Form **990-PF** Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

► Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990PF for instructions and the latest information.

Fore	alen	idar year 2019 or tax year beginning		, and ending		
Nar	ne of	foundation	,		A Employer identificatio	n number
_N	OR.	AH KATES AND WILL STRON	G FOUNDATION		82-3756954	1
Nun	ber a	and street (or P O box number if mail is not delivered to street	address)	Room/suite	B Telephone number	
4	40	2 S FERDINAND ST			(206) 664-	-8850
City	or to	own, state or province, country, and ZIP or foreign p	postal code	· · · · · · · · · · · · · · · · · · ·	C If exemption application is	
S	EA'	TTLE, WA 98118				· ·
G	heck	all that apply: Initial return	Initial return of a fo	ormer public charity	D 1. Foreign organization	s, check here,
		Final return	Amended return	•		
		X Address change	Name change		Foreign organizations m check here and attach c	eeting the 85% test, omputation
H C	heck	type of organization: X Section 501(c)(3) e	xempt private foundation	04	E If private foundation st	atus was terminated
] Se	ction 4947(a)(1) nonexempt charitable trust	Other taxable private founda	tion	under section 507(b)(1	
I Fa	ır ma	arket value of all assets at end of year J Account	ing method X Cash	Accrual	F If the foundation is in a	
(fr	om F		ither (specify)		under section 507(b)(1	
_	\$	1,264,130. (Part I, colu	mn (d), must be on cash basi	s.)		
Pa	rt I	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements for charitable purposes
		necessarily equal the amounts in column (a).)	expenses per books	income	income	(cash basis only)
	1	Contributions, gifts, grants, etc., received			N/A	
	2	Check X if the foundation is not required to attach Sch. B				
-	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	19,793.	19,793.		STATEMENT 1
	5a	Gross rents				<u> </u>
	b	Net rental income or (loss)				
<u>a</u>	6a	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all	39,937.	·		
evenu	þ	assets on line 6a		20 000	•	ļ
Rev				39,937.		
	8	Net short-term capital gain				1
	9	Income modifications Gross sales less returns				
	١.	and allowances		17 		
		Less Cost of goods sold				
	11	Gross profit or (loss) Other income	26.	26.		STATEMENT 2
		Total. Add lines 1 through 11	59,756.	59,756.		STATEMENT Z
s s	13	Compensation of officers, directors, trustees, etc	0.	0.		0.
;	14	Other employee salaries and wages	, · · · · · · · · · · · · · · · · · · ·			•
3		Pension plans, employee benefits				
ွ		Legal fees		_		***
bens			RECEIVSTEDOO.	1,750.		1,750.
		Other professional fees	70			1
e E	17	Interest Taxes	UL 1 7 2020			
aţi	18	Taxes	OL 1 2020 10			
inistrative Ex	19	Depreciation and depletion	<u> </u>	İ		
m in	20	Occupancy	GDEN. UT			
Admi	21	Travel, conferences, and meetings		J		
pu	22	Printing and publications				
19.8	23	Other expenses STMT 4	500.	250.		250.
atir	24	Total operating and administrative				
per		expenses. Add lines 13 through 23	4,000.	2,000.		2,000. 50,506.
0	25	Contributions, gifts, grants paid	50,506.			50,506.
	26	•				
_		Add lines 24 and 25	54,506.	2,000.		52,506
	27	Subtract line 26 from line 12,				,
	а	Excess of revenue over expenses and disbursements	5,250.			
	b	Net investment income (if negative, enter -0-) Adjusted net income (if negative, enter -0-)		57,756.	N/A	

