**Return of Private Foundation** 

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990PF for instructions and the latest information.

Open to Public Inspection

OMB No 1545-0047

For ca	lendar year 2019 or tax year beginning	-	, 2019, and end		, 20
Name o	f foundation			A Employer identi	fication number
The	Baker Foundation			63-08436	636
Number	r and street (or P O box number if mail is not delivered to	street address)	Room/suite	B Telephone numb	per (see instructions)
	. Box 1469	<del></del>		<u> </u>	-7826
City or t	town, state or province, country, and ZIP or foreign postal	code		C If exemption applic	enting is
				pending check her	
	atur, AL 35602-1469				
G Che	eck all that apply Initial return	<del></del>	of a former public cha	, and an angular sugar man	
	Final return	Amended ret		2 Foreign organize 85% test, check	
Ob.	Address change	Name change		computation .	▶ ∟
	eck type of organization X Section 501(		1 V.	E If private foundation	on status was terminated
	Section 4947(a)(1) nonexempt charitable trust	Other taxable pr		•	b)(1)(A), check here .
	market value of all assets at J Accou		asn Accruai	L	s in a 60-month termination
		her (specify)	and house \	— under section 507(t	o)(1)(B) check here .
	\$ 3,784,485.62 (Part I, 0	column (a), must be on ca	asn basis )		(d) Disbursements
Part	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d)	(a) Revenue and expenses per	(b) Net investment	(c) Adjusted net	for charitable
	may not necessarily equal the amounts in	books	income	income	purposes (cash basis only)
, $\top$	column (a) (see instructions) )		<del></del>	•	, , , , , , , , , , , , , , , , , , , ,
$\int_{\mathbf{x}} \left  \frac{1}{2} \right $	Contributions gifts grants etc received (attach schedule) .  Check If the foundation is not required to		4		<del>-</del> ,
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	attach Sch B	88,524.38	88,524.38		
3	Dividends and interest from securities	00,324.30	00/321.30	<del></del>	
5a	_ ```	· <del></del>			
	Net rental income or (loss)				
	Net gain or (loss) from sale of assets not on line 10	8,956.31			
6 d d		0/300:02		RECEI	VED
6 6 7	Capital gain net income (from Part IV, line 2)	<del></del>	8,956.31		
8 20	Net short-term capital gain		,	33	2020 8
9	Income modifications	•		) MAY 2 2	2020 0
10a	Gross sales less returns and allowances				
ь	Less Cost of goods sold .		,	OGDEN	V, UT
, с	Gross profit or (loss) (attach schedule)	<u>-</u>			
11	Other income (attach schedule)				
c 11 12	Total. Add lines 1 through 11	97,480.69	97,480.69		
13	Compensation of officers, directors, trustees, etc	11,434.00	1,715.00		9,719.00
<b>≆</b>	Other employee salaries and wages			- <del></del>	
<b>5</b> 15	Pension plans, employee benefits				
16 a	Legal fees (attach schedule)	19,046.71	3,240.00		12,960.00
Р	Accounting fees (attach schedule)				61.000.00
dministrative Expended 12 12 12 12 12 12 12 12 12 12 12 12 12	Other professional fees (attach schedule)	54,299.40	30,299.40		24,000.00
E 17	Interest	20 000 00			
<u>.</u>	Taxes (attach schedule) (see instructions)	30,000.00			
<u>E</u> 19	Depreciation (attach schedule) and depletion.				
~	Occupancy	237.88			
21	Travel, conferences, and meetings	231.00			<u> </u>
E 22	Printing and publications				
ating 24	Other expenses (attach schedule)				
(O)	Total operating and administrative expenses.  Add lines 13 through 23	115,017.99	35,254.40		46,679.00
Jed 0 25	Contributions, gifts, grants paid	279,000.60	33/234.40		279,000.60
26	Total expenses and disbursements Add lines 24 and 25	394,018.59	35,254.40	<del></del>	325,679.60
27	Subtract line 26 from line 12	55.,010.05	25,251.10	, ,	•
- 1	Excess of revenue over expenses and disbursements	-297,405.35			
	Net investment income (if negative, enter -0-)	22., 100.00	62,226.29		
- 1	Adjusted net income (if negative, enter -0-).		-, - <del></del>		Form 990-PF (2019)

