Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990PF for instructions and the latest information. For calendar year 2019 or tax year beginning , and ending A Employer identification number Name of foundation BOETTCHER FOUNDATION 84-0404274 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 2210 s 600 Seventeenth Street 303-534-1937 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here Denver CO 80202 Initial return Initial return of a former public charity G Check all that apply: \ D 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust ____ Other taxable private foundation under section 507(b)(1)(A), check here J Accounting method: I Fair market value of all assets at end of year Accruat F If the foundation is in a 60-month termination Other (specify) (from Part II, col. (c), line 16) under section 507(b)(1)(B), check here 310, 858, 365. (Part I, column (d), must be on cash basis.) ▶\$ Part | Analysis of Revenue and Expenses (d) Disbursements or charitable purposes (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income ıncome 10 (cash basis only) 242,000 N/A Contributions, gifts, grants, etc., received FEB 2 Check Inf the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 1,659,200 1,659,200 Dividends and interest from securities 5a Gross rents RECEIVED b Net rental income ur (loss) 13,213,044 68 Net gain or (load) from sale of assets not on line 10 <u>808</u> b Gross sales price for all assets on line 8a 13,199,195 7 Capital gain net income (from Part IV, line 2) Net short-term capital gain OGDEN, UT Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) 935,904 1,188,894 11 Other income See Statement 1 12 Total. Add lines 1 through 11 16,050,148 16,047,289 499,227 26,212. 473,015. Compensation of officers, directors, trustees, etc 954,645 64,713 869 768. 14 Other employee salaries and wages 15 Pension plans, employee benefits 493,549 39,484. 454.065. Expenses 14 673 0. 14,673. 16a Legal fees Stmt 2 Stmt 3 85,313. 35,219 50,094. **b** Accounting fees 594,922 471,618 Stmt 4 61,766. c Other professional fees 17 Interest -149,051 Stmt 5 776 0. 18 Taxes 19 Depreciation and depletion 396 930 24,383 372,547. 20 Occupancy 7,510 122,260 114,750. 21 Travel, conferences, and meetings 695 22 Printing and publications 11,325 10,630. Stmt 6 1,162,582 24 996 1,137,586. 23 Other expenses 24 Total operating and administrative 695,606 4,186,375 3,558,894. expenses. Add lines 13 through 23 9,801,099 9,807,718. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements Add lines 24 and 25 13,987,474 695,606 13,366,612. 27 Subtract line 26 from line 12: 2.062,674 a Excess of revenue over expenses and disbursements 15,351,683 b Net investment income (if negative, enter -0-) C Adjusted net income (if negative, enter -0-) N/A

Г	Part II Balance Sheets Attached schedules and amounts in the description		Beginning of year	End of year			
LF.	art	column should be for end-of-year amounts only		(a) Book Value	(b) Book Value	(c) Fair Market Value	
	1	Cash - non-interest-bearing					
	2	Savings and temporary cash investments	L	12,064,763.	5,630,211.	5,630,211.	
	3	Accounts receivable ▶				<u> </u>	
		Less: allowance for doubtful accounts					
	4	Pledges receivable >			,		
		Less: allowance for doubtful accounts ▶					
	5	Grants receivable	[
	6	Receivables due from officers, directors, trustees, and other					
		disqualified persons	Ĺ				
	7	Other notes and loans receivable	00,000.				
		Less: allowance for doubtful accounts	0.	201,500.	200,000.	200,000.	
ţ	8	Inventories for sale or use					
Assets	9	Prepaid expenses and deferred charges					
Ä	10a	Investments - U.S. and state government obligations					
	b	Investments - corporate stock Stmt 7	' [116,614,621.	116,989,453.		
	C	Investments - corporate bonds Stmt 8	• [16,978,586.	17,406,704.	17,533,253.	
	11	Investments - land, buildings, and equipment basis	Ī				
		Less accumulated depreciation					
	12	Investments - mortgage loans	Ī				
	13	Investments - other Stmt 9	· [105,951,560.	113,647,336.	144,217,229.	
	14	t and, buildings, and equipment hasis	Ī				
		Less accumulated depreciation					
	15	Other assets (describe)				
		Total assets (to be completed by all filers - see the					
		instructions. Also, see page 1, item I)		251,811,030.	253,873,704.	310,858,365.	
	17						
	18	Grants payable	Ì				
Ŋ	19	Deferred revenue	Ì				
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons	Ì				
ᇛ	21	Mortgages and other notes payable	İ				
Ξ	22	Other liabilities (describe) [
					The state of the s		
	23	Total liabilities (add lines 17 through 22)		0.	0.		
		Foundations that follow FASB ASC 958, check here	х_				
S		and complete lines 24, 25, 29, and 30	l				
nces	24	Net assets without donor restrictions		251,451,030.	253,513,704.		
aga	25	Net assets with donor restrictions	Ī	360,000.	360,000.		
Fund Balar		Foundations that do not follow FASB ASC 958, check here					
Ë		and complete lines 26 through 30.					
P	26	Capital stock, trust principal, or current funds					
ţ	27	Paid-in or capital surplus, or land, bldg., and equipment fund	Ī				
Assets	28	Retained earnings, accumulated income, endowment, or other	funds				
¥.	29	Total net assets or fund balances	ľ	251,811,030.	253,873,704.		
Net			ľ				
	30	Total liabilities and net assets/fund balances		251,811,030.	253,873,704.		
P	art		Fund Ba				
_		net assets or fund balances at beginning of year - Part II, colum	n (a) line 2	 29			
		st agree with end-of-year figure reported on prior year's return)	(u),c i		1	251,811,030.	
	•	r amount from Part I, line 27a			1 2	2,062,674.	
		r increases not included in line 2 (itemize)			3	2,002,074.	
		lines 1, 2, and 3		··· ·	4	253,873,704.	
		eases not included in line 2 (itemize)			5	0.	
		net assets or fund balances at end of year (line 4 minus line 5)	Part II. co	lumn (h) line 29		253,873,704.	
•		access of faire balances at one of your fills i fills of	, 50	.= \=/1 = =0			

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	(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) (b) How acquired P - Purchase D - Donation			ed (c) Date a (mo., da	icquired ay, yr.)	(d) Date sold (mo., day, yr.)			
1a		· · · · · · · · · · · · · · · · · · ·								
b See Attached State	ments	<u> </u>			<u> </u>					·····
С					<u> </u>					
<u>d</u>					ļ					
e	,		,		<u> </u>					
(e) Gross sales price	(f)	Depreciation allowed (or allowable)		st or other basis expense of sale					iin or (loss) (f) minus (
a b				<u>.</u>	_					
C			_						_	
d e					-+					13,199,195
Complete only for assets show	ng gain in	column (h) and owned by	the foundation	on 12/31/69.					ol. (h) gain	
(i) FMV as of 12/31/69		(j) Adjusted basis as of 12/31/69		cess of col. (1) col (j), if any					ot less thar (from col. (
a										
b	<u> </u>									
<u>C</u>										
d	ļ									
<u>e</u>										13,199,195
2 Capital gain net income or (net c	apıtal loss) $ \begin{cases} \text{ If gain, also enter} \\ \text{ if (loss), enter -0} \end{cases} $	r in Part I, line - in Part I, line	7 7	}[2				13,199,195
3 Net short-term capital gain or (lo If gain, also enter in Part I, line 8.			nd (6):		٦					
If (loss), enter -0- in Part I, line 8					J)	3			N/A	
Part V Qualification \	Jnder S	Section 4940(e) for	Reduced	Tax on Net	t Inve	stmen	it Inco	me		
If section 4940(d)(2) applies, leave to Was the foundation liable for the sect If "Yes," the foundation doesn't quality The Enter the appropriate amount in	ction 4942 ify under s	tax on the distributable arr ection 4940(e). Do not con	nplete this par	t.						Yes X No
(a)	00011 0010	(b)		g, c	(c)			1	Dietrib	(d)
Base periód years Calendar year (or tax year beginn	ıng ın)	Adjusted qualifying dis		Net value of no	onchari		-use assets Distributión ratio (col. (b) divided by col. (c)		ided by col. (c))	
2018			,224,309.			303,65		1		.05013
2017			,303,122.			297,41				.05145
2016			,885,658.			276,66				.05019
2015			,634,320.			301,19				.04526
2014		13	,058,373.			302,88	0,1/4.	' 		.04311
2 Total of line 1, column (d)								2		.24016
3 Average distribution ratio for the the foundation has been in existe			on line 2 by 5.0	u, or by the numb	er of ye	ears		3		.04803
4 Enter the net value of noncharita	ble-use as	sets for 2019 from Part X,	line 5					4		293,569,900
5 Multiply line 4 by line 3								5		14,101,043
6 Enter 1% of net investment incor	me (1% of	Part I, line 27b)						6		153,517
7 Add lines 5 and 6	- (, -,						7		14,254,560
8 Enter qualifying distributions from	m Part YII	line 4						8		13,366,612
,		neck the box in Part VI, line	1h and comp	lete that part usin	າດ ລ 1%	tay rate		لــــّــا		==,===,===

