 MADISON ST STE 901 SEATTLE, WA 98104 81-3558711								
SANTA ANA MOB LLC	REAL ESTATE - MOB	CA	N/A					
1800 QUAIL STREET STE 100 NEWPORT BEACH, CA 92660 75-3205306								
SHA LLC	HEALTHCARE	TX	N/A					
12940 NORTH HIGHWAY 183 AUSTIN, TX 78750 75-2569094								
SJO ASC HOLDINGS LLC	HEALTHCARE	CA	N/A					
1140 W LA VETA AVE ORANGE, CA 92868 82-1655501								
ST JOSEPH PHYSICIAN VENTURES I LLC	REAL ESTATE	CA	N/A					_
1100 WEST STEWART DRIVE ORANGE, CA 92868 45-4521884								
ST JOSEPHSATELLITE DIALYSIS CENTERS LLC	HEALTHCARE	CA	N/A					
300 SANTANA ROW STE 300 SAN JOSE, CA 95128 81-4657391								
ST JUDE SURGICAL CENTERS LLC	AMBULATORY SURG	CA	N/A					
1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057								
82-3352570								
SURGERY CENTER AT TANASBOURNE LLC	AMBULATORY SURG	KS	N/A					
11221 ROE AVE STE 300 LEAWOOD, KS 66211 20-8187971								
TARZANA PEDIATRIC VENTURES LLC	HEALTHCARE	CA	N/A					
18321 CLARK ST TARZANA, CA 91356 82-1308306								
THE MADISON SPOKANE INN LLC	HOTEL SERVICES	WA	N/A					<del>_</del>
15 WEST ROCKWOOD BLVD SPOKANE, WA 99204 84-1606484								
YELM MEDICAL OFFICE BUILDING	REAL ESTATE - MOB	WA	N/A					
2840 CRITES ST SW STE 104 TUMATER, WA 98512 26-3685020								

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile entity (C corp, S corp, income ownership (b)(13)year (state or foreign controlled or trust) assets country) entity? Yes No 1221 MADISON STREET OWNERS ASSOC OWNERS' ASSOC. WA N/A No 747 BROADWAY SEATTLE, WA 98122 20-1954319 AMERICAN UNITY GROUP LTD CAPTIVE INSURANCE BD N/A No 90 PITTS BAY ROAD PEMBROKE AYIN HEALTH SOLUTIONS INC N/A **HEALTHCARE** DE No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 83-3037172 BLUETREE NETWORK INC **HEALTHCARE** WI N/A No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 90-0872936 BOURGET HEALTH SERVICES INC N/A CLIN/MED LAB WA No 101 W 8TH AVE TAF C-9 SPOKANE, WA 99220 91-1354431 N/A CARON HEALTH CORPORATION MED PHYS SVCS MT No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 81-0486082 COMMUNITY TECHNOLOGIES INC IT SVCS DE N/A Νo 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 84-4722399 DATU HEALTH INC AND SUBSIDIARIES IT SVCS DF N/A No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 46-3070062 ENGAGE IT SERVICES INC IT SVCS DE N/A c No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 84-4058573 HOAG MANAGEMENT SERVICES INC HEALTHCARE CA N/A lc No 1 HOAG DRIVE BOX 6100 NEWPORT BEACH, CA 92658 33-0731587 HOAG PHYSICIAN PARTNERS **HEALTHCARE** CA N/A lc No 16148 SAND CANYON AVE IRVINE, CA 92618 83-4276044 LUBBOCK METHODIST HOSP PRACTICE MGMT INACTIVE TX N/A lc No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-2578995 LUBBOCK METHODIST HOSPITAL SVCS HEALTHCARE TX N/A c No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 75-2118585 LUMEDIC ACQUISITION CO INC HEALTHCARE N/A WA No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 83-3881097

