

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ **Yes** ☐ **No**

For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form **990** (2019)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

IMPROVING LIVES BY DELIVERING SOLUTIONS FOR QUALITY CARE

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code)	(Expenses \$	including grants of \$	(Revenue \$	)
See Additional Data					

4b	(Code)	(Expenses \$	including grants of \$	(Revenue \$	)
See Additional Data					

4c	(Code)	(Expenses \$	including grants of \$	(Revenue \$	)
See Additional Data					

4d	Other program services (Describe in Schedule O)			
	(Expenses \$	including grants of \$	(Revenue \$	)

4e Total program service expenses ▶

Part IV Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	Yes
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	5	Yes
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a	Yes
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	Yes
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f	No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a	No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	Yes
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 	21	Yes

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	143
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 108				
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	Yes	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O			3b	Yes	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		No
b If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)					
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a	Yes	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b	Yes	
7 Organizations that may receive deductible contributions under section 170(c).					
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			7a		
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		
d If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			8		
9 Sponsoring organizations maintaining donor advised funds.					
a Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10 Section 501(c)(7) organizations. Enter					
a Initiation fees and capital contributions included on Part VIII, line 12	10a				
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11 Section 501(c)(12) organizations. Enter					
a Gross income from members or shareholders	11a				
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13 Section 501(c)(29) qualified nonprofit health insurance issuers.					
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O			13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c Enter the amount of reserves on hand	13c				
14a Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O			14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N			15	Yes	
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O			16		No

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	15	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent	12	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	Yes
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed: _____

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.
 ▶ LEONA TAYLOR 1201 L ST NW WASHINGTON, DC 20005 (202) 842-4444

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

See instructions for the order in which to list the persons above

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

(A)
Name and title

1b Sub-Total

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000

3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

(A) Name and business address	(B) Description of services	(C) Compensation
YNAPTITUDE INC 300 BOONE BLVD SUITE 500 IENNA, VA 22182	SOFTWARE DEVELOPMENT & CONSULTING	1,284,455
IGR GOVERNMENT AFFAIRS LLC PO BOX 14416 WASHINGTON, DC 20044	CONSULTING	632,211
REEMAN AUDIO VISUAL SOLUTIONS PO BOX 650519 DALLAS, TX 75265	AUDIO VISUAL SERVICES	578,420
PLUS COMMUNICATIONS LLC 1001 WASHINGTON BLVD 7TH FLOOR WASHINGTON, DC 20005	COMMUNICATIONS & ADVERTISING	391,915
DFERO GROUP LLC 101 15TH STREET NW 5TH FLOOR WASHINGTON, DC 20005	COMMUNICATIONS	310,200

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

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Part VIII		Statement of Revenue							
Check if Schedule O contains a response or note to any line in this Part VIII ☐									
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514				
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a							
	b Membership dues	1b							
	c Fundraising events	1c							
	d Related organizations	1d							
	e Government grants (contributions)	1e							
	f All other contributions, gifts, grants, and similar amounts not included above	1f	6,956						
	g Noncash contributions included in lines 1a - 1f \$	1g							
	h Total. Add lines 1a-1f ▶		6,956						
Program Service Revenue	Business Code								
	2a MEMBERSHIP DUES	900099	23,271,203	23,271,203					
	b MEETINGS & EXHIBIT	900099	6,246,560	6,213,435	33,125				
	c SPONSORSHIP	900099	5,257,155	5,257,155					
	d QUALITY AWARDS	900099	1,221,280	1,221,280					
	e PUBLICATIONS	900099	1,107,160	62,510	1,044,650				
	f All other program service revenue								
g Total. Add lines 2a-2f. ▶		37,103,358							
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶		462,498			462,498			
	4 Income from investment of tax-exempt bond proceeds ▶								
	5 Royalties ▶								
	6a Gross rents	(i) Real	(ii) Personal						
		6a	462,110						
		b Less rental expenses	6b					465,548	
		c Rental income or (loss)	6c					-3,438	
	d Net rental income or (loss) ▶		-3,438			-3,438			
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other						
		7a	8,608,459						
		b Less cost or other basis and sales expenses	7b					8,424,871	343
		c Gain or (loss)	7c					183,588	-343
	d Net gain or (loss) ▶		183,245			183,245			
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18		8a						
	b Less direct expenses		8b						
	c Net income or (loss) from fundraising events ▶								
	9a Gross income from gaming activities See Part IV, line 19		9a						
	b Less direct expenses		9b						
	c Net income or (loss) from gaming activities ▶								
	10a Gross sales of inventory, less returns and allowances		10a	730,961					
b Less cost of goods sold		10b	349,322						
c Net income or (loss) from sales of inventory ▶			381,639	381,639					
Miscellaneous Revenue		Business Code							
11a LEGISLATIVE CONTRIBUTIONS		900099	571,854	571,854					
b AFFINITY PROGRAMS		900099	486,777	466,518	20,259				
c OTHER INCOME		900099	184,040	184,040					
d All other revenue			74,417		54,632	19,785			
e Total. Add lines 11a-11d ▶			1,317,088						
12 Total revenue. See instructions ▶			39,451,346	37,629,634	1,152,666	662,090			

