

EXTENDED TO NOVEMBER 16, 2020

## Return of Organization Exempt From Income Tax

OMB No 1545-0047

Form **990** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
 (Rev. January 2020) **2019**  
 Department of the Treasury  
 Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning

and ending

B Check if applicable

- ☒ Address change  
☒ Name change  
☐ Initial return  
☐ Final return/terminated  
☐ Amended return  
☐ Application pending

C Name of organization

EQUITABLE FACILITIES FUND, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite

228 PARK AVE S PMB 61633

City or town, state or province, country, and ZIP or foreign postal code

NEW YORK, NY 10003-1502

F Name and address of principal officer: ANAND KESAVAN  
228 PARK AVE S, PMB 61633, NEW YORK, NY 100

D Employer identification number

82-2351889

E Telephone number

212-506-5089

G Gross receipts \$

11,350,422.

H(a) Is this a group return for subordinates?

Yes ☐ No ☒

H(b) Are all subordinates included?

Yes ☐ No ☐

If "No," attach a list. (see instructions)

H(c) Group exemption number

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c)( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: EQFUND.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 2017

M State of legal domicile: NY

## Part I Summary

|                                                                                                                                           |                                                                               |                                                                                                  |              |
|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------|
| 1 Briefly describe the organization's mission or most significant activities                                                              |                                                                               | EFF IS A NONPROFIT SOCIAL IMPACT FUND THAT BELIEVES ALL CHILDREN DESERVE A QUALITY EDUCATION. WE |              |
| 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. |                                                                               |                                                                                                  |              |
| 3                                                                                                                                         | Number of voting members of the governing body (Part VI, line 1a)             | 3                                                                                                | 3            |
| 4                                                                                                                                         | Number of independent voting members of the governing body (Part VI, line 1b) | 4                                                                                                | 3            |
| 5                                                                                                                                         | Total number of individuals employed in calendar year 2019 (Part V, line 2a)  | 5                                                                                                | 9            |
| 6                                                                                                                                         | Total number of volunteers (estimate if necessary)                            | 6                                                                                                | 3            |
| 7a                                                                                                                                        | Total unrelated business revenue from Part VIII, column (C), line 12          | 7a                                                                                               | 0.           |
| 7b                                                                                                                                        | Net unrelated business taxable income from Form 990-T, line 39                | 7b                                                                                               | 0.           |
| 8 Contributions and grants (Part VIII, line 1h)                                                                                           |                                                                               | Prior Year                                                                                       | Current Year |
| 9 Program service revenue (Part VIII, line 2g)                                                                                            |                                                                               | 51,617,256.                                                                                      | 4,250,000.   |
| 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)                                                                          |                                                                               | 83,693.                                                                                          | 3,287,669.   |
| 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                               |                                                                               | 1,864,198.                                                                                       | 3,666,937.   |
| 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)                                                     |                                                                               | 0.                                                                                               | 145,816.     |
| 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)                                                                       |                                                                               | 53,565,147.                                                                                      | 11,350,422.  |
| 14 Benefits paid to or for members (Part IX, column (A), line 4)                                                                          |                                                                               | 0.                                                                                               | 0.           |
| 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)                                                      |                                                                               | 0.                                                                                               | 0.           |
| 16a Professional fundraising fees (Part IX, column (A), line 11e)                                                                         |                                                                               | 786,005.                                                                                         | 1,894,176.   |
| b Total fundraising expenses (Part IX, column (D), line 25)                                                                               |                                                                               | 0.                                                                                               | 0.           |
| 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                                                                           |                                                                               | 799,596.                                                                                         | 3,060,255.   |
| 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)                                                               |                                                                               | 1,585,601.                                                                                       | 4,954,431.   |
| 19 Revenue less expenses Subtract line 18 from line 12                                                                                    |                                                                               | 51,979,546.                                                                                      | 6,395,991.   |
| 20 Total assets (Part X, line 16)                                                                                                         |                                                                               | Beginning of Current Year                                                                        | End of Year  |
| 21 Total liabilities (Part X, line 26)                                                                                                    |                                                                               | 204,447,346.                                                                                     | 338,841,611. |
| 22 Net assets or fund balances Subtract line 21 from line 20                                                                              |                                                                               | 491,634.                                                                                         | 132,680,069. |
|                                                                                                                                           |                                                                               | 203,955,712.                                                                                     | 206,161,542. |

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Anand Kesavan (Nov 16, 2020 08:28 EST) Nov 16, 2020  
 Signature of officer Date  
 ANAND KESAVAN, CEO  
 Type or print name and title

Paid: Print/Type preparer's name LU ANN TRAPP Preparer's signature LU ANN TRAPP Date 11/12/20 Check if self-employed ☐ PTIN P01506476  
 Preparer: Firm's name PLANTE & MORAN, PLLC Firm's EIN 38-1357951  
 Use Only: Firm's address 10 S. RIVERSIDE PLAZA, 9TH FLOOR CHICAGO, IL 60606 Phone no. (312) 207-1040

May the IRS discuss this return with the preparer shown above? (see instructions)

Yes ☒ No ☐

SCANNED MAR 28 2022

016/013/2520/599019  
0423215999 AUG 20 2021

**Part III** Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☒ X**1** Briefly describe the organization's mission:

EFF IS A NONPROFIT SOCIAL IMPACT FUND THAT BELIEVES ALL CHILDREN  
 DESERVE A QUALITY EDUCATION. WE EMPOWER HIGH-PERFORMING PUBLIC CHARTER  
 SCHOOLS WITH EQUITABLE ACCESS TO LOW-COST, LONG-TERM FINANCING BY  
 INNOVATIVELY COMBINING MISSION-RELATED INVESTMENTS AND CAPITAL

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and  
 revenue, if any, for each program service reported.

**4a** (Code \_\_\_\_\_) (Expenses \$ 4,014,097. including grants of \$ \_\_\_\_\_) (Revenue \$ 3,287,669.)

THE EQUITABLE FACILITIES FUND LEVERAGES DONATIONS AND OTHER  
 PHILANTHROPIC MONIES IT RECEIVES AND HOLDS TO ENABLE CHARTER SCHOOLS TO  
 BORROW MORE CHEAPLY AND EFFECTIVELY. DESIGNING, IMPLEMENTING AND  
 MAINTAINING THIS NEW SOURCE OF CAPITAL FOR CHARTER SCHOOL FACILITIES  
 WILL ULTIMATELY LEAD TO IMPROVED PUBLIC EDUCATION FOR CHILDREN.

**4b** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)**4c** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)**4d** Other program services (Describe on Schedule O.)

(Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

**4e** Total program service expenses 4,014,097.

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                    | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i>                                                                                                                                                                      | X   |    |
| 2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?                                                                                                                                                                                                                           | X   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>                                                                                                                      |     | X  |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>                                                                                                       | X   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>                                                                               |     | X  |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>                                                    |     | X  |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>                                                                                            |     | X  |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>                                                                                                                                                         |     | X  |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?<br><i>If "Yes," complete Schedule D, Part IV</i>         |     | X  |
| 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>                                                                                                                               |     | X  |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                  |     |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>                                                                                                                                                                       | X   |    |
| b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>                                                                                                  | X   |    |
| c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>                                                                                                  |     | X  |
| d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>                                                                                                                     |     | X  |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>                                                                                                                                                                                     | X   |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>                                                            |     | X  |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>                                                                                                                                                        |     | X  |
| b Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>                                                                        | X   |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>                                                                                                                                                                                                        |     | X  |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                    |     | X  |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> |     | X  |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>                                                                                                           |     | X  |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>                                                                                                     |     | X  |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>                                                                                                               |     | X  |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>                                                                                                                           |     | X  |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>                                                                                                                                                     |     | X  |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>                                                                                                                                                                                                             |     | X  |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                     |     |    |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>                                                                                            |     | X  |

**Part IV Checklist of Required Schedules** (continued)

|                                                                                                                                                                                                                                                                                                                                                                                            | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                                                                                                                                                                                        |     | X  |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                                                                                                                             | X   |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a                                                                                                  | X   |    |
| <b>24b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                                                                                               |     | X  |
| <b>24c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                                                                                                      |     | X  |
| <b>24d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                                                         |     | X  |
| <b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                                                                                                                                               |     | X  |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I                                                                                                               |     | X  |
| <b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II                                                       |     | X  |
| <b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III |     | X  |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions)                                                                                                                                                                                    |     |    |
| <b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV                                                                                                                                                                                                                              |     | X  |
| <b>b</b> A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV                                                                                                                                                                                                                                                                                   |     | X  |
| <b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV                                                                                                                                                                                                                                     |     | X  |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M                                                                                                                                                                                                                                                                         |     | X  |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M                                                                                                                                                                                                         |     | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I                                                                                                                                                                                                                                                               |     | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II                                                                                                                                                                                                                                             |     | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I                                                                                                                                                                                             | X   |    |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1                                                                                                                                                                                                                                         | X   |    |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                                         |     | X  |
| <b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2                                                                                                                                                                 |     |    |
| <b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2                                                                                                                                                                                                  |     | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI                                                                                                                                                    |     | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?                                                                                                                                                                                                                                                                   | X   |    |

Note: All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

|                                                                                                                                                                   | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable                                                                            |     |    |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                          |     |    |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | X   |    |

