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2019

Return of Private Foundation

Department of the Treasury Internal Revenue Service

Form 990-PF

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to <u>www.irs.gov/Form990PF</u> for instructions and the latest information.

Open to Public Inspection

For	caler	ndar year 2019, or tax year beginning 01-01-20)19 , ar	nd ending 12-31-	2019	'
		undation E & NANCY P MARRIOTT FOUNDATION		A Employer id	entification numbe	r
		E SUZUKI		52-1953832		
		d street (or P.O. box number if mail is not delivered to street address) ERNWOOD ROAD DEPT 901	Room/suite	B Telephone nu	mber (see instruction	ns)
				(301) 380-1425	5	
		n, state or province, country, and ZIP or foreign postal code MD 20817		C If exemption	application is pendin	g, check here
G Cl	neck al	ll that apply: 🔲 Initial return 🔲 Initial return of a	former public charity	D 1. Foreign or	ganizations, check he	ere
		☐ Final return ☐ Amended return			ganizations meeting	
		\square Address change \square Name change		<u> </u>	k here and attach co	· -
H C	neck ty	/pe of organization: \square Section 501(c)(3) exempt private	foundation		undation status was t n 507(b)(1)(A), chec	
	Section		e private foundation			
of	year (f	ket value of all assets at end from Part II, col. (c), ▶\$ 85,506,771 J Accounting method: □ Other (specify) (Part I, column (d) must	Cash Accru		ation is in a 60-montl n 507(b)(1)(B), chec	
Pa	rt I	Analysis of Revenue and Expenses (The total	(a) Revenue and			(d) Disbursements
		of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc., received (attach schedule)	3,984,933			
	2	Check ▶ ☐ if the foundation is not required to attach	3,50.,533			
	_	Sch. B	100 500			
e	3 4	Interest on savings and temporary cash investments Dividends and interest from securities	432,533 1,384,676			
	5a	Gross rents	1,364,676	1,364,676		
	Ь	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	3,819,585			
Revenue	b	Gross sales price for all assets on line 6a				
Sev.	_	8,793,722		2 910 595		
	7 8	Capital gain net income (from Part IV, line 2)		3,819,585		
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	ь	Less: Cost of goods sold	<u></u>			
	C	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	9,358			
	12	Total. Add lines 1 through 11	9,631,085	5,636,794		
	13	Compensation of officers, directors, trustees, etc.	122,581	52,983		69,598
	14	Other employee salaries and wages	212,681			212,681
ses	15	Pension plans, employee benefits	4.050			
en	16a	Legal fees (attach schedule)	1,050			20.560
Expenses	b	Accounting fees (attach schedule)	33,560		0	28,560
Ve	_ c	Other professional fees (attach schedule)	54,632			
rati	17	Interest	33,139			
and Administrative	18 19	Taxes (attach schedule) (see instructions) Depreciation (attach schedule) and depletion	31,139	10,139		
Ē	20	Occupancy	17,880	2,826		15,054
Ad	21	Travel, conferences, and meetings	2,658	2,320		2,658
puc	22	Printing and publications	,			<u>'</u>
β	23	Other expenses (attach schedule)	129,638	94,203		23,101
atir	24	Total operating and administrative expenses.				
Operating		Add lines 13 through 23	605,852	220,816	0	351,652
0	25	Contributions, gifts, grants paid	3,133,810			3,133,810
	26	Total expenses and disbursements. Add lines 24 and 25	3,739,662	220,816	0	3,485,462
	27	Subtract line 26 from line 12:				
	a	Excess of revenue over expenses and disbursements	5,891,423			
	b	Net investment income (if negative, enter -0-)		5,415,978		
	С	Adjusted net income (if negative, enter -0-)				
For	Paper	work Reduction Act Notice, see instructions.		Cat. No. 11289>	< For	m 990-PF (2019)