For	m 99	0-PF (2019) NORAH KATES AND WILL STE	RONG FOUNDATION	N 82-	3756954 Page 2
ГР	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	
느		column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments	45,888.	48,294.	48,294.
	3	Accounts receivable >			
		Less; allowance for doubtful accounts	<u>-</u>		
	4	Pledges receivable			
		Less: allowance for doubtful accounts			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
	١,	disqualified persons			1
	l ′	Other notes and loans receivable			
	۱.	Less: allowance for doubtful accounts Inventories for sale or use			
ssets	ľ	Prepaid expenses and deferred charges	···	***************************************	
Ass	102	Investments - U.S. and state government obligations			
	ı	Investments - corporate stock STMT 5	703,213.	750,284.	1,215,836.
	ı	Investments - corporate bonds	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,30,2020	
	ı	Investments - land, buildings, and equipment basis			
	l''	Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
	ı	Land, buildings, and equipment: basis			
		Less accumulated depreciation			
	15	Other assets (describe >			
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item 1)	749,101.	798,578.	1,264,130.
	17	Accounts payable and accrued expenses			
	18	Grants payable			
S	19	Deferred revenue			-
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
jab	21	Mortgages and other notes payable			
_	22	Other liabilities (describe)			
	١.,	7	_	0	
	23	Total liabilities (add lines 17 through 22) Foundations that follow FASB ASC 958, check here	0.	0.	•
		•			
ces	24	and complete lines 24, 25, 29, and 30. Net assets without donor restrictions	749,101.	798,578.	
au	25	Net assets with donor restrictions	747,101.	170,310.	
Ba		Foundations that do not follow FASB ASC 958, check here		-	
Pun		and complete lines 26 through 30.			
Ē	26	Capital stock, trust principal, or current funds			
tso	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
sse	28	Retained earnings, accumulated income, endowment, or other funds			
Net Assets or Fund Balan	29	Total net assets or fund balances	749,101.	798,578.	
ž					
	30	Total liabilities and net assets/fund balances	749,101.	798,578.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances		
느	<u> </u>	<u></u>			+ h · · · • · · · · · · · · · · · · · · ·
1		net assets or fund balances at beginning of year - Part II, column (a), line	29		
	•	at agree with end-of-year figure reported on prior year's return)		1	749,101.
		amount from Part I, line 27a	D 771 (2	5,250.
		r increases not included in line 2 (itemize) NET ASSET A	DJ USTMENT	3	44,227.
		lines 1, 2, and 3		4	798,578.
		eases not included in line 2 (itemize)	shows (b) here 00	5	798,578.
<u>6</u>	otal	net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	oiumn (a), line 29		Form 990-PF (2019)
					FOITH 330-F1 (2019)

	AH KATES AND WIL				ON E ATTACH		2-375 TATEME	
(a) List and describe t	he kind(s) of property sold (for exa rehouse; or common stock, 200 shs	mple, real estat		(b) i	How acquired - Purchase - Donation	(c) Date a (mo., da	acquired	(d) Date sold (mo., day, yr)
1a	,			۲,	- Donation			
<u>b</u>								
С								
d				1				
_ e				1				
(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale				ain or (loss) (f) minus (
<u>a</u>		<u> </u>						
b c		1						
d							-	
e 109,232.		<u> </u>	69,96	0.		·		39,937.
	g gain in column (h) and owned by	the foundation	 		(1) Gams (C	ol. (h) gam	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (1) col. (j), if any		col		ot less thar (from col. (
a		ļ						
<u>b</u>		ļ				<u> </u>		
С		<u> </u>				_	 	
d		 		-				20 027
e		<u> </u>		-				39,937.
2 Capital gain net income or (net cap	$ \begin{cases} \text{If gain, also ente} \\ \text{If (loss), enter -0} \end{cases} $			}	2			39,937.
3 Net short term capital gain or (los If gain, also enter in Part I, line 8, If (loss), enter -0- in Part I, line 8	•	nd (6)		}	3		N/A	
Part V Qualification U	nder Section 4940(e) for	Reduced	Tax on Net	Inve	stment Inco	ome		
(For optional use by domestic private	foundations subject to the section	1910(a) tax on	not investment in	como	:)			
If section 4940(d)(2) applies, leave th		()			•			
Was the foundation liable for the sect If "Yes," the foundation doesn't qualify			· · · · · · · · · · · · · · · · · · ·	rıod?				Yos X No
	ach column for each year; see the			ntries				
(a) Base period years Calendar year (or tax year beginnin	(b) Adjusted qualifying dis	stributions	Net value of no	(c) onchai	ritable-use assets		Distrib (col. (b) div	(d) oution ratio rided by col. (c))
2018		234.	<u> </u>	1	,010,046			.000232
2017		0.			75,527	•		.000000
2016								
2015								
2014								.
2 Total of line 1, column (d)						2		.000232
3 Average distribution ratio for the 5 the foundation has been in existen	•	on line 2 by 5 (n, or by the numb	or of y	years	3		.000116
4 Enter the net value of noncharitable	e-use assets for 2019 from Part X.	line 5				_4_	-	1,089,423.
	10 0 30 taasan 12 10 11 11 11 11 11 11 11 11 11 11 11 11				•			126.
5 Multiply line 4 by line 3						5		
6 Enter 1% of net investment incom	e (1% of Part I, line 27b)					6		578.
7 Add lines 5 and 6						7		704.
8 Enter qualifying distributions from	•					8		52,506.
If line 8 is equal to or greater than See the Part VI instructions.	line 7, check the box in Part VI, line	e Th, and comp	olete Mat part usii	ng a l'	% lax rale.			000 57
000501 10 17 10							ŗ	orm 990-PF (2010

