[redacted] 949100906812 1

EXTENDED TO NOVEMBER 16, 2020

Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

1912

OMB No 1545-0047

2019

Open to Public Inspection

For calendar year 2019 or tax year beginning , and ending

Name of foundation THE JOSEPH M. BRYAN FOUNDATION	A Employer identification number 56-1548051
Number and street (or P O box number if mail is not delivered to street address) / Room/suite P.O. BOX 14829	B Telephone number (336) 378-5396
City or town, state or province, country, and ZIP or foreign postal code GREENSBORO, NC 27415	C If exemption application is pending, check here ▶ ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change	D 1. Foreign organizations, check here ▶ ☐ 2 Foreign organizations meeting the 85% test check here and attach computation ▶ ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation	E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶$ 74,107,972. J Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) (Part I, column (d), must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐

04

Part I **Analysis of Revenue and Expenses** (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

3/4

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	13,620.		N/A	
	2 Check ▶ ☐ if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	95,391.	95,391.		STATEMENT 1
	4 Dividends and interest from securities	1,337,585.	1,337,585.		STATEMENT 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	878,711.			
	b Gross sales price for all assets on line 6a 21,533,827.				
	7 Capital gain net income (from Part IV, line 2)		878,711.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
	b Less Cost of goods sold				
	c Gross profit or (loss)				
	11 Other income	33,778.	33,778.		STATEMENT 3
	12 **Total.** Add lines 1 through 11	2,359,085.	2,345,465.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	435,288.	23,901.		411,387.
	14 Other employee salaries and wages	53,400.	0.		53,400.
	15 Pension plans, employee benefits	53,269.	0.		53,269.
	16a Legal fees STMT 4	122,307.	6,692.		115,615.
	b Accounting fees STMT 5	37,143.	0.		37,143.
	c Other professional fees STMT 6	203,456.	203,456.		0.
	17 Interest	312,856.	172.		312,684.
	18 Taxes STMT 7	95,118.	26,749.		0.
	19 Depreciation and depletion	8,489.	0.		
	20 Occupancy	39,801.	0.		39,801.
	21 Travel, conferences, and meetings	3,326.	0.		3,326.
	22 Printing and publications				
	23 Other expenses STMT 8	60,664.	31,809.		28,855.
	24 **Total operating and administrative expenses.** Add lines 13 through 23	1,425,117.	292,779.		1,055,480.
	25 Contributions, gifts, grants paid	2,717,707.			2,717,707.
	26 **Total expenses and disbursements.** Add lines 24 and 25	4,142,824.	292,779.		3,773,187.
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-1,783,739.			
	b **Net investment income** (if negative, enter -0-)		2,052,686.		
	c **Adjusted net income** (if negative, enter -0-)			N/A	

RECEIVED NOV 23 2020 OGDEN, UT IRS-OSC

SCANNED FEB 03 2021

930

13

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year (a) Book Value	End of year (b) Book Value	End of year (c) Fair Market Value
Assets	1 Cash - non-interest-bearing	5,299.	6,630.	6,630.
	2 Savings and temporary cash investments	1,331,782.	989,531.	989,531.
	3 Accounts receivable ▶ 1,323.			
	Less: allowance for doubtful accounts ▶	2,425.	1,323.	1,323.
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶ 9,961,724.			
	Less: allowance for doubtful accounts ▶ 0.	9,240,365.	9,961,724.	9,961,724.
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock STMT 9	53,632,213.	50,934,773.	62,516,311.
	c Investments - corporate bonds			
	11 Investments - land, buildings and equipment basis ▶			
	Less accumulated depreciation ▶			
	12 Investments - mortgage loans			
	13 Investments - other STMT 10	74,453.	74,127.	52,831.
	14 Land, buildings, and equipment: basis ▶ 255,843.			
	Less accumulated depreciation ▶ 215,046.	49,286.	40,797.	40,797.
	15 Other assets (describe ▶ BRYAN PARK GOLF, LL)	538,825.	538,825.	538,825.
	16 **Total assets** (to be completed by all filers - see the instructions. Also, see page 1, item I)	64,874,648.	62,547,730.	74,107,972.
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees and other disqualified persons			
	21 Mortgages and other notes payable	7,089,673.	6,950,000.	
	22 Other liabilities (describe ▶)			
	23 **Total liabilities** (add lines 17 through 22)	7,089,673.	6,950,000.	
Net Assets or Fund Balances	**Foundations that follow FASB ASC 958, check here ▶ [X] and complete lines 24, 25, 29, and 30.**			
	24 Net assets without donor restrictions	57,784,975.	55,597,730.	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ [ ] and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 **Total net assets or fund balances**	57,784,975.	55,597,730.	
	30 **Total liabilities and net assets/fund balances**	64,874,648.	62,547,730.	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	57,784,975.
2	Enter amount from Part I, line 27a	2	-1,783,739.
3	Other increases not included in line 2 (itemize) ▶	3	0.
4	Add lines 1, 2, and 3	4	56,001,236.
5	Decreases not included in line 2 (itemize) ▶ TAX OVER BOOK ADJUSTMENT	5	403,506.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	55,597,730.