Form 990 (2019)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX. ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	307,979			
2 Grants and other assistance to domestic individuals. See Part IV, line 22.				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members.				
5 Compensation of current officers, directors, trustees, and key employees.	6,550,866			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7 Other salaries and wages.	10,521,075			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions).	694,998			
9 Other employee benefits.	1,018,698			
10 Payroll taxes.	892,642			
11 Fees for services (non-employees):				
a Management.				
b Legal.	1,113,183			
c Accounting.	55,751			
d Lobbying.	2,126,983			
e Professional fundraising services. See Part IV, line 17.				
f Investment management fees.	113,438			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	2,639,934			
12 Advertising and promotion.	563,107			
13 Office expenses.	1,286,881			
14 Information technology.	544,823			
15 Royalties.	717,965			
16 Occupancy.	589,621			
17 Travel.	1,798,497			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19 Conferences, conventions, and meetings.	4,828,866			
20 Interest.	589			
21 Payments to affiliates.				
22 Depreciation, depletion, and amortization.	1,310,989			
23 Insurance.	141,951			
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a PAC ADMINISTRATIVE EXPE	576,581			
b PUBLIC & MEDIA RELATION	269,015			
c DATA ACQUISITION	221,028			
d ALLOCATION	213,206			
e All other expenses	894,796			
25 Total functional expenses. Add lines 1 through 24e.	39,993,462			
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		1,682,306	1	2,142,534
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		2,918,491	4	3,178,187
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		300,000	7	386,000
	8	Inventories for sale or use		172,396	8	71,391
	9	Prepaid expenses and deferred charges		994,173	9	1,008,877
	10a	Land, buildings, and equipment—cost or other basis—Complete Part VI of Schedule D	10a	21,294,569		
	b	Less—accumulated depreciation	10b	14,070,862		
				7,491,592	10c	7,223,707
	11	Investments—publicly traded securities		15,292,143	11	17,047,421
	12	Investments—other securities—See Part IV, line 11			12	
	13	Investments—program-related—See Part IV, line 11			13	
	14	Intangible assets			14	
15	Other assets—See Part IV, line 11		895,738	15	1,584,468	
16	Total assets. Add lines 1 through 15 (must equal line 34)		29,746,839	16	32,642,585	
Liabilities	17	Accounts payable and accrued expenses		2,027,621	17	2,201,836
	18	Grants payable			18	
	19	Deferred revenue		1,857,520	19	2,505,994
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability—Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties		10,721	23	0
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24)—Complete Part X of Schedule D		3,932,705	25	4,829,898
	26	Total liabilities. Add lines 17 through 25		7,828,567	26	9,537,728
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.					
	27	Net assets without donor restrictions		21,918,272	27	23,104,857
	28	Net assets with donor restrictions			28	
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		21,918,272	32	23,104,857
33	Total liabilities and net assets/fund balances		29,746,839	33	32,642,585	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	39,451,346
2	Total expenses (must equal Part IX, column (A), line 25)	2	39,993,462
3	Revenue less expenses Subtract line 2 from line 1	3	-542,116
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	21,918,272
5	Net unrealized gains (losses) on investments	5	1,728,701
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	23,104,857

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Additional Data

Software ID:
Software Version:
EIN: 53-0260105
Name: AMERICAN HEALTH CARE ASSOCIATION

Form 990 (2019)

Form 990, Part III, Line 4a:

ADVOCACY THE ASSOCIATION REPRESENTS THE LONG TERM AND POST-ACUTE CARE COMMUNITY TO THE NATION AT LARGE - TO GOVERNMENT, BUSINESS LEADERS, AND THE GENERAL PUBLIC - DEVELOPING NECESSARY AND REASONABLE PUBLIC POLICIES WHICH BALANCE ECONOMIC AND REGULATORY PRINCIPLES TO SUPPORT QUALITY CARE AND QUALITY OF LIFE

Form 990, Part III, Line 4b:

