Form **990-PF**

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public. Department of the Treasury ► Go to www.irs.gov/Form990PF for instructions and the latest information. For calendar year 2019 or tax year beginning and ending Name of foundation A Employer identification number SCHLECHT FAMILY FOUNDATION, 47-5641232 Number and street (or P O box number if mail is not delivered to street address) Telephone number PO BOX 159 608-424-1544 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check her MT. HOREB, WI 53572 G Check all that apply: Initial return Initial return of a former public charity D 1 Foreign organizations, check here Final return Amended return 2 Foreign organizations meeting the 85% test check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year J Accounting method: X Cash If the foundation is in a 60-month termination Other (specify) (from Part II, col. (c), line 16) under section 507(b)(1)(B), check here 10, 491, 975. (Part I, column (d), must be on cash basis.) Part I: Analysis of Revenue and Expenses (d) Disbursements (c) Adjusted net (a) Revenue and (b) Net investment (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) charitable purposes (cash basis only) expenses per books income income Contributions, gifts, grants, etc., received Check X if the foundation is not required to attach Sch. B. ない はなか Interest on savings and temporary cash investments 4,534. 4,534 STATEMENT:1 182,494 .494 STATEMENT 4 Dividends and interest from securities 5a Gross rents " (" d ' in 2 00 - 355 b Net rental income or (loss) in gun a''' 355,501. 6a Net gain or (loss) from sale of assets not on line 10 a charter the 2,635,329. 116 . 1 . 1 . 1 . 4 . 4 501 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain 9 Income modifications 10a Gross sales less return ** 5 k odi, Sp. Day b Less Cost of goods sold ., ., ., F 7 3 c Gross profit or (loss) . 13 11 Other income Truly. 542,529. 542,529. 0. The state of the be Total Add lines 1 through 11 0. 107,231 112,875 5,644. 13 Compensation of officers, directors, trustees, etc 14 Other employee salaries and wages 0. 23,944 1,197. 22,747. 15 Pension plans, employee benefits 1,632. STMT 3 1,632. 0. 0. 16a Legal fees 6,575 0. 4 6,575 0. STMT **b** Accounting fees 28,145STMT 5 28,145. 0. 0. c Other professional fees 17 Interest STMT 6 15,026 078 0 9,179 18 Taxes 1. 7 E. W. 19 Depreciation and depletion 20 Occupancy 6,890 21 Travel, conferences, and meetings 0. 0. 6,890. 474 0. 0. 474. 22 Printing and publications 19,506. 14. 19,492. 23 0. Other expenses 24 Total operating and administrative 215,067. 44,285 0 166,013. expenses. Add lines 13 through 23 **成了是我们工作情况** 44 5. 040,865. 040,865. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 255,932 44,285 206,878

923501 12-17-19 LHA For Paperwork Reduction Act Notice, see instructions.

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-713,403.

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498,244.

Add lines 24 and 25

27 Subtract line 26 from line 12:

2 Excess of revenue over expenses and disbursements

b Net investment income (if negative, enter -0-)

C Adjusted net income (if negative, enter -0-)

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_			
1	Total net assets or fund balances at beginning of year - Part II, column (a), line 29	T	
	(must agree with end-of-year figure reported on prior year's return)	1	8,445,677.
2	Enter amount from Part I, line 27a	2	-713,403.
3	Other increases not included in line 2 (itemize)	3	0.
4	Add lines 1, 2, and 3	4	7,732,274.
5	Decreases not included in line 2 (itemize)	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	7,732,274.