NORAH KATES AND WILL STRONG FOUNDATION Form 990-PF (2019) 82-3756954 Part VI | Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions) 1a Exempt operating foundations described in section 4940(d)(2), check here | Image: I Datè of ruling or determination letter: (attach copy of letter if necessary-see instructions) 578. b Domostic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% of Part I, line 27b a All other domestic foundations enter 2% of line 27b, Exempt foreign organizations, enter 4% of Part I, line 12, col. (b) 0. 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) 578. 3 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) 0. 4 578. Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-5 6 Credits/Payments: a 2019 estimated tax payments and 2018 overpayment credited to 2019 41 0. b Exempt foreign organizations - tax withheld at source 6b 0. c Tax paid with application for extension of time to file (Form 8868) 60 0. d Backup withholding erroneously withheld 6d 7 Total credits and payments. Add lines 6a through 6d 8 Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached 8 540. 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9 10 Overpayment, If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 11 Enter the amount of line 10 to be: Credited to 2020 estimated tax Refunded > Part VII-A Statements Regarding Activities Yes No 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in X any political campaign? 1a b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition 1b X If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. X c Did the foundation file Form 1120-POL for this year? 1c d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ 0. (2) On foundation managers. ▶ \$ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. > \$ X Has the foundation engaged in any activities that have not previously been reported to the INS? 2 If "Yes," attach a detailed description of the activities. 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes 3 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? 4à N/A b If "Yes." has it filed a tax return on Form 990-T for this year? 4b 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 5 If "Yes," attach the statement required by General Instruction T. 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either. . By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law X remain in the governing instrument? 6 X 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV 7 8a Enter the states to which the foundation reports or with which it is registered. Sec instructions. WA b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990 PF to the Attorney General (or designate) X of each state as required by General Instruction G? If "No," attach explanation 8b 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(1)(3) or 4942(1)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV 9 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses 10

Form 990-PF (2019)

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Pa	art VII-A Statements Regarding Activities (continued)		. –	
		\vdash	Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of	1 1		
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		<u>X</u>
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			l
	If "Yes," attach statement. See instructions	12		<u> </u>
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ► N/A		0.0	
14	The books are in care of ► MR. WILLIAM STRONG Telephone no. ► (206)	664-	-88	<u> </u>
	Located at ► 4402 S FERDINAND ST, SEATTLE, WA ZIP+4 ►9	3118		$\overline{}$
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here	27	, ▶	Ш
	and enter the amount of tax-exempt interest received or accrued during the year		/A Yes	No
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank,	$\overline{}$	res	X
	securities, or other financial account in a foreign country?	16		_^_
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
Da	foreign country ► Int VII-B Statements Regarding Activities for Which Form 4720 May Be Required			i
1.6		1 1	Yes	No
4.	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	 	163	140
14	During the year, did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No	1.1	111 101 1 101	
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)	11		
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes X No	1 1		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No	1 1		
	(5) Transfer any income or assets to a disqualified person (or make any of either available	1 1]
	for the benefit or use of a disqualified person)?	1 1		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"	1 . [l !
	If the foundation agreed to make a grant to or to employ the official for a period after	1 1		. 1
	termination of government service, if terminating within 90 days.)	1 1		:
ь	of fany answer is "Yes" to 1a(1) (6), did any of the acts fail to qualify under the exceptions described in Regulations]		
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions N/A	1b		
	Organizations relying on a current notice regarding disaster assistance, check here			`
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	1 1		11 11127
	before the first day of the tax year beginning in 2019?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):	1 1		
а	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines	HIIIIIII III III III III III III III II	arahradani	Philippe Printers and
	6d and 6e) for tax year(s) beginning before 2019?	1 1		
	If "Yes," list the years			
b	Are there any years licted in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect	1.5		
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach	<u> </u>	19.00	0000 500,0
	statement - see instructions.) N/A	2b		
c	of the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			1
	>	1 1		
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time	1 1		
	during the year? $igspace X$ No	-		
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after			,
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			لـــــا
	Schedule C, to determine if the foundation had excess business holdings in 2019.) N/A	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Х
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that	munerouse.	paradordin	<u> </u>
	had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b		X
	Fi	orm 990)-PF	(2019)