Part IV Capital Gains and Losses for Tax on Investment Income

SEE ATTACHED STATEMENT

	(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a				
b				
c				
d				
e	21,533,827.		21,473,645.	878,711.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a				
b				
c				
d				
e				878,711.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 } — **2** 878,711.

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):
If gain, also enter in Part I, line 8, column (c).
If (loss), enter -0- in Part I, line 8 — **3** N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e) Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col. (c))
2018	2,804,445.	62,222,421.	.045071
2017	4,872,289.	61,648,872.	.079033
2016	11,243,929.	61,831,421.	.181848
2015	6,198,472.	67,653,705.	.091621
2014	5,096,160.	72,505,980.	.070286

2	**Total** of line 1, column (d)	2	.467859
3	Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	.093572
4	Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	60,670,527.
5	Multiply line 4 by line 3	5	5,677,063.
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	20,527.
7	Add lines 5 and 6	7	5,697,590.
8	Enter qualifying distributions from Part XII, line 4	8	3,773,187.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.
See the Part VI instructions.

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	K-1: CAMDEN PRIVATE CAPITAL IV			
b	K-1: PIEDMONT ANGEL NETWORK TWO LLC			
c	K-1: IDR CURRENT INCOME RE STRATEGY 2011			
d	K-1: COHEN & STEERS GLOBAL REALTY PARTNERS III-TE			
e	PUBLICLY TRADED SECURITIES			
f	PUBLICLY TRADED SECURITIES - WASH SALE ADJ.			
g	BB&T ALTERNATIVES			
h	CAPITAL GAINS DIVIDENDS			
i				
j				
k				
l				
m				
n				
o				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				43,107.
b				401.
c				416,765.
d				-48,760.
e	21,373,632.		21,473,645.	-100,013.
f				38,069.
g				368,947.
h	160,195.			160,195.
i				
j				
k				
l				
m				
n				
o				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
	(i) F M V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				43,107.
b				401.
c				416,765.
d				-48,760.
e				-100,013.
f				38,069.
g				368,947.
h				160,195.
i				
j				
k				
l				
m				
n				
o				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter "-0-" in Part I, line 7 }	2	878,711.
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8	3	N/A

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: ______ (attach copy of letter if necessary-see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1% of Part I, line 27b		1	41,054.
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2	0.
3	Add lines 1 and 2		3	41,054.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4	0.
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-		5	41,054.
6	Credits/Payments:			
a	2019 estimated tax payments and 2018 overpayment credited to 2019	6a 44,560.		
b	Exempt foreign organizations - tax withheld at source	6b 0.		
c	Tax paid with application for extension of time to file (Form 8868)	6c 0.		
d	Backup withholding erroneously withheld	6d 0.		
7	Total credits and payments. Add lines 6a through 6d		7	44,560.
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached		8	0.
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶		9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶		10	3,506.
11	Enter the amount of line 10 to be: **Credited to 2020 estimated tax** ▶ 3,506. **Refunded** ▶		11	0.