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1 of

Laicia Cahirai dains and Fo	2262 IOL LAX OIL HIAGSTHIGHT HICOHIG				(c) Date acquired			
	(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.					(d) Date sold (mo., day, yr.)		
1a Anchorage Illiquid Op	portunities Offshore							
b Brenner West				1				
C Clayton Dubilier Rice	VIII			Î				
d Clayton Dubilier Rice	IX	-						
e Commonfund Capital Pa	rtners III							
f Commonfund Endowment	Venture Partners V							
g Convexity T Bills								
h Davidson Kempner								
Dodge & Cox Internati	onal Fund							
EIG Energy Fund XIV-A								
k EIG Energy Fund XV-A								
EIG Energy Fund XVI								
m Eton Park Overseas Fu	nd							
n Farallon Capital Inst								
O Franklin Templeton (F	<u> </u>			 				
	(f) Depreciation allowed	(g) Cost or other basis	1	/h'	Gain or (loss)			
(e) Gross sales price	(or allowable)	plus expense of sale			lus (f) minus (g)			
a						1,103.		
<u>b</u>						290,292.		
С						501,304.		
d					· · · · · · · · · · · · · · · · · · ·	100.		
e						30,507.		
f						6,459.		
g						-23,297.		
h						700,454.		
1						2,190,826.		
1						-212,441.		
k	,					-103,959.		
1						-48,837.		
m						30,914.		
n						544,208.		
0						54,265.		
Complete only for assets shown	ng gain in column (h) and owned by t	the foundation on 12/31/69			ses (from col. (h))			
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (ı) over col. (¡), ıf any			of col. (h) gain over ot less than "-0-")	col. (k),		
a						1,103.		
b			1			290,292.		
C			1			501,304.		
d			1			100.		
e			1			30,507.		
f			1			6,459.		
g			1			-23,297.		
h						700,454.		
1						2,190,826.		
<u> </u>						-212,441.		
k			†			-103,959.		
1			†			-48,837.		
m			 			30,914.		
						544,208.		
0 54,265								
-	2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 } 2							
2 Capital gain net income or (net ca	2							
3 Net short-term capital gain or (los If gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line 8	ss) as defined in sections 1222(5) and column (c).	_	3					

•			tion for 990-Pl	•	
BOETTCHER FOUNDATION Part IV Capital Gains and Lo	and for Tay on Investment Income	84-04042	74	Page 2	of (
	sses for Tax on Investment Income	d	I/h) How acquire	M14-20-4	(d) D-41d
	d describe the kind(s) of property sol rick warehouse; or common stock, 2		P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a GMO Quality Fund III					
b GQG Partners Emerging	Markets Equity Fund				
C Harbor Capital Apprec	iation Fund				
d Invesco (Oppenheimer)	Developing Market				
e Legacy Venture VIII					
f Longleaf Small Cap					
g MHR Institutional Par	tners II				
h MHR Institutional Par	tners III (including blo	cker)			
MHR Institutional Par	tners IV (including bloc	ker)			
Natural Gas Partners	VIII				
k Natural Gas Partners	IX				
Natural Gas Partners	Х				
m Natural Gas Partners	XI				
η Natural Gas Partners	XII				
0 Newport Asia					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (loss)) plus (f) minus (g)	
a					1,016,734.
b					-190,955
С					1,721,153
d					182,372
e					4,557
f					-403,428,
g					-763
h					12,416
1					4,422
J					179,921.
k					119,207.
<u> </u>					63,825.
m					110,921
n					-349
0					326,943
Complete only for assets shown	ng gain in column (h) and owned by	the foundation on 12/31/69	(I) L	osses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (I) over col. (J), If any		s of col. (h) gain over not less than "-0-")	col. (K),
a					1,016,734
b				·	-190,955.
С					1,721,153.
d					182,372.
е					4,557.
<u>f</u>				 	-403,428.
g			<u> </u>		-763,
h					12,416.
<u> </u>					4,422.
<u> </u>					179,921.
<u>k</u>					119,207.
<u> </u>				_	63,825.
<u>m</u>					110,921.
n			·		-349.
0	<u>. </u>	l	т		326,943.
2 Capital gain net income or (net ca	apital loss) { If gain, also enter If (loss), enter If	n Part I, line 7 -" in Part I, line 7	2		
3 Net short-term capital gain or (los if gain, also enter in Part I, line 8,	ss) as defined in sections 1222(5) an column (c).	, I			
If (loss), enter "-0-" in Part I, line i	8		3		

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Part		osses for Tax on Investment Income		I/b) How acquired	1	4004	
	(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.			P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)	
1a Palo	Alto II						
b Plat	te River Ventures	3 II					
	te River Ventures						
d Rena	issance Instituti	ional Diversified Alpha	Fund				
	ptor (Och Ziff) F						
	ptor (OZ) Oversea						
g Sove	ereign New Millenr	nium Fund I					
h Sove	ereign New Millenn	nium Fund II					
TIFE	Partners IV						
J TIFE	PEP 2007						
	Secondary Partne	ers I					
	V - INTL						
m TIFE	v - US						
n Well	ington - Micro Ca	ар					
0 Well	ington - Internat	tional Growth	· · · · · · · · · · · · · · · · · · ·				
(е) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(e) t (µ) Gain or (loss) llus (f) minus (g)		
a						2,967,575.	
b						488,157.	
С						412,446.	
d						231,986.	
е						45,246.	
e f						-37,722.	
g						118,723.	
h						166,057.	
1				-333,09			
J						135,893.	
k						63,694.	
1	·	<u> </u>			_	1,565.	
m						-49,868.	
n						1,875,465.	
0						18,011.	
Comp	lete only for assets show	ing gain in column (h) and owned by			ses (from col. (h))	and (h)	
(i) F	.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		of col. (h) gain over ot less than "-0-")	coi. (k),	
a						2,967,575.	
b						488,157.	
С						412,446.	
<u>d</u>						231,986.	
<u>e</u>						45,246.	
f						-37,722.	
g						118,723.	
h						166,057.	
1						-333,058.	
1						135,893.	
k						63,694.	
1						1,565.	
<u>m</u>						-49 <u>,</u> 868.	
n						1,875,465.	
0		<u> </u>				18,011.	
3 Net sh	gain net income or (net c	oss) as defined in sections 1222(5) a	er in Part I, line 7 0-" in Part I, line 7 nd (6):	2			
	, also enter in Part I, line 8 s), enter "-0-" in Part I, line		J	3			

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Part IV Capita	l Gains and Lo	osses for Tax on Investment Inc	ome						
	(a) List and 2-story b	d describe the kind(s) of proper rick warehouse; or common sto	ty sold, e. ick, 200 s	.g., real estate, shs. MLC Co.			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a Gains repor	ted on 990)-T			_				
b									
С									
d									
е									
f									
g									
h		_							
		·····=							
<u>k</u>									
1							-		
<u>m</u>				<u> </u>					
<u>n</u>									
		(f) Depreciation allowed	— т—	(g) Cost or other bas		1	(6)	Coup or (loss)	
(e) Gross sale	es price	(or allowable)		plus expense of sale	e E		(n) q (e)	Gain or (loss) lus (f) minus (g)	
3		(0. 1			-		(-7 F	(1)	-13,849.
<u>a</u>	.		-+			 			-13,043,
<u>b</u>		<u> </u>	-			├─	· · · · · · · · · · · · · · · · · · ·		
<u>с</u>									
e						<u> </u>	-		
c d e f			-+						
g						 			
h						<u> </u>			
ī									
j									
k			1						
1									
m									
n									
0									
Complete only fo	r assets showi	ng gain in column (h) and owne	d by the t				(I) Los	ses (from col. (h))	
(i) F.M.V. as of	12/31/69	(j) Adjusted basis as of 12/31/69		(k) Excess of col. (i) over col. (j), if any)			of col. (h) gain over ot less than "-0-")	col. (k),
a									-13,849.
b									
С									
d								-	
е									
<u>f</u>									<u>.</u> .
g			_						
<u>h</u>									
1									
<u> 1</u>									
k								. <u>-</u>	
	·· 								
m			+						
n									
0									
2 Capital gain net inc	come or (net ca	apıtal loss) { If gain, also If (loss), ent	enter in F er "-0-" in	Part I, line 7 Part I, line 7 }		2			13,199,195.
3 Net short-term cap	oital gain or (lo:	ss) as defined in sections 1222(
If (loss), enter "-0-"	" in Part I, line	8		<u></u>	J	3		N/A	