orn	1 990-F	PF (2019)												Page 2
Pai	rt II	Balance Sheets	Attached so should be fo	hedules and am or end-of-year a	ounts in the	description colu	umn ons.)	Beginning ((a) Book		<u> </u>	(b) Book		f year	nir Market Value
	1	Cash—non-interest					_		5,040,870	_	(5) 5001	3,438,563		3,438,563
	2	Savings and tempor	orary cash in	nvestments										
	3	Accounts receivable	e ▶				ŀ							
		Less: allowance for												
	4	Pledges receivable l					ŀ							
		Less: allowance for								1				
	5	Grants receivable .												
	6	Receivables due fro					ŀ							
		disqualified persons												
	7	Other notes and loa	•	, ,		•	- 1							
	-	Less: allowance for		•	,					1				
	8	Inventories for sale												
45 sets	9	Prepaid expenses a					- 1			\vdash				
{} {}	10a	Investments—U.S.		_			- }		9,624,832	99:1		8,070,412		7,917,240
٦	b	Investments—corpo	_	•		•			4,206,646	_		2,734,959		30,051,258
	c	Investments—corpo		•	•		- 1		952,864	<u> </u>		1,992,388		2,043,800
		Investments—land,		,	•		- 1		332,004	229		1,332,300		2,043,000
	11	Less: accumulated												
	12	Investments—morte								_				
	12	Investments—nord					- 1	2	2,969,333	GS-1		20 620 422		41,635,941
	13		-	-				3,	2,909,333	120		38,638,422		41,033,941
	14	Land, buildings, and												
	4-	Less: accumulated Other assets (descr			_			ρ <u>ε.</u> 1	424 442	05-1		419,969	06-1	410.060
	15)		%	424,443	20		419,969	7 9	419,969
	16	Total assets (to be		•	-see the			_				== 004 740		05 506 774
		instructions. Also, s						5.	3,218,988			55,294,7 1 3		85,506,771
	17	Accounts payable a		•			- 1							
	18	Grants payable .					ŀ			<u> </u>				
i i	19	Deferred revenue .					- 1							
abilities	20	Loans from officers,												
=	21	Mortgages and other	· · · · · · · · · · · · · · · · · · ·		-									
	22	Other liabilities (des												
	23	Total liabilities(ad	dd lines 17	through 22)					0			0		
Ş		Foundations that	t follow FA	SB ASC 958,	check he	re ▶ 🔲								
2		and complete line												
힐	24	Net assets without	donor restr	ictions										
<u>~</u>	25	Net assets with don	nor restricti	ons										
Fund Balance		Foundations that		llaw EACD At	5C 0E0 al	aalchana 🏲								
띠		and complete line			3C 936, CII	ieck liefe 🕨	اكا							
5	26	Capital stock, trust		_	ds									
 }	27	Paid-in or capital su				nt fund								
27.1	28	Retained earnings,	• •	. •			le l	5	3,218,988			55,294,713		
	29	Total net assets o			•		- 1		3,218,988	_		55,294,713		
シレ	30	Total liabilities ar		•		•			3,218,988	_		55,294,713		
_	30 31111								5,210,500			00,23 1,7 20		
1		net assets or fund l						29 (must =	aree with	n end	_			
-		ear figure reported o			, cai — rait		a, IIIIe		- WILL		1		53	,218,988
2	Ente	r amount from Part I	I, line 27a								2			,891,423
3	Othe	r increases not inclu	uded in line	2 (itemize)	·				% _		3			169,235
4	Add I	lines 1, 2, and 3 .									4		59	,279,646
5		eases not included ir									5	<u> </u>	3	,984,933
6	Total	net assets or fund l	balances at	end of year ((line 4 mini	us line 5)—Pa	art II, c	column (b), l	ine 29		6			,294,713
													orm 9	90-PF (2019)

Page **3**

• /	e the kind(s) of property sold (e.g., arehouse; or common stock, 200 shs	•	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a PUBLICALLY TRADED SE	CURITIES				
b CAPITAL GAIN DIVIDEND)S		Р		
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or oth plus expens	er basis	Gain ò	h) r (loss)) minus (g)
a 8,79	3,722		5,349,238	(-) [(-,	3,444,48
b	,		, ,		335,32
c					<u> </u>
d					
e					
	s showing gain in column (h) and ow	ned by the foundation on	12/31/69	1	I)
(i) F.M.V. as of 12/31/69	(i) Adjusted basis as of 12/31/69	(k) Excess of over col. (j	col. (i)	Gains (Col. (col. (k), but not	l) h) gain minus less than -0-) or om col.(h))
a			,		3,444,48
b					
c					
d					
e					
•	gain or (loss) as defined in sections 1 rt I, line 8, column (c) (see instructions 1	. , . ,		3	3,819,585
Part V Qualification l	Jnder Section 4940(e) for Re	educed Tax on Net In	vestment Inc	come	
For optional use by domestic p	rivate foundations subject to the sec	ction 4940(a) tax on net in	vestment incom	e.)	
	eave this part blank. e section 4942 tax on the distributal ot qualify under section 4940(e). Do		the base period?		es 🗸 No
1 Enter the appropriate an	nount in each column for each year;	see instructions before ma	aking any entries	5,	
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-u	se assets	(d) Distribution rati (col. (b) divided by c	
2018	3,014,087		3,154,997		0.044224
2017	2,693,578		3,820,039		0.045794
2016	2,072,043		5,744,862		0.044327
2015	1,561,554		1,624,990		0.034993
2014	2,349,091	44	1,737,965		0.052508
number of years the four	d) of for the 5-year base period—divide to a dation has been in existence if less ncharitable-use assets for 2019 from	the total on line 2 by 5.0, than 5 years			0.221846 0.044369 77,177,808 3,424,302
. , ,	ent income (1% of Part I, line 27b)		6		54,160
			7		3,478,462
8 Enter qualifying distributi If line 8 is equal to or gre	ions from Part XII, line 4 , eater than line 7, check the box in Pa		8	g a 1% tax rate. Se	3,485,462
instructions.				Ea	orm 990-PF (2019