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

|                                                                                                                                                                                                                                                                           |             | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----|----|
| <b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return                                                                                   | <b>2a</b> 9 |     |    |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                               | <b>2b</b>   | X   |    |
| <b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                   | <b>3a</b>   |     | X  |
| <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                                                                                                                                                      | <b>3b</b>   |     |    |
| <b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                      | <b>4a</b>   |     | X  |
| <b>b</b> If "Yes," enter the name of the foreign country <span style="border-bottom: 1px solid black; display: inline-block; width: 200px;"></span><br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) |             |     |    |
| <b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                           | <b>5a</b>   |     | X  |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                 | <b>5b</b>   |     | X  |
| <b>c</b> If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                | <b>5c</b>   |     |    |
| <b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                                         | <b>6a</b>   |     | X  |
| <b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                    | <b>6b</b>   |     |    |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                    |             |     |    |
| <b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                  | <b>7a</b>   |     | X  |
| <b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                  | <b>7b</b>   |     |    |
| <b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                             | <b>7c</b>   |     | X  |
| <b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year                                                                                                                                                                                                | <b>7d</b>   |     |    |
| <b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                  | <b>7e</b>   |     | X  |
| <b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                     | <b>7f</b>   |     | X  |
| <b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                 | <b>7g</b>   |     |    |
| <b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                               | <b>7h</b>   |     |    |
| <b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?                                                                          | <b>8</b>    |     |    |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                        |             |     |    |
| <b>a</b> Did the sponsoring organization make any taxable distributions under section 4966?                                                                                                                                                                               | <b>9a</b>   |     |    |
| <b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                | <b>9b</b>   |     |    |
| <b>10 Section 501(c)(7) organizations.</b> Enter                                                                                                                                                                                                                          |             |     |    |
| <b>a</b> Initiation fees and capital contributions included on Part VIII, line 12                                                                                                                                                                                         | <b>10a</b>  |     |    |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                      | <b>10b</b>  |     |    |
| <b>11 Section 501(c)(12) organizations.</b> Enter.                                                                                                                                                                                                                        |             |     |    |
| <b>a</b> Gross income from members or shareholders                                                                                                                                                                                                                        | <b>11a</b>  |     |    |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)                                                                                                                                     | <b>11b</b>  |     |    |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                     | <b>12a</b>  |     |    |
| <b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                            | <b>12b</b>  |     |    |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                |             |     |    |
| <b>a</b> Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note:</b> See the instructions for additional information the organization must report on Schedule O.                                                                 | <b>13a</b>  |     |    |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans                                                                                                        | <b>13b</b>  |     |    |
| <b>c</b> Enter the amount of reserves on hand                                                                                                                                                                                                                             | <b>13c</b>  |     |    |
| <b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                     | <b>14a</b>  |     | X  |
| <b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O                                                                                                                                                        | <b>14b</b>  |     |    |
| <b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?<br>If "Yes," see instructions and file Form 4720, Schedule N                                         | <b>15</b>   |     | X  |
| <b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income?<br>If "Yes," complete Form 4720, Schedule O.                                                                                                    | <b>16</b>   |     | X  |

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions

Check if Schedule O contains a response or note to any line in this Part VI

☒ X

**Section A. Governing Body and Management**

|    | 1a                                                                                                                                                                                                                | 1b | 2 | 3 | 4 | 5 | 6 | 7a | 7b | 8a | 8b | 9 |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---|---|---|---|---|----|----|----|----|---|
| 1a | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                               | 3  |   |   |   |   |   |    |    |    |    |   |
|    | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. |    |   |   |   |   |   |    |    |    |    |   |
| b  | Enter the number of voting members included on line 1a, above, who are independent                                                                                                                                | 3  |   |   |   |   |   |    |    |    |    |   |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                             |    |   |   |   |   |   |    |    |    |    |   |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? |    |   |   |   |   |   |    |    |    |    |   |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                  |    |   |   |   |   |   |    |    |    |    |   |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                        |    |   |   |   |   |   |    |    |    |    |   |
| 6  | Did the organization have members or stockholders?                                                                                                                                                                |    |   |   |   |   |   |    |    |    |    |   |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                |    |   |   |   |   |   |    |    |    |    |   |
| b  | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                         |    |   |   |   |   |   |    |    |    |    |   |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                 |    |   |   |   |   |   |    |    |    |    |   |
| a  | The governing body?                                                                                                                                                                                               |    |   |   |   |   |   |    |    |    |    |   |
| b  | Each committee with authority to act on behalf of the governing body?                                                                                                                                             |    |   |   |   |   |   |    |    |    |    |   |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O      |    |   |   |   |   |   |    |    |    |    |   |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|     | 10a                                                                                                                                                                                                                                                                                          | 10b | 11a | 11b | 12a | 12b | 12c | 13 | 14 | 15a | 15b | 16a | 16b |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|----|----|-----|-----|-----|-----|
| 10a | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                           |     |     |     |     |     |     |    |    |     |     |     |     |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   |     |     |     |     |     |     |    |    |     |     |     |     |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                  |     |     |     |     |     |     |    |    |     |     |     |     |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990                                                                                                                                                                                                 |     |     |     |     |     |     |    |    |     |     |     |     |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                      |     |     |     |     |     |     |    |    |     |     |     |     |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          |     |     |     |     |     |     |    |    |     |     |     |     |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           |     |     |     |     |     |     |    |    |     |     |     |     |
| 13  | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                    |     |     |     |     |     |     |    |    |     |     |     |     |
| 14  | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                               |     |     |     |     |     |     |    |    |     |     |     |     |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                         |     |     |     |     |     |     |    |    |     |     |     |     |
| a   | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       |     |     |     |     |     |     |    |    |     |     |     |     |
| b   | Other officers or key employees of the organization                                                                                                                                                                                                                                          |     |     |     |     |     |     |    |    |     |     |     |     |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)                                                                                                                                                                                                           |     |     |     |     |     |     |    |    |     |     |     |     |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        |     |     |     |     |     |     |    |    |     |     |     |     |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |     |     |     |     |     |     |    |    |     |     |     |     |

**Section C. Disclosure**

17 List the states with which a copy of this Form 990 is required to be filed **NY**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records **ANAND KESAVAN, CEO - 212-506-5089**  
**228 PARK AVE S, NEW YORK, NY 10003-1502**



[illegible]

|   |                                                                                                                                                                 |   |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|---|
| 2 | Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization | 6 |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|---|

|   | Yes | No |
|---|-----|----|
| 3 |     | X  |
| 4 | X   |    |
| 5 |     | X  |

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

|   |                                                                                                                                                                  |   |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|
| 2 | Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization | 2 |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|

**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☐

|                                                                   |                                                                                                                                             |                      |                      | (A)<br>Total revenue | (B)<br>Related or exempt<br>function revenue | (C)<br>Unrelated<br>business revenue | (D)<br>Revenue excluded<br>from tax under<br>sections 512 - 514 |
|-------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------------------------------|--------------------------------------|-----------------------------------------------------------------|
| <b>Contributions, Gifts, Grants<br/>and Other Similar Amounts</b> | <b>1 a</b> Federated campaigns                                                                                                              | <b>1a</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>b</b> Membership dues                                                                                                                    | <b>1b</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>c</b> Fundraising events                                                                                                                 | <b>1c</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>d</b> Related organizations                                                                                                              | <b>1d</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>e</b> Government grants (contributions)                                                                                                  | <b>1e</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>f</b> All other contributions, gifts, grants, and<br>similar amounts not included above                                                  | <b>1f</b>            | 4,250,000.           |                      |                                              |                                      |                                                                 |
|                                                                   | <b>g</b> Noncash contributions included in lines 1a-1f                                                                                      | <b>1g</b>            | \$                   |                      |                                              |                                      |                                                                 |
|                                                                   | <b>h Total.</b> Add lines 1a-1f                                                                                                             |                      |                      | 4,250,000.           |                                              |                                      |                                                                 |
|                                                                   | <b>Program Service<br/>Revenue</b>                                                                                                          |                      | <b>Business Code</b> |                      |                                              |                                      |                                                                 |
| <b>2 a</b> INTEREST INCOME                                        |                                                                                                                                             |                      | 900099               | 3,287,669.           | 3,287,669.                                   |                                      |                                                                 |
| <b>b</b>                                                          |                                                                                                                                             |                      |                      |                      |                                              |                                      |                                                                 |
| <b>c</b>                                                          |                                                                                                                                             |                      |                      |                      |                                              |                                      |                                                                 |
| <b>d</b>                                                          |                                                                                                                                             |                      |                      |                      |                                              |                                      |                                                                 |
| <b>e</b>                                                          |                                                                                                                                             |                      |                      |                      |                                              |                                      |                                                                 |
| <b>f</b> All other program service revenue                        |                                                                                                                                             |                      |                      |                      |                                              |                                      |                                                                 |
| <b>g Total.</b> Add lines 2a-2f                                   |                                                                                                                                             |                      | 3,287,669.           |                      |                                              |                                      |                                                                 |
| <b>Other Revenue</b>                                              | <b>3</b> Investment income (including dividends, interest, and<br>other similar amounts)                                                    |                      |                      | 3,666,937.           |                                              |                                      | 3,666,937.                                                      |
|                                                                   | <b>4</b> Income from investment of tax-exempt bond proceeds                                                                                 |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>5</b> Royalties                                                                                                                          |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   |                                                                                                                                             | (i) Real             | (ii) Personal        |                      |                                              |                                      |                                                                 |
|                                                                   | <b>6 a</b> Gross rents                                                                                                                      | <b>6a</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>b</b> Less: rental expenses                                                                                                              | <b>6b</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>c</b> Rental income or (loss)                                                                                                            | <b>6c</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>d</b> Net rental income or (loss)                                                                                                        |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>7 a</b> Gross amount from sales of<br>assets other than inventory                                                                        | (i) Securities       | (ii) Other           |                      |                                              |                                      |                                                                 |
|                                                                   | <b>b</b> Less: cost or other basis<br>and sales expenses                                                                                    |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>c</b> Gain or (loss)                                                                                                                     |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>d</b> Net gain or (loss)                                                                                                                 |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>8 a</b> Gross income from fundraising events (not<br>including \$ _____ of<br>contributions reported on line 1c) See<br>Part IV, line 18 | <b>8a</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>b</b> Less: direct expenses                                                                                                              | <b>8b</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>c</b> Net income or (loss) from fundraising events                                                                                       |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>9 a</b> Gross income from gaming activities See<br>Part IV, line 19                                                                      | <b>9a</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>b</b> Less: direct expenses                                                                                                              | <b>9b</b>            |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>c</b> Net income or (loss) from gaming activities                                                                                        |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>10 a</b> Gross sales of inventory, less returns<br>and allowances                                                                        | <b>10a</b>           |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>b</b> Less: cost of goods sold                                                                                                           | <b>10b</b>           |                      |                      |                                              |                                      |                                                                 |
| <b>c</b> Net income or (loss) from sales of inventory             |                                                                                                                                             |                      |                      |                      |                                              |                                      |                                                                 |
| <b>Miscellaneous<br/>Revenue</b>                                  |                                                                                                                                             | <b>Business Code</b> |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>11 a</b> SERVICE FEES                                                                                                                    |                      | 900099               | 145,816.             |                                              | 145,816.                             |                                                                 |
|                                                                   | <b>b</b>                                                                                                                                    |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>c</b>                                                                                                                                    |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>d</b> All other revenue                                                                                                                  |                      |                      |                      |                                              |                                      |                                                                 |
|                                                                   | <b>e Total.</b> Add lines 11a-11d                                                                                                           |                      |                      | 145,816.             |                                              |                                      |                                                                 |
| <b>12 Total revenue.</b> See instructions                         |                                                                                                                                             |                      | 11,350,422.          | 3,287,669.           | 0.                                           | 3,812,753.                           |                                                                 |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

