Preparer

**Use Only** 

Firm's address ▶

May the IRS discuss this return with the preparer shown above? (see instructions)

For Paperwork Reduction Act Notice, see the separate instructions.



2949311436515

| ,        | 0              | റ്റ                                      | Return of Org   | anization Exemp   | ot From I  | ncome Ta                                    | X                 | OMB No 154                       | 5-0047         |
|----------|----------------|--|---|---|--|---|-------------------|----------------------------------|----------------|
| F        | orm, J         | JU                                       | _   | _   |  |   |                   | 201                              | 9              |
| (F       | ev Janu        | ary 2020)                                | Under section 501(c), 527, or 4   |   |  |   |                   |                                  |                |
|          |                | nt of the Treasury                       |   | l security numbers on this<br>ov/Form990 for instruction            |  |   | MIL               | Open to F<br>Inspect             |                |
| In       |                | venue Service                            | dar year, or tax year beginning   | <del>.</del>  | 2019, and end                                    |   | 1                 | , 20                             | ION            |
| <u> </u> |                |  | D Emple   |   |  |   |                   |                                  |                |
| В        | _              | k if applicable                          | C Name of organization Cooperat  Doing business as                              | ives for a Better world   | <del></del>                                      | <del></del>                                 | D Employ          | yer identification<br>81-3247254 | number         |
| L        | _              | ess change<br>change                     | Number and street (or P O box if  | mail is not delivered to street as                                  | idress)  | Room/suite                                  | F Telephi         | one number                       |                |
| _        | Ξ.             | return                                   | 4301 Earth City Expressway  | man is not delivered to sheet at                                    | 30,033)  | - Noonvabile                                | Liolopin          | 314-506-0000                     |                |
| F        | Ξ.             | eturn/terminated                         | City or town, state or province, co   | ountry, and ZIP or foreign postal                                   | code   | <del></del>                                 |                   | 011,000,000                      |                |
| Ē        | =              | ided return                              | St. Louis, MO 63045-1334  |   |  |   | G Gross           | receipts \$                      | 0              |
| Ē        | =              | cation pending                           | F Name and address of principal off   | icer  |  | H(a) is this a g                            | oup return for    | subordinates? Ye                 | es 🗸 No        |
|          |                |  | Howard Brodsky, c/o the Asso  | ociation  | 00   | H(b) Are all s                              | ubordinate        | s included? 🗌 <b>Y</b> e         | es 🗌 No        |
| 1        | Tax-e          | xempt status                             | ✓ 501(c)(3)   | ) ◀ (insert no )  | (a)(1) or 🚺 527                                  | If "No,"                                    | attach a list     | t (see instructions              | i)             |
| J        |                |  | operativesforabetterworld.com   | 1   | <del>,                                    </del> | H(c) Group e                                | xemption r        | number 🕨                         |                |
| K        |                |  | Corporation Trust Associa   | tion ☐ Other ►  | L Year of for                                    | mation 2016                                 | M State o         | of legal domicile                | NH             |
|          | Part I         |  | <del></del>   | ·   |  |   |                   | <del></del>                      |                |
|          | .   1          | •  | cribe the organization's miss   |   | tivities. Raise                                  | awareness of the                            | e cooper          | ative business                   | model          |
|          | <u> </u>       | using web-                               | based materials and in-person   | training and education.   | ·  | nternal Reven                               | ivree en          | <del>66</del>                    |                |
|          | 2 3 4 5 6 7a   | Chaplethia                               | box ▶ ☐ if the organization   | discontinued its operation  | -  |   |                   |                                  | · <b></b>      |
|          | 5   2<br>2   3 |  | voting members of the gove  |   |  | 306   | 3                 | its Het assets.                  | 6              |
| (        | 5   3<br>8   4 |  | independent voting member   |   |  |   | 4                 |                                  | 6              |
|          | 5              |  | per of individuals employed in  |   |  | °°' : OCT: 1:3                              | 3 <b>2020</b>     |                                  | 1              |
| 3        | 6              |  | per of volunteers (estimate if  | •   |  |   | 6                 | <del>.</del>                     | <u>.</u>       |
| 3        | ž   72         |  | ated business revenue from  |   | 12   |   | 7a                |                                  | 0              |
|          | l k            |  | ted business taxable income   |   |  | Ogden                                       | <b>,</b> U76      |                                  | 0              |
|          |                |  |   | RECEIVE   |  | Prior Yea                                   | ır                | Current Ye                       | ar             |
|          | 8   پ          | Contribution                             | ons and grants (Part VIII, line   | 1h @  |  |   | 100,000           |                                  |                |
| ,        | <b>9</b>       | Program s                                | ervice revenue (Part VIII, line   | 2g 😑AP.R. 🛂 20  | 20.  |   | $\longrightarrow$ |                                  |                |
| 1        | 9 10           |  | t income (Part VIII, column (A  |   | <u> </u>   |   |                   |                                  |                |
| '        | 11             |  | nue (Part VIII, column (A), line  |   |  |   | 50                | and.                             | <del>//</del>  |
| -        | 12             |  | ue-add lines 8 through 11 (n  |   |  | <del></del>                                 | 100,050           | 1000                             | <u>~</u>       |
|          | 13<br>14       |  | d similar amounts paid (Part I  | • • • •   |  |   |                   |                                  |                |
|          | 45             |  | aid to or for members (Part I)<br>her compensation, employee                    |   |  |   |                   |                                  |                |
|          | 16             | •  | al fundraising fees (Part IX, c   | • • • •   | •          |   |                   |                                  |                |
|          | ā. I           |  | raising expenses (Part IX, col  |   |  | -   |                   |                                  |                |
| ŧ        | វី   17        |  | enses (Part IX, column (A), lin   |   |  |   | 126,583           |                                  | 57,742         |
|          | 18             | •  | nses. Add lines 13-17 (must   |   |  |   | 126,583           |                                  | 57,742         |
|          | 19             | Revenue le                               | ess expenses. Subtract line 1   | 8 from line 12  |  |   | (26,533)          |                                  | (57,742)       |
| -        | ses            |  | -   |   |  | Beginning of Cur                            | ent Year          | End of Yea                       | ar             |
| sets     | 20 21 22       | Total asse                               | ts (Part X, line 16)  |   |  |   | 86,948            |                                  | 29,206         |
| t As     | 뛸 21           |  | ties (Part X, line 26)  |   |  |   | $\longrightarrow$ |                                  |                |
| ž        | 리 22           |  | or fund balances. Subtract I  | ne 21 from line 20 .  | <u></u>  |   | 86,948            |                                  | 29,206         |
| _        | Part II        |  | re Block  |   |  |   |                   |                                  |                |
| 1        | Jnder pe       | enalties of perjury<br>rect, and complet | , I declare that I have examined this in<br>Declaration of preparer (other than | eturn, including accompanying<br>officer) is based on all informati | schedules and st<br>on of which prep             | atements, and to the<br>arer has any knowle | best of my        | y knowledge and                  | belief, it is  |
| _        |                | 1/1/                                     | OHE IT ALL HIA  | 18  |  | 1   | <del>'4</del> /-  | 18/22                            | <del>-</del> 1 |
| S        | ign            | Signat                                   | ure of officer  | noce  |  | Date  | <del></del>       | , -, -(                          | <u> </u>       |
|          | lere           |  | MERT AM. W  | 1 LSON S  | SE ()  | 4   |                   |                                  |                |
| •        |                | Type o                                   | r print name and title  | <u> </u>  |  |   |                   |                                  |                |
| _        | \_: -          |  | preparer's name   | Preparer's signature  |  | Date  | Check [           | ] <sub>If</sub> PTIN             |                |
| F        | aid            |  |   |   |  |   | self-emple        |                                  |                |