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		X
	If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.			
c	Did the foundation file **Form 1120-POL** for this year?	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ $ 0. (2) On foundation managers. ▶ $ 0.			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2		X
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	X	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	X	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by *General Instruction T*	5		X
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least $5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	7	X	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions. ▶ NC			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G*? If "No," attach explanation	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV	9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X

923531 12-17-19

Part VII-A Statements Regarding Activities *(continued)*

			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address ▶ N/A

14 The books are in care of ▶ CAROLE SIMMS Telephone no. ▶ 336-378-5396

Located at ▶ 300 NORTH GREENE STREET, STE 1400, GREENSBORO, NC ZIP+4 ▶ 27401

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** - check here ▶ ☐

and enter the amount of tax-exempt interest received or accrued during the year ▶ 15 N/A

			Yes	No
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

				Yes	No
1a	During the year, did the foundation (either directly or indirectly)				
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☐ Yes ☒ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	N/A	1b		
	Organizations relying on a current notice regarding disaster assistance, check here	▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?		1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))				
a	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019?	☐ Yes ☒ No			
	If "Yes," list the years ▶ ______ , ______ , ______ , ______				
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement - see instructions.)	N/A	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ ______ , ______ , ______ , ______				
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2019 as a result of (**1**) any purchase by the foundation or disqualified persons after May 26, 1969; (**2**) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (**3**) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)	N/A	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?		4b		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a During the year, did the foundation pay or incur any amount to:				
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No			
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No			
(3) Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No			
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	☐ Yes ☒ No			
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No			
b If any answer is "Yes" to 5a(1)-(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	N/A	5b		
Organizations relying on a current notice regarding disaster assistance, check here	▶ ☐			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? N/A	☐ Yes ☐ No			
If "Yes," attach the statement required by Regulations section 53.4945-5(d).				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☒ No			
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b		X
If "Yes" to 6b, file Form 8870.				
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☒ No			
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year?	☐ Yes ☒ No			

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 12		435,288.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over $50,000 ▶ 0

923551 12-17-19

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than $50,000	(b) Type of service	(c) Compensation
FOX ROTHSCHILD LLP - 300 N GREENE STREET, SUITE 1400, GREENSBORO, NC 27401	LEGAL SERVICES	122,307.
Total number of others receiving over $50,000 for professional services	▶	0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ▶	0.

Part X Minimum Investment Return (All domestic foundations must complete this part Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	59,996,401.
b	Average of monthly cash balances	1b	1,504,415.
c	Fair market value of all other assets	1c	93,628.
d	**Total** (add lines 1a, b, and c)	1d	61,594,444.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	61,594,444.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	923,917.
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4	5	60,670,527.
6	**Minimum investment return.** Enter 5% of line 5	6	3,033,526.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	3,033,526.
2a	Tax on investment income for 2019 from Part VI, line 5 2a 41,054.		
b	Income tax for 2019. (This does not include the tax from Part VI.) 2b 4,881.		
c	Add lines 2a and 2b	2c	45,935.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	2,987,591.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	2,987,591.
6	Deduction from distributable amount (see instructions)	6	0.
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	2,987,591.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	3,773,187.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions** Add lines 1a through 3b Enter here and on Part V, line 8; and Part XIII, line 4	4	3,773,187.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b	5	0.
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	3,773,187.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				2,987,591.
2 Undistributed income, if any, as of the end of 2019				
a Enter amount for 2018 only			0.	
b Total for prior years: ____ , ____ , ____		0.		
3 Excess distributions carryover, if any, to 2019				
a From 2014 1,562,817.				
b From 2015 2,880,529.				
c From 2016 8,168,929.				
d From 2017 1,833,289.				
e From 2018				
f **Total** of lines 3a through e	14,445,564.			
4 Qualifying distributions for 2019 from Part XII, line 4: ▶ $ 3,773,187.				
a Applied to 2018, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2019 distributable amount				2,987,591.
e Remaining amount distributed out of corpus	785,596.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 **Enter the net total of each column as indicated below:**				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	15,231,160.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7	1,562,817.			
9 **Excess distributions carryover to 2020.** Subtract lines 7 and 8 from line 6a	13,668,343.			
10 Analysis of line 9:				
a Excess from 2015 2,880,529.				
b Excess from 2016 8,168,929.				
c Excess from 2017 1,833,289.				
d Excess from 2018				
e Excess from 2019 785,596.				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) Total
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter: (1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed					
c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year-see instructions.)

1 **Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ▶ [X] if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Part XV Supplementary Information *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
ACTION GREENSBORO 324 N. ELM ST. GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	ACTION GREENSBORO OPERATIONS AND YP SUPPORT	180,450.
ARTS GREENSBORO 200 N. DAVIE ST., SUITE 201 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	UNITED ARTS FUND CAMPAIGN, SPECIAL PROJECTS	83,750.
BRYAN NATIONAL COLLEGIATE TOURNAMENT P.O. BOX 14829 GREENSBORO, NC 27415	NONE	OTHER PUBLIC CHARITY	BRYAN COLLEGIATE GOLF TOURNAMENT	40,947.
CITY OF GREENSBORO 1ST TEE OF TRIAD P.O. BOX 236 CLEMMONS, NC 27012	NONE	OTHER PUBLIC CHARITY	UNRESTRICTED	1,212.
CITY OF GREENSBORO BRYAN GOLF COURSE 6275 BRYAN PARK RD. BROWNS SUMMIT, NC 27214	NONE	OTHER PUBLIC CHARITY	GENERAL IMPROVEMENTS	208,600.
Total SEE CONTINUATION SHEET(S)			▶ 3a	2,717,707.
b Approved for future payment				
ACC MEN'S TOURNAMENT (HALL OF CHAMPIONS) 1921 WEST LEE STREET GREENSBORO, NC 27403	NONE	OTHER PUBLIC CHARITY	ACC HALL OF CHAMPIONS EXHIBIT FUND	25,000.
ACTION GREENSBORO (OPERATING) 324 N. ELM ST. GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	OPERATING FUND	175,000.
ARTS GREENSBORO 200 N. DAVIE ST., SUITE 201 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	ANNUAL CAMPAIGN FUND	93,750.
Total SEE CONTINUATION SHEET(S)			▶ 3b	1,765,750.

Part XV Supplementary Information (continued)

3a Grants and Contributions Paid During the Year

Recipient: Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CITY OF GREENSBORO BRYAN PARK SOCCER COMPLEX 6105 TOWNSEND RD. BROWNS SUMMIT, NC 27214	NONE	OTHER PUBLIC CHARITY	CONSTRUCTION PROJECT	105,000.
COMMUNITIES IN SCHOOLS P.O. BOX 1347 GREENSBORO, NC 27402	NONE	OTHER PUBLIC CHARITY	SUPPORT COMMUNITIES IN SCHOOLS PROGRAMS	10,000.
COMMUNITY FOUNDATION OF GREATER GREENSBORO 330 S. GREENE ST #100 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	GENERAL OPERATIONS SUPPORT OF GUILFORD NONPROFIT CONSORTIUM	500,000.
EARNIE EDWARDS LEARNING CENTER 6310 BRYAN PARK ROAD BROWNS SUMMIT, NC 27214	NONE	OTHER PUBLIC CHARITY	COMPUTER/CAMERA UPGRADES	13,620.
ECONOMIC DEVELOPMENT PARTNERSHIP OF NC 15000 WESTON PARKWAY CARY, NC 27513	NONE	OTHER PUBLIC CHARITY	ECONOMIC DEVELOPMENT PARTNERSHIP OF NC ANNUAL SUPPORT	25,000.
FORGE GREENSBORO 115 WEST LEWIS STREET GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	GRANT FOR RENOVATIONS	5,000.
GREENSBORO CHAMBER OF COMMERCE 342 N. ELM ST. GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	2019 ANNUAL DINNER GOLD & BRONZE SPONSORSHIPS; 2019 COFFEE & CONVERSATION SPONSOR, 2019 STATE OF OUR COMMUNITY GOLD SPONSOR, 2018 GROW PLEDGE INSTALLMENT	58,925.
Total from continuation sheets				2,202,748.

Part XV Supplementary Information (continued)

3a Grants and Contributions Paid During the Year

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GREENSBORO COLISEUM 1921 WEST LEE STREET GREENSBORO, NC 27403	NONE	OTHER PUBLIC CHARITY	2019 ANNUAL SUPPORT FOR ACTIVITIES	25,000.
GREENSBORO JAYCEES HOLIDAY PARADE 315 S. GREENE ST., SUITE 200 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	PARADE BAND AND SUPPLIES	30,986.
GREENSBORO NATURAL SCIENCE CENTER 4301 LAWNDALE DR. GREENSBORO, NC 27455	NONE	OTHER PUBLIC CHARITY	2020 VISION CAMPAIGN	200,000.
GREENSBORO POLICE FOUNDATION P.O. BOX 26140 GREENSBORO, NC 27402	NONE	OTHER PUBLIC CHARITY	ANNUAL SUPPORT	10,053.
GREENSBORO SPORTS COUNCIL 2411 W. GATE CITY BLVD. GREENSBORO, NC 27403	NONE	OTHER PUBLIC CHARITY	2019 HAECO INVITATIONAL BASKETBALL TOURNAMENT	3,000.
GUILFORD COLLEGE 5800 W. FRIENDLY AVE. GREENSBORO, NC 27410	NONE	OTHER PUBLIC CHARITY	ANNUAL SUPPORT/CONTRIBUTION	200,000.
GUILFORD COUNTY SCHOOLS 712 N. EUGENE ST. GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	TICKETS FOR 6TH GRADE SCHOOL DAY, NATIONAL CHURCH ADOPT-A-SCHOOL INITIATIVE	14,000.
Total from continuation sheets				

Part XV Supplementary Information (continued)

3a Grants and Contributions Paid During the Year

Recipient: Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GUILFORD EDUCATION ALLIANCE 902 BONNER DR. JAMESTOWN, NC 27282	NONE	OTHER PUBLIC CHARITY	ANNUAL SUPPORT	35.
IGNITE THE SPIRIT P.O. BOX 39362 GREENSBORO, NC 27438	NONE	OTHER PUBLIC CHARITY	ANNUAL GOLF TOURNAMENT - GREENSBORO FIRE DEPARTMENT	500.
JUNIOR ACHIEVEMENT 3220 NORTHLINE AVE. GREENSBORO, NC 27408	NONE	OTHER PUBLIC CHARITY	SUPPORT JUNIOR LEAGUE PROGRAMS	2,400.
NAT GREENE KIWANIS CLUB P.O. BOX 10487 GREENSBORO, NC 27404	NONE	OTHER PUBLIC CHARITY	BRONZE SPONSORSHIP FOR LUNCHEON	650.
NATIONAL CONFERENCE FOR COMMUNITY AND JUSTICE 713 N. GREENE STREET GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	BROTHERHOOD/SISTERHOOD CITATION AWARD DINNER	7,500.
NC CENTER FOR NONPROFITS 1110 NAVAHO DRIVE, SUITE 200 RALEIGH, NC 27609	NONE	OTHER PUBLIC CHARITY	2019 FOUNDATION SUSTAINER	7,500.
PIEDMONT TRIAD CHARITABLE FOUNDATION 416 GALLIMORE DAIRY RD., STE. M GREENSBORO, NC 27409	NONE	OTHER PUBLIC CHARITY	ANNUAL SUPPORT	235,000.
Total from continuation sheets				

Part XV Supplementary Information (continued)

3a Grants and Contributions Paid During the Year

Recipient: Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PIEDMONT TRIAD PARTNERSHIP 416 GALLIMORE DAIRY RD GREENSBORO, NC 27409	NONE	OTHER PUBLIC CHARITY	2019 INVESTMENT FOR ECONOMIC DEVELOPMENT	75,000.
READY FOR SCHOOL, READY FOR LIFE 1416 YANCEYVILLE ST GREENSBORO, NC 27405	NONE	OTHER PUBLIC CHARITY	2019 PLEDGE; COLLABORATIVE EFFORT TO BUILD A CONNECTED, INNOVATIVE SYSTEM OF CARE FOR GUILFORD COUNTY'S YOUNGEST CHILDREN & FAMILIES	150,000.
ROTARY FOUNDATION 610 PASTEUR DR. GREENSBORO, NC 27403	NONE	OTHER PUBLIC CHARITY	JOE BRYAN ROTARIAN OF THE YEAR AWARD	2,000.
SALVATION ARMY 1311 S. EUGENE ST. GREENSBORO, NC 27406	NONE	OTHER PUBLIC CHARITY	THE SALVATION BOYS AND GIRLS CLUB SUPPORT	200,000.
STEPUP GREENSBORO 707 NORTH GREENE STREET GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	SPONSOR OF IMPACT LUNCHEON	1,000.
THE CEMALA FOUNDATION 330 S. GREENE ST., SUITE 101 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	SUPPORT FOR READY FOR SCHOOL, READY FOR LIFE	1,729.
UNITED WAY OF GREATER GREENSBORO 1500 YANCEYVILLE ST. GREENSBORO, NC 27405	NONE	OTHER PUBLIC CHARITY	CORPORATE CAMPAIGN GIFT	300,000.
Total from continuation sheets				

Part XV Supplementary Information (continued)

3a Grants and Contributions Paid During the Year

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
WYNDHAM CHAMPIONSHIP 416 GALLIMORE DAIRY RD, SUITE M GREENSBORO, NC 27409	NONE	OTHER PUBLIC CHARITY	DONATION FOR WYNDHAM CHAMPIONSHIP FOUNDATION & WYNDHAM INVITATIONAL JUNIOR-AM TEAM	5,500.
GIFT OF WARMTH 2200 E BESSEMER AVE GREENSBORO, NC 27405	NONE	OTHER PUBLIC CHARITY	PROVIDING HEATING ASSISTANCE IN THE PIEDMONT TRIAD	5,000.
INTERNATIONAL CIVIL RIGHTS CENTER AND MUSEUM 134 SOUTH ELM STREET GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	TO SUPPORT OPERATIONS	1,500.
NATIONAL FOOTBALL FOUNDATION 433 LAS COLINAS BLVD SUITE 1130 IRVING, TX 75039	NONE	OTHER PUBLIC CHARITY	SCHOLARSHIP SUPPORT	1,000.
GREEN HILL CENTER FOR NC ART 200 N. DAVIE ST. GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	SUPPORT OF THE ARTS	500.
GREENSBORO MEN'S CLUB FOUNDATION PO BOX 22052 GREENSBORO, NC 27420	NONE	OTHER PUBLIC CHARITY	GENERAL SUPPORT OF OPERATIONS	5,000.
GREENSBORO/GUILFORD CRIME STOPPERS PROGRAM 1106 MAPLE STREET GREENSBORO, NC 27405	NONE	OTHER PUBLIC CHARITY	GENERAL SUPPORT OF OPERATIONS	350.
Total from continuation sheets				

Part XV Supplementary Information (continued)

3b Grants and Contributions Approved for Future Payment

Recipient: Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
ATLANTIC COAST CONFERENCE 4512 WEYBRIDGE LANE GREENSBORO, NC 27407	NONE	OTHER PUBLIC CHARITY	ACC WOMEN'S TOURNAMENT	25,000.
BRYAN NATIONAL COLLEGIATE TOURNAMENT P.O. BOX 14829 GREENSBORO, NC 27415	NONE	OTHER PUBLIC CHARITY	BRYAN COLLEGIATE GOLF TOURNAMENT	37,000.
BRYAN PARK 6275 BRYAN PARK RD. BROWNS SUMMIT, NC 27214	NONE	OTHER PUBLIC CHARITY	GENERAL IMPROVEMENTS; SOCCER COMPLEX	75,000.
GATEWAY UNIVERSITY RESEARCH PARK 2901 E. LEE ST., SUITE 2500 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	ANNUAL MEMBER DUES	5,000.
GREENSBORO CHAMBER OF COMMERCE 342 N. ELM ST. GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	2020 GROW PLEDGE INSTALLMENT	50,000.
GREENSBORO JAYCEES HOLIDAY PARADE 315 S. GREENE ST., SUITE 200 GREENSBORO, NC 27401	NONE	OTHER PUBLIC CHARITY	ANNUAL HOLIDAY PARADE SUPPORT	30,000.
GREENSBORO NATURAL SCIENCE CENTER 4301 LAWNDALE DR. GREENSBORO, NC 27455	NONE	OTHER PUBLIC CHARITY	2020 VISION CAMPAIGN	100,000.
Total from continuation sheets				1,472,000.

Part XV Supplementary Information (continued)

3b Grants and Contributions Approved for Future Payment

Recipient: Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PIEDMONT TRIAD PARTNERSHIP 416 GALLIMORE DAIRY RD GREENSBORO, NC 27409	NONE	OTHER PUBLIC CHARITY	2020 PLEDGE INSTALLMENT	150,000.
READY FOR SCHOOL, READY FOR LIFE 1416 YANCEYVILLE ST GREENSBORO, NC 27405	NONE	OTHER PUBLIC CHARITY	COLLABORATIVE EFFORT TO BUILD A CONNECTED, INNOVATIVE SYSTEM OF CARE FOR GUILFORD COUNTY'S YOUNGEST CHILDREN & FAMILIES	600,000.
UNITED WAY 1500 YANCEYVILLE ST. GREENSBORO, NC 27405	NONE	OTHER PUBLIC CHARITY	ANNUAL SUPPORT	300,000.
WYNDHAM CHAMPIONSHIP 416 GALLIMORE DAIRY RD, SUITE M GREENSBORO, NC 27409	NONE	OTHER PUBLIC CHARITY	WYNDHAM CHAMPIONSHIP FOUNDATION	100,000.
Total from continuation sheets				

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	95,391.	
4 Dividends and interest from securities			14	1,337,585.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income	900099	24,777.	14	9,001.	
8 Gain or (loss) from sales of assets other than inventory			18	509,764.	368,947.
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		24,777.		1,951,741.	368,947.

13 Total. Add line 12, columns (b), (d), and (e) 13 2,345,465.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).
8	THE INCOME REPORTED IS FROM THE SALE OF THE BRYAN HOUSE WHICH WAS USED
	TO HOUSE UNC-GREENSBORO'S CHANCELLORS AND FAMILIES.

Part XVII **Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations**

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
	(1) Cash	1a(1)		X
	(2) Other assets	1a(2)		X
b	Other transactions:			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
	(3) Rental of facilities, equipment, or other assets	1b(3)		X
	(4) Reimbursement arrangements	1b(4)		X
	(5) Loans or loan guarantees	1b(5)		X
	(6) Performance of services or membership or fundraising solicitations	1b(6)		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		X

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
		N/A	

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

E. S. Melvin 11/16/20 PRESIDENT

Signature of officer or trustee — Date — Title

May the IRS discuss this return with the preparer shown below? See instr ☒ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
LESLIE L ANDERSON	LESLIE L ANDERSON	11/14/20		P00021396
Firm's name ▶ LESLIE ANDERSON CPA PC			Firm's EIN ▶ 20-4831046	
Firm's address ▶ 1101 NORWALK STREET GREENSBORO, NC 27407			Phone no. (336) 482-2444	

Schedule B

(Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

Name of the organization	Employer identification number
THE JOSEPH M. BRYAN FOUNDATION	56-1548051

Organization type (check one)

Filers of:	Section:
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☒ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions

General Rule

☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor Complete Parts I and II See instructions for determining a contributor's total contributions

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000, or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals Complete Parts I, II, and III

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc , purposes, but no such contributions totaled more than $1,000 If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc , purpose Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc , contributions totaling $5,000 or more during the year ▶ $ ______________

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization	Employer identification number
THE JOSEPH M. BRYAN FOUNDATION	56-1548051

Part I **Contributors** (see instructions) Use duplicate copies of Part I if additional space is needed

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	THE MICHAEL W. HALEY FOUNDATION 11911 US HIGHWAY ONE, SUITE 201 #2 NORTH PALM BEACH, FL 33408	$ 13,620.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)

Name of organization	Employer identification number
THE JOSEPH M. BRYAN FOUNDATION	56-1548051

Part II **Noncash Property** (see instructions) Use duplicate copies of Part II if additional space is needed

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

Name of organization: THE JOSEPH M. BRYAN FOUNDATION

Employer identification number: 56-1548051

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry For organizations completing Part III, enter the total of exclusively religious, charitable etc contributions of $1,000 or less for the year (Enter this info once) ▶ $

Use duplicate copies of Part III if additional space is needed

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
INTEREST INCOME	8.	8.	
SUNTRUST	28.	28.	
TECHNOLOGY DEVELOPMENT GROUP	50,000.	50,000.	
WDPA, INC	45,355.	45,355.	
TOTAL TO PART I, LINE 3	95,391.	95,391.	

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST-MENT INCOME	(C) ADJUSTED NET INCOME
BB&T	1,460,717.	160,195.	1,300,522.	1,300,522.	
K-1: CAMDEN PRIVATE CAPITAL IV-A, LLC	19,714.	0.	19,714.	19,714.	
K-1: COHEN & STEERS GLOBAL REALTY PARTNERS III-TE, LP	6,707.	0.	6,707.	6,707.	
K-1: FIRST LAUNCH CAPITAL FUND, LLC	100.	0.	100.	100.	
K-1: IDR CURRENT INCOME RE STRATEGY 2011	10,542.	0.	10,542.	10,542.	
TO PART I, LINE 4	1,497,780.	160,195.	1,337,585.	1,337,585.	

FORM 990-PF OTHER INCOME STATEMENT 3

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST-MENT INCOME	(C) ADJUSTED NET INCOME
K-1: CAMDEN PRIVATE CAPITAL IV-A, LLC	9,012.	9,012.	
K-1: PIEDMONT ANGEL NETWORK TWO LLC	-11.	-11.	
UBTI	24,777.	24,777.	
TOTAL TO FORM 990-PF, PART I, LINE 11	33,778.	33,778.	

FORM 990-PF LEGAL FEES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	122,307.	6,692.		115,615.
TO FM 990-PF, PG 1, LN 16A	122,307.	6,692.		115,615.

FORM 990-PF ACCOUNTING FEES STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	37,143.	0.		37,143.
TO FORM 990-PF, PG 1, LN 16B	37,143.	0.		37,143.

FORM 990-PF OTHER PROFESSIONAL FEES STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT MANAGEMENT FEES	125,180.	125,180.		0.
INVESTMENT EXPENSES (FROM K-1S)	78,276.	78,276.		0.
TO FORM 990-PF, PG 1, LN 16C	203,456.	203,456.		0.

FORM 990-PF TAXES STATEMENT 7

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FOREIGN TAX	26,749.	26,749.		0.
TAXES	68,369.	0.		0.
TO FORM 990-PF, PG 1, LN 18	95,118.	26,749.		0.

FORM 990-PF	OTHER EXPENSES	STATEMENT 8		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
BANK SERVICE CHARGES	1,027.	0.		1,027.
OFFICE EXPENSE	6,447.	0.		6,447.
REPAIRS AND MAINTENANCE	6,203.	0.		6,203.
DUES AND SUBSCRIPTIONS	4,431.	0.		4,431.
INSURANCE	7,900.	0.		7,900.
AMORTIZATION - INVESTMENT INCOME	31,809.	31,809.		0.
MISCELLANEOUS	2,847.	0.		2,847.
TO FORM 990-PF, PG 1, LN 23	60,664.	31,809.		28,855.

FORM 990-PF	CORPORATE STOCK	STATEMENT 9
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
SECURITITES & MUTUAL FUNDS	50,934,773.	62,516,311.
TOTAL TO FORM 990-PF, PART II, LINE 10B	50,934,773.	62,516,311.

FORM 990-PF	OTHER INVESTMENTS		STATEMENT 10
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
OTHER PARTNERSHIPS	COST	74,127.	52,831.
TOTAL TO FORM 990-PF, PART II, LINE 13		74,127.	52,831.

FORM 990-PF	OTHER ASSETS		STATEMENT 11
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
BRYAN PARK GOLF, LLC	538,825.	538,825.	538,825.
TO FORM 990-PF, PART II, LINE 15	538,825.	538,825.	538,825.

FORM 990-PF PART VIII - LIST OF OFFICERS, DIRECTORS TRUSTEES AND FOUNDATION MANAGERS STATEMENT 12

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN-SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
E. S. MELVIN P.O. BOX 14829 GREENSBORO, NC 27415	PRESIDENT/DIRECTOR 30.00	252,888.	0.	0.
CAROLE W. SIMMS 300 N. GREENE ST, SUITE 1400 GREENSBORO, NC 27401	SEC-TREAS/DIRECTOR 2.00	0.	0.	0.
SHIRLEY T. FRYE 1401 S. BENBOW ROAD GREENSBORO, NC 27406	CHAIRMAN OF THE BOARD/DIRE 2.00	0.	0.	0.
J. EDWARD KITCHEN P.O. BOX 14829 GREENSBORO, NC 27415	VICE PRESIDENT/DIRECTOR 30.00	182,400.	0.	0.
DAVID G. ALTMAN 1 LEADERSHIP PLACE GREENSBORO, NC 27410	DIRECTOR 2.00	0.	0.	0.
ROBERT E. LONG 300 N. GREENE ST, SUITE 1750 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
LOUISE F. BRADY P.O. BOX 14829 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		435,288.	0.	0.