Form **990-PF** Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990PF for instructions and the latest information.

A Employer Identification number 39 - 176.36.33	For calendar year 2019 or tax year beginning		, and ending	•	
P. O. BOX 69	Name of foundation			A Employer identification	number
P.O. BOX 69 City or town, state or projection, country, and ZP or foreign postal code WALINOTETI. WI 53184 G Check all that apply: Initial return Anneaded return Anne	KIKKOMAN FOODS FOUNDATION,	INC.		39-1763633	
Comparison of the comparison	Number and street (or P O box number if mail is not delivered to street a	address)	Room/suite	B Telephone number	
WALWORTH WI 53.18 d	P.O. BOX 69		<u></u>		
Context all that apply: Instal return Amended return Amended return Amended return Address change Name change Na		ostal code		C If exemption application is p	ending, check here
Final return Amended return Amende		Initial return of a fe	ormer public charity	D 1. Foreign organizations	s, check here
R Check type of organization: Section 947(a)(1) nonexempt charitable brust Other travable private foundation I Fair market value of all assets at end of year J Accounting method: Cash	,		parties parties		
Section 4947(a)(1) nonexempt characteristic trust Other toxable private foundation Cash Accrual	Address change	Name change	,	Foreign organizations me check here and attach co	eting the 85% test, imputation
Far market value of all assets at end of year Accounting method: Cash C		kempt private foundation	\mathcal{N}	E If private foundation sta	tus was terminated
CONTINUED Continue				under section 507(b)(1)	(A), check here
Part		-	Accrual		
Part Analysis of Revenue and Expenses (to library or the blast of amounts in column (b), by let investment (c) Adjusted net income (c) Adjusted net income (continue) (c) Adjusted net income (c)	(from Part II, col. (c), line 16)	ther (specify)		under section 507(b)(1)	(B), check here
The tibility of amounts in column (b), (c), and (d) may not					/d) Diebineemente
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4 Dividends and interest from securities 267,962. 267,962. STATEMENT 2					
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Compensation of officers, directors, business, etc 10 Other employee salaries and wages 15 Pension plans, employee benefits 16 Legal fees b Accounting fees c Other professional fees STMT 3 17 Interest 18 Taxes 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses 24 Total operating and administrative expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. Add lines 24 and 25 C Subtract line 26 from line 12: a Excess of revolve over expenses and disbursements b Net investment income (of negative, enter -0-) 10 O. 0. 0. 0. 0. 0. 0. 0. 0. 595, 749.	Gross sales less returns 10a and ellowances		>		
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Pert II Balance Sheets Allahote Lether's and alwance in its described 49 800 Value (b) Book Value (c) Fair Market Value 296, 211 252, 534	Fo	rm 99	00-PF (2019) KIKKOMAN FOODS FOUNDATION	ON, INC.	39-	1763633 Page 2
Cash - non-interest-bearing 795. 760. 750. 760. 750. 760.	٦	art		Beginning of year	End o	f year
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and complete lines 24, 25, 29, and 30. 24 Net assets without donor restrictions Net assets with donor restrictions Foundations that do not follow FASB ASC 958, check here And complete lines 26 through 30 26 Capital stock, trust principal, or current funds 27 Paid-in or capital surplus, or land, bldg., and equipment fund 28 Retained earnings, accumulated income, endowment, or other funds 29 Total net assets or fund balances 10,296,437. 9,678,597. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) SEE STATEMENT 6 5 390,031. 5 Decreases not included in line 2 (itemize) SEE STATEMENT 6 5 390,031. 5 Total net assets or fund balances at end of year (line 4 minus line 5) - Part III, column (b), line 29 6 9,678,597.	_	23		•	<u> </u>	
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25 Net assets with donor restrictions Foundations that do not follow FASB ASC 958, check here 26 Agridal stock, trust principal, or current funds 27 Paid-in or capital surplus, or land, bidg., and equipment fund 28 Retained earnings, accumulated income, endowment, or other funds 29 Total net assets or fund balances 10,296,437. 9,678,597. Part III Analysis of Changes in Net Assets or Fund Balances 10,296,437. 9,678,597. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9,678,597.	− ob	24				
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30 Total liabilities and net assets/fund balances 10,296,437. 9,678,597. Part III Analysis of Changes in Net Assets or Fund Balances Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 10,296,437. 2 Enter amount from Part I, line 27a 2 -227,809. 3 Other increases not included in line 2 (itemize) 3 0. 4 Add lines 1, 2, and 3 4 10,068,628. 5 Decreases not included in line 2 (itemize) SEE STATEMENT 6 5 390,031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9,678,597.	As	20				
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Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ▶ 5 SEE STATEMENT 6 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9, 678, 597.	_	1	Tabel liabilities and not accept the discount	10 206 437	0 679 507	
1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ▶ 5 Enter amount from Part I, line 27a 3 0. 4 10,068,628. 5 390,031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9,678,597.	_				3,010,331.	
(must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 3 0. 4 Add lines 1, 2, and 3 4 10, 068, 628. 5 Decreases not included in line 2 (itemize) ▶ SEE STATEMENT 6 5 390, 031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9, 678, 597.	P	art	III Analysis of Changes in Net Assets or Fund Ba	ılances		
(must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 3 0. 4 Add lines 1, 2, and 3 4 10, 068, 628. 5 Decreases not included in line 2 (itemize) ▶ SEE STATEMENT 6 5 390, 031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9, 678, 597.	<u> </u>	Total	net assets or fund halances at herinoing of year - Part II column (a) line	29		
2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 3 0. 4 Add lines 1, 2, and 3 4 10, 068, 628. 5 Decreases not included in line 2 (itemize) ▶ SEE STATEMENT 6 5 390, 031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9, 678, 597.	•					10 296 437
3 0ther increases not included in line 2 (itemize) ► 3 0. 4 Add lines 1, 2, and 3 4 10,068,628. 5 Decreases not included in line 2 (itemize) ► SEE STATEMENT 6 5 390,031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9,678,597.	2	•				-227 809
4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) Decreases not included in line 2 (itemize) SEE STATEMENT 6 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9, 678, 597.			·			
5 Decreases not included in line 2 (itemize) ► SEE STATEMENT 6 5 390,031. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9,678,597.						
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 9, 678, 597.				ረዋዋ ሮጥን		
TOTAL CONTRACTOR OF THE PROPERTY OF THE PROPER	<u>~</u>	· otal	not account or form contained at one of year time a finites line of - Falt II, to			