BOETTCHER FOUNDATION

	TVI Excise Tax Based on investment income (Section 494)			e), or 4	940 -	see mst	rucuc	7115)
ia I	Exempt operating foundations described in section 4940(d)(2), check here 🕨 🔛 and er)				1
	Date of ruling or determination letter: (attach copy of letter if nec						-	
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨	▶	nd enter 1%	P	1		307	,034.
	of Part I, line 27b							i
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4%			J				لبـــا
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; of	thers, ente	er -0-)		2		20-	0.
	Add lines 1 and 2				3		307	,034.
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; of	thers, ent	er -0-)		4_		205	0.
	Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-				5		307	,034.
	Credits/Payments:	ا دء ا	•	70 171				ļ
	2019 estimated tax payments and 2018 overpayment credited to 2019	6a	1	70,171. 0.				
	Exempt foreign organizations - tax withheld at source	6b 6c	1	37,000.				
	Tax paid with application for extension of time to file (Form 8868)	6d		0.				ĺ
	Backup withholding erroneously withheld	Ou	 ,	<u> </u>	7		307	,171.
	Total credits and payments. Add lines 6a through 6d Enter any penalty for underpayment of estimated tax. Check here 🗓 if Form 2220 is attai	ched			8		30,	0.
	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	iciicu			9			
	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid				10			137.
	Enter the amount of line 10 to be: Credited to 2020 estimated tax		137. Refu	nded 🕨	11			0.
	rt VII-A Statements Regarding Activities			illucu p		_	-	
	During the tax year, did the foundation attempt to influence any national, state, or local legisl	slation or o	did it participate o	r intervene	ın	1 "	Yes	No
	any political campaign?					18	_	х
	Did it spend more than \$100 during the year (either directly or indirectly) for political purpos	ses? See	the instructions fo	r the defin	ition	16		x
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies o							
	distributed by the foundation in connection with the activities.	•	•					1 1
	Did the foundation file Form 1120-POL for this year?		1			10	_	x
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the	e year:						
	(1) On the foundation. > \$ 0. (2) On foundation managers	s. > \$		0.				1 1
е	Enter the reimbursement (if any) paid by the foundation during the year for political expendi	iture tax ir	nposed on found	ation				
	managers. > \$ 0.					<u> </u>		
2	Has the foundation engaged in any activities that have not previously been reported to the IF	RS?				_ 2		х
	If "Yes," attach a detailed description of the activities.							
	Has the foundation made any changes, not previously reported to the IRS, in its governing in	ınstrumen	t, articles of incor	poration, o	r		_	
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes					3	Х	↓
	Did the foundation have unrelated business gross income of \$1,000 or more during the year	ar?				48	$\overline{}$	—
	If "Yes," has it filed a tax return on Form 990-T for this year?					41	X	
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	7				5	-	<u> </u>
	If "Yes," attach the statement required by General Instruction T							
	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirement of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirement of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirement of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirement of section 508(e) (relating to sections 4941 through 4945) satisfied effective for the requirement of section 508(e) (relating to section 508(e) (rel	ither:	•					
	By language in the governing instrument, or							1 1
	By state legislation that effectively amends the governing instrument so that no mandatory	ry airectioi	ns that conflict wi	in the state	iaw		-	-
	remain in the governing instrument?	-1-4- D4 I	U! (-)d D-			6	X	₩
1	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," comp	olete Part i	ii, coi. (c), and Pa	rt XV		7	X	+
0-	Cates the states to which the foundation reports or with which it is requirered. Con instruction	ne 🕨						1 1
oa	Enter the states to which the foundation reports or with which it is registered. See instruction	Jilis. – _		.			İ	1 1
h	CO,CA,IL If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Al	Attorney Co	eneral (or designa	te)				
	of each state as required by General Instruction G? If "No," attach explanation	morney Of	on acoigna	,			- - <u>-</u> -	-
	Is the foundation claiming status as a private operating foundation within the meaning of sec	ection 494	2(1)(3) or 4942(1)(5) for cale	ndar		+-	+-
	year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," com			o, ior out	,,uui	9	- 	
	Did any persons become substantial contributors during the tax year? if "Yes," attach a schedul			sses		10	+	X
		,				Form 9	_	(2019)

orn	1 990-PF (2019) BOETTCHER FOUNDATION	84-0404274			Page !
Pa	art VII-A Statements Regarding Activities (continued)				
•				Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of				
	section 512(b)(13)? If "Yes," attach schedule. See instructions		11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory	privileges?			
	If "Yes," attach statement. See instructions		12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?		13	х	
	Website address www.boettcherfoundation.org				
14		303-534-1			
	Located at ▶ 600 17th Street, Suite 2210 South, Denver, CO	ZIP+4 ▶802	02		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here				٠
	and enter the amount of tax-exempt interest received or accrued during the year	15	N.	/A	
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank,	ı		Yes	
	securities, or other financial account in a foreign country?		16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the				
_	foreign country				
<u> </u>	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			15.6	
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
18	During the year, did the foundation (either directly or indirectly):				
		Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)				
		Yes X No			
		Yes No			
		Yes L No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available	. r 			
	· · · · · · · · · · · · · · · · · · ·	Yes X No			
	(6) Agree to pay money or property to a government official? (Exception Check "No"				
	if the foundation agreed to make a grant to or to employ the official for a period after	. —			1
		Yes X No			
١	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations				
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions		1b	ļ	Х
	Organizations relying on a current notice regarding disaster assistance, check here	▶∟⊥			
(Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected				
_	before the first day of the tax year beginning in 2019?	ļ	1c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation				
	defined in section 4942(j)(3) or 4942(j)(5)):				
•	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines	. — .			
	, , , , , , , , , , , , , , , , , , , ,	res 🗓 No			
	If "Yes," list the years		i		ĺ
ı	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorred	I			· '
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attac	ŀ			<u>'</u>
	statement - see instructions.)	N/A	2b		
(: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.				İ 1
_	<u> </u>				
38	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time				l
	· ·	es X No			
t	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons a				
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to	dispose			<u> </u>
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,		<u> </u>		
	Schedule C, to determine if the foundation had excess business holdings in 2019.)	N/A	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	ļ.,	4a		Х
t	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpos	e that			لــــا
	had not been removed from jeopardy before the first day of the tax year beginning in 2019?	i	4b	i	X

4b X Form **990-PF** (2019)

				74	

Form 990-PF (2019) BOETTCHER FOUNDATION	_		84-0404274		Page 6
Part VII-B Statements Regarding Activities for Which	Form 4720 May Be F	Required (contin	ued)		
5a During the year, did the foundation pay or incur any amount to:				Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	n 4945(e))?	Ye	es 🗴 No		
(2) Influence the outcome of any specific public election (see section 4955); of	or to carry on, directly or indire	ectly,			
any voter registration drive?			es X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes	?	X Ye	es 🔲 No		
(4) Provide a grant to an organization other than a charitable, etc., organizatio	n described in section				
4945(d)(4)(A)? See instructions		Ye	es X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or f	or			
the prevention of cruelty to children or animals?		Y6	es 🗶 No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify uni	der the exceptions described i	n Regulations			
section 53,4945 or in a current notice regarding disaster assistance? See instr			[5b	х
Organizations relying on a current notice regarding disaster assistance, check	here				
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f		ned			
expenditure responsibility for the grant?			es No		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).					
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on				
a personal benefit contract?	. , ,	Ye	es X No		[
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?			6b	X
If "Yes" to 6b, file Form 8870.					T
7a At any time during the tax year, was the foundation a party to a prohibited tax s	shelter transaction?		es 🗶 No		
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b	
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$			<u>-</u>		
excess parachute payment(s) during the year?	,,		es X No		
Part VIII Information About Officers, Directors, Trust	ees. Foundation Ma				
Paid Employees, and Contractors			•		
1 List all officers, directors, trustees, and foundation managers and t	heir compensation.				
	(b) Title, and average hours per week devoted	(c) Compensation (If not paid,	(d) Contributions to employee benefit plans	(e) Exp account allowa	pense
(a) Name and address	to position	enter -0-)	and deterred compensation	allowa	ances
	1				
See Statement 10		499,227.	102,344.	10	,298.
]				
•					
	1				
	1				
	1				
	1			L	
2 Compensation of five highest-paid employees (other than those inc		enter "NONE."			
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Exp account allowa	t, other
Julie Lerudis - 600 17th, Suite 2210	Dir, Finance & Opera	tions	compensation	diowi	
South, Denver, CO 80202	40.00	131,803.	48,017.	3	,225.
Tiffany Anderson - 600 17th, Suite	Dir, Programs	131,003.	10,017.		, 225.
2210 South, Denver, CO 80202	40.00	125,665.	47,316.	3	,225.
Kristi Arellano - 600 17th, Suite	Dir Communications	223,003.	27,320.		, 227.
2210 South Denver, CO 80202	40.00	113,260.	36,128.	່	,785.
Audra Palakodety - 600 17th, Suite	Operations Manager	113,200.	30,120.		, , , , , ,
	40.00	73 341	22 427	່	785
2210 South, Denver, CO 80202	Manager of Accounting	73,341.	22,427.		<u>,785.</u>
<u> </u>	· -	_	22 005		505
South, Denver, CO 80202	40.00	73,169.	23,905.		585.
Total number of other employees paid over \$50,000			•		5

Part VIII	Information About Officers, Directors, Trustees, Foundation Managers,	Highly
•	Paid Employees, and Contractors (continued)	

3 Five highest-paid independent contractors for professional services. If none, enter "	NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Wellington Management Co., LLC		
280 Congress Street, Boston, MA 02210	Investment Management	275,240.
Monticello Associates, Inc.		
1800 Larimer Street, #2100, Denver, CO 80202	Investment Consultant	200,000.
IT-Guru		
6706 S. Quantock Way, Aurora, CO 80016	IT Services	61,766.
Fiduciary Trust - 100 Fountain Parkway, St.		
Petersburg, FL 33716	Investment Management	57,916.
Accounting for Mission		
5916 S. Jasmine Street, Centennial, CO 80111	Accounting	55,563.
Total number of others receiving over \$50,000 for professional services		0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic number of organizations and other beneficiaries served, conferences convened, research papers product		Expenses
1 N/A		
2		
	<u>.</u>	
3		
4		
Port IV: B I Common of Dogmon Deleted Investments		
Part.IX.B. Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lin	as 1 and 2	Amount
	us Tanu Z.	Amount
1N/A		
2		
	·	
All other program-related investments. See instructions.		•
3	1	
		
		_
Total. Add lines 1 through 3	>	0.