MISSION VIEJO MEDICAL VENTURES

27800 MEDICAL CENTER RD MISSION VIEJO, CA 92691

33-0212905

HEALTHCARE

CA

N/A

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (h) (i) (a) (e) (f) (g) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp, S corp, (b)(13)entity income ownership year (state or foreign controlled or trust) assets country) entity? Yes No PERFORMANCE HEALTH TECHNOLOGY LTD HEALTHCARE OR N/A Nο 3993 FAIRVIEW INDUSTRIAL DR SE SALEM, OR 97302 93-1211733 MEDIREVV INC **HEALTHCARE** DΕ N/A lc No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 20-8783763 PHN HOLDINGS N/A STRAT PLAN SVCS CA No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 46-1814184 PIONEER INNOVATIONS INC N/A HEALTH INNOVATIS WA No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 36-4818191 PROVIDENCE ASSURANCE INC CAPTIVE INSURANCE ΑZ N/A No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 20-8194071 PROVIDENCE GLOBAL CENTER LLP IT SVCS IN N/A lc No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 98-1516461 PROVIDENCE HEALTH CARE VENTURES INC CLIN/MED LAB WA N/A No 101 W 8TH AVE TAF C-9 SPOKANE, WA 99220 90-0155714 PROVIDENCE HEALTH NETWORK PREPAID HEALTH CA N/A lc No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 80-0886966 CA N/A PROVIDENCE HEALTH VENTURES INC INVESTMENT Nο 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 33-0122216 PROVIDENCE PHYSICIAN SERVICES CO **HEALTHCARE** WA N/A No 101 W 8TH AVE TAF C-9 SPOKANE, WA 99220 91-1216033 PROVIDENCE RCM GROUP HOLDING COMPANY DE N/A No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 84-4686520 PROVIDENCE SERVICES GROUP INC HOLDING COMPANY DΕ N/A No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 84-4704409 ST JOSEPH HEALTH HOLDING COMPANY CA N/A c No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 46-2340232

ST JOSEPH HEALTH SOURCE INC

RENTON, WA 98057 46-1900168

RENTON, WA 98057 33-0155323

1801 LIND AVE SW ATTN TAX DEPT

1801 LIND AVE SW ATTN TAX DEPT

ST JOSEPH PROF SVCS ENTERPRSES INC

**HEALTHCARE** 

HEALTHCARE

CA

CA

N/A

N/A

No

No

(q) (h) (i) (a) (c) (d) (e) (f) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp, S corp, ownership (b)(13)entity income vear (state or foreign controlled or trust) assets entity? country) Yes No N/A VINSERRA INC INVESTMENTS CA No 1801 LIND AVE SW ATTN TAX DEPT RENTON, WA 98057 95-3943315 WESTERN HEALTHCONNECT VENTURES INC. INVESTMENTS WA N/A Nο

Nο

No

Nο

In/A

N/A

In/A

CA

DE

CA

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

HEALTHCARE

HEALTHCARE

HOLDING COMPANY

1801 LIND AVE SW ATTN TAX DEPT

ENDOSCOPY CENTER OF SOUTHERN

1801 LIND AVE SW ATTN TAX DEPT

PROVIDENCE ST JOSEPH HEALTH NETWORK

RENTON, WA 98057 80-0953654

1301 20TH ST STE 280 SANTA MONICA, CA 90404

GRADY BLOCKER LLC

RENTON, WA 98057 84-2092143

20555 EARL ST TORRANCE, CA 90503

82-3771547

CALIFORNIA

95-2880495

(b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) 5,497,310 SWEDISH MEDICAL CENTER FOUNDATION В COST SWEDISH MEDICAL CENTER FOUNDATION С 12,463,690 COST SWEDISH EDMONDS .] 1,693,994 COST PETCT IMAGING SWEDISH CANCER INSTITUTE J 5.833.784 COST PROVIDENCE HEALTH & SERVICES MONTANA COST 1 17,424,713 PROVIDENCE HEALTH & SERVICES WASHINGTON .1 160,977 COST SWEDISH EDMONDS 7,842,916 COST PETCT IMAGING SWEDISH CANCER INSTITUTE 9,770,932 COST PROVIDENCE HEALTH & SERVICES WASHINGTON 391,579 COST RADIATION THERAPIES INNOVATION 85,827 COST SWEDISH EDMONDS 0 2,685,932 COST PACMED CLINICS DBA PACIFIC MEDICAL CENTERS 189,091 COST 0 PETCT IMAGING SWEDISH CANCER INSTITUTE 0 1,869,656 COST PROVIDENCE HEALTH & SERVICES WASHINGTON Ω 3,510,261 COST PROVIDENCE HEALTH & SERVICES WASHINGTON Q 109,596 COST

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R

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893,823,416

10,092,737

118,222,171

COST

COST

COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

PROVIDENCE HEALTH & SERVICES WASHINGTON

SWEDISH EDMONDS

SWEDISH EDMONDS