	nd Losses for Tax on I			CDD	3 MM 3 CII		9-1/6.		Page 3
	ne kind(s) of property sold (for ex				ATTACH v acquired urchase	(c) Date	PATEME		te sold
	ehouse, or common stock, 200 s		,	`P-P	urchase ionation	(mo, d			lay, yr.)
1a									
b									
С									
d									
_e		1		l					
(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale				ain or (loss) s (f) minus (
<u>a</u>				_					
<u>b</u>	-			_					
c d				-					
e 3,117,757.				_				136	,010.
Complete only for assets showing	gain in column (h) and owned b	v the foundation	on 12/31/69.		<i>t</i> 1) Gains (C	ol. (h) gain		,0101
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) E	xcess of col. (i)			. (k), but r	not less than (from col. (I	1 -0-) or	
a							-		
b									
С									
d					·				
e								136	,010.
0. Contains and an array of the second	∫ If gain, also ent	ter in Part I, line -0- in Part I, line	7	}				126	010
2 Capital gain net income or (net cap	Ital loss) (loss), enter	-0- in Part I, line	e 7	7 2				130	<u>,010.</u>
3 Net short-term capital gain or (loss		and (6) ⁻		٦					
If gain, also enter in Part I, line 8, c If (loss), enter -0- in Part I, line 8	olumn (c).			 	.				0.
PartiV Qualification Un	der Section 4940(e) fo	r Reduced	Tax on Net	nvest	ment Inco	me			
If section 4940(d)(2) applies, leave this Was the foundation liable for the section If "Yes," the foundation doesn't qualify Enter the appropriate amount in ea	on 4942 tax on the distributable a under section 4940(e). Do not co	omplete this part	i.					Yes	X No
1 Enter the appropriate amount in ea	<u> </u>	mstructions bei	ore making any er				·	(d)	
Base period years Calendar year (or tax year beginning			Net value of no				Distrib (col (b) divi	ùtión ratio ided by col.	
2018	9	73,410.			25,999				85193
2017		13,609. 64,268.		11 0	25,106 09,091	+	<u>-</u>		52783
2016 2015		68,690.		11 2	$\frac{09,091}{98,967}$	+			<u>51255</u> 50331
2014		50,908.			78,723				$\frac{30331}{48416}$
2011		30,3001			707725	`			10110
2 Total of line 1, column (d)						2		. 28	87978
3 Average distribution ratio for the 5-	year base period - divide the tota	on line 2 by 5.0	O, or by the numbe	er of year	s				
the foundation has been in existenc	e if less than 5 years					3		.0!	<u> 57596</u>
4 Enter the net value of noncharitable	-use assets for 2019 from Part X	K, line 5				4	1:	1,305	,339.
5 Multiply line 4 by line 3						5		651	,142.
6 Enter 1% of net investment income	(1% of Part I, line 27b)					6		4	,048.
7 Add lines 5 and 6	,					7			,190.
8 Enter qualifying distributions from F	Part YII June 4					8			,749.
If line 8 is equal to or greater than l	•	ne 1b, and comp	olete that part using	g a 1% ta	x rate.	[8]			<u>, 147.</u>
See the Part VI instructions								000	DE (00.45)
923521 12-17-19							F	orm 330-	PF (2019)

