

|                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                            |                          |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|--------------------------|-------------------------------------------------|-------------------------------------------------|-------------------|--------------------------|--|--|-------------------------|--|-----------------------------------------------------------------|--|--|--------------------------|--|
| <b>Part II Signature Block</b>                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                            |                          |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                            |                          |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
| <b>Sign Here</b>                                                                                                                                                                                                                                                                                                      | <div>*****</div> <div>Signature of officer</div> <div>2020-10-28</div> <div>Date</div>                                                                                                                                                                                                                                                                                                                                                                                          |                            |                          |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
|                                                                                                                                                                                                                                                                                                                       | <div>DAVID MONTGOMERY INTERIM PRESIDENT &amp; CEO</div> <div>Type or print name and title</div>                                                                                                                                                                                                                                                                                                                                                                                 |                            |                          |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
| <b>Paid Preparer Use Only</b>                                                                                                                                                                                                                                                                                         | <table border="1"> <tr> <td>Print/Type preparer's name</td> <td>Preparer's signature</td> <td>Date<br/>2020-10-28</td> <td>Check <input type="checkbox"/> if self-employed</td> <td>PTIN<br/>P01799381</td> </tr> <tr> <td colspan="3">Firm's name ▶ WIPFLI LLP</td> <td colspan="2">Firm's EIN ▶ 39-0758449</td> </tr> <tr> <td colspan="3">Firm's address ▶ 1502 LONDON ROAD SUITE 200<br/>DULUTH, MN 55812</td> <td colspan="2">Phone no. (218) 722-4705</td> </tr> </table> | Print/Type preparer's name | Preparer's signature     | Date<br>2020-10-28                              | Check <input type="checkbox"/> if self-employed | PTIN<br>P01799381 | Firm's name ▶ WIPFLI LLP |  |  | Firm's EIN ▶ 39-0758449 |  | Firm's address ▶ 1502 LONDON ROAD SUITE 200<br>DULUTH, MN 55812 |  |  | Phone no. (218) 722-4705 |  |
|                                                                                                                                                                                                                                                                                                                       | Print/Type preparer's name                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Preparer's signature       | Date<br>2020-10-28       | Check <input type="checkbox"/> if self-employed | PTIN<br>P01799381                               |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
|                                                                                                                                                                                                                                                                                                                       | Firm's name ▶ WIPFLI LLP                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                            |                          | Firm's EIN ▶ 39-0758449                         |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
| Firm's address ▶ 1502 LONDON ROAD SUITE 200<br>DULUTH, MN 55812                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                            | Phone no. (218) 722-4705 |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |
|                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                            |                          |                                                 |                                                 |                   |                          |  |  |                         |  |                                                                 |  |  |                          |  |

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission:

THE DULUTH SUPERIOR AREA COMMUNITY FOUNDATION PROMOTES PRIVATE GIVING FOR THE PUBLIC GOOD.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

|                     |                                                                                    |
|---------------------|------------------------------------------------------------------------------------|
| <b>4a</b>           | (Code: ) (Expenses \$ 3,170,029 including grants of \$ 2,480,482 ) (Revenue \$ 0 ) |
| See Additional Data |                                                                                    |

|                     |                                                                          |
|---------------------|--------------------------------------------------------------------------|
| <b>4b</b>           | (Code: ) (Expenses \$ 325,700 including grants of \$ 0 ) (Revenue \$ 0 ) |
| See Additional Data |                                                                          |

|           |                                                              |
|-----------|--------------------------------------------------------------|
| <b>4c</b> | (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ ) |
|-----------|--------------------------------------------------------------|

|                                                     |                                                  |
|-----------------------------------------------------|--------------------------------------------------|
| <b>4d</b>                                           | Other program services (Describe in Schedule O.) |
| (Expenses \$ including grants of \$ ) (Revenue \$ ) |                                                  |

|           |                                                   |
|-----------|---------------------------------------------------|
| <b>4e</b> | <b>Total program service expenses</b> ▶ 3,495,729 |
|-----------|---------------------------------------------------|

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                                                                                          | Yes            | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                              | <b>1</b> Yes   |    |
| <b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                             | <b>2</b> Yes   |    |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                                                                                            | <b>3</b>       | No |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                                                                                                                    | <b>4</b>       | No |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                                                                                                     | <b>5</b>       | No |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                         | <b>6</b> Yes   |    |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                                | <b>7</b>       | No |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                              | <b>8</b>       | No |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | <b>9</b>       | No |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V                                                                                                                                                                           | <b>10</b> Yes  |    |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                                                                                                |                |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI                                                                                                                                                            | <b>11a</b> Yes |    |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                          | <b>11b</b>     | No |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                         | <b>11c</b>     | No |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                         | <b>11d</b>     | No |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                      | <b>11e</b> Yes |    |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                             | <b>11f</b>     | No |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                           | <b>12a</b> Yes |    |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                            | <b>12b</b>     | No |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                                                              | <b>13</b>      | No |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                                                   | <b>14a</b>     | No |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                                                                       | <b>14b</b>     | No |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                                                                                                                                                                 | <b>15</b>      | No |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                                                                                                                                                           | <b>16</b>      | No |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                                                                                                                                                  | <b>17</b>      | No |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                                                                 | <b>18</b>      | No |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                                                                           | <b>19</b>      | No |
| <b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                                                                                                                   | <b>20a</b>     | No |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                                                                                    | <b>20b</b>     |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                             | <b>21</b> Yes  |    |

**Part IV Checklist of Required Schedules** (continued)

|            |                                                                                                                                                                                                                                                                                                                                                                                             | Yes           | No |
|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----|
| <b>22</b>  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . .                                                                                                                                                                                         | <b>22</b> Yes |    |
| <b>23</b>  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J . . . . .                                                                                                                              | <b>23</b> Yes |    |
| <b>24a</b> | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .                                                                                                    | <b>24a</b>    | No |
| <b>b</b>   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                                                                                   | <b>24b</b>    |    |
| <b>c</b>   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                                                                                        | <b>24c</b>    |    |
| <b>d</b>   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                                                                                                                             | <b>24d</b>    |    |
| <b>25a</b> | <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .                                                                                                                                                                 | <b>25a</b>    | No |
| <b>b</b>   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .                                                                                                               | <b>25b</b>    | No |
| <b>26</b>  | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II . . . . .                                                         | <b>26</b>     | No |
| <b>27</b>  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III . . . . . | <b>27</b>     | No |
| <b>28</b>  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                                                                                                               |               |    |
| <b>a</b>   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                                              | <b>28a</b>    | No |
| <b>b</b>   | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                                                                                                   | <b>28b</b>    | No |
| <b>c</b>   | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                                                     | <b>28c</b>    | No |
| <b>29</b>  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . . .                                                                                                                                                                                                                                                                          | <b>29</b> Yes |    |
| <b>30</b>  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M . . . . .                                                                                                                                                                                                          | <b>30</b>     | No |
| <b>31</b>  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .                                                                                                                                                                                                                                                                | <b>31</b>     | No |
| <b>32</b>  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .                                                                                                                                                                                                                                              | <b>32</b>     | No |
| <b>33</b>  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I . . . . .                                                                                                                                                                                              | <b>33</b>     | No |
| <b>34</b>  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .                                                                                                                                                                                                                                          | <b>34</b>     | No |
| <b>35a</b> | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                                                     | <b>35a</b>    | No |
| <b>b</b>   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .                                                                                                                                                                 | <b>35b</b>    |    |
| <b>36</b>  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .                                                                                                                                                                                                   | <b>36</b>     | No |
| <b>37</b>  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI . . . . .                                                                                                                                                     | <b>37</b>     | No |
| <b>38</b>  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O. . . . .                                                                                                                                                                                                | <b>38</b> Yes |    |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V . . . . . ☐

|           |                                                                                                                                                                    | Yes         | No |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----|
| <b>1a</b> | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . .                                                                             | <b>1a</b> 9 |    |
| <b>b</b>  | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . .                                                                          | <b>1b</b> 0 |    |
| <b>c</b>  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . . | <b>1c</b>   |    |

**Part V** **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

|                                                                                                                                                                                                                                                                |                                                 |            |     |    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|------------|-----|----|
| <b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .                                                              | <b>2a</b> <span style="float: right;">14</span> |            |     |    |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                    |                                                 | <b>2b</b>  | Yes |    |
| <b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                              |                                                 | <b>3a</b>  |     | No |
| <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . . .                                                                                                                                 |                                                 | <b>3b</b>  |     |    |
| <b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . . |                                                 | <b>4a</b>  | Yes |    |
| <b>b</b> If "Yes," enter the name of the foreign country: ▶CJ<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                                                                           |                                                 |            |     |    |
| <b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .                                                                                                                                      |                                                 | <b>5a</b>  |     | No |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                      |                                                 | <b>5b</b>  |     | No |
| <b>c</b> If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                          |                                                 | <b>5c</b>  |     |    |
| <b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .                                    |                                                 | <b>6a</b>  |     | No |
| <b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                               |                                                 | <b>6b</b>  |     |    |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                         |                                                 |            |     |    |
| <b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                             |                                                 | <b>7a</b>  |     | No |
| <b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                             |                                                 | <b>7b</b>  |     |    |
| <b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                        |                                                 | <b>7c</b>  |     | No |
| <b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                           | <b>7d</b>                                       |            |     |    |
| <b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                       |                                                 | <b>7e</b>  |     | No |
| <b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .                                                                                                                                |                                                 | <b>7f</b>  |     | No |
| <b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                            |                                                 | <b>7g</b>  |     |    |
| <b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                          |                                                 | <b>7h</b>  |     |    |
| <b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .                                                     |                                                 | <b>8</b>   |     | No |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                             |                                                 |            |     |    |
| <b>a</b> Did the sponsoring organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                          |                                                 | <b>9a</b>  |     | No |
| <b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                           |                                                 | <b>9b</b>  |     | No |
| <b>10 Section 501(c)(7) organizations.</b> Enter:                                                                                                                                                                                                              |                                                 |            |     |    |
| <b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                    | <b>10a</b>                                      |            |     |    |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                           | <b>10b</b>                                      |            |     |    |
| <b>11 Section 501(c)(12) organizations.</b> Enter:                                                                                                                                                                                                             |                                                 |            |     |    |
| <b>a</b> Gross income from members or shareholders . . . . .                                                                                                                                                                                                   | <b>11a</b>                                      |            |     |    |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . .                                                                                                                | <b>11b</b>                                      |            |     |    |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                          |                                                 |            |     |    |
| <b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                | <b>12b</b>                                      |            |     |    |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                     |                                                 |            |     |    |
| <b>a</b> Is the organization licensed to issue qualified health plans in more than one state? . . . . .<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                            |                                                 | <b>13a</b> |     |    |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .                                                                                   | <b>13b</b>                                      |            |     |    |
| <b>c</b> Enter the amount of reserves on hand . . . . .                                                                                                                                                                                                        | <b>13c</b>                                      |            |     |    |
| <b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . . . .                                                                                                                                                |                                                 | <b>14a</b> |     | No |
| <b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                   |                                                 | <b>14b</b> |     |    |
| <b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . .<br>If "Yes," see instructions and file Form 720, Schedule N.                    |                                                 | <b>15</b>  |     | No |
| <b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . . .<br>If "Yes," complete Form 4720, Schedule O.                                                                               |                                                 | <b>16</b>  |     | No |

**Part VI**

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                              |              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----|----|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                | <b>1a</b> 11 |     |    |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.            |              |     |    |
| <b>b</b> Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | <b>1b</b> 11 |     |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | <b>2</b>     |     | No |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | <b>3</b>     |     | No |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | <b>4</b>     |     | No |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | <b>5</b>     |     | No |
| <b>6</b> Did the organization have members or stockholders?                                                                                                                                                                  | <b>6</b>     |     | No |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                 | <b>7a</b>    |     | No |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | <b>7b</b>    |     | No |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |              |     |    |
| <b>a</b> The governing body?                                                                                                                                                                                                 | <b>8a</b>    | Yes |    |
| <b>b</b> Each committee with authority to act on behalf of the governing body?                                                                                                                                               | <b>8b</b>    | Yes |    |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        | <b>9</b>     |     | No |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                       | Yes            | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                         | <b>10a</b> Yes |    |
| <b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | <b>10b</b> Yes |    |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                | <b>11a</b> Yes |    |
| <b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |                |    |
| <b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                    | <b>12a</b> Yes |    |
| <b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | <b>12b</b> Yes |    |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | <b>12c</b> Yes |    |
| <b>13</b> Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                   | <b>13</b> Yes  |    |
| <b>14</b> Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                              | <b>14</b> Yes  |    |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                        |                |    |
| <b>a</b> The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | <b>15a</b> Yes |    |
| <b>b</b> Other officers or key employees of the organization                                                                                                                                                                                                                                          | <b>15b</b> Yes |    |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).                                                                                                                                                                                                                   |                |    |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                      | <b>16a</b>     | No |
| <b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | <b>16b</b>     |    |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed **MN , WI**