QUALITY & RESEARCH THE ASSOCIATION ASSISTS ITS MEMBERS IN CONTINUING TO IMPROVE THE QUALITY OF CARE PROVIDED TO RESIDENTS THIS IS DONE IN A VARIETY OF WAYS, INCLUDING TRAINING PROGRAMS, A QUALITY AWARD PROGRAM, AS WELL AS DEVELOPMENT AND COMPILATION OF COMPREHENSIVE RESEARCH AND DATA CONCERNING THE LONG TERM AND POST-ACUTE SECTOR

Form 990, Part III, Line 4c:

EDUCATION & COMMUNICATION THE ASSOCIATION USES A VARIETY OF MECHANISMS TO EDUCATE AND COMMUNICATE TO MEMBERS, POLICYMAKERS, AND THE GENERAL PUBLIC ON POST-ACUTE AND LONG TERM CARE ISSUES THE ORGANIZATION'S PRIMARY TRADE JOURNAL, PROVIDER MAGAZINE, IS CIRCULATED MONTHLY TO OVER 50,000 POST-ACUTE FACILITIES AND INTERESTED PARTIES THE MAGAZINE IS ALSO MADE AVAILABLE TO THE GENERAL PUBLIC ON THE ASSOCIATION'S WEBSITE THE ASSOCIATION ALSO HOSTS AN ANNUAL CONVENTION AS WELL AS OTHER TECHINICAL MEETINGS, WEBINARS AND TRAINING PROGRAMS THROUGHOUT THE YEAR ADDITIONALLY, THE ASSOCIATION MAINTAINS AN INVENTORY OF RELEVANT INDUSTRY PUBLICATIONS AND MERCHANDISE WHICH ARE AVAILABLE FOR SALE TO MEMBERS AND NONMEMBERS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DEBORAH L MEADE CHAIR (AS OF 11/19)	7 00	X		X				600	0	0
MICHAEL R WYLIE IMMEDIATE PAST CHAIR (AS OF 11/19)	7 00	X		X				600	0	0
TOM COBLE IMMEDIATE PAST CHAIR (UNTIL 11/19)	7 00	X		X				100	0	0
PHILLIP G FOGG VICE CHAIR (AS OF 11/19)	7 00	X		X				0	0	0
PHILIP SCALO SECRETARY/TREASURER (AS OF 11/19)	7 00	X		X				0	0	0
FRED BENJAMIN REGIONAL MULTIFACILITY REP	3 00	X						0	0	0
ASHLEY BLANKENSHIP NCAL REP (UNTIL 11/19)	3 00	X						100	0	0
STEVE CAVANAUGH MULTIFACILITY REP (UNTIL 11/19)	3 00	X						0	0	0
HELEN CRUNK NCAL REP (AS OF 11/19)	3 00	X						0	0	0
STEVE FLATT MULTIFACILITY REP (AS OF 11/19)	3 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
GARY KELSO NOT FOR PROFIT REP	3 00	X						0	0	0
JOSEPH D MITCHELL AT-LARGE REP	3 00	X						0	0	0
DEREK PRINCE AT-LARGE REP	3 00	X						0	0	0
VERONICA SHARPE ASHCAE REP	3 00	X						0	0	0
JANET SNIPES AT-LARGE REP	3 00	X						0	0	0
MARK J TRAYLOR INDPENDENT OWNER REP (AS OF 11/19)	3 00	X						0	0	0
JULIANNE WILLIAMS AT-LARGE REP	3 00	X						0	0	0
CHRIS WRIGHT AT-LARGE REP	3 00	X						0	0	0
MARK PARKINSON AHCA PRESIDENT & CEO	37 50			X				1,458,100	0	586,668
LEONA TAYLOR CHIEF FINANCIAL OFFICER	30 00			X				300,746	0	53,499

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RAE ANNE DAVIS CHIEF STRATEGIC OFFICER	37 50				X			451,730	0	63,378
JENNIFER SHIMER CHIEF OPERATING OFFICER	37 50				X			463,982	0	67,459
PAULA WARREN CHIEF INFORMATION OFFICER	37 50				X			260,819	0	36,982
MIKE CHEEK SVP, REIMBURSEMENT POLICY	37 50				X			358,390	0	31,140
BETH MARTINO SVP, PUBLIC AFFAIRS	37 50				X			316,419	0	81,049
DAVID GIFFORD SVP, QUALITY & RESEARCH	37 50				X			486,858	0	57,654
CLIFTON PORTER SVP, GOVT RELATIONS	37 50				X			632,169	0	66,537
SCOTT TITTLE EXECUTIVE DIRECTOR, NCAL	37 50				X			457,746	0	68,653
MICHAEL BASSETT VP, GOVERNMENT RELATIONS	37 50					X		375,330	0	39,926
CHRISTOPHER DONNELLAN SENIOR DIRECTOR, GOVERNMENT RELATIONS	37 50					X		292,185	0	106,334