	990-PF (2019) KIKKOMAN FOODS FOUNDATION, INC.	<u> 39-1</u>	76363	3	Page 4
Pa:	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 49)48 - s	ee instr	uctio	ons)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.				- 1
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)				
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕒 🔲 and enter 1%	1	-	8,	097.
	of Part I, line 27b				1
C	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2			0.
	Add lines 1 and 2	3		8,	097.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4			0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5		<u>8,</u>	097.
6	Credits/Payments:				
a	2019 estimated tax payments and 2018 overpayment credited to 2019 6a 7,000.				Î
b	Exempt foreign organizations - tax withheld at source 6b 0 •				ļ
C	Tax paid with application for extension of time to file (Form 8868) 6c 6c				
d	Backup withholding erroneously withheld 6d 0.				
	Total credits and payments. Add lines 6a through 6d	7		7,	000.
	Enter any penalty for underpayment of estimated tax. Check here	8			0.
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		1,	097.
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10			
	Enter the amount of line 10 to be: Credited to 2020 estimated tax	11			
	t VII-A Statements Regarding Activities			157	
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	ın	<u> </u>	$\overline{}$	es No
	any political campaign?		_1		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the defin	tion	1	<u> </u>	X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or		}	- 1	
	distributed by the foundation in connection with the activities.			_ _	_
	Did the foundation file Form 1120-POL for this year?		1		X
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			Ì	
	(1) On the foundation. ▶ \$ 0. (2) On foundation managers. ▶ \$				
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. > \$ 0 .				
	Has the foundation engaged in any activities that have not previously been reported to the IRS?			: -	X
	If "Yes," attach a detailed description of the activities.				
	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, oi				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3		
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4	2	Х
b	if "Yes," has it filed a tax return on Form 990-T for this year?	N	/A 4	,	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		X
	If "Yes," attach the statement required by General Instruction T				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				
	By language in the governing instrument, or				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state	law		_	
	remain in the governing instrument?		6	_	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV		7	<u> </u>	<u> </u>
	Enter the states to which the foundation reports or with which it is registered. See instructions WI				
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			_ _	_
	of each state as required by General Instruction G? If "No," attach explanation		81) X	<u> </u>
9	is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for caler	ıdar		_ _	_
	year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV		9	\perp	X
10	Did any persons become substantial contributors during the tax year? II Tes, allach a schedule listing their names and addresses				X
			Form 9	90-F	PF (2019)

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Form **990-PF** (2019)

X

3b

1a

4b

b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5 year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

Schedule C, to determine if the foundation had excess business holdings in 2019.)

had not been removed from jeopardy before the first day of the tax year beginning in 2019?

during the year?

Yes X No

N/A

orm 990-PF (2019) KIKKOMAN FOODS FOUNDATION			<u>39-1/636</u>	33	<u> </u>	'age 6
Part VII-B Statements Regarding Activities for Which F	orm 4720 May Be R	equired _{(contin}	ued)			
5a During the year, did the foundation pay or incur any amount to:			L		Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?	Y	es X No			- 1
(2) Influence the outcome of any specific public election (see section 4955); or	to carry on, directly or indire	ctly,			1	
any voter registration drive?		☐ Y	es X No		1	
(3) Provide a grant to an individual for travel, study, or other similar purposes')		es X No			
(4) Provide a grant to an organization other than a charitable, etc., organization				- 1		
4945(d)(4)(A)? See instructions	described in Scotion		es X No	- 1		1
	or adventional nurneces or fe		3 [11] 110	- 1		Ì
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or it		es X No	- 1	ľ	
the prevention of cruelty to children or animals?			ES A NO	- 1		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und		n Regulations			-	
section 53 4945 or in a current notice regarding disaster assistance? See instru			N/A	5b		
Organizations relying on a current notice regarding disaster assistance, check h	ere					
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr			1	- 1		
expenditure responsibility for the grant?	N	[/A Y	es L No	- 1		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).						İ
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p	ay premiums on			ŀ		
a personal benefit contract?		Y	es X No	[[
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?		-	6b		X
If "Yes" to 6b, file Form 8870.			F	\neg		
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?		es X No			
b If "Yes," did the foundation receive any proceeds or have any net income attribu		·' ب	N/A	7b		
			- 147 21 -	'' +	\dashv	\neg
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$	1,000,000 in remuneration or		es X No			
excess parachute payment(s) during the year? Part VIII Information About Officers, Directors, Truste	aa Farmdatian Man		ES AL NO			
Part VIII Information About Officers, Directors, Truste Paid Employees, and Contractors	es, Foundation Mar	iagers, nignly				
<u> </u>	sin samusasatian					
List all officers, directors, trustees, and foundation managers and the		(c) Compensation	(d) Contabutions to	1 4	-) Evac	
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid.	(d) Contributions to employee benefit plans and deferred	ac	e) Expe	other
(a) Numb and address	to position	`enter -0-)	compensation	Į a	llowan	ces
SEE STATEMENT 9		0.	0.			0.
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···		١ ،				
				+		—
				1		
O Common of the highest and demands are feel and the state of	udod on the dt tree		l	L_		
2 Compensation of five highest-paid employees (other than those incl	•	nter "NUNE."	(d) Contributions to	Ι	-1 Even	
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	employee benefit plans and deferred	ac	e) Expe	other
	devoted to position	(-,	compensation	a	llowan	ces
NONE						
				<u> </u>		
				1		
		·		1		
				1		
		-		1		
· · · · · · · · · · · · · · · · · · ·				1		
		 		+		
				-		
		l. <u>.</u>	L	1		
Total number of other employees paid over \$50,000				000		0
			Form	990	-PF (2019)

Form 990-PF (2019) KIKKOMAN FOODS FOUNDATION, INC. 39-1 Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly	1763633	Page 7
Paid Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."		<u>:</u>
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Com	pensation
NONE		
Total number of others receiving over \$50,000 for professional services	•	0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the	Expenses	
number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.		
1 N/A		
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount	
1 N/A	Amount	
1		
2		
	_	
All other program-related investments. See instructions.		
3		
Total, Add-lines 1 through 3		0.
	Form 990-F	

P	art*X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations,	see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	11,066,854.
b	Average of monthly cash balances	1b_	410,648.
C	Fair market value of all other assets	1c	· · · · · · · · · · · · · · · · · · ·
d	Total (add lines 1a, b, and c)	1d	11,477,502.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	11,477,502.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	172,163.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	11,305,339
6	Minimum investment return. Enter 5% of line 5	6	565,267.
ĮP.	art;XI■ Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an foreign organizations, check here and do not complete this part.)	d certain	
1	Minimum investment return from Part X, line 6	1	565,267.
2a			•
Ь	Income tax for 2019. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	8,097.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	557,170.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	557,170.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	557,170.
P.	art∤XIII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	595,749.
b	Program-related investments - total from Part IX-8	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	•
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	595,749.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	595,749.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation q 4940(e) reduction of tax in those years.	ualifies for	the section

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Page 9

Part XIII Undistributed Income (see	: instructions)			
	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI,				
line 7				557,170.
2 Undistributed income, if any, as of the end of 2019				
a Enter amount for 2018 only			0.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2019				
a From 2014				
b From 2015 24,842.				
c From 2016 26,827.				
d From 2017 39,488.				
e From 2018 416,012.	F07 160			
f Total of lines 3a through e	507,169.			
4 Qualifying distributions for 2019 from				
Part XII, line 4: ► \$ 595,749.			0.	
a Applied to 2018, but not more than line 2a	+		U•	
b Applied to undistributed income of prior		0.		
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	0.			
(Election required - see instructions) d Applied to 2019 distributable amount				557,170.
e Remaining amount distributed out of corpus	38,579.			331,110.
5 Excess distributions carryover applied to 2019	30,3731			<u> </u>
(If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	,			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	545,748.			
b Prior years' undistributed income. Subtract			-	
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously		0.		
d Subtract line 6c from line 6b Taxable				
amount - see instructions		0.		
e Undistributed income for 2018. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2019, Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2020				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election		ì		
may be required - see instructions)	0.			·
8 Excess distributions carryover from 2014				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020.				
Subtract lines 7 and 8 from line 6a	545,748.			
10 Analysis of line 9:				
a Excess from 2015 24,842.	1			
b Excess from 2016 26,827.				
c Excess from 2017 39,488.				
d Excess from 2018 416,012.				
e Excess from 2019 38,579.				

923581 12-17-19

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	N FOODS FOU			39-17	63633 Page 10
Part XIV Private Operating F			I-A, question 9)	N/A	
1 a If the foundation has received a ruling of	or determination letter that	t it is a private operating			
foundation, and the ruling is effective fo			▶ ∟		
b Check box to indicate whether the foun	dation is a private operatir	ng foundation described	n section	4942(j)(3) vi 49	942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4, for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of	`	\			
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon:					
a "Assets" alternative test - enter:(1) Value of all assets					
• •					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6, for each year					
listed				 	
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest,					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)			ļ.		
(2) Support from general public					
and 5 or more exempt organizations as provided in		į			
section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization		<u> </u>	ļ., <u>.</u>		
(4) Gross investment income					
Part XV Supplementary Info			f the foundation	had \$5,000 or mor	e in assets
at any time during t	he year-see instr	uctions.)			
1 Information Regarding Foundation	n Managers:				
a List any managers of the foundation wh			ributions received by the	foundation before the clos	e of any tax
year (but only if they have contributed r	nore than \$5,000). (See s	ection 507(d)(2))			
NONE					
b List any managers of the foundation whe other entity) of which the foundation ha			or an equally large portion	on of the ownership of a pa	rtnership or
NONE					
2 Information Regarding Contribut	ion, Grant, Gift, Loan,	Scholarship, etc., Pr	ograms:		
		•	-	not accept unsolicited reque	ests for funds. If
the foundation makes gifts, grants, etc.	to individuals or organiza	itions under other condit	ions, complete items 2a,	b, c, and d.	
a The name, address, and telephone num	ber or email address of th	e person to whom applic	ations should be address	sed:	
ROBERT V. CONOVER, 2	62-275-6181				
P.O. BOX 69, WALWORT	H, WI 53184				
b The form in which applications should to SEE ATTACHMENT 10	oe submitted and informat	ion and materials they sl	nould include		
c Any submission deadlines:					
NONE					
d Any restrictions or limitations on award SEE ATTACHMENT 11	s, such as by goographica	ll areas, charitable fields,	kinds of institutions, or	other factors.	
000004 40 47 40					Farm 000 DE 100100
923601 12-17-19					Form 990-PF (2019)

Part XV Supplementary Informatio	n (continued)			
3 Grants and Contributions Paid During the	Year or Approved for Future F	ayment		
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
Paid during the year				
ann amaignean 12				
SEE ATTACHMENT 12				595,739
			•	
				
·				
Total			▶ 3a	595,739.
b Approved for future payment			-	•
•	,			
				,
UW-MILWAUKEE SCHOOL OF FRESHWATER		•		
SCIENCES				300,000.
•				
•				
Total			▶ 3b	300,000.
			Fc	orm 990-PF (2019

Part XVI-A	Analysis of Income-Producing	Activities
------------	------------------------------	------------

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)
g. 222 2 g. 11000 01100 01100 g. 1100 g. 1100 g. 1100 g. 1100 g. 1100 g. 1100	(a) (b)		(c) Exclu-	(d)	Related or exempt
1 Program service revenue:	Business code	Amount	sion	Amount	function income
	3333				
ab					
_			†		·
d					
	·				,
f					
g Fees and contracts from government agencies	·		<u> </u>		
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	859.	
4 Dividends and interest from securities			14		
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					· <u> </u>
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	136,010.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
c					
d					
e					•
12 Subtotal. Add columns (b), (d), and (e)		0.		404,831.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	404,831.
(See worksheet in line 13 instructions to verify calculations.)					

Part XVI-B	Relationship of Activities to the Accomplishment of Exempt Purposes
------------	---

	the foundation's exempt purposes (other than by providing funds for such purposes).
+	
+	
\perp	
	
+	
\dashv	
\neg	

Form 99		OMAN FOOD				ad Dalatiana	39-17	763633	Pa	age 13
rart.	Exempt Organ		nsiers to a	nu Trans	actions ar	id Relations	nips with Nonch	aritable		
1 Did	the organization directly or ind		ov of the follower	ag with any o	har arganizatio	n described in se	ation EQ1(a)	T	Yes	No
	her than section 501(c)(3) orga					ni described iii se	ction 50 i(c)			110
	nsfers from the reporting found	•		- •	n yanızanıdı 5'					
	· · · · · · · · · · · · · · · · · · ·	Jation to a noncharit	table exempt of	yanızandı di.				10/1)		X
	Cash Other assets							1a(1)		X
	Other assets							1a(2)	├	
	er transactions:	h.1.						1		₩.
	Sales of assets to a noncharit							1b(1)	ļ	X
	Purchases of assets from a no	·	organization					1b(2)		X
	Rental of facilities, equipment	-						1b(3)		X
	Reimbursement arrangements	5						1b(4)		X
	Loans or loan guarantees							1b(5)		X
	Performance of services or m							1b(6)		X
	aring of facilities, equipment, m	-	•					1c		X
	ne answer to any of the above is								ets,	
	services given by the reporting				air market valu	e in any transaction	on or sharing arrangemer	it, show in		
	umn (d) the value of the goods,	· , — · — · — ·				1				
(a) Line n	(b) Amount involved	(c) Name	of noncharitable	e exempt orga	inization	(d) Descripti	ion of transfers, transactions,	and sharing arr	angemer	nts
		 	N/A_							
	· · · · · · · · · · · · · · · · · · ·									
		<u> </u>			 					
									_	
						<u> </u>				
		1.						_		
2a Ist	he foundation directly or indirec	ctly affiliated with, or	r related to, one	or more tax-	exempt organiz	zations described				
	ection 501(c) (other than section							Yes	X	No
	es," complete the following sch	. , . , ,						, 55		
	(a) Name of or			(b) Type of	organization		(c) Description of relati	onship		
	N/A							·····		
			-							
										