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	art/A withinfully investment Return (All domestic foundations m	nust c	complete this pa	rt Foreign four	ndations, see	e instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable	e, etc.	, purposes:			
а	Average monthly fair market value of securities				1a	290,866,924.
b	Average of monthly cash balances				1b	7,173,584.
C	Fair market value of all other assets				1c	
d	Total (add lines 1a, b, and c)				1d	298,040,508.
е	Reduction claimed for blockage or other factors reported on lines 1a and					
	1c (attach detailed explanation)	1e		0.		
2	Acquisition indebtedness applicable to line 1 assets				2	0.
3	Subtract line 2 from line 1d				3	298,040,508.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount,	see II	nstructions)		4	4,470,608.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on	Part	V, line 4		5	293,569,900.
6	Minimum investment return. Enter 5% of line 5				6	14,678,495.
ĮP,	art→XII Distributable Amount (see instructions) (Section 4942(j)(3) and foreign organizations, check here and do not complete this part.)		5) private operatir	g foundations an	d certain	
1	Minimum investment return from Part X, line 6				1	14,678,495.
2a	Tax on investment income for 2019 from Part VI, line 5	2a		307,034.		
b	T	2b	ĺ			
C	Add lines 2a and 2b				2c	307,034.
3	Distributable amount before adjustments. Subtract line 2c from line 1				3	14,371,461.
4	Recoveries of amounts treated as qualifying distributions				4	6,618.
5	Add lines 3 and 4				5	14,378,079.
6	Deduction from distributable amount (see instructions)				6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part	XIII, I	ne 1		7	14,378,079.
P	art:XIII Qualifying Distributions (see instructions)					
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purp	poses	• •			
	Expenses, contributions, gifts, etc total from Part I, column (d), line 26				1a	13,366,612.
þ	Program-related investments - total from Part IX-B				1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitab	ole, etc	c., purposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:					
a	Suitability test (prior IRS approval required)				3a	
b	Cash distribution test (attach the required schedule)				3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8; and	nd Par	t XIII, line 4		4	13,366,612.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investigations.	stmer	it			
	income. Enter 1% of Part I, line 27b				5	0.
6	Adjusted qualifying distributions Subtract line 5 from line 4				6	13,366,612.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years w	hen c	alculating whethe	the foundation of	qualifies for the	e section

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4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

	(a)	(b)	(c)	(d)
	Corpus	Years prior to 2018	2018	2019
1 Distributable amount for 2019 from Part XI,				
line 7				14,378,079.
2 Undistributed income, if any, as of the end of 2019				
a Enter amount for 2018 only			787,241.	
b Total for prior years:				
, ,		0.		
3 Excess distributions carryover, if any, to 2019:				
a From 2014				
b From 2015				
c From 2016				
d From 2017				
e From 2018				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2019 from				
Part XII, line 4 ⁻ ▶ \$ 13,366,612.		:		
a Applied to 2018, but not more than line 2a			787,241.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2019 distributable amount				12,579,371.
e Remaining amount distributed out of corpus	0.		 	·
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract		• •		
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				,
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable				,
amount - see instructions		0.		
e Undistributed income for 2018. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2019. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2020				1,798,708.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 1/U(b)(1)(F) or 4942(g)(3) (Election	_			
may be required - see instructions)	0.			
8 Excess distributions carryover from 2014				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020.	.]			
Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2015				
b Excess from 2016				
c Excess from 2017				
d Excess from 2018				
e Excess from 2019				<u> </u>

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c Any submission deadlines:

Information is available at www.BoettcherFoundation.org

Information is available at www.BoettcherFoundation.org

Information is available at www.BoettcherFoundation.org

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

3 Grants and Contributions Paid During the Yo	ear or Approved for Future	Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year				
Adams State University - Scholarships Financial Aid Office Alamosa, CO	None	Public Charity	Trustee Initiated Scholarship Support	27,960
Artspace Projects, Inc.	None	Public Charity	Capital	
250 Third Avenue N., Ste 400 Minneapolis, MN				70,000
Association of Fundraising Professionals Colorado Chapter PO Box 24745	None	Public Charity	Trustee Initiated Program Support	
Denver, CO				2,500
Boy Scouts of America Denver Area Council 10455 West 6th Avenue, Suite 100	None	Public Charity	Trustee Initiated Operating Support	
Denver, CO				2,500
Capitol Hill Community Services 3615 South Huron Street #206 Englewood, CO	None	Public Charity	Trustee Initiated Program Support	2,500.
	uation sheet(s)	· · · · · · · · · · · · · · · · · · ·	▶ 3a	9,801,099.
b Approved for future payment				
Boy Scouts of America Denver Area Council 10455 West 6th Avenue, Suite 100	None	Public charity	Trustee Initiated Operating Support	
Denver, CO				2,500.
Boy Scouts of America Denver Area Council 10455 West 6th Avenue, Suite 100	None		Trustee Initiated Operating Support	
Denver, CO				500.
City of Colorado Springs 30 S. Nevada Ave. Colorado Springs, CO	None	Public charity	capitai	200,000.
	uation sheet(s)		▶ 3b	6,234,741.

BOETTCHER FOUNDATION 84-0404274				
Part XV Supplementary Informat				
3 Grants and Contributions Paid During th		1	1	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
- Name and address (nome of business)	or substantial contributor	recipient		
Children's Hospital Colorado	None	Public Charity	Trustee Initiated	
13123 E. 16th Avenue			Biomedical Research	
Aurora, CO		-	Support	4,750.
Olaska Parka tarania	Y	Public Charity	Conital	•
Clayton Early Learning	None	Public Charity	Capicai	
3801 Martin Luther King Blvd.				75 000
Denver, CO	,			75,000.
Cleo Parker Robinson Dance	None	Public Charity	Trustee Initiated	
119 Park Avenue West		1	Operating Support	
Denver, CO		-		5,000.
Colorado Academy .	None	Public Charity	Trustee Initiated	
3800 S Pierce St	1		Operating Support	5 000
Denver, CO				5,000.
Colorado College - Scholarships	None .	Public Charity	Trustee Initiated	
14 E. Cache La Poudre			Scholarship Support	
Colorado Springs, CO			,	732,460.
Colorado FFA Foundation	None	Public Charity	Trustee Initiated	
P.O. Box 1000 Greeley, CO	·		Program Support	20,000.
Colorado Forum Fund	None	Public Charity	Trustee Initiated	•
511 16th Street, Suite 210			Operating Support	
Denver, CO				. 1,000.
Colorado Mesa University -	None	Public Charity	Trustee Initiated	
Scholarships			Scholarship Support	
P. O. Box 2647				21 000
Grand Junction, CO				21,928.
Colorado Nonprofit Association	None	Public Charity	Trustee Initiated	
789 Sherman St, Suite 240			Program Support	
Denver, CO			2	25,000.
Colorado Northwestern Community	None	Public Charity	Trustee Initiated	•
College Foundation		,	Program Support	
500 Kennedy Drive				
Rangely, CO		<u>l</u>	J	5,000.
Total from continuation sheets	· 			9,695,639.

BOETTCHER FOUNDATION 84-0404274				
Part XV Supplementary Information			· · · · · · · · · · · · · · · · · · ·	
3 Grants and Contributions Paid During the Y		-		
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Colorado Outward Bound School 5161 Sheridan Blvd	None	Public Charity	Capital	
				125,000.
Denver, CO		 		123,000.
Colorado School of Mines - Scholarships Office of Financial Aid	None	Public Charity	Trustee Initiated Scholarship Support	
Golden, CO				226,133.
Colorado State University 102 Administration Building Fort Collins, CO	None	Public Charity	Trustee Initiated Biomedical Research Support	239,000.
Colorado State University 102 Administration Building	None	Public Charity	Capital	
Fort Collins, CO				250,000.
Colorado State University - Pueblo - Scholarships Financial Services	None	Public Charity	Trustee Initiated Scholarship Support	
Pueblo, CO				15,000.
Colorado State University - Scholarships Office of Financial Aid	None	Public Charity	Trustee Initiated Scholarship Support	,
Fort Collins, CO				320,464.
Colorado State University Foundation PO Box 1870 Fort Collins, CO	None	Public Charity	Trustee Initiated Program Support	2,500.
Colorado State University Foundation PO Box 1870 Fort Collins, CO	None	Public Charity	Trustee Initiated Operating Support	7,000.
				•
Community College of Aurora - Scholarships Office of Financial Aid	None	Public Charity	Trustee Initiated Scholarship Support	2,900.
Community Resource Center 789 Sherman St, Suite 210 Denver, CO	None	Public Charity	Trustee Initiated Program Support	15,000.
Total from continuation sheets	<u> </u>	<u> </u>	-	, ,

