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Form 990-PF

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0052

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For calendar year 2019, or tax year beginning 01-01-2019, and ending 12-31-2019

Name of foundation
THE CALDWELL FOUNDATION

Number and street (or P.O. box number if mail is not delivered to street address)
PO BOX 4280

City or town, state or province, country, and ZIP or foreign postal code
TYLER, TX 75712

G Check all that apply:

☐ Initial return

☐ Initial return of a former public charity

☐ Final return

☐ Amended return

☐ Address change

☐ Name change

H Check type of organization:

☒ Section 501(c)(3) exempt private foundation

☐ Section 4947(a)(1) nonexempt charitable trust

☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 127,789,863

J Accounting method:

☒ Cash

☐ Accrual

☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

A Employer identification number
75-6004080

B Telephone number (see instructions)
(903) 592-8191

C If exemption application is pending, check here ▶ ☐

D 1. Foreign organizations, check here..... ▶ ☐

2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐

Part I

Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)

(a)

Revenue and expenses per books

(b)

Net investment income

(c)

Adjusted net income

(d)

Disbursements for charitable purposes (cash basis only)

Revenue

1 Contributions, gifts, grants, etc., received (attach schedule)

2 Check ▶ ☒ if the foundation is not required to attach Sch. B

3 Interest on savings and temporary cash investments

4 Dividends and interest from securities

5a Gross rents

b Net rental income or (loss)

6a Net gain or (loss) from sale of assets not on line 10

b Gross sales price for all assets on line 6a

7 Capital gain net income (from Part IV, line 2)

8 Net short-term capital gain

9 Income modifications

10a Gross sales less returns and allowances

b Less: Cost of goods sold

c Gross profit or (loss) (attach schedule)

11 Other income (attach schedule)

12 Total. Add lines 1 through 11

Operating and Administrative Expenses

13 Compensation of officers, directors, trustees, etc.

14 Other employee salaries and wages

15 Pension plans, employee benefits

16a Legal fees (attach schedule)

b Accounting fees (attach schedule)

c Other professional fees (attach schedule)

17 Interest

18 Taxes (attach schedule) (see instructions)

19 Depreciation (attach schedule) and depletion

20 Occupancy

21 Travel, conferences, and meetings

22 Printing and publications

23 Other expenses (attach schedule)

24 Total operating and administrative expenses. Add lines 13 through 23

25 Contributions, gifts, grants paid

26 Total expenses and disbursements. Add lines 24 and 25

27 Subtract line 26 from line 12:

a Excess of revenue over expenses and disbursements

b Net investment income (if negative, enter -0-)

c Adjusted net income (if negative, enter -0-)

For Paperwork Reduction Act Notice, see instructions.

Cat. No. 11289X

Form 990-PF (2019)

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing	9,875	10,077	10,077
	2 Savings and temporary cash investments	2,167,284	1,824,193	1,824,193
	3 Accounts receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	4 Pledges receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use	215,149	262,385	262,385
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule)			
	c Investments—corporate bonds (attach schedule)			
	11 Investments—land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	92,976,928	98,662,345	112,897,182
	14 Land, buildings, and equipment: basis ▶ _____ 29,497,498 Less: accumulated depreciation (attach schedule) ▶ 18,264,680	11,401,986	11,232,818	11,232,818
15 Other assets (describe ▶ _____)	327,863	39,109	1,563,208	
16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	107,099,085	112,030,927	127,789,863	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule).			
	22 Other liabilities (describe ▶ _____)	1,962	2,625	
	23 Total liabilities (add lines 17 through 22)	1,962	2,625	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/> and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions	107,097,123		
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 Total net assets or fund balances (see instructions)	107,097,123	112,028,302	
	30 Total liabilities and net assets/fund balances (see instructions) .	107,099,085	112,030,927	

Part III Analysis of Changes in Net Assets or Fund Balances		
1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	107,097,123
2 Enter amount from Part I, line 27a	2	4,931,179
3 Other increases not included in line 2 (itemize) ▶ _____	3	
4 Add lines 1, 2, and 3	4	112,028,302
5 Decreases not included in line 2 (itemize) ▶ _____	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 .	6	112,028,302

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a See Additional Data Table			
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a See Additional Data Table			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a See Additional Data Table			
b			
c			
d			
e			

2 Capital gain net income or (net capital loss) <div style="display: flex; align-items: center; margin-left: 10px;"> <div style="border-left: 1px solid black; border-right: 1px solid black; padding: 0 5px; margin: 0 5px;"> If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 </div> </div>	2	7,824,819
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	1,236,531

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	6,589,148	108,055,970	0.06098
2017	7,171,015	105,792,894	0.06778
2016	10,516,392	100,967,107	0.10416
2015	7,153,101	108,504,048	0.06593
2014	5,814,198	111,829,499	0.05199

2 Total of line 1, column (d)	2	0.350837
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	0.070167
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	108,548,491
5 Multiply line 4 by line 3	5	7,616,522
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	97,119
7 Add lines 5 and 6	7	7,713,641
8 Enter qualifying distributions from Part XII, line 4	8	6,452,453

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b	1	194,237
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2.	3	194,237
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	194,237
6	Credits/Payments:		
a	2019 estimated tax payments and 2018 overpayment credited to 2019	6a	195,714
b	Exempt foreign organizations—tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d.	7	195,714
8	Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached.	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	1,477
11	Enter the amount of line 10 to be: Credited to 2020 estimated tax 1,477 Refunded	11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		No
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition). <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>		No
c Did the foundation file Form 1120-POL for this year?		No
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. (2) On foundation managers.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities.</i>		No
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>	Yes	
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		No
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T.</i>		No
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	Yes	
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XV.</i>	Yes	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) TX		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation.</i>	Yes	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the taxable year beginning in 2019? See the instructions for Part XIV. <i>If "Yes," complete Part XIV</i>	Yes	
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses.</i>		No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <u>www.caldwellzoo.org</u>	13	Yes	
14	The books are in care of ► <u>OUIJAN VINSON</u> Telephone no. ► <u>(903) 592-8191</u>			

Located at ► PO BOX 4280 TYLER TXZIP+4 ► 75712

15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here ► <input type="checkbox"/>			
	and enter the amount of tax-exempt interest received or accrued during the year ► 15			
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ►			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

		Yes	No
1a	During the year did the foundation (either directly or indirectly):		
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	No
	Organizations relying on a current notice regarding disaster assistance check here. ► <input type="checkbox"/>		
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?	1c	No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a	At the end of tax year 2019, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2019? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ► 20____, 20____, 20____, 20____		
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b	
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____		
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2019.)	3b	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b	No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a	During the year did the foundation pay or incur any amount to:		Yes	No
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions.	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions.		5b	
	Organizations relying on a current notice regarding disaster assistance check here.	<input type="checkbox"/>		
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53.4945–5(d).	<input type="checkbox"/> Yes <input type="checkbox"/> No		
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	6b	No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	7b	
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?			
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Additional Data Table				
2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
LS MADDIX	ASST DIRECTOR	111,952	18,848	
PO BOX 4785 TYLER, TX 75712	40.00			
O R VINSON	CONTROLLER	92,163	10,915	
PO BOX 4785 TYLER, TX 75712	32.00			
MD TUCKER	DIR VISITOR SVC	77,125	10,347	
PO BOX 4785 TYLER, TX 75712	40.00			
RD BOGGS	GARAGE MANAGER	72,769	13,749	
PO BOX 4785 TYLER, TX 75712	40.00			
M BOYD	CONTROLLER	79,731	17,664	
PO BOX 4785 TYLER, TX 75712	40.00			
Total number of other employees paid over \$50,000.				9

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)
3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
BUCHANAN VETERINARY CONSULTING 638 CR 3812 TROUP, TX 75789	VETERINARY	184,805
MILLIMAN 10000 N CENTRAL EXPRESSWAYSTE 1500 DALLAS, TX 75231	INVESTMENT CONSULTNG	51,415
RONALD W WUENSCH 3239 HICKORY BROOK LANE KINGWOOD, TX 77345	CONSULTING	52,900
MERRILL LYNCH PIERCE FENNER & SMITH INC 800 CAPITOL STREET SUITE 2060 HOUSTON, TX 77002	INVESTMENT CONSULTING	227,379
SWEN 4900 FLORENCE STREET BELLAIRE, TX 77401	MARKETING	206,615

Total number of others receiving over \$50,000 for professional services. ►

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 THE CALDWELL FOUNDATION WAS FORMED TO SUPPORT CHARITABLE AND EDUCATIONAL PROGRAMS THROUGH MAINTAINING AND OPERATING THE CALDWELL ZOO AND OTHER EDUCATIONAL EXHIBITS. APPROXIMATELY 266,453 PEOPLE VISITED THE ZOO IN 2019.	6,447,103
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ►	

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	104,460,048
b	Average of monthly cash balances.	1b	3,917,436
c	Fair market value of all other assets (see instructions).	1c	1,824,030
d	Total (add lines 1a, b, and c).	1d	110,201,514
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets.	2	
3	Subtract line 2 from line 1d.	3	110,201,514
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	1,653,023
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	108,548,491
6	Minimum investment return. Enter 5% of line 5.	6	5,427,425

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☒ and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	
2a	Tax on investment income for 2019 from Part VI, line 5.	2a	
b	Income tax for 2019. (This does not include the tax from Part VI.).	2b	
c	Add lines 2a and 2b.	2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4.	5	
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	6,108,307
b	Program-related investments—total from Part IX-B.	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	344,146
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	6,452,453
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	6,452,453

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only.				
b Total for prior years: 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2019:				
a From 2014.				
b From 2015.				
c From 2016.				
d From 2017.				
e From 2018.				
f Total of lines 3a through e.				
4 Qualifying distributions for 2019 from Part XII, line 4: ► \$ _____				
a Applied to 2018, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2019 distributable amount.				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2019. (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b.				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b. Taxable amount—see instructions.				
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions.				
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020.				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).				
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions).				
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a.				
10 Analysis of line 9:				
a Excess from 2015.				
b Excess from 2016.				
c Excess from 2017.				
d Excess from 2018.				
e Excess from 2019.				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling. 1998-07-01

b Check box to indicate whether the organization is a private operating foundation described in section ☒ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	5,416,043	4,328,260	4,400,388	3,250,562	17,395,253
b 85% of line 2a	4,603,637	3,679,021	3,740,330	2,762,978	14,785,966
c Qualifying distributions from Part XII, line 4 for each year listed	6,452,453	6,589,148	7,221,753	10,554,268	30,817,622
d Amounts included in line 2c not used directly for active conduct of exempt activities	5,350	4,650			10,000
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	6,447,103	6,584,498	7,221,753	10,554,268	30,807,622
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.	3,618,283	3,601,866	3,526,430	3,365,570	14,112,149
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> See Additional Data Table				
Total			3a	5,350
b <i>Approved for future payment</i>				
Total			3b	

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1	Program service revenue:					
a	ADMISSION INCOME					2,520,604
b						
c						
d						
e						
f						
g	Fees and contracts from government agencies					
2	Membership dues and assessments. . . .					
3	Interest on savings and temporary cash investments			14	4,812	
4	Dividends and interest from securities. . . .			14	2,347,638	
5	Net rental income or (loss) from real estate:					
a	Debt-financed property.					
b	Not debt-financed property.					
6	Net rental income or (loss) from personal property					
7	Other investment income.			15	523,471	
8	Gain or (loss) from sales of assets other than inventory			18	7,816,230	8,589
9	Net income or (loss) from special events:					
10	Gross profit or (loss) from sales of inventory			3	400,656	351,531
11	Other revenue:					
a	ANIMAL SALES					2,500
b	AVIARY SEED STICK INCOME					66,989
c	FISH FEEDER INCOME					14,909
d	GIRAFFE FEEDING INCOME					147,965
e	OTHER MISC. INCOME					133,256
12	Subtotal. Add columns (b), (d), and (e).				11,092,807	3,246,343
13	Total. Add line 12, columns (b), (d), and (e).			13		14,339,150

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | | | |
|---|--|--------------|------------|-----------|
| 1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | | Yes | No |
| a Transfers from the reporting foundation to a noncharitable exempt organization of: | | | | |
| (1) Cash. | | 1a(1) | | No |
| (2) Other assets. | | 1a(2) | | No |
| b Other transactions: | | | | |
| (1) Sales of assets to a noncharitable exempt organization. | | 1b(1) | | No |
| (2) Purchases of assets from a noncharitable exempt organization. | | 1b(2) | | No |
| (3) Rental of facilities, equipment, or other assets. | | 1b(3) | | No |
| (4) Reimbursement arrangements. | | 1b(4) | | No |
| (5) Loans or loan guarantees. | | 1b(5) | | No |
| (6) Performance of services or membership or fundraising solicitations. | | 1b(6) | | No |
| c Sharing of facilities, equipment, mailing lists, other assets, or paid employees. | | 1c | | No |
| d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | | | |

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.		
(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.		
	*****	2020-06-29	*****
	_____ Signature of officer or trustee	_____ Date	_____ Title

May the IRS discuss this return with the preparer shown below
 (see instr.) ☒ **Yes** ☐ **No**

Paid Preparer Use Only	Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed <input type="checkbox"/>	PTIN P00160325
	Ginny Ragland				
	Firm's name ▶ HENRY & PETERS PC				Firm's EIN ▶ 75-1503978
	Firm's address ▶ 3310 S BROADWAY AVE STE 100 TYLER, TX 75701				Phone no. (903) 597-6311

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

List and describe the kind(s) of property sold (e.g., real estate, (a) 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
52896.426 S&P(R) EQUAL WEIGHTED INDEX SL CTF	P	2015-01-01	2019-01-11
SHORT TERM SALES	P	2019-01-01	2019-12-31
LONG TERM SALES	P	2018-01-01	2019-12-31
ST FOREIGN CURRENCY CONTRACTS-SEE SCHED	P	2019-01-01	2019-12-31
LT FOREIGN CURRENCY CONTRACTS-SEE SCHED	P	2018-01-01	2019-12-31
OTHER CURRENCY GAINS/LOSSES	P	2019-01-01	2019-12-31
TWEEDY FRAC SHARE	P	2019-01-01	2019-12-31
VANGUARD - ALLOCATED LT GAIN	P	2018-01-01	2019-12-31
WESTWOOD - ALLOCATED ST GAINS	P	2019-01-01	2019-12-31
WESTWOOD - ALLOCATED LT GAINS	P	2018-01-01	2019-12-31

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
4,741,953		5,135,769	-393,816
5,491,685		5,614,279	-122,594
18,858,212		17,038,299	1,819,913
12,394,420		12,313,432	80,988
1,720,000		1,591,727	128,273
7,585			7,585
992			992
82,347			82,347
41,828			-41,828
270,990			270,990

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
			-393,816
			-122,594
			1,819,913
			80,988
			128,273
			7,585
			992
			82,347
			-41,828
			270,990

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

List and describe the kind(s) of property sold (e.g., real estate, (a) 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
WESTWOOD INCOME OPPORTUNITY CTF	P	2019-01-01	2019-05-31
WESTWOOD INCOME OPPORTUNITY CTF	P	2017-01-01	2019-05-31
ML 74500 - ST SALES	P	2019-01-01	2019-12-31
ML 74500 - LT SALES	P	2018-01-01	2019-12-31
ML 74501 - ST SALES	P	2019-01-01	2019-12-31
ML 74501 - LT SALES	P	2018-01-01	2019-12-31
ML 74502 - ST SALES	P	2019-01-01	2019-12-31
ML 74502 - LT SALES	P	2018-01-01	2019-12-31
ML 74503 - ST SALES	P	2019-01-01	2019-12-31
ML 74503 - LT SALES	P	2018-01-01	2019-12-31

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
84,977		93,862	-8,885
10,867,220		11,520,137	-652,917
7,587,195		6,928,029	659,166
20,585,242		15,849,767	4,735,475
93,497		91,070	2,427
2,795,873		2,377,015	418,858
77,029		76,895	134
4,156,802		4,149,564	7,238
19,088		18,688	400
1,030,062		1,008,470	21,592

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(I) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
			-8,885
			-652,917
			659,166
			4,735,475
			2,427
			418,858
			134
			7,238
			400
			21,592

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

List and describe the kind(s) of property sold (e.g., real estate, (a) 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
LONG TERM BOND ETF	P	2019-01-01	2019-12-31
TOTAL BOND FUND ETF	P	2019-01-01	2019-12-31
ISHARES MID CAP ETF	P	2019-01-01	2019-12-31
ISHARES S&P 500 ETF	P	2019-01-01	2019-12-31
STATE STREET S&P - ALLOCATED ST GAINS	P	2019-01-01	2019-12-31
STATE STREET S&P - ALLOCATED LT GAINS	P	2018-01-01	2019-12-31
MERRILL LYNCH ALLOCATED LT GAIN	P	2018-01-01	2019-12-31
VET RAY	P	1990-10-01	2019-06-19
TRACTOR	P	2001-05-17	2019-12-31
COPIER	P	2004-02-28	2019-12-31

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
3,938,503		3,949,251	-10,748
37,839		37,778	61
4,124,063		3,963,445	160,618
10,509,582		10,001,678	507,904
311			311
466			466
141,280			141,280
	6,505	6,505	
12,060	21,100	21,100	12,060
	10,780	10,780	

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(I) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
			-10,748
			61
			160,618
			507,904
			311
			466
			141,280
			12,060

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

List and describe the kind(s) of property sold (e.g., real estate, (a) 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
CARDELL MONITOR 9405-VET	P	2006-06-23	2019-06-19
AC UNIT - MAINT BLDG	P	1992-10-31	2019-04-30
AC UNIT - MAINT GARAGE	P	1994-07-01	2019-04-30
AC UNIT - AFRICAN PHASE	P	1992-10-31	2019-08-31

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
	4,855	4,855	
	3,327	4,008	-681
	2,684	4,195	-1,511
	5,829	7,108	-1,279


Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
			-681
			-1,511
			-1,279

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
PS MCARTHUR	BOARD MEMBER 3.00	20,000		
2215 W MLK JR BLVD TYLER, TX 75701				
EH CALDWELL	EXEC DIRECTOR 40.00	193,100	17,704	
2215 W MLK JR BLVD TYLER, TX 75701				
HS MCARTHUR	CHAIRMAN/CEO 40.00	214,731	14,750	
2215 W MLK JR BLVD TYLER, TX 75701				
PM LAKE	BOARD MEMBER 3.00	20,000		
2215 W MLK JR BLVD TYLER, TX 75702				
CO BUFE	BOARD MEMBER 3.00	20,000		
2215 W MLK JR BLVD TYLER, TX 75701				

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
CHEETAH CONSERVATIONPO BOX 2496 ALEXANDRIA, VA 22301	N/A	PC	CONSERVATION	1,500
INTERNATIONAL ELEPHANT FOUNDATION PO BOX 366 AZLE, TX 76098	N/A	PC	CONSERVATION	2,500
INTERNATIONAL RHINO FOUNDATION 201 MAIN ST SUITE 2600 FT WORTH, TX 76102	N/A	PC	CONSERVATION	1,000
Total ▶ 3a				5,350

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
GIRAFFE CONSERVATION FOUNDATION PO BOX 24246 CLEVELAND, OH 44124	N/A	PC	CONSERVATION	350
Total  3a				5,350

TY 2019 Accounting Fees Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING/AUDITING FEES	29,175	23,340	23,340	5,835

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2019 Depreciation Schedule

Name: THE CALDWELL FOUNDATION

EIN: 75-6004080

Software ID: 19009920

Software Version: 2019v5.0

Depreciation Schedule

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
AFRICAN THEME PHASE II	1992-07-01	3,121,613	2,500,057	SL	31.5000	96,546			
MAINTENANCE BLDG	1992-10-31	221,472	181,883	SL	31.5000	7,594			
PERIMETER FENCE	1993-04-30	33,796	26,719	SL	31.5000	1,073			
MAINTENANCE GARAGE	1994-07-01	365,139	228,950	SL	39.0000	9,290			
ADM OFFICE BLDG	1989-05-01	630,469	590,482	SL	28.9600	21,811			
3037 W GENTRY	1993-07-31	59,309	57,040	SL	3.64 %	2,157			
3043 W GENTRY	1993-07-31	58,479	56,251	SL	3.64 %	2,127			
3025 W GENTRY	1994-07-01	19,138	17,023	SL	3.64 %	696			
GENERAL BLDG & IMPROVEMEN	1997-07-01	11,500	7,848	SL	31.5000	365			
RESTROOM - ZONE C	2001-10-01	321,865	185,072	SL	30.0000	10,729			
FLAMINGO HOLDING	2002-04-01	322,837	179,355	SL	30.0000	10,761			
MAMMAL HOLDING	2002-04-01	201,184	111,769	SL	30.0000	6,706			
HORTICULTURE BLDG	2002-04-01	325,356	180,753	SL	30.0000	10,845			
ZONE A - ANIMAL HEALTH	2002-06-01	647,002	356,912	SL	30.0000	22,033			
MAIN ENTRY - RESTROOM	2003-10-31	110,000	55,611	SL	30.0000	3,667			
MAIN ENTRY - VISITOR SVCS	2003-10-31	207,561	104,935	SL	30.0000	6,919			
GIFT SHOP #2	2003-10-31	163,541	81,746	SL	30.0000	5,514			
ANIMAL HOLDING/QUARANTINE	2008-12-31	187,821	62,607	SL	31.5000	6,261			
TEXAS REPTILE ROOF	2009-03-06	21,725	21,181	SL	10.0000	544			
PRAIRIE CHICKEN EXHIBIT	2009-04-16	2,540	2,456	SL	10.0000	84			

Depreciation Schedule									
Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
TX HOOFSTOCK BARN-OUTDR	2010-05-06	6,344	5,446	SL	10.0000	634			
ALLIGATOR POND REPAIR	2011-05-01	38,283	29,031	SL	10.0000	3,828			
SOUTH AMERICA SEWER LINE	2011-06-01	1,852	1,389	SL	10.0000	185			
BEAR EXHIBIT	2011-06-01	165,600	98,724	SL	10.0000	3,822			
TORTOISE HOLDING	2011-07-01	6,051	4,489	SL	10.0000	605			
CAT HOLDING - HEAT & A/C	2012-02-08	22,930	22,384	SL	7.0000	546			
TX HOOFSTOCK WELL PUMP	2012-03-08	2,000	1,929	SL	7.0000	71			
ENTRY RESTROOM A/C	2012-03-22	12,295	11,855	SL	7.0000	440			
CONC #3 A/C UNIT (12 TON)	2012-09-06	16,952	15,338	SL	7.0000	1,614			
ZOO ADMIN A/C CONTROLS	2012-10-04	24,070	21,778	SL	7.0000	2,292			
CAT HOLDING ROOF	2012-02-08	20,812	14,221	SL	10.0000	2,081			
TIGER EXHIBIT RENO	2012-03-15	40,478	27,323	SL	10.0000	4,048			
TX RESTROOM MODIFICATIONS	2012-04-19	6,915	4,611	SL	10.0000	692			
SO AMERICA BEAUTIFICATION	2012-04-26	52,731	35,154	SL	10.0000	5,273			
OVERLOOK TRELLIS	2012-05-03	20,339	13,390	SL	10.0000	2,034			
CULVERT UNDER SVC RD REPA	2012-05-31	7,485	4,927	SL	10.0000	749			
TRACTOR	2013-02-21	38,175	22,269	SL	10.0000	3,818			
TEXAS REPTILE AIR PUMP	2013-06-13	5,467	4,296	SL	7.0000	781			
COMMISSARY REFRIGERATION	2013-09-19	29,679	22,259	SL	7.0000	4,240			
ICE MACHINE - BLDG MAINT	2013-10-17	2,690	1,985	SL	7.0000	384			

Depreciation Schedule									
Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
BEAR EXHIBIT FAN	2013-12-31	2,600	1,857	SL	7.0000	371			
CRANE HLDG BARN & PENS	2013-06-27	14,504	7,977	SL	10.0000	1,450			
PRAIRIE CHICKEN PEN EXT	2013-11-14	3,494	1,776	SL	10.0000	349			
EMER BACKUP HYDRAULIC PUM	2014-02-13	6,062	4,186	SL	7.0000	866			
PURCH BLDG A/C UNIT REPLA	2014-05-08	4,975	3,258	SL	7.0000	711			
CONC#2 ICE MACHINE REPLAC	2014-05-15	5,276	3,455	SL	7.0000	754			
FLAMINGO OZONE SYSTEM	2014-05-15	15,123	9,901	SL	7.0000	2,160			
LEMUR OZONE SYSTEM	2014-05-15	21,200	13,881	SL	7.0000	3,029			
CONC #3 ICE MACHINE	2014-09-18	8,040	4,882	SL	7.0000	1,149			
AT&T PHONE SYSTEM	2014-10-02	27,991	23,325	SL	5.0000	4,666			
BONGO WATERFALL PUMP	2014-10-30	2,950	1,756	SL	7.0000	421			
CAT HOUSE - CAGING	2014-06-30	5,301	2,385	SL	10.0000	530			
OTTER HOUSE ROOF REPLACEMENT	2014-12-18	3,200	1,280	SL	10.0000	320			
UPPER PARKING LOT LANDSCA	2014-12-18	6,557	5,245	SL	5.0000	1,312			
CONC MAKE TABLE	2015-02-26	2,524	1,383	SL	7.0000	361			
AFRICAN REPTILE AC UNIT	2015-04-30	5,990	3,138	SL	7.0000	856			
FLAMINGO MOAT CLAU VALVE	2015-09-03	2,824	1,311	SL	7.0000	403			
FLAMINGO FILTRATION SYSTE	2015-09-03	3,500	1,625	SL	7.0000	500			
VIS SCVS KAWASAKI CART	2015-09-03	10,400	6,760	SL	5.0000	2,080			
GALAXY POS SOFTWARE UPGRA	2015-11-19	8,716	6,719	SL	4.0000	1,997			