Form **990** (2019)

]Yes □ No

Firm's EIN ▶

Phone no

| om 99 | 90 (2019) Page <b>2</b>   |
|-------|---|
| Part  |   |
|       | Check if Schedule O contains a response or note to any line in this Part III  |
| •     | Raise awareness of the cooperative business model.  |
|       | Kaise awareness of the cooperative business model.  |
|       |   |
| 2     | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  |
| 3     | Did the organization cease conducting, or make significant changes in how it conducts, any program services?  |
| 4     | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a    | (Code: 1 ) (Expenses \$ 5,295 including grants of \$ ) (Revenue \$)   |
|       | Website development and maintenance supporting mission  |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
| 4b    | (Code: 2 ) (Expenses \$ 2,000 including grants of \$ ) (Revenue \$ )  |
|       | attendance and sponsorship of event supporting mission  |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
| 4c    | (Code: 3 ) (Expenses \$ 49,200 including grants of \$ ) (Revenue \$ )   |
|       | Development of marketing and other materials supporting mission.  |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
|       |   |
| 4.1   | Other program convect (Decembe on Schedule C.)  |
| 4d    | Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| 4e    | Total program service expenses ► 56.495   |

Form 990 (2019)



| Part | V Checklist of Required Schedules   |      |          |          |
|------|---|------|----------|----------|
|      |   |      | Yes      | No       |
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1    | <b>\</b> |          |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?   | 2    |          | <b>√</b> |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3    |          | 1        |
| 4    | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>  | 4    |          | <b>\</b> |
| 5    | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5    |          | <b>✓</b> |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6    |          | <b>✓</b> |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>   | 7    |          | ✓        |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8    |          | 1        |
| 9    | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV            | 9    |          | 1        |
| 10   | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10   |          | 1        |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X as applicable.   |      |          |          |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI   | 11a  | į        | 1        |
| b    | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.   | 11b  |          | 1        |
| С    | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c  |          | ✓        |
| d    | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d  |          | 1        |
| е    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e  |          | ✓        |
| f    | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f  |          | ✓        |
| 12a  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII  | 12a  |          | 1        |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b  |          | 1        |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13   |          | <b>√</b> |
| 14a  | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a  |          | ✓        |
| b    | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b_ |          | 1        |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15   |          | 1        |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16   |          | ✓        |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)   | 17   |          | 1        |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.   | 18   |          | 1        |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19   |          | 1        |
| 20a  | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a  |          | 1        |
| b    | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .  | 20b  |          |          |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21   |          | ✓        |

| Part | Checklist of Required Schedules (continued)  |  |            |          |
|------|--|--|------------|----------|
|      |  |  | Yes        | No       |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22   |            | 1        |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J   | 23   |            | _        |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than  |  |            |          |
|      | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a   | 24a  |            | 1        |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b  |            |          |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24c  |            |          |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d  |            |          |
| 25a  | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a  |            | 1        |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I  | 25b  |            | <b>√</b> |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26   |            | 1        |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27   |            | -<br>✓   |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions)  |  | _          | <u></u>  |
| а    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV   | 28a  |            | 1        |
| b    | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b  |            | 1        |
| С    | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV  | 28c  |            | 1        |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29   |            | 1        |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M   | 30   |            | 1        |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31   |            | 1        |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II   | 32   |            | 1        |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33   |            | 1        |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1   | 34   |            | <b>✓</b> |
| 35a  | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a  |            | 1        |
| b    | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.   | 35b  |            |          |
| 36   | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36   |            | 1        |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37   |            | 1        |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.   | 38   | ✓          |          |
| Part | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V   | <u>.                                    </u> | <u>.</u> . |          |
|      |  |  | Yes        | No       |
| 1a   | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0  Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0  |  |            | ·        |
| Ь    | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  |  |            |          |
| С    | reportable gaming (gambling) winnings to prize winners?  | 1c   | <b> </b>   | •        |
|      |  |  | n 990      | (2019)   |

