

	Q	90	Return of Organization Exempt From In	come Tax	(OMB No 1545-0047	
Forr	. •		Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (exc			2019	
	Do not enter social sociative numbers on this form as it may be made public (1.1.2. Open to Public						
	Internal Revenue Service						
A	For the	2019 calen	dar year, or tax year beginning , 2019, and endin	9		, 20	
В	Check if	applicable	C Name of organization Freedom Alliance Doing business as			yer identification number	
	111430						
\sqcup	Name c	•		loom/suite		one number	
	Initial re		22570 Markey Ct	240	(703)	444-7940	
\mathbb{H}		urn/terminated	City or town, state or province, country, and ZIP or foreign postal code Dulles, VA 20166-6919		G Gross	receipts \$30, 996, 743.	
H		ion pending	F Name and address of principal officer	H(a) is this a gr		subordinates? Yes X No	
_	,,,		Thomas Kilgannon, 22570 Markey Court #240, Dulles, VA 201	66 H(b) Are all s	ubordinate	es included? 🗌 Yes 🔲 No	
ī	Tax-exe	mpt status	X 501(c)(3)	7 17 IT "No," E	ntach a lis	st (see instructions)	
J	Website	. ► www.f	reedomalliance.org	H(c) Group e			
ĸ	Form of	organization 🗵	Corporation ☐ Trust ☐ Association ☐ Other ► ☐ L Year of forma	1989	M State	of legal domicile VA	
P	art I	Summa					
	1		cribe the organization's mission or most significant activities				
Governance		************	ANCE IS AN EDUCATIONAL AND CHARITABLE ORGANIZATION WHOSE MISSION IS TO ADVANCE				
ä	}		G MILITARY SERVICE, DEFENDING THE SOVEREIGNTY OF THE UNITED STATES,				
Š	2		box ► ☐ if the organization discontinued its operations or disposed	of more than	1 - 1		
	3		voting members of the governing body (Part VI, line 1a)		3	6	
8	4		independent voting members of the governing body (Part VI, line 1b)		5	26	
į	5		per of individuals employed in calendar year 2019 (Part V, line 2a)		6	325	
Activities &	6		per of volunteers (estimate if necessary) ated business revenue from Part VIII, column (C), line 12	•	7a	4,290.	
•	7a b		ted business taxable income from Form 990-T, line 39	•	7b	3,033.	
_		iver dilicia	led business (axable income norm) offit 555-1, fine 55	Prior Yea		Current Year	
	8	Contributio	ons and grants (Part VIII, line 1h)	7,481,	286.	7,413,975	
ž	9		ervice revenue (Part VIII, line 2g)		090.	198,000.	
Revenue	10	_	income (Part VIII, column (A), lines 3, 4, and 7d)	-151,	$\overline{}$	1,500,548.	
Œ	11	Other reve	nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	419,	141.	285,163.	
	12		ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,866,	833.	9,397,686.	
	13	Grants and	similar amounts paid (Part IX, column (A), lines 1-3)	2,946,	704.	3,247,538.	
	14	Benefits pa	aid to or for members (Part IX, column (A), line 4)				
8	15		her compensation, employee benefits (Part IX, column (A), lines 5-10)	1,626,		1,684,588.	
Expenses	16a		al fundraising fees (Part IX, column (A), line 11e)	71,	191.	54,854.	
ă	Ь		aising expenses (Part IX, column (D), line 25) 852,024.	2.074		2 042 014	
	17		enses (Part IX, column (A), lines 11a-11d, 111-24e)	3,074,		2,947,014.	
	18		nses Add lines 13-17 (must eng) Fat VX-qojumn (A, line 25)	7,718,	997.	7,933,994.	
− se	19	Hevenue II	ess expenses. Subtract time 18-from-line-12	Beginning of Curr	-	End of Year	
ance	20	Total acce		35,600,		39,465,281.	
Net Assets of Fund Balance	21		(Dad V 1-2 24)	378,		527,852.	
¥ 5	22		or fund balances Subtract lige 2 Ctrom line 20	35,221,	$\overline{}$	38,937,429.	
	art II		re Block OGDEN, UT				
Lin	dar nana	sities of perjury	I declare that have examined this return, including accompanying schedules and state Declaration of preparer (other than officer) is based on all information of which prepare	ements, and to the er has any knowled	best of n	ny knowladge and belief, it is	
		TI	11./				
Sig	an	Signat	ure of officer	Date	5/20	1202	
He	_	Tho	mas P Kilgannon, PRESIDENT	0}	(12)	12020	
			r print name and tille		7		
D-		Print/Type	property of the control of the contr	Date /	Check [
Pa		DAVID	C. BURKHARDT, CPA Davil C. Burkhardt CPA	060666	self-emp	P00234622	
	epare se On	Firm's nar	ne ▶ Hendershot Burkhardt Tax Services Inc		EIN P	54-1807239	
		Firm's add	iress ▶ 7525 Presidential Lane, Manassas, VA 2010	9 Phone	ano (7)	03) 361-1592	
		RS discuss	this return with the preparer shown above? (see instructions)	· · · · · · · · · · · · · · · · · · ·			
For	Paper	work Reduct	ion Act Notice, see the separate instructions BAA	EV 06/02/20 PRO		Form 990 (2019)	