Form	990-PF (2019)					ſ	Page 6
Pai	rt VII-B Statements Regard	ling Activities for Whic	h Form 4720 May Be	Required (continued)			
5a	During the year did the foundation p	pay or incur any amount to:				Yes	No
	(1) Carry on propaganda, or otherw	vise attempt to influence legis	slation (section 4945(e))?	☐ Yes ✓	N.		
	(2) Influence the outcome of any sp	pecific public election (see sec	ction 4955); or to carry	□ tes 🖭	NO		
	on, directly or indirectly, any vo	ter registration drive?		· · · □ v _{oo} ☑	No		
	(3) Provide a grant to an individual	for travel, study, or other sin	nilar purposes?	Yes ☑ Yes ☑ Yes ☑	NO No		
	(4) Provide a grant to an organizati in section 4945(d)(4)(A)? See in			d	NO		
	(5) Provide for any purpose other t	han religious, charitable, scie	ntific, literary, or	⊥ Yes ▼			
b	educational purposes, or for the If any answer is "Yes" to $5a(1)-(5)$,	•		I Yes IVI	No		
	Regulations section 53.4945 or in a	current notice regarding disa	ster assistance? See instr	ructions	5b		No
	Organizations relying on a current n	otice regarding disaster assis	tance check here	· · · · · ▶ □			
С	If the answer is "Yes" to question 5a	a(4), does the foundation clai	m exemption from the	_			
	tax because it maintained expenditu If "Yes," attach the statement require			· · □ Yes □	No		
6a	Did the foundation, during the year,	, receive any funds, directly o	r indirectly, to pay premi	ums on			
	a personal benefit contract?						
b	Did the foundation, during the year,			⊔ Yes 💌	No 6b		No
	If "Yes" to 6b, file Form 8870.	, , , , , , , , , , , , , , , , , , , ,					
7a	At any time during the tax year, wa	s the foundation a party to a	prohibited tax shelter tra	nsaction?			
	If "Yes", did the foundation receive	·	•	⊔ Yes 💌	No 7b		
8	Is the foundation subject to the sec	· · · · · · · · · · · · · · · · · · ·					
_	excess parachute payment during th						
		Officers, Directors, Trus					<u> </u>
	and Contractors		·		пртоуссь	,	
1	List all officers, directors, trustee		•		1		
	(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Exper		
See /	Additional Data Table	·	,	·			
		1					
		1					
		1					
		-					
	Compensation of five highest-pa	id employees (other than t	hose included on line	 1—see instructions)	ne enter"	NONE	71
	compensation of five highest-pa			(d) Contributions to	ne, enter	HOILE	
(a)	Name and address of each employee more than \$50,000	paid (b) Title, and average hours per week devoted to position	(c) Compensation	employee benefit plans and deferred compensation	(e) Expen other al		
TOM	DIGENNO	SR PRGM DIR/ASST SE	C 59,79	<u>'</u>			
1040	10 FERNWOOD ROAD HESDA, MD 20817	16.0	33,71				Ū
	EDITH ASBURY	SR SCHLP PGM	77,06	50 0			
	0 FERNWOOD ROAD	MANAGER	,,,,,	30			Ū
	HESDA, MD 20817	16.0					
	•						
			+	+			
T - 4	Laurenbau af akking amad	an #50,000					
TOTA	l number of other employees paid ov	er \$30,000			Form 00	0 DE	(2010)

Form 990-PF (2019)		Page 7
Part VIII Information About Officers, Directors, Trus and Contractors (continued)	stees, Foundation Managers, Highly Paid E	mployees,
3 Five highest-paid independent contractors for professiona	services (see instructions). If none, enter "NO	NE".
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
HARBOR INVESTMENT ADVISORY LLC	INVESTMENT ADVISORY	54,632
2330 WEST JOPPA ROAD SUITE 160 LUTHERVILLE, MD 21093		
Total number of others receiving over \$50,000 for professional service	es	
Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. In	clude relevant statistical information such as the number of	
organizations and other beneficiaries served, conferences convened, research pape		Expenses
2		
3		
4		
Part IX-B Summary of Program-Related Investments	s (see instructions)	
Describe the two largest program-related investments made by the foundation	during the tax year on lines 1 and 2.	Amount
1		-
2		
All other program-related investments. See instructions.		
3		-
Total. Add lines 1 through 3		
Total. Add illies I tillough 3	· · · · · · · · · · · · · · · · · · ·	
		Form 990-PF (2019)

2c

3

4

5

6

7

1a

1b

2

3a 3b

4

5

54,160

3,804,730

3,804,730

3,804,730

3,485,462

3,485,462

3,431,302

Form 990-PF (2019)

54,160

Distributable amount before adjustments. Subtract line 2c from line 1.

Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1. . .

Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.

Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:

Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Qualifying Distributions (see instructions)

Amounts set aside for specific charitable projects that satisfy the:

the section 4940(e) reduction of tax in those years.

3

4 5

6

1

2

3

4

5

b

Part XII

e Excess from 2019.

Undistributed Income (see instructions)

Part XIII

Page **9**

		(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1	Distributable amount for 2019 from Part XI, line 7	•	,		3,804,730
2	Undistributed income, if any, as of the end of 2019:				
а	Enter amount for 2018 only			2,183,651	
b	Total for prior years: 2017 , 2016 , 2015				
3	Excess distributions carryover, if any, to 2019:				
а	From 2014				
b	From 2015				
С	From 2016				
d	From 2017				
е	From 2018 0				
f	Total of lines 3a through e	0			
4	Qualifying distributions for 2019 from Part				
	XII, line 4: ► \$3,485,462				
а	Applied to 2018, but not more than line 2a			2,183,651	
b	Applied to undistributed income of prior years (Election required—see instructions)				
С	Treated as distributions out of corpus (Election required—see instructions)				
d	Applied to 2019 distributable amount				1,301,811
е	Remaining amount distributed out of corpus	0			
5	Excess distributions carryover applied to 2019.	0			0
	(If an amount appears in column (d), the same amount must be shown in column (a).)				
6	Enter the net total of each column as				

	(Election required—see instructions)			
С	Treated as distributions out of corpus (Election required—see instructions)			
d	Applied to 2019 distributable amount			1,301,811
е	Remaining amount distributed out of corpus	0		
5	Excess distributions carryover applied to 2019.	0		0
	(If an amount appears in column (d), the same amount must be shown in column (a).)			
6	Enter the net total of each column as indicated below:			
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0		
b	Prior years' undistributed income. Subtract line 4b from line 2b			

е	Remaining amount distributed out of corpus	0		
5	Excess distributions carryover applied to 2019.	0		0
	(If an amount appears in column (d), the same amount must be shown in column (a).)			
6	Enter the net total of each column as indicated below:			
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0		
b	Prior years' undistributed income. Subtract line 4b from line 2b			
С	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.			
d	Subtract line 6c from line 6b. Taxable amount —see instructions			
е	Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions			
f	Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020			2,502,919
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section $170(b)(1)(F)$ or $4942(g)(3)$ (Election may be required - see instructions)			
8	Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions)			
9	Excess distributions carryover to 2020.			

Subtract lines 7 and 8 from line 6a. 10 Analysis of line 9: a Excess from 2015. **b** Excess from 2016. c Excess from 2017. d Excess from 2018.

ŀ	Part XIV Private Operating Four	ndations (see instru	ictions and Part ${f V}$	/II-A, question 9)		
1a	If the foundation has received a ruling or foundation, and the ruling is effective for			erating		
b	Check box to indicate whether the organiz	ation is a private opera	ting foundation des	scribed in section \Box	4942(j)(3) or □] 4942(j)(5)
2a	Enter the lesser of the adjusted net	Tax year		Prior 3 years		(a) Tabal
	income from Part I or the minimum	(a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) Total
	investment return from Part X for each year listed	, ,	. ,		,	
b	85% of line 2a					
С	Qualifying distributions from Part XII,					
	line 4 for each year listed					
d	Amounts included in line 2c not used directly for active conduct of exempt activities					
е	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the alternative test relied upon:					
а	"Assets" alternative test—enter:					
	(1) Value of all assets					
	(2) Value of assets qualifying					
	under section 4942(j)(3)(B)(i)					
D	"Endowment" alternative test— enter 2/3 of minimum investment return shown in					
	Part X, line 6 for each year listed					
С	"Support" alternative test—enter:					
	(1) Total support other than gross investment income (interest,					
	dividends, rents, payments					
	on securities loans (section					
	512(a)(5)), or royalties)					
	(2) Support from general public and 5 or more exempt					
	organizations as provided in					
	section 4942(j)(3)(B)(iii)					
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income					
_	Supplementary Information	n (Complete this	part only if the	foundation had s	5,000 or more i	in
Pa	assets at any time during		ructions.)			
1	Information Regarding Foundation Ma List any managers of the foundation who h		than 204 of the tota	Laantributiana raasi	ad by the foundation	_
а	before the close of any tax year (but only					II.
	RICHARD E MARRIOTT	,		, ,		
b	List any managers of the foundation who c	own 10% or more of the	e stock of a corpora	tion (or an equally la	arge portion of the	
	ownership of a partnership or other entity	r) of which the foundati	on has a 10% or gr	eater interest.		
	NONE					
2	Information Regarding Contribution,	Grant, Gift, Loan, Sch	olarship, etc., Pro	ograms:		
	Check here \blacktriangleright \square if the foundation only m	akes contributions to p	reselected charitabl	le organizations and	does not accept	
	unsolicited requests for funds. If the foun			als or organizations	under	
	other conditions, complete items 2a, b, c,	and d. See Instruction	S 			
а	The name, address, and telephone number	er or e-mail address of	the person to whom	n applications should	be addressed:	
	AMI GNATIKO					
	10400 FERNWOOD RD DEPT 901 BETHESDA, MD 20817					
	REMNPMFOUNDATION@GMAIL.COM					
	The form in which applications should be s	submitted and informat	ion and materials th	hey should include:		
	WRITTEN APPLICATIONS WITH PROOF OF			,		
	Any submission deadlines:					
~	NONE.					
	Any restrictions or limitations on awards,	such as by geographica	al areas, charitable i	fields, kinds of institu	utions, or other	
_	factors:	, 5005.5511100	,	,	,	
	NONE.					