| rant     | Statements Regarding Other IRS Fillings and Tax Compilance (continued)  |          |     |          |
|----------|---|----------|-----|----------|
|          |   |          | Yes | No       |
| 2a       | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax   |          |     |          |
|          | Statements, filed for the calendar year ending with or within the year covered by this return 2a 0  |          | —   |          |
| b        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b       |     |          |
| 0-       | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)   | 3a       |     |          |
| 3a       | Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O   | 3b       |     | ✓_       |
| b<br>4.  |   | 30       |     |          |
| 4a       | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                    | 4a       |     | ✓        |
| b        | If "Yes," enter the name of the foreign country ▶   |          |     |          |
|          | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)  |          |     |          |
| 5a       | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a       |     | 1        |
| ь        | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b       |     | 1        |
| С        | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5c       |     |          |
| 6a       | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?   | 6a       |     | 1        |
| b        | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   | 6ь       |     |          |
| 7        | Organizations that may receive deductible contributions under section 170(c).   | -        |     |          |
| а        | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods   |          |     |          |
| _        | and services provided to the payor?   | 7a       |     | 1        |
| b        | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b       |     |          |
| С        | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was  |          |     |          |
|          | required to file Form 8282?   | 7с       |     | 1        |
| d        | If "Yes," indicate the number of Forms 8282 filed during the year   | <u> </u> |     | ļ        |
| е        | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e       |     | <b>√</b> |
| f        | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f       |     | ✓        |
| g        | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  If the organization received a contribution of care basts grades as other vehicles did the organization file a Form 1098 C2 | 7g<br>7h |     |          |
| h        | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | /n       |     |          |
| 8        | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  | 8        |     |          |
| 9        | Sponsoring organizations maintaining donor advised funds.   |          |     |          |
| а        | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a       |     |          |
| b        | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b       |     |          |
| 10       | Section 501(c)(7) organizations. Enter:   |          |     |          |
| а        | Initiation fees and capital contributions included on Part VIII, line 12  | ļ        |     |          |
| b        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]   |          |     |          |
| 11       | Section 501(c)(12) organizations. Enter:  | 1        |     |          |
| а        | Gross income from members or shareholders   |          |     |          |
| b        | Gross income from other sources (Do not net amounts due or paid to other sources  |          |     |          |
| 40-      | against amounts due or received from them.)   | 12a      |     |          |
| 12a<br>b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b   | 120      |     |          |
| 13       | Section 501(c)(29) qualified nonprofit health insurance issuers.  |          |     |          |
| . а      | Is the organization licensed to issue qualified health plans in more than one state?  | 13a      |     |          |
|          | Note: See the instructions for additional information the organization must report on Schedule O.   |          |     |          |
| b        | Enter the amount of reserves the organization is required to maintain by the states in which  |          |     |          |
|          | the organization is licensed to issue qualified health plans  |          |     |          |
| С        | Enter the amount of reserves on hand  |          |     |          |
| 14a      | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a      |     |          |
| b        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.  | 14b      |     |          |
| 15       | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or   | ا ۔ ۔ ا  |     | ]        |
|          | excess parachute payment(s) during the year?  | 15       |     |          |
| 16       | If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16       |     |          |
| 16       | If "Yes," complete Form 4720, Schedule O.   | '6       |     |          |

| Part     | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below   | and        |                | "No"       |
|----------|--|------------|----------------|------------|
|          | response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.  | See in     | struc          | tions.     |
|          | Check if Schedule O contains a response or note to any line in this Part VI  | <u>···</u> | -              | . 🗸        |
| Secti    | on A. Governing Body and Management  |            | Yes            | No         |
| 10       | Enter the number of voting members of the governing body at the end of the tax year   1a   |            | res            | NO         |
| 1a       | If there are material differences in voting rights among members of the governing body, or   | 1          |                |            |
|          | if the governing body delegated broad authority to an executive committee or similar   |            |                |            |
|          | committee, explain on Schedule O.  |            |                |            |
| b        | Enter the number of voting members included on line 1a, above, who are independent . 1b  | <u>i</u>   |                |            |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with   |            |                |            |
|          | any other officer, director, trustee, or key employee?   | 2          |                | ✓          |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct  |            |                | ,          |
|          | supervision of officers, directors, trustees, or key employees to a management company or other person? .  | 3          | <u> </u>       | <b>\</b>   |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets?  | 5          | <del> </del> - | \ <u>\</u> |
| 5<br>6   | Did the organization become aware during the year of a significant diversion of the organization's assets?  Did the organization have members or stockholders?   | 6          | 1              | <u> </u>   |
| 7a       | Did the organization have members of stockholders, or other persons who had the power to elect or appoint  |            | <b>-</b>       |            |
| 7.0      | one or more members of the governing body?   | 7a         | 1              |            |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members,  |            |                |            |
|          | stockholders, or persons other than the governing body?  | 7b         |                | ✓          |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during   |            |                |            |
|          | the year by the following.   |            |                |            |
| а        | The governing body?  | 8a         | 1              |            |
| ь        | Each committee with authority to act on behalf of the governing body?  | 8b         | <b>-</b>       |            |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O                 | 9          |                | 1          |
| Secti    | ion B. Policies (This Section B requests information about policies not required by the Internal Rever   |            | ode.)          |            |
|          |  |            | Yes            | No         |
| 10a      | Did the organization have local chapters, branches, or affiliates?   | 10a        |                | ✓          |
| b        | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b        |                |            |
| 11a      | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a        | ✓              |            |
| b        | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |            |                |            |
| 12a      | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a        | <b>√</b>       | -          |
| b        | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b        | <b>✓</b>       |            |
| С        | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"  | 40-        | ,              |            |
| 12       | describe in Schedule O how this was done   | 12c        | <b>√</b>       |            |
| 13<br>14 | Did the organization have a written document retention and destruction policy?   | 14         |                | 1          |
| 15       | Did the process for determining compensation of the following persons include a review and approval by   |            |                | Ť          |
|          | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |            |                |            |
| а        | The organization's CEO, Executive Director, or top management official   | 15a        | 1              |            |
| b        | Other officers or key employees of the organization  | 15b        | ✓              | ļ          |
|          | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |            |                |            |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement   | 40-        |                |            |
|          | with a taxable entity during the year?   | 16a        | -              | <b>/</b>   |
| ь        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the |            |                |            |
|          | organization's exempt status with respect to such arrangements?  | 16b        |                |            |
| Secti    | on C. Disclosure   |            |                |            |
| 17       | List the states with which a copy of this Form 990 is required to be filed ▶ NH  |            |                |            |
| 18       | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-  |            |                |            |
|          | (3)s only) available for public inspection indicate how you made these available. Check all that apply.  Own website  Another's website  Upon request  Other (explain on Schedule O)   |            |                |            |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of and financial statements available to the public during the tax year.   | fınter     | est p          | olicy,     |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books and re  | cords      | <b>•</b>       |            |
|          | Robert M. Wilson, 4301 Earth City Expressway, St. Louis, MO 63045-1334, 314-592-1155   |            |                |            |