☒ X

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII                                                                                                                        | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21                                                                                               |                       |                                 |                                        |                             |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22                                                                                                                          |                       |                                 |                                        |                             |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16                                                                   |                       |                                 |                                        |                             |
| 4 Benefits paid to or for members                                                                                                                                                                    |                       |                                 |                                        |                             |
| 5 Compensation of current officers, directors, trustees, and key employees                                                                                                                           | 808,084.              | 588,821.                        | 170,317.                               | 48,946.                     |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                                                       |                       |                                 |                                        |                             |
| 7 Other salaries and wages                                                                                                                                                                           | 702,186.              | 653,196.                        | 48,990.                                |                             |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)                                                                                                 | 181,345.              | 149,135.                        | 26,333.                                | 5,877.                      |
| 9 Other employee benefits                                                                                                                                                                            | 110,261.              | 90,677.                         | 16,011.                                | 3,573.                      |
| 10 Payroll taxes                                                                                                                                                                                     | 92,300.               | 75,906.                         | 13,403.                                | 2,991.                      |
| 11 Fees for services (nonemployees)                                                                                                                                                                  |                       |                                 |                                        |                             |
| a Management                                                                                                                                                                                         |                       |                                 |                                        |                             |
| b Legal                                                                                                                                                                                              | 233,304.              | 134,117.                        | 99,187.                                |                             |
| c Accounting                                                                                                                                                                                         | 176,919.              |                                 | 176,919.                               |                             |
| d Lobbying                                                                                                                                                                                           |                       |                                 |                                        |                             |
| e Professional fundraising services. See Part IV, line 17                                                                                                                                            |                       |                                 |                                        |                             |
| f Investment management fees                                                                                                                                                                         |                       |                                 |                                        |                             |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)                                                                                             | 501,280.              | 318,731.                        | 174,698.                               | 7,851.                      |
| 12 Advertising and promotion                                                                                                                                                                         | 2,784.                | 2,784.                          |                                        |                             |
| 13 Office expenses                                                                                                                                                                                   | 17,706.               | 14,561.                         | 2,571.                                 | 574.                        |
| 14 Information technology                                                                                                                                                                            | 47,322.               | 38,916.                         | 6,872.                                 | 1,534.                      |
| 15 Royalties                                                                                                                                                                                         |                       |                                 |                                        |                             |
| 16 Occupancy                                                                                                                                                                                         | 114,096.              | 93,830.                         | 16,568.                                | 3,698.                      |
| 17 Travel                                                                                                                                                                                            | 219,266.              | 180,320.                        | 31,840.                                | 7,106.                      |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials                                                                                                    |                       |                                 |                                        |                             |
| 19 Conferences, conventions, and meetings                                                                                                                                                            | 23,187.               | 19,069.                         | 3,367.                                 | 751.                        |
| 20 Interest                                                                                                                                                                                          | 1,606,563.            | 1,606,563.                      |                                        |                             |
| 21 Payments to affiliates                                                                                                                                                                            |                       |                                 |                                        |                             |
| 22 Depreciation, depletion, and amortization                                                                                                                                                         | 5,579.                | 4,588.                          | 810.                                   | 181.                        |
| 23 Insurance                                                                                                                                                                                         | 62,980.               |                                 | 62,980.                                |                             |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                       |                                 |                                        |                             |
| a <b>EVENTS</b>                                                                                                                                                                                      | 31,231.               | 31,231.                         |                                        |                             |
| b <b>STAFF DEVELOPEMENT</b>                                                                                                                                                                          | 14,168.               | 11,652.                         | 2,057.                                 | 459.                        |
| c <b>BUSINESS LICENSES</b>                                                                                                                                                                           | 1,858.                |                                 | 1,858.                                 |                             |
| d <b>MISCELLANEOUS</b>                                                                                                                                                                               | 1,503.                |                                 | 1,503.                                 |                             |
| e All other expenses                                                                                                                                                                                 | 509.                  |                                 | 509.                                   |                             |
| 25 Total functional expenses. Add lines 1 through 24e                                                                                                                                                | 4,954,431.            | 4,014,097.                      | 856,793.                               | 83,541.                     |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                                    |                       |                                 |                                        |                             |

Check here ☐ if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

|                                                                     |                                                                                                                                                                                                                   | (A)<br>Beginning of year |              | (B)<br>End of year |
|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------|--------------------|
| <b>Assets</b>                                                       | 1 Cash - non-interest-bearing                                                                                                                                                                                     | 947,581.                 | 1            | 2,220,885.         |
|                                                                     | 2 Savings and temporary cash investments                                                                                                                                                                          | 1,021,243.               | 2            | 2,008,521.         |
|                                                                     | 3 Pledges and grants receivable, net                                                                                                                                                                              |                          | 3            |                    |
|                                                                     | 4 Accounts receivable, net                                                                                                                                                                                        |                          | 4            |                    |
|                                                                     | 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons |                          | 5            |                    |
|                                                                     | 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)                                                               |                          | 6            |                    |
|                                                                     | 7 Notes and loans receivable, net                                                                                                                                                                                 | 10,309,723.              | 7            | 154,642,266.       |
|                                                                     | 8 Inventories for sale or use                                                                                                                                                                                     |                          | 8            |                    |
|                                                                     | 9 Prepaid expenses and deferred charges                                                                                                                                                                           | 130,190.                 | 9            | 216,498.           |
|                                                                     | 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D                                                                                                                             | 10a 22,939.              |              |                    |
|                                                                     | b Less accumulated depreciation                                                                                                                                                                                   | 10b 7,683.               | 10c          | 15,256.            |
|                                                                     | 11 Investments - publicly traded securities                                                                                                                                                                       |                          | 11           |                    |
|                                                                     | 12 Investments - other securities See Part IV, line 11                                                                                                                                                            | 190,403,396.             | 12           | 178,559,305.       |
|                                                                     | 13 Investments - program-related See Part IV, line 11                                                                                                                                                             |                          | 13           |                    |
|                                                                     | 14 Intangible assets                                                                                                                                                                                              | 856,420.                 | 14           | 393,076.           |
|                                                                     | 15 Other assets See Part IV, line 11                                                                                                                                                                              | 765,394.                 | 15           | 785,804.           |
| 16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) | 204,447,346.                                                                                                                                                                                                      | 16                       | 338,841,611. |                    |
| <b>Liabilities</b>                                                  | 17 Accounts payable and accrued expenses                                                                                                                                                                          | 165,653.                 | 17           | 2,172,618.         |
|                                                                     | 18 Grants payable                                                                                                                                                                                                 |                          | 18           |                    |
|                                                                     | 19 Deferred revenue                                                                                                                                                                                               |                          | 19           |                    |
|                                                                     | 20 Tax-exempt bond liabilities                                                                                                                                                                                    |                          | 20           | 129,913,995.       |
|                                                                     | 21 Escrow or custodial account liability Complete Part IV of Schedule D                                                                                                                                           |                          | 21           |                    |
|                                                                     | 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons     |                          | 22           |                    |
|                                                                     | 23 Secured mortgages and notes payable to unrelated third parties                                                                                                                                                 |                          | 23           |                    |
|                                                                     | 24 Unsecured notes and loans payable to unrelated third parties                                                                                                                                                   |                          | 24           |                    |
|                                                                     | 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D                                           | 325,981.                 | 25           | 593,456.           |
|                                                                     | 26 <b>Total liabilities.</b> Add lines 17 through 25                                                                                                                                                              | 491,634.                 | 26           | 132,680,069.       |
| <b>Net Assets or Fund Balances</b>                                  | <b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>                                                                       |                          |              |                    |
|                                                                     | 27 Net assets without donor restrictions                                                                                                                                                                          | 52,343,367.              | 27           | 198,062,150.       |
|                                                                     | 28 Net assets with donor restrictions                                                                                                                                                                             | 151,612,345.             | 28           | 8,099,392.         |
|                                                                     | <b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>                                                                                |                          |              |                    |
|                                                                     | 29 Capital stock or trust principal, or current funds                                                                                                                                                             |                          | 29           |                    |
|                                                                     | 30 Paid-in or capital surplus, or land, building, or equipment fund                                                                                                                                               |                          | 30           |                    |
|                                                                     | 31 Retained earnings, endowment, accumulated income, or other funds                                                                                                                                               |                          | 31           |                    |
|                                                                     | 32 <b>Total net assets or fund balances</b>                                                                                                                                                                       | 203,955,712.             | 32           | 206,161,542.       |
| 33 <b>Total liabilities and net assets/fund balances</b>            | 204,447,346.                                                                                                                                                                                                      | 33                       | 338,841,611. |                    |