Total . .

3b

er gross	amounts unless otherwise indicated.		usiness income	Excluded by section		(e) Related or exemp
_	service revenue:	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	function income (See instructions
q Fees a	nd contracts from government agencies					
Member	ship dues and assessments					
	on savings and temporary cash					
investm				14	432,533	
	ds and interest from securities			14	1,384,676	
	al income or (loss) from real estate:					
	inanced property					
	ebt-financed property					
	al income or (loss) from personal property vestment income.					
	(loss) from sales of assets other than					
inventor	• /			18	3,819,585	
Net inco	me or (loss) from special events:			10	3,013,303	
	rofit or (loss) from sales of inventory					
Other re	• •					
a NONDIV	VIDEND DISTRIBUTIONS			41	9,358	
с						
d_						
- —						
е						
e Subtota	l. Add columns (b), (d), and (e)				5,646,152	l .
e Subtota Total. A	l. Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e)			1	5,646,152 3	l .
e Subtota Total. A (See wor	l. Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) rksheet in line 13 instructions to verify calcu	lations.)			, ,	5,646,1
e Subtota Total. A (See wor	l. Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) rksheet in line 13 instructions to verify calcu B Relationship of Activities to the	lations.) ie Accomplish	nment of Exem	pt Purposes	3	5,646,1
eSubtota Total. A (See wor ITT XVI-	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) rksheet in line 13 instructions to verify calcu B Relationship of Activities to th Explain below how each activity for which	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
e Subtota Total. A (See wor Irt XVI- 1e No.	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
e Subtota Total. A (See wor Irt XVI- 1e No.	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Int XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
e Subtota Total. A (See wor Irt XVI- 1e No.	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
e Subtota Total. A (See wor Irt XVI- 1e No.	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1
Subtota Total. A (See wor Irt XVI	I. Add columns (b), (d), and (e)	lations.) le Accomplish income is report	nment of Exem ed in column (e) o	pt Purposes f Part XVI-A contribu	3uted importantly to	5,646,1

orm :	990-PF (,											Pa	ge 13
Par	t XVII	Information Re Exempt Organi		ransf	ers To a	ınd Transa	ctio	ns and	Relatio	nships With Noi	ncharit	able		
		ganization directly or in than section 501(c)(3)									on 501		Yes	No
a Tr	ansfers	from the reporting foun	dation to a no	oncha	ritable exe	empt organiza	ation (of:						
(1	.) Cash											1a(1)		No
(2	2) Other	rassets										1a(2)		No
b Ot	her tran	sactions:												
(1	.) Sales	of assets to a nonchari	table exempt	orga	nization.							1b(1)		No
(2	?) Purch	nases of assets from a n	oncharitable	exem	pt organiz	ation						1b(2)		No
(3) Renta	al of facilities, equipmer	nt, or other as	ssets.								1b(3)		No
(4	Reim	bursement arrangemen	ts									1b(4)		No
(5) Loans	s or loan guarantees.									•	1b(5)		No
-	•	mance of services or m			-							1b(6)		No
	-	f facilities, equipment, n									•	1c		No
of	the goo any trai	wer to any of the above ds, other assets, or ser nsaction or sharing arra (b) Amount involved	vices given by ngement, sho	y the ow in	reporting f column (d	foundation. If	f the f f the	foundatio goods, o	n receive ther asse	d less than fair mar	ket valu ved.	e	ngemen	nts
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d∈	scribed	ndation directly or indire in section 501(c) (other omplete the following so (a) Name of organization	than section		c)(3)) or i		??.				_	No No		
	Und	er penalties of perjury,	I declare that	: I ha\	/e examine	ed this returr	ı, incl	uding acc	 companyi	ng schedules and st	tatement	s, and	to the	best
Sigr	whic	ny knowledge and belief ch preparer has any kno		rrect,	and comp	olete. Declara I	ition c	of prepare	er (other	than taxpayer) is b		all inforne IRS di		
Her		*****				2020-05-12		,	*****		return			
	P	Signature of officer or t	rustee			Date		— P	Γitle		below	nstr.) 🔽	_	
		Print/Type preparer's	name	Prepa	arer's Sign	ature		Date		Check if self-	PTIN			
										employed ▶ □		P01240	455	
Paid	i	JACOB G COOK								Simple your P				
	parer Only		USA LLP					1		1	Firm's E	IN ►		
			01 GREENSB	ORO [DRIVE 800)								
		M	CLEAN VA 21	2102							Phone n	o. (703) 893-	0600
	MCLEAN, VA 22102													

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If (d) Expense account, hours per week not paid, enter Contributions to (e) other allowances (b) devoted to position -0-) employee benefit plans and deferred compensation RICHARD E MARRIOTT 0 PRESIDENT & DIRECTOR

10400 FERNWOOD ROAD BETHESDA, MD 20817	0.1			
NANCY P MARRIOTT	DIRECTOR	0	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	0.1			

10400 FERNWOOD ROAD BETHESDA, MD 20817	0.1			
RALPH W HARDY JR	DIRECTOR	0	0	0
600 MASSACHUSETTS AVE NW WASHINGTON, DC 20001	0.1			
NANCIE SUZUKI	EXEC	115,996	0	0

600 MASSACHUSETTS AVE NW WASHINGTON, DC 20001	0.1			
NANCIE SUZUKI	EXEC	115,996	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	DIR/TREASURER/SECRETARY 15.0			

NANCIE SUZUKI	EXEC	115,996	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	DIR/TREASURER/SECRETARY 15.0			
JIM POULOS	ASSISTANT TREASURER	6,585	0	0

U.8

10400 FERNWOOD ROAD BETHESDA, MD 20817

efile GRAPHIC print - DO NOT PROCES	S As Filed D	ata -	- DLN: 93491171005010				
TY 2019 Accounting Fees Schedule							
	e: RICHARI N: 52-1953	D E & NANCY P MAR 832	RIOTT FOUNDATIO	N N			
Category A	mount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes			
ACCOUNTING FEES	33,560			28,560			

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93491171005010 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. TY 2019 Depreciation Schedule

Name: RICHARD E & NANCY P MARRIOTT FOUNDATION EIN: 52-1953832

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491171005010
TY 2019 Investments Corporat	e Bonds Sche	dule
Name: F	RICHARD E & NAN	CY P MARRIOTT FOUNDATION

2,043,800

1,992,388

EIN: 52-1953832		
Investments Corporate Bonds Schedule		
Name of Bond	End of Year Book	End of Year Fair
	│ Value	Market Value

HARBOR CORP. BONDS-SEE ATCH

TY 2019 In	vestments Corporat	e Stock Sched	lule	

Name: RICHARD E & NANCY P MARRIOTT FOUNDATION

FTN: 52-1953832

279,875 SHS HOST HOT. & REST

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

ck Schedule	ı	
ne of Stock	End of Year Book	End

Investments Corporation Stock Name

Value Market Value

1,031,812

DLN: 93491171005010

of Year Fair

5,191,681

24,859,577

HARBOR CORP. STOCK-SEE ATCH 1,703,147

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491171005010
TY 2019 Investments Governments	nent Obligat	ions Schedule
Name:	RICHARD E &	NANCY P MARRIOTT FOUNDATION
EIN:	52-1953832	
US Government Securities - End of Year Book Value:		4,004,551
US Government Securities - End of Year Fair Market Value:		4,028,465
State & Local Government Securities - End of Year Book Value:		4,065,861
State & Local Government Securities - End of Year Fair Market Value:		3,888,775

effie GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 934911/1005010
		_

TY 2019 Investments - Other Schedule

Name: RICHARD E & NANCY P MARRIOTT FOUNDATION

EIN: 52-1953832

Investments Other Schedule 2			
Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
LEARNZILLION	AT COST	1,000,000	1,000,000
REACH II	AT COST	345,120	420,353
HARBOR MUTUAL FUNDS-SEE ATCH	AT COST	14,003,378	15,589,412
HARBOR EXCH TRAD PROD-SEE ATCH	AT COST	19,390,752	20,696,516
OWL VENTURES II	AT COST	661,547	659,928
OWL VENTURES III	AT COST	333,640	332,990
GS PRIVATE EQUITY (IMPACT)	AT COST	793,871	826,628
PARENT POWERED	AT COST	1,000,000	1,000,000
HALCYON FUND, LP	AT COST	110,114	110,114
CALVERT AHC	AT COST	1,000,000	1,000,000