| Form | aan | (2010) |  |
|------|-----|--------|--|

| n   | - | - 1 |
|-----|---|-----|
| -20 | е | •   |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

| Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. |   |  |                       |          |              |                              |          |   |  |   |
|--|---|--|-----------------------|----------|--------------|------------------------------|----------|---|--|---|
| (A)<br>Name and title  | (B) Average   | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |          |              | e than o                     | an       | (D) Reportable compensation                 | (E) Reportable compensation                      | (F) Estimated amount of other   |
|  | per week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>dotted line) | Individual trustee or director   | Institutional trustee | Officer  | Key employee | Highest compensated employee | Former   | from the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization and<br>related organizations |
| (1) Howard Brodsky   | 3   |  |                       | ١.       |              |                              |          |   |  |   |
| Chair, President   |   | <b>✓</b>   |                       | 1        | ļ            |                              |          | 0   | 0  | 0   |
| (2) Elizabeth Bailey   | 0.5   |  |                       | ļ        |              |                              |          |   |  |   |
| Director   | <u></u>   | /  |                       | <u> </u> |              | <u> </u>                     | <u> </u> | 0   | 0  | 0   |
| (3) Martin J. Lowery   | 0.5   |  |                       | ١,       |              |                              |          |   | _  | _   |
| Vice-Chair   | <u> </u>  | <b>/</b>   |                       | ✓        | <u> </u>     |                              |          | 0   | 0  | 0   |
| (4) Charles E. Snyder  | 0.5   | ,  |                       | ١,       |              |                              |          |   |  | _   |
| Vice Chair   |   | <b>/</b>   |                       | <b>✓</b> |              |                              | -        | 0   | 0  | 0   |
| (5) John Venhuizen Director  | 0.5   | 1  |                       |          |              |                              |          | 0   | 0  | 0   |
| (6) Jim Acker  | 0.5   |  |                       |          |              |                              |          |   |  |   |
| Treasurer  |   |  |                       | ✓        |              |                              |          | 0   | 0  | 0   |
| (7) Tom Mazzarese  | 1.0   |  |                       |          |              |                              |          |   |  |   |
| Treasurer  |   |  |                       | ✓        |              |                              |          | 0   | 0  | 0   |
| (8) Bob Wilson   | 0.5   |  |                       |          |              |                              |          | ŀ   |  | •   |
| Secretary  |   | ļ  |                       | ✓        | <u></u>      |                              |          | 0   | 0  | 0   |
| (9) Edward Mayo  | 0.5   |  |                       |          |              | İ                            |          |   |  |   |
| Director   |   | <b>✓</b>   | ļ                     |          |              |                              |          | 0   | . 0  | 0   |
| (10)   | <del> </del>  |  |                       |          |              |                              |          |   |  |   |
| (11)   |   |  |                       |          |              |                              |          |   |  |   |
| (12)   |   |  |                       |          |              |                              |          |   |  |   |
| (13)   | <u> </u>  |  |                       |          |              |                              |          |   |  | -   |
| (14)   |   | _  |                       |          |              |                              |          |   | · · · · · · · · · · · · · · · · · · ·            |   |

| Part         | VII Section A. Officers, Directors, 1  | Trustees,   | Key I  | Emj                   | ploy               | /ee          | s, an                        | d F                   | lighest Compe                      | nsated I                                  | Emplo                | yees (c               | ontinued)                               |
|--------------|--|---|--|-----------------------|--------------------|--------------|------------------------------|-----------------------|------------------------------------|---|----------------------|-----------------------|---|
|              | (A)<br>Name and title  | (B) Average hours per week  | (C) Position (do not check more ti box, unless person is officer and a director. |                       |                    |              | is both<br>or/trust          | an<br>ee)             | Reportable compensation            | (E)  Reportable compensation from related | able<br>sation       | of                    | (F)<br>ted amount<br>other<br>pensation |
|              |  | (list any<br>hours for<br>related<br>organizations<br>below<br>dotted line) | Individual trustee or director   | Institutional trustee | Officer            | Key employee | Highest compensated employee | Former                | organization<br>(W-2/1099-MISC)    | organiza<br>(W-2/1099                     | tions                | fro<br>organi         | om the<br>zation and<br>organizations   |
| (15)         |  |   | -  |                       |                    |              |                              |                       |                                    | ,   |                      |                       |   |
| (16)         |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
| (17)         |  |   | -  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
| (18)         |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       | -                                       |
| (19)         |  |   |  |                       | ,                  |              |                              |                       |                                    |   |                      |                       |   |
| (20)         |  |   |  | -                     | -                  |              |                              |                       |                                    |   |                      |                       |   |
| (21)         |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
| (22)         |  |   |  |                       |                    |              |                              | _                     |                                    |   |                      |                       | <del></del>                             |
| (23)         |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       | -                                       |
| (24)         |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
| (25)         |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
| 1b<br>c<br>d | Subtotal   |   |  | •                     | •                  |              |                              | <b>&gt; &gt; &gt;</b> | 0                                  |   | 0                    |                       | 0                                       |
| 2            | Total number of individuals (including bur reportable compensation from the organi             | t not limited   |  |                       |                    |              |                              | e) w                  | ho received mor                    | e than \$1                                | 00,000               | of                    |   |
| 3            | Did the organization list any former of employee on line 1a? If "Yes," complete                | officer, dire   |  |                       |                    |              |                              | mpl                   |                                    | t compe                                   | nsated               | 3                     | Yes No                                  |
| 4            | For any individual listed on line 1a, is the organization and related organizations individual | sum of re<br>greater th<br>   | an \$1   | 150,                  | ,000               | ? /          | f "Ye                        | s, "                  | complete Sched                     | nsation fro<br>dule J fo                  | om the<br>r such<br> | 4                     |   |
| 5            | Did any person listed on line 1a receive of for services rendered to the organization          | or accrue co  | ompe<br>compl  | nsa<br>ete            | tion<br><i>Scl</i> | froi<br>nedu | m any<br>ule J f             | un<br>or s            | related organizat<br>such person . | tion or inc                               | dividual             | 5                     |   |
| Secti        | on B. Independent Contractors  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
| 1            | Complete this table for your five high compensation from the organization. Rep                 | nest comport<br>ort.compen  | ensati<br>isatior  | ed<br>n foi           | ınde<br>r the      | eper<br>e ca | ndent<br>lenda               | co<br>r ye            | intractors that rar ending with or | eceived<br>within the                     | more t<br>e organ    | than \$1<br>iization' | 00,000 of<br>s tax year.                |
|              | (A)<br>Name and business add   | Iress   |  |                       |                    |              |                              |                       | (B)<br>Description of serv         | rices                                     | (                    | (C)<br>Compens        | ation                                   |
|              |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
|              |  |   |  |                       |                    |              |                              |                       |                                    |   |                      |                       |   |
|              |  |   |  |                       |                    |              |                              | $\vdash$              |                                    |   |                      |                       |   |
| 2            | Total number of independent contractor received more than \$100,000 of compens                 | ors (includir   | ng bu  | ıt n<br>gan           | ot l               | ımıt<br>ıon  | ed to                        | th                    | ose listed abov                    | e) who                                    |                      |                       |   |