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	T		Ţ·	
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient	<u> </u>	
Community Resource Contor	None	Public Charity	Trustee Initiated	
Community Resource Center 789 Sherman St, Suite 210	None	rubile challey	Program Support	
Denver, CO			<u> </u>	40,000.
Craig Hospital Foundation	None	Public Charity	Frustee Initiated	
3425 South Clarkson			Operating Support	2 500
Englewood, CO				2,500.
Denver Biennial of the Americas	None	Public Charity	Trustee Initiated	
1550 Wewatta Street, Suite 950			Program Support	5,000.
Denver, CO				3,000.
Denver Biennial of the Americas	None	Public Charity	Trustee Initiated	
1550 Wewatta Street, Suite 950 Denver, CO			Program Support	50,000.
benver, co				30,000.
Denver Center for the Performing Arts	None	Public Charity	Capital	
1101 13th Street Denver, CO				150,000.
Denver Metro Chamber Leadership Foundation	None	Public Charity	Trustee Initiated Program Support	
1445 Market Street Denver, CO				900.
Denver Santa Claus Shop	None	Public Charity	Trustee Initiated	
P. O. Box 102104 Denver, CO			Program Support	2,500.
Denver Zoological Foundation, Inc.	None	Public Charity	Trustee Initiated	
2300 Steele Street Denver, CO			Program Support	2,500.
Discover Goodwill of Southern &	None	Public Charity	Trustee Initiated	
Western Colorado	hone	rabite chartey	Operating Support	
1460 Garden of the Gods Road Colorado Springs, CO				200,000.
Easter Seals Colorado	None	Public Charity	Trustee Initiated	
393 S. Harlan St, Ste 250 Lakewood, CO			Program Support	25,000.
Total from continuation sheets		· -		

Part XV Supplementary Information 84-0404274				
3 Grants and Contributions Paid During the				-
Recipient	If recipient is an individual,	<u> </u>		
Name and address (home or business)	show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
Environmental Learning for Kids	None	Public Charity	Capital	
P.O. Box 21679		_	_	
Denver, CO				75,000
Florence Crittenton Services of	None	Public Charity	Trustee Initiated	
Colorado			Operating Support	
96 South Zuni St.		1		
Denver, CO				2,500
Food Bank for Larimer County	None	Public Charity	Trustee Initiated	
5706 Wright Drive Loveland, CO	,		Operating Support	7,500
Loveland, Co				7,500
Fort Lewis College - Scholarships	None	Public Charity	Trustee Initiated	
Financial Aid Office			Scholarship Support	
Durango, CO				15,000
Governor's Residence Preservation	None	Public Charity	Trustee Initiated	
Fund			Program Support	
400 East 8th Ave				
Denver, CO				70,000
Grantmakers in the Arts	None	Public Charity	Trustee Initiated	
4055 21st Avenue West, Suite 100 Seattle, WA			Operating Support	1,100
searcie, wa				
Havern School	None	Public Charity	Trustee Initiated	
4000 South Wadsworth Blvd.		_	Operating Support	
Littleton, CO				5,000
Healthy Child Care Colorado	None	Public Charity	Trustee Initiated	
Goosetail Spaces			Operating Support	E0 000
Denver, CO		 	<u>-</u>	50,000
HomewardBound of the Grand Valley,	None	Public Charity	Capital	
Inc.				
2853 North Avenue				
Grand Junction, CO	-			75,000
Johnson & Wales University -	None	Public Charity	Trustee Initiated	
Scholarships			Scholarship Support	
7150 Montview Boulevard				45 600
Denver, CO		<u> </u>		15,000
Total from continuation sheets				

Part XV Supplementary Information					
3 Grants and Contributions Paid During the					
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount	
Name and address (home or business)	or substantial contributor	recipient	oona ibaaan		
Junior Achievement Rocky Mountain	None	Public Charity	Capital		
1445 Market St, Suite 200					
Denver, CO				5,000.	
Legal Aid Foundation of Colorado	None	Public Charity	Trustee Initiated		
1900 Grant Street, Suite 1112			Operating Support	3,750.	
Denver, CO				3,730.	
Little Sisters of the Poor 3629 West 29th Avenue	None	Public Charity	in support of the 2019 holiday program		
Denver, CO			norrody program	2,500.	
Matching Gift Program Boettcher Scholar Alumni Board	None	Public Charity	Trustee Initiated Operating Support		
Various Colorado-Based Nonprofit			pperacing support		
Organizations Statewide				18,893.	
Mahahing Gift Duarna fan Boothshon	None	Bublic Charity	Trustee Initiated		
Matching Gift Program for Boettcher Scholars & Investigators	None	Fublic Challey	Operating Support		
Various Colorado-Based Nonprofit					
Organizations Statewide				13,350.	
Matching Gift Program for Boettcher	None	Public Charity	Trustee Initiated		
Trustees and Staff			Operating Support		
Various Colorado-Based Nonprofit				104 200	
Organizations Statewide				124,382.	
Metro Denver Partners	None	Public Charity	Trustee Initiated		
1625 East 35th Ave. Denver, CO			Operating Support	7,500.	
				•	
Metropolitan State University of	None	Public Charity	Trustee Initiated		
Denver - Scholarships 890 Auraria Pkwy.			Scholarship Support		
Denver, CO				15,000.	
Mile High Early Learning	None	Public Charity	Trustee Initiated		
1799 Pennsylvania St, 4th Floor			Operating Support		
Denver, CO		<u> </u>		7,500.	
National Jewish Health	None	Public Charity	Trustee Initiated		
1400 Jackson Street			Biomedical Research		
Denver, CO		<u> </u>	Support	117,500.	
Total from continuation sheets				-	

BOETTCHER I			84-04042	
Part XV Supplementary Information				
3 Grants and Contributions Paid During the		1		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
National Trust for Historic Preservation	None	Public Charity	Trustee Initiated Program Support	
Mountains/Plains Office Denver, CO				2,500
National Western Stock Show 4655 Humboldt Street	None	Public Charity	Capital	7,500.
Denver, CO		-		7,300
National Western Stock Show 4655 Humboldt Street Denver, CO	None	Public Charity	Trustee Initiated Program Support	1,100.
				, -
National Western Stock Show 4655 Humboldt Street Denver, CO	None	Public Charity	Capital	250,000.
Ouray County Schools Comm Resource Consortium 280 North Cora Street	None	Public Charity	Trustee Initiated Program Support	•
Ridgway, CO				1,000.
PEAK Grantmaking 1666 K Street. NW Washington, DC	None	Public Charity	Trustee Initiated Program Support	3,500.
Philanthropy Colorado P.O. Box 48149 Denver, CO	None	Public Charity	Trustee Initiated Operating Support	9,405.
Philanthropy Southwest 1910 Pacific Avenue, Suite 13500 Dallas, TX	None	Public Charity	Trustee Initiated Program Support	5,000.
Poynter Institute for Media Studies 801 3rd Street South Saint Petersburg, FL	None	1	Trustee Initiated Program Support	5,000.
Public Education and Business Coalition 3607 Martin Luther King Blvd	None	Public Charity	Trustee Initiated Program Support	
Denver, CO				500,000.
Total from continuation sheets				

Boet YV Supplementary Information			84-04042	
Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	If recipient is an individual,	Τ.	<u> </u>	
Recipient	show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	
Public Education and Business	None	Public Charity	Trustee Initiated	
Coalition			Program Support	
3607 Martin Luther King Blvd				
Denver, CO				500,000.
Re: Vision	None	Public Charity	Trustee Initiated	
3800 Morrison Road			Operating Support	
Denver, CO				2,500.
Regis University - Scholarships	None'	Public Charity	Trustee Initiated Scholarship Support	
3333 Regis Boulevard ' Denver, CO			Scholarship Support	75,525.
benver, co				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Sakura Foundation .	None	Public Charity	Trustee Initiated	
1255 19th Street			Operating Support	
Denver, CO	<u></u>	<u></u>	,	3,750.
Salvation Army - Intermountain	None	Public Charity	Trustee Initiated	
Division		_	Program Support	
1370 Pennsylvania Street				
Denver, CO				2,500.
St. Mary's Academy	None	Public Charity	Trustee Initiated	
4545 South University Blvd.			Program Support	
Englewood, CO				2,500.
				•
St. Mary's High School 2501 E. Yampa St.	None	Public Charity	Trustee Initiated Operating Support	
Colorado Springs, CO			pperacing Support	100.
		1		<u> </u>
•				
TEACH Colorado	None	Public Charity	Trustee Initiated	
174 Hermann Street			Operating Support	90 000
San Francisco, CA		 	-	80,000.
The Blue Bench	None	Public Charity	Trustee Initiated	
P. O. Box 18951			Operating Support	
Denver, CO			<u> </u>	6,250.
The Philanthropy Roundtable	None	Public Charity	Trustee Initiated	
1120 20th Street NW, Suite 550 South			Operating Support	•
Washington, DC				5,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
Town of Kersey	None	Public Charity	Capital	
PO Box 657	1			40 000
Kersey, CO				40,000.
Town of Ridgway	None	Public Charity	Capital	
P.O. Box 10			•	
Ridgway, CO				100,000.
United States Olympic Museum	None	Public Charity	Trustee Initiated	
P.O. Box 681			Operating Support	
Colorado Springs, CO				10,000.
Waterweiter of Galacce	Vario	Dublic Charity	Trustee Initiated	
University of Colorado Office of Policy and Efficiency (OPE)	None	Public Charley	Biomedical Research	
Denver, CO			Support	43,519.
	V	Dublic Charity	Trustee Initiated	
University of Colorado Anschutz Medical Campus	None	Fubile challey	Biomedical Research	
13001 E. 17th Place, CG003			Support	
Aurora, CO			<u> </u>	918,316.
				,
University of Colorado Boulder	None	Public Charity	Capital	
University Administrative Center				
Boulder, CO				75,000.
University of Colorado Boulder	None	Public Charity	Trustee Initiated	
University Administrative Center Boulder, CO			Program Support	25,000.
Boulder, Co				30,000
University of Colorado Boulder	None	Public Charity	Trustee Initiated	
University Administrative Center			Biomedical Research	
Boulder, CO			Support	252,325.
University of Colorado Boulder -	None	Public Charity	Trustee Initiated	
Scholarships			Scholarship Support	
Financial Aid Office				
Boulder, CO		 		1,209,316.
University of Colorado Colorado	None	Public Charity	Trustee Initiated	,
Springs			Biomedical Research	
1420 Austin Bluffs Pkwy			Support	
Colorado Springs, CO			L	113,148.
Total from continuation sheets	······································			<u> </u>