Form 990 (2019)

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

☒

|           |                                                                                                               |           |              |
|-----------|---------------------------------------------------------------------------------------------------------------|-----------|--------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                     | <b>1</b>  | 11,350,422.  |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                      | <b>2</b>  | 4,954,431.   |
| <b>3</b>  | Revenue less expenses Subtract line 2 from line 1                                                             | <b>3</b>  | 6,395,991.   |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                     | <b>4</b>  | 203,955,712. |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                  | <b>5</b>  | 543,264.     |
| <b>6</b>  | Donated services and use of facilities                                                                        | <b>6</b>  |              |
| <b>7</b>  | Investment expenses                                                                                           | <b>7</b>  |              |
| <b>8</b>  | Prior period adjustments                                                                                      | <b>8</b>  |              |
| <b>9</b>  | Other changes in net assets or fund balances (explain on Schedule O)                                          | <b>9</b>  | -4,733,425.  |
| <b>10</b> | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | <b>10</b> | 206,161,542. |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

☐

|                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                         |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | X  |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both.<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input checked="" type="checkbox"/> Both consolidated and separate basis                 | X   |    |
| <b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.                                                                      | X   |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                  |     | X  |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                       |     |    |

Form 990 (2019)

**SCHEDULE A**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**  
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No 1545-0047

**2019**

Open to Public  
Inspection

Name of the organization

**EQUITABLE FACILITIES FUND, INC.**

Employer identification number

**82-2351889**

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ) )
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II )
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions) Enter the name, city, and state of the college or university \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☒ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
  - a ☒ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
  - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
  - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
  - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
  - e ☒ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f Enter the number of supported organizations

**2**

g Provide the following information about the supported organization(s)

| (i) Name of supported organization   | (ii) EIN   | (iii) Type of organization (described on lines 1-10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|--------------------------------------|------------|-------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                      |            |                                                                               | Yes                                                         | No |                                                   |                                                 |
| NATIONAL ASSOCIATION OF CHAR         | 84-1553195 | 7                                                                             | X                                                           |    | 0.                                                | 0.                                              |
| NATIONAL ALLIANCE FOR PUBLIC CHARTER | 30-0274709 | 7                                                                             | X                                                           |    | 0.                                                | 0.                                              |
|                                      |            |                                                                               |                                                             |    |                                                   |                                                 |
|                                      |            |                                                                               |                                                             |    |                                                   |                                                 |
|                                      |            |                                                                               |                                                             |    |                                                   |                                                 |
| <b>Total</b>                         | <b>2</b>   |                                                                               |                                                             |    | <b>0.</b>                                         | <b>0.</b>                                       |

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                                                                | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| <b>4 Total.</b> Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| <b>6 Public support.</b> Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                                                                             | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019  | (f) Total |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|-----------|-----------|
| <b>7</b> Amounts from line 4                                                                                                                                                                                              |          |          |          |          |           |           |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources                                                                                  |          |          |          |          |           |           |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                                               |          |          |          |          |           |           |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                                                                                                 |          |          |          |          |           |           |
| <b>11 Total support.</b> Add lines 7 through 10                                                                                                                                                                           |          |          |          |          |           |           |
| <b>12</b> Gross receipts from related activities, etc. (see instructions)                                                                                                                                                 |          |          |          |          | <b>12</b> |           |
| <b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ► <input type="checkbox"/> |          |          |          |          |           |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                                                                                                                                                                                                                                                                                                                                                          |           |   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---|
| <b>14</b> Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                                                         | <b>14</b> | % |
| <b>15</b> Public support percentage from 2018 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                                                               | <b>15</b> | % |
| <b>16a 33 1/3% support test - 2019.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ► <input type="checkbox"/>                                                                                                                                                                            |           |   |
| <b>b 33 1/3% support test - 2018.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ► <input type="checkbox"/>                                                                                                                                                                         |           |   |
| <b>17a 10% -facts-and-circumstances test - 2019.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>    |           |   |
| <b>b 10% -facts-and-circumstances test - 2018.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/> |           |   |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► <input type="checkbox"/>                                                                                                                                                                                                                                                                  |           |   |

Schedule A (Form 990 or 990-EZ) 2019

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                                     | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)                                                                                                                          |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ►                                                                                              | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6                                                                                                               |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                           |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b                                                                                                             |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on      |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                  |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)                                                                                   |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

**Section C. Computation of Public Support Percentage**

|                                                                                                   |           |   |
|---------------------------------------------------------------------------------------------------|-----------|---|
| <b>15</b> Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f)) | <b>15</b> | % |
| <b>16</b> Public support percentage from 2018 Schedule A, Part III, line 15                       | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|                                                                                                        |           |   |
|--------------------------------------------------------------------------------------------------------|-----------|---|
| <b>17</b> Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)) | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2018 Schedule A, Part III, line 17                         | <b>18</b> | % |

**19a 33 1/3% support tests - 2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**b 33 1/3% support tests - 2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.                                                                                                                                                                                                                 | X   |    |
| 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).                                                                                                                                                                                                                                              |     | X  |
| 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.                                                                                                                                                                                                                                                                                                                                                                                               |     | X  |
| b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.                                                                                                                                                                                                                                                            |     |    |
| c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.                                                                                                                                                                                                                                                                                                     |     |    |
| 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.                                                                                                                                                                                                                                                                                                                                                |     | X  |
| b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.                                                                                                                                                                                                         |     |    |
| c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.                                                                                                                                                                            |     |    |
| 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document). |     | X  |
| b <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                   |     |    |
| c <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .                                                          |     | X  |
| 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).                                                                                                                                                                                            |     | X  |
| 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).                                                                                                                                                                                                                                                                                                                                                      |     | X  |
| 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .                                                                                                                                                                                                                                      |     | X  |
| b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .                                                                                                                                                                                                                                                                                                                          |     | X  |
| c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .                                                                                                                                                                                                                                                                                               |     | X  |
| 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.                                                                                                                                                                                                                                                           |     | X  |
| b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)                                                                                                                                                                                                                                                                                                                                                           |     |    |

**Part IV Supporting Organizations** (continued)

- 11** Has the organization accepted a gift or contribution from any of the following persons?
- a** A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
- b** A family member of a person described in (a) above?
- c** A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in **Part VI**.

|            | Yes | No |
|------------|-----|----|
|            |     |    |
| <b>11a</b> |     | X  |
| <b>11b</b> |     | X  |
| <b>11c</b> |     | X  |

**Section B. Type I Supporting Organizations**

- 1** Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

|          | Yes | No |
|----------|-----|----|
|          |     |    |
| <b>1</b> | X   |    |
|          |     |    |
| <b>2</b> |     | X  |

**Section C. Type II Supporting Organizations**

- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

|          | Yes | No |
|----------|-----|----|
|          |     |    |
| <b>1</b> |     |    |

**Section D. All Type III Supporting Organizations**

- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3** By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.

|          | Yes | No |
|----------|-----|----|
|          |     |    |
| <b>1</b> |     |    |
|          |     |    |
| <b>2</b> |     |    |
|          |     |    |
| <b>3</b> |     |    |

**Section E. Type III Functionally Integrated Supporting Organizations**

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a** ☐ The organization satisfied the Activities Test. Complete line 2 below.
- b** ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.
- c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions).