Depreciation Schedule

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
HOLT TEXAS - SKID STEER	2015-12-03	32,737	9,821	SL	10.0000	3,274			
2015 GMC SIERRA 2500	2015-11-19	35,254	21,740	SL	5.0000	7,051			
ROOF REPLACEMENT	2015-03-19	21,130	7,924	SL	10.0000	2,113			
WATER UTILITY IMPROVEMENT	2015-09-01	245,921	48,860	SL	10.0000	9,060			
MADDOX A/C-ANIMAL SVCS BL	2016-02-18	23,500	9,512	SL	7.0000	3,357			
MADDOX A/C-GS 1-AC EVAPOR	2016-05-19	9,986	3,686	SL	7.0000	1,427			
MADDOX A/C- PURCHASING A/C	2016-12-08	6,980	1,994	SL	7.0000	997			
COPIER - ZOO ADMIN	2016-12-29	7,738	3,096	SL	5.0000	1,548			
2016 GMC 2500HD	2016-12-30	36,307	14,522	SL	5.0000	7,261			
AFRICAN REPTILE FLOORING	2016-03-31	8,859	2,436	SL	10.0000	886			
PORTABLE CONCESSION BLDG	2016-04-30	44,327	12,190	SL	10.0000	4,433			
A/C REPLACEMENT - 3025 W.	2016-08-31	4,637	1,545	SL	7.0000	662			
INTERCOM	2016-06-23	2,700	1,350	SL	5.0000	540			
SAGE 100 UPGRADE	2016-07-31	5,345	4,306	SL	3.0000	1,039			
UZURI IMPROVEMENTS	2017-01-31	29,244	5,605	SL	10.0000	2,924			
EDUCATION HUTS ROOF THATC	2017-01-31	14,080	8,996	SL	3.0000	4,693			
CONC #2 POS - ALOHA	2017-02-09	4,658	2,135	SL	4.0000	1,165			
PENQUIN OZONE GENERATOR	2017-05-11	5,347	1,209	SL	7.0000	764			
CHAKULA CAFE - COMP, SOFT	2017-04-06	40,572	16,905	SL	4.0000	10,143			
CHAKULA CAFE - FURN & EQ	2017-04-06	263,363	62,705	SL	7.0000	37,623			

Depreciation Schedule

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
2017 CHEV CITY EXPRESS	2017-10-24	22,154	5,169	SL	5.0000	4,431			
2017 CHEV COLORADO	2017-10-24	24,496	5,716	SL	5.0000	4,899			
2017 CHEV SILVERADO 1500	2017-10-24	28,007	6,535	SL	5.0000	5,601			
GARAGE - FIRE ALARM INSTA	2017-04-06	7,781	1,297	SL	10.0000	778			
OVERLOOK PROJECT	2017-05-04	168,077	28,013	SL	10.0000	16,808			
OVERLOOK RESTROOM	2017-04-06	363,962	20,220	SL	30.0000	12,132			
OVERLOOK PROJECT	2017-05-04	3,351,056	223,404	SL	25.0000	134,042			
OVERLOOK PROJECT	2017-05-11	142,667	47,555	SL	5.0000	28,533			
GIRAFFE FEEDING STATION	2017-05-18	376,204	25,080	SL	25.0000	15,048			
ELEPHANT EXHIBIT RENOVATI	2017-05-04	991,448	66,097	SL	25.0000	39,658			
CHAKULA CAFE BLDG	2017-05-04	1,301,144	72,285	SL	30.0000	43,371			
RUDD - FIRE ALARM UPGRADE	2017-05-11	13,843	2,192	SL	10.0000	1,384			
COLOBUS MONKEY HOUSE	2017-09-06	5,723	715	SL	10.0000	572			
INTERIOR PERIMETER FENCE	2017-10-12	64,318	5,003	SL	15.0000	4,288			
WEBSTORE	2018-03-08	11,500	2,156	SL	4.0000	2,875			
HEATER A/C UNITS	2017-12-31	17,925	2,561	SL	7.0000	2,561			
CREDIT CARD READERS (13)	2018-03-14	10,198	2,125	SL	4.0000	2,550			
DIGITAL RADIOGRAPH EQUIP	2018-03-14	92,192	10,975	SL	7.0000	13,170			
RHINO HOUSE WATER HEATER	2018-06-07	5,045	360	SL	7.0000	721			
LION HOUSE A/C UNIT REPLA	2018-08-09	5,750	274	SL	7.0000	821			

Depreciation Schedule									
Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
C&K SYSTEMS - 3 OPTICONS	2018-08-16	5,196	433	SL	4.0000	1,299			
2019 KAWASAKI MULE BIRD39	2018-09-27	7,800	650	SL	3.0000	2,600			
2019 KAWASAKI MULE MAM40	2018-09-27	7,800	650	SL	3.0000	2,600			
2018 KUBOTA RTV-X900G-H	2018-10-18	12,228	408	SL	5.0000	2,446			
CORE LICENSE VS SQL SERVE	2018-10-31	8,400	350	SL	4.0000	2,100			
ELEPHANT HOUSE IMPROV	2018-02-08	263,761	21,980	SL	10.0000	26,376			
UPPER PAR UMBRELLA THATCH	2018-09-18	17,691	442	SL	10.0000	1,769			
CAGE FRONTS LION HOUSE	2018-10-31	5,795	97	SL	10.0000	580			
7 CONTROLS FOR A/C HEAT	2018-01-01	27,800	3,971	SL	7.0000	3,971			
SERVER	2018-06-30	5,961	745	SL	4.0000	1,490			
WEBSTORE SALES CONFIG	2019-04-04	9,629		SL	4.0000	1,948			
KUBOTA M62TL TRACTOR	2019-04-04	43,398		SL	10.0000	3,255			
ZOO ADMIN A/C UNIT	2019-04-11	7,185		SL	7.0000	770			
GARAGE A/C UNIT	2019-04-11	7,185		SL	7.0000	770			
PURCHASING A/C UNITS (2)	2019-04-11	14,370		SL	7.0000	1,540			
WALK-IN FREEZER	2019-06-06	48,326		SL	7.0000	3,452			
ANESTHESIA MONITOR	2019-06-06	8,064		SL	7.0000	576			
PENGUIN EXHIBIT A/C UNIT	2019-08-29	12,980		SL	7.0000	618			
GIRAFFE HOUSE HEAT UNIT	2019-10-31	40,950		SL	7.0000	975			
ELEPHANT ENCLOSURE ADDITI	2019-01-01	309,077		SL	25.0000	12,363			

Depreciation Schedule

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
HORNED LIZARD RENOVATION	2019-04-05	6,834		SL	10.0000	456			
EDUCATION HUT IMPROVEMENT	2019-04-12	26,820		SL	10.0000	1,788			
GIRAFFE HOUSE ROOF	2019-10-31	59,261		SL	10.0000	988			

**TY 2019 Land, Etc.
Schedule****Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
Auto./Transportation Equip.	292,458	190,867	101,591	101,591
Furniture and Fixtures	1,735,410	1,142,794	592,616	592,616
Buildings	25,719,681	16,931,019	8,788,662	8,788,662
Land	1,749,949		1,749,949	1,749,949

TY 2019 Legal Fees Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	44,884	29,877	29,877	15,007

TY 2019 Other Assets Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0**Other Assets Schedule**

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
CONSTRUCTION IN PROGRESS	306,768	18,533	18,533
EXPENSES TO BE REIMBURSED	1,095	576	576
Net Intangible Assets	20,000	20,000	1,544,099

TY 2019 Other Expenses Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0**Other Expenses Schedule**

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ANIMAL EXPENSE	743,425			743,425
COMMUNICATIONS	41,098	7,017	7,017	34,081
CONTRACT LABOR	137,147			137,147
MAINTENANCE & REPAIR	333,615	22,045	22,045	311,570
OTHER EMPLOYEE EXPENSES	77,327	16,946	16,946	60,381
OTHER EXPENSES	367,346	23,845	23,845	343,501
SUPPLIES	199,998	3,635	3,635	196,363
VEHICLE EXPENSE	40,785			40,785
X-EXPENSES ALLOC TO CHARITABLE INCOME			1,345,682	-1,345,682

TY 2019 Other Income Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0**Other Income Schedule**

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
ADMISSION INCOME	2,520,604		2,520,604
ANIMAL SALES	2,500		2,500
AVIARY SEED STICK INCOME	66,989		66,989
FISH FEEDER INCOME	14,909		14,909
GIRAFFE FEEDING INCOME	147,965		147,695
Other Investment Income	523,471	523,471	523,471
OTHER MISC. INCOME	133,256		133,256

TY 2019 Other Liabilities Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Description	Beginning of Year - Book Value	End of Year - Book Value
SALES TAX PAYABLE	1,887	2,624
HOUSING DEPOSIT	75	
Rounding		1

TY 2019 Other Professional Fees Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING FEES	138,405	73,071	73,071	65,334
INVESTMENT MGMT FEES	343,398	343,398	343,398	0

TY 2019 Sales Of Inventory Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Category	Gross Sales	Cost of Goods Sold	Net (Gross Sales Minus Cost of Goods Sold)
GIFT SHOP SALES	634,007	282,476	351,531
CONCESSION SALES	559,120	158,464	400,656

TY 2019 Taxes Schedule**Name:** THE CALDWELL FOUNDATION**EIN:** 75-6004080**Software ID:** 19009920**Software Version:** 2019v5.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
AD VALOREM TAXES	37,030	37,030	37,030	
EXCISE TAX	195,000			