Form 99	0 (2019) Page
Part	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
•	FREEDOM ALLIANCE IS AN EDUCATIONAL AND CHARITABLE ORGANIZATION WHOSE MISSION IS TO ADVANCE THE AMERICAN HERITAGE OF FREEDOM BY HONORING AND ENCOURAGING MILITARY SERVICE, DEFENDING THE SOVEREIGNTY OF THE UNITED STATES, AND PROMOTING A STRONG NATIONAL DEFENSE. WE CARRY OUT OUR MISSION THROUGH THREE PROGRAMS-PUBLIC POLICY, SUPPORT OUR TROOPS, AND A SCHOLARSHIP FUND
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured to expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other the total expenses, and revenue, if any, for each program service reported.
4a	(Code:)(Expenses \$ 1,894,056. including grants of \$ 0.)(Revenue \$ 198,000.) PUBLIC POLICY AND EDUCATION: FREEDOM ALLIANCE CONDUCTS RESEARCH AND OFFERS ANALYSIS O PUBLIC POLICY MATTERS-ESPECIALLY THOSE ISSUES WHICH IMPACT AMERICA'S NATIONAL SOVEREIGNTY NATIONAL DEFENSE, FOREIGN POLICY, AMERICAN HISTORY, AND THE ROLE OF GOVERNMENT GENERALLY FREEDOM ALLIANCE EDUCATES THE PUBLIC ON THESE MATTERS THROUGH THE PUBLICATION OF POLICY PAPERS NEWSPAPER COLUMNS AND GRASSROOTS COMMUNICATIONS. FREEDOM ALLIANCE ALSO HOSTS OR CO-HOST CONFERENCES AND SEMINARS AND PROVIDES OPINION AND ANALYSIS ON ISSUES OF CONCERN THROUGH THE INTERNET, TALK RADIO, TELEVISION TALK SHOWS, AND NEWSPAPERS.
4 b	(Code:) (Expenses \$ 2,254,502. including grants of \$ 1,068,518.) (Revenue \$ 0.) SUPPORT OUR TROOPS: THROUGH THIS PROGRAM, FREEDOM ALLIANCE HELPS WOUNDED
	TROOPS REDUCE STRESS AND ANXIETY, REPAIR STRAINED FAMILY RELATIONSHIPS, RECOMMIT THEMSELVES TO THE LONG-TERM DEMANDS OF THEIR REHABILITATION, ACHIEVE THE MOST HEALTHY AND POSITIVE TRANSITION TO CIVILIAN LIFE THAT HIS OR HER INJURIES WILL ALLOW. OUR PROGRAM HELPS INJURED SERVICE MEMBERS AT VARIOUS STAGES OF THEIR REHABILITATION. WE PROVIDE CUSTOMIZED WHEELCHAIRS, RECREATIONAL THERAPY SUCH AS HUNTING AND FISHING, MORTGAGE FREE HOMES, RETREATS FOR MILITARY FAMILIES SUFFERING THE WOUNDS OF WAR, PROVIDE CHRISTMAS GIFTS TO CHILDREN THROUGH OUR PRESENTS FOR PATRIOTS PROGRAM, AND AWARD FINANCIAL GRANTS.
	(Only) (Figure 2.0.0. 20.5. 20.0. web-life greats of the 2.0.0.2.) (Property of
40	(Code:)(Expenses \$ 2,705,342 including grants of \$ 2,179,020.)(Revenue \$ 0.) SCHOLARSHIP FUND: FREEDOM ALLIANCE PROVIDES COLLEGE SCHOLARSHIPS TO STUDENTS WHO ARE DEPENDENTS OF U.S. MILITARY PERSONNEL WHO HAVE BEEN KILLED OR PERMANENTLY DISABLED IN A COMBAT MISSION OR A TRAINING ACCIDENT. OUR SCHOLARSHIPS ARE AWARDED TO HELP THE SONS AND DAUGHTERS OF AMERICAN HEROES ACHIEVE A COLLEGE EDUCATION AND TO HONOR SERVICE MEMBERS WHO HAVE SACRIFICED LIFE OR LIMB FOR OUR NATION. DURING 2019, FREEDOM ALLIANCE AWARDED SCHOLARSHIPS TO 499 STUDENTS, ISSUING A TOTAL O \$2,114,422 IN SCHOLARSHIPS. THROUGH 2019, FREEDOM ALLIANCE HAS AWARDED MORE THAN \$16 MILLION I SCHOLARSHIP ASSISTANCE. EXPENSES ASSOCIATED WITH ADMINISTERING THE SCHOLARSHIP FUND ARE PAID FROM UNRESTRICTED DONATIONS. IN ADDITION TO THE SCHOLARSHIPS THAT HAVE ALREADY BEEN AWARDED, FREEDOM ALLIANCE HOLDS NEARLY \$25 MILLION IN A PERMANENT TRUST FUND FOR FUTUR SCHOLARSHIP RECIPIENTS WHO ARE NOT YET OF COLLEGE AGE.
4d	Other program services (Describe on Schedule O.)
40	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 6.853.900.
~C	TOTAL PROGRAM SCIVICE CAUCHAGA F 0.000, 200.

Part IV	Chacklist	of Require	A 9	chadulas
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			Yes	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	×	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		×
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		×
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V </i>	10	×	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	×	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	×	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	×	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	×	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	×	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		×
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		×
14a b	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a		×
J	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		×
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		×
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	×	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	×	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		×
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		×
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		×
	PEV 06/02/20 PPO		000	

Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	×	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	×	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		×
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a_		×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		×
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		×
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		×
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		×
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		×
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		×
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	×	L
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		×
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		×
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		×
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		×
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		×
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		×
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		×
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		×
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		×
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	×	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	_: :		
4	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 19		Yes	No
1a b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	×	

Form 99	0 (2019)		1	Page 5
Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 26	l	l	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	×	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		ĺ	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	×	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	×	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	1	×
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		×
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		×
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	×	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b	×	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	×	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	×	<u></u>
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		×
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		×
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		×
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		×
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
•	sponsoring organization have excess business holdings at any time during the year?	8_	-	
9	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
a b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	90		-
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	ĺ		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans	,		
С	Enter the amount of reserves on hand		<u> </u>	<u> </u>
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		×
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			_
	excess parachute payment(s) during the year?	15		×
	If "Yes," see instructions and file Form 4720, Schedule N.	<u>:</u>		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16	<u> </u>	×
	If "Yes," complete Form 4720, Schedule O.	l		

. are	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	and See in	for a struct	"No" tions
	Check if Schedule O contains a response or note to any line in this Part VI			×
Secti	on A. Governing Body and Management			
	on the dotterming body and management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 6			ĺ
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent . 1b 6			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		×
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		<u>×</u>
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets?	5		×
5 6	Did the organization become aware during the year of a significant diversion of the organization's assets:	6		×
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	<u> </u>		<u> </u>
7a	one or more members of the governing body?	7a		×
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		×
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	×	
b	Each committee with authority to act on behalf of the governing body?	8b	×	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9	 _	×_
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C		
40-	Cid the average have lead shorters brombes on efficiency	10a	Yes	No X
10a	Did the organization have local chapters, branches, or affiliates?	104		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	1		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a	×	
11a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a	×	
11a b 12a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.		× -×	
b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
b 12a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	11a 12a		
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	11a 12a		
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	× × ×	
b 12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c	×	
b 12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by	11a 12a 12b 12c 13	× × ×	
b 12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13	× × ×	
12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14	× × × × ×	
12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14	× × × × ×	
12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14	× × × × ×	
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization if "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	11a 12a 12b 12c 13 14	× × × × ×	
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	11a 12a 12b 12c 13 14 15a	× × × × ×	×
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	11a 12a 12b 12c 13 14 15a 15b	× × × × ×	×
b 12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14 15a	× × × × ×	×
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14 15a 15b	× × × × ×	×
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14 15a 15b	x x x x	
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14 15a 15b	x x x x	
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14 15a 15b	x x x x	
b 12a b c 13 14 15 a b 16a b Secti 17 18	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b 12c 13 14 15a 15b	x x x x	501(c)
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? On C. Disclosure List the states with which a copy of this Form 990 is required to be filled Pose Part VI, Line 17 stm Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Sound website Another's website Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) t	11a 12a 12b 12c 13 14 15a 15b	x x x x	501(c)
b 12a b c 13 14 15 a b 16a b Secti 17 18	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b 12c 13 14 15a 15b 16a 16b t (Secondary Institute of Instit	× × × × × x rest p	501(c)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if paither the organization per any related organization companyated any current officer, director, or trustee

Officer this box if ficialies the organization	lioi arry relate	u oig	ui iiz			ompe	,,,,,,	Ted any current	I	l liddice.
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	b of or direct	unles er an	Pos neck ss pe	erson	e than the book of	h an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) Jerry Morris	2.00		 		<u> </u>					
Chairman		×		×	_			0.	0.	0.
(2) Gen. William Boykin Director	2.00	×						0.	0.	0.
(3) Rita Scott Secretary/Treasurer	2.00	×		×				0.	_0.	0.
(4) Gerald Lindholm Director	2.00	×						0.	0.	0.
(5) Bob Garthwait Jr. Director	2.00	×						0.	0.	0.
(6) Edward Dally Director	2.00	×						0.	0.	0.
(7) Thomas P. Kilgannon President	70.00			×				191,620.	0.	33,149.
(8) Dolores L. Wilgenbusch COO/CFO	60.00			×				123,486.	0.	17,068.
(9) Calvin Coolidge Executive Director	60.00					×		115,000.	0.	23,573.
(10)							l			
(11)										
(12)										
(13)										
(14)			\vdash		┢					