0

Total number of other employees paid over \$50,000

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Part VIII Information About Officers, Directors, Trustees, Foundation Paid Employees, and Contractors (continued)	ition Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, ente	r "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
	-	
	—	
	- 	
		
		
10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10. 10.10		i
T. A. I sumbay of others account on the CFO 000 for acceptance of contract		▶ 0
Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant stati number of organizations and other beneficiaries served, conferences convened, research papers pro		Expenses
27.42	udced, etc.	
1 N/A		1
**	· · · · · · · · · · · · · · · · · · ·	
*		
2		
		i
3		
		1
<u> </u>		
4		
		ł
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year or	n lines 1 and 2	Amount
27.72	Times Tand 2.	7,
1 N/A		
^		
2		
All ather groups related in postments. Con instructions		<u> </u>
All other program-related investments. See instructions.		
3		1
		1
		1
****		0.
Total, Add lines 1 through 3		

Form 990-PF (2019)

For	m 990-PF (2019) NORAH KATES AND WILL STRONG FOUNDATION	82	2-3756954 Page 8
P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations	s, see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:	·yammuna	**-
а	Average monthly fair market value of securities	1a	1,061,610.
b	Average of monthly cash balances	1b	44,403.
С	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	1,106,013.
С	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	1,106,013.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	16,590.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	1,089,423.
6	Minimum investment return. Enter 5% of line 5	6	54,471.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations ar foreign organizations, check here ▶ and do not complete this part.)	id certaii	1
1	Minimum investment return from Part X, line 6	1	54,471.
2a			
	Income tax for 2019. (This does not include the tax from Part VI.)	1	
c		2c	578.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	53,893.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	53,893.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	53,893.
<u> </u>	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes.		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	52,506.
Ь		1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	52,506.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on nct investment		•
-	income. Enter 1% of Part I, line 27b	5	578.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	51,928.
-	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of	nualifies	
	4940(e) reduction of tax in those years.		

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Part XIII Undistributed Income (see instructions)

•	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI,				
line 7				53,893.
2 Undistributed income, if any, as of the end of 2019]
a Enter amount for 2018 only			50,095.	[
b Total for prior years:		_		
		0.		l
3 Excess distributions carryover, if any, to 2019			m 1 1	er 1
a From 2014				
b From 2015				ļ
c From 2016				
d From 2017				
e From 2018				<u> </u>
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2019 from				,
Part XII, line 4: ►\$ 52,506.			E0 00E	
a Applied to 2018, but not more than line 2a			50,095.	Í
b Applied to undistributed income of prior		0.		,
years (Election required - see instructions)		0.		1
c Treated as distributions out of corpus	0.			1
(Election required - see instructions)	<u>U•</u>			2,411.
d Applied to 2019 distributable amount	0.			2,411.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below;				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			,
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously		_		
assessed		0.		
d Subtract line 6c from line 6b. Taxable				1
amount - see instructions		0.		
e Undistributed income for 2018. Subtract line			•	
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2019. Subtract				
lines 4d and 5 from line 1. This amount must		1		E1 400
be distributed in 2020				51,482.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2014	0.			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020.	0.	···		
Subtract lines 7 and 8 from line 6a	0.			,
10 Analysis of line 9:	•			2
a Excess from 2015				
b Excess from 2016				
c Excess from 2017	[
d Excess from 2018				
e Excess from 2019		<u> </u>		