**2 Activities Test Answer (a) and (b) below.**

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI** identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

**3 Parent of Supported Organizations Answer (a) and (b) below.**

- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in **Part VI**.
- b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

|           | Yes | No |
|-----------|-----|----|
|           |     |    |
| <b>2a</b> |     |    |
|           |     |    |
| <b>2b</b> |     |    |
|           |     |    |
| <b>3a</b> |     |    |
|           |     |    |
| <b>3b</b> |     |    |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

| Section A - Adjusted Net Income |                                                                                                                                                                                                          | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1                               | Net short-term capital gain                                                                                                                                                                              | 1              |                             |
| 2                               | Recoveries of prior-year distributions                                                                                                                                                                   | 2              |                             |
| 3                               | Other gross income (see instructions)                                                                                                                                                                    | 3              |                             |
| 4                               | Add lines 1 through 3                                                                                                                                                                                    | 4              |                             |
| 5                               | Depreciation and depletion                                                                                                                                                                               | 5              |                             |
| 6                               | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                               | Other expenses (see instructions)                                                                                                                                                                        | 7              |                             |
| 8                               | <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)                                                                                                                                      | 8              |                             |

| Section B - Minimum Asset Amount |                                                                                                                                | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) |                |                             |
| a                                | Average monthly value of securities                                                                                            | 1a             |                             |
| b                                | Average monthly cash balances                                                                                                  | 1b             |                             |
| c                                | Fair market value of other non-exempt-use assets                                                                               | 1c             |                             |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)                                                                                        | 1d             |                             |
| e                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> )                                   |                |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt-use assets                                                                   | 2              |                             |
| 3                                | Subtract line 2 from line 1d                                                                                                   | 3              |                             |
| 4                                | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)                                 | 4              |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)                                                               | 5              |                             |
| 6                                | Multiply line 5 by .035                                                                                                        | 6              |                             |
| 7                                | Recoveries of prior-year distributions                                                                                         | 7              |                             |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)                                                                             | 8              |                             |

| Section C - Distributable Amount |                                                                                                                                                                           | Current Year |  |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--|
| 1                                | Adjusted net income for prior year (from Section A, line 8, Column A)                                                                                                     | 1            |  |
| 2                                | Enter 85% of line 1                                                                                                                                                       | 2            |  |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, Column A)                                                                                                    | 3            |  |
| 4                                | Enter greater of line 2 or line 3.                                                                                                                                        | 4            |  |
| 5                                | Income tax imposed in prior year                                                                                                                                          | 5            |  |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)                                              | 6            |  |
| 7                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |              |  |

Schedule A (Form 990 or 990-EZ) 2019

**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| <b>Section D - Distributions</b>                                                                                                                          | <b>Current Year</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>1</b> Amounts paid to supported organizations to accomplish exempt purposes                                                                            |                     |
| <b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity            |                     |
| <b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations                                                            |                     |
| <b>4</b> Amounts paid to acquire exempt-use assets                                                                                                        |                     |
| <b>5</b> Qualified set-aside amounts (prior IRS approval required)                                                                                        |                     |
| <b>6</b> Other distributions (describe in <b>Part VI</b> ) See instructions.                                                                              |                     |
| <b>7</b> <b>Total annual distributions.</b> Add lines 1 through 6                                                                                         |                     |
| <b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ) See instructions |                     |
| <b>9</b> Distributable amount for 2019 from Section C, line 6                                                                                             |                     |
| <b>10</b> Line 8 amount divided by line 9 amount                                                                                                          |                     |

| <b>Section E - Distribution Allocations</b> (see instructions)                                                                                                                          | <b>(i)<br/>Excess Distributions</b> | <b>(ii)<br/>Underdistributions<br/>Pre-2019</b> | <b>(iii)<br/>Distributable<br/>Amount for 2019</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------------------|----------------------------------------------------|
| <b>1</b> Distributable amount for 2019 from Section C, line 6                                                                                                                           |                                     |                                                 |                                                    |
| <b>2</b> Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in <b>Part VI</b> ) See instructions                                                   |                                     |                                                 |                                                    |
| <b>3</b> Excess distributions carryover, if any, to 2019                                                                                                                                |                                     |                                                 |                                                    |
| <b>a</b> From 2014                                                                                                                                                                      |                                     |                                                 |                                                    |
| <b>b</b> From 2015                                                                                                                                                                      |                                     |                                                 |                                                    |
| <b>c</b> From 2016                                                                                                                                                                      |                                     |                                                 |                                                    |
| <b>d</b> From 2017                                                                                                                                                                      |                                     |                                                 |                                                    |
| <b>e</b> From 2018                                                                                                                                                                      |                                     |                                                 |                                                    |
| <b>f</b> <b>Total</b> of lines 3a through e                                                                                                                                             |                                     |                                                 |                                                    |
| <b>g</b> Applied to underdistributions of prior years                                                                                                                                   |                                     |                                                 |                                                    |
| <b>h</b> Applied to 2019 distributable amount                                                                                                                                           |                                     |                                                 |                                                    |
| <b>i</b> Carryover from 2014 not applied (see instructions)                                                                                                                             |                                     |                                                 |                                                    |
| <b>j</b> <b>Remainder.</b> Subtract lines 3g, 3h, and 3i from 3f.                                                                                                                       |                                     |                                                 |                                                    |
| <b>4</b> Distributions for 2019 from Section D, line 7. \$                                                                                                                              |                                     |                                                 |                                                    |
| <b>a</b> Applied to underdistributions of prior years                                                                                                                                   |                                     |                                                 |                                                    |
| <b>b</b> Applied to 2019 distributable amount                                                                                                                                           |                                     |                                                 |                                                    |
| <b>c</b> <b>Remainder.</b> Subtract lines 4a and 4b from 4.                                                                                                                             |                                     |                                                 |                                                    |
| <b>5</b> Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions |                                     |                                                 |                                                    |
| <b>6</b> Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.                       |                                     |                                                 |                                                    |
| <b>7</b> <b>Excess distributions carryover to 2020.</b> Add lines 3j and 4c                                                                                                             |                                     |                                                 |                                                    |
| <b>8</b> Breakdown of line 7:                                                                                                                                                           |                                     |                                                 |                                                    |
| <b>a</b> Excess from 2015                                                                                                                                                               |                                     |                                                 |                                                    |
| <b>b</b> Excess from 2016                                                                                                                                                               |                                     |                                                 |                                                    |
| <b>c</b> Excess from 2017                                                                                                                                                               |                                     |                                                 |                                                    |
| <b>d</b> Excess from 2018                                                                                                                                                               |                                     |                                                 |                                                    |
| <b>e</b> Excess from 2019                                                                                                                                                               |                                     |                                                 |                                                    |

Schedule A (Form 990 or 990-EZ) 2019

**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information (See instructions)

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No 1545-0047

**2019**

**Open to Public  
Inspection**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|                                                                |                                                     |
|----------------------------------------------------------------|-----------------------------------------------------|
| Name of organization<br><b>EQUITABLE FACILITIES FUND, INC.</b> | Employer identification number<br><b>82-2351889</b> |
|----------------------------------------------------------------|-----------------------------------------------------|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ▶ \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

LHA

932041 11-26-19

**Part II-A** Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   | (a) Filing organization's totals   | (b) Affiliated group totals                              |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------------|----------------------------------------------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|--|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grassroots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   | 0.                                 |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                   | 0.                                 |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                   | 0.                                 |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>d</b> Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                   | 4,954,431.                         |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   | 4,954,431.                         |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                   | 397,722.                           |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table> | If the amount on line 1e, column (a) or (b) is:   | The lobbying nontaxable amount is: | Not over \$500,000                                       | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | The lobbying nontaxable amount is:                |                                    |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 20% of the amount on line 1e                      |                                    |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$100,000 plus 15% of the excess over \$500,000   |                                    |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$175,000 plus 10% of the excess over \$1,000,000 |                                    |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$225,000 plus 5% of the excess over \$1,500,000  |                                    |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$1,000,000                                       |                                    |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   | 99,431.                            |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | 0.                                 |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | 0.                                 |                                                          |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                   |                                    | <input type="checkbox"/> Yes <input type="checkbox"/> No |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |  |

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period                |          |          |          |          |            |
|---------------------------------------------------------------------|----------|----------|----------|----------|------------|
| Calendar year<br>(or fiscal year beginning in)                      | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) Total  |
| <b>2a</b> Lobbying nontaxable amount                                |          | 242,956. | 231,780. | 397,722. | 872,458.   |
| <b>b</b> Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          | 1,308,687. |
| <b>c</b> Total lobbying expenditures                                |          |          |          |          |            |
| <b>d</b> Grassroots nontaxable amount                               |          | 60,739.  | 57,945.  | 99,431.  | 218,115.   |
| <b>e</b> Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          | 327,173.   |
| <b>f</b> Grassroots lobbying expenditures                           |          |          |          |          |            |

Schedule C (Form 990 or 990-EZ) 2019

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

|                                                                                                                                                                                                                                         | (a) |    | (b)    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|                                                                                                                                                                                                                                         | Yes | No | Amount |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |        |
| <b>a</b> Volunteers?                                                                                                                                                                                                                    |     |    |        |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                   |     |    |        |
| <b>c</b> Media advertisements?                                                                                                                                                                                                          |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public?                                                                                                                                                                               |     |    |        |
| <b>e</b> Publications, or published or broadcast statements?                                                                                                                                                                            |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes?                                                                                                                                                                           |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                    |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                      |     |    |        |
| <b>i</b> Other activities?                                                                                                                                                                                                              |     |    |        |
| <b>j</b> Total. Add lines 1c through 1i.                                                                                                                                                                                                |     |    |        |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                 |     |    |        |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                              |     |    |        |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                     |     |    |        |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                   |     |    |        |

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|                                                                                                                              | Yes      | No |
|------------------------------------------------------------------------------------------------------------------------------|----------|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members?                                        | <b>1</b> |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?                                   | <b>2</b> |    |
| <b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? | <b>3</b> |    |

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

|                                                                                                                                                                                                                                                     |           |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b> Dues, assessments and similar amounts from members                                                                                                                                                                                         | <b>1</b>  |  |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                 |           |  |
| <b>a</b> Current year                                                                                                                                                                                                                               | <b>2a</b> |  |
| <b>b</b> Carryover from last year                                                                                                                                                                                                                   | <b>2b</b> |  |
| <b>c</b> Total                                                                                                                                                                                                                                      | <b>2c</b> |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | <b>3</b>  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | <b>4</b>  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | <b>5</b>  |  |

**Part IV** Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5; Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information

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**SCHEDULE D**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No 1545-0047

**2019**Open to Public  
Inspection

Name of the organization

EQUITABLE FACILITIES FUND, INC.

Employer identification number

82-2351889

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6

|                                                                                                                                                                                                                                                                       | (a) Donor advised funds | (b) Funds and other accounts                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------|
| 1 Total number at end of year                                                                                                                                                                                                                                         |                         |                                                          |
| 2 Aggregate value of contributions to (during year)                                                                                                                                                                                                                   |                         |                                                          |
| 3 Aggregate value of grants from (during year)                                                                                                                                                                                                                        |                         |                                                          |
| 4 Aggregate value at end of year                                                                                                                                                                                                                                      |                         |                                                          |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?                                                            |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

|                                                                                                     |                                                                             |
|-----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|
| <input type="checkbox"/> Preservation of land for public use (for example, recreation or education) | <input type="checkbox"/> Preservation of a historically important land area |
| <input type="checkbox"/> Protection of natural habitat                                              | <input type="checkbox"/> Preservation of a certified historic structure     |
| <input type="checkbox"/> Preservation of open space                                                 |                                                                             |

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|                                                                                                                                            | Held at the End of the Tax Year |
|--------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| a Total number of conservation easements                                                                                                   | 2a                              |
| b Total acreage restricted by conservation easements                                                                                       | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a)                                                       | 2c                              |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

|                                                     |            |
|-----------------------------------------------------|------------|
| (i) Revenue included on Form 990, Part VIII, line 1 | ▶ \$ _____ |
| (ii) Assets included in Form 990, Part X            | ▶ \$ _____ |

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items

|                                                   |            |
|---------------------------------------------------|------------|
| a Revenue included on Form 990, Part VIII, line 1 | ▶ \$ _____ |
| b Assets included in Form 990, Part X             | ▶ \$ _____ |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply)

- a ☐ Public exhibition  
 b ☐ Scholarly research  
 c ☐ Preservation for future generations  
 d ☐ Loan or exchange program  
 e ☐ Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10

|                                                  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     |                  |                |                    |                      |                     |
| b Contributions                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            |                  |                |                    |                      |                     |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ► \_\_\_\_\_ %

b Permanent endowment ► \_\_\_\_\_ %

c Term endowment ► \_\_\_\_\_ %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) Unrelated organizations

(ii) Related organizations

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                               | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land                                                                                               |                                      |                                 |                              |                |
| b Buildings                                                                                           |                                      |                                 |                              |                |
| c Leasehold improvements                                                                              |                                      |                                 |                              |                |
| d Equipment                                                                                           |                                      | 22,939.                         | 7,683.                       | 15,256.        |
| e Other                                                                                               |                                      |                                 |                              |                |
| <b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              | 15,256.        |

Schedule D (Form 990) 2019

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)    | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|----------------------------------------------------------|
| (1) Financial derivatives                                               |                |                                                          |
| (2) Closely held equity interests                                       |                |                                                          |
| (3) Other                                                               |                |                                                          |
| (A) MONEY MARKET FUNDS                                                  | 167,173,071.   | END-OF-YEAR MARKET VALUE                                 |
| (B) US TREASURY NOTES                                                   | 2,407,934.     | END-OF-YEAR MARKET VALUE                                 |
| (C) MUNICIPAL BONDS                                                     | 8,978,300.     | END-OF-YEAR MARKET VALUE                                 |
| (D)                                                                     |                |                                                          |
| (E)                                                                     |                |                                                          |
| (F)                                                                     |                |                                                          |
| (G)                                                                     |                |                                                          |
| (H)                                                                     |                |                                                          |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 178,559,305.   |                                                          |

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                           | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|----------------------------------------------------------|
| (1)                                                                     |                |                                                          |
| (2)                                                                     |                |                                                          |
| (3)                                                                     |                |                                                          |
| (4)                                                                     |                |                                                          |
| (5)                                                                     |                |                                                          |
| (6)                                                                     |                |                                                          |
| (7)                                                                     |                |                                                          |
| (8)                                                                     |                |                                                          |
| (9)                                                                     |                |                                                          |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |                |                                                          |

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description                                                           | (b) Book value |
|---------------------------------------------------------------------------|----------------|
| (1)                                                                       |                |
| (2)                                                                       |                |
| (3)                                                                       |                |
| (4)                                                                       |                |
| (5)                                                                       |                |
| (6)                                                                       |                |
| (7)                                                                       |                |
| (8)                                                                       |                |
| (9)                                                                       |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) |                |

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability                                           | (b) Book value |
|---------------------------------------------------------------------------|----------------|
| (1) Federal income taxes                                                  |                |
| (2) INVESTMENT IN DERIVATIVES                                             | 593,456.       |
| (3)                                                                       |                |
| (4)                                                                       |                |
| (5)                                                                       |                |
| (6)                                                                       |                |
| (7)                                                                       |                |
| (8)                                                                       |                |
| (9)                                                                       |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 593,456.       |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

|   |                                                                                 |    |           |             |
|---|---------------------------------------------------------------------------------|----|-----------|-------------|
| 1 | Total revenue, gains, and other support per audited financial statements        |    | 1         | 11,634,569. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12:             |    |           |             |
| a | Net unrealized gains (losses) on investments                                    | 2a | 543,264.  |             |
| b | Donated services and use of facilities                                          | 2b | 8,358.    |             |
| c | Recoveries of prior year grants                                                 | 2c |           |             |
| d | Other (Describe in Part XIII.)                                                  | 2d | -267,475. |             |
| e | Add lines 2a through 2d                                                         |    | 2e        | 284,147.    |
| 3 | Subtract line 2e from line 1                                                    |    | 3         | 11,350,422. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:            |    |           |             |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |           |             |
| b | Other (Describe in Part XIII.)                                                  | 4b |           |             |
| c | Add lines 4a and 4b                                                             |    | 4c        | 0.          |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) |    | 5         | 11,350,422. |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

|   |                                                                                  |    |        |            |
|---|----------------------------------------------------------------------------------|----|--------|------------|
| 1 | Total expenses and losses per audited financial statements                       |    | 1      | 4,962,789. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |    |        |            |
| a | Donated services and use of facilities                                           | 2a | 8,358. |            |
| b | Prior year adjustments                                                           | 2b |        |            |
| c | Other losses                                                                     | 2c |        |            |
| d | Other (Describe in Part XIII.)                                                   | 2d |        |            |
| e | Add lines 2a through 2d                                                          |    | 2e     | 8,358.     |
| 3 | Subtract line 2e from line 1                                                     |    | 3      | 4,954,431. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |    |        |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a |        |            |
| b | Other (Describe in Part XIII.)                                                   | 4b |        |            |
| c | Add lines 4a and 4b                                                              |    | 4c     | 0.         |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) |    | 5      | 4,954,431. |

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART XI, LINE 2D - OTHER ADJUSTMENTS:**

UNREALIZED LOSS ON INTEREST RATE SWAPS -267,475.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No 1545-0047

**2019**

Open to Public  
Inspection

Name of the organization

**EQUITABLE FACILITIES FUND, INC.**

Employer identification number

**82-2351889**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

☐ First-class or charter travel

☐ Travel for companions

☐ Tax indemnification and gross-up payments

☐ Discretionary spending account

☐ Housing allowance or residence for personal use

☐ Payments for business use of personal residence

☐ Health or social club dues or initiation fees

☐ Personal services (such as maid, chauffeur, chef)

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

☒ Compensation committee

☒ Independent compensation consultant

☐ Form 990 of other organizations

☐ Written employment contract

☒ Compensation survey or study

☒ Approval by the board or compensation committee

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

**a** Receive a severance payment or change-of-control payment?

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

**a** The organization?

**b** Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

**a** The organization?

**b** Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b

2

4a

4b

4c

5a

5b

6a

6b

7

8

9

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019



**Part III** Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

**PART I, LINE 7:**

THE BOARD HAS REVIEWED AND APPROVED AN EMPLOYEE COMPENSATION STRATEGY THAT INCLUDES AN ANNUAL BONUS. ANNUALLY, THE BOARD REVIEWS AND APPROVES AN ANNUAL OPERATING BUDGET THAT INCLUDES A LINE ITEM FOR BONUSES. THE CEO DETERMINES DISCRETIONARY BONUSES ANNUALLY BASED ON THE ORGANIZATIONS PERFORMANCE TOWARD LENDING GOALS, FINANCIAL RESULTS, AND INDIVIDUAL PERFORMANCE EVALUATIONS.

**PART I, LINE 8:**

THE CEO IS BEING PAID PURSUANT TO THE INITIAL CONTRACT EXCEPTION DESCRIBED IN REGS. SECTION 53.4958-4(A)(3). THE CEO WAS HIRED AUGUST 28, 2017.

**SCHEDULE K**  
**(Form 990)**  
Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2019**

Open to Public Inspection

Name of the organization

**EQUITABLE FACILITIES FUND, INC.**

Employer identification number  
**82-2351889**

**Part I Bond Issues**

**SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS**

| (a) Issuer name                                             | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose         | (g) Defeased |    | (h) On behalf of issuer |    | (i) Pooled financing |    |
|-------------------------------------------------------------|----------------|-------------|-----------------|-----------------|------------------------------------|--------------|----|-------------------------|----|----------------------|----|
|                                                             |                |             |                 |                 |                                    | Yes          | No | Yes                     | No | Yes                  | No |
| <b>ARIZONA INDUSTRIAL A DEVELOPMENT AUTHORITY</b>           | 81-3526584     | 04052FAX3   | 08/29/19        | 109558533.      | TO FINANCE LOANS FOR CAPITAL PROJE |              |    |                         | X  |                      | X  |
| <b>CALIFORNIA INFRASTRUCTURE B AND ECONOMIC DEVELOPMENT</b> | 63-0304653     | 13035AAT6   | 08/29/19        | 23214309.       | TO FINANCE LOANS FOR CAPITAL PROJE |              |    |                         | X  |                      | X  |
| <b>C</b>                                                    |                |             |                 |                 |                                    |              |    |                         |    |                      |    |
| <b>D</b>                                                    |                |             |                 |                 |                                    |              |    |                         |    |                      |    |

**Part II Proceeds**

|                                                     | A            |    | B           |    | C   |    | D   |    |
|-----------------------------------------------------|--------------|----|-------------|----|-----|----|-----|----|
|                                                     | Yes          | No | Yes         | No | Yes | No | Yes | No |
| <b>1</b> Amount of bonds retired                    |              |    |             |    |     |    |     |    |
| <b>2</b> Amount of bonds legally defeased           |              |    |             |    |     |    |     |    |
| <b>3</b> Total proceeds of issue                    | 109,854,359. |    | 23,301,782. |    |     |    |     |    |
| <b>4</b> Gross proceeds in reserve funds            | 6,617,315.   |    | 1,298,554.  |    |     |    |     |    |
| <b>5</b> Capitalized interest from proceeds         | 37,407.      |    | 22,936.     |    |     |    |     |    |
| <b>6</b> Proceeds in refunding escrows              |              |    |             |    |     |    |     |    |
| <b>7</b> Issuance costs from proceeds               | 2,191,102.   |    | 463,376.    |    |     |    |     |    |
| <b>8</b> Credit enhancement from proceeds           |              |    |             |    |     |    |     |    |
| <b>9</b> Working capital expenditures from proceeds |              |    |             |    |     |    |     |    |
| <b>10</b> Capital expenditures from proceeds        | 36,568,316.  |    | 11,639,512. |    |     |    |     |    |
| <b>11</b> Other spent proceeds                      | 58,778,781.  |    | 8,557,838.  |    |     |    |     |    |
| <b>12</b> Other unspent proceeds                    | 6,194,794.   |    | 1,319,205.  |    |     |    |     |    |
| <b>13</b> Year of substantial completion            |              |    |             |    |     |    |     |    |

|                                                                                                                                            | Yes |    | No  |    | Yes |    | No  |    | Yes |    | No  |    |
|--------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>14</b> Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? | X   |    |     |    |     | X  |     |    |     |    |     |    |
| <b>15</b> Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?   | X   |    |     |    | X   |    |     |    |     |    |     |    |
| <b>16</b> Has the final allocation of proceeds been made?                                                                                  |     | X  |     |    |     | X  |     |    |     |    |     |    |
| <b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds?                           | X   |    |     |    | X   |    |     |    |     |    |     |    |

**LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule K (Form 990) 2019**

**Part III Private Business Use**

|                                                                                                                                                                                                                                               | A   |     | B   |     | C   |    | D   |    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|----|-----|----|
|                                                                                                                                                                                                                                               | Yes | No  | Yes | No  | Yes | No | Yes | No |
| <b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?                                                                                                           | X   |     | X   |     |     |    |     |    |
| <b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property?                                                                                                                                  |     | X   |     | X   |     |    |     |    |
| <b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property?                                                                                                                    |     | X   |     | X   |     |    |     |    |
| <b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                   |     |     |     |     |     |    |     |    |
| <b>c</b> Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |     | X   |     | X   |     |    |     |    |
| <b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                               |     |     |     |     |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      |     | .00 | %   | .00 | %   |    |     | %  |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |     | .00 | %   | .00 | %   |    |     | %  |
| <b>6</b> Total of lines 4 and 5                                                                                                                                                                                                               |     | .00 | %   | .00 | %   |    |     | %  |
| <b>7</b> Does the bond issue meet the private security or payment test?                                                                                                                                                                       |     | X   |     | X   |     |    |     |    |
| <b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?                                                             |     | X   |     | X   |     |    |     |    |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of                                                                                                                                              |     |     | %   |     | %   |    |     | %  |
| <b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?                                                                                                                            |     |     |     |     |     |    |     |    |
| <b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?                           | X   |     |     | X   |     |    |     |    |

**Part IV Arbitrage**

|                                                                                                                       | A   |    | B   |    | C   |    | D   |    |
|-----------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                       | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? |     | X  |     | X  |     |    |     |    |
| <b>2</b> If "No" to line 1, did the following apply?                                                                  |     |    |     |    |     |    |     |    |
| <b>a</b> Rebate not due yet?                                                                                          | X   |    | X   |    |     |    |     |    |
| <b>b</b> Exception to rebate?                                                                                         | X   |    | X   |    |     |    |     |    |
| <b>c</b> No rebate due?                                                                                               |     | X  |     | X  |     |    |     |    |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed                                 |     |    |     |    |     |    |     |    |
| <b>3</b> Is the bond issue a variable rate issue?                                                                     |     | X  |     | X  |     |    |     |    |

**Part IV Arbitrage (continued)**

|                                                                                                                          | A                  |    | B   |    | C   |    | D   |    |
|--------------------------------------------------------------------------------------------------------------------------|--------------------|----|-----|----|-----|----|-----|----|
|                                                                                                                          | Yes                | No | Yes | No | Yes | No | Yes | No |
| <b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | X                  |    | X   |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                                | GOLDMAN SACHS BANK |    |     |    |     |    |     |    |
| <b>c</b> Term of hedge                                                                                                   | GOLDMAN SACHS BANK |    |     |    |     |    |     |    |
| <b>d</b> Was the hedge superintegrated?                                                                                  |                    | X  |     | X  |     |    |     |    |
| <b>e</b> Was the hedge terminated?                                                                                       | X                  |    | X   |    |     |    |     |    |
| <b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?                                        |                    | X  |     | X  |     |    |     |    |
| <b>b</b> Name of provider                                                                                                |                    |    |     |    |     |    |     |    |
| <b>c</b> Term of GIC                                                                                                     |                    |    |     |    |     |    |     |    |
| <b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?                     |                    |    |     |    |     |    |     |    |
| <b>6</b> Were any gross proceeds invested beyond an available temporary period?                                          |                    | X  |     | X  |     |    |     |    |
| <b>7</b> Has the organization established written procedures to monitor the requirements of section 148?                 | X                  |    | X   |    |     |    |     |    |

**Part V Procedures To Undertake Corrective Action**

|                                                                                                                                                                                                                                                                 | A   |    | B   |    | C   |    | D   |    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                                                 | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? | X   |    | X   |    |     |    |     |    |

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions.**SCHEDULE K, PART I, BOND ISSUES:**

(A) ISSUER NAME: ARIZONA INDUSTRIAL DEVELOPMENT AUTHORITY

(F) DESCRIPTION OF PURPOSE:

TO FINANCE LOANS FOR CAPITAL PROJECTS FOR PUBLIC CHARTER SCHOOLS

(A) ISSUER NAME: CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK

(F) DESCRIPTION OF PURPOSE:

TO FINANCE LOANS FOR CAPITAL PROJECTS FOR PUBLIC CHARTER SCHOOLS

**COLUMNS A&B:**

THE SERIES 2019A AND 2019B BONDS WERE ISSUED AS A SINGLE ISSUE FOR INCOME TAX PURPOSES; HOWEVER, THE ISSUES AVE BEEN SEPARATED OUT ON SCHEDULE K FOR PRESENTATION PURPOSES. AMOUNTS IN PART II REFLECT USE OF PROCEEDS BY THE BORROWER--EQUITABLE FACILITIES FUND, INC.--AND ALSO USE BY THE CHARTER SCHOOLS TO WHICH THE BORROWER MADE LOANS OF PROCEEDS.

**COLUMN A, PART I (F):**

SERIES 2019A BOND PROCEEDS FINANCED LOANS TO THE FOLLOWING CHARTER SCHOOLS OR THE AFFILIATES THEREOF: ARIZONA SCHOOL FOR THE ARTS,

Part VII Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. (continued)

SOULSVILLE FOUNDATION, INC, VILLAGE TECH SCHOOLS, JAMES IRWIN  
EDUCATIONAL FOUNDATION (JAMES IRWIN CHARTER SCHOOLS), RHODE ISLAND  
MAYORAL ACADEMY BLACKSTONE VALLEY, KIPP NASHVILLE, LAUNCHPAD  
DEVELOPMENT COMPANY (ROCKETSHIP EDUCATION), AND ITINERIS HIGH SCHOOL.

COLUMN B, PART I (F):

SERIES 2019B BOND PROCEEDS FINANCED LOANS TO THE FOLLOWING CHARTER  
SCHOOLS OR THE AFFILIATES THEREOF: KIPP BAY AREA SCHOOLS, AND ALLIANCE  
FOR COLLEGE-READY PUBLIC SCHOOLS FACILITIES CORPORATION.

COLUMNS A & B:

DIFFERENCE BETWEEN PART 1 (E) AND PART II, LINE 3 IS DUE TO INVESTMENT  
EARNINGS.

COLUMNS A & B, PART III, LINE 7:

AS PROVIDED IN TREASURY REGULATION SECTION 1.141-4(C)(2)(I)(B), THE  
AMOUNT OF PRIVATE PAYMENTS TAKEN INTO ACCOUNT UNDER THE PRIVATE PAYMENT  
TEST MAY NOT EXCEED THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED  
TRADE OR BUSINESS USE. ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR  
THE REPORTING PERIOD DOES NOT EXCEED THE AMOUNT STATED IN PART III,  
LINE 6. THE ORGANIZATION HAS NOT UNDERTAKEN AN ANALYSIS OF THE PRIVATE  
SECURITY TEST WITH RESPECT TO THE BONDS, AS THE LEVEL OF PRIVATE  
BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS REPORTED IN PART III,  
LINE 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE  
CODE.