| Part   | VIII     | Statement of Revenue   | *                 | \ /UI  |                                      |  |
|--|----------|--|-------------------|--|--------------------------------------|--|
|  |          | Check if Schedule O contains a response or note                | (A) Total revenue | (B) Related or exempt function revenue           | (C)<br>Unrelated<br>business revenue | (D) Revenue excluded from tax under sections 512-514 |
| s s  | 1a       | Federated campaigns 1a   |                   |  |                                      |  |
| Contributions, Gifts, Grants and Other Similar Amounts | b        | Membership dues  |                   |  |                                      |  |
| G  | c        | Fundraising events 1c  |                   |  |                                      |  |
| ts,  | d        | Related organizations 1d                                       |                   |  |                                      |  |
| Gif  | e        | Government grants (contributions) 1e                           |                   |  |                                      |  |
| JS,  | f        | All other contributions, gifts, grants,                        | <del></del>       |  |                                      |  |
| tior<br>S IS   | •        | and similar amounts not included above 1f                      |                   |  |                                      |  |
| br   |          | Noncash contributions included in                              |                   |  |                                      |  |
|  | g        | lines 1a–1f 1g \$  |                   |  |                                      |  |
| Co   | h        | Total. Add lines 1a–1f   | <b>•</b>          | <del>-</del>                                     |                                      |  |
|  |          | Business C   | ode               |  |                                      |  |
| ĕ  | 2a       |  |                   |  |                                      |  |
| Program Service<br>Revenue                             | b        |  |                   |  |                                      |  |
| gram Ser<br>Revenue                                    | c        |  |                   |  |                                      |  |
| ĒŽ   | d        |  |                   | +  |                                      |  |
| Re   | e        |  |                   |  |                                      |  |
| č  | f        | All other program service revenue                              |                   |  |                                      |  |
| а.   | g .      | Total. Add lines 2a–2f   | <b>•</b>          | <del> </del>                                     |                                      |  |
|  | 3        | Investment income (including dividends, interest,              |                   | <del>-</del>                                     |                                      |  |
|  | 3        | other similar amounts)   | and b             |  |                                      |  |
|  | 4        | Income from investment of tax-exempt bond proceed              | s •               | +  |                                      |  |
|  | 5        | Royalties  | •                 |  |                                      |  |
|  | "        | (i) Real (ii) Person   | al                |  |                                      |  |
|  | 6a       | Gross rents 6a   |                   |  |                                      |  |
|  | ь        | Less: rental expenses 6b                                       |                   | 1  |                                      |  |
|  |          | Rental income or (loss) 6c                                     |                   |  |                                      |  |
|  | c<br>d   |  | <b>•</b>          | · · · · · · · · · · · · · · · · · · ·            |                                      |  |
|  | _        | (i) Convertion (ii) Other                                      |                   | <del>                                     </del> |                                      |  |
|  | 7a       | Gross amount from  |                   |  |                                      |  |
|  |          | sales of assets other than inventory 7a                        |                   |  |                                      |  |
| 4  |          |  |                   |  |                                      |  |
| ther Revenue   | 6        | Less cost or other basis and sales expenses 7b                 | <u> </u>          |  |                                      | İ  |
| Š  |          | Gain or (loss) 7c  |                   |  |                                      |  |
| æ  | d        | N. 4   | <b>D</b>          | <del> </del>                                     |                                      |  |
| ЭĒ   | l        |  |                   |  |                                      |  |
| <del>=</del>   | ва       | Gross income from fundraising events (not including \$         | l l               |  |                                      |  |
| •  |          | of contributions reported on line                              |                   |  |                                      |  |
|  |          | 1c). See Part IV, line 18 8a                                   |                   |  |                                      |  |
|  |          |  |                   | -  |                                      |  |
|  |          | Less. direct expenses  | <b>•</b>          | <del>-</del>                                     |                                      |  |
|  | C        | · · · ·  | -                 |  |                                      |  |
|  | 9a       | Gross income from gaming activities. See Part IV. line 19 . 9a |                   |  |                                      |  |
|  |          | ,  |                   |  |                                      | j  |
|  | 1        | Less. direct expenses  |                   |  |                                      |  |
|  | l        | Net income or (loss) from gaming activities                    | <u> </u>          |  |                                      |  |
|  | าบล      | Gross sales of inventory, less                                 |                   |  |                                      |  |
|  | I-       | returns and allowances 10a                                     |                   |  |                                      |  |
|  | l        | Less cost of goods sold 10b                                    |                   | -  |                                      |  |
|  | <u> </u> | Net income or (loss) from sales of inventory                   | - 4 -             | <del> </del>                                     |                                      |  |
| Sn   |          | Business Co  | oae               |  |                                      |  |
| ne<br>ue   | 11a      |  |                   |  | _                                    |  |
| Miscellaneous<br>Revenue                               | Ь        |  |                   |  |                                      |  |
| e el   | С        |  |                   | -  |                                      |  |
| Ais.   | d        | All other revenue  |                   | <del>                                     </del> |                                      |  |
| ۷  |          | <b>Total.</b> Add lines 11a–11d                                | <b>•</b>          | <del> </del>                                     | <u> </u>                             |  |
|  | 12       | Total revenue. See instructions                                | ► NONE            |  |                                      |  |

|          | 90 (2019)   |                |                          |                                    | Page <b>10</b>                        |
|----------|---|----------------|--------------------------|------------------------------------|---------------------------------------|
|          | IX Statement of Functional Expenses   |                | <del></del>              |                                    | - 741                                 |
| Sectio   | on 501(c)(3) and 501(c)(4) organizations must comp<br>Check if Schedule O contains a response   |                |                          |                                    |                                       |
| 20.00    | t include amounts reported on lines 6b, 7b,   | (A)            | (B)                      | (C)                                | (D)                                   |
|          | o, and 10b of Part VIII.  | Total expenses | Program service expenses | Management and<br>general expenses | Fundraising expenses                  |
| 1        | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  |                | •                        |                                    |                                       |
| 2        | Grants and other assistance to domestic individuals. See Part IV, line 22   |                | -                        |                                    |                                       |
| 3        | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members  | _              |                          |                                    |                                       |
| 5        | Compensation of current officers, directors, trustees, and key employees  |                |                          |                                    |                                       |
| 6        | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                |                          |                                    |                                       |
| 7        | Other salaries and wages  |                |                          |                                    |                                       |
| 8        | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  |                |                          |                                    |                                       |
| 9        | Other employee benefits   |                |                          |                                    |                                       |
| 10<br>11 | Payroll taxes   |                | · · -·                   |                                    |                                       |
| ''a      | Management  |                |                          |                                    |                                       |
| b        | Legal   | 75             |                          | 75                                 |                                       |
| С        | Accounting  |                |                          |                                    |                                       |
| d        | Lobbying  |                |                          |                                    |                                       |
| е        | Professional fundraising services. See Part IV, line 17   |                |                          |                                    |                                       |
| f        | Investment management fees  |                | -                        |                                    |                                       |
| g        | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) .  |                |                          |                                    |                                       |
| 12       | Advertising and promotion   |                |                          |                                    |                                       |
| 13       | Office expenses   |                |                          |                                    |                                       |
| 14       | Information technology  |                |                          |                                    |                                       |
| 15<br>16 | Royalties   |                |                          |                                    |                                       |
| 17       | Travel  |                |                          |                                    |                                       |
| 18       | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                |                          |                                    |                                       |
| 19       | Conferences, conventions, and meetings .  | 2,000          | 2,000                    |                                    |                                       |
| 20       | Interest  |                |                          |                                    |                                       |
| 21       | Payments to affiliates  |                |                          |                                    |                                       |
| 22       | Depreciation, depletion, and amortization .   |                |                          | <u>-</u>                           |                                       |
| 23       | Insurance   | 885            |                          | 885                                | · · · · · · · · · · · · · · · · · · · |
| 24       | Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e If line 24e amount exceeds 10% of line 25, column   |                |                          |                                    |                                       |
|          | (A) amount, list line 24e expenses on Schedule O.)  |                |                          |                                    |                                       |
| а        | Web costs   | 5,295          | 5,295                    |                                    |                                       |
| b        | Banking   | 287            |                          | 287                                |                                       |
| C        | Marketing development   | 49,200         | 49,200                   |                                    |                                       |
| d        |   |                |                          |                                    | <u> </u>                              |
| е        | All other expenses  |                |                          | _                                  |                                       |
| 25       | Total functional expenses. Add lines 1 through 24e  | 57,742         | 56,495                   | 1,247                              |                                       |
| 26       | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   ☐ if following SOP 98-2 (ASC 958-720) |                |                          |                                    |                                       |