Part	VII Section A. Officers, Directors,	Trustees,	Key I	Em	plo	yee	s, ar	nd F	lighest Compe	nsated	<u>Emplo</u>	yees (c	continue	d,
						C)								
	(A)	(B)	(do n	not ch		ition	e than	one	(D)	(E)	ı		(F)	
	Name and title	Average					is both		Reportable	Report			ted amoun	t
		hours per week		er and	_	irect	or/trus	, -	compensation from the	compen: from re			other oensation	
		(list any	Individual trustee or director	S	Officer	<u>@</u>	E E	Former	organization	organiza			om the	
		hours for	l rec	₹	ČĘ	Key employee	ploy Ploy	A	(W-2/1099-MISC)	(W-2/1099	9-MISC)		zation and	
		related organizations	호텔	ļ Š		탕	8 8	'				related c	organization	IS
		below	l st	1		yee	mpe							
		dotted line)	8	Institutional trustee			Highest compensated employee	ĺ	1		i			
							eg.							
(15)	***************************************	 	}											
(16)														_
(17)														_
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(24)				İ				!						
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(25)		ļ	l											
	Colotadal						l	Ļ	430 106				70 70	_
1b	Subtotal			•	•	•	• •		430,106.		0.		73,790	<u>.</u>
c d	Total from continuation sheets to Part Total (add lines 1b and 1c)			•	•	•			430,106.		0.		72 700	_
	Total number of individuals (including but							2)		- +b ¢1			73,790	<u> </u>
2	reportable compensation from the organi		וו טו נו	iose	: 1151		а роч 3	2) W	mo received mon	e man pi	00,000	OI		
	roportable compensation from the organ	Zations					<u> </u>						Yes No	_
3	Did the organization list any former	officer dire	ector	tru	ete	ا د	(A) (A	mnl	lovee or highes	t compe	neated		100 11	_
Ū	employee on line 1a? If "Yes," complete											3	<u> </u>	
4	For any individual listed on line 1a, is the							n a	nd other compe	nsation fr	om the	-		_
	organization and related organizations													
	individual	·										4	$\overline{\mathbf{x}}$	
5	Did any person listed on line 1a receive of	or accrue co	ompei	nsat	tion	fro	m any	/ un	related organizat	ion or inc	lividual			
	for services rendered to the organization	? If "Yes," c	ompl	ete	Sch	iedu	ıle J i	for s	such person .			5	>	:
Secti	on B. Independent Contractors										•			
1	Complete this table for your five high													
	compensation from the organization. Rep	ort compen	sation	n for	r the	ca	lenda	r ye	ar ending with or	within the	e organ	ization'	s tax yea	r
	(A)	•							(B)	Ì		(C)		
	Name and business add							<u>L</u> .	Description of serv	rices	(Compens		
	ICHARD NORMAN CO, 113 EAST MARKET STREE												95,609	
	PRESS LLC, 43671 TRADE CTR PL, S						_			SHOP			01,280	-
	NCE DIRECT MKTG , 22 JOHN MARSHALL S												17,790	
PMG,	7160 COLUMBIA GATEWAY DR #3	oo, colu	MBI	Α,_	MD	20	1146	PR	INTING/MAIL	SHOP		1	17,819	÷
	Total number of independent contracts	re (include	20 h	.+	<u> </u>		od 4-		oca listad abas	0) 1115 =				-,
2	Total number of independent contractor received more than \$100,000 of compens							ιn	iose listed abov	e) wno				
	Tooling more than wroo, ood or compens	44011 KOIII I		guil	·Lau		-		7					

Part	VIII	Check if Schedule O contains a respon	nee or note to ar	v line in this Da	ort \/111		
		Check if Schedule O Contains a respon	ise of flote to a	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
्र १	1a	Federated campaigns 1a	2,731.		_		
au	b	Membership dues 1b]		
ع ق	С	Fundraising events 1c					
fts,	d	Related organizations 1d					
Contributions, Gifts, Grants and Other Similar Amounts	е	Government grants (contributions) 1e					
Sin	f	All other contributions, gifts, grants,			1		
ie iti		and similar amounts not included above 1f	7,411,244.				
들히	g	Noncash contributions included in					
o d		lines 1a–1f 1g					
OB	h	Total. Add lines 1a-1f		7,413,975.			
a	_		Business Code				
Program Service Revenue	2a	REGISTRATIONS	900099	198,000.	198,000.	0.	0.
re e	b						
gram Ser Revenue	С.						
Re Re	d	••••••••••••	<u> </u>				
5 _	e	All other program converses					
•	t g	All other program service revenue Total. Add lines 2a–2f	•	198,000.			i
	3	Investment income (including dividend		190,000.			
	3	other similar amounts)	•	1,076,220.	0.	0.	1,076,220.
	4	Income from investment of tax-exempt be		1,0,0,220.	· · ·	•	1,0.0,220.
_	5	Royalties	•				
		(i) Real	(ii) Personal				1
	6a	Gross rents 6a					
	b	Less: rental expenses 6b			•		
	С	Rental income or (loss) 6c					
	d	Net rental income or (loss)	🕨				
	7a	Gross amount from (i) Securities	(iı) Other				
		sales of assets					
		other than inventory 7a 21, 972, 586.	0.				
ne	b	Less: cost or other basis					
Revenue		and sales expenses . 7b 21,531,557.					
3è	С	Gain or (loss) 7c 441,029.	-16,701.				
er	d		<u>, •</u>	424,328.	0.	0.	424,328.
oth	8a	Gross income from fundraising					
0		events (not including \$ of contributions reported on line					
		1c). See Part IV, line 18 8a	220 100				
	ь	Less: direct expenses 8b	220,100. 50,799.				
	C	Net income or (loss) from fundraising ever		169,301.		0.	169,301.
	9a	Gross income from gaming	1	105,301.			109,301.
	Ja	activities. See Part IV, line 19 . 9a					ļ
	ь	Less. direct expenses 9b					
	C	Net income or (loss) from gaming activiti	es >				
		Gross sales of inventory, less	T .			. = .	_
		returns and allowances 10a	4,290.				
	b	Less: cost of goods sold 10b					
	С	Net income or (loss) from sales of invent	ory ▶	4,290.	0.	4,290.	0.
SI			Business Code				
e g	11a	MAILING LIST RENTAL	511140	89,733.	0.	0.	89,733.
an	b	MISCELLANEOUS	900099	21,839.	0.	0.	21,839.
scellanec Revenue	С						
Miscellaneous Revenue	d	All other revenue					
2		Total. Add lines 11a-11d	<u> ▶</u>	111,572.			
	12	Total revenue. See instructions		9,397,686.	198,000.	4,290.	1,781,421.

Part IX Statement of Functional Expenses

Section	on 501(c)(3) and 501(c)(4) organizations must comp	lete all columns. All	other organizations	must complete colun	nn (A).
	Check if Schedule O contains a response				🗵
	ot include amounts reported on lines 6b, 7b, b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22	3,247,538.	3,247,538.		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	365,323.	316,734.	12,056.	36,533.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7	Other salaries and wages	1,097,016.	938,348.	40,438.	118,230.
8	Pension plan accruals and contributions (include		•	,	•
	section 401(k) and 403(b) employer contributions)	28,808.	24,572.	1,085.	3,151.
9	Other employee benefits	91,495.	78,190.	3,396.	9,909.
10	Payroll taxes	101,946.	87,465.	3,670.	10,811.
11	Fees for services (nonemployees).				
а	Management		=		
b	Legal	3,066.	2,952.	114.	0.
C	Accounting	74,257.	2,064.	71,885.	308.
d	Lobbying				
e	Professional fundraising services See Part IV, line 17	54,854.			54,854.
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column	546 117	201 066	4 122	000 010
40	(A) amount, list line 11g expenses on Schedule O)	546,117.	321,966.	4,133.	220,018.
12 13	Advertising and promotion	80,500. 23,635.	79,840. 19,480.	3,002.	0. 1,153.
14	Information technology	141,447.	121,459.	5,266.	14,722.
15	Royalties	141,447.	121,439.	3,200.	14,722.
16	Occupancy	104,109.	89,321.	3,748.	11,040.
17	Travel	104,105.	09,321.	3,740.	11,040.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	560,206.	467,560.	5,951.	86,695.
20	Interest	45,386.	11,297.	32,204.	1,885.
21	Payments to affiliates		, = -	,	, , , , , ,
22	Depreciation, depletion, and amortization	13,783.	11,826.	496.	1,461.
23	Insurance	21,419.	19,767.	419.	1,233.
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)		er efficie	h -	
а	POSTAGE & DELIVERY	594,521.	468,405.	6,443.	119,673.
b	PRINTING/REPRODUCTION	543,725.	401,895.	20,628.	121,202.
C	LIST RENTAL	119,950.	97,906.	112.	21,932.
ď	TELEPHONE	19,367.	16,616.	697.	2,054.
e	All other expenses	55,526.	28,699.	11,667.	15,160.
25	Total functional expenses. Add lines 1 through 24e	7,933,994.	6,853,900.	228,070.	852,024.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► 🗓 if following SOP 98-2 (ASC 958-720)	1,224,637.	1,081,490.	0.	143,147.
	13.1341.1g 331 332 (100 300 120)	1,224,037.	1,001,490.		743,147.

Form 990 (2019) Page **11** Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) End of year Beginning of year Cash-non-interest-bearing 3,036,270. 1 324,031. 2 2 Savings and temporary cash investments 499,654. 2,687,558. Pledges and grants receivable, net 3 175,000. 3 0. 4 4 3,006. 5,813. Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . 6 7 7 Assets 8 R 9 82,894. 115,971. Prepaid expenses and deferred charges . . 10a Land, buildings, and equipment: cost or other 123,767. basis. Complete Part VI of Schedule D . . . 10a 15,956. Less: accumulated depreciation 10b 107,811. 39,936. 10c Investments—publicly traded securities 24,910,278. 28,921,683. 11 11 4,520,793. 12 3,985,369. Investments—other securities. See Part IV, line 11 . 12 13 Investments—program-related. See Part IV, line 11 . . . 13 14 14 2,332,900. 3,408,900. 15 15 16 Total assets. Add lines 1 through 15 (must equal line 33) 35,600,731. 16 39,465,281. 17 Accounts payable and accrued expenses 259,661. 17 325,985. 18 18 22,000. 19 0. 19 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 97,226 of Schedule D 25 201,867. Total liabilities. Add lines 17 through 25 26 378,887. 26 527,852. Organizations that follow FASB ASC 958, check here ▶ ⊠ or Fund Balances and complete lines 27, 28, 32, and 33. 14,349,984 27 17,384,157. 27 28 20,871,860. 21,553,272. 28 Organizations that do not follow FASB ASC 958, check here ▶ □ and complete lines 29 through 33. 29 29 Net Assets 30 30 Paid-in or capital surplus, or land, building, or equipment fund

38,937,429.

31

32

33

35,221,844.

35,600,731.

Retained earnings, endowment, accumulated income, or other funds . . .

Total liabilities and net assets/fund balances

31

32

33

Page	-
raye	

					9
Part					
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,3	97,6	86.
2	Total expenses (must equal Part IX, column (A), line 25)	2	7,9	33,9	94.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,4	63,6	92.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	35,2	21,8	44.
5	Net unrealized gains (losses) on investments	5	2,2	51,8	93.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10	38,9	37,4	29
Part	XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII			_	
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	ın		
_	Schedule O.		<u> </u>		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			×	
	If "Yes," check a box below to indicate whether the financial statements for the year were con	piled	or		.
	reviewed on a separate basis, consolidated basis, or both:				
	☐ Separate basis ☐ Both consolidated and separate basis		<u></u>		
b	Were the organization's financial statements audited by an independent accountant?		2b	×	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted on	a		
	separate basis, consolidated basis, or both:				
	☐ Separate basis ☐ Both consolidated and separate basis		, 	<u> </u>	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over		1		
	the audit, review, or compilation of its financial statements and selection of an independent accounts		2c	×	
	If the organization changed either its oversight process or selection process during the tax year, ex	cpiain c	on		
_	Schedule O.	41		 	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in th	I		
L	Single Audit Act and OMB Circular A-133?		3a	 	<u>×</u>
D	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a		ne 3b		
	required audit or audits, explain why on schedule of and describe any steps taken to undergo such a	uuits .		990	(2010)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Employer identification number

rree	edom Alliance					54-1411430		
Par	TI Reason for Public Char	ity Status (All	organizations must	comple	te this p	art.) See instructio	ns.	
The o	organization is not a private founda	tion because it i	s: (For lines 1 through	12, ched	k only or	ne box.)		
1	A church, convention of church	nes, or associati	on of churches descri	bed in s e	ection 17	0(b)(1)(A)(i).	1	1_
2	A school described in section	170(b)(1)(A)(ii).	(Attach Schedule E (F	orm 990	or 990-E	Z).)	Y) -	
3	A hospital or a cooperative hos							
4	A medical research organization hospital's name, city, and state	•	onjunction with a hosp	oital desc	ribed in s	section 170(b)(1)(A)	(iii). Ent	ter the
5	An organization operated for t section 170(b)(1)(A)(iv). (Comp		college or university	owned o	r operate	ed by a government	al unit	described in
6	☐ A federal, state, or local govern	nment or govern	mental unit described	l ın sectio	on 170(b)	(1)(A)(v).		
7	☒ An organization that normally in the second			port from	a gover	nmental unit or fron	ո the g	eneral public
	described in section 170(b)(1)	(A)(vi). (Complet	te Part II)					
8	A community trust described in	section 170(b)	(1)(A)(vi). (Complete l	Part II.)				
9	An agricultural research organi	zation described	d in section 170(b)(1)	(Λ)(ix) op	erated in	conjunction with a I	and gr	ant college
	or university or a non-land-gramuniversity:					-		-
10	An organization that normally receipts from activities related	eceives: (1) mor	e than 331/3% of its si	upport fro	om contri	outions, membership	o fees,	and gross
	support from gross investment	income and uni	related business taxal	ble incom	replions, ie (less si	ection 511 tax) from	busine	% OF ITS SSES
	acquired by the organization at	ter June 30, 197	75. See section 509(a	a)(2). (Co	nplete Pa	art III.)		
11	An organization organized and	operated exclus	sively to test for public	c safety.	See sect	ion 509(a)(4).		
12	☐ An organization organized and	•	-	•			-	
	of one or more publicly suppo	•		•				
	Check the box in lines 12a throi	•			•	•	•	
а	, ,, ,,	,	•	•		• , ,,		, , , ,
	the supported organization	• •	• • • •			he directors or trust	ees of t	the
	supporting organization Yo	-						
b	_ , , ,	•						
	control or management of to organization(s). You must o		_		persons	that control or man	age the	supported
_		-			onnectio	a with and functions	ally into	aratad with
С .	its supported organization(s	s) (see instructio	ns). You must comp	lete Part	IV, Secti	ons A, D, and E.	•	
d	,	-		-				•
	that is not functionally integ requirement (see instruction	-		•		•	d an at	tentiveness
_		•	•					
е	 Check this box if the organi functionally integrated, or T 						∍II, Iyp	e III
f			tionally integrated sup	sporting (Jiganizat	ion .		
g		-	•					
	(i) Name of supported organization				rganization	(v) Amount of monetary	(vi)	Amount of
	(7	(.,,	(described on lines 1-10	listed in you	ır governing	support (see	other	support (see
			above (see instructions))	docu	ment?	instructions)	ins	structions)
				Yes	No			
(A)		-					-	
								
(B)						:		
(C)								 ,
								
(D)								
(E)								
Total								

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

-	on A. Public Support	1 () 2045	(1) 0040	4) 0047		() 2012	(O.T.)
	dar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and					-	
	membership fees received. (Do not include any "unusual grants.")	10 007 400	6 272 200	725 520	7 401 006	7 410 065	125 222
		10,267,422.	6,272,880.	5,735,520.	7,481,286.	7,418,265.	37,175,373.
2	Tax revenues levied for the organization's benefit and either paid						
	to or expended on its behalf						
2	The value of services or facilities		1	· - -			
3	furnished by a governmental unit to the						
	organization without charge						
4	_	10 267 422	6 272 880	5 735 520	7 481 286	7 418 265	37,175,373.
-		10,207,422.	0,272,000.	3,733,320.	7,401,200.	7,410,203.	31,113,313.
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly				į		
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)	ļ					4,206,115.
6	Public support. Subtract line 5 from line 4						32,969,258.
Secti	on B. Total Support	_					
Calen	dar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4	10,267,422.	6,272,880.	5,735,520.	7,481,286.	7,418,265.	37,175,373.
8	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from		İ				
	similar sources	1,228,716.	751,355.	1,063,341.	971,701.	1,076,220.	5,091,333.
9	Net income from unrelated business		1				
	activities, whether or not the business						
	is regularly carried on						
10	Other income. Do not include gain or						
	loss from the sale of capital assets (Explain in Part VI.)	141 242	160 070	77 647	146 257	111 570	620 700
44	Total support. Add lines 7 through 10	141,342.	162,972.	//,64/.	146,257.	111,572.	639,790.
11 12	Gross receipts from related activities, etc	(see instructi	Ons)		<u> </u>	12	42,906,496. 2,028,390.
13	First five years. If the Form 990 is for the						
	organization, check this box and stop he	•			•		
Secti	on C. Computation of Public Suppo						
14	Public support percentage for 2019 (line			1, column (f))		14	76.84%
15	Public support percentage from 2018 Sc	hedule A, Part	II, line 14			15	76.94 %
16a	331/3% support test-2019. If the organ	ization did not	check the bo	x on line 13, ai	nd line 14 is 3	3 ¹ /3% or more,	check this
	box and stop here. The organization qualifies as a publicly supported organization						
b	331/3% support test - 2018. If the organ	ızatıon dıd not	check a box o	on line 13 or 16	Sa, and line 15	ıs 331/3% or m	nore, check
	this box and stop here . The organization	qualifies as a	publicly suppo	rted organizat	ion		🟲 🗌
17a	10%-facts-and-circumstances test-2						
	10% or more, and if the organization m					•	•
	Part VI how the organization meets the '				· · · · · · · · · · · · · · · · · · ·		supported
	organization						▶ 🗆
b	10%-facts-and-circumstances test-2	_					
	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization in				_		
40	supported organization						_
18	Private foundation. If the organization d						
	instructions	· · · ·	<u></u>	<u>· · · · · · · · · · · · · · · · · · · </u>	<u> </u>		· · · 🟲 📋

Part							
	(Complete only if you checked the						der Part II.
	If the organization fails to qualify	under the te	sts listed beli	ow, please co	omplete Part	II.)	
	on A. Public Support	,					
Calen	dar year (or fiscal year beginning in) 🟲	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received (Do not include any "unusual grants.")	\					
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the				,		
	organization's fax-exempt purpose .						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513	\					
4	Tax revenues levied for the						
	organization's benefit and either paid to	1 \					
	or expended on its behalf			/	1		
5	The value of services or facilities						
	furnished by a governmental unit to the	\					
	organization without charge	l \					
6	Total. Add lines 1 through 5		.				
	Amounts included on lines 1, 2, and 3		\				<u> </u>
	received from disqualified persons .			ľ			
b	Amounts included on lines 2 and 3			 -			
	received from other than disqualified						
	persons that exceed the greater of \$5,000		<i>Y</i>		1		
	or 1% of the amount on line 13 for the year				1		
•	Add lines 7a and 7b					 	
С 8	Public support. (Subtract line 7c from						
O	line 6.)		\				
Secti	on B. Total Support		\	1	l	L	
-	dar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6	(4)2010	(5) 2010	(0) 2011	(4) 2010	(6) 2010	(1) 1014
10a	Gross income from interest, dividends,				-		
.00	payments received on securities loans, rents,			\			
	royalties, and income from similar sources .			\			
h	Unrelated business taxable income (less			 			
	section 511 taxes) from businesses	}		\			
	acquired after June 30, 1975						
_	Add lines 10a and 10b			 			
11	Net income from unrelated business			'	\		
11	activities not included in line 10b, whether						
	or not the business is regularly carried on						
40	Other income. Do not include gain or			-	 \ 		=
12	loss from the sale of capital assets				\		
	(Explain in Part Vk)				\		
40	Total support. Add lines 9, 10c, 11,						
13	and 12.)				\		
14	First five years. If the Form 990 is for the		l first sees	d third fourth	or fifth toy	nor on a continu	E01/a)/2)
17	organization, check this box and stop he	=			-	1	
Sacti	on C. Computation of Public Suppor			· · · · ·		\	· · · <u> </u>
15	Public support percentage for 2019 (line			13 column (fl)	 -	76	%
	,		•			16	
16 Secti	Public support percentage from 2018 Sci on Ø. Computation of Investment In			 		1 10/1	70
17	Investment income percentage for 2019 (ny line 13 act	ımn (fl)	17	%
18	investment income percentage for 2019 (investment income percentage from 2018)	•	, ,	-			
	331/3% support tests—2019. If the organ						
19a/	17 is not more than 331/3%, check this box						·
/.			_	· · · · · · · · · · · · · · · · · · ·		- \	
/ b	331/3% support tests – 2018. If the organization 18 is not more than 331/3%, check this						
^^						_	\
20	Private foundation. If the organization di	ia not check a i	DOX ON line 14	, 19a, or 19b, (Crieck this Dox	and see instruct	tion`s ▶ 📙

Part IV Supporting Organizations

Section A. All Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
За		2 3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.			
5a		4c 5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or			
7	benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		1
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor	1		

9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.

with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).

If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).

(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

7

8

9a

9b

9с

10a

10b

	<u> </u>			
Part	Supporting Organizations (continued)		1	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	 	
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	ion B. Type I Supporting Organizations	1	L	
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
_		1		-
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2	_	
Secti	on C. Type II Supporting Organizations		l	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
<u> </u>	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations		V	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			ĺ
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2		ļ
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations	1 0	<u> </u>	L
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see	instru	ction	s).
а	☐ The organization satisfied the Activities Test. Complete line 2 below.			•
b	☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity Describe in Part VI how you supported a government entity	sec in	$\overline{}$	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a	—	_
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			1
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	_		
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		 -
	or to capperted erganizations, it incorrection in a great transfer to the following the circumstation in the contraction in the			4

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V	ani	zations	
1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Section A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3	·	
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year).			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionall instructions).	y int	egrated Type III supporting	g organization (see

Schedule A (Form 990 or 990-EZ) 2019

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Organi	zations (continued)	
Sect	ion D-Distributions			Current Year
1_	Amounts paid to supported organizations to accomplish e			
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	mpt purposes of suppo	rted	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nızatıons	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI) See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which (provide details in Part VI). See instructions	h the organization is res	ponsive	
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			-
Sect	ion E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reasonable cause required—explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
a	From 2014			
b	From 2015			
	From 2016			
	From 2017			
e	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
j_	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
c	Remainder Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j and 4c.			
8	Breakdown of line 7.			
а	Excess from 2015			
b	Excess from 2016			
С	Excess from 2017 .			
d	Excess from 2018			
е	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Part VI	Ill, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
Pt II	Ln 10: Other Income Part II, Line 10 Description: OTHER 2015: 5587. 2016:
1400.	2017: 2146. 2018: 17940. 2019: 21839. Description: MAILING LIST RENTAL
2015:	135755. 2016: 161572. 2017: 75501. 2018: 128317. 2019: 89733.
••	

SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB № 1545-0047

Open to Public Inspection

Employer identification number

54-1411430 Freedom Alliance Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 2 Aggregate value of contributions to (during year) . Aggregate value of grants from (during year) . . 3 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of a historically important land area Preservation of a certified historic structure Protection of natural habitat ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 7/25/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 4 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 ☐ Yes ☐ No 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) R 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: **b** Assets included in Form 990, Part X .

Page	2
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Part	III Organizations Maintaining	Collections of	Art, Historical [*]	Freasures,	or Ot	her Similar Ass	ets (con	tinued)
3	Using the organization's acquisition, a collection items (check all that apply):	accession, and ot		-		•	nificant u	se of its
а	☐ Public exhibition		d 🗌 Loan	or exchange	progra	am		
b	Scholarly research		e 🗌 Other					
С	☐ Preservation for future generations							
4	Provide a description of the organizat XIII.	tion's collections a	and explain how t	hey further th	he org	anızatıon's exemp	ot purpos	e ın Part
5	During the year, did the organization							
	assets to be sold to raise funds rather		ined as part of th	e organizatio	n's co	llection?	☐ Yes	□ No
Part	Escrow and Custodial Arra Complete if the organization 990, Part X, line 21.	•	" on Form 990,	Part IV, line	9, or	reported an amo	ount on F	orm
1a	·							☐ No
b	If "Yes," explain the arrangement in Pa	art XIII and comple	ete the following t	able:				
							ount	
C	Beginning balance				1c	+		
d	Additions during the year				1d	1		
e 4	Distributions during the year Ending balance				1e			
f 2a	Did the organization include an amour					1	□ Vec	□ No
	If "Yes," explain the arrangement in Pa							
	t V Endowment Funds.						• •	<u> </u>
	Complete if the organization	answered "Yes"	" on Form 990, I	Part IV, line	10.			
		(a) Current year	(b) Prior year	(c) Two years		(d) Three years back	(e) Four ye	ars back
1a	Beginning of year balance	986,916.	1,069,939.	1,070,5	88.	993,611.	1,101	L,049.
b	Contributions	20,854.	21,807.	78,1	34.	50,636.		0.
C	Net investment earnings, gains, and							
	losses	132,539.	-46,274.	-37,3	98.	76,977.	-74	1,418.
d	Grants or scholarships		0.		0.	0.		0.
е	Other expenditures for facilities and							
	programs	20,854.	58,556.			50,636.	33	3,020.
f	Administrative expenses	0.	0.	1	0.	0.		0.
g	End of year balance	1,119,455.	986,916.			1,070,588.	99.	3,611.
2	Provide the estimated percentage of t			j, column (a))	neia a	as:		
a b	Board designated or quasi-endowmer Permanent endowment ▶ 9		<u>.</u> .%					
C	Term endowment ► 0.%	9.%						
·	The percentages on lines 2a, 2b, and		00%					
32	Are there endowment funds not in the			at are held a	nd adı	ministered for the		
Ju	organization by:	o possession or a	ic organization th	at are riele a	ila aai	Timiscored for the	Y	es No
	(i) Unrelated organizations						3a(i)	×
							3a(ii)	×
b	If "Yes" on line 3a(II), are the related of	rganızatıons listed	as required on S	chedule R? .			3b	
4	Describe in Part XIII the intended uses	of the organization	n's endowment f	unds.				
Part								
	Complete if the organization	answered "Yes	" on Form 990, I	Part IV, line	11a. S	See Form 990, F	art X, lir	<u>ie 10.</u>
	Description of property	(a) Cost or ot (investm	1 ' '	or other basis other)		Accumulated epreciation	(d) Book	/alue
1a	Land		0.	0.				0.
b	Buildings		0.	0.		0.		0.
С	Leasehold improvements		0.	0.		0.		0.
d	Equipment			23,767.		107,811.	15	,956.
e	Other	·	0.	0.		0.		0.
[otal	Add lines 1a through 1e (Column (d) n	nust equal Form 9	uu Part X columi	n IRI June 10c	٠,		1 0	956

Part VII	Investments—Other Securities. Complete if the organization answered "Yes" on Form	m 990 Part IV lin	e 11b. See Form	990 Part X line 12
	(a) Description of security or category (including name of security)	(b) Book value	(c) Meth	od of valuation of-year market value
(1) Financia	derivatives			
	neld equity interests[·
	NVESTMENT IN PRIVATE INVESTMENT COMPANY	3,985,369.	FMV	
(A)				
(B)				
(C)				
(D)			-	
(E)				
(F) (G)				
(H)			-	
	mn (b) must equal Form 990, Part X, col (B) line 12.) . ▶	3,985,369.	" =	
Part VIII	Investments - Program Related.		<u> </u>	
	Complete if the organization answered "Yes" on Form	m 990, Part IV, lin	e 11c. See Form	990, Part X, line 13.
	(a) Description of investment	(b) Book value		od of valuation of-year market value
(1)		•		
(2)				
(3)				
(4)				
(5)				
(6)	· · · · · · · · · · · · · · · · · · ·			
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col (B) line 13). 🕨			
Part IX	Other Assets. Complete if the organization answered "Yes" on Form	m 990, Part IV, lin	e 11d. See Form	990, Part X, line 15.
	(a) Description			(b) Book value
(1) PROPE	RTY HELD FOR DONATION			1,895,900.
	DABLE ADVANCE ASSET			1,513,000.
(3)				
(4)				<u> </u>
(5)				
(6) (7)				
(8)				
(9)			-	_
	mn (b) must equal Form 990, Part X, col. (B) line 15.)			3,408,900.
Part X	Other Liabilities.			
	Complete if the organization answered "Yes" on Formula 25.	m 990, Part IV, lin	e 11e or 11f. See	Form 990, Part X,
1.	(a) Description of liability			(b) Book value
(1) Federal ır	ncome taxes			
	ll Taxes Payable			81,348.
(3) ANNUI'	TIES			120,519.
(4)				***
(5)				
(6)				
<u>(7)</u>				•
(8)				
(9) Total (Colu	mn (b) must equal Form 990, Part X, col. (B) line 25.)			201,867.
	r uncertain tax positions. In Part XIII, provide the text of the footnot			

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

X

Part	Reconciliation of Revenue per Audited Financial Statem Complete if the organization answered "Yes" on Form 990,			Retur	n.
1	Total revenue, gains, and other support per audited financial statements			1	11,649,579.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	2,251,893.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	2,251,893.
3	Subtract line 2e from line 1			3	9,397,686.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a]	
b	Other (Describe in Part XIII.)	4b		ļ	
С	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	9,397,686.
Part				er Ret	urn.
	Complete if the organization answered "Yes" on Form 990,	Part	IV, line 12a.		
1	Total expenses and losses per audited financial statements			1	7,933,994.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1.	ľ		
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)		L	_	
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	i ·		3	7,933,994.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	١.		1 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		- 1	
b	Other (Describe in Part XIII.)		1	 _ 	
_				4c	7 022 004
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, III Supplemental Information.	ie 16.,)	5	7,933,994.
2; Part	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part XII, lines 2: FIN 48 (ASC 740) FOOTNOTE TEXT: "THE OR	to pr	ovide any additional in	format	ion
	FICATION FROM THE INTERNAL REVENUE SERVICE THAT I				
	ME TAX AS DESCRIBED IN SECTION 501(C)3 OF THE INT				
	RNAL REVENUE SERVICE HAS ALSO CLASSIFIED THE ORGA				
	NOT A PRIVATE FOUNDATION. THE ORGANIZATION'S FOR				
	PT FROM INCOME TAX, ARE SUBJECT TO EXAMINATION BY				
	E YEARS AFTER THEY WERE FILED." FREEDOM ALLIANCE				
			••••••••••		
ANY	UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE	FINA	NCIAL STATEMENT	5."	

Schedule D (Form 990) 2019 Page 5			
Part XIII	Supplemental Information (continued)		
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	######################################		

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

► Attach to Form 990 or Form 990-EZ. Department of the Treasury ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization Employer identification number Freedom Alliance 54-1411430 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants b П Phone solicitations Special fundraising events d In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ▼ Yes
 No If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual or entity (fundraiser) (iv) Gross receipts from activity (or retained by) fundraiser listed in (ii) Activity custody or control of (or retained by) contributions? organization col. (i) Yes Nο LAWRENCE DIRECT 1 22 JOHN MARSHALL ST STE B WARRENTON, VA 20186

RICHARD NORMAN CO
113 EAST MARKET ST, STE 200
LEESBURG, VA 20176 DIRECT MAIL 674,114. 55,688. 618,426. DIRECT MAIL X 1,404,784. 207,635. 1,197,149. 3 4 5 6 7 8 9 10 **Total** 2,078,898. 263,323. 1,815,575. List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AL AK AR CA CO CT DC FL GA HI IL IN KS KY LA MD ME MI MN MA MO MS MT NV NC ND NE NH NJ NM NY OH OK OR PA RI SC SD TN UT VA WA WI WV WY

Part II	Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

			(a) Event #1 DOF EVENT (event type)	(b) Event #2	(c) Other events NONE (total number)	(d) Total events (add col (a) through col (c))
Revenue	1	Gross receipts	220,100.			220,100.
В	2 3	Less: Contributions Gross income (line 1 minus line 2)	220,100.			220,100.
	4	Cash prizes				
	5	Noncash prizes				
sasu	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses .	50,799.			50,799.
	10 11	Direct expense summary. Ac				50,799. 169,301.
Pa	rt III	Gaming. Complete if th \$15,000 on Form 990-E2		ered "Yes" on Form	990, Part IV, line 19,	
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
_ 	1	Gross revenue				
ses	2	Cash prizes				
Exper	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
_	5	Other direct expenses .				
	6	Volunteer labor	☐ Yes% ☐ No	☐ Yes % ☐ No	☐ Yes% ☐ No	
	7	Direct expense summary. Ac	ld lines 2 through 5 in c	olumn (d)		
	8	Net gaming income summar	y. Subtract line 7 from li	ine 1, column (d)		
		nter the state(s) in which the or the organization licensed to co "No," explain:	·			
	Oa Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? . Yes No b If "Yes," explain:					

`Schedu	ule G (Form 990 or 990-EZ) 2019		Page 3
11	Does the organization conduct gaming activities with nonmembers?	☐ Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	☐ Yes	□ No
13	Indicate the percentage of gaming activity conducted in:		_
а	The organization's facility		%
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name ▶		· ••
	Address ▶		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	☐ Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the	_	
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party		
	Name ►		
	Address ▶		
16	Gaming manager information:		
	Name ►		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	□ Director/officer □ Employee □ Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	☐ Yes	☐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or		
	spent in the organization's own exempt activities during the tax year ▶ \$		
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions.		

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No 1545-0047 2019

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990
► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection
Employer identification number

Freedo	m Alliance							54-1411430	
Part I	General Information	on Grants and	Assistance						
the	es the organization mainta selection criteria used to scribe in Part IV the organ	award the grants	or assistance?	•		• •	or the grants or ass	sistance, and X Yes	i □No
Part II	Grants and Other As Part IV, line 21, for an							answered "Yes" o	n Form 990,
1 (a) Nam	and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV appraisal, other)	(g) Description o noncash assistant		-
(1)									
(2)		***************************************							
(3)									
(4)									
(5)					_				
(6)									
(7)									
(8)								••••••	
(9)									
(10)			***************************************	***** ***** ***************************					
(11)									
(12)									
	er total number of section er total number of other o				ine 1 table	-Il-		<u> </u>	
<u> </u>	C. LOCAL HAMBEL OF OTHER C	nganizations iistet	and the stable	~					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

BAA REV 0600220 PRO

Schedule I (Form 990) (2019)

BAA

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed (b) Number of (c) Amount of (e) Method of valuation (book, (a) Type of grant or assistance (d) Amount of (f) Description of noncash assistance cash grant FMV, appraisal, other 1 SCHOLARSHIPS 499 2,114,422 499 107,685 COST SEE PART IV SUPPLEMENTAL INFO 2 STUDENT SUPPORT 3 MORALE, WELFARE, RECREATION 1,056,452. 7.721 COST SEE PART IV SUPPLEMENTAL INFO 73 38,200 4 CASH ASSISTANCE 5 6 Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information Pt I Line 2. FREEDOM ALLIANCE SCHOLARSHIPS: AS ONE OF OUR PROGRAM ACTIVITIES, WE PROVIDE COLLEGE SCHOLARSHIPS TO STUDENTS WHO ARE DEPENDENTS OF U S MILITARY PERSONNEL WHO HAVE BEEN KILLED OR PERMANENTLY DISABLED IN A COMBAT MISSION OR A TRAINING ACCIDENT INITIAL APPROVAL OF THE SCHOLARSHIP CALLS FOR THE STUDENT TO COMPLETE AN APPLICATION WHICH, AMONG OTHER THINGS, REQUIRES THE STUDENT TO PROVIDE HIGH SCHOOL TRANSCRIPTS, PROOF OF ACCEPTANCE TO THE COLLEGE OR UNIVERSITY, APPROPRIATE MILITARY DOCUMENTATION SHOWING PROOF OF SERVICE-CONNECTED DEATH OR DISABILITY. STUDENTS MAY RENEW THEIR SCHOLARSHIP FOR THREE ADDITIONAL ACADEMIC YEARS OR THE COMPLETION OF THEIR UNDERGRADUATE STUDIES WHICHEVER COMES FIRST TO RENEW THEIR SCHOLARSHIP, THE STUDENT IS REQUIRED TO SUBMIT TRANSCRIPTS SHOWING THAT THEY HAVE MAINTAINED A 2 0 GRADE POINT AVERAGE STUDENTS WHO FAIL TO MAINTAIN A 2 0 GPA MAY SUBMIT TRANSCRIPTS AND A WRITTEN EXPLANATION THAT IS TAKEN INTO CONSIDERATION IF SPECIAL CIRCUMSTANCES

FREEDOM ALLIANCE SCHOLARSHIPS ARE PROVIDED TO HELP THE SONS AND DAUGHTERS OF AMERICAN

ARE DEEMED TO EXIST

 Schedule I (Form 990) (2019)
 Page 2

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3					
4					
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7					
art IV Supplemental Information. Provid	le the information re	equired in Part I, I	ine 2, Part III, colum	n (b), and any other additi	onal information
ILITARY HEROES ACHIEVE A COLLEGE	EDUCATION TO	ENSURE THE F	UNDS ARE USED F	OR THAT PURPOSE, TH	E ORGANIZATION
PAYS THE SCHOLARSHIP DIRECTLY TO T	HE COLLEGE OR	UNIVERSITY ON	THE STUDENT'S	BEHALF TO BE APPLIE	ED TO THEIR ACCOUNT
THOSE FUNDS MAY BE USED FOR TUITI	ON, BOOKS, HOU	SING, OR OTHE	R COLLEGE-RELAT	TED EXPENSES. THE	EDUCATION INSTITUTION
PROVIDES FREEDOM ALLIANCE WITH VER	IFICATAION OF	THE STUDENT'S	ENROLLMENT, EX	(PENSES, AND FINANC)	IAL AID.
Pt I Line 2 FREEDOM ALLIANCE ASSI	STANCE FOR TRO	OPS: FREEDOM	ALLIANCE PROVI	DES GRANTS TO RECUI	PERATING U S
ILLITARY PERSONNEL WHO HAVE BEEN W	OUNDED QUALI	FYING SERVICE	MEMBERS ARE RE	EQUIRED TO COMPLETE	A ONE-PAGE APPLICATION
ALONG WITH SUPPORTING DOCUMENTATION	N FAMILY MEM	BERS OR FAMII	Y SUPPORT COUNS	SELORS MAY COMPLETE	THE APPLICATION
ON THE SERVICE MEMBERS BEHALF IN	DIVIDUALS RECE	IVING GRANTS	MUST AFFIRM BY	SIGNATURE THAT THE	FUNDS WILL BE
SED FOR THE REQUESTED PURPOSE					
Other PART III, LINE F-DESCRIPTION	N OF NON-CASH	ASSISTANCE	EXAM CARE PACK	AGES, GRADUATION GIR	TTS, BIRTHDAY

Schedule I (F	orm 990) (2019)					Page 2
Part III	Grants and Other Assistance to Part III can be duplicated if addit	Domestic Individua onal space is needed	is. Complete if the	e organization answ	vered "Yes" on Form 990,	Part IV, line 22
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
_1						
2						
3						
4						
5		*********	***************************************			The section of
6					1	
7 Part IV	Supplemental Information. Pro-			1		
	PART III, LINE 2F-DESCRIP THERAPEUTIC HUNTING AND F			, ,,, ,,,		
		-, -,				
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BAA		REV 06/02/20 PF	RO			Schedule I (Form 990) (2019)

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Schedule I (Form 990) (2019)

SCHEDULE J (Form 990)

OMB No 1545-0047 2019

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

Freedom Alliance 54-1411430 Part I Questions Regarding Compensation

			Yes	Na
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.		Yes	No
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			-
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	_		
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
				1
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☑ Compensation committee ☐ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			1 1
	☒ Form 990 of other organizations ☒ Approval by the board or compensation committee			
]
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		×
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		×
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		×
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			1
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?			
b	Any related organization?	5b		×
-	If "Yes" on line 5a or 5b, describe in Part III.	<u> </u>		Ì
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:	:		
а	The organization?	6a		×
b	Any related organization?	6b		×
	If "Yes" on line 6a or 6b, describe in Part III			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	In Part III	8		×
		⊢ื		-
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Schedule J (Form 990) 2019 Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)()—(iii) for each listed individual must equal the total amount of Form 990, Part VIII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (F) Compensation (E) Total of columns (D) Nontaxable other deferred compensation in column (B) reported as deferred on prior Form 990 (ii) Bonus & incentive (B)(i)–(D) (i) Base (iii) Other (A) Name and Title reportable compensation (i) <u>0.</u> 0. 9,576 Thomas P. Kilgannon 191,620 0 23,573. 224,769. (ii) 1 President (i) (u) (i) (ii) (i) (u) 10 (i) (ii) _11 (i) (iı) 12 (1) (ii) 13 (i) (ii) (1) (ii) 15 (1)

16

Schedule J (Form 99		Page 3
Provide the ref	plemental Information ormation, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. A	Neo complete this par
for any addition	ormation, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 3a, 3b, 6a, 6b, 7, and 6, and for Part II 7	also complete this par
ior any addition	tar mornation	
~	. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
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BAA	REV 06/02/20 PRO	Schedule J (Form 990) 2019

SCHEDULE M (Form 990)

Department of the Treasury

Freedom Alliance

Internal Revenue Service

Name of the organization

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Other ▶ (

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Employer identification number

54-1411430

Part I Types of Property (c) (a) (b) (d) Noncash contribution Method of determining Number of contributions or Check if amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art-Works of art . . . 1 2 Art - Historical treasures . 3 Art - Fractional interests . . . Books and publications . 4 5 Clothing and household goods × 4 88,089. FAIR MARKET VALUE 6 Cars and other vehicles . . . 7 Boats and planes . . 8 Intellectual property × 9 57,057. FAIR MARKET VALUE Securities - Publicly traded . . 9 10 Securities - Closely held stock . Securities - Partnership, LLC, 11 or trust interests 12 Securities - Miscellaneous . . 13 Qualified conservation contribution - Historic structures . Qualified conservation 14 contribution-Other 15 Real estate - Residential . . . × 5 1,076,000. APPRAISAL 16 Real estate—Commercial . Real estate - Other 17 18 Collectibles Food inventory 19 20 Drugs and medical supplies . . 21 Taxidermy Historical artifacts 22 23 Scientific specimens 24 Archeological artifacts .

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required			
	to be used for exempt purposes for the entire holding period?	30a		×
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard			
	contributions?	31	×	
32a				
	contributions?	32a		×
Ь	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			
	describe in Fart II.			

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Other ► (VARIOUS)

Other ► (

Other ► (_____)

×

Number of Forms 8283 received by the organization during the tax year for contributions for

which the organization completed Form 8283, Part IV, Donee Acknowledgement

459,466. FAIR MARKET VALUE

29

Schedule M (Schedule M (Form 990) 2019 Page 2				
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.				
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'SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Employer identification number

Freedom Alliance 54-1411430
Pt VI, Line 19: FREEDOM ALLIANCE MAKES GOVERNING AND FINANCIAL DOCUMENTS AVAILABLE
UPON REQUEST (WRITTEN OR VERBAL). OUR 990 IS ALSO AVAILABLE ON OUR WEBSITE AND
OTHER INTERNET SITES SUCH AS GUIDESTAR.
Pt VI, Line 11b: THE 990 WAS REVIEWED BY THE CFO, PRESIDENT, AND THE BOARD OF
DIRECTORS BEFORE FILING THE COMPLETED FORM WITH THE IRS.
Pt VI, Line 12c: THE CONFLICT OF INTEREST POLICY IS A LINE ITEM ON THE AGENDA
FOR EACH BOARD OF DIRECTORS MEETING AND THE OFFICERS, DIRECTORS, TRUSTEES, AND
KEY EMPLOYEES ARE ASKED TO DISCLOSE ANY POSSIBLE CONFLICTS.
Pt VI, Line 15a: TO DETERMINE THE SALARY FOR THE PRESIDENT AND COO/CFO, THE
BOARD OF DIRECTORS CONSIDERS PERFORMANCE, EXPERIENCE, LENGTH OF SERVICE, AND
OTHER FACTORS. THE BOARD ALSO CONSULTS GUIDESTAR'S NONPROFIT COMPENSATION REPORT
WHICH DERIVES ITS DATA FROM SOME 53,000 NONPROFIT REPORTS FILED WITH THE INTERNAL
REVENUE SERVICE. THIS REPORT PROVIDES AVERAGE ANNUAL SALARIES FOR SEVERAL KEY
POSITIONS BY LOCATION AND SIZE (INCOME) OF THE ORGANIZATION. THIS DETERMINATION
WAS LAST MADE, AND APPROVED BY THE BOARD OF DIRECTORS, IN 2019.
Pt VI, Line 15b: THE PRESIDENT DETERMINES OTHER SALARIES USING SIMILAR METHODOLOGY.
IN ADDITION, DATA FROM SIMILAR SIZED NONPROFITS IN THE GEOGRAPHICAL AREA ARE
CONSIDERED. THE MOST RECENT DETERMINATIONS WERE IN 2019 FOR THE EXECUTIVE DIRECTOR.
Pt VI, Section C, Line 17:
State: AK
State: AL
State: AR
State: CA
State: CT
State: DC

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization	Employer identification number
Freedom Alliance	54-1411430
-	
State: UT	
State: VA	
State: WI	•••••
State: WV	
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