Form 990-PF (2019) NORAH K Part XIV Private Operating F	ATES AND WII			N/A	756954 Page 10
			I-A, question 9)	N/A	
1 a If the foundation has received a ruling of					
foundation, and the ruling is effective fo b Gheek box to indicate whether the found		=	in coction	4942(J)(3) or	1942(j)(5)
	Tax year	g touttaation described	Prior 3 years	[438 5(]](3 M [-1.	1
2 a Enter the lesser of the adjusted net	(a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) Total
income from Part I or the minimum	(a) 2013	(6) 2010	(6) 2011	(4) 2010	(0) 10(4)
Investment return from Part X for				/	1
each year listed			-		-
b 85% of line 2a	<u> </u>				
c Qualifying distributions from Part XII,					
line 4, for each year listed		 	 	 /	
d Amounts included in line 2c not	1				
used directly for active conduct of	1				
exempt activities			 	 	
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the			/ _	 	
alternative test relied upon:	i		Ĭ	Ì	
a "Assets" alternative test - enter					
(1) Value of all assets			 		
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6, for each year listed					
c "Support" alternative test - enter:				 	
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization				1'	
(4) Gross investment income			<u> </u>	<u></u>	<u> </u>
Part XV Supplementary Info			if the foundation	had \$5,000 or mo	ore in assets
1 Information Regarding Foundation	n Managers:				
a List any managers of the foundation wh	o have contributed more t		tributions received by the	foundation before the clo	ise of any tax
year (but only if they have contributed r	nore man 40,000). (366 S6	otion Jor (a)(2).)			
NONE b List any managers of the foundation wh	o own 10% or more of the	stock of a cornoration	(or an equally large portu	on of the ownership of a r	partnership or
other entity) of which the foundation ha			(or an equally large perm		
NONE					
2 Information Regarding Contribute Check here ► X if the foundation of				not accept unsolicited req	uests for funds. If
the foundation makes gifts, grants, etc.,	to individuals or organiza	tions under other condi	tions, complete items 2a,	b, c, and d.	
a The name, address, and telephone num	ber or email address of the	e person to whom appli	cations should be address	sed:	
b The form in which applications should b	pe submitted and informati	on and materials they s	hould include.		
c Any submission deadlines.					
d Any restrictions or limitations on award	s, such as by geographica	l areas, charitable fields	, kinds of institutions, or	other factors:	

[Part XV] Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor Foundation Purpose of grant or Amount status of contribution Name and address (home or business) recipient a Paid during the year SIGN FRACTURE CARE INTERNATIONAL NONE PC GENERAL SUPPORT 451 HILLS STREET, SUITE B RICHLAND, WA 99354 5,104. PATHFINDER INTERNATIONAL NONE PC GENERAL SUPPORT 9 GALEN STREET NO 217 WATERTON, MA 02472-4501 10,148. PLANNED PARENTHOOD OF THE GREAT NW NONE PC GENERAL SUPPORT 2001 E MADISON SEATTLE WA 98122 15,122. PC GENERAL SUPPORT NONE ACLU-WA FOUNDATION 901 FIFTH AVENUE SEATTLE, WA 98164 20,132. ➤ 3a 50,506. Total b Approved for future payment NONE **▶** 3b Total

Form **990-PF** (2019)

923621 12-17-19

NORAH KATES AND WILL STRONG FOUNDATION

Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelate	ed business income		ded by section 512, 513, or 514	(e)
•	(a) Business code	(b) Amount	Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	code		-		
a	·				
b	i i	·	-		
c			 		
d					
e	·				
	-		-		
g Fees and contracts from government agencies 2 Membership dues and assessments					
•			 		
3 Interest on savings and temporary cash					
Investments 4 Dividends and interest from securities		···-	14	19,793.	
			1 1	17,173.	
5 Net rental income or (loss) from real estate:			<u> </u>		
a Debt-financed property		***	 	····	
b Not debt-financed property			-		
6 Net rental income or (loss) from personal					
property			01	26.	
7 Other investment income			101	20.	
8 Gain or (loss) from sales of assets other			18	20 027	
than inventory	-		10	39,937.	
9 Net income or (loss) from special events			├		
10 Gross profit or (loss) from sales of inventory		_	├		
11 Other revenue:					
a			 		
b					
<u> </u>			 		
d	•		├	<u> </u>	·
e	•	0.	 	59,756.	0.
12 Subtotal. Add columns (b), (d), and (e)	<u> </u>	<u> </u>			E0 DEC
13 Total. Add line 12, columns (b), (d), and (e)				13	59,756.
(See worksheet in line 13 instructions to verify calculations.)				· · · · · ·	
Part XVI-B Relationship of Activities	to the Acco	emplishment of Exe	empt	Purposes	
Line No. Explain below how each activity for which inc	ome is reported	ın column (e) of Part XVI-A	contrib	outed importantly to the accom	plishment of
the foundation's exempt purposes (other than	by providing fu	nds for such purposes).			
N/A					
			· 	,	
				•	