COLUMNS A & B, PART IV, LINE 2(B):

THE CURRENT REFUNDING PORTION OF THE BONDS HAS MET THE 6-MONTH  
EXPENDITURE EXCEPTION TO REBATE.

COLUMNS A & B, PART IV, LINES 4(A) - 4(E):

AN ANTICIPATORY HEDGE WAS ENTERED INTO ON THE BONDS AND WAS TERMINATED  
AT ISSUANCE. THE TERMINATION PAYMENT WAS ACCOUNTED FOR IN CALCULATING  
THE YIELD ON THE BONDS, CONSISTENT WITH SECTION 1.148-4(H)(5)(II)(B) OF  
THE TREASURY REGULATIONS.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2019**

Open to Public  
Inspection

Name of the organization

EQUITABLE FACILITIES FUND, INC.

Employer identification number  
82-2351889

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EMPOWER HIGH-PERFORMING PUBLIC CHARTER SCHOOLS WITH EQUITABLE ACCESS TO  
LOW-COST, LONG-TERM FINANCING BY INNOVATIVELY COMBINING MISSION-RELATED  
INVESTMENTS AND CAPITAL MARKETS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

MARKETS.

FORM 990, PART VI, SECTION A, LINE 6:

EQUITABLE FACILITIES FUND IS MADE UP OF MEMBER ORGANIZATIONS.

FORM 990, PART VI, SECTION A, LINE 7A:

EQUITABLE FACILITIES FUND HAS MEMBER ORGANIZATIONS THAT ELECT BOARD  
MEMBERS.

FORM 990, PART VI, SECTION A, LINE 8B:

THE GOVERNING BODY CURRENTLY DOES NOT HAVE ANY SUB-COMMITTEES.

FORM 990, PART VI, SECTION B, LINE 11B:

THE BOARD RETAINS THE SERVICES OF AN INDEPENDENT CPA FIRM TO PREPARE THE  
ORGANIZATION'S FORM 990. MANAGEMENT REVIEWS THE COMPLETED FORM 990 AND  
PROVIDES A FULL COPY TO ALL VOTING MEMBERS OF THE GOVERNING BODY PRIOR TO  
FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE ANNUALLY REQUIRED TO

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization

EQUITABLE FACILITIES FUND, INC.

Employer identification number

82-2351889

COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT AS A PRECURSOR TO  
THEIR SERVICE TO THE ORGANIZATION. POTENTIAL CONFLICTS ARE LOGGED WITH AND  
MONITORED BY THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 15:

ANNUALLY, THE BOARD CONDUCTS A PERFORMANCE EVALUATION OF THE CEO, WHICH  
INCLUDES REVIEWING COMPENSATION.

EFF MANAGEMENT PREPARED AN EXECUTIVE COMPENSATION STRATEGY FOR THE BOARD'S  
REVIEW AND APPROVAL DURING THE NOVEMBER 2017 BOARD MEETING. THE STRATEGY  
WAS PREPARED BASED ON A SURVEY OF OTHER COMPARABLE NONPROFIT ORGANIZATIONS.  
THE STRATEGY INCLUDED PAY BANDS AND TOTAL COMPENSATION FOR EXECUTIVE TEAM  
MEMBERS AS WELL AS PROCESS FOR REVIEWING AND APPROVING EXECUTIVE TEAM  
SALARY DECISIONS. THE BOARD APPROVED THE STRATEGY ON 11.8.2017. PRIOR TO  
THE CHIEF CREDIT OFFICERS HIRE, THE BOARD REVIEWED THE SALARY AND APPROVED  
THE HIRE.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS ARE AVAILABLE THROUGH  
APPLICABLE GOVERNMENTAL AGENCIES; THE CONFLICT OF INTEREST POLICY IS  
AVAILABLE UPON WRITTEN REQUEST TO THE ORGANIZATION.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PAYROLL SERVICES/TRUSTEE SERVICES/CONSULTING:

PROGRAM SERVICE EXPENSES 318,731.

MANAGEMENT AND GENERAL EXPENSES 174,698.

FUNDRAISING EXPENSES 7,851.

TOTAL EXPENSES 501,280.

Name of the organization

EQUITABLE FACILITIES FUND, INC.

Employer identification number

82-2351889

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 501,280.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

UNREALIZED LOSS ON INTEREST RATE SWAPS -267,475.

LOSS ON DERIVATIVES -4,465,950.

TOTAL TO FORM 990, PART XI, LINE 9 -4,733,425.

**SCHEDULE R**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2019**

Open to Public Inspection

Name of the organization

**EQUITABLE FACILITIES FUND, INC.**

Employer identification number  
**82-2351889**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33

| (a)<br>Name, address, and EIN (if applicable)<br>of disregarded entity                                       | (b)<br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling<br>entity |
|--------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| EQUITABLE SCHOOL REVOLVING FUND, LLC -<br>82-5059293, 21 WEST 46TH STREET, 16TH FLOOR,<br>NEW YORK, NY 10036 | SUPPORT CHARTER SCHOOLS | DELAWARE                                            | 5,943,783.          | 332,475,292.              | EQUITABLE FACILITIES<br>FUND, INC.  |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |
|                                                                                                              |                         |                                                     |                     |                           |                                     |

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization                                                             | (b)<br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status (if section<br>501(c)(3)) | (f)<br>Direct controlling<br>entity | (g)<br>Section 512(b)(13)<br>controlled<br>entity? |    |
|----------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|-------------------------------|-----------------------------------------------------------|-------------------------------------|----------------------------------------------------|----|
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     | Yes                                                | No |
| NATIONAL ASSOCIATION OF CHARTER SCHOOL<br>AUTHORIZERS - 84-1553195, 105 WEST ADAMS<br>ST., CHICAGO, IL 60603         | SUPPORT CHARTER SCHOOLS | ILLINOIS                                            | 501(C)(3)                     | LINE 7                                                    |                                     |                                                    | X  |
| NATIONAL ALLIANCE FOR PUBLIC CHARTER SCHOOLS<br>- 30-0274709, 1101 15TH STREET NW, NO. 1010,<br>WASHINGTON, DC 20005 | SUPPORT CHARTER SCHOOLS | DISTRICT OF COLUMBIA                                | 501(C)(3)                     | LINE 7                                                    |                                     |                                                    | X  |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |
|                                                                                                                      |                         |                                                     |                               |                                                           |                                     |                                                    |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

**Part III** Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

[illegible]

**Part IV** Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year

[illegible]

**Part IV** Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (1) | (a)<br>Name of related organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-----|-------------------------------------|----------------------------------|------------------------|----------------------------------------------|
| (2) |                                     |                                  |                        |                                              |
| (3) |                                     |                                  |                        |                                              |
| (4) |                                     |                                  |                        |                                              |
| (5) |                                     |                                  |                        |                                              |
| (6) |                                     |                                  |                        |                                              |



|                 |                                 |
|-----------------|---------------------------------|
| <b>Part VII</b> | <b>Supplemental Information</b> |
|-----------------|---------------------------------|

Provide additional information for responses to questions on Schedule R. See instructions.

**CERTIFICATE OF AMENDMENT  
OF THE  
CERTIFICATE OF INCORPORATION  
OF  
CHARTER IMPACT FUND, INC.**

(Pursuant to Section 242 of the Delaware General Corporation Law)

Charter Impact Fund, Inc., a corporation organized and existing under and by virtue of the General Corporation Law of the State of Delaware (the "DGCL"), does hereby certify as follows:

1. The name of the corporation is Charter Impact Fund, Inc. (the "Corporation").

2. The Certificate of Incorporation of the Corporation, first known as "Charter School Enhanced Facilities Fund," was originally filed in the office of the Secretary of State of Delaware on August 7, 2017.

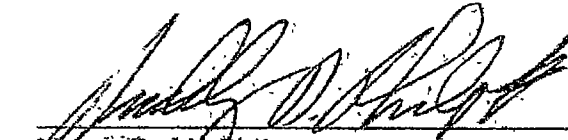
3. A prior Certificate of Amendment of the Certificate of Incorporation of the Corporation was filed in the office of the Secretary of State of Delaware on November 16, 2017, thereby changing the name of the Corporation from "Charter School Enhanced Facilities Fund" to "Charter Impact Fund, Inc."

4. The Certificate of Incorporation of the Corporation is hereby amended by striking out Article FIRST thereof and substituting in lieu of said Article the following new Article:

**FIRST:** The name of the corporation (hereafter referred to as the "Corporation") is: Equitable Facilities Fund, Inc.

5. This Certificate of Amendment of the Certificate of Incorporation of the Corporation has been duly adopted in accordance with the provisions of Section 242 of the DGCL and the By-Laws of the Corporation..

Executed on June 19, 2019.

  
Name: Buddy Philpot  
Title: President

# Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF AMENDMENT OF "CHARTER IMPACT FUND, INC.", CHANGING ITS NAME FROM "CHARTER IMPACT FUND, INC." TO "EQUITABLE FACILITIES FUND, INC.", FILED IN THIS OFFICE ON THE TWENTY-FOURTH DAY OF JUNE, A.D. 2019, AT 12:54 O'CLOCK P.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS.



  
Jeffrey W. Bullock, Secretary of State

6504435 8100  
SR# 20195617821

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

Authentication: 203090847  
Date: 06-24-19