| Part Y | Balance Sheet |  |
|--------|---------------|--|

|                          |     | Check if Schedule O contains a response or note to any line in this Par   | tX                       |     | 🗆                  |
|--------------------------|-----|---|--------------------------|-----|--------------------|
|                          |     |   | (A)<br>Beginning of year |     | (B)<br>End of year |
|                          | 1   | Cash—non-interest-bearing   | 86,948                   | 1   | 29,206             |
|                          | 2   | Savings and temporary cash investments  | _                        | 2   |                    |
|                          | 3   | Pledges and grants receivable, net  |                          | 3   |                    |
|                          | 4   | Accounts receivable, net  |                          | 4   |                    |
|                          | 5   | Loans and other receivables from any current or former officer, director,   |                          |     |                    |
|                          |     | trustee, key employee, creator or founder, substantial contributor, or 35%  |                          |     |                    |
|                          |     | controlled entity or family member of any of these persons  |                          | 5   |                    |
|                          | 6   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .     |                          | 6   |                    |
| ts                       | 7   | Notes and loans receivable, net   | <u>-</u>                 | 7   |                    |
| Assets                   | 8   | Inventories for sale or use   |                          | 8   |                    |
| Ä                        | 9   | Prepaid expenses and deferred charges   | <del></del>              | 9_  |                    |
|                          | 10a | Land, buildings, and equipment. cost or other basis. Complete Part VI of Schedule D 10a   |                          |     |                    |
|                          | b   | Less: accumulated depreciation 10b  |                          | 10c |                    |
|                          | 11  | Investments—publicly traded securities  |                          | 11  |                    |
|                          | 12  | Investments—other securities. See Part IV, line 11  |                          | 12  |                    |
|                          | 13  | Investments-program-related. See Part IV, line 11   |                          | 13  |                    |
|                          | 14  | Intangible assets   |                          | 14  |                    |
|                          | 15  | Other assets. See Part IV, line 11  |                          | 15  |                    |
|                          | 16  | Total assets. Add lines 1 through 15 (must equal line 33)   | 86,948                   | 16  | 29,206             |
|                          | 17  | Accounts payable and accrued expenses   |                          | 17  |                    |
|                          | 18  | Grants payable  |                          | 18  |                    |
|                          | 19  | Deferred revenue  |                          | 19  |                    |
|                          | 20  | Tax-exempt bond liabilities   |                          | 20  | ·                  |
|                          | 21  | Escrow or custodial account liability. Complete Part IV of Schedule D   |                          | 21  |                    |
| ies                      | 22  | Loans and other payables to any current or former officer, director,  |                          |     |                    |
| ij                       |     | trustee, key employee, creator or founder, substantial contributor, or 35%  |                          |     |                    |
| Liabilities              |     | controlled entity or family member of any of these persons  |                          | 22  |                    |
| _                        | 23  | Secured mortgages and notes payable to unrelated third parties  |                          | 23  |                    |
|                          | 24  | Unsecured notes and loans payable to unrelated third parties  |                          | 24  |                    |
|                          | 25  | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X |                          | Ì   |                    |
|                          |     | of Schedule D   |                          | 25  |                    |
| _                        | 26  | Total liabilities. Add lines 17 through 25  | ==                       | 26  |                    |
| nces                     |     | Organizations that follow FASB ASC 958, check here ▶ ☐ and complete lines 27, 28, 32, and 33.   |                          |     |                    |
| alar                     | 27  | Net assets without donor restrictions   |                          | 27  |                    |
| 1 1 1 1 1 1              | 28  | Net assets with donor restrictions  |                          | 28  |                    |
| Net Assets or Fund Balan |     | Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.   |                          |     |                    |
| ō                        | 29  | Capital stock or trust principal, or current funds  |                          | 29  |                    |
| ets                      | 30  | Paid-in or capital surplus, or land, building, or equipment fund  |                          | 30  |                    |
| SS                       | 31  | Retained earnings, endowment, accumulated income, or other funds  |                          | 31  |                    |
| ¥ ¥                      | 32  | Total net assets or fund balances   | 86,948                   | 32  | 29.206             |
| ž                        | 33  | Total liabilities and net assets/fund balances  | 86,948                   | 33  | 29.206             |
|                          |     |   |                          |     | F 000 (2212)       |

| Form 99 | 90 (2019)  |           |         | Pa           | age <b>12</b> |
|---------|--|-----------|---------|--------------|---------------|
| Part    | XI Reconciliation of Net Assets  |           |         |              |               |
|         | Check if Schedule O contains a response or note to any line in this Part XI                            |           | <u></u> | <u> </u>     |               |
| 1       | Total revenue (must equal Part VIII, column (A), line 12)  | 1         |         |              |               |
| 2       | Total expenses (must equal Part IX, column (A), line 25)   | 2         |         | į            | 57,742        |
| 3       | Revenue less expenses. Subtract line 2 from line 1   | 3         |         | (5           | 7,742)        |
| 4       | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))              | 4 -       |         |              | 36,948        |
| 5       | Net unrealized gains (losses) on investments   | 5         |         |              |               |
| 6       | Donated services and use of facilities   | 6         |         |              |               |
| 7       | Investment expenses  | 7         |         |              |               |
| 8       | Prior period adjustments   | 8         |         |              |               |
| 9       | Other changes in net assets or fund balances (explain on Schedule O)                                   | 9         |         |              |               |
| 10      | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line         |           |         |              |               |
|         | 32, column (B))  | 10        |         | 2            | 29,206        |
| Part    | XII Financial Statements and Reporting   |           |         |              |               |
|         | Check if Schedule O contains a response or note to any line in this Part XII                           |           |         |              |               |
|         |  |           |         | Yes          | No            |
| 1       | Accounting method used to prepare the Form 990   |           |         |              |               |
|         | If the organization changed its method of accounting from a prior year or checked "Other," ex          | xplaın ın |         |              |               |
|         | Schedule O.  |           |         |              |               |
| 2a      | Were the organization's financial statements compiled or reviewed by an independent accountant?        |           | 2a      |              | ✓             |
|         | If "Yes," check a box below to indicate whether the financial statements for the year were com-        | ipiled or |         |              | [             |
|         | reviewed on a separate basis, consolidated basis, or both.   |           |         |              |               |
|         | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis                           |           |         |              |               |
| b       | <b>b</b> Were the organization's financial statements audited by an independent accountant?            |           | 2b      |              | ✓             |
|         | If "Yes," check a box below to indicate whether the financial statements for the year were audit       | ed on a   |         |              | 1             |
|         | separate basis, consolidated basis, or both:   |           |         |              |               |
|         | Separate basis Consolidated basis Both consolidated and separate basis                                 |           |         |              |               |
| С       | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over |           |         |              |               |
|         | the audit, review, or compilation of its financial statements and selection of an independent accounta |           | 2c      |              |               |
|         | If the organization changed either its oversight process or selection process during the tax year, ex  | plaın on  |         |              |               |
|         | Schedule O.  |           |         |              |               |
| 3a      |  | th in the |         |              |               |
|         | Single Audit Act and OMB Circular A-133?   |           | 3a      |              | ✓             |
| b       | If "Yes," did the organization undergo the required audit or audits? If the organization did not und   |           |         |              |               |
|         | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a     | udits .   | 3b      |              | L             |
|         |  |           | For     | n <b>990</b> | (2019)        |

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Name of the organization Employer identification number Cooperatives for a Better World 81-3247524 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1) hospital's name, city, and state 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university. 10 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. ☐ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations . . . . g Provide the following information about the supported organization(s). Ö (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) is the organization mount of monetary (vi) A (described on lines 1-10 listed in your governing port/see above (see instructions)) document? **OUDE** No Yes (A) (B) (C) (D) (E)

Total

| Schedu | le A (Form 990 or 990-EZ) 2019  |                  |                  |                                       |                 |                 | Page <b>2</b>    |
|--------|---|------------------|------------------|---------------------------------------|-----------------|-----------------|------------------|
| Part   |   |                  |                  |                                       |                 |                 |                  |
|        | (Complete only if you checked the   |                  |                  |                                       | •               | •               | ualify under     |
|        | Part III. If the organization fails to  | qualify und      | er the tests lis | sted below, pl                        | ease comple     | te Part III.)   |                  |
|        | on A. Public Support  |                  | T                | · · · · · · · · · · · · · · · · · · · | <del>=</del>    |                 | T                |
| Calen  | dar year (or fiscal year beginning in)  | (a) 2015         | <b>(b)</b> 2016  | (c) 2017                              | (d) 2018        | <b>(e)</b> 2019 | (f) Total        |
| 1      | Gifts, grants, contributions, and   |                  | <u>-</u>         | ,                                     |                 |                 |                  |
| -      | membership fees received. (Do not include any "unusual grants.")  |                  |                  |                                       |                 |                 |                  |
| _      | • • • •   | <u> </u>         | ļ                | 345,000                               | 100,000         |                 | 445,000          |
| 2      | Tax revenues levied for the organization's benefit and either paid  |                  |                  |                                       |                 |                 |                  |
|        | to or expended on its behalf  |                  |                  |                                       |                 |                 |                  |
| 3      | The value of services or facilities   |                  | <del>-</del> -   |                                       | -               |                 |                  |
| 3      | furnished by a governmental unit to the   |                  |                  |                                       |                 |                 |                  |
|        | organization without charge   |                  | ļ                | ,                                     |                 |                 |                  |
| 4      | Total. Add lines 1 through 3  |                  |                  | 345,000                               | 100,000         | <del></del>     | 445,000          |
| 5      | The portion of total contributions by   |                  |                  | 0,0,000                               | ,               |                 | 110/000          |
| 3      | each person (other than a   |                  |                  |                                       |                 |                 |                  |
|        | governmental unit or publicly   |                  |                  | !                                     |                 |                 |                  |
|        | supported organization) included on   |                  |                  |                                       |                 |                 |                  |
|        | line 1 that exceeds 2% of the amount  |                  |                  |                                       |                 |                 |                  |
|        | shown on line 11, column (f)  |                  |                  |                                       |                 |                 | 382,644          |
| 6      | Public support. Subtract line 5 from line 4   | <u> </u>         |                  |                                       |                 |                 | 62,35 <u>6</u>   |
|        | on B. Total Support   | <del></del>      | <del>,</del>     | , <del></del>                         | ····            |                 |                  |
|        | dar year (or fiscal year beginning in)  | (a) 2015         | <b>(b)</b> 2016  | (c) 2017                              | (d) 2018        | (e) 2019        | (f) Total        |
| 7      | Amounts from line 4   |                  |                  | 345,000                               | 100,000         |                 | 445,000          |
| 8      | Gross income from interest, dividends,  |                  |                  |                                       |                 |                 | 1                |
|        | payments received on securities loans, rents, royalties, and income from                                  |                  |                  |                                       |                 |                 |                  |
|        | similar sources   |                  |                  | 245                                   | 50              |                 | 205              |
| 9      | Net income from unrelated business  |                  | <del> </del>     | 345                                   | 50              |                 | 395              |
| 3      | activities, whether or not the business   | 1                |                  |                                       |                 |                 |                  |
|        | is regularly carried on   |                  |                  |                                       |                 |                 |                  |
| 10     | Other income. Do not include gain or  |                  |                  |                                       |                 |                 |                  |
|        | loss from the sale of capital assets  |                  |                  |                                       | l               |                 |                  |
|        | (Explain in Part VI.)   |                  |                  |                                       |                 |                 |                  |
| 11     | Total support. Add lines 7 through 10   |                  |                  |                                       |                 |                 | 445,395          |
| 12     | Gross receipts from related activities, etc   | . (see instructi | ons)             |                                       |                 | 12              | <u> </u>         |
| 13     | First five years. If the Form 990 is for the  | _                |                  |                                       | or fifth tax ye | ar as a secti   | on 501(c)(3)     |
|        | organization, check this box and stop he  |                  |                  |                                       |                 |                 | <b>&gt;</b> 🗸    |
| Secti  | on C. Computation of Public Suppor  |                  |                  |                                       |                 |                 |                  |
| 14     | Public support percentage for 2019 (line  |                  | -                |                                       | ,               | 14              | <u>%</u>         |
| 15     | Public support percentage from 2018 Sci   |                  |                  |                                       |                 | 15              | <u>%</u>         |
| 16a    | 331/3% support test—2019. If the organi   |                  |                  |                                       |                 |                 |                  |
| L      | box and <b>stop here.</b> The organization qua  | •                |                  | _                                     |                 |                 | _                |
| b      | 33 <sup>1</sup> / <sub>3</sub> % support test—2018. If the organithis box and stop here. The organization |                  |                  |                                       |                 |                 |                  |
| 4      |   | •                |                  | · ·                                   |                 |                 | _                |
| 17a    | 10%-facts-and-circumstances test—20<br>10% or more, and if the organization me                            |                  |                  |                                       |                 |                 |                  |
|        | Part VI how the organization meets the "  |                  |                  |                                       |                 |                 |                  |
|        | organization  |                  |                  |                                       |                 |                 | <b>▶</b> □       |
| b      | 10%-facts-and-circumstances test—20   | 018 If the ora   | ianization did n | ot check a boy                        | on line 13 1    | 6a 16b or 1     | ⊔<br>7a and line |
| J      | 15 is 10% or more, and if the organiza  |                  |                  |                                       |                 |                 |                  |

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

### SCHEDULÈ O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2019

OMB No 1545-0047

► Attach to Form 990 or 990-EZ.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Employer identification number

| Cooperatives for a Better World 81-3247234  |
|---|
| Part VI.11.b. Governing Board reviews Form 990 prior to filing.   |
| Part VI, 12.c. Organization staff is aware of conflicts policy and alert to any issues. Officers and Board members complete an annual |
| conflicts reminder and questionnaire.   |
| Part VI.15 . To date, officers, members, and Directors are unpaid.  |
| Part VI,19. Form 990 is posted on website. Governing documents available on request.  |
|   |
|   |
|   |
|   |
|   |
| ,   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |