DLN: 93493253010460 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2019 , and ending 12-31-2019 D Employer identification number B Check if applicable CHARLOTTÉ COMMUNITY FOUNDATION INC □ Address change 65-0455319 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite ☐ Application pending (941) 637-0077 City or town, state or province, country, and ZIP or foreign postal code PUNTA GORDA, FL 33950 G Gross receipts \$ 2,077,256 Name and address of principal officer H(a) Is this a group return for KIM SAVASUK ☐Yes **☑**No subordinates? 227 SULLIVAN STREET H(b) Are all subordinates PUNTA GORDA, FL 33950 ☐Yes ☐No ıncluded? **☑** 501(c)(3) ☐ 501(c)() **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW CHARLOTTECF ORG L Year of formation 1993 M State of legal domicile FL K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities CONNECTING PEOPLE WHO CARE WITH CAUSES THAT MATTER Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 4 12 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 9 40 Total number of volunteers (estimate if necessary) 6 Total unrelated business revenue from Part VIII, column (C), line 12 0 **b** Net unrelated business taxable income from Form 990-T, line 39 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 803,037 923,185 Ravenua 9 Program service revenue (Part VIII, line 2g) . 0 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 339,347 429,127 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 7,117 16,975 1,149,501 1,369,287 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 1,161,164 705,250 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 232,120 298,700 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . b Total fundraising expenses (Part IX, column (D), line 25) ▶52,019 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 244,557 319,444 1,323,394 1,637,841 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . -488,340 45,893 Net Assets or Fund Balances Beginning of Current Year End of Year 11,770,210 12,911,085 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 551,979 758,443 22 Net assets or fund balances Subtract line 21 from line 20 . 11,218,231 12,152,642 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-09-02 Signature of officer Sign Here KIM SAVASUK TREASURER Type or print name and title Print/Type preparer's name Preparer's signature Check | If P00585910 Paid self-employed Firm's EIN ► 59-1753337 Preparer Use Only Firm's address ▶ PO BOX 49348 Phone no (941) 365-4617 SARASOTA, FL 342306348 ✓ Yes □ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2019)

Pa	statement	of Program Servic	o Accomplic	la t			
			e Accompns	nments			
	Check if Sche	dule O contains a respo	nse or note to	any line in this Part III .		🗆]
1	Briefly describe the o	organization's mission					
CON	NECTING PEOPLE WHO	CARE WITH CAUSES T	HAT MATTER				
2	-	· ·		vices during the year whi			
	the prior Form 990 o	or 990-EZ?				☐ Yes ☑ No	
	•	ese new services on Sch					
3	-	.	_	changes in how it conduc	ts, any program		
						☐ Yes 🗹 No)
	If "Yes," describe the	ese changes on Schedul	e O				
4	Section 501(c)(3) an		ns are required	to report the amount of	rgest program services, as measu grants and allocations to others, th		
4a	(Code) (Expenses \$	1,073,570	including grants of \$	705,250) (Revenue \$	0 }	
	See Additional Data					·	
							_
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)	_
							—
							_
							—
							_
							—
	_						_
4 c	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
							_
							_
							_
							_
							—
	011	(5. 1. 5.1.)	1.0)				_
4d		ces (Describe in Schedu	•	¢) (Payanua t	١	
	(Expenses \$		uding grants of	•) (Revenue \$)	
4e	Total program ser	vice expenses ►	1,073,5	70		Form 990 (20	110)

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏 . . . Yes Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates No 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) 4 No

Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III . . . 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete 6

No Yes Nο

Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D. Part II 💙 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," 8 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation 9 10

No No Yes

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete

Yes 11a No

11b No Nο

Yes

No

Nο

No

Nο

Nο

No

12a

15

16

17

18

19

20a

20h

21

Yes

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Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 😼 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🥦 11f Yes

b Was the organization included in consolidated, independent audited financial statements for the tax year? 12b Nο If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🥦 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 No 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? . . Nο **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,

business, investment, and program service activities outside the United States, or aggregate foreign investments 14b Nο

20a Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H* . . . b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII.

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

foreign organization? If "Yes," complete Schedule F, Parts II and IV

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

Form	990 (2019)			Page 4
Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L</i> ,Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			

1c

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c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

OHIII	990 (2019)			Page 5
Pa	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country	4a		No
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No ——
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7		_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e 7f		No No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
Ь	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	.		N1 -
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess	14b		
	parachute payment(s) during the year?	15		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O	16		No

13

14

20

Section C. Disclosure

Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Sched Check if Schedule O contains a response or note to any line in this Part VI	ule O	See instructions	•	onse to	lines
Se	ction A. Governing Body and Management					
	<u> </u>				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	12			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1 b	12			
2	Did any officer, director, trustee, or key employee have a family relationship or a busine officer, director, trustee, or key employee?			2		No
3	Did the organization delegate control over management duties customarily performed by of officers, directors or trustees, or key employees to a management company or other process.			3		No
4	Did the organization make any significant changes to its governing documents since the	prior F	form 990 was filed? .	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organ	nızatıo	n's assets?	5		No
6	Did the organization have members or stockholders?			6		No
7a	Did the organization have members, stockholders, or other persons who had the power to members of the governing body?			7a		No
Ь	Are any governance decisions of the organization reserved to (or subject to approval by) persons other than the governing body?			7b		No
8	Did the organization contemporaneously document the meetings held or written actions the following	undert	aken during the year by			
_	The governing body?			8-2	Voc	ĺ

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Each committee with authority to act on behalf of the governing body?

and branches to ensure their operations are consistent with the organization's exempt purposes?

b Describe in Schedule O the process, if any, used by the organization to review this Form 990 . .

Did the organization have a written document retention and destruction policy?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official

12a Did the organization have a written conflict of interest policy? If "No," go to line 13 . . .

Did the organization have a written whistleblower policy?

►SUZANNE HERRON 227 SULLIVAN STREET PUNTA GORDA, FL 33950 (941) 637-0077

only) available for public inspection. Indicate how you made these available. Check all that apply ✓ Own website ✓ Another's website ✓ Upon request ☐ Other (explain in Schedule O)

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

List the states with which a copy of this Form 990 is required to be filed▶

policy, and financial statements available to the public during the tax year

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,

11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to

Did the process for determining compensation of the following persons include a review and approval by independent

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt

Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest

State the name, address, and telephone number of the person who possesses the organization's books and records

Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in 8b Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Nο

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10a

10h

11a

12a

12b

12c

13

14

15a

15b

16a

16h

Nο

Nο

Nο

Page 6

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

☐ Check this box if neither the organization no (A) Name and title	(B) Average hours per week (list any hours	Position than o	on (de one be	(C o no ox, u n of) t cho unles ficer	eck mo	ore son	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W-2/1099- MISC)	(W-2/1099- MISC)	organization and related organizations
(1) LAURA AMENDOLA DIRECTOR	2 00	×						0	0	•
(2) SARAH DESROSIERS DIRECTOR	2 00	х						0	0	(
(3) MARK DRAPER DIRECTOR	2 00	×						0	0	1
(4) W CRAIG ESTERLY DIRECTOR	2 00	х						0	0	1
(5) BILL HAWLEY DIRECTOR	2 00	×						0	0	(
(6) BRENDA LYNCH DIRECTOR	2 00	x						0	0	
(7) JILL MCRORY DIRECTOR	2 00	×						0	0	(
(8) LUCIENNE PEARS DIRECTOR	2 00	x						0	0	•
(9) LEW BENNETT CHAIR	5 00	×		x				0	0	•
(10) JANE WASHBURN VICE CHAIR	5 00	×		×				0	0	
(11) ROBERT PETERSON SECRETARY	5 00	Х		x				0	0	(
(12) KIM SAVASUK TREASURER	5 00	Х		x				0	0	(
(13) ASHLEY MAHER EXECUTIVE DIRECTOR	40 00			x				74,215	0	11,520
(14) SUZANNE HERRON CHIEF FINANCIAL OFFICER	40 00			х				58,027	0	5,15.
							Н			

Form 990 (2019) Page 8 Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Part VII (F) (E) (B) (C) (D) Average Name and title Position (do not check more Reportable Reportable Estimated

hours per week (list any hours	(n off	ficer	and a		compensation from the organization	from related organizations	amount of other compensation from the
for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W-2/1099- MISC)	(W-2/1099- MISC)	organization and related organizations

1b Sub-Total	 		>			
				-		

1b Sub-Total				>			
c Total from continuation sheets to Pa	art VII, Section	Α.		▶□			
d Total (add lines 1b and 1c)				>	132,242	0	16,672

1b Sub-Total											
c Total from continuation sheets to Pa	art VII, Section	A				▶					
d Total (add lines 1b and 1c)						•		132,242	0	16,672	

1b Sub-Total				 >			
c Total from continuation sheets to Pa	ırt VII, Section	Α		▶			
d Total (add lines 1b and 1c)				▶	132,242	0	16,672

1b Sub-Total	1b Sub-Total											
c Total from continuation sheets to Pa	ırt VII, Section	Α				▶□						
d Total (add lines 1b and 1c)						•		132,242	0	16,672		

1b Sub-Total						•					
c Total from continuation sheets to Part VII, Section A											
d Total (add lines 1b and 1c)						•		132,242	0	16,672	
2 Total number of individuals (including	but not limited	to those	e liste	ed al	oove	e) who	o rece	eived more than	\$100,000		

1b	Sub-Total					>				
С	Total from continuation sheets to Pa	art VII, Section	Α			>				
d	Total (add lines 1b and 1c)					>		132,242	0	16,672
2	Total number of individuals (including of reportable compensation from the			e list	ed ab	ove) w	ho red	ceived more than :	\$100,000	

_	of reportable compensation from the organization ▶ 0			
			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual			
	Time 1a* It res, complete Schedule 3 for such marvidual	3		No

,	line 1a? If "Yes," complete Schedule J for such individual	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	ındıvıdual	4	No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for		

4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	ındıvıdual	4	No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	No

	organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such									
	ındıvıdual	4	No							
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person									
Se	ection B. Independent Contractors									

	ection B. Independent Contractors		
1	Complete this table for your five highest compensated independent contractors that received from the organization. Report compensation for the calendar year ending with or within the contractors.		sation
	(A) Name and business address	(B) Description of services	(C) Compensation

Form **990** (2019)

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 0

		(2019)								Page 9
Part	VIII									
		Check if Sched	dule	O contains a	respo	nse or note to any	line in this Part VIII			<u> </u>
							(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	Revenue excluded from tax under sections
	1:	a Federated campa	alans	T	1a			revenue	1	512 - 514
nts		b Membership due:		. [1b					
18 TO				Ļ	<u> </u>					
A.G.		c Fundraising even		_	1c					
ifts ar		d Related organiza		<u>-</u>	1d					
<u>a</u> .G		e Government grants	(con	tributions)	1e					
Sign	1	 All other contribution and similar amounts 	ns, g s not	ıfts, grants, ıncluded		000 405				
uti Jer		above		L	1f	923,185				
들품	!	g Noncash contribution lines 1a - 1f \$	ns in	cluded in	1g	71,142				
Contributions, Gifts, Grants and Other Similar Amounts		h Total. Add lines	1 - 1	L f	-9					
<u> </u>		ii Totai. Add iiiles	ıa-ı				923,185			
	3 -					Business Code				
	2a									
ž									+	
7	b									
Program Service Revenue	С									
Ţ	٠								1	
፠	d									
ran										
Tog	е									
<u>a</u>	f	All other program	serv	ice revenue						
		Total. Add lines 2								
		Investment income				nterest and other	1	T		
	9	sımılar amounts) .				,		8		307,808
	4	Income from invest	men	t of tax-exen	npt bo	ond proceeds	•			
	5	Royalties	_			•	•			
				(ı) Real		(II) Personal				
	6a	Gross rents	6a		20,750					
	b	Less rental								
		expenses	6b		10,480					
	С	Rental income or (loss)	6c		10,270					
	c	Net rental income	or ((loss)			10,27	о		10,270
				(ı) Securit	ies	(II) Other				
	7 a	Gross amount		_						
		from sales of assets other	7a	8	18,808					
	_	than inventory								
	b	Less cost or other basis and	7b	69	97,489	1				
		sales expenses								
	С	Gain or (loss)	7с	1.	21,319					
	c	Net gain or (loss)	•				121,31	9		121,319
ø.	8a	Gross income from fu	ındra							
ž.		(not including \$ contributions reported	d on	of line 1c)						
eve		See Part IV, line 18	•		8a					
ά	Ŀ	Less direct expen	ses		8b					
Other Revenue	•	: Net income or (los	s) fr	om fundraisii	ng eve	ents				
	0-	Gross income from	a>==	na setuutus				1		
	7 4	See Part IV, line 19	gailli •	· ·	9a			1		
	Ŀ	Less direct expen	ses		9b					
		: Net income or (los			ıctıvıtı	es •				
	10	aGross sales of inve returns and allowa	entor	y, less						
	ŀ	Less cost of good			10a 10b					
		_			ш					
	-	Net income or (los Miscellaneo			nvent	Business Code				
	11	•aOTHER INCOME				62420	6,70	5		6,705
								1		
	Ŀ						+	+		
		-						1		
								1		
	•							1		
					,		1	1		
		All other revenue					1	1		
		Total. Add lines 1				•	6,70	5		
	12	Total revenue. S	ee ır	structions .			1,369,28	7	0	0 446,102
							2,555,20	1	1	Form 990 (2019)

Form 990 (2019)				Page 10
Part IX Statement of Functional Expenses				
Section $501(c)(3)$ and $501(c)(4)$ organizations must c		-	ns must complete col	umn (A)
Check if Schedule O contains a response or note to ar	y line in this Part IX		<u> </u>	🗀
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	608,685	608,685		
2 Grants and other assistance to domestic individuals See Part IV, line 22	96,565	96,565		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	148,914	93,816	40,206	14,892
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	115,010	72,890	31,551	10,569
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	2,034	1,292	561	181
9 Other employee benefits	10,638	6,743	2,919	976
10 Payroll taxes	22,104	13,964	6,012	2,128
11 Fees for services (non-employees)				
a Management				
b Legal				
c Accounting	16,570	10,468	4,507	1,595
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	30,349		30,349	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,031	1,283	553	195
12 Advertising and promotion	49,006	30,960	13,330	4,716

6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	115,010	72,890	31,551	10,569
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	2,034	1,292	561	181
9 Other employee benefits	10,638	6,743	2,919	976
10 Payroll taxes	22,104	13,964	6,012	2,128
11 Fees for services (non-employees)				
a Management				
b Legal				
c Accounting	16,570	10,468	4,507	1,595
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	30,349		30,349	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,031	1,283	553	195
12 Advertising and promotion	49,006	30,960	13,330	4,716
13 Office expenses	72,020	40,434	25,427	6,159
14 Information technology	20,756	13,113	5,646	1,997
15 Royalties				
16 Occupancy	29,935	18,912	8,142	2,881
17 Travel	5,546	5,546		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	33,699	21,290	12,409	
20 Interest				
21 Payments to affiliates				

21 Payments to affiliates . 59,532 37,609 16,193 5,730 22 Depreciation, depletion, and amortization . 23 Insurance . . . 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) b c d e All other expenses 25 Total functional expenses. Add lines 1 through 24e 1,323,394 1,073,570 197,805 52,019 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Form **990** (2019)

Prepaid expenses and deferred charges . . .

10a Land, buildings, and equipment cost or other

Investments—publicly traded securities .

Other assets See Part IV, line 11 . . .

Tax-exempt bond liabilities . . .

Accounts payable and accrued expenses .

Investments—other securities See Part IV, line 11 .

Investments-program-related See Part IV, line 11 .

Total assets. Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

and other liabilities not included on lines 17 - 24)

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

basis Complete Part VI of Schedule D

b Less accumulated depreciation

Intangible assets . .

Grants payable .

Deferred revenue . . .

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

11

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17

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19

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21

23

24

25

26

27

28

31

32

33

Liabilities 22

Fund Balances

ō 29

Assets 30

Page **11**

23,370

2,141,665

8,512,276

12,911,085

33,704

36.828

687,911

758.443

3,137,254

9,015,388

12,152,642

12,911,085

Form 990 (2019)

Check if Schedule O contains a response or note to any line in this Part IX $$.		ı										Ш
		Ве	egin	(A ning) ⊢of y	ear			Eı	(B) nd of	year	
	\neg									-		

1	Cash-non-interest-bearing	84	1	220
2	Savings and temporary cash investments	870,743	2	916,804
3	Pledges and grants receivable, net	1,406,171	3	1,316,750

2.500 Accounts receivable, net 4 Loans and other payables to any current or former officer, director, trustee,

key employee, creator or founder, substantial contributor, or 35% controlled 5 entity or family member of any of these persons Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).

6 Notes and loans receivable, net Assets 8 Inventories for sale or use

2,499,637

357,972

10a

10b

10,484

2,176,933

7,303,295

11,770,210

20.060

70.168

461,751

551.979

3,152,330

8.065.901

11,218,231

11,770,210

9

10c

11

12 13

14

15

16

17

18

19

20

21

22 23

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32

33

3a

3b

No

Form 990 (2019)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Additional Data

Software ID:

Software Version:

Name: CHARLOTTE COMMUNITY FOUNDATION INC.

Form 990 (2019)

Form 990, Part III, Line 4a:

TO CHARLOTTE COUNTY STUDENTS

EIN: 65-0455319

AS A FACILITATOR OF PHILANTHROPY, CHARLOTTE COMMUNITY FOUNDATION (CCF) ADMINISTERS DONOR ADVISED, DESIGNATED FUNDS, AND OTHER TYPES OF FUNDS TO PROVIDE SUPPORT FOR GENERAL CHARITABLE PURPOSES AS RECOMMENDED BY THE DONOR AND APPROVED BY THE FOUNDATION'S BOARD. CCE HAS PROVIDED. SUPPORT IN THE AMOUNT OF \$641,105 TO 64 DIFFERENT NONPROFIT ORGANIZATIONS IN 2019 CHARLOTTE COMMUNITY FOUNDATION (CCF) ALSO ADMINISTERS SCHOLARSHIPS FOR CHARLOTTE COUNTY HIGH SCHOOL SENIORS AND CONTINUING EDUCATION STUDENTS IN 2019 CCF PROVIDED \$95.700 IN SCHOLARSHIP FUNDS

efil	e GR	APHIC prii	1t - DO NO	T PROCESS	As Filed Data -	DLN: 93	DLN: 93493253010460			
SCI (For	HED	ULE A		Public (Charity Statu	ion 501(c)(3)	organization o	ort	2019	
990I	EZ)				4947(a)(1) nonexe ▶ Attach to Form				4017	
•		f the Treasury	▶ (Go to <u>www.irs</u>	.gov/Form990 for i			ormation.	Open to Public Inspection	
Nam	e of tl	he organiza	tion DUNDATION INC					Employer identific	ation number	
								65-0455319		
	rt I				us (All organization : it is (For lines 1 thro			See instructions.		
1	n ganiz		•		•	•		(A)(;)		
_		·		,	sociation of churches					
2	Ш				1)(A)(ii). (Attach Scl	,	, ,			
3		·	·	•	vice organization desc			•		
4		A medical r name, city,		nızatıon operat	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's	
5			ation operated (iv). (Comple		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	ped in section 170	
6		A federal, s	tate, or local	government or	governmental unit de	scribed in sectio	on 170(b)(1)(<i>A</i>	\)(v).		
7	✓	section 17	O(b)(1)(A)(vi). (Complete	Part II)		_	init or from the genera	al public described in	
8		A communi	ty trust descr	ibed in sectior	170(b)(1)(A)(vi)	(Complete Part I	I)			
9		non-land gi	ant college o	f agrıculture S	ee instructions Enter	the name, city, a	and state of the	,		
10		from activit	ies related to income and i	ıts exempt fur unrelated busın	ctions—subject to cer	tain exceptions,	and (2) no more	ns, membership fees, a than 331/3% of its su sses acquired by the o	pport from gross	
11		An organiza	ation organize	ed and operated	l exclusively to test fo	r public safety S	ee section 509	(a)(4).		
12		more public	ly supported	organizations of	dexclusively for the be described in section 5 the type of supporting	i09(a)(1) or se	ction 509(a)(2	s of, or to carry out th). See section 509(a s 12e. 12f. and 12g	e purposes of one or)(3). Check the box	
a		Type I. A so	supporting org n(s) the powe	ganızatıon oper	ated, supervised, or coppoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by of the supporting orga		
b		Type II. A manageme	supporting or nt of the supp	rganization sup porting organiza	ervised or controlled i ation vested in the sar			organization(s), by hav ge the supported orga		
c		Type III f	unctionally i					nd functionally integra	ted with, its	
d		Type III n functionally	on-function integrated	ally integrate	d. A supporting organ	Ization operated fy a distribution	in connection wi	th its supported orgar I an attentiveness requ	` '	
e		Check this	box if the org	anızatıon recei	•	nation from the I		pe I, Type II, Type II	functionally	
f	Enter			organizations	g. acca bapporting	, ga <u>-</u>				
g	Provi	de the follow	ing information	on about the su	ipported organization(s)		_		
	(i) N	Name of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
						Yes	No			
Tota				ice, see the Iı		Cat No 11285		 Schedule A (Form 9		

3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	489,372	450,144	709,459	497,411	923,185	3,069,571
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						577,829
6	Public support. Subtract line 5 from line 4						2,491,742
S	ection B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4	489,372	450,144	709,459	497,411	923,185	3,069,571
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	89,593	113,833	195,267	242,665	328,558	969,916
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)					6,705	6,705
11	Total support. Add lines 7 through						4.046.192

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

16a 33 1/3% support test-2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

h 33 1/3% support test-2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

17a 10%-facts-and-circumstances test-2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

b 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

12 Gross receipts from related activities, etc. (see instructions)

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 Schedule A, Part II, line 14

organization

instructions

supported organization

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))

and stop here. The organization qualifies as a publicly supported organization

box and stop here. The organization qualifies as a publicly supported organization

4,046,192

61 580 %

66 110 %

▶ ☑

12

14

15

Schedule A (Form 990 or 990-EZ) 2019

20

	(Complete only if you control of the organization fails to						der Part II. If
Se	ection A. Public Support	quality affact	the tests fisted i	sciow, picuse co	ompiece ruit II.	,	
	Calendar year	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
_	(or fiscal year beginning in) ▶	(a) 2013	(B) 2010	(0) 2017	(d) 2016	(e) 2019	(I) Iotai
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are						
•	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
•	from line 6)						
S	ection B. Total Support						
	Calendar year	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	(or fiscal year beginning in) ► Amounts from line 6		· , ,	· ,	. ,		+ ' '
L0a	Gross income from interest,						
.ua	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
С	Add lines 10a and 10b						
11							
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or						
	loss from the sale of capital assets						
13	(Explain in Part VI) Total support. (Add lines 9, 10c,						
13	11, and 12)						
14	First five years. If the Form 990 is fo	r the organizatior	n's fırst, second, th	nird, fourth, or fift	h tax year as a se	ction 501(c)(3)	organization <u>,</u>
	check this box and stop here						▶⊔
	ection C. Computation of Public S			(6))			
15	Public support percentage for 2019 (lin			column (†))		15	
16	Public support percentage from 2018 S	<u> </u>				16	
	ection D. Computation of Investi				\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		
17	Investment income percentage for 201	•		ııne 13, column (f))	17	
18	Investment income percentage from 20		· ·	an line at a second	. 45	18	
	331/3% support tests—2019. If the						_
	more than 33 1/3%, check this box and s	-					► L
b	33 1/3% support tests—2018. If the	-			•		1/3% and line 18 i
	not more than 33 1/3%, check this box	and stop nere.	The organization	quannes as a publ	iciy supported org	amzauoli	

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

ightharpoons

Schedule A (Form 990 or 990-EZ) 2019

6

7

8

10a

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

			Yes	No
•	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		

	describe the designation If historic and continuing relationship, explain	1	Γ
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
la	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		Γ
	below	3a	Γ
1.	Did the appropriate and the cook appropriate appropriate and propriate and appropriate and app		Т

		_	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
ı	determination		

3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below :			
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination			
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			

	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b	1	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			

	Checked 12a or 12b in Part 1, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or	4b		
	supervised by or in connection with its supported organizations			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)		<u> </u>	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the		<u> </u>	
	organization's organizing document?		1	

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

than (1) its supported organizations. (11) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

5c

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

	dule A (Form 990 of 990-E2) 2019		۲	age :
Pai	t IV Supporting Organizations (continued)			
_			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that	-		
•	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	_		
	organization	2		
S	ection C. Type II Supporting Organizations		1	
	., 11 2 2		Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
•	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
	D	2		
	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
<u> </u>	ection E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions)		
	The organization satisfied the Activities Test Complete line 2 below	,		
	The organization is the parent of each of its supported organizations. Complete line 3 below			
	_		_L \	
(instru	ctions)	
	Activities Test Answer (a) and (b) below.		Yes	No
ā	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted			
	substantially all of its activities	2a		
ŀ	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2 h		
}	Parent of Supported Organizations Answer (a) and (b) below.	2b		
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
ŀ	Did the organizations? Provide details in Part VI. Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h		

3b

Page **6**

Schedule A (Form 990 or 990-F7) 2019

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E					
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8				
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1				
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1 b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors (explain in detail in Part VI)					
2	Acquisition indebtedness applicable to non-exempt use assets	2				
3	Subtract line 2 from line 1d	3				
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by 035	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
	Section C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1				
2	Enter 85% of line 1	2				
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3				

3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Enter greater of line 2 or line 3 Income tax imposed in prior year	4 5	
		<u> </u>	

instructions)

7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to wh details in Part VI) See instructions			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations	(i)	(ii) Underdistributions	(iii) Distributable

8	Distributions to attentive supported organizations to who	nich the organization is respon	sive (provide	
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019			

details in Part VI) See instructions	nch the organization is respons	sive (provide	
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI) See instructions			

Schedule A (Form 990 or 990-EZ) (2019)

3 Excess distributions carryover, if any, to 2019

q Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2019 from Section D, line 7

a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2019, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2019 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2020. Add lines

a Excess from 2015. **b** Excess from 2016. c Excess from 2017. d Excess from 2018. e Excess from 2019.

a From 2014. **b** From 2015. **c** From 2016. e From 2018. f Total of lines 3a through e

instructions)

See instructions

31 and 4c 8 Breakdown of line 7

\$

Additional Data

Software ID: Software Version:

EIN: 65-0455319

Name: CHARLOTTE COMMUNITY FOUNDATION INC

Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V

Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE D

Supplemental Financial Statements

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No 1545-0047

DLN: 93493253010460

Open to Public

Internal Revenue Service

(Form 990)

Department of the Treasury ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** CHARLOTTE COMMUNITY FOUNDATION INC 65-0455319 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 28 2 Aggregate value of contributions to (during year) 41,710 Aggregate value of grants from (during year) 81.626 Aggregate value at end of year 727.615 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ✓ Yes □ No 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ✓ Yes □ No Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year 🕨 Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? ☐ Yes In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Schedule D (Form 990) 2019

d Equipment .

Sche	dule D (Form	990) 2019									Page 2
Par	t IIII Org	anizations M	aintaining Col	lections of Art	, Histori	cal Tr	eası	ires, or Other	Similar As	ssets (co	ntınued)
3		rganızatıon's acc k all that apply)	quisition, accession	n, and other recor	ds, check	any of t	he fo	llowing that are a	significant i	use of its c	ollection
а	Public	exhibition			d		Loan	or exchange prog	grams		
b	☐ Schol	arly research			е		Othe	r			
c	☐ Prese	rvation for futur	e generations								
4	Provide a d Part XIII	escription of the	organization's col	lections and expla	in how th	ey furth	er the	e organization's e	xempt purpo	se in	
5			janization solicit oi nds rather than to						nılar	☐ Yes	□ No
Pa	Con		todial Arrange ganization answ		orm 990	, Part	IV, lı	ne 9, or reporte	ed an amou	ınt on Fo	rm 990, Part
1a		nization an agent Form 990, Part	t, trustee, custodii X?	an or other interm	nediary for	contrib	ution	s or other assets	not	Yes	□ No
ь	If "Yes." ex	plain the arrange	ement ın Part XIII	and complete the	e followina	table			A	mount	
c	Beginning b	-						1c			
d		uring the year						1d			
е	Distribution	s during the yea	ır					1e			
f	Ending bala	nce						1f			
2a	Did the org	anızatıon ınclude	e an amount on Fo	rm 990, Part X, lıı	ne 21, for	escrow	or cu	stodial account lia	ability?	Yes	□ No
b	If "Yes," ex	plain the arrange	ement in Part XIII	Check here if the	e explanat	on has	been	provided in Part	XIII		
Pa		lowment Fun		1 U2 C U	- 000			10			
	Con	npiete if the or	ganization answ	<pre>/ered "Yes" on F (a) Current year</pre>		rior year		ne 1U. (c) Two years back	(d) Three ye	ars hack (6	e) Four years back
1 a	Beginning of	vear balance .		6,237,64		7,395,	_	7,386,553		532,786	2,695,339
	Contributions	•		284,09	98	34,	260	65,385		319,222	5,317,496
С	Net investme	nt earnings, gai	ns, and losses	1,191,53	31	-156,	494	321,102		162,305	-72,757
		nolarships	·	501,55	54	1,035,	956	377,203		627,760	407,292
		ditures for faciliti									
f	Administrativ	e expenses .									
g	End of year b	palance		7,211,72	22	6,237,	647	7,395,837	7,	386,553	7,532,786
2	Provide the	estimated perce	entage of the curre	ent year end balan	nce (line 1	g, colun	nn (a)) held as	•		
а	Board desig	nated or quasi-e	endowment >	0 280 %	•		,				
ь	Permanent	endowment ►	63 710 %								
С	Temporarily	restricted endo	wment ► 36 0	010 %							
_			a, 2b, and 2c shou	ld equal 100%							
3a	Are there e organization		not in the posses	sion of the organi	zatıon tha	t are he	ld an	d administered fo	r the		Yes No
	(i) unrelate	d organizations				•				3a(-
		organizations					•			3a(i	
			elated organization	•			•			3 b	· _
4			ended uses of the		uowment	unds					
Рā			and Equipmer ganization answ		Form 990	. Part	T\/ -	ne 11a. See Fo	rm 990 Pa	rt X. lıne	10.
	Description		(a) Cost or oth	ner basis (b) C	ost or other			(c) Accumulated			Book value
			(investme	nt)							
1a	Land		1	+		29:	3,514				293,514
	Buildings .			+			8,324		328,973		1,809,351
	-	provements				•					<u> </u>

65,699

2,100

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

36,700

2,100

28,999

(Including name of security) Sook Cost or end-of-year market value	Part VII	Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, (a) Description of security or category	Part IV, lır	ne 11t			
(1) Financial devices/res (2) Closely-hold equity intervals (3) Other (6) (7) (8) (9) (9) (9) (10) (11) (10) (11) (11) (12) (13) (14) (15) (15) (16) (17) (18) (19) (19) (19) (19) (19) (19) (19) (19			Book				
(3) Observation of rouse equal tools 500, Next X, or (6) Next XI							
(6) (7) (8) (8) (9) (9) (10) (10) (10) (10) (10) (10) (10) (10							
C	(A)						
(b) (c) (c) (d) (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e	(B)						
(6) (7) (8) (9) Table (Column (b) must equal form \$50, fort X on (8) line 12) Part VIII Investments—Program Related. (a) Description of investment (b) Book value (c) Method valuation consider in the origination answered rest on Form 990, Fart IV, line 11c. See Form 990, Part X, line 13. (3) (3) (3) (4) (5) (6) (7) (8) (9) Table (Column (b) must equal form \$50, fort X, on (8) line 13.) Part IX Complete if the originated on answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. Complete if the originated on answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (b) Book value (c) (d) (d) (e) (e) (e) (e) (f) (f) (f) (g) (g) (g) (g) (g) (h) (h) (h) (h) (h) (h) (h) (h) (h) (h	(C)						
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Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	(9)						
1. (a) Description of liability (b) Book value (1) Federal income taxes (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 10		Other Liabilities.					
(1) Federal income taxes (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	1.		art IV, lın	e 11e	or 11f.See Form		
(4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	(1) Federal						
(5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the							
(6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the							
(7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the							
(8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25)							
(9) Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the							
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)							
2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the		n /h) must aqual Form COO. Port V. ac/ /D) have 25 h					##= -/:
 -	2. Liability fo	or uncertain tax positions In Part XIII, provide the text of the footnot		-	ion's financial stat	ements th	at reports the

Part XI

2

4

b

C 5

1

2

c

d

3 4

b

5

Part XIII

See Additional Data Table

Part XII

Schedule D (Form 990) 2019

Page 4

1,100,694

1,129,834

239,453

1,369,287

1,296,117

10,730

38,007

1.323.394

Schedule D (Form 990) 2019

1,285,387

d	Other (Describe in Part XIII)	 •	•
е	Add lines 2a through 2d		
3	Subtract line $\mathbf{2e}$ from line 1 .		

b	Donated services and use of facilities
С	Recoveries of prior year grants
d	Other (Describe in Part XIII)
e	Add lines 2a through 2d
_	

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments

Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b.

Amounts included on line 1 but not on Form 990, Part IX, line 25

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . .

Other (Describe in Part XIII)

Add lines **4a** and **4b**

Donated services and use of facilities . . .

Other (Describe in Part XIII)

Supplemental Information

Add lines 2a through 2d . .

Return Reference

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

2a

2b

2c 2d

4a

4b

2a

2b

2c

2d

4a

4b

Explanation

1,100,444

250

21,123

218,330

250

10,480

21,123

16.884

2e

3

4c

2e

3

4c

5

Page 5	0) 2019		Schedule D (F
	ormation (continued)	Part XIII Supplemental Info	Part XIII
	Explanation	Return Reference	Re

Schedule D (Form 990) 2019

Additional Data

Software ID: Software Version:

EIN: 65-0455319

Name: CHARLOTTE COMMUNITY FOUNDATION INC

Supplemental Information

Return Reference

Explanation

PART V, LINE 4

THE PRIMARY PURPOSE OF THE ENDOWMENT FUNDS ADMINISTERED BY THE FOUNDATION IS TO SUPPORT THE PROGRAMS AND SERVICES OF THE DONOR ENTITY AND TO ADHERE TO THE ENTITYS MISSION AS DESCRIBED IN ITS BYLAWS OR ORGANIZATIONAL DOCUMENTS FOR INDIVIDUALS ESTABLISHING ENDOWMENT FUNDS

SUCH FUNDS ARE ADMINISTERED IN ACCORDANCE WITH THE TERMS OF THE ENDOWMENT FUND AGREEMENT

WITH THE FOUNDATION DISTRIBUTIONS FROM ENDOWMENT FUNDS ARE MADE IN ACCORDANCE WITH FOUND

ATION POLICIES, CONSIDERING REQUESTS FROM THE DONOR ENTITY OR INDIVIDUAL

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2	UNDER THE INCOME TAXES TOPIC OF THE FASB ACCOUNTING STANDARDS CODIFICATION, THE FOUNDATION HAS REVIEWED AND EVALUATED THE RELEVANT TECHNICAL MERITS OF EACH OF ITS TAX POSITIONS IN ACCORDANCE WITH ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA F OR ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, AND DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS THAT WOULD HAVE A MATERIAL IMPACT ON THE FINANCIAL STATEMENTS OF THE FOUNDAT ION

Cupplemental Information

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS	RENTAL EXPENSE -10,480 AGENCY REVENUE 228,810

-

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS	RENTAL EXPENSE 10,480

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 4B - OTHER ADJUSTMENTS	AGENCY EXPENSE 16,884

DLN: 93493253010460 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number CHARLOTTE COMMUNITY FOUNDATION INC 65-0455319 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2019

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) SCHOLARSHIPS	25	95,700			
(2) HAND UP GRANTS	1	865			
2)					
3)					
4)					
5)					
6)					
7)					
Part IV Supplemental Informa	tion. Provide the informa	tion required in Part I,	line 2; Part III, colum	nn (b); and any other additiona	al information.

Schedule I (Form 990) 2019

Additional Data

PORT CHARLOTTE, FL 33952 CANINE CASTAWAYS INC

PO BOX 3295

ARCADIA, FL 34265

Software ID: **Software Version: EIN:** 65-0455319 Name: CHARLOTTE COMMUNITY FOUNDATION INC

20-0416812

· · · · · · · · · · · · · · · · · · ·								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
BOYS & GIRLS CLUBS OF CHARLOTTE COUNTY	65-0725247	501(C)(3)	12,500				COMMUNITY IMPROVEMENT	

12,835

COMMUNITY

IMPROVEMENT

organization or government		іг арріісаріе	grant	casn assistance	ot
BOYS & GIRLS CLUBS OF CHARLOTTE COUNTY 21450 GIBRALTER DRIVE	65-0725247	501(C)(3)	12,500		

501(C)(3)

Form 990. Schedule I. Part II. Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 59-2870908 501(C)(3) 38.500 COMMUNITY CHARLOTTE COUNTY HABITAT FOR HUMANITY IMPROVEMENT

1750 MANZANA AVENUE PUNTA GORDA, FL 33950 65-0139525 501(C)(3) 40.000 CHARLOTTE COUNTY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

COMMUNITY HOMELESS COALITION IMPROVEMENT PO BOX 380157 PORT CHARLOTTE, FL 33948

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance CHARLOTTE COUNTY PUBLIC 59-6000539 501(C)(3) 17.770 YOUTH DEVELOPMENT

IMPROVEMENT

SCHOOLS 1445 EDUCATION WAY PORT CHARLOTTE, FL 33948			·		
CHARLOTTE COUNTY	46-5337554	501(C)(3)	13,600		COMMUNITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SHERIFF'S OFFICE 7474 UTILITIES RD

PUNTA GORDA, FL 33982

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 65-0498294 501(C)(3) 10.000 COMMUNITY CHARLOTTE HIVAIDS PEOPLE SUPPORT INC IMPROVEMENT

18200 PAULSON DR
PORT CHARLOTTE, FL 33954

COMMUNITY FOUNDATION OF 59-1956886 501(C)(3) 30,000

COMMUNITY SARASOTA COUNTY

SARASOTA COUNTY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2635 FRUITVILLE RD SARASOTA, FL 34230

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance DOCTORS WITHOUT BORDERS 13-3433452 501(C)(3) 9,275 THEALTH AND HUMAN

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

USA					SERVICES
333 SEVENTH AVENUE 2ND					
FLOOR					
NEW YORK, NY 100015004					
GUARDIAN AD LITEM	52-2296529	501(C)(3)	10,000		YOUTH DEVELOPMENT

FOUNDATION

1700 MONROE ST FORT MYERS, FL 33901

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY

GULF COAST PARTNERSHIP 408 TAMIAMI TRAIL	38-3913077	501(C)(3)	11,600		COMMUNITY IMPROVEMENT
PUNTA GORDA, FL 33950					

183.522

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

MILITARY HERITAGE MUSEUM

900 W MARION AVE PUNTA GORDA, FL 33950 65-1036360

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance GOVERNMENT 8.573 PUNTA GORDA POLICE 59-6000415 ICOMMUNITY DEPARTMENT IMPROVEMENT

ARTS

10.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

DELAKTRENT	
1410 TAMIAMI TRAIL	
PUNTA GORDA, FL 33950	
PUNTA GORDA SYMPHONY	

6210 SCOTT STREET PUNTA GORDA, FL 33950 59-2029342

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 23-7174193 501(C)(3) 17.835 SUNCOAST HUMANE SOCIETY COMMUNITY

6781 SAN CASA DRIVE ENGLEWOOD, FL 34224

VINELAND ELEMENTARY 59-6000539 501(C)(3) 13,750 YOUTH DEVELOPMENT SCHOOL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

467 BOUNDRY BLVD ROTONDA WEST, FL 33947

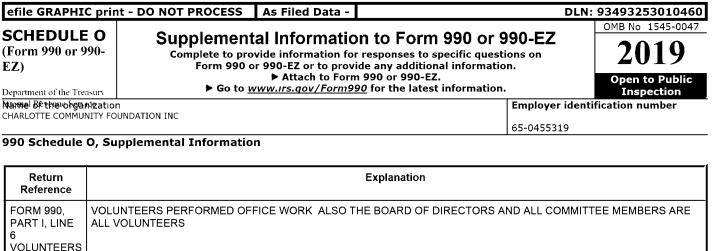
Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (c) IRC section (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 65-0958642 501(C)(3) 110.949 VIRGINIA B ANDES ICOMMUNITY VOLUNTEER COMMUNITY IMPROVEMENT CLINIC

21297 OLEAN BLVD UNIT B CHARLOTTE HARBOR, FL

33952

efil	e GRAPHIC pr	rint - DO NOT PR	OCESS	As Filed Data -		DLN:	9349325	3010	460
	EDULE M		N	loncash Contri	hutions		OMB No 1	.545-0	047
(For	m 990)		•	toricasii Contri	butions		20	10	
			_	ons answered "Yes" on Fo	orm 990, Part IV, lines 2	9 or 30.	20	17	,
		► Attach to Form							
•	tment of the Treasury al Revenue Service	▶Go to <u>www.irs.q</u>	ov/Form9	90 for the latest informat	ion.		Open to Inspe	ection	
	e of the organizat LOTTE COMMUNITY					Employer identi	fication n	umbe	•
CHAIN	LOTTE COMMONITY	TOUNDATION INC				65-0455319			
Pa	rt I Types	of Property							
			(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	noncash cor	(d) of determi ntribution a		:S
1	Art—Works of art	t			•				
2	Art—Historical tr	easures .							
3	Art—Fractional in	nterests							
	Books and public								
5	Clothing and hou								
6	goods Cars and other v					+			
7	Boats and planes								
	Intellectual prope								
	Securities—Public	•	X	2	71,14	2 NYSE			
10	Securities—Close	ely held stock .			,				
11	Securities—Partr or trust interest	1 ' '							
12	Securities—Misce	ellaneous							
13	Qualified conserve contribution—Histructures .	ıstorıc							
14	Qualified conserve contribution—Of								
15	Real estate—Res	sidential .							
16	Real estate—Cor								
17	Real estate—Oth								
18	Collectibles .								
19	Food inventory								
20 21	Drugs and medic	ai supplies .							
	Historical artifact	• • • • • ts							
	Scientific specim								
	Archeological art								
	Other ► (
	Other ▶ ()							
27	Other ▶ ()							
28	Other ▶ ()							
29				ation during the tax year for 3, Part IV, Donee Acknowled		29			
	D	al al plane			on a second of the second of t			Yes	No
30a	must hold for at	least three years fr	om the date	y contribution any property r e of the initial contribution, a	and which isn't required to	be used for exemp	t 30a		No
b	If "Yes," describ	e the arrangement (n Part II				304		No_
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the review	v of any nonstandard contr	ibutions?	31	Yes	
32a				or related organizations to so		ash · · · ·	32a		No
Ь	If "Yes," describ	e in Part II							
33	If the organizati	·	amount in c	olumn (c) for a type of prop	erty for which column (a) i	s checked,			
For B		on Act Notice, see the	Instruction	os for Form 990	Cat No. 512271	Schadi	ıle M (Form	000)	(2010)

hedule M (i	Form 990) (2019)	F	Page 2
Part II		tion. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization	
	is reporting in Part I, colu complete this part for an	umn (b), the number of contributions, the number of items received, or a combination of both. Also y additional information	
Re	eturn Reference	Explanation	
		Schedule M (Form 990) (2	2019)



Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	AMENDED AND RESTATED BYLAWS OF THE CHARLOTTE COMMUNITY FOUNDATION, INC. WERE REVISED BY THE BOARD OF DIRECTORS ON MARCH 26, 2019 A NEW SECTION WAS ADDED TO THE ORGANIZATION'S BYLA WS AT THE BOARD OF DIRECTORS ("BOARD") WILL, FROM TIME TO TIME AS NECESSARY, IDENTIFY AND VET POTENTIAL CANDIDATES TO SERVE AS FUTURE BOARD OF DIRECTORS", "DIRECTORS", "BOARD") WILL, FROM TIME TO TIME AS NECESSARY, IDENTIFY AND VET POTENTIAL CANDIDATES TO SERVE AS FUTURE BOARD ON PROVED THE BOARD CHAIR WILL FORWARD THOSE IDENTIFIED AND VETTED CANDIDATES TO THE NOMINATING COMMITTEE, WHO PURSUANT TO ITS POLICY AND PROCEDURES, SHALL SUBMIT QUALIFIED CANDIDATES FOR CONSIDERATION FOR BOAR D APPROVAL FORMER ARTICLE IV, SECTION 4 1 NUMBER AND TERM OF OFFICE THE BOARD SHALL CONS IST OF NOT LESS THAN FIVE AND NOT MORE THAN 15 PERSONS PER THE ARTICLES OF INCORPORATION THE NUMBER OF DIRECTORS MAY BE INCREASED OR DECREASED FROM TIME TO TIME BY VOTE OF A MAJOR ITY OF THE DIRECTORS MAY BE INCREASED OR DECREASED FROM TIME TO TIME BY VOTE OF A MAJOR ITY OF THE DIRECTORS EACH DIRECTOR, EXCEPT ONE APPOINTED TO FILL A VACANCY, SHALL BE ELEC TED TO SERVE A THREE-YEAR TERM AND IS ELIGIBLE TO SERVE TWO (2) ADDITIONAL THREE- YEAR TER MS WAS REPLACED BY NEW ARTICLE IV, SECTION 4.2 NUMBER AND TERM THE BOARD SHALL CONSIST OF NOT LESS THAN FIVE AND NOT MORE THAN 15 PERSONS PER THE ARTICLES OF INCORPORATION THE NUMBER OF DIRECTORS MAY BE INCREASED OR DECREASED FROM TIME TO TIME BY VOTE OF A MAJORITY OF THE DIRECTORS EACH DIRECTOR. SHALL BE ELECTED TO SERVE A THREE (3)-YEAR TERM AND IS ELIGIBLE FO SERVE TWO (2) ADDITIONAL THREE (3) - YEAR TERMS, WITH SOARD AND THE ARTICLES OF INCORPORATION THE NUMBER OF DIRECTORS SHALL RECOMMEND THE CREATION OF COMMITTEES AND TASK FORCES, AS NEEDED, AND SHALL NAME THE PERSON OR PERSONS TO CHAIR EACH COMMITTEES AND TASK FORCES, MS NEEDED, AND SHALL NAME THE PERSON OR PERSONS TO CHAIR EACH COMMITTEES AND TASK FORCES, MS NEEDED, AND SHALL NAME THE PERSON OR PERSONS TO CHAIR EACH COMMITTEE CHAIR II THE OFFICERS AND IMMEDIATE PAST CHA

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	THEE MEMBERS SHALL ALSO BE NOMINATING COMMITTEE MEMBERS THE GOVERNANCE CHAIR SHALL NAME F ROM THE CURRENT BOARD OR A PAST THREE (3)-TERM BOARD MEMBER AT LEAST TWO (2) ADDITIONAL NO MINATING COMMITTEE MEMBERS FOR BOARD APPROVAL III THE NOMINATING COMMITTEE SHALL REVIEW APPLICATIONS AND INTERVIEW POTENTIAL BOARD MEMBERS FOR BOARD APPROVAL DE FINANCE AND AUDIT COMMITTEE I THE BOARD CHAIR SHALL NAME A FINANCE AND AUDIT COMMITTEE CHAIR, WHO DOES NO T NEED TO ALSO SERVE AS A BOARD MEMBER, FOR BOARD APPROVAL II THE FINANCE AND AUDIT COMMITTEE CHAIR SHALL APPOINT AT LEAST FOUR (4) ADDITIONAL FINANCE AND AUDIT COMMITTEE MEMBERS III THE FINANCE AND AUDIT COMMITTEE SHALL BE RESPONSIBLE FOR OVERSEEING THE FOUNDATION'S BUDGET, FINANCIAL POLICIES AND INVESTMENT POLICIES IV THE TREASURER SHALL BE THE BOARD POINT OF CONTACT FOR THE FINANCE AND AUDIT COMMITTEE SHALL BE RESPONSIBLE TO REPORT ON THIS CO MMITTEE AT MEETINGS OF THE BOARD OF DIRECTORS IF THE CHAIR IS NOT A MEMBER OF THE BOARD E SCHOLARSHIP COMMITTEE I THE BOARD CHAIR SHALL NAME A SCHOLARSHIP COMMITTEE CHAIR, WHO D OES NOT NEED TO ALSO SERVE AS A BOARD MEMBER, FOR BOARD APPROVAL II THE SCHOLARSHIP COMMITTEE CHAIR SHALL APPOINT AT LEAST FOUR (4) ADDITIONAL SCHOLARSHIP COMMITTEE MEMBERS III THE SCHOLARSHIP COMMITTEE SHALL REVIEW AND DETERMINE WHICH APPLICATIONS WILL BE AWARDED A FOUNDATION SCHOLARSHIP IN THE SECRETARY SHALL BE THE BOARD POINT OF CONTACT FOR THE SCH OLARSHIP COMMITTEE AND RESPONSIBLE TO REPORT ON THIS COMMITTEE AT MEETINGS OF THE BOARD OF DIRECTORS IF THE CHAIR IS NOT A MEMBER OF THE BOARD FOOTH TO THE SCHOLARSHIP IN THE SECRETARY SHALL BE THE BOARD OF DIRECTORS IF THE CHAIR IS NOT A MEMBER OF THE BOARD FOOTH NEED TO A LSO SERVE AS A BOARD MEMBER, FOR BOARD APPROVAL II THE COMMUNITY INVESTMENT COMMITTEE CHAIR SHALL APPOINT FOUR (4) ADDITIONAL COMMUNITY INVESTMENT COMMITTEE CHAIR WHO DOES NOT NEED TO A LSO SERVE AS A BOARD MEMBER, FOR BOARD APPROVAL II THE COMMUNITY INVESTMENT COMMITTEE OF MERGEN OF THE BOARD OF DIRECTORS IF THE CHAIR SHALL APPOINT FOUR

Return Explanation
Reference

FORM 990, THE FOUNDATION'S BOARD OF DIRECTORS RECEIVED AND REVIEWED THE FORM 990 BEFORE FILING PART VI, SECTION B.

990 Schedule O, Supplemental Information

LINE 11B

	1
Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THIS POLICY RECOGNIZES THAT BOTH REAL AND APPARENT CONFLICTS OF INTEREST AND DUALITIES OF INTEREST (HEREINAFTER REFERRED TO AS CONFLICTS) SOMETIMES OCCUR IN THE COURSE OF CONDUCTIN G THE CORPORTIONS DAILY AFFAIRS A CONFLICT AS USED IN THIS POLICY REFERS ONLY TO PERSONAL, PROPRIETARY INTERESTS OF THE PERSONS COVERED BY THIS POLICY AND THEIR IMMEDIATE FAMILIES AND NOT TO PHILOSOPHICAL OR PROFESSIONAL DIFFERENCES IN OPINION CONFLICTS OCCUR BECAUSE THE MANY PERSONS ASSOCIATED WITH THE CORPORATION SHOULD BE EXPECTED TO HAVE, AND DO IN FAC T GENERALLY HAVE MULTIPLE INTERESTS AND AFFILIATIONS AND VARIOUS POSITIONS OF RESPONSIBILITY WITHIN THE COMMUNITY SOMETIMES A PERSON WILL OWE IDENTICAL DUTIES TO TWO OR MORE ORGAN IZATIONS CONDUCTING SIMILAR ACTIVITIES CONFLICTS ARE UNDESIREABLE BECAUSE THEY POTENTIALL Y OR APPARENTLY PLACE THE INTERESTS OF OTHERS AHEAD OF THE CORPORATIONS OBLIGATIONS TO ITS CORPORATE PURPOSES AND TO THE PUBLIC INTEREST CONFLICTS ARE ALSO UNDESIRABLE BECAUSE THEY OFTEN REFLECT ADVERSELY UPON THE PERSONS INVOLVED AND UPON THE INSTITUTIONS WITH WHICH THEY ARE AFFILIATED, REGARDLESS OF THE ACTUAL FACTS OR MOTIVATIONS OF THE PARTIES HOWEVER. THE LONG RANGE BEST INTERESTS OF THE CORPORATION DO NOT REQUIRE THE TERMINATION OF ALL AS SOCIATION WITH PERSONS WHO MAY HAVE REAL OR APPARENT CONFLICTS IF A PRESCRIBED AND EFFECTI VE METHOD CAN RENDER SUCH CONFLICTS HARMLESS TO ALL CONCERNED THEREFORE, THE CORPORATIONS AFFIRMATIVE POLICY SHALL BE TO REQUIRE THAT ALL ACTUAL OR APPARENT CONFLICTS IN APPARENT CONFLICTS HARMLESS TO ALL CONCERNED INVOLVEMENT IN THE AFFAIRS OF THE CORPORATION BY PERSONS HAVING SUCH CONFLICTS THIS POLICY SHALL APPLY TO THE DIRECTORS, OFFICERS, AGENTS AND EMPLOYEES OF THE CORPORATION, INCLUDING ADVISORY COUNCIL MEMBERS, OFFICE VOLUNTEERS AND INDEPENDENT CONTRACTOR PROVIDERS OF SERVICES AND MATERIALS. THE CORPORATIONS MANAGEMENT SHALL HAVE THE AFFIRMATIVE OBLIGATION TO PUBLICIZE PERSONS HAVING SUCH CONFLICTS ERECRIBED AND APPARENT CONFLICTY SHALL HAVE THE AFFIRMATIVE OBLIGATION TO PUBLICIZ

990 Schedule O, Supplemental Information

Return Explanation

Reference	
FORM 990,	DEBATE OR OTHER SIMILAR INVOLVEMENT ON BEHALF OF THE CORPORATION WHEN ANY PERSON REQUESTS IN
PART VI,	WRITING, OR UPON ITS OWN INITIATIVE, THE BOARD AT ANY TIME MAY ESTABLISH FURTHER GUIDE LINES
SECTION B,	CONSISTENT WITH THE INTERESTS OF THE CORPORATION FOR THE RESOLUTION OF ANY REAL OR A PPARENT
LINE 12C	CONFLICTS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	LINE 15A THE CHARLOTTE COMMUNITY FOUNDATIONS CHIEF EXECUTIVE OFFICER/PRESIDENT/EXECUTIVE DIRECTOR (LEADERSHIP) FOR THE FOUNDATION IS REVIEWED ON A YEARLY BASIS, ON OR ABOUT THE ANNIVERSARY DATE OF THE EMPLOYMENT THE CHAIRMAN SELECTS A TASK FORCE CONSISTING OF MEMBERS OF CCF'S EXECUTIVE COMMITTEE, ALONG WITH ANY OTHER BOARD MEMBERS, TO BOTH REVIEW THE PERFORMANCE OF AND MEET WITH THE LEADERSHIP TO DISCUSS THEIR ASSESSMENT AND EXPECTATIONS FOR THE FUTURE ENGAGEMENT THE COMMITTEE FIRST MEETS INDEPENDENTLY OF THE LEADERSHIP TO IDENTIFY ANY SPECIFIC ISSUES/CONCERNS, THE DISCUSSION WILL TAKE INTO ACCOUNT ANY INFORMATION THAT THE LEADERSHIP WISHED TO PROVIDE TO THE COMMITTEE AREAS TO BE ADDRESSED INCLUDE SUCH JOB RESPONSIBILITIES AS PLANNING, OPERATIONS, GOVERNANCE, PUBLIC RELATIONS, DEVELOPMENT AND MARKETING, LINKAGES WITH OTHER FUNDRAISING AND PHILANTHROPIC GROUPS, FISCAL MANAGEMENT, GRANT MAKING, INVESTMENT MANAGEMENT AND FUNDRAISING IN ADDITION, GOALS AND/OR OBJECTIVES ESTABLISHED IN THE PREVIOUS YEAR ARE REVIEWED ALONG WITH AREAS REQUIRING IMPROVEMENT AND/OR ACCOMPLISHMENTS THE COMMITTEE THEN MEETS WITH THE LEADERSHIP TO DISCUSS OUTCOMES OF THEIR INDEPENDENT ASSESSMENT DURING THE DISCUSSION NEW GOALS, AS APPROPRIATE, ARE ADDRESSED AND AGREED UPON BY ALL PARTIES COMPENSATION FOR LEADERSHIP IS MADE AFTER AN ANNUAL REVIEW OF PERFORMANCE MADE BY CHAIRMAN AND VICE CHAIRMAN THEIR RECOMMENDATION IS THEN SENT TO BE APPROVED BY THE ENTIRE CCF BOARD THE LEADERSHIP IS HIRED ON A ONE YEAR CONTRACT PERIOD, TO BE RENEWED BY THE MUTUAL AGREEMENT OF BOTH PARTIES LINE 15B THE EXCUTIVE DIRECTOR AND DIRECT SUPERVISORS CONDUCT ANNUAL PERFORMANCE REVIEWS WITH KEY EMPLOYEES ON THEIR ANNIVERSARY DATE OF HIRE BASED ON OVERALL PERFORMANCE (GOALS ARE ESTABLISHED IN ADVANCE) DIRECT SUPERVISORS CONDUCT ANNUAL PERFORMANCE (GOALS ARE ESTABLISHED IN ADVANCE) DIRECT SUPERVISORS CONDUCT ANNUAL PERFORMANCE (GOALS ARE

Return Explanation

FORM 990, THE GOVERNING DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST
PART VI,
SECTION C,
LINE 19

Return Explanation
Reference

LINE 9

FORM 990, PART XI.

AGENCY REVENUES -228,810 AGENCY EXPENSES 16,884

Return Reference
FORM 990, PART XII,

PART XII,
LINE 2C
AUDIT
REVIEW
PROCESS