BOETTCHER FOUNDATION 84-0404274				
Part XV Supplementary Information			т-	
3 Grants and Contributions Paid During the Yo	, 	T	,	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
University of Colorado Colorado Springs - Scholarships P. O. Box 7150 Colorado Springs, CO	None	Public Charity	Trustee Initiated Scholarship Support	45,419
University of Colorado Denver - Scholarships 1100 14th Street Denver, CO	None	Public Charity	Trustee Initiated Scholarship Support	120,225
University of Colorado Foundation 1800 Grant Street, Suite 725 Denver, CO	None	Public Charity	Prustee Initiated Program Support	2,500.
University of Colorado Foundation 1800 Grant Street, Suite 725 Denver, CO	None	Public Charity	Trustee Initiated Program Support	5,000.
University of Colorado Foundation 1800 Grant Street, Suite 725 Denver, CO	None	Public Charity	Prustee Initiated Program Support	5,000.
University of Denver - Scholarships Financial Aid Office Denver, CO	None	Public Charity	Trustee Initiated Scholarship Support	1,946,383.
University of Denver - University College Institute for Leaders in Development	None	Public Charity	Trustee Initiated Program Support	
University of Northern Colorado - Scholarships Financial Aid Office Greeley, CO	None	Public Charity	Trustee Initiated Scholarship Support	2,500. 47,098.
VFW Post 1 Foundation 841 Santa Fe Drive Denver, CO	None	Public Charity	Capital	35,000.
Volunteers of America Colorado Branch 2660 Larimer Street Denver, CO	None		Trustee Initiated Program Support	2,500.

Part XV Supplementary Information 3 Grants and Contributions Paid During the Y				
. Recipient	If recipient is an individual.	Foundation	Purpose of grant or	Amount
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	status of recipient	contribution	Amount
Western Colorado Community Foundation	None	1	Trustee Initiated	
MAILING: PO Box 4334 Grand Junction, CO			Program Support	2,500
Grand Bunction, Co				
Western State Colorado University -	None		Trustee Initiated	
Scholarships 1 Western Way		,	Scholarship Support	
Gunnison, CO				15,000.
Women's Foundation of Colorado	None	Public Charity	Trustee Initiated	
1901 East Asbury Avenue			Operating Support	
Denver, CO			-	8,750
		1		1
Total from continuation sheets				

	R FOUNDATION		84-0404	2/4
Part XV Supplementary Informat				
3 Grants and Contributions Approved for I)	<u> </u>	
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or śubstantial contributor	recipient		
Cleo Parker Robinson Dance	None	Public charity	Frustee Initiated	
119 Park Avenue West			Operating Support	
Denver, CO				5,000
Clinica Tepeyac	None	Public charity	Trustee Initiated	
5075 Lincoln St			Operating Support	
Denver, CO				2,500
Colorado Academy	None	Public charity	Trustee Initiated	
3800 S Pierce St	·		Operating Support	
Denver, CO				5,000.
Colorado FFA Foundation	None	Public charity	Trustee Initiated	
P.O. Box 1000			Program Support	
Greeley, CO				13,500
Colorado FFA Foundation	None	Public charity	Trustee Initiated	
P.O. Box 1000			Program Support	
Greeley, CO				40,000.
Colorado Longitudinal Study	None	Public charity	Trustee Initiated	
347 UCB			Operating Support	
Boulder, CO				30,000.
Colorado Nonprofit Association	None	Public charity	Trustee Initiated	
789 Sherman St, Suite 240			Program Support	
Denver, CO				25,000.
Colorado Outward Bound School	None	Public charity	Capital	
5161 Sheridan Blvd				
Denver, CO		•		250,000.
Colorado State University	None	Public Charity		
102 Administration Building				
Fort Collins, CO				117,500.
Colorado State University	None	Public Charity		
102 Administration Building	[
Fort Collins, CO		1		150,000.
Total from continuation sheets				6,031,741.

BOETTCHER			84-0404	
Part XV Supplementary Information		· · · · · · · · · · · · · · · · · · ·		
3 Grants and Contributions Approved for F)		
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
	or substantial contributor	Toopion		_
Colorado State University	None	Public Charity		
102 Administration Building				
Fort Collins, CO		 		250,000.
Community Resource Center	None	Public charity	Trustee Initiated	
789 Sherman St, Suite 210]		Program Support	
Denver, CO			· · · · ·	15,000.
Community Resource Center	None	Public charity	Trustee Initiated	
789 Sherman St, Suite 210			Program Support	
Denver, CO				20,000.
Easter Seals Colorado	None	Public charity	Trustee Initiated	
393 S. Harlan St, Ste 250			Operating Support	
Lakewood, CO				25,000.
Every Child Reading	None	Public charity	Trustee Initiated	
7435 E. Maple Ave			Operating Support	
Denver, CO				2,500.
Food Bank for Larimer County	None	Public charity	Trustee Initiated	
5706 Wright Drive	Hone		Operating Support	
Loveland, CO				7,500.
Foothills Art Center	None	Public charity	Capital	
809 Fifteenth Street Golden, CO				350,000.
		 		
Havern School	None	Public charity	Frustee Initiated	
4000 South Wadsworth Blvd.			Operating Support	
Littleton, CO				2,500.
Junior Achievement Rocky Mountain	None	Public charity	Trustee Initiated	
1445 Market St, Suite 200 Denver, CO			Dperating Support	7,500.
Junior Achievement Rocky Mountain	None	Public charity	 Capital	
1445 Market St, Suite 200				225 000
Denver, CO		<u> </u>	L	225,000.
Total from continuation sheets				L

Part XV Supplementary Information					
3 Grants and Contributions Approved for Futu	re Payment (Continuation)		•	· · · · · · · · · · · · · · · · · · ·	
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount	
Name and address (home or business)	or substantial contributor	recipient			
Latinas First Foundation 3000 S. Jamaica Ct, Ste. 145 Aurora, CO	None	Public charity	Trustee Initiated Operating Support	5,000.	
Legal Aid Foundation of Colorado 1900 Grant Street, Suite 1112 Denver, CO	None .	Public charity	Trustee Initiated Operating Support	2,500.	
Metro Denver Partners 1625 East 35th Ave. Denver, CO	None	Public charity	Trustee Initiated Operating Support	7,500.	
Metropolitan State University of Denver P. O. Box 173362	None	Public charity	Trustee Initiated Operating Support		
Denver, CO				5,000.	
Mile High Early Learning 1799 Pennsylvania St, 4th Floor Denver, CO	None	Public charity	Trustee Initiated Operating Support	7,500.	
National Jewish Health 1400 Jackson Street Denver, CO	None	Public charity	Trustee Initiated Biomedical Research Support	117,500.	
National Western Stock Show 4655 Humboldt Street Denver, CO	None	Public charity	Capital	10,000.	
National Western Stock Show 4655 Humboldt Street Denver, CO	None	Public charity	Capital	250,000.	
Papua New Guinea Tribal Foundation 121.S. Nevada Ave. Montrose, CO	None		Trustee Initiated Operating Support	2,500.	
Philanthropy Colorado P.O. Box 48149 Denver, CO Total from continuation sheets	None	1	Trustee Initiated Operating Support	20,000.	