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DAVE KYLLO VP, INSURANCE & MEMBER PROGRAMS	37 50					X		263,427	0	47,063
JILL SUMNER VP, POP HEALTH MANAGEMENT	37 50					X		253,595	0	87,677
KIM ZIMMERMAN VP, GOVERNMENT RELATIONS	37 50					X		372,124	0	58,316

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization AMERICAN HEALTH CARE ASSOCIATION	Employer identification number 53-0260105
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")	
2	Political campaign activity expenditures (see instructions)	▶ \$ 100,000
3	Volunteer hours for political campaign activities (see instructions)	0

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$ 100,000
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ 100,000
4	Did the filing organization file Form 1120-POL for this year?	☒ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1) REPUBLICAN GOVERNORS ASSOCIATION	1747 PENNSYLVANIA AVE NW 250 WASHINGTON, DC 20006	11-3655877	50,000	
(2) DEMOCRATIC GOVERNORS ASSOCIATION	1401 K STREET NW 200 WASHINGTON, DC 20005	52-1304889	50,000	
(3) AMERICAN HEALTH CARE ASSOCIATION POLITICAL ACTION COMMITTEE	1201 L STREET NW WASHINGTON, DC 20005			18,561
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B** Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)**(a)** Filing organization's totals**(b)** Affiliated group totals

- 1a** Total lobbying expenditures to influence public opinion (grass roots lobbying)
- b** Total lobbying expenditures to influence a legislative body (direct lobbying)
- c** Total lobbying expenditures (add lines 1a and 1b)
- d** Other exempt purpose expenditures
- e** Total exempt purpose expenditures (add lines 1c and 1d)
- f** Lobbying nontaxable amount Enter the amount from the following table in both columns

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over \$500,000	20% of the amount on line 1e
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000
Over \$17,000,000	\$1,000,000

- g** Grassroots nontaxable amount (enter 25% of line 1f)
- h** Subtract line 1g from line 1a. If zero or less, enter -0-
- i** Subtract line 1f from line 1c. If zero or less, enter -0-
- j** If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

☐ Yes ☐ No**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		No
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		No
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	Yes	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	23,271,203
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	6,334,583
b	Carryover from last year	2b	-802,925
c	Total	2c	5,531,658
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	6,655,564
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	-1,123,906
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART I-A, LINE 1	THE ASSOCIATION PAID CONTRIBUTIONS OR DUES TO REPUBLICAN AND DEMOCRATIC ASSOCIATIONS THE ASSOCIATION COLLECTED PAC CONTRIBUTIONS FROM EMPLOYEES AND REMITTED THOSE FUNDS TO THE PAC

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As Filed Data -

DLN: 93493217001440

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization
AMERICAN HEALTH CARE ASSOCIATION

Employer identification number
53-0260105

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

1

Total number at end of year

2

Aggregate value of contributions to (during year)

3

Aggregate value of grants from (during year)

4

Aggregate value at end of year

(a)

Donor advised funds

(b)

Funds and other accounts

5

Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐

Yes

☐

No

6

Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐

Yes

☐

No

Part II

Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

2a

Total number of conservation easements

2b

Total acreage restricted by conservation easements

2c

Number of conservation easements on a certified historic structure included in (a)

2d

Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐

Yes

☐

No

6

Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7

Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐

Yes

☐

No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenue included on Form 990, Part VIII, line 1

► \$

(ii)

Assets included in Form 990, Part X

► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included on Form 990, Part VIII, line 1

► \$

b

Assets included in Form 990, Part X

► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2019

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a** ☐ Public exhibition
- b** ☐ Scholarly research
- c** ☐ Preservation for future generations
- d** ☐ Loan or exchange programs
- e** ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?☐ **Yes** ☐ **No****Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?☐ **Yes** ☐ **No****b** If "Yes," explain the arrangement in Part XIII and complete the following table**c** Beginning balance**d** Additions during the year**e** Distributions during the year**f** Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .☐ **Yes** ☐ **No****b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as**a** Board designated or quasi-endowment ▶**b** Permanent endowment ▶**c** Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by**(i)** unrelated organizations**(ii)** related organizations**b** If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		
3a(ii)		
3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		2,491,587		2,491,587
b Buildings		4,052,190	4,043,555	8,635
c Leasehold improvements		5,411,506	3,693,146	1,718,360
d Equipment		2,032,657	1,796,547	236,110
e Other		7,306,629	4,537,614	2,769,015
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . . ▶				7,223,707