	LECHT FAMILY FOU					4	7-564	1232	Page 3
(a) List and describe t	he kind(s) of property sold (for ex- rehouse; or common stock, 200 sh	ample, real esta		(b) Ho P - I D -	w acquired Purchase Donation	(c) Date (mo., c	acquired day, yr.)	(d) Dat (mo., da	e sold ay, yr.)
1a CHARLES SCHWAB	- SHORT TERM				P	VARI	OUS	12/3	1/19
b CHARLES SCHWAB	- LONG TERM				P	VARI		12/3	
C									
d									
<u>e</u>		, <u></u>							
(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale				Gain or (loss is (f) minus		
a 596,703.			605,77	8.				-9	,075.
ь 2,038,626.		<u> </u>	1,674,05	0.				364	<u>,576.</u>
C									
d									
<u>e</u>					,				
Complete only for assets showing	g gain in column (h) and owned by	the foundation	on 12/31/69.				Col. (h) gair		
(i) FMV as of 12/31/69	(j) Adjusted basis		cess of col. (1)		CO	l. (k), but	not less that (from col.	n -0-) or (h))	
(1) 1 WV as 01 12/3 1/09	as of 12/31/69	over	col. (j), if any			L03303	(110111 001.		
a		İ							<u>,075.</u>
b								364	<u>,576.</u>
С									
d									
<u>e</u>									
2 Capital gain net income or (net cap	oital loss) $ \begin{cases} If gain, also enteresting \\ If (loss), enteresting \end{cases} $	er in Part I, line 0- in Part I, line	7 : 7	}	2			355	,501.
3 Net short-term capital gain or (loss if gain, also enter in Part I, line 8, or		nd (6):		٦					
If (loss), enter -0- in Part I, line 8	. ,			<i> </i>	3			-9	,075.
Part V Qualification Ur	nder Section 4940(e) for	Reduced	Tax on Net	nves	tment Inco	ome			
(For optional use by domestic private	foundations subject to the section	4940(a) tax on	net investment inc	come.)					
If section 4940(d)(2) applies, leave thi	is part blank.								
Was the foundation liable for the secti				od?				Yes	X No
If "Yes," the foundation doesn't qualify 1 Enter the appropriate amount in ea				ntrios					
(a)		IIISII UCIIOIIS DEI	ore making any er				 	(d)	
Base period years	(b) Adjusted qualifying di	stributions	Net value of no	(c) incharita	ible-use assets		Distri	bution ratio	(0))
Calendar year (or tax year beginning 2018	8/	15,332.			752,576	_	(cor. (b) un		56527
2017		51,941.			213,456				06065
2017		50,421.			719,455				37 4 97
2015		0.			821,226				0000
2014					001,000	1			,,,,,
2014		(m) 1000000000000000000000000000000000000				-			
2 Total of line 1, column (d)						2		.16	50089
3 Average distribution ratio for the 5	-vear hase period - divide the total	on line 2 by 5.0	O, or by the numbe	er of vea	ırs				
the foundation has been in existent		on mo z by on	o, or oy the hambe	o. o. you		3		.04	10022
and regulation has been in existen	55 1. 1500 than 6 years					"	<u> </u>		
4 Enter the net value of noncharitable	e-use assets for 2019 from Part X	line 5				4	1	0,071	.990.
2 value of fronting flabil	and access for Ecoto from Full A	,. 3							
5 Multiply line 4 by line 3						5		403	101.
6 Enter 1% of net investment income	e (1% of Part I, line 27b)					6_		4,	,982.

1,206,878.

408,083.

7 Add lines 5 and 6

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

6 Enter 1% of net investment income (1% of Part I, line 27b)

8 Enter qualifying distributions from Part XII, line 4

	n 990-PF (2019) SCHLECHT FAMILY FOUNDATION, INC.			56412 see ins		tions	Page 4	
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.)		•	•	r	,	
	Date of ruling or determination letter:					1,98	32	j
D	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% of Part I, line 27b		1			. , 50	34.	1
	of Part 1, the 270. All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)	.]	٠,				. ~ .	
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2				0.	i
3		1	3		4	1,98		•
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4				0.	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5		4	1,98	32.	
6	Credits/Payments:		1,13			•		
а		,600.			•	, ,		
b	Exempt foreign organizations - tax withheld at source	0.	9.6	: ئىرىنى	5 i		•	
C	: Tax paid with application for extension of time to file (Form 8868)	0.	,	1	'u	,	٠	
d	Backup withholding erroneously withheld 6d	0.		. 1 10	, · . ,	ا په و		
7	Total credits and payments. Add lines 6a through 6d		7		4	1,60	00.	
8	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached		8				0.	
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	▶	9			38	<u>32.</u>	
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	▶	10					
		funded 🕨	11					
Pa	art VII-A Statements Regarding Activities							
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate	or intervene	ın	L	.	Yes		,
	any political campaign?			F	1a		<u>X</u>	
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions		tion	-	1b		X	ł
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	or			. .	ای د ا	•	l
	distributed by the foundation in connection with the activities.			F	<u>·</u> +	' '		1
	Did the foundation file Form 1120-POL for this year?				1c	,	X	ı
d	f Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:	•		ŀ	.	1,7	. '	1
	(1) On the foundation. ► \$ (2) On foundation managers. ► \$	0.		į	'	- 4		1
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation	dation		}		٠,	,	1
_	managers. ▶ \$0 .			ļ-	' 	· '	· V	1
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			}	2		X	l
	If "Yes," attach a detailed description of the activities.			l·	` , ,		٠,	1
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incomplete and the application of the shapes.	rporation, or		F	- 1		X	1
4	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			H	3	\dashv	$\frac{\mathbf{x}}{\mathbf{x}}$	
	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		N	/A	4a	\dashv		
) If "Yes," has it filed a tax return on Form 990-T for this year? Was there a liquidation, termination, dissolution, or substantial contraction during the year?		14	′	4b 5	\dashv	X	
5	If "Yes," attach the statement required by General Instruction T				*	5		1
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			ŀ	'	ं,	•	1
U	By language in the governing instrument, or			l	`	- 1		1
	 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict w 	uth the state	law	i.	٠,	<i>,</i>	•	1
	remain in the governing instrument?	THE WILL	1411	ľ	6	х		1
7		art XV		F	7	x		
•	Sid the foundation have at least population at any time during the jobs. In long complete talking con (4), and			F	++			1
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.				.	٠,,	'1	1
- Ou	WI				. ,	`;¥ '	•	1
h	olf the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or design	nate)			`	.		l
•	of each state as required by General Instruction G2 If "No," attach explanation				8b	х	,	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j))(5) for caler	ndar		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	•	_
•	year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV	,,-, 00.01			9		X	V
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and address.	esses		F	10		X	-
				Form	990	-PF		

X

3b

N/A

of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

Schedule C, to determine if the foundation had excess business holdings in 2019.)

had not been removed from jeopardy before the first day of the tax year beginning in 2019?