TV 2019 Other Assets Schedule		

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93491171005010

Name: RICHARD E & NANCY P MARRIOTT FOUNDATION EIN: 52-1953832

Other Assets Schedule						
Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value			
ACCRUED DIVIDENDS	74,443	67,770	67,770			
ACCRUED CAPITAL GAIN DIST.	0	2,199	2,199			
PARENTPOWERED PBC PRI	350,000	350,000	350,000			

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN: 93491171005010				
TY 2019 Other Decreases Schedule							
Name: RICHARD E & NANCY P MARRIOTT FOUNDATION							
EIN: 52-1953832							
Description			Amount				

FMV ADJUSTMENT ON CONTRIBUTED SECURITIES

3,984,933

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN:	93491171005010	
TY 2019 Other Expenses Schedule					
Name:	RICHARD E & N	ANCY P MARRIO	TT FOUNDATION		
EIN:	52-1953832				
Other Expenses Schedule					
Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes	
BANK SERVICE CHARGES	550				

ther Expenses Schedule						
Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements Charitable Purposes		
BANK SERVICE CHARGES	550					

	Expenses per Books	Income	Income	Charitable Purposes
BANK SERVICE CHARGES	550			
BOOKS/SUBSCRIPTIONS/REFERENCE	2,747			2,747
DUES	750			750
INSURANCE	2,200			

BANK SERVICE CHARGES	550		
BOOKS/SUBSCRIPTIONS/REFERENCE	2,747		2,747
DUES	750		750
INSURANCE	2,200		
SOFTWARE MAINTENANCE	19,604		19,604
STAFF DEVELOPMENT	3,226		
	1		

DUES	750		
INSURANCE	2,200		
SOFTWARE MAINTENANCE	19,604		19
STAFF DEVELOPMENT	3,226		
SUPPLIES	2,169		
TELEPHONE AND COMMUNICATIONS	2,941		

26,648

26,758

26,648

26,758

OWL VENTURES II MISC. EXPENSE

REACH II MISC. EXPENSE

Description

Revenue and Expenses per Books

Revenue and Expenses per Books

Net Investment Income Income

OWI VENTURES III MISC EXPENSE

25.686

Disbursements for Charitable Purposes

OWL VENTURES III MISC. EXPENSE	25,686	25,686	
HALCYON FUND, LP MISC. EXPENSE	15,111	15,111	

820

428

Other Expenses Schedule

IN-HOUSE PUBLICATIONS

OTHER MISC. EXPENSE

Name: RICHARD E & NANCY P MARRIOTT FOUNDATION

9,358

DLN: 93491171005010

EIN:	52-1953832

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NONDIVIDEND DISTRIBUTIONS

Other Income Schedule			
Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income

As Filed Data -

(Other Income Schedule		
	Description	Revenue And	Net Investment

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN: 93491171005010		
TY 2019 Other Increases Sche	edule				
Name:	Name: RICHARD E & NANCY P MARRIOTT FOUNDATION				
EIN: 52-1953832					
De	escription		Amount		
UNRECOGNIZED GAIN ON DONATED SECURITIES			168,011		
BALANCE SHEET ADJUSTMENT - TIMING	i		1,224		

efile GRAPHIC print - DO NOT PROCES	SS As Filed Data	-	DLI	N: 93491171005010		
TY 2019 Other Professional Fees Schedule						
Name: RICHARD E & NANCY P MARRIOTT FOUNDATION EIN: 52-1953832						
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes		

54,632

54,632

INVESTMENT MANAGEMENT FEES

efile GRAPHIC print - DO NOT PROCESS	As Filed Data	-	DLI	N: 93491171005010		
TY 2019 Taxes Schedule						
Name: RICHARD E & NANCY P MARRIOTT FOUNDATION						
EIN: 52-1953832						
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes		
Category ESTIMATED TAX PAYMENTS	Amount 15,000		_	for Charitable		