BOETTCHER			84-04043	
Part XV Supplementary Informat				
3 Grants and Contributions Approved for F	If recipient is an individual,	<u>'</u>		
. Recipient Name and address (home or business)	show any relationship to Foundation any foundation manager status of		Purpose of grant or contribution	Amount
	or substantial contributor	recipient	<u> </u>	
Public Education and Business	None	Public charity	Trustee Initiated	
oalition		-	Operating Support	
607 Martin Luther King Blvd				
enver, CO				500,000
ublic Education and Business	None	Public charity	Trustee Initiated	
oalition			Operating Support	
607 Martin Luther King Blvd				
enver, CO				250,000
ublic Education and Business calition	None	Public charity	Trustee Initiated Operating Support	
607 Martin Luther King Blvd			operacing support	
enver, CO				150,000
			-	•
ublic Education and Business	None	Public charity	Trustee Initiated	
oalition			Operating Support	
607 Martin Luther King Blvd enver, CO				375,000
enver, co				373,000
ublic Education and Business	None	Public charity	Trustee Initiated	
oalition			Operating Support	
607 Martin Luther King Blvd				
enver, CO				62,000
ublic Education and Business	None	Public charity	Trustee Initiated	
oalition		_	Operating Support	
607 Martin Luther King Blvd				
enver, CO				438,000
uhlis Edusopies and Dusinoss	None	Rublic charity	Trustoo Initiated	
ublic Education and Business oalıtion	None	Public charity	Trustee Initiated Operating Support	
607 Martin Luther King Blvd			processing cappear	
enver, CO				500,000
ublic Education and Business	None	Public charity	Trustee Initiated	l
oalition 607 Martin Luther King Blvd			Operating Support	
enver, CO				250,000
•				
ublic Education and Business	None	Public charity	Trustee Initiated	
oalition			Operating Support	
607 Martin Luther King Blvd enver, CO				375,000
				373,000
ublic Education and Business	None	Public charity	Trustee Initiated	
oalition			Operating Support	
607 Martin Luther King Blvd				
enver, CO		<u> </u>	L	125,000.
Total from continuation sheets				

Part XV Supplementary Information	FOUNDATION		84-04042	· · · -
3 Grants and Contributions Approved for Fu	·)		
Recipient Name and address (home or business)	show any relationship to		Purpose of grant or contribution	Amount
Public Education and Business Coalition 3607 Martin Luther King Blvd Denver, CO	None	Public charity	Trustee Initiated Operating Support	100,000
Public Education and Business Coalition 3607 Martin Luther King Blvd Denver, CO	None	Public charity	Frustee Initiated Operating Support	125,000
Restoration Christian Fellowship 15640 E 6th Avenue Aurora, CO	None	Public charity	Trustee Initiated Program Support	5,000
Sakura Foundation 1255 19th Street Denver, CO	None	Public charity	Trustee Initiated Operating Support	7,500
The Blue Bench P. O. Box 18951 Denver, CO	None	Public charity	Trustee Initiated Operating Support	6,250
United States Olympic Museum P.O. Box 681 Colorado Springs, CO	None	Public charity	Trustee Initiated Operating Support	5,000
University of Colorado Anschutz Medical Campus 13001 E. 17th Place, CG003 Aurora, CO	None	Public charity	Trustee Initiated Biomedical Research Support	452,593
University of Colorado Boulder University Administrative Center Boulder, CO	None	Public charity	Trustee Initiated Program Support	200,000
University of Colorado Colorado Springs 1420 Austin Bluffs Pkwy Colorado Springs, CO	None	Public charity	Trustee Initiated Biomedical Research Support	113,148
University of Colorado Foundation 1800 Grant Street, Suite 725 Denver, CO Total from continuation sheets	None	Public charity	Trustee Initiated Program Support	2,500

Part XV Supplementary Information 3 Grants and Contributions Approved for Fig. 1.		<u> </u>		<u> </u>
Recipient	If recipient is an individual.	T	T	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (nome of dusiness)	or substantial contributor	recipient		
University of Colorado Foundation	None	Public charity	Trustee Initiated	
800 Grant Street, Suite 725	Hone	t will charle,	Program Support	40.00
Denver, CO				10,000
Jomen's Foundation of Colorado	None	Public charity	Trustee Initiated	
1901 East Asbury Avenue			Operating Support	9 75
Denver, CO				8,750
•				
]
	,			
Total from continuation sheets		- 	<u> </u>	

Part XVI-A	Analysis of Income-Producing	Activities
------------	------------------------------	------------

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)	
1 Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income	
a						
b						
C				_		
d					-	
e						
f						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities			14	1,659,200.		
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property			-			
7 Other investment income	523000	-252,990.	14	1,182,531.		
8 Gain or (loss) from sales of assets other						
than inventory	523000	13,849.	18	13,199,195.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue						
a Other investment income	į		14	6,363.		
b					· -	
C						
d						
e						
12 Subtotal. Add columns (b), (d), and (e)		-239,141.		16,047,289.	0.	
13 Total Add line 12, columns (b), (d), and (e)				13	15,808,148.	
(See worksheet in line 13 instructions to verify calculations.)						

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).				
Í					

•							
orm 990- Part X	. (•	ınd Transactions ar	84-040 nd Relationships With Nonc			ige 13
1 Did t		rectly engage in any of the following	no with any other organization	n described in section 501(c)		Yes	No
	•	nizations) or in section 527, relating		ii described iii section 50 i(c)			
•		ation to a noncharitable exempt or					
	Cash	ation to a noncharitable exempt of	gamzation of.		1a(1)		- - -
• •	Other assets				1a(2)		X
٠,	r transactions:				10(2)		
	Sales of assets to a noncharita	ible exempt organization			1b(1)		x
٠,		ncharitable exempt organization			1b(2)		х
٠,	Rental of facilities, equipment,	, ,			1b(3)		х
	Reimbursement arrangements				1b(4)		х
	Loans or loan guarantees				1b(5)		х
٠,,	-	embership or fundraising solicitatio	ons		1b(6)		х
٠,		ailing lists, other assets, or paid em			1c		х
	· · · · · · · · · · · · · · · · · · ·			ays show the fair market value of the go	ods, other ass	ets,	
	· ·	-	• •	e in any transaction or sharing arrangem		-	
colui	mn (d) the value of the goods,	other assets, or services received.					
a)Line no	(b) Amount involved	(c) Name of noncharitable	e exempt organization	(d) Description of transfers, transactions	s, and sharing arr	angeme	ents
		N/A					
-							
				<u>-</u> -			
			- · · · · · · · · · · · · · · · · · · ·				
	<u> </u>						

	_						
		l tly affiliated with, or related to, one	or more tax-exempt organiz	ations described			
		on 501(c)(3)) or in section 527?			Yes	<u> </u>	_ No
11 10	es," complete the following sch (a) Name of org		(b) Type of organization	(c) Description of rela	tionship		
	N/A		(-, -, -, -, -, -, -, -, -, -, -, -, -, -	(0,000.19.0.00			
	21, 18						
	<u></u>						-
			 	· · · · · · · · · · · · · · · · · · ·			
				statements, and to the best of my knowledge	May the IRS o	iscuss t	nis
Sign Here	and belief, it is true, correct, and co	mplete Declaration of preparer (other tha	In taxpayer) is based on all information of the control of the con	President & CEO	return with the	prepare	er str 7
-	Signature of officer or tructed		Date	Title	L <u>X</u> _ Yes		J No

Preparer's signature

maria montaga

Date

6/11/2020

Check |

self- employed

Firm's EIN ▶

PTIN

P01363907

Phone no. 303-534-5953 Form **990-PF** (2019)

Paid

Preparer

Use Only

Print/Type preparer's name

Firm's name ▶ Kundinger, Corder & Engle, P.C.

Firm's address > 475 Lincoln Street, Ste. 200

Denver, CO 80203

Maria Montoya

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

Employer identification number

2019

84-0404274 BOETTCHER FOUNDATION Organization type (check one) Filers of: Section: 501(c)(Form 990 or 990-EZ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization x 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor Complete Parts I and II See instructions for determining a contributor's total contributions **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000, or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h. or (ii) Form 990-EZ, line 1 Complete Parts I and II For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals Complete Parts I, II, and III For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990 EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF) LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2019) Name of organization

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Part I	Contributors (see instructions) Use duplicate copies of Part I if additional space is needed					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1	Brenton Durham 600 17th Street, Suite 2210 South Denver, CO 80202	\$\$	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
•		 \$	Person Payroll Noncash (Complete Part II for noncash contributions)			

Name of organization

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Part II	Noncash Property (see instructions). Use duplicate copies of Part II	f additional space is needed	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) ' Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		- - - - \$	

Name of org	ganization		Emplo	yer identification number	
BOETTCHER	R FOUNDATION		84-	0404274	
Part III	Exclusively religious, charitable, etc., contribution from any one contributor Complete columns (a) this completing Part III, enter the total of exclusively religious, chart Use duplicate copies of Part III if additional sp	rough (e) and the following line er itable, etc., contributions of \$1,000 or	itny For organizations		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held	
		(e) Transfer of git	t		
	Transferee's name, address, and	ZIP + 4	Relationship of transferor	to transferee	
(a) No.	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held	
Part I					
-		(e) Transfer of gi	t		
	Transferee's name, address, and	ZIP + 4	Relationship of transferor	to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held	
		(e) Transfer of gr	t		
_	Transferee's name, address, and ZIP + 4		Relationship of transferor	to transferee	
(a) No.					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held	
		(e) Transfer of git	t		
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee		
					

Form 990-PF Oth	er Income		Statement	1
Description	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	
Pass throughs (partnerships) Partnership UBTI Loss Other investment income	929,541. 0. 6,363.	252,990.		_
Total to Form 990-PF, Part I, line 1	1 935,904.	1,188,894.		

