DLN: 93493254008250 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2019 , and ending 12-31-2019 C Name of organization ALAMANCE COMMUNITY FOUNDATION D Employer identification number B Check if applicable ☐ Address change 82-3275373 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) POST OFFICE BOX 726 ☐ Amended return ☐ Application pending (336) 790-6627 City or town, state or province, country, and ZIP or foreign postal code BURLINGTON, NC  $\,$  27216 G Gross receipts \$ 1,957,829 Name and address of principal officer H(a) Is this a group return for GAVIN STEVENS □Yes **☑**No subordinates? POST OFFICE BOX 726 H(b) Are all subordinates BURLINGTON, NC 27216 ☐ Yes ☐No included? Tax-exempt status □ 527 ☐ 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW ALAMANCECOMMUNITYFOUNDATION ORG L Year of formation 2017 M State of legal domicile NC K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities THE ÁLAMANCE COMMUNITY FOUNDATION IS A CHARITABLE ORGANIZATION DEDICATED TO STRENGTHENING ALAMANCE COUNTY FOR PRESENT AND FUTURE GENERATIONS THROUGH PHILANTHROPY WORKING TOWARD A VISION OF AN INCLUSIVE, CARING AND VIBRANT COMMUNITY, THE COMMUNITY FOUNDATION FACILITATES GIVING THAT IMPROVES LIVES IN THE COMMUNITY, MAINTAINS PERMANENT Activities & Governance ENDOWMENT FUNDS, AND PARTNERS WITH DONORS TO SHAPE EFFECTIVE RESPONSES TO COMMUNITY ISSUES AND OPPORTUNITIES Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 3 Number of independent voting members of the governing body (Part VI, line 1b) 4 15 3 5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 6 18 Total number of volunteers (estimate if necessary) . . . . Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 b Net unrelated business taxable income from Form 990-T, line 39 7b **Current Year** 8 Contributions and grants (Part VIII, line 1h) . 16,105,946 1,449,149 Ravenue Program service revenue (Part VIII, line 2g) . 0 162,960 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 360.668 343,220 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,500 16,466,614 1,957,829 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 1,100,005 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 643.787 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . n 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 29,137 124,012 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶45,431 39,429 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 221,920 712,353 1,445,937 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) **19** Revenue less expenses Subtract line 18 from line 12 . 15,754,261 511,892 Assets or d Balances Beginning of Current Year End of Year 16,500,098 20 Total assets (Part X, line 16) . 13,938,115 21 Total liabilities (Part X, line 26) . 4,018,273 4,555,185 9,919,842 Net assets or fund balances Subtract line 21 from line 20 . 11,944,913 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-09-09 Signature of officer Date Sign Here GAVIN STEVENS EXECUTIVE DIRECTOR Type or print name and title Date 2020-09-09 Print/Type preparer's name Preparer's signature Check  $\square$  if P00024209 **Paid** self-employed ► GILLIAM BELL MOSER LLP Firm's EIN > 56-0587953 Firm's name Preparer **Use Only** Firm's address ▶ PO BOX 621 Phone no (336) 227-6283 BURLINGTON, NC 272160621 ☑ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2019) Cat No 11282Y

Form	990 (2019)					Page <b>2</b>
Pa	rt III Statement	of Program Service	e Accomplis	hments		
			onse or note to a	any line in this Part III		🗹
1	Briefly describe the o	rganızatıon's mıssıon				
AND COM	FUTURE GENERATIONS MUNITY FOUNDATION	S THROUGH PHILANTH	ROPY WORKING THAT IMPROVES	G TOWARD A VISION OF LIVES IN THE COMMU	ED TO STRENGTHENING ALAMANCE OF AN INCLUSIVE, CARING AND VIE INITY, MAINTAINS PERMANENT ENI ND OPPORTUNITIES	BRANT COMMUNITY, THE
2	Did the organization	undertake any significa	int program serv	vices during the year w	hich were not listed on	
	the prior Form 990 or	r 990-EZ? se new services on Sch	· · · ·			☐ Yes 🗹 No
3	•	cease conducting, or m		changes in how it cond	ucte any program	
,	services?		iake significant	· · · · ·		☐ Yes ☑ No
	If "Yes," describe the	se changes on Schedul	e O			
4	Section 501(c)(3) and		ons are required	to report the amount	largest program services, as meas of grants and allocations to others,	
4a	(Code	) (Expenses \$	1,054,073	ıncludıng grants of \$	937,708 ) (Revenue \$	)
	See Additional Data					
4b	(Code	) (Expenses \$	138,436	including grants of \$	62,367 ) (Revenue \$	165,460 )
	See Additional Data					
4c	(Code	) (Expenses \$	132,798	including grants of \$	99,930 ) (Revenue \$	)
	See Additional Data					
4d	Other program service	ces (Describe in Schedi	ıle O )			
	(Expenses \$	ıncl	udıng grants of	\$	) (Revenue \$	)
		rice expenses ▶	1,325,3			

Part IV Checklist of Required Schedules Yes Nο Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏 . . . Yes Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates No 3 

Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III . . . 5

No No Yes 6

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D. Part II 💙 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"

Nο No

No

8 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V . . . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete

total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 😼 . . . . . . . . . . . . d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete 

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) . . . .

**20a** Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H* . . .

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🥦

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🥦

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII.

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . .

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . . . .

Yes

No 11b No 11c Nο 11d 11e Yes

Yes

Nο

Nο

No

Nο

No

No

Nο

No

Nο

Nο

No

Yes

11a

11f

12a

12b

13

14a

14b

15

16

17

18

19

20a

20h

21

Yes

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Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L</i> ,Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			

**1**c

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c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming 

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Pai	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  If "Yes," enter the name of the foreign country	4a		No
F-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)  Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No No
эа b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No No
		5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		NI -
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No 
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
	Organizations that may receive deductible contributions under section 170(c).	7.		No
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			No 
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
u	The s, indicate the number of forms 5252 filed during the year 1. 1. 1.			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
Ь	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	14-		NI-
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If Yes," has it filed a Form 720 to report these payments 11 "No, provide an explanation in Schedule O  Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess	14b		
	parachute payment(s) during the year?	15		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O	16		No

orm	990 (2019)			Page <b>6</b>
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions  Check if Schedule O contains a response or note to any line in this Part VI	•	onse to i	lines ✓
Se	ction A. Governing Body and Management			
			Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year 15			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
Ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website 🗹 Upon request 🗆 Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII  $\,$  . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations

I I I DOCK THIS DOV IT POITHOR THE ORGANIZATION NO									akan an ku - t	
Check this box if neither the organization no  (A)  Name and title	r any related or (B) Average hours per week (list any hours	Position than one is b	on (do ne bo	(C o no ox, u n of	) t ch unle: ficer	eck mess pers	ore son	urrent officer, direct (D)  Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W-2/1099- MISC)	(W-2/1099- MISC)	organization and related organizations
(1) JERRY BAILEY CHAIR	1 00	Х		x				О	0	0
(2) FAIRFAX REYNOLDS IMMEDIATE PAST CHAIR	1 00	Х		х				О	0	0
(3) CINDY CHANDLER TREASURER	1 00	Х		х				0	0	0
(4) JIM POWELL SECRETARY	1 00	Х		х				0	0	0
(5) JOHN MAYNARD DIRECTOR	1 00	Х						0	0	0
(6) THOMAS E POWELL III DIRECTOR	1 00	Х						0	0	0
(7) LUMMY BARNES DIRECTOR	1 00	Х						0	0	0
(8) ANNE POWELL DIRECTOR	1 00	х						0	0	0
(9) DAVID SELLERS DIRECTOR	1 00	Х						0	0	0
(10) CHARLES HARRIS DIRECTOR	1 00	X						0	0	0
(11) KATHLEEN TREADWELL DIRECTOR	1 00	Х						0	0	0
(12) BOB CHANDLER DIRECTOR	1 00	x						0	0	0
(13) AMI HILL DIRECTOR	1 00	х						0	0	0
(14) JERRY TOLLEY DIRECTOR	1 00	Х						0	0	0
(15) STEVE BUCKLEY DIRECTOR	1 00	Х						0	0	0
(16) GAVIN STEVENS	40 00			х				84,354	0	8,037

(~)	(-)			(-,				(-)	(-)	1 (1)
Name and title	Average hours per week (list any hours		ne bo	ox, u n off	inles ficer	s pers and a	on	Reportable compensation from the organization	Reportable compensation from related organizations	Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC)	(W-2/1099- MISC)	organization and related organizations

1b Sub-Total				<b>&gt;</b>	•			
c Total from continuation sheets to Pa	art VII, Section	A		<b>&gt;</b>				
d Total (add lines 1b and 1c)				<b>&gt;</b>		84,354	0	8,037

1b Sub-Total			 -	<b>&gt;</b>			<u> </u>
c Total from continuation sheets to Pa	art VII, Section	Α		<b>&gt;</b>			
d Total (add lines 1b and 1c)				▶	84,354	0	8,037

1b Sub-Total						<b>&gt;</b>				
c Total from continuation sheets to Pa	art VII, Section	Α				▶ [				
d Total (add lines 1b and 1c)						•		84,354	0	8,037
2 Total number of individuals (including	but not limited	to thos	e liste	ed al	bove	) who	rece	ived more than \$	100.000	

1b Sub-Total				<b>&gt;</b>			
c Total from continuation sheets to Pa	art VII, Section	Α.		▶			
d Total (add lines 1b and 1c)				•	84,354	0	8,037

1b Sub-Total		-	-	_	<b>•</b>		
c Total from continuation sheets to Pa	art VII, Section	A			▶ _		

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on

3

4

5

(B)

Description of services

No

No

Nο

(C)

Compensation

Form 990 (2019)

d Total (add lines 1b and 1c)	0		8,037
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0			
		Yes	No

3

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

services rendered to the organization? If "Yes," complete Schedule J for such person .

(A)

Name and business address

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

from the organization Report compensation for the calendar year ending with or within the organization's tax year

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

line 1a? If "Yes," complete Schedule J for such individual .

**Section B. Independent Contractors** 

compensation from the organization ▶ 0

4

5

		(2019)	of Downson						Page <b>9</b>
Part	VIII			a respo	onse or note to anv	line in this Part VIII			🗆
		3.133.1 H 34.133		<u> </u>		(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1:	a Federated campa	aigns	1a			revenue		512 - 514
Contributions, Gifts, Grants and Other Similar Amounts		<b>b</b> Membership dues	s	<b>1</b> b					
Gra mo		<b>c</b> Fundraising even	nts	1c					
fs, FA		d Related organiza	tions	1d					
nig e		e Government grants	(contributions)	1e					
Sin		f All other contribution and similar amounts	ons, gifts, grants,						
uti Per		above		1f	1,449,149				
를		g Noncash contributio lines 1a - 1f \$	ons included in	1g	552,196				
Contributions, Gifts, Grants and Other Similar Amounts		<b>h Total.</b> Add lines :	1a-1f	•	>	1,449,149			
					Business Code	27.13/213			
	2a	ADMINISTRATIVE FEI	E REV		561000	161,870	161,870		
RIE	L	EVENT INCOME			-	1,090	1,090		+
ج. الح.		, Event integrie			900099				
Se H	c				1				
Program Service Revenue									
n S	d								
gra	e	•							
ďΞ	_								
		All other program							
		Total. Add lines 2 Investment income			162,960	1	Τ	<u> </u>	1
	9	similar amounts) .			•	343,220			343,220
		Income from invest				-			
	5	Royalties	(ı) Re		(II) Personal	<u>'  </u>			
				uı .	(II) I CISOIIai	1			
		Gross rents	6a			_			
	b	Less rental expenses	6Ь						
	С	Rental income or (loss)	6c						
	ď	Net rental income				-			
			(ı) Secur	ities	(II) Other				
	7 a	Gross amount from sales of	7a						
		assets other than inventory							
	b	Less cost or	7b			1			
		other basis and sales expenses	<b>1</b> 0						
	c	Gain or (loss)	7c						
		Net gain or (loss)				1			
a	8a	Gross income from fu (not including \$	ındraısıng events of						
ыn		contributions reported	d on line 1c)						
}ev	_	See Part IV, line 18		8a		_			
Other Revenue		Less direct expen Net income or (los		8b		J			
Oth		The meaning of (100	o, mom ramaran	Jg C V	ents •	1			
	9a	Gross income from See Part IV, line 19		9a					
	Ŀ	Less direct expen		9a 9b		-			
		: Net income or (los				J			
		- 0							
	10	aGross sales of inve returns and allowa		10a					
	Ŀ	Less cost of good	s sold	10b		1			
	(	Net income or (los		invent	tory	<b>-</b>			
	11		us Revenue		Business Code 900099	2 500	2 500		
	11	·aMISCELLANEOUS	INCOME		90009	2,500	2,500		
	Ŀ								1
	•	-							
		All other revenue							1
	•	Total. Add lines 1	1a-11d		>	2,500			
	12	<b>! Total revenue.</b> S	ee instructions						0 343,220
						1,957,829	165,460	<u>I</u>	Form <b>990</b> (2019)

Form 990 (2019)				Page <b>10</b>
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must o	complete all columns	All other organizatio	ns must complete co	lumn (A)
Check if Schedule O contains a response or note to ar	ny line in this Part IX			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	1,077,505	1,077,505		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	22,500	22,500		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	92,390	26,061	40,268	26,061
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				

7 Other salaries and wages .

10 Payroll taxes . . .

**13** Office expenses . .

15 Royalties .

**17** Travel .

16 Occupancy .

23 Insurance .

a DEVELOPMENT

**b** PROGRAM EXPENSE

d SPECIAL EVENTS

e All other expenses

14 Information technology .

expenses on Schedule O )

c DUES & SUBSCRIPTIONS

c Accounting . . . d Lobbying . . .