Schedule B	O NOT PROCESS A	As Filed Data -	le of Contributo	re		OMB No. 1545-0047
(Form 990, 990-EZ, or 990-PF)	Schedule of Contributors ► Attach to Form 990, 990-EZ, or 990-PF.				2040	
Department of the Treasury Internal Revenue Service	► Go to <u>www.irs.gov/Form990</u> for the latest information.			2019		
Name of the organization RICHARD E & NANCY P M,	ARRIOTT FOUNDATION					dentification number
Organization type (che	ck one):				52-1953832	
Filers of:	Section:					
Form 990 or 990-EZ	☐ 501(c)() (e	enter number) org	ganization			
			able trust not treated as	s a private foundat	ion	
	☐ 527 political	organization				
Form 990-PF	✓ 501(c)(3) ex	empt private fou	ndation			
	☐ 4947(a)(1) n	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) tax	501(c)(3) taxable private foundation				
			F that received, during t mplete Parts I and II. So			
Special Rules						
under sections 5 received from an	09(a)(1) and 170(b)(1)	(A)(vi), that chec ng the year, total	Form 990 or 990-EZ the ked Schedule A (Form s contributions of the gre lete Parts I and II.	990 or 990-EZ), Pa	art II, line 13,	16a, or 16b, and that
during the year,	otal contributions of m	ore than \$1,000	or (10) filing Form 990 c <i>exclusively</i> for religious animals. Complete Parts	, charitable, scienti		
during the year, If this box is chec purpose. Don't c	contributions <i>exclusive</i> cked, enter here the tot omplete any of the part	<i>ly</i> for religious, cl tal contributions t ts unless the Ge i	or (10) filing Form 990 of haritable, etc., purposes that were received durin neral Rule applies to th or more during the year	s, but no such cont ng the year for an e is organization bed	tributions tota exclusively re cause it recei	aled more than \$1,000. eligious, charitable, etc.,
Caution: An organizatio 990-EZ, or 990-PF), but or on its Form 990PF, P 990-EZ, or 990-PF).	it must answer "No" or	n Part IV, line 2,	of its Form 990; or ched	k the box on line h	of its Form	
For Paperwork Reduction A for Form 990, 990-EZ, or 99		tions	Cat. No. 30613X	Schedu	le B (Form 990), 990-EZ, or 990-PF) (2019)

Employer identification number

RICHARD E & NAN	ICY P MARRIOTT FOUNDATION	52-1953832	
Part I Contributors	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	RICHARD E MARRIOTT 10400 FERNWOOD ROAD DEPT 901 BETHESDA, MD 20817	\$ 3,984,933	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule	B (Form 990, 990-EZ, or 990-PF) (2019)			Page 4
	rganization E & NANCY P MARRIOTT FOUNDATION			Employer identification number
Part III	than \$1,000 for the year from any one conti	ributor. Complete total of exclusive instructions.) ▶	columns (a) throug ly religious, charital	n section 501(c)(7), (8), or (10) that total more h (e) and the following line entry. For ole, etc., contributions of \$1,000 or less for
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	Transferee's name, address, and ZIP 4		ansfer of gift Relatio	onship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	Transferee's name, address, and Z	onship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	(e) Transfer of gift Transferee's name, address, and ZIP 4			Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c)	Use of gift	(d) Description of how gift is held
	Transferee's name, address, and Z		ansfer of gift Relatio	onship of transferor to transferee
			Sci	nedule B (Form 990, 990-EZ, or 990-PF) (2019)

RICHARD E. & NANCY P. MARRIOTT FOUNDATION EIN: 52-1953832 FORM 990-PF

Statement Attached to and made Part of the Return of Private Foundation For the Tax Year Ended December 31, 2019

Statement Pursuant to Treas. Reg. 1.351-3(a) by Richard E. & Nancy P. Marriott Foundation (EIN: 52-1953832), a Significant Transferor

- (1) The name and employer identification number (if any) of the transferee corporation:
 - Private Equity Managers (Impact) Offshore LP (Ref ID: 54930010HH0EPY6LS241)
- (2) The date(s) of the transfer(s) of assets:

12/31/2019

- (3) The aggregate fair market value and basis, determined immediately before the exchange, of the property transferred by such transferor in the exchange:
 - Cash in the amount of \$192,367
- (4) The date and control number of any private letter ruling(s) issued by the Internal Revenue Service in connection with the section 351 exchange: None.

RICHARD E. & NANCY P. MARRIOTT FOUNDATION EIN: 52-1953832 FORM 990-PF

Statement Attached to and made Part of the Return of Private Foundation For the Tax Year Ended December 31, 2019

Statement Filed Pursuant to Section 1.6038B-1(c) and 1.6038B-1T(c)

(1) Name of U.S. Transferor: Richard E. & Nancy P. Marriott Foundation

EIN: 52-1953832

Address: 10400 Fernwood Road, Dept. 901

Bethesda, MD 20817

(2) Name of Foreign Transferee: Private Equity Managers (Impact) Offshore LP

Ref ID: 54930010HH0EPY6LS241

Address: 190 Elgin Avenue

George Town, Cayman Islands, CJ KY1-9005

Country of Incorporation: Cayman Islands

(3) The following consideration was received by the U.S. transferor:

Shares of Private Equity Managers (Impact) Offshore LP

(4) Cash was transferred by the U.S. transferor to the foreign transferee in the amount of \$192,367.

(i) Active trade or business property: None

(ii) Stock or securities: None

- (iii) Depreciated property: None
- (iv) Property to be leased: None
- (v) Property to be sold: None
- (vi) Transfers to FSCs: None
- (vii) Tainted property: None
- (viii) Foreign loss branch: None
- (ix) Other intangibles: None
- (5) Transfer of foreign branch with previously deducted loss: Not Applicable
- (6) Transfers subject to section 367(a)(5): Not Applicable