Form 990-PF	Legal	Legal Fees		tatement 2
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Tuthill & Hughes LLP	3,555.			3,555.
Kutak Rock LLP Ogletree Deakins Nash Smoak	859.	0.	,	859.
& Stewart	686.	0.		686.
Leaffer Law Group	711.	0.		711.
Recht & Kornfeld PC	8,862.	0.		8,862.
To Fm 990-PF, Pg 1, ln 16a	14,673.	0.		14,673.

Form 990-PF	Accounting Fees		Statement		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Kundinger, Corder & Engle P.C. Accounting for Mission	29,750. 55,563.	•		22,312. 27,782.	
To Form 990-PF, Pg 1, ln 16b	85,313.	35,219.		50,094.	

Form 990-PF	Other Profes	sional Fees	Statement 4			
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitak Purpose		
Monticello Associates Fiduciary Trust (Fixed	200,000.	138,462.			0.	
Income) Wellington Trust (Micro	57,916.	57,916.	v		0.	
Cap) Wellington Trust (Int'l	260,880.	260,880.			0.	
Equity Developed)	14,360.	14,360.			0.	
IT-Guru	61,766.	0.		61,	766.	
To Form 990-PF, Pg 1, ln 160	594,922.	471,618.		61,	766.	

Form 990-PF	Тах	es	Statement 5		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Excise taxes Unrelated business income	100,000.	0.		0.	
taxes	-250,208.	0.		0.	
State income taxes	381.	0.		0.	
Foreign taxes	776.	776.		0.	
To Form 990-PF, Pg 1, ln 18	-149,051.	776.		0.	

Form 990-PF	Other Expenses		Statement 6		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Scholarship Program	378,667.	0.		378,667.	
Strategic Initiatives Miscellaneous charitable	190,956.	0.		190,956.	
related	169,992.	0.		169,992.	
Furniture and equipment	32,882.	1,644.		31,238.	
Computer consulting/expenses Webb-Waring Biomedical	156,002.	10,888.		145,114.	
Research Program	35,416.	0.		35,416.	
Education and training Retirement plan	104,385.	5,219.		99,166.	
administration expense	26,489.	1,324.		25,165.	
Business insurance Equipment leases and	21,870.	1,094.		20,776.	
maintenance	12,256.	613.		11,643.	
Memberships	16,872.	3,374.		13,498.	
Payroll service	4,236.	212.		4,024.	
Office supplies	7,507.	375.		7,132.	
Postage and courier	5,052.	253.		4,799.	
To Form 990-PF, Pg 1, ln 23	1,162,582.	24,996.		1,137,586.	

Form 990-PF Co	rporate Stock	Statement 7
Description	Book Value	Fair Market Value
Farallon Equity Partners	10,000,000.	13,247,719.
GMO Qualify Fund	16,375,882.	17,152,545.
Harbor Capital Appreciation Fund	10,218,550.	16,386,849.
Durable Capital Partners	7,500,000.	7,588,176.
Longleaf Small Cap	2,020,897.	1,876,093.
Wellington Micro Cap	12,655,843.	14,693,992.
Dodge & Cox International	14,537,289.	17,675,796.
Wellington International Growth	15,582,719.	16,931,512.
Arisaig	4,179,104.	5,061,079.
GQG Partners Emerging Markets Equi	.ty 7,139,176.	8,704,305.
Newport Asia	9,235,705.	14,194,561.
Invesco (Oppenheimer) Developing M	Iarkets 7,544,288.	9,765,045.
Total to Form 990-PF, Part II, lin	ne 10b 116,989,453.	143,277,672.

Form 990-PF Corpor	ate Bonds	Statement	8
Description	Book Value	Fair Market Value	t
Franklin Templeton (Fiduciary Trust)	17,406,704.	17,533,	253.
Total to Form 990-PF, Part II, line 10	C 17,406,704.	17,533,	253.

Form 990-PF Othe	r Investments		Statement 9
Description	Valuation Method	Book Value	Fair Market Value
Eminence Fund	COST	5,500,000.	9,604,237.
Kylin	COST	5,000,000.	5,393,460.
Marshall Wace	COST	7,000,000.	8,930,488.
Palo Alto Healthcare Offshore II	COST	1,905,924.	6,526,202.
Steadfast International	COST	4,242,732.	6,864,480
AG Energy Credit Opportunities	COST	477,416.	332,168
Blackstone iCapital-BREP IX	COST	565,610.	560,435
EIG Energy Fund XIV-A	COST	913,347.	367,160
EIG Energy Fund XV-A	COST	1,313,627.	849,185
EIG Energy Fund XVI	COST	1,497,152.	1,751,657.
Natural Gas Partners IX	COST	1,457,132.	63,755.
Natural Gas Partners X	COST	529,177.	442,232.
Natural Gas Partners XI	COST	1,077,488.	
Natural Gas Partners XII	COST		
		1,670,112.	2,299,830
Sculptor (Och Ziff) Real Estate	COST	105,941.	7,984
Anchorage Illiquid Opportunities	COST		
Offshore VIB	00 am	2,315,654.	2,510,046
Arbour Lane COF II (B)	COST	1,564,482.	912,829
Canyon Distressed Opportunity Fund	COST		
II		2,072,516.	2,483,344
Canyon Distressed Opportunity Fund	COST		
III		750,000.	762,563
Clayton Dubilier Rice VIII LP	COST	534,047.	715,380
Clayton Dubilier Rice IX LP	COST	1,830,942.	3,173,011
Clayton Dubilier Rice X LP	COST	1,745,284.	2,446,838
Colorado Impact Fund	COST	1,475,551.	1,486,748,
Commonfund Capital Partners III	COST	388,508.	460,935.
Commonfund Endowment Venture	COST		
Partners V		180,685.	101,261.
Legacy Venture VIII	COST	3,019,863.	4,046,663.
Legacy Venture IX	COST	365,727.	393,368,
Lexington LMMI Offshore IV	COST	784,479.	837,861,
MHR Institutional Partners II	COST	696,612.	1,530,105,
MHR Institutional Partners III	COST	838,016.	917,642.
MHR Institutional Partners IV	COST	1,176,676.	1,234,357.
Paine Schwartz Food Chain Fund VB	COST	-75,859.	-146,196.
Platte River Ventures II	COST	106,482.	63,000.
Platte River Ventures III-B	COST	1,836,293.	1,674,546.
Platte River Ventures IV	COST	1,622,146.	1,600,793.
Sageview Capital Partners II	COST	-,,	2,000,700
(Offshore) LP	CODI	3,502,636.	4,723,750.
TIFF IV	COST	36,601.	49,557.
TIFF V - INTL	COST		
TIFF V - INIL	COST	349,735.	74,791.
		288,876. 945.347	168,240.
TIFF PEP 2007	COST	945,347.	928,836.
Davidson Kempner	COST	15,817,517.	15,971,538.
Eton Park	COST	18,805.	14,622.

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Farallon Capital Institutional	COST		
Partners		16,152,680.	17,641,754.
Sculptor (Och Ziff) Overseas Fund	COST	16,954.	16,811.
Renaissance Institutional	COST		
Diversified Alpha Fund		14,099,937.	16,487,378.
Silver Point Capital Offshore Fund	COST	7,391,618.	14,882,310.
Total to Form 990-PF, Part II, line 13	3	113,647,336.	144,217,229.

Statement 10

Form 990-PF

Trustees and			· 	
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account
Cile Chavez, Ed.D 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	1,000.	0.	550.
Tony Frank 600 17th Street, Suite 2210 South Denver, CO 80202	Secretary 1,30	1,000.	0.	202.
Kenzo Kawanabe 600 17th Street, Suite 2210 South Denver, CO 80202	Chair 1.50	1,000.	0.	707.
Sharon H. Linhart 600 17th Street, Suite 2210 South Denver, CO 80202		1,000.	0.	81.
Michelle Lucero 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	1,000.	0.	81.
David Miller 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	0.	0.	81.
Gregory L. Moore 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	1,000.	0.	463.
Rick Pederson 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	0.	0.	518.
Theodore F. Schlegel, M.D. 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	1,000.	0.	463.
Pamela Shockley-Zalabak 600 17th Street, Suite 2210 South Denver, CO 80202	Trustee	1,000.	0.	81.
Judith B. Wagner 600 17th Street, Suite 2210 South Denver, CO 80202	Treasurer	1,000.	0.	81.

Part VIII - List of Officers, Directors

Trustees and Foundation Managers

BOETTCHER FOUNDATION			84-0404274		
Katie S. Kramer 600 17th Street, Suite 2 Denver, CO 80202	2210 South	President & CEC		67,421.	3,765.
Robert Martin 600 17th Street, Suite 2 Denver, CO 80202	210 South	Vice President		Staff 34,923.	3,225.
Totals included on 990-P	F, Page 6,	Part VIII	499,227.	102,344.	10,298.