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) ▶		

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶	4,829,898

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☐

Schedule D (Form 990) 2019

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	42,483,548
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	1,728,701
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	1,416,939
e	Add lines 2a through 2d	2e	3,145,640
3	Subtract line 2e from line 1	3	39,337,908
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	113,438
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	113,438
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	39,451,346

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	41,299,102
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	1,419,078
e	Add lines 2a through 2d	2e	1,419,078
3	Subtract line 2e from line 1	3	39,880,024
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	113,438
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	113,438
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	39,993,462

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 53-0260105
Name: AMERICAN HEALTH CARE ASSOCIATION

Supplemental Information

Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	REVENUES OF PAC, PART OF CONSOLIDATED AUDIT 601,726 COST OF GOODS SOLD 349,322 LOSS ON S ALE OF EQUIPMENT 343 RENTAL EXPENSE ON PART VIII 465,548

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS	EXPENSES OF AHCA PAC, PART OF CONSOLIDATED AUDIT 603,865 COST OF GOODS SOLD 349,322 RENT AL EXPENSE ON PART VIII 465,548 LOSS ON SALE OF EQUIPMENT 343

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Department of the
Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

Open to Public
Inspection

Name of the organization
AMERICAN HEALTH CARE ASSOCIATION

Employer identification number
53-0260105

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 2

3 Enter total number of other organizations listed in the line 1 table 7

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2	GRANTS ARE ONLY MADE TO ORGANIZATIONS THAT SUPPORT THE AHCA MISSION. SMALLER GRANTS ARE REVIEWED AND APPROVED AS PART OF THE ANNUAL BUDGETING PROCESS. LARGER GRANTS ARE REVIEWED AND APPROVED BY THE RESPECTIVE GOVERNANCE COMMITTEE TO WHICH THE GRANT PURPOSE RELATES.

Additional Data

Software ID:
Software Version:
EIN: 53-0260105
Name: AMERICAN HEALTH CARE ASSOCIATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REPUBLICAN GOVERNORS ASSOCIATION 1747 PENNSYLVANIA AVENUE NW SUITE 250 WASHINGTON, DC 20006	11-3655877	527	50,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION
ALASKA STATE HOSPITAL & NURSING HOME ASSOCIATION 1049 W 5TH AVENUE SUITE 100 ANCHORAGE, AK 995011965	92-0034538	501(C)(6)	9,691				FINANCIAL ASSISTANCE TO STATE AFFILIATE FOR MISSION-RELATED PURPOSE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH DAKOTA LTC ASSOCIATION 1900 NORTH 11TH STREET BISMARCK, ND 585011914	45-0347194	501(C)(6)	27,783				FINANCIAL ASSISTANCE TO STATE AFFILIATE FOR MISSION-RELATED PURPOSE
WASHINGTON HEALTH CARE ASSOCIATION 303 CLEVELAND AVENUE SE SUITE 206 TUMWATER, WA 985013340	91-1308743	501(C)(6)	100,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CARE PROVIDERS OF OKLAHOMA 1201 NORTH HARVEY OKLAHOMA CITY, OK 731033712	73-1486605	501(C)(6)	14,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION
AMERICAN SENIOR HOUSING ASSOCIATION 5225 WISCONSIN AVENUE NW SUITE 800 WASHINGTON, DC 20015	52-2261594	501(C)(6)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALVIN ALLEY DANCE FOUNDATION INC 405 WEST 55TH STREET NEW YORK, NY 100194402	13-2584273	501(C)(3)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION
SANDY HOOK PROMISE FOUNDATION INC PO BOX 3489 NEWTOWN, CT 06470	46-1657101	501(C)(3)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DEMOCRATIC GOVERNORS ASSOCIATION 1401 K STREET NW WASHINGTON, DC 20005	52-1304889	527	50,000				CONTRIBUTION

Schedule J (Form 990)	Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.	OMB No 1545-0047
		2019
		Open to Public Inspection