**9** Other employee benefits . . . .

11 Fees for services (non-employees)a Management . . . . .b Legal . . . . . . . . .

**12** Advertising and promotion . . .

8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . .

e Professional fundraising services See Part IV, line 17

(A) amount, list line 11g expenses on Schedule O)

18 Payments of travel or entertainment expenses for any federal, state, or local public officials .

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation
Check here ► ☐ if following SOP 98-2 (ASC 958-720)

19 Conferences, conventions, and meetings .

22 Depreciation, depletion, and amortization .

g Other (If line 11g amount exceeds 10% of line 25, column

f Investment management fees . . . . .

23,043

8,579

530

47,401

132,063

2,479

1,726

16,189

1,714

1,579

350

1,326

4,421

4,409

3,211

2,199

1,098

1,225

1,445,937

6,388

2,378

47,401

130,152

5,396

527

1,483

3,211

1,098

1,207

1,325,307

10,268

3,823

530

1,167

1,726

5,396

1,714

526

350

1,326

4,421

1,467

2,199

18

75,199

6,387

2,378

744

2,479

5,397

526

1,459

45,431

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Fund Balances

ō 29

Assets 30

27

28

31

32

33

# Check if Schedule O contains a response or note to any line in this Part IX .

Page **11** 

	Beginning of year		End of year
1 Cash-non-interest-bearing	612,866	1	172,08
2 Savings and temporary cash investments	222,799	2	461,11
<b>3</b> Pledges and grants receivable, net		3	

Accounts receivable, net 4 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled 5 

99 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1), and persons described in section 4958(c)(3)(B). 6 Notes and loans receivable, net . . . 7 Assets 8 Inventories for sale or use . . Prepaid expenses and deferred charges . 6,782 9 10a Land, buildings, and equipment cost or other 10a 1,288 basis Complete Part VI of Schedule D 10b 1,288 1,326 10c

16,694 b Less accumulated depreciation 11 Investments—publicly traded securities . 13,094,342 11 15,850,114 12 Investments—other securities See Part IV, line 11 . 12 13 13 Investments-program-related See Part IV, line 11 14 14 Intangible assets . 15 15 Other assets See Part IV, line 11 . . .

13,938,115 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . 16,500,098 17 Accounts payable and accrued expenses 799 17 18 18 Grants payable . 19 19 Deferred revenue . . 20 Tax-exempt bond liabilities . 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D Liabilities 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . 22 23 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties 4,017,474 25 4.555.185 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D

4.018.273 4.555.185 26 Total liabilities. Add lines 17 through 25 . . 26

6,241,102

3,678,740

9,919,842

13,938,115

27

28

29

30

31

32

33

7,746,018

4,198,895

11,944,913

16.500.098

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Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

complete lines 29 through 33.

Total net assets or fund balances

Audit Act and OMB Circular A-133? 3a No b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits 3b

Form 990 (2019)

### **Additional Data**

Software ID:

Software Version: EIN: 82-3275373

Name: ALAMANCE COMMUNITY FOUNDATION

Form 990 (2019)

- ----

Form 990, Part III, Line 4a:

DONOR ADVISED THE COMMUNITY FOUNDATION MANAGES 34 DONOR-ADVISED AND SCHOLARSHIP FUNDS WHICH ENABLE RESIDENTS OF ALAMANCE COUNTY TO ACHIEVE THEIR INDIVIDUAL CHARITABLE GOALS DURING 2019, 294 GRANTS TOTALING \$915,208 WERE DISBURSED IN SUPPORT OF FAITH-BASED, HEALTH AND HUMAN SERVICE, EDUCATIONAL, AND OTHER COMMUNITY SERVICE ORGANIZATIONS

#### Form 990, Part III, Line 4b: FIELD OF INTEREST. THE COMMUNITY FOUNDATION MANAGES ENDOWMENT AND UNRESTRICTED GRANT FUNDS WHICH ARE USED TO STRENGTHEN ITS COMMUNITY FOR PRESENT AND FUTURE GENERATIONS FOCUS AREAS FOR 2019 WERE PROGRAM/PROJECT-BASED FUNDING IN THE AREAS OF EDUCATION, HEALTH AND HUMAN SERVICE,

YOUTH PROGRAMMING, AND THE ARTS

#### Form 990, Part III, Line 4c: ORGANIZATION FUNDS AREA RESIDENTS HAVE CREATED FUNDS TO SUPPORT SPECIFIC NONPROFIT ORGANIZATIONS DURING 2019, 11 SPECIAL INTEREST ENDOWMENT FUNDS GRANTED \$99,930 TO THEIR BENEFICIARY ORGANZIATIONS IN ADDITION, THE COMMUNITY FOUNDATION MANAGES THE ENDOWMENT FUNDS OF LOCAL NONPROFIT ORGANIZATIONS. A TOTAL OF 26 FUNDS IN 2019 ACCORDINGLY, THE FOUNDATION RECOGNIZES A LIABILITY TO THE NONPROFIT AND ADJUSTS THIS

LIABILITY FOR RELATED CONTRIBUTIONS, EARNINGS, GRANTS AND EXPENSES IN 2019, \$233,675 WAS RETURNED TO THESE ORGANIZATIONS