**18** Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records:  
**►MICHELE M WALLERSTEIN 324 W SUPERIOR STREET NO 700 DULUTH, MN 55802 (218) 726-0232**

**Part VII****Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                    | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                          |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (1) HOLLY SAMPSON<br>.....<br>PRESIDENT                  | 40.00<br>.....                                                                             |                                                                                                           |                       | X       |              |                              |        | 167,769                                                              | 0                                                                         | 31,483                                                                                        |
| (2) DAVID KROPID<br>.....<br>CHAIR                       | 1.00<br>.....                                                                              | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (3) BETHANY OWEN<br>.....<br>SECRETARY, VICE CHAIR       | 1.00<br>.....                                                                              | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (4) DAVID MONTGOMERY<br>.....<br>TREASURER               | 1.00<br>.....                                                                              | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (5) TERESA O'TOOLE<br>.....<br>SECRETARY (THRU APRIL)    | 1.00<br>.....                                                                              | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (6) SUZANNE BLANK<br>.....<br>TRUSTEE                    | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (7) BRENDA BRANNAN<br>.....<br>TRUSTEE                   | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (8) KORESH LAKHAN<br>.....<br>TRUSTEE                    | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (9) DANIEL LEW<br>.....<br>TRUSTEE                       | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (10) WENDY MEIERHOFF-ALDRICH<br>.....<br>TRUSTEE         | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (11) NELS OJARD<br>.....<br>TRUSTEE                      | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (12) BRANDEN H ROBINSON<br>.....<br>TRUSTEE (THRU APRIL) | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (13) JOSCELYN SKANDEL<br>.....<br>TRUSTEE                | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (14) ROBIN WASHINGTON<br>.....<br>TRUSTEE (THRU APRIL)   | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (15) SANDRA WRIGHT<br>.....<br>TRUSTEE                   | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (16) ANTHONY C YUNG<br>.....<br>TRUSTEE (THRU APRIL)     | 1.00<br>.....                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
|                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

| (A)<br>Name and title                                                    | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                          |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                          |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-Total</b> . . . . .                                            |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> . . . . . |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b> . . . . .                           |                                                                                            |                                                                                                           |                       |         |              |                              |        | 167,769                                                              | 0                                                                         | 31,483                                                                                        |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► **1**

|                                                                                                                                                                                                                                                        | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        |     | No |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | Yes |    |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       |     | No |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► **0**

|                                                                               |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-----|----------------|---------------|-----------|--|---|--|-------|--------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------------------------------|
| Form 990 (2019)                                                               |                                                                                                                                          |     |                |               |           |  |   |  |       | Page <b>9</b>            |                                                    |                                         |                                                                    |
| Part VIII Statement of Revenue                                                |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| Check if Schedule O contains a response or note to any line in this Part VIII |                                                                                                                                          |     |                |               |           |  |   |  |       | <input type="checkbox"/> |                                                    |                                         |                                                                    |
|                                                                               |                                                                                                                                          |     |                |               |           |  |   |  |       | (A)<br>Total revenue     | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under sections<br>512 - 514 |
| Contributions, Gifts, Grants<br>and Other Similar Amounts                     | 1a Federated campaigns . . .                                                                                                             |     | 1a             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | b Membership dues . . .                                                                                                                  |     | 1b             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | c Fundraising events . . .                                                                                                               |     | 1c             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | d Related organizations                                                                                                                  |     | 1d             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | e Government grants (contributions)                                                                                                      |     | 1e             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | f All other contributions, gifts, grants,<br>and similar amounts not included<br>above                                                   |     | 1f             | 3,900,012     |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | g Noncash contributions included in<br>lines 1a - 1f:\$                                                                                  |     | 1g             | 702,451       |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | h Total. Add lines 1a-1f . . . . . ▶                                                                                                     |     | 3,900,012      |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| Program Service Revenue                                                       | 2a                                                                                                                                       |     | Business Code  |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | b                                                                                                                                        |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | c                                                                                                                                        |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | d                                                                                                                                        |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | e                                                                                                                                        |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | f All other program service revenue.                                                                                                     |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | g Total. Add lines 2a-2f. . . . . ▶                                                                                                      |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| Other Revenue                                                                 | 3 Investment income (including dividends, interest, and other<br>similar amounts) . . . . . ▶                                            |     |                | 1,934,934     |           |  |   |  |       | 1,934,934                |                                                    |                                         |                                                                    |
|                                                                               | 4 Income from investment of tax-exempt bond proceeds ▶                                                                                   |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | 5 Royalties . . . . . ▶                                                                                                                  |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               |                                                                                                                                          |     | (i) Real       | (ii) Personal |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | 6a Gross rents                                                                                                                           |     | 6a             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | b Less: rental<br>expenses                                                                                                               |     | 6b             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | c Rental income<br>or (loss)                                                                                                             |     | 6c             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | d Net rental income or (loss) . . . . . ▶                                                                                                |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               |                                                                                                                                          |     | (i) Securities | (ii) Other    |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | 7a Gross amount<br>from sales of<br>assets other<br>than inventory                                                                       |     | 7a             | 26,931,620    |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | b Less: cost or<br>other basis and<br>sales expenses                                                                                     |     | 7b             | 26,905,935    |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | c Gain or (loss)                                                                                                                         |     | 7c             | 25,685        |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | d Net gain or (loss) . . . . . ▶                                                                                                         |     |                |               | 25,685    |  |   |  |       |                          | 25,685                                             |                                         |                                                                    |
|                                                                               | 8a Gross income from fundraising events<br>(not including \$ of<br>contributions reported on line 1c).<br>See Part IV, line 18 . . . . . |     | 8a             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | b Less: direct expenses . . . . .                                                                                                        |     | 8b             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | c Net income or (loss) from fundraising events . . . ▶                                                                                   |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | 9a Gross income from gaming activities.<br>See Part IV, line 19 . . . . .                                                                |     | 9a             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | b Less: direct expenses . . . . .                                                                                                        |     | 9b             |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | c Net income or (loss) from gaming activities . . . ▶                                                                                    |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
|                                                                               | 10a Gross sales of inventory, less<br>returns and allowances . . .                                                                       |     | 10a            |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| b Less: cost of goods sold . . .                                              |                                                                                                                                          | 10b |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| c Net income or (loss) from sales of inventory . . . ▶                        |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| Miscellaneous Revenue                                                         |                                                                                                                                          |     | Business Code  |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| 11a                                                                           |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| b                                                                             |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| c                                                                             |                                                                                                                                          |     |                |               |           |  |   |  |       |                          |                                                    |                                         |                                                                    |
| d All other revenue . . . . .                                                 |                                                                                                                                          |     |                |               | 1,500     |  |   |  | 1,500 |                          |                                                    |                                         |                                                                    |
| e Total. Add lines 11a-11d . . . . . ▶                                        |                                                                                                                                          |     |                |               | 1,500     |  |   |  |       |                          |                                                    |                                         |                                                                    |
| 12 Total revenue. See instructions . . . . . ▶                                |                                                                                                                                          |     |                |               | 5,862,131 |  | 0 |  | 0     |                          | 1,962,119                                          |                                         |                                                                    |

Form 990 (2019)

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>                                                                                                                                                                | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------------------|-----------------------------------------------|------------------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .                                                                                                                              | 2,125,048                    | 2,125,048                              |                                               |                                    |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .                                                                                                                                                         | 355,434                      | 355,434                                |                                               |                                    |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .                                                                                                   |                              |                                        |                                               |                                    |
| <b>4</b> Benefits paid to or for members . . . . .                                                                                                                                                                                                   |                              |                                        |                                               |                                    |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                          | 199,253                      | 132,716                                | 45,236                                        | 21,301                             |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                     |                              |                                        |                                               |                                    |
| <b>7</b> Other salaries and wages . . . . .                                                                                                                                                                                                          | 560,645                      | 374,622                                | 126,344                                       | 59,679                             |
| <b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . .                                                                                                                               | 21,774                       | 14,256                                 | 5,137                                         | 2,381                              |
| <b>9</b> Other employee benefits . . . . .                                                                                                                                                                                                           | 68,722                       | 44,994                                 | 16,214                                        | 7,514                              |
| <b>10</b> Payroll taxes . . . . .                                                                                                                                                                                                                    | 50,934                       | 34,145                                 | 11,388                                        | 5,401                              |
| <b>11</b> Fees for services (non-employees):                                                                                                                                                                                                         |                              |                                        |                                               |                                    |
| <b>a</b> Management . . . . .                                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>b</b> Legal . . . . .                                                                                                                                                                                                                             | 2,530                        | 2,232                                  | 233                                           | 65                                 |
| <b>c</b> Accounting . . . . .                                                                                                                                                                                                                        | 18,600                       | 16,409                                 | 1,713                                         | 478                                |
| <b>d</b> Lobbying . . . . .                                                                                                                                                                                                                          |                              |                                        |                                               |                                    |
| <b>e</b> Professional fundraising services. See Part IV, line 17                                                                                                                                                                                     |                              |                                        |                                               |                                    |
| <b>f</b> Investment management fees . . . . .                                                                                                                                                                                                        | 43,046                       |                                        | 43,046                                        |                                    |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)                                                                                                                                 | 109,323                      | 96,443                                 | 10,068                                        | 2,812                              |
| <b>12</b> Advertising and promotion . . . . .                                                                                                                                                                                                        | 28,171                       | 28,171                                 |                                               |                                    |
| <b>13</b> Office expenses . . . . .                                                                                                                                                                                                                  | 19,435                       | 15,225                                 | 2,110                                         | 2,100                              |
| <b>14</b> Information technology . . . . .                                                                                                                                                                                                           | 15,077                       | 13,840                                 | 857                                           | 380                                |
| <b>15</b> Royalties . . . . .                                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>16</b> Occupancy . . . . .                                                                                                                                                                                                                        | 45,346                       | 30,832                                 | 10,059                                        | 4,455                              |
| <b>17</b> Travel . . . . .                                                                                                                                                                                                                           | 4,365                        | 4,312                                  | 5                                             | 48                                 |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                   |                              |                                        |                                               |                                    |
| <b>19</b> Conferences, conventions, and meetings . . . . .                                                                                                                                                                                           | 15,237                       | 13,118                                 | 2,038                                         | 81                                 |
| <b>20</b> Interest . . . . .                                                                                                                                                                                                                         |                              |                                        |                                               |                                    |
| <b>21</b> Payments to affiliates . . . . .                                                                                                                                                                                                           |                              |                                        |                                               |                                    |
| <b>22</b> Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                        | 12,438                       | 7,955                                  | 3,108                                         | 1,375                              |
| <b>23</b> Insurance . . . . .                                                                                                                                                                                                                        | 3,477                        | 2,286                                  | 825                                           | 366                                |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                          |                              |                                        |                                               |                                    |
| <b>a</b> EQUIPMENT                                                                                                                                                                                                                                   | 71,567                       | 57,139                                 | 10,270                                        | 4,158                              |
| <b>b</b> PRINTING                                                                                                                                                                                                                                    | 61,115                       | 58,761                                 | 57                                            | 2,297                              |
| <b>c</b> PUBLIC EDUCATION MEETIN                                                                                                                                                                                                                     | 38,960                       | 37,772                                 | 893                                           | 295                                |
| <b>d</b> DUES AND SUBSCRIPTIONS                                                                                                                                                                                                                      | 11,535                       | 8,871                                  | 1,938                                         | 726                                |
| <b>e</b> All other expenses                                                                                                                                                                                                                          | 22,342                       | 21,148                                 | 966                                           | 228                                |
| <b>25</b> Total functional expenses. Add lines 1 through 24e                                                                                                                                                                                         | 3,904,374                    | 3,495,729                              | 292,505                                       | 116,140                            |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.<br>Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                              |                                        |                                               |                                    |

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

|                                                                                      |                                                                                                                                                                                                                                | (A)<br>Beginning of year |            | (B)<br>End of year |
|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------|--------------------|
| <b>Assets</b>                                                                        | <b>1</b> Cash—non-interest-bearing . . . . .                                                                                                                                                                                   |                          | <b>1</b>   |                    |
|                                                                                      | <b>2</b> Savings and temporary cash investments . . . . .                                                                                                                                                                      | 421,213                  | <b>2</b>   | 1,269,217          |
|                                                                                      | <b>3</b> Pledges and grants receivable, net . . . . .                                                                                                                                                                          | 4,032,929                | <b>3</b>   | 1,410,752          |
|                                                                                      | <b>4</b> Accounts receivable, net . . . . .                                                                                                                                                                                    | 98,128                   | <b>4</b>   | 0                  |
|                                                                                      | <b>5</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .  |                          | <b>5</b>   |                    |
|                                                                                      | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .                                                           |                          | <b>6</b>   |                    |
|                                                                                      | <b>7</b> Notes and loans receivable, net . . . . .                                                                                                                                                                             |                          | <b>7</b>   |                    |
|                                                                                      | <b>8</b> Inventories for sale or use . . . . .                                                                                                                                                                                 |                          | <b>8</b>   |                    |
|                                                                                      | <b>9</b> Prepaid expenses and deferred charges . . . . .                                                                                                                                                                       |                          | <b>9</b>   |                    |
|                                                                                      | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D                                                                                                                                 | <b>10a</b> 552,484       |            |                    |
|                                                                                      | <b>b</b> Less: accumulated depreciation                                                                                                                                                                                        | <b>10b</b> 229,561       | 27,591     | <b>10c</b> 322,923 |
|                                                                                      | <b>11</b> Investments—publicly traded securities . . . . .                                                                                                                                                                     | 64,670,121               | <b>11</b>  | 79,841,871         |
|                                                                                      | <b>12</b> Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                         |                          | <b>12</b>  |                    |
|                                                                                      | <b>13</b> Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                          |                          | <b>13</b>  |                    |
|                                                                                      | <b>14</b> Intangible assets . . . . .                                                                                                                                                                                          |                          | <b>14</b>  |                    |
|                                                                                      | <b>15</b> Other assets. See Part IV, line 11 . . . . .                                                                                                                                                                         | 42,799                   | <b>15</b>  | 42,799             |
| <b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . . | 69,292,781                                                                                                                                                                                                                     | <b>16</b>                | 82,887,562 |                    |
| <b>Liabilities</b>                                                                   | <b>17</b> Accounts payable and accrued expenses . . . . .                                                                                                                                                                      | 859,996                  | <b>17</b>  | 511,165            |
|                                                                                      | <b>18</b> Grants payable . . . . .                                                                                                                                                                                             |                          | <b>18</b>  |                    |
|                                                                                      | <b>19</b> Deferred revenue . . . . .                                                                                                                                                                                           |                          | <b>19</b>  |                    |
|                                                                                      | <b>20</b> Tax-exempt bond liabilities . . . . .                                                                                                                                                                                |                          | <b>20</b>  |                    |
|                                                                                      | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D                                                                                                                                                |                          | <b>21</b>  |                    |
|                                                                                      | <b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |                          | <b>22</b>  |                    |
|                                                                                      | <b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                             |                          | <b>23</b>  |                    |
|                                                                                      | <b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                               | 0                        | <b>24</b>  | 210,804            |
|                                                                                      | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D                                              | 4,258,548                | <b>25</b>  | 5,082,258          |
|                                                                                      | <b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                          | 5,118,544                | <b>26</b>  | 5,804,227          |
| <b>Net Assets or Fund Balances</b>                                                   | <b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>                                                                                    |                          |            |                    |
|                                                                                      | <b>27</b> Net assets without donor restrictions . . . . .                                                                                                                                                                      | 18,391,625               | <b>27</b>  | 21,384,394         |
|                                                                                      | <b>28</b> Net assets with donor restrictions . . . . .                                                                                                                                                                         | 45,782,612               | <b>28</b>  | 55,698,941         |
|                                                                                      | <b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>                                                                                             |                          |            |                    |
|                                                                                      | <b>29</b> Capital stock or trust principal, or current funds . . . . .                                                                                                                                                         |                          | <b>29</b>  |                    |
|                                                                                      | <b>30</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                            |                          | <b>30</b>  |                    |
|                                                                                      | <b>31</b> Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                     |                          | <b>31</b>  |                    |
| <b>32</b> <b>Total net assets or fund balances</b> . . . . .                         | 64,174,237                                                                                                                                                                                                                     | <b>32</b>                | 77,083,335 |                    |
| <b>33</b> <b>Total liabilities and net assets/fund balances</b> . . . . .            | 69,292,781                                                                                                                                                                                                                     | <b>33</b>                | 82,887,562 |                    |

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

|           |                                                                                                                |           |            |
|-----------|----------------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                      | <b>1</b>  | 5,862,131  |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                       | <b>2</b>  | 3,904,374  |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1                                                             | <b>3</b>  | 1,957,757  |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | <b>4</b>  | 64,174,237 |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                   | <b>5</b>  | 11,750,942 |
| <b>6</b>  | Donated services and use of facilities                                                                         | <b>6</b>  | 11,358     |
| <b>7</b>  | Investment expenses                                                                                            | <b>7</b>  |            |
| <b>8</b>  | Prior period adjustments                                                                                       | <b>8</b>  |            |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)                                           | <b>9</b>  | -810,959   |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 77,083,335 |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☒

|                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.                                                                                                                                        |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | Yes |    |
| <b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.                                                                     | Yes |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                  |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.                                                                                                                                                                                                      |     |    |

# Additional Data

Software ID:

Software Version:

EIN: 41-1429402

Name: DULUTH-SUPERIOR AREA COMMUNITY FOUNDATION

Form 990 (2019)

**Form 990, Part III, Line 4a:**

IN 2019 THE COMMUNITY FOUNDATION AWARDED \$2,142,758 IN GRANTS AND \$337,724 IN SCHOLARSHIPS. TOTAL GRANTS AWARDED (INCLUDING INTERFUND GRANTS) FOR ALL PROGRAM AREAS WAS \$2,480,482 COMPRISED OF: 20% UNRESTRICTED FUNDS, 22.1% DESIGNATED, 18.7% FIELD OF INTEREST, 13.4% ORGANIZATIONAL ENDOWMENTS, 13.6% SCHOLARSHIPS AND 12.2% DONOR ADVISED. THE LARGEST PROGRAM AREA SUPPORTED WAS HUMAN SERVICES WITH 41% OF GRANT FUNDS, FOLLOWED BY 16% IN EDUCATION, 15% IN SCHOLARSHIPS, 10% IN COMMUNITY ECONOMIC DEVELOPMENT, 7% IN ENVIRONMENT, 7% IN ARTS, AND 4% OTHER.IN 2019 THE COMMUNITY FOUNDATION AWARDED \$282,224 IN SCHOLARSHIPS FROM ENDOWED FUNDS AND \$55,500 FROM 9 TEMPORARY SCHOLARSHIP FUNDS THAT THE FOUNDATION PROVIDES SCHOLARSHIP SERVICES FOR. IN ADDITION, THE FOUNDATION PROVIDED ADMINISTRATIVE SERVICES FOR TWO AFFILIATED SCHOLARSHIPS TOTALING \$355,434 WHERE ALL OF THE FUNDS ARE HELD BY A LOCAL BANK.

**Form 990, Part III, Line 4b:**

IN 2019, DSACF COLLABORATED WITH MULTIPLE COMMUNITIES THROUGHOUT THE UNITED STATES TO IMPROVE PUBLIC DISCOURSE THROUGH SPEAK YOUR PEACE: THE CIVILITY PROJECT INITIATIVE. ALSO, 2019 WAS THE 5TH YEAR FOR DSACF TO PARTICIPATE IN THE PHILANTHROPIC PREPAREDNESS, RESILIENCY AND EMERGENCY PARTNERSHIP (PPREP) PROGRAM. THIS PROGRAM HELPS COMMUNITY FOUNDATIONS IMPROVE THEIR COMMUNITIES' CAPACITY TO PREPARE FOR AND RESPOND TO DISASTERS AND BUILD LOCAL DISASTER RESILIENCE. AN AMERICORP VISTA MEMBER SERVED A YEAR-LONG ASSIGNMENT, BUILDING CAPACITY OF THE LOCAL DISASTER RESILIENCE NETWORK, READY NORTH. IN 2019, DSACF CONTINUED ITS WORK ON OPPORTUNITY RISING BY WORKING TO SHARE THE STORIES OF COMMUNITY MEMBERS THROUGH STORY CORPS. GRANT AND SCHOLARSHIP FUNDING IN 2019 ALSO SUPPORTED THE OPPORTUNITY RISING INITIATIVE. THE PURPOSE OF OPPORTUNITY RISING IS TO BRING TOGETHER PEOPLE FROM ALL BACKGROUNDS, INCOMES, ETHNICITIES, BELIEFS AND NEIGHBORHOODS TO FORGE A PATH TO REAL AND MEANINGFUL EQUAL OPPORTUNITIES FOR EVERY CHILD IN DULUTH AND SUPERIOR. THE ATTRACT AND RETAIN YOUNG ADULTS INITIATIVE CONTINUED ITS MISSION OF INCREASING THE QUALITY OF LIFE AND CIVIC ENGAGEMENT OF YOUNG ADULTS IN THE TWIN PORTS OF DULUTH AND SUPERIOR THROUGH GRANTMAKING AND SUPPORT OF THE 20 UNDER 40 AWARDS. THIS PROGRAMING IS IN ADDITION TO DSACF'S ON-GOING GRANT AND SCHOLARSHIP ACTIVITY.

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SCHEDULE A  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
DULUTH-SUPERIOR AREA COMMUNITY FOUNDATION

Employer identification number  
41-1429402

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations . . . . .
- g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                    |          |                                                                                | Yes                                                         | No |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
| Total                              |          |                                                                                |                                                             |    |                                                   |                                                 |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.  
If the organization failed to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                        |                                                                                                                                                                                                           |           |           |           |           |           |            |
|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|------------|
| Calendar year<br>(or fiscal year beginning in) ► |                                                                                                                                                                                                           | (a) 2015  | (b) 2016  | (c) 2017  | (d) 2018  | (e) 2019  | (f) Total  |
| 1                                                | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .                                                                                                   | 5,790,877 | 2,478,625 | 2,962,773 | 5,333,906 | 3,900,012 | 20,466,193 |
| 2                                                | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .                                                                                                    |           |           |           |           |           |            |
| 3                                                | The value of services or facilities furnished by a governmental unit to the organization without charge..                                                                                                 |           |           |           |           |           |            |
| 4                                                | <b>Total.</b> Add lines 1 through 3                                                                                                                                                                       | 5,790,877 | 2,478,625 | 2,962,773 | 5,333,906 | 3,900,012 | 20,466,193 |
| 5                                                | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . |           |           |           |           |           | 5,658,259  |
| 6                                                | <b>Public support.</b> Subtract line 5 from line 4.                                                                                                                                                       |           |           |           |           |           | 14,807,934 |

| Section B. Total Support                         |                                                                                                                                                                                                                                  |           |           |           |           |           |                  |
|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|
| Calendar year<br>(or fiscal year beginning in) ► |                                                                                                                                                                                                                                  | (a) 2015  | (b) 2016  | (c) 2017  | (d) 2018  | (e) 2019  | (f) Total        |
| 7                                                | Amounts from line 4. . .                                                                                                                                                                                                         | 5,790,877 | 2,478,625 | 2,962,773 | 5,333,906 | 3,900,012 | 20,466,193       |
| 8                                                | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . .                                                                                              | 986,189   | 1,253,078 | 1,557,151 | 1,931,249 | 1,934,934 | 7,662,601        |
| 9                                                | Net income from unrelated business activities, whether or not the business is regularly carried on. . .                                                                                                                          |           |           |           |           |           |                  |
| 10                                               | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .                                                                                                                             |           |           |           |           |           |                  |
| 11                                               | <b>Total support.</b> Add lines 7 through 10                                                                                                                                                                                     |           |           |           |           |           | 28,128,794       |
| 12                                               | Gross receipts from related activities, etc. (see instructions) . . . . .                                                                                                                                                        |           |           |           |           |           | <b>12</b> 18,683 |
| 13                                               | <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . ► <input type="checkbox"/> |           |           |           |           |           |                  |

| Section C. Computation of Public Support Percentage |                                                                                                                                                                                                                                                                                                                                                                                                                                               |             |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| 14                                                  | Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) . . . . .                                                                                                                                                                                                                                                                                                                                              | 14 52.640 % |
| 15                                                  | Public support percentage for 2018 Schedule A, Part II, line 14 . . . . .                                                                                                                                                                                                                                                                                                                                                                     | 15 54.960 % |
| 16a                                                 | <b>33 1/3% support test—2019.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ▶ <input checked="" type="checkbox"/>                                                                                                                                                                  |             |
| b                                                   | <b>33 1/3% support test—2018.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                        |             |
| 17a                                                 | <b>10%-facts-and-circumstances test—2019.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>      |             |
| b                                                   | <b>10%-facts-and-circumstances test—2018.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/> |             |
| 18                                                  | <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                                                                                                                |             |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .                                                                     |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .                                                                   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .                                                                     |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.          |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b. .                                                                                                                                                   |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)                                                                                                                          |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                                                                   | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6. . .                                                                                                                                                                                                  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .                                                                                       |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.                                                                                                                  |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b.                                                                                                                                                                                                    |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.                                                                                             |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .                                                                                                                      |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . .                                                                                                                                                                       |          |          |          |          |          |           |
| <b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                            |           |  |
|------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>15</b> Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f)) . . . . . | <b>15</b> |  |
| <b>16</b> Public support percentage from 2018 Schedule A, Part III, line 15 . . . . .                      | <b>16</b> |  |

**Section D. Computation of Investment Income Percentage**

|                                                                                                                        |           |  |
|------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>17</b> Investment income percentage for <b>2019</b> (line 10c, column (f) divided by line 13, column (f)) . . . . . | <b>17</b> |  |
| <b>18</b> Investment income percentage from <b>2018</b> Schedule A, Part III, line 17 . . . . .                        | <b>18</b> |  |

**19a 33 1/3% support tests—2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☐

**b 33 1/3% support tests—2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>                                                                                                                                                                                                                |     |    |
| <b>1</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>                                                                                                                                                                                                                                             |     |    |
| <b>2</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| <b>3a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>                                                                                                                                                                                                                                                           |     |    |
| <b>3b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>                                                                                                                                                                                                                                                                                                    |     |    |
| <b>3c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                |     |    |
| <b>4a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>                                                                                                                                                                                                        |     |    |
| <b>4b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>                                                                                                                                                                           |     |    |
| <b>4c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>5a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>5b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                                |     |    |
| <b>5c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                          |     |    |
| <b>6</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>                                                                                                                                                                                             |     |    |
| <b>7</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>                                                                                                                                                                                                                                                                                                                                                     |     |    |
| <b>8</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                      |     |    |
| <b>9a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>9b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                               |     |    |
| <b>9c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>                                                                                                                                                                                                                                                     |     |    |
| <b>10a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>10b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |

Part IV

Supporting Organizations (continued)

|                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?                                                                            |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described in (a) above?                                                                                                                 |     |    |
| <b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in <b>Part VI</b>.</i>                                 |     |    |

Section B. Type I Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>                                                                                                                                                                                                                                                                              |     |    |

Section C. Type II Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                             | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |

Section D. All Type III Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).</i>                                                                                                               |     |    |
| <b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.</i>                                                                                   |     |    |

Section E. Type III Functionally-Integrated Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> ):                                                                                                                                                                                                                                                                                                                                                                                            |  |  |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)                                                                                                                                                                                                                                                                                                                                                                        |  |  |
| <b>2</b> Activities Test. <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>                                                                                                                              |  |  |
| <b>3</b> Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                                |  |  |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.</i>                                                                                                                                                                                                                                                                                    |  |  |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1

☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |                                                                                                                                                                                                          | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1                               | Net short-term capital gain                                                                                                                                                                              | 1              |                             |
| 2                               | Recoveries of prior-year distributions                                                                                                                                                                   | 2              |                             |
| 3                               | Other gross income (see instructions)                                                                                                                                                                    | 3              |                             |
| 4                               | Add lines 1 through 3                                                                                                                                                                                    | 4              |                             |
| 5                               | Depreciation and depletion                                                                                                                                                                               | 5              |                             |
| 6                               | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                               | Other expenses (see instructions)                                                                                                                                                                        | 7              |                             |
| 8                               | <b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)                                                                                                                                       | 8              |                             |

| Section B - Minimum Asset Amount |                                                                                                                                 | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1              |                             |
| a                                | Average monthly value of securities                                                                                             | 1a             |                             |
| b                                | Average monthly cash balances                                                                                                   | 1b             |                             |
| c                                | Fair market value of other non-exempt-use assets                                                                                | 1c             |                             |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)                                                                                         | 1d             |                             |
| e                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):                                           |                |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt use assets                                                                    | 2              |                             |
| 3                                | Subtract line 2 from line 1d                                                                                                    | 3              |                             |
| 4                                | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                                 | 4              |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)                                                                | 5              |                             |
| 6                                | Multiply line 5 by .035                                                                                                         | 6              |                             |
| 7                                | Recoveries of prior-year distributions                                                                                          | 7              |                             |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)                                                                              | 8              |                             |

| Section C - Distributable Amount |                                                                                                                              |   | Current Year |
|----------------------------------|------------------------------------------------------------------------------------------------------------------------------|---|--------------|
| 1                                | Adjusted net income for prior year (from Section A, line 8, Column A)                                                        | 1 |              |
| 2                                | Enter 85% of line 1                                                                                                          | 2 |              |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, Column A)                                                       | 3 |              |
| 4                                | Enter greater of line 2 or line 3                                                                                            | 4 |              |
| 5                                | Income tax imposed in prior year                                                                                             | 5 |              |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 |              |

7

☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions                                                                                                                   | Current Year |
|---------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes                                                                     |              |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity     |              |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations                                                     |              |
| 4 Amounts paid to acquire exempt-use assets                                                                                                 |              |
| 5 Qualified set-aside amounts (prior IRS approval required)                                                                                 |              |
| 6 Other distributions (describe in Part VI). See instructions                                                                               |              |
| 7 Total annual distributions. Add lines 1 through 6.                                                                                        |              |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions |              |
| 9 Distributable amount for 2019 from Section C, line 6                                                                                      |              |
| 10 Line 8 amount divided by Line 9 amount                                                                                                   |              |

| Section E - Distribution Allocations<br>(see instructions)                                                                                                                      | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| 1 Distributable amount for 2019 from Section C, line 6                                                                                                                          |                             |                                        |                                           |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.                                                       |                             |                                        |                                           |
| 3 Excess distributions carryover, if any, to 2019:                                                                                                                              |                             |                                        |                                           |
| a From 2014. . . . .                                                                                                                                                            |                             |                                        |                                           |
| b From 2015. . . . .                                                                                                                                                            |                             |                                        |                                           |
| c From 2016. . . . .                                                                                                                                                            |                             |                                        |                                           |
| d From 2017. . . . .                                                                                                                                                            |                             |                                        |                                           |
| e From 2018. . . . .                                                                                                                                                            |                             |                                        |                                           |
| f Total of lines 3a through e                                                                                                                                                   |                             |                                        |                                           |
| g Applied to underdistributions of prior years                                                                                                                                  |                             |                                        |                                           |
| h Applied to 2019 distributable amount                                                                                                                                          |                             |                                        |                                           |
| i Carryover from 2014 not applied (see instructions)                                                                                                                            |                             |                                        |                                           |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f.                                                                                                                             |                             |                                        |                                           |
| 4 Distributions for 2019 from Section D, line 7:                                                                                                                                |                             |                                        |                                           |
| \$                                                                                                                                                                              |                             |                                        |                                           |
| a Applied to underdistributions of prior years                                                                                                                                  |                             |                                        |                                           |
| b Applied to 2019 distributable amount                                                                                                                                          |                             |                                        |                                           |
| c Remainder. Subtract lines 4a and 4b from 4.                                                                                                                                   |                             |                                        |                                           |
| 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. |                             |                                        |                                           |
| 6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.                        |                             |                                        |                                           |
| 7 Excess distributions carryover to 2020. Add lines 3j and 4c.                                                                                                                  |                             |                                        |                                           |
| 8 Breakdown of line 7:                                                                                                                                                          |                             |                                        |                                           |
| a Excess from 2015. . . . .                                                                                                                                                     |                             |                                        |                                           |
| b Excess from 2016. . . . .                                                                                                                                                     |                             |                                        |                                           |
| c Excess from 2017. . . . .                                                                                                                                                     |                             |                                        |                                           |
| d Excess from 2018. . . . .                                                                                                                                                     |                             |                                        |                                           |
| e Excess from 2019. . . . .                                                                                                                                                     |                             |                                        |                                           |

Additional Data

Software ID:  
Software Version:  
EIN: 41-1429402  
Name: DULUTH-SUPERIOR AREA COMMUNITY  
FOUNDATION

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

SCHEDULE D

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Name of the organization  
DULUTH-SUPERIOR AREA COMMUNITY FOUNDATION

Employer identification number  
41-1429402

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|                                                     | (a) Donor advised funds | (b) Funds and other accounts |
|-----------------------------------------------------|-------------------------|------------------------------|
| 1 Total number at end of year . . . . .             | 32                      | 5                            |
| 2 Aggregate value of contributions to (during year) | 607,636                 | 2,880                        |
| 3 Aggregate value of grants from (during year)      | 303,242                 | 21,000                       |
| 4 Aggregate value at end of year . . . . .          | 9,950,183               | 869,774                      |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .

☒ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .

☒ Yes ☐ No

Part II Conservation Easements.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|                                                                                                                                                      | Held at the End of the Year |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| a Total number of conservation easements . . . . .                                                                                                   | 2a                          |
| b Total acreage restricted by conservation easements . . . . .                                                                                       | 2b                          |
| c Number of conservation easements on a certified historic structure included in (a) . . . . .                                                       | 2c                          |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . . | 2d                          |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

(ii) Assets included in Form 990, Part X . . . . . ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

b Assets included in Form 990, Part X . . . . . ► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐

Public exhibition

b

☐

Scholarly research

c

☐

Preservation for future generations

d

☐

Loan or exchange programs

e

☐

Other .....

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐

Yes

☐

No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .

☐

Yes

☐

No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance . . . . .

d

Additions during the year . . . . .

e

Distributions during the year . . . . .

f

Ending balance . . . . .

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐

Yes

☐

No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|                                                            | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|------------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance . . . . .                     | 63,593,744       | 66,497,234     | 56,382,845         | 54,262,764           | 54,568,878          |
| b Contributions . . . . .                                  | 3,266,071        | 4,761,999      | 2,380,507          | 1,650,478            | 3,560,278           |
| c Net investment earnings, gains, and losses               | 12,832,735       | -4,575,363     | 10,757,594         | 3,464,063            | -1,627,594          |
| d Grants or scholarships . . . . .                         | 2,918,590        | 2,042,643      | 2,012,243          | 2,055,761            | 1,715,638           |
| e Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| f Administrative expenses . . . . .                        | 283,288          | 1,047,483      | 1,011,469          | 938,699              | 991,037             |
| g End of year balance . . . . .                            | 76,490,672       | 63,593,744     | 66,497,234         | 56,382,845           | 53,794,887          |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶ 27.960 %

b

Permanent endowment ▶ 5.400 %

c

Temporarily restricted endowment ▶ 66.640 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations . . . . .

(ii) related organizations . . . . .

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     | No |
| 3a(ii) |     | No |
| 3b     |     |    |

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                   | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                         |                                      |                                 |                              |                |
| b Buildings . . . . .                                                                                     |                                      |                                 |                              |                |
| c Leasehold improvements                                                                                  |                                      | 275,804                         | 4,839                        | 270,965        |
| d Equipment . . . . .                                                                                     |                                      | 276,680                         | 224,722                      | 51,958         |
| e Other . . . . .                                                                                         |                                      |                                 |                              |                |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶ |                                      |                                 |                              | 322,923        |

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| (1) Financial derivatives . . . . .                                     |                |                                                              |
| (2) Closely-held equity interests . . . . .                             |                |                                                              |
| (3) Other _____                                                         |                |                                                              |
| (A)                                                                     |                |                                                              |
| (B)                                                                     |                |                                                              |
| (C)                                                                     |                |                                                              |
| (D)                                                                     |                |                                                              |
| (E)                                                                     |                |                                                              |
| (F)                                                                     |                |                                                              |
| (G)                                                                     |                |                                                              |
| (H)                                                                     |                |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶    |                |                                                              |

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                       | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|---------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| (1)                                                                 |                |                                                              |
| (2)                                                                 |                |                                                              |
| (3)                                                                 |                |                                                              |
| (4)                                                                 |                |                                                              |
| (5)                                                                 |                |                                                              |
| (6)                                                                 |                |                                                              |
| (7)                                                                 |                |                                                              |
| (8)                                                                 |                |                                                              |
| (9)                                                                 |                |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶ |                |                                                              |

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description                                                               | (b) Book value |
|-------------------------------------------------------------------------------|----------------|
| (1)                                                                           |                |
| (2)                                                                           |                |
| (3)                                                                           |                |
| (4)                                                                           |                |
| (5)                                                                           |                |
| (6)                                                                           |                |
| (7)                                                                           |                |
| (8)                                                                           |                |
| (9)                                                                           |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) . . . . . ▶ |                |

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability                                     | (b) Book value |
|---------------------------------------------------------------------|----------------|
| (1) Federal income taxes                                            |                |
| (3)                                                                 |                |
| (4)                                                                 |                |
| (5)                                                                 |                |
| (6)                                                                 |                |
| (7)                                                                 |                |
| (8)                                                                 |                |
| (9)                                                                 |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶ | 5,082,258      |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                          |           |            |
|----------|----------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                       | <b>1</b>  | 16,584,579 |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                                      |           |            |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .                                                   | <b>2a</b> | 11,750,942 |
| <b>b</b> | Donated services and use of facilities . . . . .                                                         | <b>2b</b> | 11,358     |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                                | <b>2c</b> |            |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .                                                                 | <b>2d</b> | -996,806   |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          | <b>2e</b> | 10,765,494 |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     | <b>3</b>  | 5,819,085  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :                             |           |            |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> | 43,046     |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .                                                                 | <b>4b</b> |            |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              | <b>4c</b> | 43,046     |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . . | <b>5</b>  | 5,862,131  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                           |           |           |
|----------|-----------------------------------------------------------------------------------------------------------|-----------|-----------|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                      | <b>1</b>  | 3,675,481 |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:                                         |           |           |
| <b>a</b> | Donated services and use of facilities . . . . .                                                          | <b>2a</b> |           |
| <b>b</b> | Prior year adjustments . . . . .                                                                          | <b>2b</b> |           |
| <b>c</b> | Other losses . . . . .                                                                                    | <b>2c</b> |           |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .                                                                  | <b>2d</b> |           |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                           | <b>2e</b> | 0         |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                      | <b>3</b>  | 3,675,481 |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                |           |           |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                | <b>4a</b> | 43,046    |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .                                                                  | <b>4b</b> | 185,847   |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                               | <b>4c</b> | 228,893   |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . . | <b>5</b>  | 3,904,374 |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference          | Explanation |
|---------------------------|-------------|
| See Additional Data Table |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |

**Part XIII** Supplemental Information *(continued)*

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |
|                  |             |
|                  |             |
|                  |             |
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|                  |             |
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|                  |             |
|                  |             |

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 41-1429402  
**Name:** DULUTH-SUPERIOR AREA COMMUNITY  
FOUNDATION

**Supplemental Information**

| Return Reference | Explanation                                                                                     |
|------------------|-------------------------------------------------------------------------------------------------|
| PART V, LINE 4:  | THE INTENDED USES FOR ALL ENDOWED FUNDS ARE STRICTLY AS SET BY THE FUND AGREEMENT OF EACH FUND. |

| Supplemental Information              |                                                                                                                                                 |
|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| Return Reference                      | Explanation                                                                                                                                     |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | CHANGE IN VALUE OF CHARITABLE REMAINDER TRUSTS -25,171. REFUND OF PRIOR YEAR GRATNS 13,094 . CHANGE IN VALUE OF AGENCY ENDOWMENT FUND -984,729. |

| Supplemental Information               |                                                            |
|----------------------------------------|------------------------------------------------------------|
| Return Reference                       | Explanation                                                |
| PART XII, LINE 4B - OTHER ADJUSTMENTS: | GRANTS MADE FROM AGENCY ENDOWMENTS NET OF REFUNDS 185,847. |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I  
(Form 990)

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States  
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2019

Open to Public  
Inspection

Department of the  
Treasury  
Internal Revenue Service

Name of the organization  
DULUTH-SUPERIOR AREA COMMUNITY  
FOUNDATION

Employer identification number

41-1429402

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|---------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|---------------------------------------|------------------------------------|
| (1) See Additional Data                            |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (2)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (3)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (4)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (5)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (6)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (7)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (8)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (9)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (10)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (11)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (12)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 95
- 3 Enter total number of other organizations listed in the line 1 table . . . . . ▶ 0

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|----------------------------------|-------------------------------------------------------|---------------------------------------|
| (1) SCHOLARSHIPS                | 83                       | 355,434                  |                                  |                                                       |                                       |
| (2)                             |                          |                          |                                  |                                                       |                                       |
| (3)                             |                          |                          |                                  |                                                       |                                       |
| (4)                             |                          |                          |                                  |                                                       |                                       |
| (5)                             |                          |                          |                                  |                                                       |                                       |
| (6)                             |                          |                          |                                  |                                                       |                                       |
| (7)                             |                          |                          |                                  |                                                       |                                       |

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, LINE 2:  | DULUTH SUPERIOR AREA COMMUNITY FOUNDATION (DSACF) REQUIRES ALL GRANTEES TO SIGN AND ABIDE BY A GRANT AGREEMENT THAT REQUIRES THE GRANTEE TO USE GRANT MONIES ONLY FOR THE DESIGNATED PURPOSES DESCRIBED IN THE GRANT APPLICATION, MAINTAIN THEIR BOOKS/RECORDS TO ACCOUNT FOR SEPARATELY THE GRANT FUNDS AND EXPENDITURES, PERMIT DSACF ACCESS TO THEIR FILES/RECORDS, RETURN ANY UNUSED FUNDS, AND SUBMIT THE FINAL PROJECT REPORT BY A SET DATE. THE DSACF DIRECTOR OF COMMUNITY PHILANTHROPY AND THEIR STAFF MONITORS THE GRANTEE'S COMPLETION OF THESE CRITERIA INCLUDING REPORT REVIEWS, RANDOM FIELD AND GRANTEE REQUIRED PROGRESS REPORTS AND OTHER WORK AS CONSIDERED NECESSARY TO ENSURE FULL GRANTEE COMPLIANCE WITH ALL TERMS OF THE GRANT AGREEMENT. |

Additional Data

Software ID:  
Software Version:  
EIN: 41-1429402  
Name: DULUTH-SUPERIOR AREA COMMUNITY  
FOUNDATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) Name and address of organization or government                                    | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                         |
|---------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------------------------------|
| AMERICAN RED CROSS<br>NORTHERN MINNESOTA<br>2524 MAPLE GROVE ROAD<br>DULUTH, MN 55811 | 53-0196605 | 501(C)(3)                     | 10,908                   |                                   |                                                       |                                        | PROGRAM SUPPORT,<br>HOME FIRE CAMPAIGN<br>AND PREPAREDNESS |
| ANIMAL ALLIES HUMANE<br>SOCIETY<br>4006 AIRPORT ROAD<br>DULUTH, MN 55811              | 41-0917362 | 501(C)(3)                     | 5,014                    |                                   |                                                       |                                        | PROGRAM SUPPORT                                            |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                     |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance  |
| ARROWHEAD ECONOMIC OPPORTUNITY AGENCY<br>702 SOUTH THIRD AVE SOUTH<br>VIRGINIA, MN 55792                       | 41-6052144 | 501(C)(3)                     | 17,000                   |                                   |                                                       |                                        | ASSIST INDIVIDUALS IN CRITICAL NEED |
| BAD RIVER BAND OF LAKE SUPERIOR TRIBE OF CHIPPEWA INDIANS<br>PO BOX 39<br>ODANAH, WI 54861                     | 39-1178897 | 170(C)(1)                     | 6,000                    |                                   |                                                       |                                        | FOOD SOVEREIGNTY GARDENS PROJECT    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BAYFIELD COMMUNITY EDUCATION FOUNDATION<br>PO BOX 921<br>BAYFIELD, WI 54814                                    | 39-1843162 | 501(C)(3)                     | 10,741                   |                                   |                                                       |                                        | PROGRAM SUPPORT                    |
| BECK FOUNDATION OF DSAET<br>632 NIAGARA COURT<br>DULUTH, MN 55811                                              | 41-1445030 | 501(C)(3)                     | 13,134                   |                                   |                                                       |                                        | ENDOWMENT FUND                     |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                       |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                    |
| BOYS AND GIRLS CLUBS OF THE NORTHLAND<br>102 S 29TH AVE W 200 PO BOX 16435<br>DULUTH, MN 55816                 | 41-0969947 | 501(C)(3)                     | 6,382                    |                                   |                                                       |                                        | PROGRAM SUPPORT, HEALTHY LIFESTYLES-SMART PROGRAMMING |
| CARE PARTNERS OF COOK COUNTY<br>PO BOX 282<br>GRAND MARAIS, MN 55604                                           | 47-3747964 | 501(C)(3)                     | 8,500                    |                                   |                                                       |                                        | END OF LIFE MINDFULNESS FOR CAREGIVERS                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                                                                         |
| CENTER AGAINST SEXUAL & DOMESTIC ABUSE INC<br>318 21ST AVE E<br>SUPERIOR, WI 54880                             | 39-1478768 | 501(C)(3)                     | 6,600                    |                                   |                                                       |                                        | NECESSITIES FOR ADULT AND CHILD SURVIVORS OF ABUSE, SUPPORTING A FRESH START FOR SURVIVORS OF ABUSE, PROVIDING FOOD FOR EMERGENCY SHELTER RESIDENTS                                        |
| CHUM<br>102 WEST SECOND ST<br>DULUTH, MN 55802                                                                 | 41-1227969 | 501(C)(3)                     | 32,268                   |                                   |                                                       |                                        | GROW UP GROUP, JAIL MINISTRY, FOOD SHELVES, FAMILY COACHING SERVICES AT STEVE O'NEIL OUTREACH TO PEOPLE AND PETS WHO ARE HOMELESS, LEARNING GARDENING & LIFE SKILLS FOR STEVE O'NEIL YOUTH |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                              |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                           |
| CITY OF DULUTH<br>411 WEST FIRST STR CITY<br>HALL ROOM<br>403<br>DULUTH, MN 55802                              | 41-6005105 | 170(C)(1)                     | 11,734                   |                                   |                                                       |                                        | DULUTH FLAG PROJECT,<br>RECREATION<br>PROGRAMMING, WATER<br>SAFETY AWARENESS |
| CITY OF TWO HARBORS CITY<br>HALL<br>522 FIRST AVENUE<br>TWO HARBORS, MN 55616                                  | 41-6005579 | 170(C)(1)                     | 22,000                   |                                   |                                                       |                                        | TWO HARBORS TRAILS<br>FUND, HERITAGE DAYS                                    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                                                                                                                                                                             |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                                                                                                                                          |
| CLOQUET EDUCATIONAL FOUNDATION<br>302 14TH STREET<br>CLOQUET, MN 55720                                         | 41-1543092 | 501(C)(3)                     | 45,696                   |                                   |                                                       |                                        | PROGRAM SUPPORT                                                                                                                                                                                                                                             |
| COLLEGE OF ST SCHOLASTICA<br>1200 KENWOOD AVENUE<br>DULUTH, MN 55811                                           | 41-0698301 | 501(C)(3)                     | 35,930                   |                                   |                                                       |                                        | STEM CAREER DAY, WING YOUNG HUIE RESIDENCY, INTERNATIONAL STUDENT MENTOR, SHOOT FOR THE STARS 2.0-DENFELD HIGH SCHOOL, CULTURALLY AND SPIRITUALLY RESPONSIVE HEALTHCARE: WHOLE PERSON, WHOLE COMMUNITY, SCHOOL OF NURSHING SCHOLARSHIP, SHOOT FOR THE STARS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.   |            |                               |                          |                                   |                                                       |                                        |                                      |
|------------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|--------------------------------------|
| (a) Name and address of organization or government                                                               | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance   |
| COMMUNITY ACTION DULUTH<br>2424 W 5TH ST SUITE 102<br>DULUTH, MN 55806                                           | 41-1410670 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | TRANSPORTING OUT OF POVERTY          |
| COMMUNITY PARTNERS - TWO HARBORS LIVING AT HOME BLOCK NURSE PROGRAM<br>417 SOUTH AVENUE<br>TWO HARBORS, MN 55616 | 41-1963127 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | ENGAGEING SENIORS ON THE NORTH SHORE |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                             |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                          |
| COUNCIL ON FOUNDATIONS<br>PO BOX 75661<br>BALTIMORE, MD 21227                                                  | 13-6068327 | 501(C)(3)                     | 7,050                    |                                   |                                                       |                                        | 2019 MEMBERSHIP DUES                                                                                        |
| DAMIANO OF DULUTH INC<br>206 WEST FOURTH ST ROOM 201<br>DULUTH, MN 55806                                       | 41-1453521 | 501(C)(3)                     | 21,464                   |                                   |                                                       |                                        | PROGRAM SUPPORT, KID'S KITCHEN, SOUP KITCHEN, COMMUNITY CONNECT, BACK TO SCHOOL CLOTHING, SUMMER FOOD CORPS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| DOCTORS WITHOUT BORDERS<br>USA<br>40 HECTOR STREET 16TH FLOOR<br>NEW YORK, NY 10006                            | 13-3433452 | 501(C)(3)                     | 26,517                   |                                   |                                                       |                                        | PROGRAM SUPPORT, TRUE ENDOWMENT    |
| DOMESTIC ABUSE INTERVENTION PROGRAMS<br>202 EAST SUPERIOR STE 300<br>DULUTH, MN 55802                          | 41-1382134 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | DULUTH FAMILY VISITATION CENTER    |

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

| <b>(a)</b> Name and address of organization or government                            | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance                                                                                          |
|--------------------------------------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| DULUTH ART INSTITUTE<br>506 WEST MICHIGAN ST<br>DULUTH, MN 55802                     | 41-0945449     | 501(C)(3)                            | 8,720                           |                                          |                                                              |                                               | PROGRAM SUPPORT, SUPPORT FOR THOSE STIMULATING THE CREATIVE ECONOMY, PHOTOGRAPHY STUDIO FOR ARTISTS' SELF-PROMOTION, OUR NEIGHBORS |
| DULUTH CHILDREN'S MUSEUM<br>INC<br>115 SOUTH 29TH AVENUE<br>WEST<br>DULUTH, MN 55806 | 41-0718361     | 501(C)(3)                            | 5,704                           |                                          |                                                              |                                               | PROGRAM SUPPORT, MONKEY WITH A TOOLBELT EXHIBIT                                                                                    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                       |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance    |
| DULUTH COMMUNITY SCHOOL COLLABORATIVE<br>32 E 1ST ST STE 202<br>DULUTH, MN 55802                               | 41-2002724 | 501(C)(3)                     | 6,703                    |                                   |                                                       |                                        | ANISHINABE SUMMER CULTURAL EXPERIENCE |
| DULUTH CROSS-COUNTRY SKI CLUB<br>1346 W ARROWHEAD RD PMB 344<br>DULUTH, MN 55811                               | 20-1680268 | 501(C)(3)                     | 6,339                    |                                   |                                                       |                                        | GRAND AVENUE NORDIC CENTER            |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                 |
| DULUTH GIRLS FASTPITCH LEAGUE<br>4402 OTSEGO STREET<br>DULUTH, MN 55804                                        | 81-1253327 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | BASSWOOD AND PIEDMONT IMPROVEMENTS                 |
| DULUTH LIBRARY FOUNDATION<br>520 WEST SUPERIOR STREET<br>DULUTH, MN 55802                                      | 41-1696460 | 501(C)(3)                     | 25,294                   |                                   |                                                       |                                        | PROGRAM SUPPORT, EVERY CHILD READY DULUTH (YEAR 1) |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                              |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                           |
| DULUTH LIGHTHOUSE FOR THE BLIND<br>4505 WEST SUPERIOR ST<br>DULUTH, MN 55807                                   | 41-0706140 | 501(C)(3)                     | 38,870                   |                                   |                                                       |                                        | PROGRAM SUPPORT                                                              |
| DULUTH PLAYHOUSE<br>211 E SUPERIOR ST<br>DULUTH, MN 55802                                                      | 41-0694692 | 501(C)(3)                     | 10,360                   |                                   |                                                       |                                        | PROGRAM SUPPORT,<br>PLAY SPONSORSHIP,<br>NORSHOR THEATRE<br>CAPITAL CAMPAIGN |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                        |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance     |
| DULUTH PUBLIC LIBRARY<br>520 WEST SUPERIOR STREET<br>DULUTH, MN 55802                                          | 41-6005105 | 170(C)(1)                     | 5,370                    |                                   |                                                       |                                        | PROGRAM SUPPORT                        |
| DULUTH SUPERIOR SYMPHONY ORCHESTRA<br>130 W SUPERIOR ST STE LL2-120<br>DULUTH, MN 55802                        | 41-0760835 | 501(C)(3)                     | 13,294                   |                                   |                                                       |                                        | PROGRAM SUPPORT, CHAIR SUPPORT PROGRAM |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                                                              |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                           |
| ECOLIBRIUM3<br>2014 W SUPERIOR ST<br>DULUTH, MN 55806                                                          | 45-2746481 | 501(C)(3)                     | 36,339                   |                                   |                                                       |                                        | BUILT TO THRIVE: MAIN STREET LINCOLN PARK, OUTSIDE THE BOX: BUILDING YOUTH FUTURES BY DESIGN, LINCOLN PARK LOW-INCOME SOLAR COMMUNITY GARDEN |
| FATHERS RISE TOGETHER<br>201 EAST FIRST STREET<br>DULUTH, MN 55802                                             | 46-4718066 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | LEGACY INVESTMENT & NEIGHBORLY CHANGE COHORT LINCC                                                                                           |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                               |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-----------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance            |
| FIRST WITNESS CHILD ADVOCACY CENTER<br>4 WEST FIFTH STREET<br>DULUTH, MN 55806                                 | 41-1737291 | 501(C)(3)                     | 27,000                   |                                   |                                                       |                                        | PROGRAM SUPPORT, COMMUNITY ENGAGEMENT PROJECT |
| FRIENDS OF THE APOSTLE ISLANDS NATIONAL LAKESHORE<br>PO BOX 1574<br>BAYFIELD, WI 54814                         | 20-0079065 | 501(C)(3)                     | 6,105                    |                                   |                                                       |                                        | PROGRAM SUPPORT                               |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                 |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                              |
| FRIENDS OF THE FINLAND COMMUNITY<br>PO BOX 582 6866 CRAMER ROAD<br>FINLAND, MN 55603                           | 83-0494175 | 501(C)(3)                     | 13,075                   |                                   |                                                       |                                        | CLAIR NELSON CENTER YOUTH PROGRAM, FINLAND AREA SPANISH LANGUAGE & CULTURE CAMP |
| GARY-MORGAN PARK HOCKEY ASSOCIATION<br>1463 89TH AVENUE WEST<br>DULUTH, MN 55808                               | 81-5013565 | FISCAL AGENT                  | 8,132                    |                                   |                                                       |                                        | PROGRAM SUPPORT                                                                 |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                 |
| GIRL SCOUTS OF MINNESOTA AND WISCONSIN LAKE PINES<br>400 SECOND AVENUE SOUTH<br>WAITE PARK, MN 56387           | 41-0877820 | 501(C)(3)                     | 23,099                   |                                   |                                                       |                                        | PROGRAM SUPPORT, GIRL SCOUTS IN ACTION OUTREACH    |
| GRAND MARAIS ARTS INC<br>PO BOX 626<br>GRAND MARAIS, MN 55604                                                  | 41-1518414 | 501(C)(3)                     | 7,000                    |                                   |                                                       |                                        | COMMUNITY ART ACCESS: ENTRY POINT PROGRAMS HABITAT |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                   |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                |
| GUTHRIE THEATRE FOUNDATION<br>818 SOUTH 2ND STREET<br>MINNEAPOLIS, MN 55415                                    | 41-0854160 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | PROGRAM SUPPORT                                                                                   |
| HARBOR HOUSE CRISIS SHELTERS<br>1531 HUGHITT AVENUE<br>SUPERIOR, WI 54880                                      | 39-1840533 | 501(C)(3)                     | 11,000                   |                                   |                                                       |                                        | STRATEGIZING FOR THE FUTURE JOEL CERTA-WERNER, EXPRESSIVE OPPORTUNITY FOR JOEL CERTA-WERNER WOMEN |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                               |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                            |
| HARTLEY NATURE CENTER<br>3001 WOODLAND AVE<br>DULUTH, MN 55803                                                 | 36-3507636 | 501(C)(3)                     | 6,180                    |                                   |                                                       |                                        | PROGRAM SUPPORT,<br>OPERATING SUPPORT,<br>NATIVE PLANT SURVEY |
| HEAD OF THE LAKES UNITED<br>WAY<br>424 WEST SUPERIOR SUITE<br>402<br>DULUTH, MN 55802                          | 41-0857077 | 501(C)(3)                     | 81,715                   |                                   |                                                       |                                        | PROGRAM SUPPORT,<br>2019 TOUCHSTONE<br>AWARD - CIVIC ENGMT    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                    |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                 |
| HUMAN DEVELOPMENT CENTER<br>1401 E FIRST ST<br>DULUTH, MN 55805                                                | 41-0777937 | 501(C)(3)                     | 16,533                   |                                   |                                                       |                                        | PROGRAM SUPPORT, JILL'S PLACE, HDC COOPERATIVE MANAGEMENT TRAINING |
| ISD#381 - LAKE SUPERIOR PUBLIC SCHOOLS<br>1640 HIGHWAY 2<br>TWO HARBORS, MN 55616                              | 41-6001896 | 170(C)(1)                     | 7,800                    |                                   |                                                       |                                        | SILVER BAY COMMUNITY EDUCATION, PRESCHOOL TRANSPORTATION           |

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

| <b>(a)</b> Name and address of organization or government                       | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance                                                                                                                   |
|---------------------------------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ISD#709 - DULUTH PUBLIC SCHOOLS<br>215 NORTH FIRST AVE EAST<br>DULUTH, MN 55802 | 41-6003776     | 170(C)(1)                            | 53,821                          |                                          |                                                              |                                               | PROGRAM SUPPORT,<br>SCOTT ANDERSON<br>LEADERSHIP FORUM,<br>DULUTH AREA<br>LEARNING CENTER<br>ENVIRONMENTAL<br>PROGRAM, TOOL FOR<br>EQUITY<br>ACCOUNTABILITY |
| JUST KIDS DENTAL INC<br>PO BOX 146<br>TWO HARBORS, MN 55616                     | 27-2311353     | 501(C)(3)                            | 6,698                           |                                          |                                                              |                                               | HEALTHY SMILES<br>HEALTHY KIDS                                                                                                                              |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                              |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                           |
| KITCHI GAMMI CLUB FOUNDATION<br>831 EAST SUPERIOR STREET<br>DULUTH, MN 55802                                   | 35-1663615 | 501(C)(3)                     | 8,587                    |                                   |                                                       |                                        | PROGRAM SUPPORT                                                                              |
| LAKE SUPERIOR BIGTOP CHAUTAUQUA<br>PO BOX 455<br>WASHBURN, WI 54891                                            | 39-1548887 | 501(C)(3)                     | 19,740                   |                                   |                                                       |                                        | HUMAN RIGHTS-NACC, SPOKEN WORD PERFORMANCE, MEMBRANE STRUCTURE, 30TH STAR INDIGENOUS REFRESH |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                        |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                     |
| LAKE SUPERIOR COLLEGE<br>2101 TRINITY ROAD<br>DULUTH, MN 55811                                                 | 41-1687554 | 501(C)(3)                     | 10,125                   |                                   |                                                       |                                        | ECO-ENTREPRENEURSHIP PROGRAM, LIVING LAB                               |
| LAKE SUPERIOR ROSE SOCIETY<br>7004 OLSON ROAD<br>TWO HARBORS, MN 55616                                         | 76-0748866 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | DISEASE RESISTANT/HARDY ROSE, DISPLAY FOR THE LEIF ERIKSON ROSE GARDEN |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                          |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                       |
| LANDMARK CONSERVANCY<br>500 EAST MAIN ST SUITE 307<br>MENOMONIE, WI 54751                                      | 39-1618389 | 501(C)(3)                     | 34,724                   |                                   |                                                       |                                        | PROGRAM SUPPORT                                                                                          |
| LIFE HOUSE INC<br>102 WEST FIRST ST<br>DULUTH, MN 55802                                                        | 41-1704840 | 501(C)(3)                     | 37,175                   |                                   |                                                       |                                        | PROVIDING SAFETY FOR SEXUALLY TRAFFICKED GIRLS, THE FUTURES PROGRAM: EDUCATION, EMPLOYMENT & LIFE SKILLS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                            |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                         |
| LOCAL INITIATIVES SUPPORT CORPORATION<br>202 WEST SUPERIOR SUITE 301<br>DULUTH, MN 55802                       | 13-3030229 | 501(C)(3)                     | 21,500                   |                                   |                                                       |                                        | PROGRAM SUPPORT, SOCIAL IMPACT INVESTING THROUGH OPPORTUNITY ZONES         |
| MADLINE ISLAND HISTORICAL PRESERVATION ASSOCIATION<br>273 COLONEL WOODS AVENUE<br>LAPOINTE, WI 54850           | 39-1585258 | 501(C)(3)                     | 5,850                    |                                   |                                                       |                                        | DIGITIZATION OF ARCHIVES AND COLLECTIONS, CADOTTE CHICKEN COOP RESTORATION |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                  |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance               |
| MARSHALL SCHOOL<br>1215 RICE LAKE ROAD<br>DULUTH, MN 55811                                                     | 41-0765672 | 501(C)(3)                     | 12,197                   |                                   |                                                       |                                        | PROGRAM SUPPORT, ANNUAL FUND                     |
| MAYO CLINIC<br>200 FIRST STREET SW<br>ROCHESTER, MN 55905                                                      | 41-6011702 | 501(C)(3)                     | 7,000                    |                                   |                                                       |                                        | PEDIATRICS - CANCER, ALZHEIMERS DISEASE RESEARCH |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                                                       |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                    |
| MEN AS PEACEMAKERS<br>123 W SUPERIOR ST<br>DULUTH, MN 55802                                                    | 41-1841689 | 501(C)(3)                     | 10,685                   |                                   |                                                       |                                        | PROGRAM SUPPORT, GIRL'S RESTORATIVE PROGRAM, YOUTH RESTORATIVE JUSTICE: REDUCING JUVENILE CRIME                                       |
| MILLER-DWAN FOUNDATION<br>502 EAST SECOND ST<br>DULUTH, MN 55805                                               | 23-7396466 | 501(C)(3)                     | 27,481                   |                                   |                                                       |                                        | PROGRAM SUPPORT, SUPERIOR MENTAL HEALTH SERVICES, SOLVAY HOSPICE HOUSE, ANIMAL-ASSISTED MENTAL HEALTH, SOLVAY COMPASSIONATE CARE FUND |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                          |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance       |
| MINNESOTA COUNCIL OF FOUNDATIONS<br>800 WASHINGTON AVE N<br>SUITE 703<br>MINNEAPOLIS, MN 55401                 | 41-1239275 | 501(C)(3)                     | 5,325                    |                                   |                                                       |                                        | 2019 MEMBERSHIP DUES                     |
| MINNESOTA LAND TRUST<br>2356 UNIVERSITY AVE SUITE 240<br>ST PAUL, MN 55114                                     | 41-1713652 | 501(C)(3)                     | 20,000                   |                                   |                                                       |                                        | CITY OF DULUTH NATURAL LANDS ACQUISITION |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                |
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| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance             |
| NEW HAMPSHIRE CHARITABLE FOUNDATION<br>37 PLEASANT STREET<br>CONCORD, NH 03301                                 | 02-6005625 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | COMMUNITY FOUNDATION OPPORTUNITY NETWORK       |
| NORTH HOUSE FOLK SCHOOL<br>PO BOX 759<br>GRAND MARAIS, MN 55604                                                | 41-1878887 | 501(C)(3)                     | 8,698                    |                                   |                                                       |                                        | PROGRAM SUPPORT, NORTH HOUSE FOLK SCHOOL YOUTH |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                        |
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| NORTH SHORE HEALTH CARE FOUNDATION<br>PO BOX 454<br>GRAND MARAIS, MN 55604                                     | 41-1694904 | 501(C)(3)                     | 42,401                   |                                   |                                                       |                                        | ORAL HEALTH TASK FORCE, ENDOWMENT FUND |
| NORTHWEST WISCONSIN COMMUNITY SERVICES AGENCY INC<br>1118 TOWER AVENUE<br>SUPERIOR, WI 54880                   | 39-1091469 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | ASSIST INDIVIDUALS IN CRITICAL NEED    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                             |
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| NORTHWOOD CHILDREN'S SERVICES<br>4000 W 9TH ST<br>DULUTH, MN 55807                                             | 41-0706108 | 501(C)(3)                     | 13,641                   |                                   |                                                       |                                        | PROGRAM SUPPORT                             |
| OUTFRONT MINNESOTA COMMUNITY SERVICES<br>310 E 38TH STREET SUITE 209<br>MINNEAPOLIS, MN 55409                  | 36-3550489 | 501(C)(3)                     | 11,115                   |                                   |                                                       |                                        | CAMPUS ORGANIZING, EDUCATION EQUITY PROGRAM |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                            |
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| PILGRIM CONGREGATION CHURCH<br>2310 EAST FOURTH ST<br>DULUTH, MN 55812                                         | 41-0704218 | 501(C)(3)                     | 13,045                   |                                   |                                                       |                                        | PROGRAM SUPPORT                            |
| PROJECT CARE FREE CLINIC<br>3112 6TH AVENUE EAST<br>HIBBING, MN 55746                                          | 27-3176137 | 501(C)(3)                     | 8,000                    |                                   |                                                       |                                        | PROJECT CARE FREE CLINIC OPERATING EXPENSE |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| PUPPET FARM ARTS<br>3613 17TH AVENUE SOUTH<br>MINNEAPOLIS, MN 55407                                            | 39-2018206 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | WOLF AND MOOSE UPNORTH             |
| RAILS ENDOWMENT FOR<br>ACADEMIC ART & ATHLETIC<br>DEVELOPMENT INC<br>131 NINTH AVENUE<br>PROCTOR, MN 55810     | 41-6003748 | 501(C)(3)                     | 7,561                    |                                   |                                                       |                                        | PROGRAM SUPPORT                    |

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

| <b>(a)</b> Name and address of organization or government                                                                   | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance                                                             |
|-----------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------|
| RECREATION AND FITNESS RESOURCES<br>PO BOX 1146<br>BAYFIELD, WI 54814                                                       | 42-1706601     | 501(C)(3)                            | 8,000                           |                                          |                                                              |                                               | MADELINE ISLAND YOUTH PROGRAMS, NORTH COAST TEEN AND YOUTH SAILING PROGRAM, DROP-IN YOUTH PROGRAMMING |
| RECREATIONAL EXPERIENCE<br>AVHIEVING COMMUNITY<br>HARMONY (REACH) INC<br>1001 STANLEY AVENUE SUITE 200<br>CLOQUET, MN 55720 | 81-0598151     | 501(C)(3)                            | 20,000                          |                                          |                                                              |                                               | DEVELOPMENT OF GROUP MENTORING PROGRAMMING MODEL                                                      |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                  |
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| RED CLIFF BAND OF LAKE SUPERIOR CHIPPEWA<br>88385 PIKE ROAD HWY 13<br>BAYFIELD, WI 54814                       | 39-1178866 | 170(C)(1)                     | 7,504                    |                                   |                                                       |                                        | EARLY CHILDHOOD OUTDOOR CLASSROOM, RED CLIFF OJIBWE TRAIL PROJECT, NOOJIMO'IWEWIN ARTFUL HEALING |
| RONALD MCDONALD HOUSE<br>ROCHESTER MN INC<br>850 2ND STREET SOUTH<br>ROCHESTER, MN 55902                       | 41-1344744 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | PROGRAM SUPPORT                                                                                  |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.        |            |                               |                          |                                   |                                                       |                                        |                                                |
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| ROTARY CLUB OF CLOQUET<br>PO BOX 292<br>CLOQUET, MN 55720                                                             | 30-0703646 | 501(C)(3)                     | 6,500                    |                                   |                                                       |                                        | SCHOLARSHIP PROGRAM                            |
| SILVER BAY PARENT TEACHER STUDENT ORGANIZATION<br>WILLIAM KELLY SCHOOL<br>137 BANKS BOULEVARD<br>SILVER BAY, MN 55614 | 25-1903810 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | WILLIAM KELLEY ELEMENTARY AFTER SCHOOL PROGRAM |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                         |
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| SOAR CAREER SOLUTIONS<br>205 WEST SECOND STREET<br>SUITE 101<br>DULUTH, MN 55805                               | 41-1449179 | 501(C)(3)                     | 46,404                   |                                   |                                                       |                                        | OYOD EMPLOYER<br>BASED TRANSITIONAL<br>EMPLOYMENT PILOT |
| ST LUKE'S FOUNDATION<br>1000 EAST FIRST ST SUITE<br>102<br>DULUTH, MN 55805                                    | 41-1448118 | 501(C)(3)                     | 20,119                   |                                   |                                                       |                                        | PROGRAM SUPPORT,<br>EMERGENCY ROOM<br>REMODEL PROJECT   |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                        |
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| ST PAUL'S EPISCOPAL CHURCH<br>1710 EAST SUPERIOR STREET<br>DULUTH, MN 55812                                    | 41-0694742 | 501(C)(3)                     | 27,040                   |                                   |                                                       |                                        | SEMINARIAN FUND,<br>ANNUAL FUNDRAISING |
| STORYCORPS INC<br>80 HANSON PLACE 2ND FLOOR<br>BROOKLYN, NY 11217                                              | 13-3753011 | 501(C)(3)                     | 27,000                   |                                   |                                                       |                                        | STORIES OF<br>OPPORTUNITY RISING       |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                      |
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| SUMMER WORK OUTREACH PROJECT<br>8590 ENTERPRISE DRIVE SOUTH<br>MT IRON, MN 55768                               | 80-0312401 | 501(C)(3)                     | 5,099                    |                                   |                                                       |                                        | 2019 SUMMER WORK OUTREACH, 2019 SUMMER YOUTH PROGRAM |
| THE CARTER CENTER<br>453 FREEDOM PARKWAY<br>ATLANTA, GA 30307                                                  | 58-1454716 | 501(C)(3)                     | 26,267                   |                                   |                                                       |                                        | ENDOWMENT FUND                                       |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                   |
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| THE HILLS YOUTH AND FAMILY SERVICES<br>4321 ALLENDALE AVENUE<br>DULUTH, MN 55803                               | 41-0693848 | 501(C)(3)                     | 10,100                   |                                   |                                                       |                                        | PROGRAM SUPPORT, STIMULATE BOARD MEMBER BENEVOLENCE PARTICIPATION |
| THE NORTHSPAN GROUP INC<br>221 WEST FIRST STREET<br>DULUTH, MN 55802                                           | 41-0914274 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | NORTHSPAN WEBSITE & TECHNOLOGY, MN OPPORTUNITY ZONE               |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                     |
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| THE SALVATION ARMY<br>DULUTH<br>215 SOUTH 27TH AVE PO BOX 16052<br>DULUTH, MN 55806                            | 41-0698597 | 501(C)(3)                     | 16,558                   |                                   |                                                       |                                        | PROGRAM SUPPORT, HOMELESS PREVENTION, RENT AND UTILITY PAYMENTS, ASSIT INDIVIDUALS IN CRITICAL NEED |
| TOWN OF FAYAL<br>4375 SHADY LANE<br>EVELETH, MN 55734                                                          | 41-6005152 | 170(C)(1)                     | 13,153                   |                                   |                                                       |                                        | CULTURE AND TOURISM GRANT FOR TENNIS COURT REHAB PROJECT                                            |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                            |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                         |
| U OF MN DULUTH - EXCELLENCE FUND<br>DEPARTMENT OF DEVELOPMENT<br>10 UNIVERSTIY DR<br>DULUTH, MN 55812          | 41-6007513 | 501(C)(3)                     | 5,408                    |                                   |                                                       |                                        | PROGRAM SUPPORT                                                            |
| UNION GOSPEL MISSION<br>219 EAST FIRST STREET<br>DULUTH, MN 55802                                              | 41-0724066 | 501(C)(3)                     | 7,208                    |                                   |                                                       |                                        | PROGRAM SUPPORT,<br>MUCH NEEDED<br>KITCHEN EQUIPMENT<br>REPLACEMENT, MEALS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                               |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                            |
| UNITED WAY OF NORTHEASTERN MINNESOTA INC<br>608 EAST DRIVE<br>CHISHOLM, MN 55719                               | 41-0908454 | 501(C)(3)                     | 6,100                    |                                   |                                                       |                                        | BUDDY BACKPACKS<br>CENTRAL MESABI COMMUNITIES                                                 |
| UNIVERSITY OF MINNESOTA FOUNDATION MCNAMARA ALUMNI CENTER<br>200 OAK STREET SE<br>MINNEAPOLIS, MN 55455        | 41-6042488 | 501(C)(3)                     | 29,548                   |                                   |                                                       |                                        | UMD DULUTH<br>RAMSEYER NORTHERN BIBLE SOCIETY BIBLE COLLECTION, CAPACITY BUILDING: MITIGATING |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                              |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|--------------------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                           |
| UNIVERSITY OF WISCONSIN-SUPERIOR FOUNDATION<br>PO BOX 2000<br>SUPERIOR, WI 54880                               | 39-6088707 | 501(C)(3)                     | 26,000                   |                                   |                                                       |                                        | FOUNDATION FUND, ASSESSING THREATS TO COLDWATER HABITAT IN WISCONSIN BOIS BRULE RIVER                        |
| WELL BEING DEVELOPMENT<br>PO BOX 714<br>ELY, MN 55731                                                          | 27-2987032 | 501(C)(3)                     | 6,500                    |                                   |                                                       |                                        | PEER RECOVERY PROGRAM, CARE COORDINATION FOR THE ELY AREA, IPS SUPPORTED EMPLOYMENT FOR ADULTS WITH BARRIERS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                                                                                   |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                |
| WESTERN LAKE SUPERIOR<br>HABITAT FOR HUMANITY<br>PO BOX 1073<br>SUPERIOR, WI 54880                             | 41-1631246 | 501(C)(3)                     | 34,250                   |                                   |                                                       |                                        | WLSHFH COMMUNITY ENGAGEMENT AMPLIFICATION, LAKE COUNTY: AGE IN PLACE PROJECTS & HOME BUILDS                                       |
| YMCA OF DULUTH<br>PO BOX 3678<br>DULUTH, MN 55803                                                              | 41-0693931 | 501(C)(3)                     | 8,600                    |                                   |                                                       |                                        | YOUTH, TEEN, AND FAMILY PROGRAM STARTER PACKAGE, ENHANCING EARLY CHILDHOOD EDUCATION, SUPPORTING DIVERSITY, EQUITY, AND INCLUSION |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                                                     |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                  |
| YWCA OF DULUTH<br>32 EAST 1ST STREET SUITE 202<br>DULUTH, MN 55802                                             | 41-0696493 | 501(C)(3)                     | 14,321                   |                                   |                                                       |                                        | PROGRAM SUPPORT, KIDS CORNER, YOUTH EMPOWERMENT THROUGH GIRL POWER! |

|                                                                       |                                                                                                                                                                                                                                                                                                                           |                                              |
|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Schedule J<br>(Form 990)                                              | Compensation Information                                                                                                                                                                                                                                                                                                  | OMB No. 1545-0047                            |
|                                                                       |                                                                                                                                                                                                                                                                                                                           | 2019                                         |
|                                                                       |                                                                                                                                                                                                                                                                                                                           |                                              |
| Department of the Treasury<br>Internal Revenue Service                | For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees<br>▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.<br>▶ Attach to Form 990.<br>▶ Go to <a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information. |                                              |
| Name of the organization<br>DULUTH-SUPERIOR AREA COMMUNITY FOUNDATION |                                                                                                                                                                                                                                                                                                                           | Employer identification number<br>41-1429402 |

| Part I Questions Regarding Compensation                                                                                                                                                                                                                                                                                              |                                                                                     | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----|----|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.                                                                                          |                                                                                     |     |    |
| <input type="checkbox"/> First-class or charter travel                                                                                                                                                                                                                                                                               | <input type="checkbox"/> Housing allowance or residence for personal use            |     |    |
| <input type="checkbox"/> Travel for companions                                                                                                                                                                                                                                                                                       | <input type="checkbox"/> Payments for business use of personal residence            |     |    |
| <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                                                                                                                    | <input type="checkbox"/> Health or social club dues or initiation fees              |     |    |
| <input type="checkbox"/> Discretionary spending account                                                                                                                                                                                                                                                                              | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)            |     |    |
| <b>b</b> If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                      |                                                                                     | 1b  |    |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?                                                                                                          |                                                                                     | 2   |    |
| <b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. |                                                                                     |     |    |
| <input type="checkbox"/> Compensation committee                                                                                                                                                                                                                                                                                      | <input type="checkbox"/> Written employment contract                                |     |    |
| <input type="checkbox"/> Independent compensation consultant                                                                                                                                                                                                                                                                         | <input type="checkbox"/> Compensation survey or study                               |     |    |
| <input type="checkbox"/> Form 990 of other organizations                                                                                                                                                                                                                                                                             | <input checked="" type="checkbox"/> Approval by the board or compensation committee |     |    |
| <b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:                                                                                                                                                                        |                                                                                     |     |    |
| <b>a</b> Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                   |                                                                                     | 4a  | No |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                       |                                                                                     | 4b  | No |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                          |                                                                                     | 4c  | No |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.                                                                                                                                                                                                                        |                                                                                     |     |    |
| <b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>                                                                                                                                                                                                                                              |                                                                                     |     |    |
| <b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:                                                                                                                                                                            |                                                                                     |     |    |
| <b>a</b> The organization?                                                                                                                                                                                                                                                                                                           |                                                                                     | 5a  | No |
| <b>b</b> Any related organization?                                                                                                                                                                                                                                                                                                   |                                                                                     | 5b  | No |
| If "Yes," on line 5a or 5b, describe in Part III.                                                                                                                                                                                                                                                                                    |                                                                                     |     |    |
| <b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:                                                                                                                                                                        |                                                                                     |     |    |
| <b>a</b> The organization?                                                                                                                                                                                                                                                                                                           |                                                                                     | 6a  | No |
| <b>b</b> Any related organization?                                                                                                                                                                                                                                                                                                   |                                                                                     | 6b  | No |
| If "Yes," on line 6a or 6b, describe in Part III.                                                                                                                                                                                                                                                                                    |                                                                                     |     |    |
| <b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.                                                                                                                                            |                                                                                     | 7   | No |
| <b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.                                                                                                |                                                                                     | 8   | No |
| <b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?                                                                                                                                                                                    |                                                                                     | 9   |    |

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

**Part III**   **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
►Attach to Form 990.  
►Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
DULUTH-SUPERIOR AREA COMMUNITY  
FOUNDATION

Employer identification number  
41-1429402

| Part I | Types of Property                                                                                                                                                                                                                                                                                         | (a)<br>Check if<br>applicable | (b)<br>Number of contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>noncash contribution amounts                                      |     |     |    |     |  |    |
|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-----|-----|----|-----|--|----|
| 1      | Art—Works of art . . . .                                                                                                                                                                                                                                                                                  |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 2      | Art—Historical treasures . .                                                                                                                                                                                                                                                                              |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 3      | Art—Fractional interests . .                                                                                                                                                                                                                                                                              |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 4      | Books and publications . .                                                                                                                                                                                                                                                                                |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 5      | Clothing and household<br>goods . . . . .                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 6      | Cars and other vehicles . .                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 7      | Boats and planes . . . .                                                                                                                                                                                                                                                                                  |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 8      | Intellectual property . . .                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 9      | Securities—Publicly traded .                                                                                                                                                                                                                                                                              | X                             | 14                                                     | 637,451                                                                               | FMV                                                                                               |     |     |    |     |  |    |
| 10     | Securities—Closely held stock .                                                                                                                                                                                                                                                                           |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 11     | Securities—Partnership, LLC,<br>or trust interests . . . .                                                                                                                                                                                                                                                |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 12     | Securities—Miscellaneous . .                                                                                                                                                                                                                                                                              |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 13     | Qualified conservation<br>contribution—Historic<br>structures . . . . .                                                                                                                                                                                                                                   |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 14     | Qualified conservation<br>contribution—Other . . . .                                                                                                                                                                                                                                                      |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 15     | Real estate—Residential .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 16     | Real estate—Commercial . .                                                                                                                                                                                                                                                                                |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 17     | Real estate—Other . . . .                                                                                                                                                                                                                                                                                 |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 18     | Collectibles . . . . .                                                                                                                                                                                                                                                                                    |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 19     | Food inventory . . . .                                                                                                                                                                                                                                                                                    |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 20     | Drugs and medical supplies .                                                                                                                                                                                                                                                                              |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 21     | Taxidermy . . . . .                                                                                                                                                                                                                                                                                       |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 22     | Historical artifacts . . . .                                                                                                                                                                                                                                                                              |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 23     | Scientific specimens . . .                                                                                                                                                                                                                                                                                |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 24     | Archeological artifacts . . . .                                                                                                                                                                                                                                                                           |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 25     | Other ► (PROPERTY<br>IMPROVEMENTS)                                                                                                                                                                                                                                                                        | X                             | 1                                                      | 65,000                                                                                | FMV                                                                                               |     |     |    |     |  |    |
| 26     | Other ► ( )                                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 27     | Other ► ( )                                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 28     | Other ► ( )                                                                                                                                                                                                                                                                                               |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 29     | Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement                                                                                                                                    |                               |                                                        |                                                                                       | 29                                                                                                |     |     |    |     |  |    |
| 30a    | During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? . . . . . |                               |                                                        |                                                                                       | <table><tr><td></td><td>Yes</td><td>No</td></tr><tr><td>30a</td><td></td><td>No</td></tr></table> |     | Yes | No | 30a |  | No |
|        | Yes                                                                                                                                                                                                                                                                                                       | No                            |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 30a    |                                                                                                                                                                                                                                                                                                           | No                            |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| b      | If "Yes," describe the arrangement in Part II.                                                                                                                                                                                                                                                            |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 31     | Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?                                                                                                                                                                                            |                               |                                                        |                                                                                       | <table><tr><td>31</td><td>Yes</td><td></td></tr></table>                                          | 31  | Yes |    |     |  |    |
| 31     | Yes                                                                                                                                                                                                                                                                                                       |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 32a    | Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .                                                                                                                                                                    |                               |                                                        |                                                                                       | <table><tr><td>32a</td><td></td><td>No</td></tr></table>                                          | 32a |     | No |     |  |    |
| 32a    |                                                                                                                                                                                                                                                                                                           | No                            |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| b      | If "Yes," describe in Part II.                                                                                                                                                                                                                                                                            |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |
| 33     | If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.                                                                                                                                                                    |                               |                                                        |                                                                                       |                                                                                                   |     |     |    |     |  |    |

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Name of the organization  
DULUTH-SUPERIOR AREA COMMUNITY  
FOUNDATION**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2019****Open to Public  
Inspection****Employer identification number**

41-1429402

**990 Schedule O, Supplemental Information**

| Return Reference                                | Explanation                                                                                                                                                     |
|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11B | PREPARED BY INDEPENDENT AUDITORS AS A RESULT OF THEIR AUDIT, REVIEWED BY DSACF PRESIDENT,<br>FINANCIAL OFFICER, DSACF AUDIT COMMITTEE THEN BY FULL DSACF BOARD. |

## 990 Schedule O, Supplemental Information

| Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | CONFLICTS POLICY AND QUESTIONNAIRE SENT OUT TO ALL BOARD OF TRUSTEES (BOT) MEMBERS AND DSA CF STAFF MONITORS BOT RESPONSES ALSO IN MAY WHEN NEW BOT MEMBERS TERM BEGINS THE SAME POLICY AND QUESTIONNAIRE IS SENT OUT AND DSACF STAFF MONITORS. AT EVERY BOT AND COMMITTEE MEETING A CONFLICT OF INTEREST SHEET IS PASSED OUT TO ATTENDEES TO MARK ANY CONFLICTS BEFORE VOTING, SAID SHEETS ARE GATHERED AND CONFLICTS ENTERED INTO BOARD ACTIONS. BOARD MEMBERS WITH CONFLICTS ARE ASKED TO LEAVE THE ROOM DURING ANY DISCUSSION AND VOTING. |

## 990 Schedule O, Supplemental Information

| Return<br>Reference                            | Explanation                                                                                                                                                                                                                                                                                                                                 |
|------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15 | THE EXECUTIVE COMMITTEE RECOMMENDS THE SALARY FOR THE PRESIDENT WHO RECOMMENDS SALARY FOR ALL OTHER STAFF IN A BUDGET FOR EXECUTIVE COMMITTEE AND BOARD APPROVAL. THIS IS COMPLETED ANNUALLY AS PART OF THE OVERALL BUDGET ANALYSIS BY THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE THEN PRESENTS THE BUDGET TO THE BOARD FOR APPROVAL. |

# 990 Schedule O, Supplemental Information

| Return<br>Reference                            | Explanation                                                                              |
|------------------------------------------------|------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 18 | THE ORGANIZATION MAKES ITS 990 AVAILABLE TO THE PUBLIC UPON REQUEST AND ON GUIDESTAR.ORG |

## 990 Schedule O, Supplemental Information

| Return<br>Reference                            | Explanation                                                                                                                                                             |
|------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 19 | THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST AND A FINANCIAL STATUS REPORT IN OUR ANNUAL REPORT IS SENT OUT TO NUMEROUS DONORS. |

## 990 Schedule O, Supplemental Information

| Return<br>Reference              | Explanation                                                                                                                                         |
|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART XI,<br>LINE 9: | REFUNDS OF PRIOR YEAR GRANTS 13,094. CHANGE IN VALUE OF CHARITABLE REMAINDER TRUSTS -25,17<br>1. CHANGE IN VALUE OF AGENCY ENDOWMENT FUND -798,882. |

# 990 Schedule O, Supplemental Information

| Return<br>Reference                | Explanation                                                                                                         |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART XII,<br>LINE 2C: | THE PROCESS FOR OVERSIGHT OF THE AUDIT AND SELECTION OF AN INDEPENDENT AUDITOR HAS NOT CHANGED FROM THE PRIOR YEAR. |