orm 990					STRONG FO				3756954	Pa	age 13
Part X	VII	Information Re		nsfers to ai	nd Transaction	ns and	l Relationsh	ips With Non	charitable		
1 Did (oth a Train (1) (2) b Oth (1) (2) (3) (4)	the orger than asfers f Cash Other trans Sales Purch. Reintal	Exempt Organi ganization directly or indi- n section 501(c)(3) organ from the reporting founda-	izations rootly engage in an izations) or in sect ation to a nonchard ble exempt organiz ncharitable exempt	y of the followin tion 527, relating table exempt org	g with any other orga to political organiza	nization			1a(1) 1a(2) 1b(1) 1b(2) 1b(3) 1b(4)	Yes	No X X X X X X X
		mance of services or me	mbership or fundr	aising solicitatio	ns				1b(6)		X
	•	facilities, equipment, ma	•		· -				1c		Х
or s	ervices	ver to any of the above is s given by the reporting fo) the value of the goods,	oundation. If the fo	undation receive			•		-	ets,	
(a) Line no		(b) Amount involved			exempt organization	1	(d) Descriptio	n of transfers, transacti	ons, and sharing arr	angeme	nts
				N/A							
	-										
	+-							· · · ·			
	+									-	
	<u> </u>							<u> </u>			
	+								,		
	+		 								
	+				,		ļ.,-			<u>_</u>	
	+										
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	—						ļ				
ın s	ection	ndation directly or indirec 501(c) (other than section complete the following sch	n 501(c)(3)) or in		or more tax-exempt	organiza	Litions described		Yes	X	No No
		(a) Name of org			(b) Type of organiz	ation		(c) Description of	relationship		
		N/A									
		- 11 0 1 -									
		-									
 ,		Λ									
Sign Here	and be	penalties of perjury, I declare in the fit is true correct, and contain the fit is true correct.	the Declaration of p		accompanying schedule taxpayer) is based on all Date			has any knowledge	May the IRS return with the shown below X Yes	e prepai ? See in	rer
	- 3/	Print/Type preparer's na		Preparer's s			Date	Check If	PTIN		
Paid Prepa	arer	ALYSON AND Firm's name ▶ DEL		Alyn X LLP	n Anderson		06/03/20	self- employed Firm's EIN ► 8	P01209 36-10657		

Firm's address ▶ 925 FOURTH AVENUE, SUITE 3300

SEATTLE, WA 98104-1126

Phone no. (206) 716-7000 Form **990-PF** (2019)

Preparer **Use Only**

FORM 990-PF	DIVIDENDS	AND INTER	REST	FROM SECU	RITIES S	STATEMENT 1
SOURCE	GROSS AMOUNT	CAPITAI GAINS DIVIDENI		(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	
INTEREST/DIVIDENDS FROM SECURITIES	19,793	•	0.	19,793	19,793	,
TO PART I, LINE 4	19,793	•	0.	19,793	19,793	
FORM 990-PF		OTHER 3	INCOM	ИЕ		STATEMENT 2
DESCRIPTION	,		REV		(B) NET INVEST- MENT INCOME	` (C) ADJUSTED NET INCOME
OTHER TRANSACTIONS SCSD	- 12B REBAT	TE PER		26.	26.	
TOTAL TO FORM 990-P	F, PART I,	LINE 11		26.	26.	
FORM 990-PF		ACCOUNT	ING F	FEES		STATEMENT 3
DESCRIPTION		(A) EXPENSES PER BOOKS		(B) T INVEST- NT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES		3,500	. —	1,750.		1,750.
TO FORM 990-PF, PG	1, LN 16B	3,500	•	1,750.		1,750.
FORM 990-PF		OTHER I	EXPĘ1	ISES		STATEMENT 4
DESCRIPTION		(A) EXPENSES PER BOOKS		(B) T INVEST- NT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNT FEES	_	500	•	250.		250.
TO FORM 990-PF, PG	1, LN 23	500	- — - —	250.		250.
	-					

FORM 990-PF	CORPORATE STOCK		STATEMENT 5
DESCRIPTION	1	BOOK VALUE	FAIR MARKET VALUE
ALASKA AIR GROUP INC		20,617.	22,358.
ALPHABET INC CL A		1,613.	13,394.
ALPHABET INC CL C		4,774.	40,111.
AMAZON.COM INC		14,205.	27,718.
AMGEN INC		748.	3,857.
APPLE INC		10,960.	29,365.
BANK NEW YORK MELLON CORP		21,461.	20,635.
BERKSHIRE HATHAWAY INC CL B NEW	N .	53,960.	58,890.
CARTERS INC		22,143.	27,335.
DFA U S CORE EQUITY 1 INSTL CI	L	38,287.	38,705.
FIRST SOLAR INC		15,373.	13,990.
GILHEAD SCIENCES INC		19,454.	15,595.
ISHARES NASDAQ BIOTECHNOLOGY E	rf	38,308.	45,794.
JP MORGAN CHASE & COMPANY		17,711.	41,820.
MICROSOFT CORP		7,461.	47,310.
ORACLE CORP		20,752.	30,464.
SOLAREDGE TECHNOLOGIES		14,022.	154,046.
STARBUCKS CORP		19,565.	31,651.
TARGET CORP		18,036.	41,668.
TESLA INC		29,518.	62,750.
UNION PACIFIC CORP		11,740.	27,119.
UNITED PARCEL SERVICE INC CLASS	S B	19,931.	19,666.
US BANCORP DE NEW		30,743.	35,574.
VANGUARD FTSE DEVELOPED MKTS E	rf	40,787.	40,535.
VANGUARD FTSE EMERGING MARKETS	ETF	27,554.	38,467.
VANGUARD S&P 500 INDEX ETF		157,921.	186,354.
VERIZON COMMUNICATIONS INC		41,755.	53,111.
WAL-MART STORES INC		8,973.	17,826.
WELLS FARGO & CO NEW		7,987.	16,139.
WEYERHAUSER COMPANY		13,925.	13,589.
TOTAL TO FORM 990-PF, PART II,	LINE 10B	750,284.	1,215,836.

FORM 990-PF, PART XV DETAIL

DATE OF GIFT	DONEE	DESCRIPTION OF CONTRIBUTED PROPERTY	BOOK VALUE*	FAIR MARKET VALUE*
12/3/2019 12/19/2019 12/19/2019 12/19/2019	SIGN FRACTURE CARE INTERNATIONAL PATHFINDER INTERNATIONAL PLANNED PARENTHOOD OF THE GREAT NW ACLU-WA FOUNDATION	22 SHARES - AMGEN INC 42 SHARES - AMGEN INC 163 SHARES - SOLAREDGE TECHNOLOGIES INC 217 SHARES - SOLAREDGE TECHNOLOGIES INC		\$ 5,104 \$ 10,148 \$ 15,122 \$ 20,132

^{*}THE HIGH/LOW METHOD WAS USED TO DETERMINE BOOK VALUE AND FAIR MARKET VALUE OF EACH CONTRIBUTION

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.				(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a CISCO SYSTEMS	D - Donation D	12/26/17	07/11/19		
b FACEBOOK INC A		12/26/17			
c HERSHEY COMPANY	P	04/04/18			
d PROCTOR AND GAM			D	12/26/17	
e QUALCOMM INC			D	12/26/17	
f TARGET CORP	D	12/26/17			
q WALMART INC	D	12/26/17			
h					
1					
1					
k					
m					
n	VI				
0					`
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale) Gain or (loss) dus (f) minus (g)	
a 10,292.		4,200.			6,093.
b 24,799.		14,397.			10,402.
c 23,191.		19,986.			3,205.
d 14,704.		10,286.			4,419.
e 26,943.		16,331.			11,276.
f 8,168.		4,162.	-		4,006.
g 1,135.		598.			536.
h					
1					
1					
k					
Ī					
m		_			
n					
0					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(I) Losses (from col. (h))		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess of col. (h) gain over col. (k), but not less than "-0-")		
a					6,093.
b					10,402.
С					3,205.
đ					4,419.
е					11,276.
f					4,006.
9					536.
h				<u> </u>	
1					
1					
k					·
<u>m</u>					
<u>n</u>					
0					
2 Capital gain net income or (net ca	pital loss) { If gain, also enter If (loss), enter "-0	in Part I, line 7 I-" in Part I, line 7	2		39,937.
3 Net short-term capital gain or (los If gain, also enter in Part I, line 8,					
If (loss), enter "-0-" in Part I, line 8	3	N/A			