efil	e GR/	APHIC pri	nt - DO NOT PROCESS	As Filed Data -			DLN: 9	3493254008250
SCI		ULE A		Charity Statu	c and Dul	olic Supp	ort	OMB No 1545-0047
	m 99			ganization is a sect 4947(a)(1) nonexe	us and Public Support tion 501(c)(3) organization or a section empt charitable trust.  2019			
•		the Treasury	► Go to <u>www.irs</u>	.gov/Form990 for i	nstructions and	I the latest info	ormation.	Open to Public Inspection
Nam	e of th	<del>nie Service</del> <b>he organiza</b> OMMUNITY FO					Employer identific	
ALMINIA	INCE C	ON INTO NEED TO	DINDATION				82-3275373	
	rt I		for Public Charity State				See instructions.	
_	rganız		a private foundation because	•	•		/A\/:\	
1		•	onvention of churches, or as					
2			scribed in <b>section 170(b)(</b>		,			
3		·	or a cooperative hospital serv	_			•	
4		A medical r name, city,	esearch organization operate and state	ed in conjunction with	a hospital descri	bed in <b>section</b> :	170(b)(1)(A)(iii). E	nter the hospital's
5			ation operated for the benefi (iv). (Complete Part II )	t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local government or	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	\)(v).	
7	✓		ation that normally receives ( O(b)(1)(A)(vi). (Complete		s support from a	governmental u	ınıt or from the gener	al public described in
8		A communi	ty trust described in <b>sectior</b>	170(b)(1)(A)(vi)	(Complete Part I	I)		
9			ural research organization de rant college of agriculture S					ege or university or a
10		from activit	ation that normally receives ties related to its exempt fun income and unrelated busin See section 509(a)(2). (Co	ctions—subject to cer ess taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	ipport from gross
11		An organiza	ation organized and operated	exclusively to test fo	r public safety S	ee section 509	(a)(4).	
12		more public	ation organized and operated ly supported organizations of through 12d that describes	lescribed in <b>section 5</b>	09(a)(1) or sec	ction 509(a)(2	). See <b>section 509</b> (a	
a		<b>Type I.</b> A so	supporting organization oper n(s) the power to regularly a Part IV, Sections A and B.	ated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
b		Type II. A manageme	supporting organization sup nt of the supporting organiza plete Part IV, Sections A a	ervised or controlled i ation vested in the sar				
c		Type III f	unctionally integrated. A sorganization(s) (see instruction	supporting organizatio				ited with, its
d		Type III n	on-functionally integrated integrated The organization (i) You must complete Par	<b>d.</b> A supporting organi n generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported organ	
e		Check this	box if the organization receiv or Type III non-functionally	ved a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Enter		of supported organizations	sapporting				
g	Provi	de the follow	ing information about the su	pported organization(	s)			
	(i) N	Name of supp organization		(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the org in your govern	anization listed ing document?		
					Yes	No		
			<u> </u>					
Tota		l. P. '	tion Act Notice, see the Ir		Cat No 11285		 	90 or 990-EZ) 2019

Sch	edule A (Form 990 or 990-EZ) 2019						Page <b>2</b>
P	art II Support Schedule for						
	(Complete only if you ch						nder Part III.
	If the organization failed	to qualify unde	er the tests liste	d below, please o	complete Part III	.)	
	Section A. Public Support  Calendar year		I	T T		Т	
	(or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grant")			25,000	16,105,946	1,449,149	17,580,095
2	Tax revenues levied for the						
_	organization's benefit and either paid						
_	to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3			25,000	16,105,946	1,449,149	17,580,095
5	The portion of total contributions by						
	each person (other than a governmental unit or publicly						
	supported organization) included on						365,666
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	<b>Public support.</b> Subtract line 5 from line 4						17,214,429
_	Section B. Total Support				L		
	Calendar year	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
_	(or fiscal year beginning in) ▶	(4) 2013	(5) 2010				
7 8	Amounts from line 4 Gross income from interest,			25,000	16,105,946	1,449,149	17,580,095
0	dividends, payments received on						
	securities loans, rents, royalties and				360,668	343,220	703,888
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital					165,460	165,460
	assets (Explain in Part VI )  Total support. Add lines 7 through						
11	10						18,449,443
12	Gross receipts from related activities,	etc (see instructi	ons)			12	
13	First five years. If the Form 990 is fo	or the organization	n's first, second, t	hird, fourth, or fifth	tax vear as a sect	on 501(c)(3) orga	nization,
	check this box and <b>stop here</b>	=			*		
_	Section C. Computation of Public						
	Public support percentage for 2019 (lin			column (f))		14	
	Public support percentage for 2018 Sc			(,,,		15	
	33 1/3% support test—2019. If the			on line 13, and line	e 14 is 33 1/3% or		iox
100	and <b>stop here.</b> The organization quali						▶ □
ŀ					and line 15 is 33 1/	3% or more, check	
-	box and <b>stop here.</b> The organization				,	,	▶ □
172	10%-facts-and-circumstances test				e 13, 16a, or 16b,	and line 14	. —
	is 10% or more, and if the organizatio	n meets the "facts	s-and-circumstand	ces" test, check this	box and stop her	e. Explain	
	in Part VI how the organization meets	the "facts-and-cir	cumstances" test	The organization of	qualifies as a public	ly supported	_
	organization						▶□
b	10%-facts-and-circumstances tes						
	15 is 10% or more, and if the organize Explain in Part VI how the organization						
	,	on meets the ratt	.5 and Circumstan	ces test file organ	mzadon qualifies as	s a publicly	►□
10	supported organization  Private foundation. If the organization	on did not check :	a hoy on line 12	16a 16b 17a or 1	7h check this hav	and see	▶ ⊔
18	•	on did not check t	a box on line 15, .	100, 100, 1/a, UI 1	, b, check this box	una see	N□
	instructions				Schodule	A (Form 990 or	990-E7\ 2010

P		upport Schedule for						
		Complete only if you cl						der Part II. If
		ne organization fails to	qualify under t	ne tests listed i	pelow, please co	omplete Part II.	)	
56	ection A. Pub	ndar year			1			T
		r beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
1		contributions, and						
		ees received (Do not						
_		nusual grants ")						
2		from admissions, sold or services						
		facilities furnished in						
		at is related to the						
	organization's	tax-exempt purpose						
3		from activities that are						
		ed trade or business						
4	under section Tax revenues	F						
-		benefit and either paid						
		d on its behalf						
5		ervices or facilities						
		governmental unit to						
		on without charge						
6	Total. Add line	-						
/a		ded on lines 1, 2, and m disqualified persons						
b		ded on lines 2 and 3						
_		other than disqualified						
		exceed the greater of						
		of the amount on line						
_	13 for the yea Add lines 7a a							
8		rt. (Subtract line 7c						
0	from line 6)	it. (Subtract line / c						
Se	ection B. Tota	al Support				•		
		ıdar year	(-) 201E	(h) 2016	(=) 2017	(4) 2010	(-) 2010	(f) Tatal
		r beginning in) 🕨	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts fron	n line 6						
L0a		from interest,						
		yments received on						
		ns, rents, royalties and similar sources						
b		siness taxable income						
_		511 taxes) from						
		equired after June 30,						
	1975							
_	Add lines 10a							
11		rom unrelated business						
		included in line 10b, ot the business is						
	regularly carr							
12		Do not include gain or						
		sale of capital assets						
	(Explain in Pa							+
13	11, and 12 )	rt. (Add lines 9, 10c,						
14	First five yea	a <b>rs.</b> If the Form 990 is foi	r the organization	's fırst, second, th	nird, fourth, or fift	th tax year as a se	ction 501(c)(3)	organization,
•		and <b>stop here</b>		, ,	, ,	•	( )( )	▶ □
Se		nputation of Public S	Support Perce	ntage				
15		percentage for 2019 (lin			column (f))		15	
16	• •	: percentage from 2018 S		•	( //		16	
		nputation of Investr					1 -0	
17		come percentage for 201			line 13. column (f	f))	17	
		come percentage from 20	,		25, 201411111 (1	• / /		
18				·	on line 14	aa 1 E ja waana 41	18   22 1/20/ and l	na 17 ia
		ort tests—2019. If the						_
		/3%, check this box and s	-					▶□
b	33 1/3% sup	pport tests—2018. If the	e organization did	not check a box	on line 14 or line	19a, and line 16 is	more than 33 i	_
	not more than	n 33 1/3%, check this box	and <b>stop here.</b>	The organization (	qualifies as a publ	licly supported org	anızatıon	▶□
20	Private found	dation. If the organization	n did not check a	box on line 14, 1	19a, or 19b, check	this box and see	instructions	ightharpoons

Schedule A (Form 990 or 990-EZ) 2019

6

7

8

10a

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

			Yes	No
•	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		

	describe the designation If historic and continuing relationship, explain	1	Γ
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
la	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		Γ
	below	3a	Γ
1.	Did the appropriate and the cook appropriate appropriate and propriate and appropriate and app		Т

		_	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described	or (6)? If "Yes," answer (b) and (c)  01(c)(4), (5), or (6) and satisfied	
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
ı	determination		

3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
determination	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b ın Part I, answer (b) and (c) below	4a	

	the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the			
	determination	3b	1	
	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
-Ta	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			

	Checked 12a or 12b in Part 1, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or			
	supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a	<u> </u>	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the		<u> </u>	
	organization's organizing document?	5b	1	

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

than (1) its supported organizations. (11) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

5c

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

	dule A (Form 990 of 990-E2) 2019		۲	age :		
Pai	t IV Supporting Organizations (continued)					
_			Yes	No		
11	Has the organization accepted a gift or contribution from any of the following persons?					
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a				
b	A family member of a person described in (a) above?	11b				
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b>	11c				
	ection B. Type I Supporting Organizations					
			Yes	No		
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1				
2	Did the organization operate for the benefit of any cumported organization other than the cumported organization(c) that	-				
•	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting					
	organization	2				
S	ection C. Type II Supporting Organizations		1			
	., 11 2 2		Yes	No		
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of					
	each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1				
S	ection D. All Type III Supporting Organizations					
			Yes	No		
•	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing					
	documents in effect on the date of notification, to the extent not previously provided?					
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)					
	D	2				
	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3				
<u> </u>	ection E. Type III Functionally-Integrated Supporting Organizations					
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions)				
	The organization satisfied the Activities Test Complete line 2 below	,				
	The organization is the parent of each of its supported organizations. Complete line 3 below					
	_		_L \			
(		instru	ctions)			
	Activities Test Answer (a) and (b) below.		Yes	No		
ā	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted					
	substantially all of its activities	2a				
ŀ	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2 h				
}	Parent of Supported Organizations Answer (a) and (b) below.	2b				
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a				
ŀ	Did the organizations? Provide details in Part VI.  Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h				

3b

Schedule A (Form 990 or 990-EZ) 2019 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 Add lines 1 through 3 4 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year) a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) **1**d e Discount claimed for blockage or other factors (explain in detail in Part VI) Acquisition indebtedness applicable to non-exempt use assets 2 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see 4 instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 035 6 6 7 Recoveries of prior-year distributions 7

8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 4 Enter greater of line 2 or line 3 4

5 5 Income tax imposed in prior year 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) Schedule A (Form 990 or 990-F7) 2019

_									
7	Total annual distributions. Add lines 1 through 6								
8	Distributions to attentive supported organizations to who								
9	Distributable amount for 2019 from Section C, line 6								
10	Line 8 amount divided by Line 9 amount								
	Section E - Distribution Allocations (see instructions)  (i)  (ii)  Underdistributions  Distributable  Amount for 2010								

8	Distributions to attentive supported organizations to wh details in <b>Part VI</b> ) See instructions			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
	Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in <b>Part VI</b> ) See instructions			
3	Excess distributions carryover, if any, to 2019			
_	From 2014		(	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in <b>Part VI</b> ) See instructions			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
<b>b</b> From 2015			
c From 2016			
<b>d</b> From 2017			
<b>e</b> From 2018			
f Total of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			

h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2019 from Section D, line 7

**a** Applied to underdistributions of prior years **b** Applied to 2019 distributable amount c Remainder Subtract lines 4a and 4b from 4

instructions)

8 Breakdown of line 7

d Excess from 2018. e Excess from 2019.

a Excess from 2015. . . . . **b** Excess from 2016. . . . . c Excess from 2017. . . . .

\$

5	Remaining underdistributions for years prior to 2019, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in <b>Part VI</b> See instructions		
6	Remaining underdistributions for 2019 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in <b>Part VI</b> See instructions		
7	Excess distributions carryover to 2020. Add lines 3j and 4c		

Schedule A (Form 990 or 990-EZ) (2019)

Schedule A (Fo	rm 990 or 990-EZ) 2	019 Page 8								
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (Sinstructions)										
	Facts And Cırcumstances Test									
990 Schedu	le A, Supplement	tal Information								
Retur	n Reference	Explanation								
SCHEDULE A, EXPLANATION	PART II, LINE 10, I OF OTHER	ADMINISTRATIVE FEE REVENUE - 2019 AMOUNT \$ 161,870 EVENT INCOME - 2019 AMOUNT \$ 1,090 MISCELLANEOUS INCOME - 2019 AMOUNT \$ 2,500								

INCOME

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE D

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## **Supplemental Financial Statements**

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

DLN: 93493254008250 OMB No 1545-0047

Open to Public

Schedule D (Form 990) 2019

Cat No 52283D

Department of the Treasury Internal Revenue Service

(Form 990)

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** ALAMANCE COMMUNITY FOUNDATION 82-3275373 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 35 2 Aggregate value of contributions to (during year) 899.061 Aggregate value of grants from (during year) 915,208 Aggregate value at end of year 7,445,015 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ✓ Yes □ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ✓ Yes □ No Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year 🕨 Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? ☐ Yes In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Par	t III	Organizations M	aintaining Col	lections of <i>i</i>	Art, Histor	ical T	reası	ıres, oı	r Other	Similar As	ssets (cor	ntınued)	
3		g the organization's acq s (check all that apply)	uisition, accessior	n, and other re	ecords, check	any of	the fo	llowing t	that are a	significant u	ise of its c	ollection	
а		Public exhibition			d		Loan	or exch	ange prog	ırams			
b		Scholarly research			е		Othe	r					
С		Preservation for future	e generations										
4	Provi Part	de a description of the XIII	organızatıon's coll	lections and ex	xplain how th	ney furth	ner the	e organiz	zation's ex	kempt purpo	se in		
5		ng the year, did the org ts to be sold to raise fui								ular	☐ Yes	□ N	o
Pa	rt IV	Escrow and Cust Complete if the or X, line 21.			on Form 990	0, Part	IV, lı	ne 9, o	r reporte	ed an amou	ınt on Foi	m 990,	Part
1a		e organization an agent ded on Form 990, Part :		an or other int	ermediary fo	r contri	bution	s or othe	er assets	not	Yes	□ N	o
ь	If "Y	es," explain the arrange	ement in Part XIII	and complete	the following	q table				A	mount		_
c		nning balance		'	•	-			1c				_
d	_	tions during the year							1d				_
е	Dıstr	ibutions during the year	r						1e				_
f	Endır	ng balance							1f				_
2a	Dıd t	he organization include	an amount on Fo	rm 990, Part >	K, line 21, for	escrow	or cu	istodial a	account lia	ability?	☐ Yes	N	<u> </u>
Ь		es," explain the arrange								•			
	rt V	Endowment Fun											
		Complete If the or	ganızatıon answ										
4_	D = ====	<b>6</b> balanaa		(a) Current y		Prior yea	r 0	<b>(c)</b> Two y	ears back/ 0	(d) Three yea	ars back <b>(e</b> 0	) Four yea	rs back 0
	-	ning of year balance .		-	21,462 32,677	0 453			- 0		U		
		butions			02,368	8,453	2,539						
		vestment earnings, gair s or scholarships	•		59,419		1,894						
	Other	expenditures for facilities		30	79,419	20-	1,094						
		rograms											
		istrative expenses .			00,087		1,937						
g		year balance			37,001	7,321							
2		de the estimated perce	-	,	alance (line 1	Lg, colu	mn (a	)) held a	ıs				
а		d designated or quasi-e		0 %									
b	Perm	nanent endowment 🕨	87 860 %										
C	•	porarily restricted endo		.40 %									
_		percentages on lines 2a											
3a		here endowment funds nization by	not in the posses	sion of the org	janization the	at are n	eid an	a aamin	isterea ro	r tne		Yes	No
	(i) u	nrelated organizations									3a(i		No
	(ii) r	related organizations .									3a(i	i)	No
b		es" on 3a(II), are the re	<del>-</del>				?.				3b		
4		ribe in Part XIII the inte			endowment	funds							
Pa	rt VI	, ,			n Ec 00:	O D	T\ / 1-	no 11-	Saa 55	m 000 P-	حدا ∨ است	10	
	Descr	Complete if the ordinate of the ordinate of complete in the ordinate of the or	ganization answ (a) Cost or oth (investme	ner basis (I	<b>b)</b> Cost or othe					lepreciation		Book valu	e
1a	Land												
		ngs											
		hold improvements											
	Equipr	•					1 288	<del>                                     </del>		1 288			n

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

te if the organization answered "Yes" on Form 990,  (a) Description of security or category (including name of security)  yes  y interests	(b) Book value	(c) Metho	d of valuation -year market value
y interests			
	•		
	Part IV, line	11c. See Form 990,	Part X, line 13.
(a) Description of investment		(b) Book value	(c) Method of valuation Cost or end-of-year marke
			value
equal Form 990, Part X, col (B) line 13 )		<b>•</b>	
	art IV, line	11d. See Form 990. Par	t X. line 15
(a) Description	<i>'</i>	,	(b) Book value
ust equal Form 990 Part Y col (R) line 15 )			<b>•</b>
Liabilities.			<u> </u>
te if the organization answered 'Yes' on Form 990, F  (a) Description of liability	Part IV, line	11e or 11f.See Form	990, Part X, line 25. <b>(b)</b> Book value
xes			
equal Form 990, Part X, col (B) line 25 )			4,555,18
	tments—Program Related. ete if the organization answered 'Yes' on Form 990,  (a) Description of investment  equal Form 990, Part X, col (B) line 13 )  Assets. ete if the organization answered 'Yes' on Form 990, F  (a) Description  inust equal Form 990, Part X, col (B) line 15 )  Liabilities. ete if the organization answered 'Yes' on Form 990, F	tments—Program Related. ete if the organization answered 'Yes' on Form 990, Part IV, line  (a) Description of investment  equal Form 990, Part X, col (B) line 13 )  Assets. ete if the organization answered 'Yes' on Form 990, Part IV, line  (a) Description  wust equal Form 990, Part X, col (B) line 15 )  Liabilities. ete if the organization answered 'Yes' on Form 990, Part IV, line  (a) Description of liability	the if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990,  (a) Description of investment  (b) Book value  equal Form 990, Part X, col (B) line 13 )  Assets.  tet if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part (a) Description

Description of prior year grants

Part XI

2

b

1

2

3

5

Part XIII

See Additional Data Table

Schedule D (Form 990) 2019

Page 4

1,514,648

1,780,768

177,061

1,957,829

1,270,345

1,469

1,268,876

177,061

1.445.937

Schedule D (Form 990) 2019

·	Recoveries of prior year grants	20			
d	Other (Describe in Part XIII )	2d			
e	Add lines 2a through 2d		 	2e	
2	Cubernet line 3e from line 1				

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Subtract line **2e** from line **1** . . . . . . . . . Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b . 4a 177,061

4b Add lines **4a** and **4b** . . . . . .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . .

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

b

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . .

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

c 5

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments . . . .

Donated services and use of facilities . . . . . .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Donated services and use of facilities . . .

Other (Describe in Part XIII ) . . . . .

Supplemental Information

Add lines 2a through 2d . .

Return Reference

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

2a

2b

2c

2d

4a

4b

Explanation

2a

2b

4c

1,469

177,061

2e

3

4c

5

1.513.179

1.469

Page <b>5</b>		chedule D (Form 990) 2019	
	ormation (continued)	Part XIII Supplemental Info	Part XIII
	Explanation	Return Reference	

Schedule D (Form 990) 2019

### Additional Data

Software ID: Software Version:

**EIN:** 82-3275373

Name: ALAMANCE COMMUNITY FOUNDATION

**Supplemental Information** 

Return Reference

Explanation

PART V, LINE 4

ENDOWMENT FUNDS HELD BY THE COMMUNITY FOUNDATION EXIST TO SUPPORT THE NONPROFIT ORGANIZATI

ONS IN WHOSE NAME THEY WERE ESTABLISHED ANNUAL PAYOUTS ARE MADE AVAILABLE TO THE ARY NONPROFITS AT A PATE DETERMINED ANNUAL LY BY THE COMMUNITY FOUNDATION'S INVESTI

ONS IN WHOSE NAME THEY WERE ESTABLISHED ANNUAL PAYOUTS ARE MADE AVAILABLE TO THE BENEFICI ARY NONPROFITS AT A RATE DETERMINED ANNUALLY BY THE COMMUNITY FOUNDATION'S INVESTMENT COMM

ITTEE THESE FUNDS ARE INTENDED TO SUPPORT THE MISSIONS AND WORK OF THE NONPROFITS WHO EST ABLISHED THE ENDOWED FUNDS OR WHO WERE NAMED AS BENEFICIARIES BY THE ESTABLISHING DONORS

DLN: 93493254008250 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number ALAMANCE COMMUNITY FOUNDATION 82-3275373 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2019

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Schedule I (Form 990) 2019

(4)

(5)

(6) Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

(7) Part IV Return Reference Explanation PART I, LINE 2 REQUEST ANY REVISIONS IN THE TERMS OF THE GRANT SHOULD THE NEED ARISE. A RECIPIENT COMPLETES AND SIGNS THE GRANT AGREEMENT AND THE

THE FOUNDATION ISSUES A GRANT AGREEMENT THAT STATES THE STIPULATIONS FOR USE OF FUNDS, WHEN THE REPORT ON USE OF FUNDS IS DUE, AND HOW TO DOCUMENT IS RETURNED TO THE FOUNDATION BEFORE FUNDS ARE DISBURSED. WHEN THE CHECK IS SENT, A GRANT REPORT FORM, WHICH REQUESTS INFORMATION ON DETAILED EXPENDITURES, PROGRAMMATIC BENEFITS, AND COMMUNITY IMPACT, IS INCLUDED REPORT FORMS ARE SENT TO THE FOUNDATION BY THE DUE DATE AND ARE REVIEWED BY STAFF TO ASSESS COMPLIANCE WITH THE TERMS OF GRANTS. AS APPROPRIATE, STAFF CLOSES THE GRANT OR

Page **2** 

### **Additional Data**

ALAMANCE COMMUNITY

COLLEGE FOUNDATION 1247 JIMMIE KERR RD GRAHAM, NC 27253

58-1511004

## Software ID: **Software Version: EIN:** 82-3275373 Name: ALAMANCE COMMUNITY FOUNDATION

501(C)(3)

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.												
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					

or government		п аррпсавте	grant	assistance	other)	non cash assistance	or assistance
ALAMANCE ARTS 213 S MAIN STREET GRAHAM, NC 27253	56-0751151	501(C)(3)	10,450				PROGRAM ASSISTANCE

54,842

PROGRAM ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance ALAMANCE COUNTY YOUNG 84-0385934 501(C)(3) 30.100 PROGRAM ASSISTANCE

LIFE 1346 S MAIN ST BURLINGTON, NC 27215					
ALAMANCE-BURLINGTON	56-1957903	GOVERNMENT	16.297		PROGRAM ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SCHOOL SYSTEN

1712 VAUGHN RD BURLINGTON, NC 27217

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 56-1553388 501(C)(3) 10.850 PROGRAM ASSISTANCE ALLIED CHURCHES OF ALAMANCE COUNTY

PROGRAM ASSISTANCE

5.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

23-2913381

206 N FISHER ST BURLINGTON, NC 27217 AMERICAN BAPTISTS FOR

WORLD EVANGELISM PO BOX 8585

HARRISBURG, PA 171058585

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance FC 4 CO 7 COO E04/63/33 40 200 PROGRAM ASSISTANCE

PROGRAM ASSISTANCE

CORPORATION 422 S SPRING ST 203	56-162/620	501(C)(3)	10,200		PROGRAM ASSISTANC
BURLINGTON, NC 27215					

20.791

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVERNMENT

CITY OF BURLINGTON 425 S LEXINGTON AVE BURLINGTON, NC 27216

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance GOVERNMENT 10.000 CITY OF GRAHAM PROGRAM ASSISTANCE 201 S MAIN ST

GRAHAM, NC 27253 CHILDREN'S MUSEUM OF 42-1740709 501(C)(3) 6.219

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

217 S MAIN ST GRAHAM, NC 27253

PROGRAM ASSISTANCE ALAMANCE COUNTY INC

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

56-0532129 501(C)(3) 10.500 DUKE CANCER INSTITUTE 2 SEELEY MUDD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

50 CAMPUS DRIVE ELON, NC 27244

PROGRAM ASSISTANCE DURHAM, NC 27710 **ELON UNIVERSITY** 56-0532303 501(C)(3) 284.780 PROGRAM ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance EC 00E3334 E04/63/33 44 750 ASSISTANCE

323 W HARDEN ST GRAHAM, NC 27253	56-0953324	501(C)(3)	11,/50		PROGRAM ASSISTANCE
FIRST PRESBYTERIAN CHURCH		501(C)(3)	30,731		PROGRAM ASSISTANCE

OF BURLINGTON 508 W DAVIS ST BURLINGTON, NC 27215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance EDON'T CEDET LINITED E01(C)(2) 25 240 DDOCDAM ACCICTANCE

METHODIST CHURCH 136 S FISHER ST BURLINGTON, NC 27215		501(C)(3)	35,310		PROGRAM ASSISTANCE
HEALTHY ALAMANCE	23-2311189	501(C)(3)	10.250		PROGRAM ASSISTANCE

HEALTHY ALAMANCE 23-2311189 501(C)(3) 10,250 319 N GRAHAM HOPEDALE RD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BURLINGTON, NC 27217

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance MACEDONIA LUTUEDAN E01/C1/21 E 000 DROCDAM ACCICTANCE

MACEDONIA LOTHERAN	201(C)(3)	5,000		PROGRAM ASSISTANCE
CHURCH				
421 W FRONT ST				
BURLINGTON, NC 27217				

PO BOX 4083

BURLINGTON, NC 272150901

NEW LEAF SOCIETY 26-1560297 501(C)(3) 32.300 PROGRAM ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 56-0988222 501(C)(3) 33.212 PROGRAM ASSISTANCE RESIDENTIAL TREATMENT SERVICES OF ALAMANCE INC

SERVICES OF ALAMANCE INC

136 HALL AVE
BURLINGTON, NC 27217

SOUTHERN ALAMANCE FAMILY 46-2764405 501(C)(3) 5,000

PROGRAM ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

EMPOWERMENT 5950 NC-87 S GRAHAM, NC 27253

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 56-6054730 501(C)(3) 49.100 ST MARK'S CHURCH PROGRAM ASSISTANCE

1230 ST MARK'S CHURCH RD
BURLINGTON, NC 27215

ST PAUL'S LINITED

56-6054/30

501(C)(3)

49,100

PROGRAM AS

PROGRAM AS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BURLINGTON, NC 27215

ST PAUL'S UNITED 56-1058882 501(C)(3) 16,200 PROGRAM ASSISTANCE METHODIST CHURCH 609 TRAIL 2

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance CLICTATNIADI E ALAMANICE 26 2204077 E01/C1/21 E 2001 PROGRAM ASSISTANCE

715 N CHURCH ST BURLINGTON, NC 27217	26-32948//	501(C)(3)	5,200		PROGRAM ASSISTANCE
THE EPISOCOPAL CHURCH OF		501(C)(3)	23,811		PROGRAM ASSISTANCE

THE HOLY COMFORTER 320 E DAVIS ST

BURLINGTON, NC 27215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 56-6057494 501(C)(3) 100.100 UNC HEALTH FOUNDATION PROGRAM ASSISTANCE

UNC-GREENSBORO	56-6001468	501(C)(3)	5,000		PROGRAM ASSISTANCE
123 W FRANKLIN ST SUITE 510 CHAPEL HILL, NC 27516			·		

1400 SPRING GARDEN ST GREENSBORO, NC 27412

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance UNITED WAY OF ALAMANCE 56-0599239 501(C)(3) 21.500 PROGRAM ASSISTANCE

COUNTY NORTH CAROLINA INC 220 E FRONT ST BURLINGTON, NC 27215					
WOMEN'S RESOURCE CENTER OF ALAMANCE COUNTY	58-1917630	501(C)(3)	6,200		PROGRAM SUPPORT

411 WEST 5TH ST BURLINGTON, NC 27215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 56-1836540 501(C)(3) 5.800 ALAMANCE ELDER CARE IPROGRAM SUPPORT PO BOX 202

PO BOX 202
BURLINGTON, NC 27215

POSITIVE ATTITUDE YOUTH 56-1913994 501(C)(3) 5,600

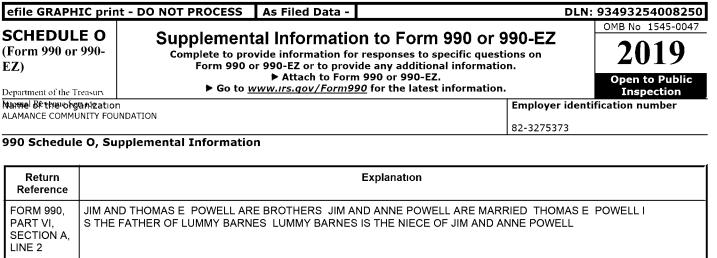
PROGRAM SUPPORT
CENTER

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

229 N GRAHAM HOPEDALE RD BURLINGTON, NC 27217

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493254008250 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number ALAMANCE COMMUNITY FOUNDATION 82-3275373 Part I Types of Property (b) (a) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art-Works of art . . Art—Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods . . . . . Cars and other vehicles **7** Boats and planes . . 8 Intellectual property . . . Securities-Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, Х 428 552,196 PROFESSIONAL APPRAISAL or trust interests . . . . 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . . Qualified conservation contribution—Other . Real estate—Residential . Real estate—Commercial . Real estate—Other . . 18 Collectibles . . . . 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy . . . . . 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ▶ ( \_\_\_ 26 Other ▶ ( \_\_\_\_\_\_) 27 Other ▶ ( \_\_\_\_\_\_) Number of Forms 8283 received by the organization during the tax year for contributions 2 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt 30a Nο b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a No b If "Yes," describe in Part II If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2019) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J

Schedule M (Form 990) (2019)	Page <b>2</b>
	ation. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization umn (b), the number of contributions, the number of items received, or a combination of both. Also by additional information
Return Reference	Explanation
PART I, COLUMN (B)	NUMBER OF CONTRIBUTIONS IS EQUAL TO TOTAL SHARES OF LLC INTEREST DONATED
	Schedule M (Form 990) (2019)



Return Explanation
Reference

FORM 990, THE ORGANIZATION'S AUDIT COMMITTEE WILL REVIEW A DRAFT OF FORM 990 AND WILL REPORT ANY CON CERNS TO THE ORGANIZATION'S BOARD OF DIRECTORS ALL BOARD MEMBERS WILL BE PROVIDED WITH A SECTION B, DRAFT OF FORM 990 BEFORE FILING TO MAINTAIN DONOR PRIVACY SCHEDULE B OF CONTRIBUTORS IS LINE 11B ONLY AVAILABLE FOR REVIEW IN FOUNDATION OFFICES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ANNUALLY, FOUNDATION STAFF AND BOARD MEMBERS ACKNOWLEDGE, IN WRITING, THEIR ADHERANCE TO THE CONFLICT OF INTEREST POLICY EACH INDIVIDUAL LISTS SIGNIFICANT CIVIC, FINANCIAL AND BUS INESS RELATIONSHIPS FOR THEMSELVES AND THEIR SPOUSES THIS LIST IS SUMMARIZED AND USED BY COMMITTEES TO IDENTIFY POTENTIAL CONFLICTS OF INTEREST AS DISCUSSIONS WARRANT ANY DUALITY OR POSSIBLE CONFLICT OF INTEREST ON THE PART OF ANY MEMBER OF THE BOARD OF DIRECTORS OR THE STAFF SHALL BE DISCLOSED TO THE OTHER MEMBERS OF THE BOARD AND MADE A MATTER OF RECORD AS SOON AS THE ISSUES IN QUESTION ARE RAISED AND A POSSIBLE CONFLICT IS KNOWN THAT PERSON SHALL NOT VOTE ON SUCH MATTER AND SHALL NOT ATTEMPT TO EXERT PERSONAL INFLUENCE IN CONNEC TION THEREWITH

Return Explanation
Reference

FORM 990,	THE PROCESS FOR REVIEWING SALARIES IS DONE ANNUALLY BY THE BOARD OF DIRECTORS. THE EXECUTI
PART VI,	VE DIRECTOR'S COMPENSATION IS BASED ON THE DATA PROVIDED BY THE COUNCIL ON FOUNDATIONS TH
SECTION B,	E EXECUTIVE DIRECTOR'S COMPENSATION PACKAGE IS DISCUSSED SEPARATELY IN AN EXECUTIVE SESSIO
LINE 15A	N OF THE BOARD ON AN ANNUAL BASIS

Return Explanation

FORM 990,	ALL GOVERNING DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS ARE FILED IN THE COMMUNITY
PART VI,	FOUNDATION'S OFFICES AND ARE AVAILABLE UPON REQUEST
SECTION C,	
LINE 19	