Department of the Treasury Internal Revenue Service	Name of the organization AMERICAN HEALTH CARE ASSOCIATION	Employer identification number 53-0260105
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Part I Questions Regarding Compensation		Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
☐ First-class or charter travel	☒ Housing allowance or residence for personal use		
☒ Travel for companions	☐ Payments for business use of personal residence		
☐ Tax indemnification and gross-up payments	☒ Health or social club dues or initiation fees		
☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	2	Yes	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
☐ Compensation committee	☒ Written employment contract		
☒ Independent compensation consultant	☒ Compensation survey or study		
☐ Form 990 of other organizations	☒ Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a Receive a severance payment or change-of-control payment?	4a		No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a The organization?	5a		
b Any related organization?	5b		
If "Yes," on line 5a or 5b, describe in Part III.			
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a The organization?	6a		
b Any related organization?	6b		
If "Yes," on line 6a or 6b, describe in Part III.			
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7		
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8		
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 1A	MEMBERSHIP TO THE CAPITOL HILL CLUB AND NATIONAL DEMOCRATIC CLUB IS MAINTAINED FOR A FEW EMPLOYEES. THE CLUBS ARE USED TO HOST LARGE AND INDIVIDUAL MEETINGS WITH MEMBERS OF CONGRESS AND LOBBYISTS. THESE AMOUNTS ARE NOT INCLUDED AS W-2 WAGES OF THE AFFECTED EMPLOYEES AS THE COSTS REPRESENT REASONABLE BUSINESS EXPENSES. ALL EMPLOYEES ARE ELIGIBLE TO JOIN THE FITNESS CENTER LOCATED NEAR THE AHCA OFFICE. THE MEMBERSHIP DUES ARE INCLUDED AS W-2 INCOME OF THE EMPLOYEES WHO JOIN. COMPANION TRAVEL WAS FOR CEO AND SPOUSE IN ORDER FOR CEO TO RETURN TO THE UNITED STATES FROM VACATION TRAVEL TO TESTIFY BEFORE CONGRESS. HOUSING ALLOWANCE IS FOR SENIOR VP WHO COMMUTES TO DC TO SUPERVISE DEPARTMENT.
PART I, LINE 4B	A 457F PLAN WAS ESTABLISHED IN 2013 FOR THE PRESIDENT & CEO. A SECOND PLAN WAS ADDED IN 2015. DURING 2019, A \$425,000 CONTRIBUTION WAS MADE ON HIS BEHALF.

Additional Data

Software ID:
Software Version:
EIN: 53-0260105
Name: AMERICAN HEALTH CARE ASSOCIATION

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1MARK PARKINSON AHCA PRESIDENT & CEO	(i)	1,058,756	398,948	396	554,745	38,232	2,051,077	0
	(ii)	0	0	0	0	0	0	0
1LEONA TAYLOR CHIEF FINANCIAL OFFICER	(i)	261,386	39,102	258	30,567	26,762	358,075	0
	(ii)	0	0	0	0	0	0	0
2RAE ANNE DAVIS CHIEF STRATEGIC OFFICER	(i)	378,004	73,636	90	32,118	35,414	519,262	0
	(ii)	0	0	0	0	0	0	0
3JENNIFER SHIMER CHIEF OPERATING OFFICER	(i)	386,893	76,999	90	36,535	33,397	533,914	0
	(ii)	0	0	0	0	0	0	0
4PAULA WARREN CHIEF INFORMATION OFFICER	(i)	232,249	28,432	138	26,596	12,256	299,671	0
	(ii)	0	0	0	0	0	0	0
5MIKE CHEEK SVP, REIMBURSEMENT POLICY	(i)	306,737	51,563	90	21,688	13,606	393,684	0
	(ii)	0	0	0	0	0	0	0
6BETH MARTINO SVP, PUBLIC AFFAIRS	(i)	309,188	7,171	60	52,600	30,953	399,972	0
	(ii)	0	0	0	0	0	0	0
7DAVID GIFFORD SVP, QUALITY & RESEARCH	(i)	371,876	101,015	13,967	34,508	26,547	547,913	0
	(ii)	0	0	0	0	0	0	0
8CLIFTON PORTER SVP, GOVT RELATIONS	(i)	505,807	126,224	138	36,685	33,958	702,812	0
	(ii)	0	0	0	0	0	0	0
9SCOTT TITTLE EXECUTIVE DIRECTOR, NCAL	(i)	423,625	34,031	90	40,289	31,719	529,754	0
	(ii)	0	0	0	0	0	0	0
10MICHAEL BASSETT VP, GOVERNMENT RELATIONS	(i)	295,247	80,023	60	28,552	16,334	420,216	0
	(ii)	0	0	0	0	0	0	0
11CHRISTOPHER DONNELLAN SENIOR DIRECTOR, GOVERNMENT RELATION	(i)	237,839	54,088	258	77,971	32,667	402,823	0
	(ii)	0	0	0	0	0	0	0
12DAVE KYLLO VP, INSURANCE & MEMBER PROGRAMS	(i)	238,568	24,463	396	33,363	15,401	312,191	0
	(ii)	0	0	0	0	0	0	0
13JILL SUMNER VP, POP HEALTH MANAGEMENT	(i)	251,942	1,563	90	58,976	30,793	343,364	0
	(ii)	0	0	0	0	0	0	0
14KIM ZIMMERMAN VP, GOVERNMENT RELATIONS	(i)	292,011	80,023	90	29,952	36,304	438,380	0
	(ii)	0	0	0	0	0	0	0