	Under penalties of perjury, I declare	that I have examined thi	is return, including	accompanying	schedules and sta	atements, and to the t	pest of my knowledge			
Sign	and belief, it is true, correct, and cor							May the IRS or return with the	e prepare	B <i>T</i>
Here	tolera	0 .		15	116/20	NO	ASURISR	shown below		
	Signature of officer or truster	<u>, </u>		I Date	 ' 	Title		X Yes		No
	Print/Type preparer's n		Preparer's s			Date	Check If PT	IN		
		-		<u>^</u> ^	~/	24.0	self- employed			
Paid	JASON KREN	ነጥ ፖ.	bes	^ K.	K. 1	05/14/2020		01328	822	
Prepa			DUSTICOO	PERC T.	I.P	<u> </u>		40083		
llsa (1 11 11 5 11 at 11 5 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	.conatenac	JULIJI COO.	ם מיים			Lumsem - T2-	4000	4	

Form **990-PF** (2019)

Phone no. (262) 388 0204

Firm's address ▶ 833 E MICHIGAN ST, STE 1200

MILWAUKEE, WI 53202

923591 04-01-19

(SHORT-TERM)

136,010.

136,010.

If (loss), enter "-0-" in Part I, line 7

2 Capital gain net income or (net capital loss)

If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

FORM 990-PF INTERE	ST ON SAVIN	GS AND TEM	PORARY	CASH IN	VESTMENTS	STATEMENT 1
SOURCE	(A REVE PER B	NUE	(B) NET INVESTMENT INCOME		(C) ADJUSTED NET INCOME	
1099 JP MORGAN ACCT		859.		859.	0	
TOTAL TO PART I, LI	NE 3		859.		859.	0.
FORM 990-PF	DIVIDENDS	AND INTER	EST FRO	M SECUR	ITIES	STATEMENT 2
SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	RE	(A) EVENUE BOOKS	(B) NET INVEST MENT INCOM	
1099 JP MORGAN ACCT. 1007 1099 JP MORGAN	146,350.	(0. 1	.46,350.	146,350	0.
ACCT. 4006 1099 JP MORGAN ACCT. 4009) 112,199. 9,413.		0. 1 0.	.12,199. 9,413.	•	
TO PART I, LINE 4	267,962.		0. 2	67,962.	267,962	2. 0.
FORM 990-PF	TO	HER PROFES:	SIONAL	FEES		STATEMENT 3
DESCRIPTION		(A) EXPENSES PER BOOKS	(B NET IN MENT I	WEST-	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MANAGEMENT FEES		26,254.		0.	(0.
TO FORM 990-PF, PG	1, LN 16C	26,254.		0.	(0.

FORM 990-PF	XAT	ES	S:	STATEMENT 4		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES		
FOREIGN TAX WITHHELD TAX PAID FOR 2019 TAX PAID FOR 2018	612. 7,000. 3,025.	0. 0. 0.	0. 0. 0.	0. 0. 0.		
	10,637.	0.	0.	0.		
TO FORM 990-PF, PG 1, LN 18	10,037.					
TO FORM 990-PF, PG 1, LN 18 =	OTHER E			FATEMENT 5		
= 		XPENSES (B) NET INVEST-	(C)			
FORM 990-PF	OTHER E (A) EXPENSES	XPENSES (B) NET INVEST-	(C) ADJUSTED	TATEMENT 5 (D) CHARITABLE		

FORM 990-PF	OTHER	DECREASES	IN	NET	ASSETS	OR	FUND	BALANCES	STATEMENT 6
DESCRIPTION									AMOUNT
DECREASE RELA	TED TO A	CCOUNT AD	JUST	'MEN'	rs				390,031
TOTAL TO FORM	990-PF,	PART III	, LI	NE !	5				390,031
FORM 990-PF			CO	RPOI	RATE BO	NDS			STATEMENT 7
DESCRIPTION							В	OOK VALUE	FAIR MARKET VALUE
CORPORATE OBL	IGATIONS							4,954,926.	5,106,004
TOTAL TO FORM	990-PF,	PART II,	LIN	E 10	0C			4,954,926.	5,106,004

FORM 990-PF OTHER	INVESTMENTS		STATEMENT 8
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
MUTUAL FUNDS	COST	4,470,377.	6,519,633.
TOTAL TO FORM 990-PF, PART II, LINE 1	3	4,470,377.	6,519,633.

	ST OF OFFICERS, I D FOUNDATION MANA		STAT	EMENT 9
NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
YUZABURO MOGI 2-1-1, NISHI-SHINBASHI MINATO-KU, TOKYO 105, JAPAN	DIRECTOR 0.00	0.	0.	0.
MILTON E. NESHEK P.O. BOX 69 WALWORTH, WI 53184	DIRECTOR 0.00	0.	0.	0.
ROBERT V. CONOVER P.O. BOX 69 WALWORTH, WI 53184	DIRECTOR 0.00	0.	0.	0.
MASAMI OURA P.O. BOX 69 WALWORTH, WI 53184	DIRECTOR 0.00	0.	0.	0.
KAZUO SHIMIZU P.O. BOX 69 WALWORTH, WI 53184	DIRECTOR 0.00	0.	0.	0.
KARL N. KEANE P.O. BOX 69 WALWORTH, WI 53184	DIRECTOR 0.00	0.	0.	0.
DANIEL P. MILLER P.O. BOX 69 WALWORTH, WI 53184	DIRECTOR 0.00	0.	0.	0.
JAMES S. HANEY 2400 GULF SHORE BLVD. NO. APT 103 NAPLES, FL 34103	DIRECTOR 1 0.00	0.	0.	0.
WILLIAM E. NELSON N3350 VIA CASSIO LAKE GENEVA, WI 53147	DIRECTOR 0.00	0.	0.	0.
OSAMU MOGI 2-1-1, NISHI-SHINBASHI MINATO-KU, TOKYO 105, JAPAN	DIRECTOR 0.00	0.	0.	0.

KIKKOMAN FOODS FOUNDATION, INC.			39	-1763633
KIYOTAKA NAGAI 1000 GLENN DRIVE FOLSOM, CA 95630	DIRECTOR 0.00	0.	0.	0.
DR. GILLES BOUSQUET 2249 KEYES AVENUE MADISON, WI 53711	DIRECTOR 0.00	0.	0.	0.
NORIAKI HORIKIRI 2-1-1, NISHI-SHINBASHI MINATO,KU, TOKYO 105, JAPAN	DIRECTOR 0.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE	6, PART VIII	0.	0.	0.

KIKKOMAN FOODS FOUNDATION, INC. WALWORTH, WISCONSIN 53184 FOR THE YEAR ENDED 12/31/2019

The Foundation does not have a formal funding request application form. However, requests should be in writing, and include the following information:

- The organization's name, address, and phone number, along with the name of the contact person familiar with the details of the program.
- The type of program being funded, the target population, amount requested, and the date by which the funds are needed.
- A budget specifically outlining when and how the funding will be spent.
- The expected long-term and short-term results of the program.
- Information on amounts committed or pending from other sources for the program.
- A brief overview of the organization, including its history, purpose, number of members, the constituents it serves, geographic service area, volunteers, and general accomplishments to date.
- A copy of the organization's determination letter from the Internal Revenue Service indicating tax exemption as a 501 (c)(3) organization.

The following organizations are eligible to receive grants unless specifically excluded below:

- Organizations with 501 (c) (3) status that also fall under 509 (a) (1) or 509 (a) (2)
- Governmental units that fall under 509 (a) (1) but only if the gift or contribution is exclusively for public purposes

The foundation normally does not consider funding requests for the following:

- Individual persons and private organizations
- Raffle tickets, product purchases, etc.
- Political organizations, campaign committees, or lobbying groups
- Religious or sectarian organizations
- Performing and graphic art associations not in the state of Wisconsin
- Athletic events outside the Foundation's interests
- Scientific and developmental research outside the food area
- Support in the form of travel or lodging for individuals or groups
- Promotional events
- Organizations that discriminate on the basis of color, sex, religion, national origin, age, handicap, or veteran's status
- Organizations or purposes that might in any way be inconsistent with our goals, programs, products, or employees