9E1410 1 000

P	art II	Balance Sheets Attached schedules and amounts in the	Beginning of year	End	of year
		description column should be for end-of-year amounts only (See instructions )	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	40,495.39	1,776.20	1,776.20
		Savings and temporary cash investments	803,779.32	699,854.15	699,854.15
		Accounts receivable >			
		Less allowance for doubtful accounts ▶			
		Pledges receivable ▶			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable			
		Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule)			
		Less allowance for doubtful accounts ▶			
ţ	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
ä	10a	Investments - U S $$ and state government obligations (attach schedule), $$ .			
	b	Investments - corporate stock (attach schedule)	2,990,945.29	2,836,184.30	3,082,855.27
		Investments - corporate bonds (attach schedule),			
		Investments - land, buildings, and equipment basis			g come on the m
		Less accumulated depreciation (attach schedule)			
	12	Investments - mortgage loans		<u></u> _	
		Investments - other (attach schedule)			
		Land, buildings, and equipment basis			,
		equipment basis Less accumulated depreciation (attach schedule)			
		Other assets (describe >)		· <del></del> -	
		Total assets (to be completed by all filers - see the		0 500 014 65	2 704 405 60
		instructions Also, see page 1, item I)	3,835,220.00	3,537,814.65	3,784,485.62
		Accounts payable and accrued expenses			
,,		Grants payable			
ij.		Deferred revenue			
Ē	20	Loans from officers, directors, trustees, and other disqualified persons		<del></del>	
Liabilities		Mortgages and other notes payable (attach schedule)			
_	22	Other liabilities (describe ▶)	-		
	23	Total liabilities (add lines 17 through 22)	0.00	0.00	
$\neg$		Foundations that follow FASB ASC 958, check here			
nces		and complete lines 24, 25, 29, and 30.			
lan	24	Net assets without donor restrictions			
Ba	25	Net assets with donor restrictions			
힏	24 25 26	Foundations that do not follow FASB ASC 958, check here			
Ē		and complete lines 26 through 30			
Ö	26	Capital stock, trust principal, or current funds	3,835,220.00	3,537,814.65	
ţ	27	Paid-in or capital surplus, or land, bldg , and equipment fund			
Se	28	Retained earnings, accumulated income, endowment, or other funds $\ \ .$			
Ä	29	Total net assets or fund balances (see instructions)	3,835,220.00	3,537,814.65	
힐	27 28 29 30	Total liabilities and net assets/fund balances (see			
		instructions)		3,537,814.65	<u> </u>
		Analysis of Changes in Net Assets or Fund Bala		must oarso with	T
1		al net assets or fund balances at beginning of year - Part			3 838 330 00
_		-of-year figure reported on prior year's return)			3,835,220.00
		er amount from Part I, line 27a			-297,405.35
		er increases not included in line 2 (itemize)			3,537,814.65
		lines 1, 2, and 3		5	3,331,014.03
2	Tota	al net assets or fund balances at end of year (line 4 minus	s line 5) - Part II, column (		3,537,814.65
	1016	a net assets of fund balances at end of year fille 4 filling	s and by it dittil, columning	-,, <u>-</u> -,   <b>0</b>	Form <b>990-PF</b> (2019)

	990-PF (2019)					Page 3
Par	t IV Capital Gains	and Losses for Tax on Inve	estment Income			
		scribe the kind(s) of property sold (for each warehouse, or common stock, 200		(b) How acquired P - Purchase		( <b>d)</b> Date sold (mo , day, yr )
1 2	SEE ATTACHED SCH	<u></u>		D - Donation P		
b	DEB MITACHED DCM					
	•					
d						
<u>e</u>		(0.0)	(g) Cost or other basis		(h) Coro es (le	
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	plus expense of sale		(h) Gain or (lo ((e) plus (f) minu	
<u>a</u> b	163,717.30		154,760.99			8,956.31
d						
<u>e</u>	Complete only for assets sh	nowing gain in column (h) and owned	by the foundation on 12/31/69			
	Complete only for assets si	<u></u>	T		Gains (Col (h) ga (k), but not less t	
(	i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	001	Losses (from co	
а						8,956.31
b						
c						
d						
е						
2	If gain, also enter in Pa	or (net capital loss) {   If (li ain or (loss) as defined in sections	structions If (loss), enter -0- in $\}$	3	<u>.</u>	8,956.31
Par		1 1 0 1: 40.404 \ f = D :	duced Tax on Net Investment I		***	
Was		the section 4942 tax on the distrib	outable amount of any year in the b	ase perp	d?	Yes X No
		't qualify under section 4940(e)		ing ony or	trice	
1_	Labor conference		ar, see the instructions before make	ing any er	(d)	
Cale	(a) Base penod years indar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets		Distribution ra (col (b) divided by	
	2018	637,238.18	3,874,009.11			0.1645
	2017	430,333.81				0.1070
	2016	247,808.38		1		0.0686
	2015	163,791.00	"f	1		0.0499
	2014	118,400.00				0.0417
					_	
2				2		0.4317
3			de the total on line 2 by 5 0, or by			
	the number of years the	foundation has been in existence	ıf less than 5 years	3		0.0863
4	Enter the net value of no	oncharitable-use assets for 2019 f	from Part X, line 5	4	3,69	37,346.53
5	Multiply line 4 by line 3.			5	3:	18,218.01
6	Enter 1% of net investme	ent income (1% of Part I, line 27b)		6		622.26
7	Add lines 5 and 6			1 1		
•				7	3	18,840.27

Pai	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - se	e instr	uction	<u>s)</u>
1a	Exempt operating foundations described in section 4940(d)(2), check here  and enter "N/A" on line 1			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check		622	.26
	here ▶ X and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations, enter 4% of			
	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)			
3	Add lines 1 and 2		622	<u>.26</u>
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)			
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0		622	.26
6	Credits/Payments			
а	2019 estimated tax payments and 2018 overpayment credited to 2019 6a 9, 985.45			
þ	Exempt foreign organizations - tax withheld at source			
С	Tax paid with application for extension of time to file (Form 8868) 6c			
d	Backup withholding erroneously withheld	,		4.5
7	Total credits and payments Add lines 6a through 6d		985	.45
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached			
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed		262	1.0
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		<u>, 363</u>	.19
11 Por	Enter the amount of line 10 to be Credited to 2020 estimated tax ▶ 9, 363.19 Refunded ▶ 11   t VII-A Statements Regarding Activities			
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did		Yes	No
18	participate or intervene in any political campaign?	1 .	163	X
h	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See th	<u> </u>	<u> </u>	
D	instructions for the definition	1 b	-	X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any material	<u> </u>	1	
	published or distributed by the foundation in connection with the activities	'		
_	Did the foundation file Form 1120-POL for this year?	1c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
u	(1) On the foundation $\blacktriangleright$ \$			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
	on foundation managers   \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, article	s		
	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	<u> </u>	<u>X</u> _
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		<u> </u>
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5	ļ	<u>X</u> _
	If "Yes," attach the statement required by General Instruction T		1	
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that			
	conflict with the state law remain in the governing instrument?	6	<u> </u>	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	X_	<del>                                     </del>
8a	·			
	ALABAMA	-		
þ	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		,	
_	(or designate) of each state as required by General Instruction G <sup>2</sup> If "No," attach explanation		<u> </u>	<del> </del>
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) of the sectio			
	4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV If "Yes.			,
	complete Part XIV		+	X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing the			x
	names and addresses	<u> </u>		-

Pai	rt VII-A Statements Regarding Activities (continued)	_		
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," attach schedule See instructions	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
	person had advisory privileges? If "Yes," attach statement See instructions	12		_X_
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address ► N/A			
14	The books are in care of ► MARK DANIEL MALONEY  Telephone no ► 256-353-	7826	5	
	Located at ▶ 201 SECOND AVENUE, S.E., DECATUR, AL ZIP+4 ▶ 35601			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		▶	
	and enter the amount of tax-exempt interest received or accrued during the year			
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority		Yes	No
	over a bank, securities, or other financial account in a foreign country?	16	<u></u>	<u>X</u>
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of			
	the foreign country ▶	<u> </u>		
Par	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year, did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person? Yes X No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes X No	7" - 1	n 4	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			
	foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	<b>∕</b> ₩ '	, ,	•
h	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in			
	Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	,	X
	Organizations relying on a current notice regarding disaster assistance, check here			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
-	were not corrected before the first day of the tax year beginning in 2019?	1c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines			,
	6d and 6e) for tax year(s) beginning before 2019?	j		
	If "Yes," list the years ,,,			
þ	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to			
	all years listed, answer "No" and attach statement - see instructions )	2b	•	
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here	£31	1.00	ř.
	•			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			
	at any time during the year?			
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the	26		
	foundation had excess business holdings in 2019)	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a 730	-i. 1	X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			x
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b	n DE	(2010)

Fal	t VII-B Statements Regarding Activities	for Which Form	4720 May Be Red	uired (cont	inued)			
5a	During the year, did the foundation pay or incur any ame	ount to					Yes	No
	(1) Carry on propaganda, or otherwise attempt to influ	ence legislation (section	n 4945(e))?	. Yes	X No			
	(2) Influence the outcome of any specific public ele	ection (see section 4	1955), or to carry o	n,				
	directly or indirectly, any voter registration drive?			. Yes	X No			
	(3) Provide a grant to an individual for travel, study, or o			1	X No			,
	(4) Provide a grant to an organization other than a							
	section 4945(d)(4)(A)? See instructions			4 1	X No			
	(5) Provide for any purpose other than religious, cl							
	purposes, or for the prevention of cruelty to children	or animals?		. Yes	X No			
b	If any answer is "Yes" to 5a(1)-(5), did any of the	transactions fail to	qualify under the	exceptions des	scribed in			
	Regulations section 53 4945 or in a current notice regar	ding disaster assistan	ce? See instructions,			5b		
	Organizations relying on a current notice regarding disa	ster assistance, check	here		▶[			
С	If the answer is "Yes" to question 5a(4), does the	foundation claim e	xemption from the	tax				1
	because it maintained expenditure responsibility for the	grant?		. Yes	No			
	If "Yes," attach the statement required by Regulations s	=						
6a	Did the foundation, during the year, receive any fur	nds, directly or indire	ectly, to pay premiu	ms				
	on a personal benefit contract?			Yes	X No			
b	Did the foundation, during the year, pay premiums, dire					6b		X
	If "Yes" to 6b, file Form 8870							
7a	At any time during the tax year, was the foundation a p	arty to a prohibited tax	shelter transaction?	. Yes	X No			
b	If "Yes," did the foundation receive any proceeds or ha	ve any net income attr	ibutable to the transact	ion?		7b		
8	Is the foundation subject to the section 4960 tax on page	yment(s) of more tha	n \$1,000,000 in					
	remuneration or excess parachute payment(s) during the	year?		. Yes	X No			
Par	Information About Officers, Directo	rs, Trustees, Fou	ndation Manager	s, Highly Pa	aid Emplo	yees,		
1	List all officers, directors, trustees, and foundat							
	(a) Name and address	(b) Title, and average hours per week	(c) Compensation (If not paid,	(d) Contribut employee bene	efit plans	(e) Expens		
	TARTE CALLED TO THE CALLED TO	devoted to position	enter -0-)	and deferred con	npensation	Other an	Owanice	
SEE	ATTACHED SCHEDULE.							
				1				
							<i>/</i>	
							^	
						***	<i>/</i> ^	
2	Compensation of five highest-paid employees	(other than thos	e included on lin	e 1 - see i	nstruction	s). If no	one.	
2	Compensation of five highest-paid employees	(other than thos	e included on lin			s). If no	one, o	enter
	"NONE."	(b) Title, and average		(d) Contribu	tions to	(e) Expens	se accou	ınt,
	"Novie "	·	e included on lin	(d) Contribu	tions to benefit eferred		se accou	ınt,
	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,
(a)	"NONE."  Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week		(d) Contribute employee by plans and de	tions to benefit eferred	(e) Expens	se accou	ınt,

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)				
3	Five I	highest-paid independent contractors for professional services. See instructions. If none, ente	r "NONE	."
		(a) Name and address of each person paid more than \$50,000 (b) Type of service		(c) Compensation
NO	NE			•
				<del></del>
				•
	_			<del></del>
		· · · · · · · · · · · · · · · · · · ·		
Tota	I numbe	er of others receiving over \$50,000 for professional services	▶	NONE
	t IX-A			
Lis	t the four	ndation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the nuis and other beneficianes served, conferences convened, research papers produced, etc.	ımber of	Expenses
1 1	1/A			
_				
_				
2 _				
_				
3 _				
-				
4				
_				
Par	t IX-B	Summary of Program-Related Investments (see instructions)		
De	scribe th	e two largest program-related investments made by the foundation during the tax year on lines 1 and 2		Amount
1 <u>N</u>	I/A			
_				
2				
_				
All	other pro	ogram-related investments. See instructions		
3 N	I/A			
_				
T-4-		man 4 through 2	_	

Pai	Minimum Investment Return (All domestic foundations must complete this part. Foresee instructions.)	eign foun	dations, 
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
а	Average monthly fair market value of securities	1a	2,969,365.50
	Average of monthly cash balances	1b	774,133.52
	Fair market value of all other assets (see nstructions)		
d		1d	3,743,499.02
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)	]	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	3,743,499.02
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see		
	instructions)	4	56,152.49
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	3,687,346.53
6	Minimum investment return. Enter 5% of line 5	6	184,367.33
Pai	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating four and certain foreign organizations, check here ▶ and do not complete this part)	ndations	
1	Minimum investment return from Part X, line 6	1	184,367.33
2 a	Tax on investment income for 2019 from Part VI, line 5		
b	Income tax for 2019 (This does not include the tax from Part VI) 2b	]	
	Add lines 2a and 2b	2c	622.26
3	Distributable amount before adjustments Subtract line 2c from line 1	3	183,745.07
4	Recoveries of amounts treated as qualifying distributions		
5	Add lines 3 and 4		183,745.07
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	183,745.07
	t XII Qualifying Distributions (see instructions)	T F	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	-	325,679.60
	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the	j	
a	and the same of th	3a	
	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	325,679.60
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income	_	***
_	Enter 1% of Part I, line 27b See instructions		622.26
6	Adjusted qualifying distributions. Subtract line 5 from line 4		325,057.34
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculated qualifies for the section 4940(e) reduction of tax in those years	aiculating	wnether the foundation

Pa	irt XIII Undistributed Income (see instr	uctions)			
1	Distributable amount for 2019 from Part XI,	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
•	i i i i i i i i i i i i i i i i i i i				183,745.07
_	Undistributed income, if any, as of the end of 2019				103//13.01
	•				
	Enter amount for 2018 only				
	Total for prior years 20,20,20,20			_	
a					
	From 2015				
_					
	· · · · · · · · · · · · · · · · · · ·	907 217 92			
	Total of lines 3a through e	807,217.82			
4	Qualifying distributions for 2019 from Part XII, line 4 > \$ 325,679.60				
_					
	Applied to 2018, but not more than line 2a				
b	Applied to undistributed income of prior years (Election required - see instructions),				
c	Treated as distributions out of corpus (Election				
	required - see instructions)				183,745.07
	Applied to 2019 distributable amount	141 024 52			103,743.07
	Remaining amount distributed out of corpus Excess distributions carryover applied to 2019	141,934.53			<del></del>
	(If an amount appears in column (d), the same amount must be shown in column (a) )				
6	Enter the net total of each column as indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5	949,152.35			
b	Prior years' undistributed income Subtract	,			
	line 4b from line 2b				
С	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable				
	amount - see instructions				`
е	Undistributed income for 2018 Subtract line 4a from line 2a Taxable amount - see instructions				
	Undistributed income for 2019 Subtract lines				
•	4d and 5 from line 1. This amount must be				
	distributed in 2020				
7	Amounts treated as distributions out of corpus				
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (Election may be				
	required - see instructions)				
8	Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions)	0.00			
9	Excess distributions carryover to 2020.	•			
	Subtract lines 7 and 8 from line 6a	949,152.35			
10	Analysis of line 9				
а	Excess from 2015 3,742.80				
b	Excess from 2016 68,033.02				
C	Excess from 2017 235, 269.28	-			
d	Excess from 2018 500, 172.72				
θ	Excess from 2019 141, 934.53				5 000 PE (2014)

Page <b>10</b>
4,942(j)(5)
(e) Total
·····
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e in assets at
the foundation
the foundation
portion of the
portion of the
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Form 990-PF (2019)

Form 990-PF (2019)

Part XV Supplementary Information (	continued)			
3 Grants and Contributions Paid During Recipient Name and address (home or business)	ing the Year or App	roved for	Future Payment	T
Recipient	show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
a Paid during the year				270 000 61
SEE ATTACHED SCHEDULE.			1	279,000.61
				,
			•	
				•
		•		
		İ		
Total			▶ 3a	279,000.61
<b>b</b> Approved for future payment	,			
				•
		· ·		·
,				
		1	<u> </u>	

Part XVI-A Analysis of I	ncome-Producing A	ctivities			
Enter gross amounts unless otherw	ise indicated Uni	related business income	Excluded by	y section 512, 513, or 514 (d)	(e) Related or exempt function income
1 Program service revenue	Business co		Exclusion code	Amount	(See instructions)
a			<u> </u>		
b		-	<del></del>		<u> </u>
c					<u> </u>
d					
е					
f					
g Fees and contracts from govern	nment agencies				
2 Membership dues and assessme	-				
•					
3 Interest on savings and temporary ca			14	88,524.38	
4 Dividends and interest from sec				55/522355	
5 Net rental income or (loss) from					<del></del>
a Debt-financed property			<u> </u>		
b Not debt-financed property .					<del></del>
6 Net rental income or (loss) from pe	ersonal property				
7 Other investment income					· · · · · · · · · · · · · · · · · · ·
8 Gain or (loss) from sales of assets of	her than inventory		18	8,956.31	
9 Net income or (loss) from specia	al events · · ·				
10 Gross profit or (loss) from sales	l l				
11 Other revenue a					
b					
c					
d					<del>-</del> -
e					<u> </u>
12 Subtotal Add columns (b), (d), a	and (e)			97,480.69	
13 Total Add line 12, columns (b),					97,480.69
(See worksheet in line 13 instruction					3,7100.03
	of Activities to the	Accomplishment	of Exempt Puri	noses	
	f the foundation's exer	npt purposes (other	han by providing	e) of Part XVI-A contribi	s) (See instructions)
	<del></del>				
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Par	t XVI	Information Ro Organizations	egarding T	ransfers to	and Transa	ctions and	Relationship	s With	Nonchar	ritable	Ex	empt
	ın se orgar	he organization direct ection 501(c) (other nizations?	than sect	on 501(c)(3)	organization	s) or in sec	ction 527, rel				Yes	No
а		sfers from the reportir	•		•	-				1a(1)		х
	` '	ther assets								1a(2)		X
		r transactions									-	
		ales of assets to a no										<u>X</u>
	(2) P	urchases of assets fro	om a noncha	arıtable exempt	organization.					1b(2)		<u>X</u>
	(3) R	ental of facilities, equi	pment, or ot	her assets						1b(3)		X
	(4) R	eimbursement arrang	ements							1b(4)		<u>X</u>
	(5) Lo	oans or loan guarantee	es		<i>.</i>					1b(5)		X
		erformance of service										X_
		ng of facilities, equipm										<u> X</u>
	value value	e answer to any of the of the goods, other in any transaction or	assets, or s	ervices given l	by the reporti	ng foundation	n If the founda	ation rec	eived less	than f	air m	arket
(a) Li	ne no	(b) Amount involved	(c) Name	of noncharitable	exempt organization	on (d) De	escription of transfe	ers, transact	ions, and shar	ing arrar	ngeme	nts
			<u> </u>									
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	_		n 70000000000000									
		MMB 1 111									***********	*******
	descr	e foundation directly ribed in section 501(c)	(other than	section 501(c			ore tax-exempt	organiza	ations	Ye	s X	 ] No
<u> </u>	ir "Ye	es," complete the followant (a) Name of organization			) Type of organiza	ation	-	n Description	on of relations	hin		
		(a) Name of organization	·		ij Type of organiza	311011		) Description	On Oriciations			
					-							
		·			-							
		er pendice of penury I declared and complete Declaration of						the best of	my knowledg	e and be	eli <b>e</b> f it	is true
Sign							,	ر آ	May the IRS	diecitee	thie	cetum
_		<u> </u>			5-13-2	<u> 0                                   </u>	CLATTON)		with the pre			
Here	Sı	gnature of officer or trustee		Date	e 1	Title			See instructions	X	Yes	No
		Print/Tune proports	me.	Procedur	Asinostii A		Date		, , , , ,	TIN		
Paid		Print/Type preparer's na		Prepaler	's signature		5-13-2°	Chec	ر" لــــا <sup>™</sup>			0.7
	arer	MARK DANIEL		15/4	L river	A				P012		3 /
			LACKBURN		AND SCHO	PPERT, LL	iC	Firm's EIN	▶ 63-	1190	364	
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									For	m 33U	-rr	(2019)

THE BAKER FOUNDATION

EIN: 63-0843636

2019 FORM 990-PF

PART I, LINE 16c OTHER PROFESSIONAL FEES

	· (a) <u>Total</u>	(b) Net <u>Investment</u>	(d) <u>Charıtable</u>	9
Keel Poınt, LLC:	\$26,511.45	\$26,511.45	ŵ	00.00
Oakworth Capıtal:	\$ 3,787.95	\$ 3,787.95	ď	0.00
Trudy Grısham	\$24,000.00	\$ 0.00	\$24,000.00	.00
Total	\$54,299.40	\$30,299.40	\$24,000.00	. 00

5-40500 OPF 19

## THE BAKER FOUNDATION EIN: 63-0843636

## 2019 FORM 990-PF PART II, BALANCE SHEET LINE 16(c) FAIR MARKET VALUE TOTAL ASSETS

Oakworth Capital Bank Custody Account Number 22540000307, Schedule Attached:

Oakworth Capital Cash Sweep Account:	\$ 699,854.15
Equities:	\$ 3,082,855.27
Total	\$ 3,782,709.42
Oakworth Capital Bank Checking Account Number 200007225:	<u>\$ 1,776.20</u>
Total	\$ 3,784,485.62

5-40500 A 19

THE BAKER FOUNDATION EIN 63-0843636 2019 FORM 990-PF CAPITAL GAIN (LOSS) SCHEDULE

DESCRIPTION OF ASSET	DATESOLD	SALES PRICE	COST/BASIS	GAIN (LOSS)
157 SHARES TESARO INC	01/24/19	11,775 00	4,235 86	7,539 14
79 SHARES DUN & BRADSTREET CORP - CASH MERGER	02/11/19	11,455 00	11,205 36	249 64
552 SHARES ATHENAHEALTH INC - CASH MERGER	02/12/19	74,520 00	82,507 44	-7,987 44
733 SHARES - USG CORP	04/25/19	31,885 50	31,606 96	278 54
730 SHAREES TRIBUNE CO NEW	09/19/19	34,081 80	25,205 37	8,876 43
TOTAL		163,717 30	154,760 99	8,956 31

THE BAKER FOUNDATION

EIN: 63-0843636 2019 FORM 990-PF

PART VIII

INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, FOUNDATION MANAGERS, HIGHLY PAID EMPLOYEES, AND CONTRACTORS

## OFFICERS AND BOARD OF DIRECTORS

Name and Address	Title and Average Hours Per Week Devoted to Position	Compensation	Contributions Employee Benefit Plan & Deferred Compensation	Expense Account Other Allowances
Cındy Strıckland 3836 Forest Glen Drıve Bırmıngham, AL 35213	President Director -5- hours	\$ 8,800.00	-0-	-0-
Becky Wachholz 47 Sea Marsh Road Fernandına Beach, FL 32034	Chair of Board Director -0- hours	-0-	-0-	-0-
Charles R. Paler 823 Jackson Street, S,E. Decatur, AL 35601	Secretary Dırector -2- hours	\$ 2,634.00	-0-	-0-

5-40500 BOD 19

INSTITUTION	RELATIONSHIP	STATUS	PURPOSE	AMOUNT .
Decatur Youth Symphony	None		Charitable	1,000 00
Phillips Brooks House Association	None		Charitable	4,000 00
Decatur Public Library	None		Charitable	4,000 00
University of Alabama - UA Libraries Special Collections Preservation and Conservation Fund	None		Charitable	20,000 00
Cook Museum of Natural Science	None	POF	Charitable	40,000 00
Bascom Museum	None		Charitable	21,500 00
Daniel Memorial, Inc	None		Charitable	3,000 00
League Club	None		Charitable	1,500 00
Menninger Clinic - Foundation	None		Charitable	25,000 00
City of Decatur - Cemetery Project	None		Charitable	105,700 60
Decatur Morgan County Minority Development Association	None		Charitable	2,500 00
American Morgan Horse Ed Char. Trust	None		Charitable	1,500 00
Decatur Morgan Hospital Foundation	None		Charitable	2,500 00
Highlands Cashiers Health Foundation	None		Chantable	00 008'9
Decatur City Schools Foundation	None		Charitable	5,000 00
Community Fdtn for Greater Decatur - Decatur Downtown Redevelopment Authority	None		Charitable	25,000 00
Highlands Literacy Council	None		Charitable	10,000 00

Total

279,000.60