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

AMERICAN HEALTH CARE ASSOCIATION

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019**Open to Public
Inspection****Employer identification number**

53-0260105

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1	THE AHCA EXECUTIVE COMMITTEE CONSISTS OF THE CHAIR, VICE CHAIR, IMMEDIATE PAST CHAIR, THE SECRETARY/TREASURER, AND ONE ADDITIONAL BOARD OF GOVERNORS MEMBER, SELECTED BY THE BOARD. THE EXECUTIVE COMMITTEE ACTS IN THE ABSENCE OF THE BOARD AND REPORTS ITS ACTIONS TO THE BOARD AT THE EARLIEST CONVENIENCE. THE EXECUTIVE COMMITTEE ALSO SETS COMPENSATION, TERMS, AND CONDITIONS OF EMPLOYMENT FOR THE AHCA PRESIDENT, SUBJECT TO BOARD OF GOVERNORS APPROVAL.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE ORGANIZATION IS A SECTION 501(C)(6) TRADE ASSOCIATION COMPOSED OF REGULAR MEMBERS THAT ARE ORGANIZED GROUPS OF CARE FACILITIES WITHIN THE CONFINES OF A STATE DISTRICT, TERRITORY, OR POSSESSION OF THE UNITED STATES ("AFFILIATE ASSOCIATIONS"), ANY CARE FACILITY THAT IS A MEMBER OF AN AFFILIATE ASSOCIATION IS ALSO A REQUIRED MEMBER OF AHCA. AHCA ALSO HAS ASSOCIATE MEMBERS, WHO MAY BE INDIVIDUALS, CORPORATIONS, PARTNERSHIPS, LLCs, AND OTHER ENTITIES THAT EITHER (A) SUPPLY PRODUCTS OR SERVICES TO LONG TERM CARE PROVIDERS OR (B) ARE NOT SUPPLIERS, BUT HELP PROMOTE AHCA OBJECTIVES. AHCA ALSO HAS AN HONORARY MEMBERSHIP, WHICH MAY BE CONFERRED BY THE COUNCIL OF STATES ON THOSE INDIVIDUALS WHO HAVE RENDERED DISTINGUISHED SERVICE TO THE HEALTH CARE FIELD OR TO AHCA. HONORARY MEMBERS MAY NOT VOTE BUT MAY SERVE ON COMMITTEES IN AN ADVISORY CAPACITY.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE AHCA BOARD OF GOVERNORS CONSISTS OF - THE CHAIR AND VICE-CHAIR AND SECRETARY/TREASURER - FIVE AT-LARGE MEMBERS - AN INDEPENDENT OWNER MEMBER - A MULTIFACILITY MEMBER - A REGIONAL MULTIFACILITY MEMBER - A NOT FOR PROFIT MEMBER - A REPRESENTATIVE OF NCAL - THE NATIONAL CENTER FOR ASSISTED LIVING, A SUBDIVISION OF AHCA (SELECTED BY NCAL) - A REPRESENTATIVE OF ASHCAE, A SUBDIVISION OF AHCA (SELECTED BY ASHCAE) - AN ASSOCIATE BUSINESS MEMBER (SELECTED BY THE ASSOCIATE MEMBERS, NONVOTING) - THE IMMEDIATE PAST CHAIR OF AHCA - THE PRESIDENT OF AHCA (NONVOTING) BOARD OF GOVERNORS MEMBERS ARE ELECTED AT THE ANNUAL MEETING OF THE COUNCIL OF STATES, BY SECRET BALLOT

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	DUES RATES AND BY-LAWS CHANGES ARE SUBJECT TO APPROVAL BY THE COUNCIL OF STATES DISSOLUTION OF THE ORGANIZATION MUST BE APPROVED BY TWO-THIRDS OF THE AFFILIATE ASSOCIATIONS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE DRAFT OF THE 990 IS FIRST REVIEWED BY MANAGEMENT IT IS THEN PROVIDED TO THE BOARD OF GOVERNORS ELECTRONICALLY FOR REVIEW ANY AND ALL COMMENTS FROM THE BOARD OF GOVERNORS ARE ADDRESSED BY MANAGEMENT IF ANY MAJOR CHANGES TO THE FORM 990 ARE REQUIRED BASED ON REVIEW BY THE BOARD OF GOVERNORS, A REVISED VERSION IS THEN DISTRIBUTED TO THE BOARD OF GOVERNORS PRIOR TO FILING THE RETURN