Total number of other employees paid over \$50,000

P	Art·X Minimum Investment Return (All domestic foundations	must com	plete this par	. Foreign four	ndations, s	ee instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charita	ble, etc., our	noses:			
	Average monthly fair market value of securities	,,	, , , , , , , , , , , , , , , , , , , ,		1a	9,665,611.
	Average of monthly cash balances				1b	9,665,611. 559,760.
	Fair market value of all other assets				1c	
d	Total (add lines 1a, b, and c)				1d	10,225,371.
е	Reduction claimed for blockage or other factors reported on lines 1a and					· · · · · · · · · · · · · · · · · · ·
	1c (attach detailed explanation)	1e		0.		
2	Acquisition indebtedness applicable to line 1 assets				2	0.
3	Subtract line 2 from line 1d				3	10,225,371.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amoun	nt, see instru	ctions)		4	153,381.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and		•		5	10,071,990.
6	Minimum investment return Enter 5% of line 5		144 444- 1 11111		6	503,600.
ŀP.	art-XII Distributable Amount (see instructions) (Section 4942(j)(3)	and (j)(5) pr	ivate operating	foundations an	d certain	- · · · · · · · · · · · · · · · · · · ·
	foreign organizations, check here 🕨 🔲 and do not complete this par					
1	Minimum investment return from Part X, line 6				1	503,600.
2a	Tax on investment income for 2019 from Part VI, line 5	2a		4,982.		
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b				
C	Add lines 2a and 2b				2c	4,982.
3	Distributable amount before adjustments. Subtract line 2c from line 1				3	498,618.
4	Recoveries of amounts treated as qualifying distributions				4	0.
5	Add lines 3 and 4				5	498,618.
6	Deduction from distributable amount (see instructions)				6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Par	rt XIII, line 1			7	498,618.
P	Qualifying Distributions (see instructions)					
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., pu	rposes:				
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26				1a	1,206,878.
b	Program-related investments - total from Part IX-B				1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charita	able, etc., pu	rposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:					
a	Suitability test (prior IRS approval required)				3a	
b	Cash distribution test (attach the required schedule)				3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8;		, line 4		4	1,206,878.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net inv	estment				
	income. Enter 1% of Part I, line 27b				5	4,982.
6	Adjusted qualifying distributions. Subtract line 5 from line 4				6	1,201,896.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years 4940(e) reduction of tax in those years.	when calcul	ating whether t	he foundation q	ualifies for	the section

a Excess from 2015 b Excess from 2016 c Excess from 2017 d Excess from 2018 114,994.	Part XIII Undistributed Income (se	ee instructions)			
1					
2. Undershould receive, 4 any, as of the worl of 2019 a. Enter amount of 2015 b. Total for prior years: 3. Excess distributions carryover, 1 any, to 2019; a. From 2015 b. From 2015 b. From 2016 b. From 2017 b. Total of time Sa through e 4. Qualifying distributions for 2019 from Part XII, line 4; b. S. 1, 2016, 8.78., a. Applied to 2018, but not more than line 2a b. Applied to 2018, but not more than line 2a b. Applied to 2018, but not more than line 2a b. Applied to 2019 distributions for 2019 from years (Election required - see instructions) c. I resided as distributions out of corpus c. Extension distribution and service of the same amount of an amount assemble of 2019 c. Extension distribution and technical of the same amount of an amount assemble amount of an amount distributed income. Subtract line of form line 3. A. and de Subtract line of form line 1. The amount must be affected as distributions and one of the section 4942(a) tax has been previously assessed O 4923, 254. 0 0 20 20 20 21 22 23 24 25 25 26 27. Amount treated as distributions out of outputs be added as distributions are appeared to a section of the amount must be distributed income for 2018. Subtract line of an off and a 2020 O 27. Amount treated as distributions out of computs tr	· •				498,618.
\$ Excess distributions carryover, it any, to 2019: \$ a From 2016 \$ b From 2016 \$ b From 2017 \$ e From 2017 \$ e From 2018 \$ 1 114,994. \$ Qualifying distributions for 2019 from Part XII, line 4 № \$ 1,206,878. \$ a Applied to 2018, but not more than line 2a \$ Applied to 2018, but not more than line 2a \$ Applied to 2018, but not more than line 2a \$ Applied to 2018 distributions out of corpus \$ (Election required - see instructions) \$ c Treated as distributions out of corpus \$ (Election required - see instructions) \$ c Treated as distributions out of corpus \$ Exercise distributions out of corpus \$ Exercise distributions out of corpus \$ Exercise distributions carryover applied to 2019 \$ Exercise distributions carryover applied to 2019 \$ Exercise distributions carryover applied to 2019 \$ Exercise distributions corpus as a contract to the amount of prory parts' undistributed income. Subtract line 40 from line 20 pers' \$ Exercise distributions out of prory parts' undistributed income for 2018. Subtract line 40 from line 20 pers' \$ Exercise form line 5. Tabable amount - see most. (Indistributed income for 2018. Subtract line 41 from line 20 pers' prourements imposed by section 170(b) (Yi)F) or 449(2)(3) (Election may be regulated as distributions out of corpus to salely requirements imposed by section 170(b) (Yi)F) or 449(2)(3) (Election may be regulated as distributions carryover from 2014 not applied to 16 or of line 7. \$ Excess from 2016 Excess from 2018 Excess from 20	· I			0	
3 Excess distributions carryover, it any, to 2019: a From 2016 b From 2016 c From 2017 c From 2018 1114,994. 1114,994. 1114,994. 4 Cualifying distribution to 2019 from Part XII, line 4: Ps				U •	
From 2015 From 2017 114,994. 114,994. 114,994. 4 4 4 4 4 4 4 5 1 2 4 5 1 2 6 5 8 8 8 8 8 8 8 8 8	3 Excess distributions carryover, if any, to 2019:		0.1		
E From 2016 6 From 2017 From 2017 From 2018 1 Total of lines 3a through e 1 114,994. 1 Total of lines 3a through e 1 205 (Salthauthous for 2019 from Part XII, line 4 ► \$ 1,206,878. a Applied to 2018, but not more than line 2a 4 Applied to 2018, but not more than line 2a 4 Applied to 2018 (shirbutable amount of prore years (Election required - see instructions) 6 Applied to 2019 distributable amount 8 Remaining amount distributed out of corpus ((Election required - see instructions) 9 Applied to 2019 distributable amount 9 Remaining amount distributed out of corpus 1 Exercise distributions out of corpus 1 Exercise distributions exemples to 2019 1 E Enter the net total of each column as indicated below: 2 Corpus Add lines 31, 4c, and 4e Substant line 8 2 B Prior years' undistributed imcome. Subtract line 4b from line 2b 2 C E Enter the amount of prior years' undistributed imcome. Subtract line 4b from line 2b 3 Corpus Add lines 31, 4c, and 4e Substant line 8 4 B Prior years' undistributed imcome. Subtract line 4b from line 6b. Taxable amount - see instructions 4 C Subtract line 6c from line 6b. Taxable amount - see instructions 4 C Subtract line 6c from line 6b. Taxable amount - see instructions 4 C Indistributed income for 2018. Subtract line 4a from line 2 Subtract lines 4d and 5 from line 1. This amount must be distributed as distributions out of corpus to salisty requirements imposed by section 37(0)(1)(1)(1) of 342(0)(3) (Election may be required - see instructions) 5 Excess distributions carryover from 2014 6 D Subtract lines 5 or line 7 9 Excess from 2015 6 Excess from 2015 6 Excess from 2015 6 Excess from 2015 6 Excess from 2016 6 Exce					
## From 2018					
e From 2018					
1 Total of lines 3a through e 4 Qualifying distributions for 2019 from Part XII, Ine 4 № 5 1, 2065, 878 . a Applied to 2018, but not more than line 2a b Applied to 2018, but not more than line 2a b Applied to Indistributed income of pror years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2019 distributable amount e Remaining amount distributed out of corpus faceses derinbutions carryower applied to 2019 TOR 9, 260 . 5 Encese derinbutions carryower applied to 2019 TOR 9, 260 . 5 Enter the net total of each column as indicated below: a Corpus Addelines at 4c, sed 4c Sebesat the 5 b Prior years' undistributed incomes. Subtract line 4b from line 2b c Enter the amount of pror years' undistributed income for which a notice of deticinery has been instructions d'activity to the service of the servi					
4. Qualifying distributions for 2019 from Part XII, Init of: PS 1, 206, 878. a Applied to 2018, but not more than line 2a	•	114.994.			
Part XII, line 4: P\$ 1, 206, 878. a Appiled to 2018, but not more than line 2a b Appiled to undistributed income of pror years (Election required - see instructions) (Election required - see instructions) (Clection required - see instructions) (Appiled to 2019 distributable amount e Remaning amount distributed out of corpus (Election required - see instructions) (Appiled to 2019 distributable amount e Remaning amount distributed out of corpus (Election required - see instructions) (Appiled to 2019 distributable amount e Remaning amount distributed out of corpus (Election required - see instructions) (D. distributed recorped in column (a) the amane amount mout see amount of column as indicated below: A corpus Additionate 44, as and 4e Subtract line 5 b Prior years' undistributed income (a) the amane amount inter 8th from line 2b Enter the amount of prior years' undistributed income for which a notice of declinerity last see inssued, or on which the section 494(2a) tax has been previously assessed Subtract line 6 from line 6b. Tavable amount - see instructions Undistributed income for 2018. Subtract line 4 from line 2 Taxable amount - see instruc- I Undistributed income for 2019. Subtract lines 4 d and 5 from line 1. This amount must be distributed in 2020 7 Amounts readed as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(b)(3) (Election may be required - see instructions) 8 233, 254. 9 - Ricess distributions carryover from 2014 not applied on line 5 or line 7 9 - Excess distributions carryover from 2016 b Excess from 2015 b Excess from 2016 c Excess from 2017 c Excess from 2016 c Excess from 2018					
a Applied to 2018, but not more than line 2a b Applied to undistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2019 distributable amount R Remaining amount distributed out of corpus 5 Excess distributions curryover applied to 2019 (if no amount appears in column (a), the same amount must be abount notiumn (a) 1 E Enter the net total of each original time 5 b Prior years' undistributed income. Subtract line 4 1 Prior line 2b E Enter the amount of prior years' undistributed income. Subtract line 40 from line 2b C Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 494(a) tax has been reviously assessed 4 Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2018. Subtract line 4 from line 2a. Taxable amount - see instructions e Undistributed income for 2018. Subtract line 4 from line 2a. Taxable amount - see instructions e Undistributed income for 2018. Subtract line 4 from line 2a. Taxable amount - see instructions o . Undistributed income for 2018. Subtract line 4 from line 2a. Taxable amount - see instructions O . 2 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2014 on applied on line 5 or line 7 9 Excess distributions carryover from 2014 on applied on line 5 or line 7 10 Analysis of line 9: 10 Analysis of line 9: 12 Excess form 2016 Excess from 2016	· ·				
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d Excess from 2018 114,994.					
d Excess from 2018 114,994.	· — — — — — — — — — — — — — — — — — — —				
	d Excess from 2018 114,994. e Excess from 2019 708,260.				

e Excess from 2019

Form 990-PF (2019) SCHLECH'	T FAMILY FO	UNDATION, I	NC.		641232 Page 1
Part XIV Private Operating Fo	·		I-A, question 9)	N/A	
1 a If the foundation has received a ruling or					
foundation, and the ruling is effective for		•	▶ ∟_		
b Check box to indicate whether the found		ng foundation described		4942(j)(3) or	4942(J)(5)
2 a Enter the lesser of the adjusted net	Tax year	(1) 0010	Prior 3 years	(4) 0040	⊣ ,,,,,,
income from Part I or the minimum	(a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) Total
investment return from Part X for					
each year listed			-		
b 85% of line 2a			1		
c Qualifying distributions from Part XII,					
line 4, for each year listed			+		
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities			+		
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the					
alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying			\		
under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter					
2/3 of minimum investment return					
shown in Part X, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross					-
investment income (interest,				\	
dividends, rents, payments on					
securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt					
organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from		· · · · · · · · · · · · · · · · · · ·			
an exempt organization					
(4) Gross investment income					
Part XV. Supplementary Infor	mation (Comple	te this part only	if the foundation	n had \$5,000 or me	ore in assets
at any time during th				• •	
1 Information Regarding Foundation	n Managers:				
a List any managers of the foundation who	-	than 2% of the total cont	ributions received by t	he foundation before the cl	ose of any tax
year (but only if they have contributed m			·		•
SEE STATEMENT 10					
b List any managers of the foundation who	own 10% or more of th	e stock of a corporation	(or an equally large por	tion of the ownership of a	partnership or
other entity) of which the foundation has	a 10% or greater interes	st.			
NONE					
2 Information Regarding Contribution	on, Grant, Gift, Loan,	Scholarship, etc., Pr	ograms:		
Check here 🕨 🗓 if the foundation of					quests for funds. If
the foundation makes gifts, grants, etc.,	to individuals or organiza	tions under other condit	ions, complete items 2	a, b, c, and d.	
a The name, address, and telephone numb	er or email address of th	e person to whom applic	cations should be addre	essed:	
b The form in which applications should be	e submitted and informa	tion and materials they s	hould include:		
		· · · · · ·			
c Any submission deadlines:					
d Any restrictions or limitations on awards	euch as hy agographic	al argae inhanitable fields	kinde of institutions is	or other factors:	
d Any restrictions or limitations on awards	, such as by geographic	n areas, charnable neids	, Amus or mstitutions, C	or other factors.	
023601 12-17-10			 		Form QQ0-DF (2010)

Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Foundation Purpose of grant or show any relationship to Amount status of contribution any foundation manager Name and address (home or business) recipient or substantial contributor a Paid during the year TO SUPPORT CAPACITY ALDO LEOPOLD NATURE CENTER ÞС BUILDING. 330 FEMRITE DRIVE MONONA, WI 53716 70,000. TO SUPPORT OPERATING CAMP MANITO-WISH ÞС PO BOX 246 ACTIVITIES. BOULDER JUNCTION, WI 54512 30,000. TO SUPPORT OPERATING CENTER FOR RESILIENT CITIES - ROOTED 2702 INTERNATIONAL LANE, SUITE 200 ACTIVITIES. MADISON, WI 53704 20,000. CEOS OF TOMORROW TO SUPPORT CAPACITY BUILDING. 2702 INTERNATIONAL LANE, SUITE 112 MADISON, WI 53704 50,000. CHILDREN'S COMMUNITY SCHOOL TO SUPPORT OPERATING ACTIVITIES. 211 PARKWAY DRIVE MOUNT HOREB, WI 53572 15,000. SEE CONTINUATION SHEET(S 1,040,865 Total b Approved for future payment NONE 0. Total

Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelated	business income		by section 512, 513, or 514	(e)
	(a)	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue:	Business code	Amount	sion code	Amount	function income
a					
b					
C					
d	1 3				
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	4,534.	
4 Dividends and interest from securities			14	182,494.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	355,501.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:	1				
a					
b	.		\bot		
c	.		\perp		
d					
e				5.10 5.00	
12 Subtotal. Add columns (b), (d), and (e)		0	•	542,529.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	542,529.
(See worksheet in line 13 instructions to verify calculations.)					

Part XVI-B	Relationship	p of Activities	to the Accom	plishment of	Exempt Pur	poses
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Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).

Form **990-PF** (2019)

923621 12-17-19

Form 990-PF (2019) SCHLECHT FAMILY FOUNDATION, INC. 47-5641232 [Part XVIII] Information Regarding Transfers to and Transactions and Relationships With Noncharitable 47-5641232 Page 13

	Exempt Organizations					
1 Die	the organization directly or indirectly engage in any of the following	ng with any other organization	on described in sec	tion 501(c)	Yes Yes	No
(ot	her than section 501(c)(3) organizations) or in section 527, relating	g to political organizations?			3. 1	
a Tra	ansfers from the reporting foundation to a noncharitable exempt or	ganization of:			1 3 3 ×	
(1)	Cash				1a(1)	X
٠,,	Other assets				1a(2)	X
• • •	ner transactions:), d\
	Sales of assets to a noncharitable exempt organization				1b(1)	X
٠,	Purchases of assets from a noncharitable exempt organization				1b(2)	X
	Rental of facilities, equipment, or other assets				1b(3)	Х
٠,	Reimbursement arrangements				1b(4)	Х
	Loans or loan guarantees				1b(5)	Х
	Performance of services or membership or fundraising solicitation	ons			1b(6)	X
	aring of facilities, equipment, mailing lists, other assets, or paid em				1c	Х
	he answer to any of the above is "Yes," complete the following sche	· -	wavs show the fair	market value of the good		
	services given by the reporting foundation. If the foundation receive	• •				
	umn (d) the value of the goods, other assets, or services received.		,	5 0	•	
(a) Line n		e exempt organization	(d) Description	n of transfers, transactions, a	and sharing arrangeme	nts
· · · · · ·	N/A					-
						-
				······································		
		······································				
			1			
		· · · · · · · · · · · · · · · · · · ·				
2a !s !	the foundation directly or indirectly affiliated with, or related to, one	or more tax-exempt organi	zations described			
	section 501(c) (other than section 501(c)(3)) or in section 527?				Yes X	☐ No
	Yes,* complete the following schedule.					
	(a) Name of organization	(b) Type of organization		(c) Description of relati	onship	
	N/A					
	Under penalties of perjury, I declare that I have examined this return, including and belief, it is tore, correct, and complete Declaration of preparer (other than				May the IRS discuss	
Sign	and belief, it is use, correct, and complete become union or preparation of the	1 4 4 4	SECRI PRESI	ETARY	return with the prepar shown below? See in	
Here		6/4/20	PRESI	DENT	X Yes	_ No
	Signature of officer or trustee	Date /	Title			
	Print/Type preparer's name Preparer's s	ignature	Date	Check If PT	IN	
		a K. Schranta	05/22/20	self- employed		
Paid	EUGENE SCHRAMKA		05/22/20		01398818	
Prep		IC ACCTS SC		Firm's EIN ► 39-	-1203191	
Use (-			-		
	Firm's address ► 1221 JOHN Q. HAMM	ONS DRIVE			242424	
	MADISON, WI 53717			Phone no. 6088	318181	
					Form 990-PF	(2019)

3 Grants and Contributions Paid During the Ye	i ·	1		
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
COMMON WEALTH DEVELOPMENT		₽C	TO SUPPORT CAPACITY	
1501 WILLIAMSON STREET			BUILDING.	
MADISON, WI 53703				50,0
2007/2007-01/2				
CONNEXTIONS 5709 RAYMOND RD SUITE 193		PC	TO SUPPORT CAPACITY	
MADISON, WI 53719			BUILDING.	30,00
DOYENNE GROUP	:	PC	TO SUPPORT CAPACITY	
821 E WASHINGTON AVE, SUITE 200-D			BUILDING,	
MADISON, WI 53703				35,00
DONALD GOOVE		70	TO GUDDON'S NEW	
DOYENNE GROUP B21 E WASHINGTON AVE, SUITE 200-D		PC	TO SUPPORT NEW PROGRAMS.	
AADISON, WI 53703				15,00
EDGEWOOD COLLEGE - NEIGHBORHOOD		PC	TO SUPPORT OPERATING	·
LEADERSHIP INSTITUTE		FC	ACTIVITIES.	
1000 EDGEWOOD COLLEGE DR			liertville.	
MADISON, WI 53711				13,36
FOUNDATION FOR DANE COUNTY PARKS		PP	TO SUPPORT OPERATING	
5201 FEN OAK DR			ACTIVITIES.	20.00
MADISON, WI 53718				30,00
GIRL SCOUTS OF WI - BADGERLAND		₽C	TO SUPPORT OPERATING	
2710 SKI LN			ACTIVITIES.	
MADISON, WI 53713				15,00
ICE AGE TRAIL ALLIANCE		PC	TO SUPPORT SPECIAL EVENTS.	
PO BOX 128, 2110 MAIN STREET CROSS PLAINS, WI 53528			MATINE .	1,50
				-,
MADISON AREA PARENT SUPPORT		PC	TO SUPPORT OPERATING	
102 E WASHINGTON AVE			ACTIVITIES.	
MADISON, WI 53703				15,00
NATION NAME AND ASSESSED ASSESSED.				
MADISON YOUTH ARTS CENTER		PP	TO SUPPORT THE CAPITAL	
PO BOX 522 MADISON, WI 53701			CAMPAIGN.	150,00
				10 01

MADISON, WI 53705 MADISON, WI 53705 MENTORING POSITIVES 414 REFIRE AVE MADISON, WI 53714 MONROE STREET ARTS CENTER 2526 MONRE ST AMPAIGN. MONROE STREET ARTS CENTER PC TO SUPPORT THE CAPITAL CAMPAIGN. 5,001 MOT HORES VETERANS MEMORIAL ASSOCIATION PC TO SUPPORT OPERATING ACTIVITIES. 15,001 PC TO SUPPORT THE CAPITAL CAMPAIGN. 15,001 PC TO SUPPORT THE CAPITAL CAMPAIGN. 15,001 PC TO SUPPORT CAPACITY BUILDING. 2500 MILMAUKES STREET AMDISON, WI 53718 PC TO SUPPORT CAPACITY BUILDING. 250,001 PC TO SUPPORT THE CAPITAL CAMPAIGN. 15,001 PC TO SUPPORT CAPACITY BUILDING. PC TO SUPPORT THE CAPITAL CAMPAIGN. 15,001 PC TO SUPPORT CAPACITY BUILDING. PC TO SUPPORT THE CAPITAL CAMPAIGN. 15,001 PC TO SUPPORT CAPACITY BUILDING. PC TO SUPPORT OPERATING ACTIVITIES. PC TO SUPPORT OPERATING ACTIVITIES. 15,001 PC TO SUPPORT OPERATING ACTIVITIES. PC TO SUPPORT OPERATING ACTIVITIES. 10,001 PC TO SUPPORT CAPACITY BUILDING. PC TO SUPPORT OPERATING ACTIVITIES. PC TO SUPPORT CAPACITY BUILDING.	Part XV Supplementary Information				
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ACTIVITIES. 60,000 ACTIVITIES. 6					
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MADISON, WI 53703 60,000	821 E WASHINGTON AVE, SUITE 200				
	MADISON, WI 53703	<u> </u>			60,000.

Part XV Supplementary Information Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to any foundation manager Foundation Purpose of grant or Amount status of contribution Name and address (home or business) or substantial contributor recipient THE NELSON INSTITUTE TO SUPPORT SPECIAL 122 SCIENCE HALL, 550 NORTH PARK ST. EVENTS. MADISON, WI 53706 1,000. VETERANS LABS WISCONSIN TO SUPPORT NEW ÞС 821 E WASHINGTON AVE, SUITE 200 PROGRAMS. 15,000. MADISON, WI 53703 WISCONSIN EARLY CHILDHOOD ASSOCIATION PC TO SUPPORT OPERATING 2908 MARKETPLACE DRIVE, SUITE 101 ACTIVITIES. 50,000. FITCHBURG, WI 53719 YWCA MADISON INC - AMPLIFY MADISON TO SUPPORT OPERATING 101. E MIFFLIN ST, SUITE 100 ACTIVITIES. MADISON, WI 53703 65,000. Total from continuation sheets

FORM 990-PF INTERE	EST ON SAVIN	IGS AND !	EMPOR	ARY CAS	SH IN	VESTMENTS	នា	PATEMENT 1
SOURCE			(A) EVENUE R BOOK		T IN	(B) VESTMENT COME		(C) ADJUSTED ET INCOME
CHARLES SCHWAB DEPO INTEREST FORWARD COMMUNITY I		•	8	311.		811.		0.
INTEREST			3,7	23.		3,723.		0.
TOTAL TO PART I, LI	INE 3		4,5	34. ====================================		4,534.		0.
FORM 990-PF	DIVIDENDS	AND IN	EREST	FROM S	SECUR	ITIES	SI	PATEMENT 2
SOURCE	GROSS AMOUNT	CAPIT GAIN DIVIDI	IS	(A) REVEN PER BO	WE	(B) NET INVES MENT INCO		(C) ADJUSTED NET INCOME
CHARLES SCHWAB	182,494		0.	182,	494.	182,49	94.	0.
MO DADM T TIME 4	182,494	-	0.	182.	494.	182,49	94.	0.
TO PART I, LINE 4	102,494							
FORM 990-PF	102,434	LEC (A) EXPENSES	GAL FE	ES (B) T INVES	ST-	(C) ADJUSTED	ST	CATEMENT 3 (D) CHARITABLE PURPOSES
FORM 990-PF DESCRIPTION	102,434	(A) EXPENSES PER BOOK	GAL FE	(B) T INVES	ST- OME	(C)	ST O ME	(D) CHARITABLE PURPOSES
FORM 990-PF		LEC (A) EXPENSES	GAL FE	(B) T INVES	ST-	(C) ADJUSTED	ST	(D) CHARITABLE
FORM 990-PF DESCRIPTION LEGAL FEES		(A) EXPENSES PER BOOK	GAL FE	(B) T INVES NT INCO	ST- DME 	(C) ADJUSTED	STO O.	(D) CHARITABLE PURPOSES
FORM 990-PF DESCRIPTION LEGAL FEES TO FM 990-PF, PG 1,		LEC (A) EXPENSES PER BOOK 1,63	GAL FE	(B) T INVES NT INCO	ST- OME 532. 532.	(C) ADJUSTED	STO.	(D) CHARITABLE PURPOSES 0.
FORM 990-PF DESCRIPTION LEGAL FEES TO FM 990-PF, PG 1,	LN 16A	(A) EXPENSES PER BOOK 1,63 1,63 ACCOUNT	SAL FE	(B) T INVES 1,6 1,6 T INVES T INVES	ST- OME 532. 532.	(C) ADJUSTED NET INCOM	STO.	(D) CHARITABLE PURPOSES 0. 0. CHARITABLE CHARITABLE

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FORM 990-PF (OTHER PROFES	SIONAL FEES	S	PATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
INVESTMENT MANAGEMENT FEES	28,145.	28,145.	0.	0.
TO FORM 990-PF, PG 1, LN 16C	28,145.	28,145.	0.	0.
FORM 990-PF	TAX	ES	S	PATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
EXCISE TAX PAYROLL TAXES FOREIGN TAXES	4,769. 9,662. 595.	483.	0. 0. 0.	0. 9,179. 0.
TO FORM 990-PF, PG 1, LN 18	15,026.	1,078.	0.	9,179.
FORM 990-PF	OTHER E	XPENSES	S	ratement 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INSURANCE EXPENSE MEMBERSHIP DUES PAYROLL PROCESSING FEES ADR FEES	2,060. 2,590. 1,153. 14.	0. 0.	0. 0. 0.	2,060. 2,590. 1,153. 0.
PROFESSIONAL DEVELOPMENT RENT	2,667. 7,545.	0.	0.	2,667. 7,545.

3,477.

19,506.

0.

14.

TO FORM 990-PF, PG 1, LN 23

SUPPLIES

FORM 990-PF	CORPORATE STOCK		STATEMENT 8
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
VARIOUS PUBLICLY TRADED SECUR	RITIES	7,044,419.	9,804,120
TOTAL TO FORM 990-PF, PART I	I, LINE 10B	7,044,419.	9,804,120
FORM 990-PF	OTHER INVESTMENTS		STATEMENT 9
FORM 990-PF DESCRIPTION	OTHER INVESTMENTS VALUATION METHOD	BOOK VALUE	STATEMENT 9 FAIR MARKET VALUE
	VALUATION	BOOK VALUE	FAIR MARKET

FORM 990-PF PART XV - LINE 1A STATEMENT 10
LIST OF FOUNDATION MANAGERS

NAME OF MANAGER

STEPHEN L SCHLECHT MARIANNE M SCHLECHT