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY DESIGNED TO HELP DIRECTORS, OFFICERS, EMPLOYEES, AND OTHER INDIVIDUALS WITH DECISION-MAKING AUTHORITY FOR THE ORGANIZATION (I.E., EVERY "RESPONSIBLE PERSON") IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICTS OF INTEREST AND PROVIDE PROCEDURES TO ADDRESS ACTUAL AND POTENTIAL CONFLICTS OF INTEREST. EACH NEW RESPONSIBLE PERSON IS REQUIRED TO REVIEW THE POLICY AND ACKNOWLEDGE IT IN WRITING. ANNUALLY, EACH RESPONSIBLE PERSON MUST COMPLETE A DISCLOSURE FORM IDENTIFYING RELATIONSHIPS, POSITIONS, OR CIRCUMSTANCES IN WHICH THE RESPONSIBLE PARTY IS INVOLVED THAT HE OR SHE BELIEVES COULD GIVE RISE TO A CONFLICT OF INTEREST. ALSO, ALL OFFICERS AND DIRECTORS APPLYING FOR A POSITION ON THE BOARD ARE REQUIRED TO COMPLETE AN APPLICATION WHICH INCLUDES A CONFLICT DISCLOSURE STATEMENT AND POLICY. MEMBERS OF THE CREDENTIALING COMMITTEE REVIEW THE APPLICATIONS. ANNUAL DISCLOSURE FORMS FOR EMPLOYEES ARE REVIEWED BY HUMAN RESOURCES. CONFLICTS IDENTIFIED ARE MADE AVAILABLE TO THE CHAIR OR THE CHAIR'S DESIGNEE, AS WELL AS ANY COMMITTEE APPOINTED TO ADDRESS CONFLICTS OF INTEREST. THE AHCA/NCAL ANTITRUST POLICY AND THE AHCA/NCAL CONFLICT OF INTEREST AND CONFIDENTIALITY POLICY ARE INCLUDED WITH THE AGENDA FOR EACH BOARD, COMMITTEE, TASKFORCE OR WORKGROUP MEETING. THE POLICIES ARE REVIEWED AT THE BEGINNING OF EACH MEETING TO ENSURE THAT ANY NEW POTENTIAL ISSUES ARE ADDRESSED BEFORE ASSOCIATION BUSINESS IS COMMENCED.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	ALL COMPENSATION AWARDED TO THE CEO/PRESIDENT IS DETERMINED AND APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS BASED UPON COMPARABILITY DATA PROVIDED BY A NATIONALLY KNOWN COMPENSATION CONSULTING FIRM WITH SPECIAL EXPERTISE IN THE WASHINGTON, D C TRADE ASSOCIATION MARKET THE COMPENSATION AMOUNT IS THEN COMMUNICATED TO THE HR DEPARTMENT BY THE BOARD CHAIR, IN WRITING IN 2019, A NEW CEO COMPENSATION SURVEY AND ANALYSIS WAS PERFORMED BY AN INDEPENDENT OUTSIDE FIRM

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	NOT NORMALLY MADE AVAILABLE TO GENERAL PUBLIC, BUT FURNISHED TO ANY MEMBER ON REQUEST ALS O, THE BY-LAWS ARE ACCESSIBLE IN A MEMBERS-ONLY SECTION OF THE WEBSITE

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE AUDIT REVIEW PROCESS HAS REMAINED UNCHANGED FROM THE PRIOR YEAR

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization
AMERICAN HEALTH CARE ASSOCIATION

Employer identification number
53-0260105

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) AHCANCAL SOLUTIONS LLC 1201 L ST NW WASHINGTON, DC 20005 47-1554374	BUSINESS INSURANCE & CONSULTING	DC	9,692	60,000	AMERICAN HEALTH CARE ASSOCIATION

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1)AMERICAN HEALTH CARE ASSOCIATION POLITICAL ACTION COMMITTEE 1201 L ST NW WASHINGTON, DC 20005	SEPARATE SEGREGATED FUND PAC	DC	527		AMERICAN HEALTH CARE ASSOCIATION	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b	No
c Gift, grant, or capital contribution from related organization(s)	1c	No
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e	No
f Dividends from related organization(s)	1f	No
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	Yes
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	1o	No
p Reimbursement paid to related organization(s) for expenses	1p	No
q Reimbursement paid by related organization(s) for expenses	1q	No
r Other transfer of cash or property to related organization(s)	1r	Yes
s Other transfer of cash or property from related organization(s)	1s	No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) AMERICAN HEALTH CARE ASSOCIATION POLITICAL ACTION COMMITTEE	L	571,854	COST

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation