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Form 990

Department of the TreasuryInternal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 01-01-2019 , and ending 12-31-2019

B Check if applicable:

☐ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization  
PROMEDICA HEALTH SYSTEM INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address)Room/suite

100 MADISON AVE ATTN TAX DEPARTM

City or town, state or province, country, and ZIP or foreign postal code  
TOLEDO, OH 43604

F Name and address of principal officer:  
STEVEN M CAVANAUGH  
100 MADISON AVE  
TOLEDO, OH 43604

H(a) Is this a group return for subordinates?

☐ Yes☒ No

H(b) Are all subordinates included?

☐ Yes☐ No

If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

D Employer identification number  
34-1517671

E Telephone number  
(419) 252-5772

G Gross receipts \$ 481,111,885

I Tax-exempt status:

☒ 501(c)(3)

☐ 501(c) ( ) ◀(insert no.)

☐ 4947(a)(1) or

☐ 527

J Website: ▶ WWW.PROMEDICA.ORG

K Form of organization:

☒ Corporation

☐ Trust

☐ Association

☐ Other ▶

L Year of formation: 1986

M State of legal domicile:  
OH

Part ISummary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:  
PROMEDICA HEALTH SYSTEM, INC. IS A NOT-FOR-PROFIT, INTEGRATED HEALTHCARE DELIVERY NETWORK WHOSE MISSION IS TO IMPROVE THE HEALTH AND WELL-BEING OF OTHERS.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of individuals employed in calendar year 2019 (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total unrelated business revenue from Part VIII, column (C), line 12

b Net unrelated business taxable income from Form 990-T, line 39

3

4

5

6

7a

7b

11

10

2,654

576

966,083

0

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d )

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Prior Year

Current Year

173,467,676

4,231,236

286,923,935

420,344,098

18,793,514

1,076,167

2,270,238

2,763,847

481,455,363

428,415,348

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 )

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e)

b Total fundraising expenses (Part IX, column (D), line 25) ▶0

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses. Subtract line 18 from line 12

38,148,846

0

173,958,487

0

1,386,531,315

1,598,638,648

-1,117,183,285

13,863,254

0

168,338,041

0

164,323,642

346,524,937

81,890,411

Net Assets or Fund Balances

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances. Subtract line 21 from line 20

Beginning of Current Year

End of Year

2,579,413,759

2,707,280,136

234,435,053

282,313,641

2,344,978,706

2,424,966,495

Part IISignature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

STEVEN M CAVANAUGH TREASURER

Type or print name and title

2020-11-12  
Date

Paid Preparer Use Only

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN

Firm's name ▶

Firm's EIN ▶

Firm's address ▶

Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes☒ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form 990 (2019)

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☐ ☒**1** Briefly describe the organization's mission:

BASED IN TOLEDO, OHIO, PROMEDICA HEALTH SYSTEM, INC. IS A NOT-FOR-PROFIT, INTEGRATED HEALTHCARE DELIVERY NETWORK WHOSE MISSION IS TO IMPROVE THE HEALTH AND WELL-BEING OF OTHERS. IT IS GUIDED BY ITS CORE VALUES OF COMPASSION, INNOVATION, TEAMWORK, AND EXCELLENCE.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 278,310,711 including grants of \$ 13,863,254 ) (Revenue \$ 421,669,938 )  
See Additional Data

**4b** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O.)  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses ► 278,310,711

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                    | Yes            | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                                         | <b>1</b> Yes   |    |
| <b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                                         | <b>2</b> Yes   |    |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                      | <b>3</b>       | No |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                                              | <b>4</b> Yes   |    |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                               | <b>5</b>       | No |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                                    | <b>6</b>       | No |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                                            | <b>7</b>       | No |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                                         | <b>8</b>       | No |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             | <b>9</b>       | No |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V                                                                                                     | <b>10</b>      | No |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                          |                |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI                                                                                                                                                                       | <b>11a</b> Yes |    |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                                     | <b>11b</b>     | No |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                                     | <b>11c</b>     | No |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                                      | <b>11d</b> Yes |    |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                                     | <b>11e</b> Yes |    |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                                            | <b>11f</b>     | No |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                                        | <b>12a</b>     | No |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                                           | <b>12b</b> Yes |    |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                        | <b>13</b>      | No |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                             | <b>14a</b>     | No |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | <b>14b</b> Yes |    |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                                                                                           | <b>15</b>      | No |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                                                                                     | <b>16</b>      | No |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                                                                            | <b>17</b>      | No |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                           | <b>18</b>      | No |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                     | <b>19</b>      | No |
| <b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                                             | <b>20a</b>     | No |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                              | <b>20b</b>     |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                                            | <b>21</b> Yes  |    |

**Part IV Checklist of Required Schedules (continued)**

|            |                                                                                                                                                                                                                                                                                                                                                                                           | Yes        | No  |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>22</b>  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i>                                                                                                                                                                                         | <b>22</b>  | No  |
| <b>23</b>  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>                                                                                                                              | <b>23</b>  | Yes |
| <b>24a</b> | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.</i>                                                                                                    | <b>24a</b> | No  |
| <b>b</b>   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                                                                                                         | <b>24b</b> |     |
| <b>c</b>   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                                                                                                                | <b>24c</b> |     |
| <b>d</b>   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                                                                   | <b>24d</b> |     |
| <b>25a</b> | <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i>                                                                                                                                                                 | <b>25a</b> | No  |
| <b>b</b>   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i>                                                                                                               | <b>25b</b> | No  |
| <b>26</b>  | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i>                                                         | <b>26</b>  | Yes |
| <b>27</b>  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i> | <b>27</b>  | No  |
| <b>28</b>  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                                                                                                             |            |     |
| <b>a</b>   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV.</i>                                                                                                                                                                                                                              | <b>28a</b> | No  |
| <b>b</b>   | A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV.</i>                                                                                                                                                                                                                                                                                   | <b>28b</b> | Yes |
| <b>c</b>   | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV.</i>                                                                                                                                                                                                                                     | <b>28c</b> | No  |
| <b>29</b>  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i>                                                                                                                                                                                                                                                                          | <b>29</b>  | No  |
| <b>30</b>  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>                                                                                                                                                                                                          | <b>30</b>  | No  |
| <b>31</b>  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i>                                                                                                                                                                                                                                                                | <b>31</b>  | No  |
| <b>32</b>  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>                                                                                                                                                                                                                                              | <b>32</b>  | No  |
| <b>33</b>  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>                                                                                                                                                                                              | <b>33</b>  | Yes |
| <b>34</b>  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i>                                                                                                                                                                                                                                          | <b>34</b>  | Yes |
| <b>35a</b> | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                                                   | <b>35a</b> | Yes |
| <b>b</b>   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i>                                                                                                                                                                 | <b>35b</b> | Yes |
| <b>36</b>  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>                                                                                                                                                                                                   | <b>36</b>  | No  |
| <b>37</b>  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i>                                                                                                                                                     | <b>37</b>  | No  |
| <b>38</b>  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.                                                                                                                                                                                                      | <b>38</b>  | Yes |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☒

|                                                                                                                                                                   | Yes       | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|
| <b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable                                                                            | <b>1a</b> | 242 |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                          | <b>1b</b> | 0   |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | <b>1c</b> | Yes |

**Part V Statements Regarding Other IRS Filings and Tax Compliance** (continued)

|                                                                                                                                                                                                                                                                |            |       |    |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------|----|--|--|
| <b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .                                                              | <b>2a</b>  | 2,654 |    |  |  |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                    | <b>2b</b>  | Yes   |    |  |  |
| <b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                              | <b>3a</b>  | Yes   |    |  |  |
| <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . . .                                                                                                                                 | <b>3b</b>  | Yes   |    |  |  |
| <b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . . | <b>4a</b>  | Yes   |    |  |  |
| <b>b</b> BR, CH, CI, EZ, GR, HU, ID, IS, JA, KS, NI, PL, SW<br>If "Yes," enter the name of the foreign country: ▶, TU                                                                                                                                          |            |       |    |  |  |
| <b>5a</b> Was the organization filing any reportable information under the U.S. Reporting Requirements for Foreign Bank and Financial Accounts (FBAR).                                                                                                         | <b>5a</b>  |       | No |  |  |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                      | <b>5b</b>  |       | No |  |  |
| <b>c</b> If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                          | <b>5c</b>  |       |    |  |  |
| <b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .                                    | <b>6a</b>  |       | No |  |  |
| <b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                               | <b>6b</b>  |       |    |  |  |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                         |            |       |    |  |  |
| <b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                             | <b>7a</b>  |       | No |  |  |
| <b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                             | <b>7b</b>  |       |    |  |  |
| <b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                        | <b>7c</b>  |       | No |  |  |
| <b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                           | <b>7d</b>  |       |    |  |  |
| <b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                       | <b>7e</b>  |       | No |  |  |
| <b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .                                                                                                                                | <b>7f</b>  |       | No |  |  |
| <b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                            | <b>7g</b>  |       |    |  |  |
| <b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                          | <b>7h</b>  |       |    |  |  |
| <b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .                                                     | <b>8</b>   |       |    |  |  |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                             |            |       |    |  |  |
| <b>a</b> Did the sponsoring organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                          | <b>9a</b>  |       |    |  |  |
| <b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                           | <b>9b</b>  |       |    |  |  |
| <b>10 Section 501(c)(7) organizations.</b> Enter:                                                                                                                                                                                                              |            |       |    |  |  |
| <b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                    | <b>10a</b> |       |    |  |  |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .                                                                                                                                                 | <b>10b</b> |       |    |  |  |
| <b>11 Section 501(c)(12) organizations.</b> Enter:                                                                                                                                                                                                             |            |       |    |  |  |
| <b>a</b> Gross income from members or shareholders . . . . .                                                                                                                                                                                                   | <b>11a</b> |       |    |  |  |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . .                                                                                                                | <b>11b</b> |       |    |  |  |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                          |            |       |    |  |  |
| <b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                | <b>12b</b> |       |    |  |  |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                     |            |       |    |  |  |
| <b>a</b> Is the organization licensed to issue qualified health plans in more than one state? . . . . .<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                            | <b>13a</b> |       |    |  |  |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .                                                                                   | <b>13b</b> |       |    |  |  |
| <b>c</b> Enter the amount of reserves on hand . . . . .                                                                                                                                                                                                        | <b>13c</b> |       |    |  |  |
| <b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . . . .                                                                                                                                                | <b>14a</b> |       | No |  |  |
| <b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                   | <b>14b</b> |       |    |  |  |
| <b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . .<br>If "Yes," see instructions and file Form 720, Schedule N.                    | <b>15</b>  | Yes   |    |  |  |
| <b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . . .<br>If "Yes," complete Form 4720, Schedule O.                                                                               | <b>16</b>  |       | No |  |  |

**Part VI**

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                              |              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----|----|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                | <b>1a</b> 11 |     |    |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.            |              |     |    |
| <b>b</b> Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | <b>1b</b> 10 |     |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | <b>2</b>     |     | No |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | <b>3</b>     |     | No |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | <b>4</b>     | Yes |    |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | <b>5</b>     |     | No |
| <b>6</b> Did the organization have members or stockholders?                                                                                                                                                                  | <b>6</b>     |     | No |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                 | <b>7a</b>    |     | No |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | <b>7b</b>    | Yes |    |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |              |     |    |
| <b>a</b> The governing body?                                                                                                                                                                                                 | <b>8a</b>    | Yes |    |
| <b>b</b> Each committee with authority to act on behalf of the governing body?                                                                                                                                               | <b>8b</b>    | Yes |    |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        | <b>9</b>     |     | No |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                       |            | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|----|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                         | <b>10a</b> |     | No |
| <b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | <b>10b</b> |     |    |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                | <b>11a</b> | Yes |    |
| <b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |            |     |    |
| <b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                    | <b>12a</b> | Yes |    |
| <b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | <b>12b</b> | Yes |    |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | <b>12c</b> | Yes |    |
| <b>13</b> Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                   | <b>13</b>  | Yes |    |
| <b>14</b> Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                              | <b>14</b>  | Yes |    |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                        |            |     |    |
| <b>a</b> The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | <b>15a</b> | Yes |    |
| <b>b</b> Other officers or key employees of the organization                                                                                                                                                                                                                                          | <b>15b</b> | Yes |    |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).                                                                                                                                                                                                                   |            |     |    |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                      | <b>16a</b> | Yes |    |
| <b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | <b>16b</b> |     | No |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed

**18** Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records:  
 ► CONNIE DOWNS 100 MADISON AVE TOLEDO, OH 43604 (567) 585-8505

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

[illegible]

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title                                          | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| See Additional Data Table                                      |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-Total</b>                                            |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                            |                                                                                                           |                       |         |              |                              |        | 17,868,384                                                           | 3,752,148                                                                 | 2,689,736                                                                                     |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 195

|                                                                                                                                                                                                                                              | Yes   | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                        | 3 Yes |    |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | 4 Yes |    |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                       | 5     | No |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                                  | (B)<br>Description of services | (C)<br>Compensation |
|-----------------------------------------------------------------------------------|--------------------------------|---------------------|
| TRIMEDX INC<br>5451 LAKEVIEW PARKWAY S DRIVE<br>INDIANAPOLIS, IN 46268            | HEALTHCARE EQUIPMENT SERVICES  | 21,762,799          |
| REINO LINEN SERVICES INC<br>119 SOUTH MAIN ST<br>GIBSONBURG, OH 43431             | LINEN SERVICES                 | 6,365,357           |
| MICROSOFT LICENSING GP<br>6100 NEIL RD<br>RENO, NV 89511                          | SOFTWARE LICENSING             | 4,368,813           |
| SODEXO AMERICA INC DBA SODEXO INC & AFFI<br>4880 PAYSHERE CR<br>CHICAGO, IL 60674 | FOOD SERVICES                  | 4,365,844           |
| EPIC SYSTEMS CORPORATION<br>1979 MILKY WAY<br>VERONA, WI 53593                    | EHR SOFTWARE                   | 3,296,557           |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 157



|                                                                                                        |                                                                                                                                                       |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|--|----------------------|-----------------------------|---------------|-----------------------------------------------------------|-------------|------------------------------------------------|----------|---------------------------------------------------------------------------|-----------|--|--|
| Form 990 (2019)                                                                                        |                                                                                                                                                       |  |                      |                             |               |                                                           |             |                                                |          | Page <b>9</b>                                                             |           |  |  |
| <b>Part VIII Statement of Revenue</b>                                                                  |                                                                                                                                                       |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| Check if Schedule O contains a response or note to any line in this Part VIII <input type="checkbox"/> |                                                                                                                                                       |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        |                                                                                                                                                       |  |                      | <b>(A)</b><br>Total revenue |               | <b>(B)</b><br>Related or<br>exempt<br>function<br>revenue |             | <b>(C)</b><br>Unrelated<br>business<br>revenue |          | <b>(D)</b><br>Revenue<br>excluded from<br>tax under sections<br>512 - 514 |           |  |  |
| <b>Contributions, Gifts, Grants<br/>and Other Similar Amounts</b>                                      | <b>1a</b> Federated campaigns . . .                                                                                                                   |  |                      | <b>1a</b>                   | 45,596        |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>b</b> Membership dues . . .                                                                                                                        |  |                      | <b>1b</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>c</b> Fundraising events . . .                                                                                                                     |  |                      | <b>1c</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>d</b> Related organizations                                                                                                                        |  |                      | <b>1d</b>                   | 3,923,574     |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>e</b> Government grants (contributions)                                                                                                            |  |                      | <b>1e</b>                   | 262,066       |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>f</b> All other contributions, gifts, grants,<br>and similar amounts not included<br>above                                                         |  |                      | <b>1f</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>g</b> Noncash contributions included in<br>lines 1a - 1f:\$                                                                                        |  |                      | <b>1g</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>h Total.</b> Add lines 1a-1f . . . . . ▶                                                                                                           |  |                      | 4,231,236                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>Program Service Revenue</b>                                                                         |                                                                                                                                                       |  |                      | <b>Business Code</b>        |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>2a</b> ADMIN SUPPORT SERVICES                                                                                                                      |  |                      | 551114                      | 332,424,878   |                                                           | 332,180,878 |                                                | 244,000  |                                                                           |           |  |  |
|                                                                                                        | <b>b</b> INVESTMENT IN AFFILIAT                                                                                                                       |  |                      | 551114                      | 87,680,904    |                                                           | 87,680,904  |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>c</b> CPR TRAINING CENTER                                                                                                                          |  |                      | 900099                      | 140,293       |                                                           | 140,293     |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>d</b> COMMUNITY WELLNESS                                                                                                                           |  |                      | 900099                      | 97,823        |                                                           | 97,823      |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>e</b> EDUCATION                                                                                                                                    |  |                      | 900099                      | 200           |                                                           | 200         |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>f</b> All other program service revenue.                                                                                                           |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>g Total.</b> Add lines 2a-2f. . . . . ▶                                                             |                                                                                                                                                       |  | 420,344,098          |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>Other Revenue</b>                                                                                   | <b>3</b> Investment income (including dividends, interest, and other<br>similar amounts) . . . . . ▶                                                  |  |                      |                             | 1,004,475     |                                                           |             |                                                | -384,843 |                                                                           | 1,389,318 |  |  |
|                                                                                                        | <b>4</b> Income from investment of tax-exempt bond proceeds ▶                                                                                         |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>5</b> Royalties . . . . . ▶                                                                                                                        |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        |                                                                                                                                                       |  | (i) Real             |                             | (ii) Personal |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>6a</b> Gross rents                                                                                                                                 |  | <b>6a</b>            | 2,214,393                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>b</b> Less: rental<br>expenses                                                                                                                     |  | <b>6b</b>            | 2,191,442                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>c</b> Rental income<br>or (loss)                                                                                                                   |  | <b>6c</b>            | 22,951                      |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>d</b> Net rental income or (loss) . . . . . ▶                                                                                                      |  |                      |                             | 22,951        |                                                           |             |                                                |          |                                                                           | 22,951    |  |  |
|                                                                                                        |                                                                                                                                                       |  | (i) Securities       |                             | (ii) Other    |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>7a</b> Gross amount<br>from sales of<br>assets other<br>than inventory                                                                             |  | <b>7a</b>            | 6,376,743                   |               | 44,200,044                                                |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>b</b> Less: cost or<br>other basis and<br>sales expenses                                                                                           |  | <b>7b</b>            | 6,240,921                   |               | 44,264,174                                                |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>c</b> Gain or (loss)                                                                                                                               |  | <b>7c</b>            | 135,822                     |               | -64,130                                                   |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>d</b> Net gain or (loss) . . . . . ▶                                                                                                               |  |                      |                             | 71,692        |                                                           | -64,130     |                                                |          |                                                                           | 135,822   |  |  |
|                                                                                                        | <b>8a</b> Gross income from fundraising events<br>(not including \$ _____ of<br>contributions reported on line 1c).<br>See Part IV, line 18 . . . . . |  |                      | <b>8a</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>b</b> Less: direct expenses . . . . .                                                                                                              |  |                      | <b>8b</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>c</b> Net income or (loss) from fundraising events . . . ▶                                                                                         |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>9a</b> Gross income from gaming activities.<br>See Part IV, line 19 . . . . .                                                                      |  |                      | <b>9a</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>b</b> Less: direct expenses . . . . .                                                                                                              |  |                      | <b>9b</b>                   |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>c</b> Net income or (loss) from gaming activities . . . ▶                                                                                          |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
|                                                                                                        | <b>10a</b> Gross sales of inventory, less<br>returns and allowances . . .                                                                             |  |                      | <b>10a</b>                  |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>b</b> Less: cost of goods sold . . .                                                                |                                                                                                                                                       |  | <b>10b</b>           |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>c</b> Net income or (loss) from sales of inventory . . . ▶                                          |                                                                                                                                                       |  |                      |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>Miscellaneous Revenue</b>                                                                           |                                                                                                                                                       |  | <b>Business Code</b> |                             |               |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>11a</b> DIETARY                                                                                     |                                                                                                                                                       |  | 722514               | 821,172                     |               | 342,832                                                   |             | 478,340                                        |          |                                                                           |           |  |  |
| <b>b</b> PARKING                                                                                       |                                                                                                                                                       |  | 812930               | 776,182                     |               | 147,596                                                   |             | 628,586                                        |          |                                                                           |           |  |  |
| <b>c</b> MEDICAL RECORDS                                                                               |                                                                                                                                                       |  | 900099               | 323,379                     |               | 323,379                                                   |             |                                                |          |                                                                           |           |  |  |
| <b>d</b> All other revenue . . . . .                                                                   |                                                                                                                                                       |  |                      | 820,163                     |               | 820,163                                                   |             |                                                |          |                                                                           |           |  |  |
| <b>e Total.</b> Add lines 11a-11d . . . . . ▶                                                          |                                                                                                                                                       |  |                      |                             | 2,740,896     |                                                           |             |                                                |          |                                                                           |           |  |  |
| <b>12 Total revenue.</b> See instructions . . . . . ▶                                                  |                                                                                                                                                       |  |                      |                             | 428,415,348   |                                                           | 421,669,938 |                                                | 966,083  |                                                                           | 1,548,091 |  |  |

Form 990 (2019)

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>                                                                                                                                                                | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------------------|-----------------------------------------------|------------------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .                                                                                                                              | 13,863,254                   | 13,863,254                             |                                               |                                    |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .                                                                                                                                                         |                              |                                        |                                               |                                    |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .                                                                                                   |                              |                                        |                                               |                                    |
| <b>4</b> Benefits paid to or for members . . . . .                                                                                                                                                                                                   |                              |                                        |                                               |                                    |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                          | 16,128,443                   | 12,902,754                             | 3,225,689                                     |                                    |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                     |                              |                                        |                                               |                                    |
| <b>7</b> Other salaries and wages . . . . .                                                                                                                                                                                                          | 121,360,182                  | 97,088,146                             | 24,272,036                                    |                                    |
| <b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . .                                                                                                                               | 2,334,845                    | 1,867,876                              | 466,969                                       |                                    |
| <b>9</b> Other employee benefits . . . . .                                                                                                                                                                                                           | 20,688,224                   | 16,550,579                             | 4,137,645                                     |                                    |
| <b>10</b> Payroll taxes . . . . .                                                                                                                                                                                                                    | 7,826,347                    | 6,261,078                              | 1,565,269                                     |                                    |
| <b>11</b> Fees for services (non-employees):                                                                                                                                                                                                         |                              |                                        |                                               |                                    |
| <b>a</b> Management . . . . .                                                                                                                                                                                                                        | 6,500                        | 5,200                                  | 1,300                                         |                                    |
| <b>b</b> Legal . . . . .                                                                                                                                                                                                                             | 491,216                      |                                        | 491,216                                       |                                    |
| <b>c</b> Accounting . . . . .                                                                                                                                                                                                                        | 1,581,321                    |                                        | 1,581,321                                     |                                    |
| <b>d</b> Lobbying . . . . .                                                                                                                                                                                                                          | 143,860                      | 143,860                                |                                               |                                    |
| <b>e</b> Professional fundraising services. See Part IV, line 17                                                                                                                                                                                     |                              |                                        |                                               |                                    |
| <b>f</b> Investment management fees . . . . .                                                                                                                                                                                                        | 65,789                       |                                        | 65,789                                        |                                    |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)                                                                                                                                  | 10,911,201                   | 8,728,961                              | 2,182,240                                     |                                    |
| <b>12</b> Advertising and promotion . . . . .                                                                                                                                                                                                        | 4,829,905                    | 3,863,924                              | 965,981                                       |                                    |
| <b>13</b> Office expenses . . . . .                                                                                                                                                                                                                  | 7,625,786                    | 6,100,629                              | 1,525,157                                     |                                    |
| <b>14</b> Information technology . . . . .                                                                                                                                                                                                           | 41,933,354                   | 33,546,683                             | 8,386,671                                     |                                    |
| <b>15</b> Royalties . . . . .                                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>16</b> Occupancy . . . . .                                                                                                                                                                                                                        | 7,889,628                    | 6,311,702                              | 1,577,926                                     |                                    |
| <b>17</b> Travel . . . . .                                                                                                                                                                                                                           | 1,641,094                    | 1,312,875                              | 328,219                                       |                                    |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                   |                              |                                        |                                               |                                    |
| <b>19</b> Conferences, conventions, and meetings . . . . .                                                                                                                                                                                           |                              |                                        |                                               |                                    |
| <b>20</b> Interest . . . . .                                                                                                                                                                                                                         | 6,172,710                    | 4,938,168                              | 1,234,542                                     |                                    |
| <b>21</b> Payments to affiliates . . . . .                                                                                                                                                                                                           |                              |                                        |                                               |                                    |
| <b>22</b> Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                        | 33,912,042                   | 27,129,634                             | 6,782,408                                     |                                    |
| <b>23</b> Insurance . . . . .                                                                                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                          |                              |                                        |                                               |                                    |
| <b>a</b> ACADEMIC AFFILIATION                                                                                                                                                                                                                        | 36,648,228                   | 29,318,582                             | 7,329,646                                     |                                    |
| <b>b</b> MINOR EQUIPMENT                                                                                                                                                                                                                             | 3,002,075                    | 2,401,660                              | 600,415                                       |                                    |
| <b>c</b> EMPLOYEE GIFTS & AWARDS                                                                                                                                                                                                                     | 1,260,629                    | 1,008,503                              | 252,126                                       |                                    |
| <b>d</b> UBI TAXES                                                                                                                                                                                                                                   | 13,000                       | 13,000                                 |                                               |                                    |
| <b>e</b> All other expenses                                                                                                                                                                                                                          | 6,195,304                    | 4,953,643                              | 1,241,661                                     |                                    |
| <b>25</b> Total functional expenses. Add lines 1 through 24e                                                                                                                                                                                         | 346,524,937                  | 278,310,711                            | 68,214,226                                    | 0                                  |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.<br>Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                              |                                        |                                               |                                    |

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

|                                    |                                                                                                                                      |                                                                                                                                                                                                                      |               | (A)<br>Beginning of year |               | (B)<br>End of year |             |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--------------------------|---------------|--------------------|-------------|
| <b>Assets</b>                      | <b>1</b>                                                                                                                             | Cash—non-interest-bearing . . . . .                                                                                                                                                                                  |               | 19,576,423               | <b>1</b>      | 2,451,472          |             |
|                                    | <b>2</b>                                                                                                                             | Savings and temporary cash investments . . . . .                                                                                                                                                                     |               |                          | <b>2</b>      | 500,000            |             |
|                                    | <b>3</b>                                                                                                                             | Pledges and grants receivable, net . . . . .                                                                                                                                                                         |               |                          | <b>3</b>      |                    |             |
|                                    | <b>4</b>                                                                                                                             | Accounts receivable, net . . . . .                                                                                                                                                                                   |               |                          | <b>4</b>      |                    |             |
|                                    | <b>5</b>                                                                                                                             | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |               | 2,026,035                | <b>5</b>      | 2,574,646          |             |
|                                    | <b>6</b>                                                                                                                             | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .                                                          |               |                          | <b>6</b>      |                    |             |
|                                    | <b>7</b>                                                                                                                             | Notes and loans receivable, net . . . . .                                                                                                                                                                            |               | 11,366,384               | <b>7</b>      | 10,503,084         |             |
|                                    | <b>8</b>                                                                                                                             | Inventories for sale or use . . . . .                                                                                                                                                                                |               | 124,338                  | <b>8</b>      | 452,044            |             |
|                                    | <b>9</b>                                                                                                                             | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                      |               | 33,627,953               | <b>9</b>      | 27,670,221         |             |
|                                    | <b>10a</b>                                                                                                                           | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D                                                                                                                                  | <b>10a</b>    | 350,183,992              |               |                    |             |
|                                    | <b>b</b>                                                                                                                             | Less: accumulated depreciation                                                                                                                                                                                       | <b>10b</b>    | 140,969,925              | 235,415,297   | <b>10c</b>         | 209,214,067 |
|                                    | <b>11</b>                                                                                                                            | Investments—publicly traded securities . . . . .                                                                                                                                                                     |               | 39,514,017               | <b>11</b>     | 33,376,251         |             |
|                                    | <b>12</b>                                                                                                                            | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                         |               | 65,208,055               | <b>12</b>     | 74,765,403         |             |
|                                    | <b>13</b>                                                                                                                            | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                          |               |                          | <b>13</b>     |                    |             |
|                                    | <b>14</b>                                                                                                                            | Intangible assets . . . . .                                                                                                                                                                                          |               |                          | <b>14</b>     | 1,132,192          |             |
|                                    | <b>15</b>                                                                                                                            | Other assets. See Part IV, line 11 . . . . .                                                                                                                                                                         |               | 2,172,555,257            | <b>15</b>     | 2,344,640,756      |             |
| <b>16</b>                          | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .                                                           |                                                                                                                                                                                                                      | 2,579,413,759 | <b>16</b>                | 2,707,280,136 |                    |             |
| <b>Liabilities</b>                 | <b>17</b>                                                                                                                            | Accounts payable and accrued expenses . . . . .                                                                                                                                                                      |               | 97,553,903               | <b>17</b>     | 92,439,101         |             |
|                                    | <b>18</b>                                                                                                                            | Grants payable . . . . .                                                                                                                                                                                             |               |                          | <b>18</b>     |                    |             |
|                                    | <b>19</b>                                                                                                                            | Deferred revenue . . . . .                                                                                                                                                                                           |               | 2,000,000                | <b>19</b>     | 2,000,000          |             |
|                                    | <b>20</b>                                                                                                                            | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                |               |                          | <b>20</b>     |                    |             |
|                                    | <b>21</b>                                                                                                                            | Escrow or custodial account liability. Complete Part IV of Schedule D                                                                                                                                                |               |                          | <b>21</b>     |                    |             |
|                                    | <b>22</b>                                                                                                                            | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |               |                          | <b>22</b>     |                    |             |
|                                    | <b>23</b>                                                                                                                            | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                             |               | 7,025,918                | <b>23</b>     | 5,449,595          |             |
|                                    | <b>24</b>                                                                                                                            | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                               |               |                          | <b>24</b>     |                    |             |
|                                    | <b>25</b>                                                                                                                            | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D                                              |               | 127,855,232              | <b>25</b>     | 182,424,945        |             |
|                                    | <b>26</b>                                                                                                                            | <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                          |               | 234,435,053              | <b>26</b>     | 282,313,641        |             |
| <b>Net Assets or Fund Balances</b> | <b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b> |                                                                                                                                                                                                                      |               |                          |               |                    |             |
|                                    | <b>27</b>                                                                                                                            | Net assets without donor restrictions . . . . .                                                                                                                                                                      |               | 2,324,638,221            | <b>27</b>     | 2,404,159,784      |             |
|                                    | <b>28</b>                                                                                                                            | Net assets with donor restrictions . . . . .                                                                                                                                                                         |               | 20,340,485               | <b>28</b>     | 20,806,711         |             |
|                                    | <b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>          |                                                                                                                                                                                                                      |               |                          |               |                    |             |
|                                    | <b>29</b>                                                                                                                            | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                         |               |                          | <b>29</b>     |                    |             |
|                                    | <b>30</b>                                                                                                                            | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                            |               |                          | <b>30</b>     |                    |             |
|                                    | <b>31</b>                                                                                                                            | Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                     |               |                          | <b>31</b>     |                    |             |
|                                    | <b>32</b>                                                                                                                            | <b>Total net assets or fund balances</b> . . . . .                                                                                                                                                                   |               | 2,344,978,706            | <b>32</b>     | 2,424,966,495      |             |
| <b>33</b>                          | <b>Total liabilities and net assets/fund balances</b> . . . . .                                                                      |                                                                                                                                                                                                                      | 2,579,413,759 | <b>33</b>                | 2,707,280,136 |                    |             |

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

|           |                                                                                                                |           |               |
|-----------|----------------------------------------------------------------------------------------------------------------|-----------|---------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                      | <b>1</b>  | 428,415,348   |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                       | <b>2</b>  | 346,524,937   |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1                                                             | <b>3</b>  | 81,890,411    |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | <b>4</b>  | 2,344,978,706 |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                   | <b>5</b>  | 799,318       |
| <b>6</b>  | Donated services and use of facilities                                                                         | <b>6</b>  |               |
| <b>7</b>  | Investment expenses                                                                                            | <b>7</b>  |               |
| <b>8</b>  | Prior period adjustments                                                                                       | <b>8</b>  |               |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)                                           | <b>9</b>  | -2,701,940    |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 2,424,966,495 |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

|                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.                                                                                                                                        |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | Yes |    |
| <b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.                                                                     | Yes |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                  |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.                                                                                                                                                                                                      |     |    |

# Additional Data

**Software ID:**  
**Software Version:**  
**EIN:** 34-1517671  
**Name:** PROMEDICA HEALTH SYSTEM INC

Form 990 (2019)

**Form 990, Part III, Line 4a:**

PROMEDICA HEALTH SYSTEM, INC. (PHS) IS AN OHIO NOT-FOR-PROFIT CORPORATION WHICH SERVES AS A HOLDING COMPANY FOR SEVERAL CORPORATIONS IN A SYSTEM THAT PROVIDES VARIOUS TYPES OF HEALTHCARE SERVICES. PHS PROVIDES MANAGEMENT SERVICES AND SUPPORT TO ALL ENTITIES WITHIN PROMEDICA HEALTH SYSTEM, INC. - SEE SCHEDULE O.

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| RANDALL OOSTRA<br>.....<br>PHS PRES. & CEO, EX OFFICIO                                                                                        | 40.00<br>.....<br>21.00                                                                    | X                                                                                                         |                       | X       |              |                              |        | 3,848,858                                                             | 0                                                                          | 938,751                                                                                       |
| ROBERT W LACLAIR<br>.....<br>CHAIRMAN                                                                                                         | 1.00<br>.....<br>10.00                                                                     | X                                                                                                         |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| EMMETT T BOYLE JR MD<br>.....<br>EX OFFICIO                                                                                                   | 1.00<br>.....<br>46.00                                                                     | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 585,938                                                                    | 27,531                                                                                        |
| STEPHANIE M COLE MD<br>.....<br>TRUSTEE                                                                                                       | 1.00<br>.....<br>41.00                                                                     | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 553,566                                                                    | 26,205                                                                                        |
| PRAVEEN K TAMIRISA MD<br>.....<br>TRUSTEE                                                                                                     | 1.00<br>.....<br>40.00                                                                     | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 354,359                                                                    | 17,591                                                                                        |
| MARY ELLEN K PIZZA MD<br>.....<br>TRUSTEE                                                                                                     | 1.00<br>.....<br>40.00                                                                     | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 187,990                                                                    | 1,806                                                                                         |
| ANN M HUSTON<br>.....<br>TRUSTEE                                                                                                              | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| BRIAN KENNEDY<br>.....<br>TRUSTEE                                                                                                             | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| DANIEL FARRELL<br>.....<br>EX OFFICIO                                                                                                         | 1.00<br>.....<br>1.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| DAVID SNAVELY<br>.....<br>EX OFFICIO                                                                                                          | 1.00<br>.....<br>6.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| ELIZABETH BRADY<br>.....<br>EX OFFICIO                                                                                                        | 1.00<br>.....<br>1.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| EMORY SCHMIDT<br>.....<br>EX OFFICIO                                                                                                          | 1.00<br>.....<br>6.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| EVON EBEID<br>.....<br>TRUSTEE                                                                                                                | 1.00<br>.....<br>6.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| HUSSIEN SHOUSER<br>.....<br>TRUSTEE                                                                                                           | 1.00<br>.....<br>6.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| JAMES A HOFFMAN<br>.....<br>EX OFFICIO                                                                                                        | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| JAMES F WHITE JR<br>.....<br>EX OFFICIO                                                                                                       | 1.00<br>.....<br>2.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| KAREN S CALENDER RN<br>.....<br>EX OFFICIO                                                                                                    | 1.00<br>.....<br>2.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| KEVIN J SAUDER<br>.....<br>EX OFFICIO                                                                                                         | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| KURT L DARROW<br>.....<br>EX OFFICIO                                                                                                          | 1.00<br>.....<br>2.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| LARRY PETERSON<br>.....<br>EX OFFICIO                                                                                                         | 1.00<br>.....<br>1.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| LESLIE CHAPMAN<br>.....<br>TRUSTEE                                                                                                            | 1.00<br>.....<br>7.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| LISA A MCDUFFIE MSSA LISW-S<br>.....<br>TRUSTEE                                                                                               | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| LISA HAWKER<br>.....<br>EX OFFICIO                                                                                                            | 1.00<br>.....<br>8.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| MARCY BROWN<br>.....<br>TRUSTEE                                                                                                               | 1.00<br>.....<br>8.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| MERCEDES T KERR<br>.....<br>TRUSTEE                                                                                                           | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| MICHAEL HYLANT<br>.....<br>TRUSTEE                                                                                                            | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| MICHAEL MCMURRAY<br>.....<br>TRUSTEE                                                                                                          | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| NANCY KABAT<br>.....<br>EX OFFICIO                                                                                                            | 1.00<br>.....<br>8.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| PATRICK BOWE<br>.....<br>TRUSTEE                                                                                                              | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| PAUL JOHN FENTON MD<br>.....<br>TRUSTEE                                                                                                       | 1.00<br>.....<br>0.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |



**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| SHANKHA MITRA<br>.....<br>TRUSTEE                             | 1.00<br>.....<br>1.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| STEPHEN H STAELIN<br>.....<br>EX OFFICIO                      | 1.00<br>.....<br>8.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| THOMAS J WINSTON<br>.....<br>EX OFFICIO                       | 1.00<br>.....<br>1.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| WILLIAM MCDONNELL<br>.....<br>TRUSTEE                         | 1.00<br>.....<br>8.00                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| STEVEN M CAVANAUGH<br>.....<br>TREASURER (BEG 06/03/19)       | 1.00<br>.....<br>60.00                                                                     |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 2,049,453                                                                  | 6,413                                                                                         |
| JEFFREY KUHN<br>.....<br>SECRETARY                            | 40.00<br>.....<br>21.00                                                                    |                                                                                                           |                       | X       |              |                              |        | 1,542,825                                                             | 0                                                                          | 255,983                                                                                       |
| MICHAEL BROWNING<br>.....<br>TREASURER (THRU 06/03/19)        | 40.00<br>.....<br>21.00                                                                    |                                                                                                           |                       | X       |              |                              |        | 1,216,014                                                             | 0                                                                          | 3,813                                                                                         |
| LEE W HAMMERLING MD<br>.....<br>CHIEF ACADEMIC OFFICER, PRES. | 40.00<br>.....<br>4.00                                                                     |                                                                                                           |                       |         | X            |                              |        | 2,031,816                                                             | 0                                                                          | 323,226                                                                                       |
| KAREN STRAUSS<br>.....<br>CHIEF OPERATING OFFICER             | 40.00<br>.....<br>3.00                                                                     |                                                                                                           |                       |         | X            |                              |        | 1,784,023                                                             | 0                                                                          | 211,595                                                                                       |
| KEVIN C WEBB PHD<br>.....<br>CHIEF ACUTE & POST ACUTE OFF     | 40.00<br>.....<br>15.00                                                                    |                                                                                                           |                       |         | X            |                              |        | 1,375,143                                                             | 0                                                                          | 235,820                                                                                       |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| LORI JOHNSTON<br>.....<br>PRES, PROMEDICA INSURANCE COR                                                                                       | 40.00<br>.....<br>1.00                                                                     |                                                                                                           |                       |         | X            |                              |        | 1,239,710                                                             | 0                                                                          | 205,565                                                                                       |
| ROBIN WHITNEY<br>.....<br>CHIEF STRATEGIC PLANNING & REAL ESTATE                                                                              | 40.00<br>.....<br>3.00                                                                     |                                                                                                           |                       |         | X            |                              |        | 443,791                                                               | 0                                                                          | 35,067                                                                                        |
| LESLIE THOMPSON<br>.....<br>CHIEF HUMAN RESOURCE OFFICER                                                                                      | 40.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         | X            |                              |        | 400,930                                                               | 0                                                                          | 35,515                                                                                        |
| HOLLY BRISTOLL<br>.....<br>CHIEF INT OFFICER ACADEMIC AFF                                                                                     | 40.00<br>.....<br>2.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 781,586                                                               | 0                                                                          | 160,719                                                                                       |
| DANIEL K CASSAVAR MD<br>.....<br>PHYSICIAN                                                                                                    | 40.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 676,200                                                               | 0                                                                          | 22,618                                                                                        |
| KENT BISHOP<br>.....<br>CMO PROMEDICA PHYSICIANS AND ACUTE CARE                                                                               | 40.00<br>.....<br>2.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 593,064                                                               | 20,842                                                                     | 35,108                                                                                        |
| JOHN RANDOLPH<br>.....<br>CHIEF INFO OFFICER                                                                                                  | 40.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 610,700                                                               | 0                                                                          | 17,249                                                                                        |
| NEERAJ K KANWAL MD<br>.....<br>SR VP, INPT & RETAIL PHARMACY                                                                                  | 40.00<br>.....<br>2.00                                                                     |                                                                                                           |                       |         |              | X                            |        | 524,931                                                               | 0                                                                          | 40,223                                                                                        |
| GARY W AKENBERGER<br>.....<br>FORMER OFFICER                                                                                                  | 0.00<br>.....<br>49.00                                                                     |                                                                                                           |                       |         |              |                              | X      | 450,803                                                               | 0                                                                          | 44,563                                                                                        |
| ALAN M SATTLER<br>.....<br>FORMER OFFICER                                                                                                     | 40.00<br>.....<br>0.00                                                                     |                                                                                                           |                       |         |              |                              | X      | 347,990                                                               | 0                                                                          | 44,375                                                                                        |

SCHEDULE A  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
PROMEDICA HEALTH SYSTEM INC

Employer identification number  
34-1517671

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☒ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☒ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations . . . . . 17
- g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                    |          |                                                                                | Yes                                                         | No |                                                   |                                                 |
| See Additional Data Table          |          |                                                                                |                                                             |    |                                                   |                                                 |
| Total                              | 17       |                                                                                |                                                             |    | 0                                                 | 0                                               |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

|                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |          |          |          |          |           |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Section A. Public Support                           |                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |          |          |          |          |           |
|                                                     | Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                                                                                                                                                                                                                                                              | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1                                                   | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .                                                                                                                                                                                                                                                                                                                                       |          |          |          |          |          |           |
| 2                                                   | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .                                                                                                                                                                                                                                                                                                                                        |          |          |          |          |          |           |
| 3                                                   | The value of services or facilities furnished by a governmental unit to the organization without charge..                                                                                                                                                                                                                                                                                                                                     |          |          |          |          |          |           |
| 4                                                   | <b>Total.</b> Add lines 1 through 3                                                                                                                                                                                                                                                                                                                                                                                                           |          |          |          |          |          |           |
| 5                                                   | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .                                                                                                                                                                                                                                      |          |          |          |          |          |           |
| 6                                                   | <b>Public support.</b> Subtract line 5 from line 4.                                                                                                                                                                                                                                                                                                                                                                                           |          |          |          |          |          |           |
| Section B. Total Support                            |                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |          |          |          |          |           |
|                                                     | Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                                                                                                                                                                                                                                                              | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7                                                   | Amounts from line 4. . .                                                                                                                                                                                                                                                                                                                                                                                                                      |          |          |          |          |          |           |
| 8                                                   | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . .                                                                                                                                                                                                                                                                                                         |          |          |          |          |          |           |
| 9                                                   | Net income from unrelated business activities, whether or not the business is regularly carried on. .                                                                                                                                                                                                                                                                                                                                         |          |          |          |          |          |           |
| 10                                                  | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .                                                                                                                                                                                                                                                                                                                                          |          |          |          |          |          |           |
| 11                                                  | <b>Total support.</b> Add lines 7 through 10                                                                                                                                                                                                                                                                                                                                                                                                  |          |          |          |          |          |           |
| 12                                                  | Gross receipts from related activities, etc. (see instructions) . . . . .                                                                                                                                                                                                                                                                                                                                                                     |          |          |          |          | 12       |           |
| 13                                                  | <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                                                              |          |          |          |          |          |           |
| Section C. Computation of Public Support Percentage |                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |          |          |          |          |           |
| 14                                                  | Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) . . . . .                                                                                                                                                                                                                                                                                                                                              |          |          |          |          | 14       |           |
| 15                                                  | Public support percentage for 2018 Schedule A, Part II, line 14 . . . . .                                                                                                                                                                                                                                                                                                                                                                     |          |          |          |          | 15       |           |
| 16a                                                 | <b>33 1/3% support test—2019.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                             |          |          |          |          |          |           |
| b                                                   | <b>33 1/3% support test—2018.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                        |          |          |          |          |          |           |
| 17a                                                 | <b>10%-facts-and-circumstances test—2019.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/>      |          |          |          |          |          |           |
| b                                                   | <b>10%-facts-and-circumstances test—2018.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ <input type="checkbox"/> |          |          |          |          |          |           |
| 18                                                  | <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ <input type="checkbox"/>                                                                                                                                                                                                                                                                |          |          |          |          |          |           |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .                                                                     |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .                                                                   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .                                                                     |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.          |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b. .                                                                                                                                                   |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)                                                                                                                          |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                                                                     | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6. . .                                                                                                                                                                                                    |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .                                                                                         |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.                                                                                                                    |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b.                                                                                                                                                                                                      |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.                                                                                               |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .                                                                                                                        |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . .                                                                                                                                                                         |          |          |          |          |          |           |
| <b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . ► <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                            |           |  |
|------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>15</b> Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f)) . . . . . | <b>15</b> |  |
| <b>16</b> Public support percentage from 2018 Schedule A, Part III, line 15 . . . . .                      | <b>16</b> |  |

**Section D. Computation of Investment Income Percentage**

|                                                                                                                        |           |  |
|------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>17</b> Investment income percentage for <b>2019</b> (line 10c, column (f) divided by line 13, column (f)) . . . . . | <b>17</b> |  |
| <b>18</b> Investment income percentage from <b>2018</b> Schedule A, Part III, line 17 . . . . .                        | <b>18</b> |  |

**19a 33 1/3% support tests—2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ► ☐

**b 33 1/3% support tests—2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ► ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . ► ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>                                                                                                                                                                                                                |     |    |
| <b>1</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>                                                                                                                                                                                                                                             |     | No |
| <b>2</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                                                              |     | No |
| <b>3a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     | No |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>                                                                                                                                                                                                                                                           |     |    |
| <b>3b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>                                                                                                                                                                                                                                                                                                    |     |    |
| <b>3c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                |     | No |
| <b>4a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     | No |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>                                                                                                                                                                                                        |     |    |
| <b>4b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>                                                                                                                                                                           |     |    |
| <b>4c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     | No |
| <b>5a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     | No |
| <b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>5b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                                |     |    |
| <b>5c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                          |     | No |
| <b>6</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>                                                                                                                                                                                              |     | No |
| <b>7</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>                                                                                                                                                                                                                                                                                                                                                     |     | No |
| <b>8</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                      |     | No |
| <b>9a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     | No |
| <b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>9b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     | No |
| <b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                               |     | No |
| <b>9c</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     | No |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>                                                                                                                                                                                                                                                     |     | No |
| <b>10a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     | No |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>                                                                                                                                                                                                                                                                                                                                                          |     |    |
| <b>10b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |

Part IV

Supporting Organizations (continued)

|                                                                                                                                                                              | Yes        | No        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?                                                                            |            |           |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |            |           |
| <b>b</b> A family member of a person described in (a) above?                                                                                                                 |            |           |
| <b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in <b>Part VI</b>.</i>                                 |            |           |
|                                                                                                                                                                              | <b>11a</b> | <b>No</b> |
|                                                                                                                                                                              | <b>11b</b> | <b>No</b> |
|                                                                                                                                                                              | <b>11c</b> | <b>No</b> |

Section B. Type I Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Yes      | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----|
| <b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |          |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>1</b> |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>                                                                                                                                                                                                                                                                              |          |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>2</b> |    |

Section C. Type II Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                             | Yes      | No        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----------|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |          |           |
|                                                                                                                                                                                                                                                                                                                                                                                             | <b>1</b> | <b>No</b> |

Section D. All Type III Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes      | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |          |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1</b> |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).</i>                                                                                                               |          |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>2</b> |    |
| <b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.</i>                                                                                   |          |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>3</b> |    |

Section E. Type III Functionally-Integrated Supporting Organizations

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |           |            |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------|-----------|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> ):                                                                                                                                                                                                                                                                                                                                                                                            |           |            |           |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.                                                                                                                                                                                                                                                                                                                                                                                                                                |           |            |           |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.                                                                                                                                                                                                                                                                                                                                                                                                         |           |            |           |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)                                                                                                                                                                                                                                                                                                                                                                        |           |            |           |
| <b>2</b> Activities Test. <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |           |            |           |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |           | <b>Yes</b> | <b>No</b> |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>2a</b> |            |           |
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>                                                                                                                              |           |            |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>2b</b> |            |           |
| <b>3</b> Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |           |            |           |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                                |           |            |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>3a</b> |            |           |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.</i>                                                                                                                                                                                                                                                                                    |           |            |           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>3b</b> |            |           |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1

☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income  |                                                                                                                                                                                                          | (A) Prior Year | (B) Current Year<br>(optional) |
|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------|
| 1                                | Net short-term capital gain                                                                                                                                                                              | 1              |                                |
| 2                                | Recoveries of prior-year distributions                                                                                                                                                                   | 2              |                                |
| 3                                | Other gross income (see instructions)                                                                                                                                                                    | 3              |                                |
| 4                                | Add lines 1 through 3                                                                                                                                                                                    | 4              |                                |
| 5                                | Depreciation and depletion                                                                                                                                                                               | 5              |                                |
| 6                                | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                                |
| 7                                | Other expenses (see instructions)                                                                                                                                                                        | 7              |                                |
| 8                                | <b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)                                                                                                                                       | 8              |                                |
| Section B - Minimum Asset Amount |                                                                                                                                                                                                          | (A) Prior Year | (B) Current Year<br>(optional) |
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):                                                                          | 1              |                                |
| a                                | Average monthly value of securities                                                                                                                                                                      | 1a             |                                |
| b                                | Average monthly cash balances                                                                                                                                                                            | 1b             |                                |
| c                                | Fair market value of other non-exempt-use assets                                                                                                                                                         | 1c             |                                |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)                                                                                                                                                                  | 1d             |                                |
| e                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):                                                                                                                    |                |                                |
| 2                                | Acquisition indebtedness applicable to non-exempt use assets                                                                                                                                             | 2              |                                |
| 3                                | Subtract line 2 from line 1d                                                                                                                                                                             | 3              |                                |
| 4                                | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                                                                                                          | 4              |                                |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)                                                                                                                                         | 5              |                                |
| 6                                | Multiply line 5 by .035                                                                                                                                                                                  | 6              |                                |
| 7                                | Recoveries of prior-year distributions                                                                                                                                                                   | 7              |                                |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)                                                                                                                                                       | 8              |                                |
| Section C - Distributable Amount |                                                                                                                                                                                                          |                | Current Year                   |
| 1                                | Adjusted net income for prior year (from Section A, line 8, Column A)                                                                                                                                    | 1              |                                |
| 2                                | Enter 85% of line 1                                                                                                                                                                                      | 2              |                                |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, Column A)                                                                                                                                   | 3              |                                |
| 4                                | Enter greater of line 2 or line 3                                                                                                                                                                        | 4              |                                |
| 5                                | Income tax imposed in prior year                                                                                                                                                                         | 5              |                                |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)                                                                             | 6              |                                |
| 7                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)                                 |                |                                |



Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions                                                                                                                   | Current Year |
|---------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes                                                                     |              |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity     |              |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations                                                     |              |
| 4 Amounts paid to acquire exempt-use assets                                                                                                 |              |
| 5 Qualified set-aside amounts (prior IRS approval required)                                                                                 |              |
| 6 Other distributions (describe in Part VI). See instructions                                                                               |              |
| 7 Total annual distributions. Add lines 1 through 6.                                                                                        |              |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions |              |
| 9 Distributable amount for 2019 from Section C, line 6                                                                                      |              |
| 10 Line 8 amount divided by Line 9 amount                                                                                                   |              |

| Section E - Distribution Allocations<br>(see instructions)                                                                                                                      | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| 1 Distributable amount for 2019 from Section C, line 6                                                                                                                          |                             |                                        |                                           |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.                                                       |                             |                                        |                                           |
| 3 Excess distributions carryover, if any, to 2019:                                                                                                                              |                             |                                        |                                           |
| a From 2014. . . . .                                                                                                                                                            |                             |                                        |                                           |
| b From 2015. . . . .                                                                                                                                                            |                             |                                        |                                           |
| c From 2016. . . . .                                                                                                                                                            |                             |                                        |                                           |
| d From 2017. . . . .                                                                                                                                                            |                             |                                        |                                           |
| e From 2018. . . . .                                                                                                                                                            |                             |                                        |                                           |
| f Total of lines 3a through e                                                                                                                                                   |                             |                                        |                                           |
| g Applied to underdistributions of prior years                                                                                                                                  |                             |                                        |                                           |
| h Applied to 2019 distributable amount                                                                                                                                          |                             |                                        |                                           |
| i Carryover from 2014 not applied (see instructions)                                                                                                                            |                             |                                        |                                           |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f.                                                                                                                             |                             |                                        |                                           |
| 4 Distributions for 2019 from Section D, line 7:                                                                                                                                |                             |                                        |                                           |
| \$                                                                                                                                                                              |                             |                                        |                                           |
| a Applied to underdistributions of prior years                                                                                                                                  |                             |                                        |                                           |
| b Applied to 2019 distributable amount                                                                                                                                          |                             |                                        |                                           |
| c Remainder. Subtract lines 4a and 4b from 4.                                                                                                                                   |                             |                                        |                                           |
| 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. |                             |                                        |                                           |
| 6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.                        |                             |                                        |                                           |
| 7 Excess distributions carryover to 2020. Add lines 3j and 4c.                                                                                                                  |                             |                                        |                                           |
| 8 Breakdown of line 7:                                                                                                                                                          |                             |                                        |                                           |
| a Excess from 2015. . . . .                                                                                                                                                     |                             |                                        |                                           |
| b Excess from 2016. . . . .                                                                                                                                                     |                             |                                        |                                           |
| c Excess from 2017. . . . .                                                                                                                                                     |                             |                                        |                                           |
| d Excess from 2018. . . . .                                                                                                                                                     |                             |                                        |                                           |
| e Excess from 2019. . . . .                                                                                                                                                     |                             |                                        |                                           |

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

| Facts And Circumstances Test |
|------------------------------|
|                              |

**990 Schedule A, Supplemental Information**

| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                 |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART IV, SECTION A, LINE 1: | PROMEDICA HEALTH SYSTEM, INC. (34-1517671) AFFILIATES DESIGNATED BY CLASS AND PURPOSE LISTED IN SCHEDULE R, PART II THAT ARE ORGANIZATIONS DESCRIBED IN INTERNAL REVENUE CODE SECTION 501(C)(3) THAT ARE NOT PRIVATE FOUNDATIONS BECAUSE THEY ARE DESCRIBED IN CODE SECTION 509(A)(1) OR SECTION 509(A)(2). |

**990 Schedule A, Supplemental Information**

| Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART IV, SECTION C, LINE 1 | <p>PROMEDICA HEALTH SYSTEM, INC. (PHS) IS THE PARENT OF AN INTEGRATED HEALTH CARE DELIVERY NETWORK MADE UP OF AN AFFILIATED GROUP OF EXEMPT ORGANIZATIONS WHICH INCLUDES HOSPITALS, HEALTH CARE PROVIDERS, CONTINUING CARE SERVICES, SPECIALIZED HEALTH SERVICES, ENTITIES PROVIDING SUPPORT SERVICES, AND FOUNDATIONS. PHS PROVIDES OVERALL DIRECTION, MANAGEMENT, AND CONTROL TO ITS FIRST TIER SUBSIDIARIES, INCLUDING PROMEDICA INDEMNITY CORPORATION, AND INDIRECTLY THROUGH ITS FIRST TIER SUBSIDIARIES, TO ALL AFFILIATED SECOND TIER SUBSIDIARIES OF EACH FIRST TIER SUBSIDIARY. THE ACTIVITIES OF PHS SUPPORT THE EXEMPT PURPOSES OF THE AFFILIATED ORGANIZATIONS IN THE PHS NETWORK AND ENHANCE AND IMPROVE THE DELIVERY OF EFFECTIVE HEALTH CARE SERVICES TO THE COMMUNITIES SERVED BY THE PHS NETWORK. CONTROL AND MANAGEMENT EFFECTIVELY IS VESTED IN THE SAME PERSONS THAT CONTROL AND MANAGE ALL SUBSIDIARY ORGANIZATIONS THROUGH RESERVED POWERS. PHS HAS RESERVED POWERS IN EACH SUBSIDIARY'S CODE OF REGULATIONS OR BYLAWS ALONG WITH THE RIGHT TO APPROVE CERTAIN ACTIONS OF EACH SUBSIDIARY'S BOARD OF TRUSTEES. THE FIRST TIER SUBSIDIARIES HAVE IN TURN RESERVED SIMILAR POWERS OVER THE SECOND TIER SUBSIDIARIES TO INTEGRATE OVERALL DIRECTION, MANAGEMENT, AND CONTROL. THE RESERVED POWERS AND OVERALL SYSTEM CONTROL ENSURE THAT PHS WILL BE RESPONSIVE TO THE NEEDS OF EACH SUPPORTED ORGANIZATION. PHS IS AN INTEGRAL PART OF THE PHS NETWORK. PHS QUALIFIES AS A TYPE II SUPPORTING ORGANIZATION BECAUSE IT IS SUPERVISED AND CONTROLLED IN CONNECTION WITH ALL ORGANIZATIONS THAT ARE EXEMPT AFFILIATED MEMBERS OF PHS. COMMON SUPERVISION AND CONTROL ARE SHARED THROUGH THE STRUCTURAL RELATIONSHIP OF PHS. THERE HAS ALSO BEEN A HISTORIC AND CONTINUING RELATIONSHIP BETWEEN PHS ITS SUPPORTED ORGANIZATIONS AND A SUBSTANTIAL IDENTITY OF INTERESTS BETWEEN THE ORGANIZATIONS AS A RESULT OF THIS RELATIONSHIP SUPPORTING COMMON CONTROL CONSISTENT WITH TYPE II SUPPORTING ORGANIZATION CLASSIFICATION. PHS HAS MAINTAINED, AND WILL CONTINUE TO MAINTAIN, A SIGNIFICANT INVOLVEMENT IN EACH SUPPORTED ORGANIZATION'S OPERATIONS.</p> |

## Additional Data

**Software ID:****Software Version:**

**EIN:** 34-1517671

**Name:** PROMEDICA HEALTH SYSTEM INC

**Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s).**

[illegible]

**Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s).**

| (i)Name of supported organization | (ii)EIN | (iii)<br>Type of organization<br>(described on lines 1-9 above (see instructions)) | (iv)<br>Is the organization listed in your governing document? |    | (v)<br>Amount of monetary support (see instructions) | (vi)<br>Amount of other support (see instructions) |
|-----------------------------------|---------|------------------------------------------------------------------------------------|----------------------------------------------------------------|----|------------------------------------------------------|----------------------------------------------------|
|                                   |         |                                                                                    | Yes                                                            | No |                                                      |                                                    |
|                                   |         |                                                                                    |                                                                |    |                                                      |                                                    |
|                                   |         |                                                                                    |                                                                |    |                                                      |                                                    |
|                                   |         |                                                                                    |                                                                |    |                                                      |                                                    |

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

**For Organizations Exempt From Income Tax Under section 501(c) and section 527**

▶**Complete if the organization is described below.** ▶**Attach to Form 990 or Form 990-EZ.**  
▶**Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2019**

**Open to Public Inspection**

**If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|                                                         |                                              |
|---------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>PROMEDICA HEALTH SYSTEM INC | Employer identification number<br>34-1517671 |
|---------------------------------------------------------|----------------------------------------------|

**Part I-A**

**Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

|          |                                                                                                                                                                               |      |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
| <b>1</b> | Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") |      |
| <b>2</b> | Political campaign activity expenditures (see instructions)                                                                                                                   | ▶ \$ |
| <b>3</b> | Volunteer hours for political campaign activities (see instructions)                                                                                                          |      |

**Part I-B**

**Complete if the organization is exempt under section 501(c)(3).**

|           |                                                                                         |                                                                        |
|-----------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| <b>1</b>  | Enter the amount of any excise tax incurred by the organization under section 4955      | ▶ \$                                                                   |
| <b>2</b>  | Enter the amount of any excise tax incurred by organization managers under section 4955 | ▶ \$                                                                   |
| <b>3</b>  | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   | <input type="checkbox"/> <b>Yes</b> <input type="checkbox"/> <b>No</b> |
| <b>4a</b> | Was a correction made?                                                                  | <input type="checkbox"/> <b>Yes</b> <input type="checkbox"/> <b>No</b> |
| <b>b</b>  | If "Yes," describe in Part IV.                                                          |                                                                        |

**Part I-C**

**Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

|          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                        |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| <b>1</b> | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                                                    | ▶ \$                                                                   |
| <b>2</b> | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                           | ▶ \$                                                                   |
| <b>3</b> | Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                                                                            | ▶ \$                                                                   |
| <b>4</b> | Did the filing organization file <b>Form 1120-POL</b> for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <input type="checkbox"/> <b>Yes</b> <input type="checkbox"/> <b>No</b> |
| <b>5</b> | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. |                                                                        |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. |
|----------|-------------|---------|-----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| 1        |             |         |                                                                       |                                                                                                                                              |
| 2        |             |         |                                                                       |                                                                                                                                              |
| 3        |             |         |                                                                       |                                                                                                                                              |
| 4        |             |         |                                                                       |                                                                                                                                              |
| 5        |             |         |                                                                       |                                                                                                                                              |
| 6        |             |         |                                                                       |                                                                                                                                              |

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

| <b>Limits on Lobbying Expenditures</b><br>(The term "expenditures" means amounts paid or incurred.)                                                              | (a) Filing organization's totals                                       | (b) Affiliated group totals |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) .....                                                                   |                                                                        |                             |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....                                                                     |                                                                        |                             |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....                                                                                                 |                                                                        |                             |
| <b>d</b> Other exempt purpose expenditures .....                                                                                                                 |                                                                        |                             |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....                                                                                           |                                                                        |                             |
| <b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.                                                                  |                                                                        |                             |
| <b>If the amount on line 1e, column (a) or (b) is:</b>                                                                                                           | <b>The lobbying nontaxable amount is:</b>                              |                             |
| Not over \$500,000                                                                                                                                               | 20% of the amount on line 1e.                                          |                             |
| Over \$500,000 but not over \$1,000,000                                                                                                                          | \$100,000 plus 15% of the excess over \$500,000.                       |                             |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                        | \$175,000 plus 10% of the excess over \$1,000,000.                     |                             |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                       | \$225,000 plus 5% of the excess over \$1,500,000.                      |                             |
| Over \$17,000,000                                                                                                                                                | \$1,000,000.                                                           |                             |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....                                                                                               |                                                                        |                             |
| <b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....                                                                                         |                                                                        |                             |
| <b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....                                                                                         |                                                                        |                             |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ..... | <input type="checkbox"/> <b>Yes</b> <input type="checkbox"/> <b>No</b> |                             |

**4-Year Averaging Period Under Section 501(h)**  
**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)**

| Lobbying Expenditures During 4-Year Averaging Period                |          |          |          |          |           |
|---------------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                         | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                                |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures                                |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount                               |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures                           |          |          |          |          |           |

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

|           |                                                                                                                                                                                                                               | (a) |    | (b)     |
|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|---------|
|           |                                                                                                                                                                                                                               | Yes | No | Amount  |
| <b>1</b>  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |         |
| <b>a</b>  | Volunteers? .....                                                                                                                                                                                                             |     | No |         |
| <b>b</b>  | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? .....                                                                                                                            |     | No |         |
| <b>c</b>  | Media advertisements? .....                                                                                                                                                                                                   |     | No |         |
| <b>d</b>  | Mailings to members, legislators, or the public? .....                                                                                                                                                                        |     | No |         |
| <b>e</b>  | Publications, or published or broadcast statements? .....                                                                                                                                                                     |     | No |         |
| <b>f</b>  | Grants to other organizations for lobbying purposes? .....                                                                                                                                                                    | Yes |    | 143,860 |
| <b>g</b>  | Direct contact with legislators, their staffs, government officials, or a legislative body? .....                                                                                                                             |     | No |         |
| <b>h</b>  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....                                                                                                                               |     | No |         |
| <b>i</b>  | Other activities? .....                                                                                                                                                                                                       |     | No |         |
| <b>j</b>  | Total. Add lines 1c through 1i .....                                                                                                                                                                                          |     |    | 143,860 |
| <b>2a</b> | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....                                                                                                                           |     | No |         |
| <b>b</b>  | If "Yes," enter the amount of any tax incurred under section 4912 .....                                                                                                                                                       |     |    |         |
| <b>c</b>  | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....                                                                                                                              |     |    |         |
| <b>d</b>  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....                                                                                                                            |     |    |         |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|                                                                                                                  | Yes      | No |
|------------------------------------------------------------------------------------------------------------------|----------|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....                      | <b>1</b> |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....                 | <b>2</b> |    |
| <b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year? ..... | <b>3</b> |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

|                                                                                                                                                                                                                                                           |           |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b> Dues, assessments and similar amounts from members .....                                                                                                                                                                                         | <b>1</b>  |  |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                       |           |  |
| <b>a</b> Current year .....                                                                                                                                                                                                                               | <b>2a</b> |  |
| <b>b</b> Carryover from last year .....                                                                                                                                                                                                                   | <b>2b</b> |  |
| <b>c</b> Total .....                                                                                                                                                                                                                                      | <b>2c</b> |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .                                                                                                                                                | <b>3</b>  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? ..... | <b>4</b>  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions) .....                                                                                                                                                                   | <b>5</b>  |  |

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference   | Explanation                                                                                                     |
|--------------------|-----------------------------------------------------------------------------------------------------------------|
| PART II-B, LINE 1: | PROMEDICA HEALTH SYSTEM, INC. PAID FEES TO STRATEGIC HEALTH CARE - A PORTION OF WHICH IS ALLOCABLE TO LOBBYING. |



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SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
PROMEDICA HEALTH SYSTEM INC

Employer identification number  
34-1517671

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|                                                     | (a) Donor advised funds | (b) Funds and other accounts |
|-----------------------------------------------------|-------------------------|------------------------------|
| 1 Total number at end of year . . . . .             |                         |                              |
| 2 Aggregate value of contributions to (during year) |                         |                              |
| 3 Aggregate value of grants from (during year)      |                         |                              |
| 4 Aggregate value at end of year . . . . .          |                         |                              |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .

☐ Yes ☐ No

Part II

Conservation Easements.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|                                                                                                                                                      | Held at the End of the Year |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| a Total number of conservation easements . . . . .                                                                                                   | 2a                          |
| b Total acreage restricted by conservation easements . . . . .                                                                                       | 2b                          |
| c Number of conservation easements on a certified historic structure included in (a) . . . . .                                                       | 2c                          |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . . | 2d                          |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

(ii) Assets included in Form 990, Part X . . . . . ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$

b Assets included in Form 990, Part X . . . . . ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule D (Form 990) 2019

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other .....

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance . . . . .

d

Additions during the year . . . . .

e

Distributions during the year . . . . .

f

Ending balance . . . . .

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|                                                            | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|------------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance . . . . .                     |                  |                |                    |                      |                     |
| b Contributions . . . . .                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses               |                  |                |                    |                      |                     |
| d Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| f Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| g End of year balance . . . . .                            |                  |                |                    |                      |                     |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶ .....

b

Permanent endowment ▶ .....

c

Temporarily restricted endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations . . . . .

(ii) related organizations . . . . .

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                   | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                         | 165,857                              | 15,511,470                      |                              | 15,677,327     |
| b Buildings . . . . .                                                                                     | 8,568,196                            | 71,729,698                      | 10,039,493                   | 70,258,401     |
| c Leasehold improvements                                                                                  |                                      | 3,884,460                       | 1,649,375                    | 2,235,085      |
| d Equipment . . . . .                                                                                     |                                      | 239,301,148                     | 128,314,360                  | 110,986,788    |
| e Other . . . . .                                                                                         |                                      | 11,023,163                      | 966,697                      | 10,056,466     |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶ |                                      |                                 |                              | 209,214,067    |

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| (1) Financial derivatives . . . . .                                     |                |                                                              |
| (2) Closely-held equity interests . . . . .                             |                |                                                              |
| (3) Other _____                                                         |                |                                                              |
| (A)                                                                     |                |                                                              |
| (B)                                                                     |                |                                                              |
| (C)                                                                     |                |                                                              |
| (D)                                                                     |                |                                                              |
| (E)                                                                     |                |                                                              |
| (F)                                                                     |                |                                                              |
| (G)                                                                     |                |                                                              |
| (H)                                                                     |                |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶    |                |                                                              |

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                       | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|---------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| (1)                                                                 |                |                                                              |
| (2)                                                                 |                |                                                              |
| (3)                                                                 |                |                                                              |
| (4)                                                                 |                |                                                              |
| (5)                                                                 |                |                                                              |
| (6)                                                                 |                |                                                              |
| (7)                                                                 |                |                                                              |
| (8)                                                                 |                |                                                              |
| (9)                                                                 |                |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶ |                |                                                              |

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description                                                               | (b) Book value |
|-------------------------------------------------------------------------------|----------------|
| (1) INVESTMENT IN AFFILIATES                                                  | 2,048,339,639  |
| (2) DUE FROM AFFILIATES                                                       | 184,508,745    |
| (3) OTHER SEGREGATED INVESTMENTS                                              | 139,831        |
| (4) OTHER NON-CURRENT ASSETS                                                  | 35,546,552     |
| (5) OTHER RECEIVABLES                                                         | 9,581,106      |
| (6) BENEFICIAL INTEREST IN FOUNDATION                                         | 20,820,923     |
| (7) DEFERRED COMPENSATION                                                     | 45,703,960     |
| (8)                                                                           |                |
| (9)                                                                           |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) . . . . . ▶ | 2,344,640,756  |

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| (a) Description of liability                                        | (b) Book value |
|---------------------------------------------------------------------|----------------|
| (1) Federal income taxes                                            |                |
| (6)                                                                 |                |
| (7)                                                                 |                |
| (8)                                                                 |                |
| (9)                                                                 |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶ | 182,424,945    |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                          |           |           |  |
|----------|----------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                       |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                                      |           |           |  |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .                                                   | <b>2a</b> |           |  |
| <b>b</b> | Donated services and use of facilities . . . . .                                                         | <b>2b</b> |           |  |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                                | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .                                                                 | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :                             |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .                                                                 | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              |           | <b>4c</b> |  |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . . |           | <b>5</b>  |  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                           |           |           |  |
|----------|-----------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                      |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:                                         |           |           |  |
| <b>a</b> | Donated services and use of facilities . . . . .                                                          | <b>2a</b> |           |  |
| <b>b</b> | Prior year adjustments . . . . .                                                                          | <b>2b</b> |           |  |
| <b>c</b> | Other losses . . . . .                                                                                    | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .                                                                  | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                           |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                      |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .                                                                  | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                               |           | <b>4c</b> |  |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . . |           | <b>5</b>  |  |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference | Explanation |  |
|------------------|-------------|--|
|------------------|-------------|--|

|                  |                                             |
|------------------|---------------------------------------------|
| <b>Part XIII</b> | <b>Supplemental Information (continued)</b> |
|------------------|---------------------------------------------|

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

SCHEDULE F  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization  
PROMEDICA HEALTH SYSTEM INC

Employer identification number  
34-1517671

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1

For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☐ Yes ☐ No

2

For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3

Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region                                           | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
|------------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| See Add'l Data                                       |                                     |                                                                            |                                                                                                                                                |                                                                                                        |                                                          |
|                                                      |                                     |                                                                            |                                                                                                                                                |                                                                                                        |                                                          |
|                                                      |                                     |                                                                            |                                                                                                                                                |                                                                                                        |                                                          |
|                                                      |                                     |                                                                            |                                                                                                                                                |                                                                                                        |                                                          |
|                                                      |                                     |                                                                            |                                                                                                                                                |                                                                                                        |                                                          |
|                                                      |                                     |                                                                            |                                                                                                                                                |                                                                                                        |                                                          |
| 3a Sub-total . . . . .                               | 0                                   | 0                                                                          |                                                                                                                                                |                                                                                                        | 62,710                                                   |
| b Total from continuation sheets to Part I . . . . . | 0                                   | 0                                                                          |                                                                                                                                                |                                                                                                        | 0                                                        |
| c Totals (add lines 3a and 3b)                       | 0                                   | 0                                                                          |                                                                                                                                                |                                                                                                        | 62,710                                                   |

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1</b> | <b>(a)</b> Name of organization | <b>(b)</b> IRS code section and EIN (if applicable) | <b>(c)</b> Region | <b>(d)</b> Purpose of grant | <b>(e)</b> Amount of cash grant | <b>(f)</b> Manner of cash disbursement | <b>(g)</b> Amount of noncash assistance | <b>(h)</b> Description of noncash assistance | <b>(i)</b> Method of valuation (book, FMV, appraisal, other) |
|----------|---------------------------------|-----------------------------------------------------|-------------------|-----------------------------|---------------------------------|----------------------------------------|-----------------------------------------|----------------------------------------------|--------------------------------------------------------------|
|          |                                 |                                                     |                   |                             |                                 |                                        |                                         |                                              |                                                              |
|          |                                 |                                                     |                   |                             |                                 |                                        |                                         |                                              |                                                              |
|          |                                 |                                                     |                   |                             |                                 |                                        |                                         |                                              |                                                              |
|          |                                 |                                                     |                   |                             |                                 |                                        |                                         |                                              |                                                              |

- 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ► \_\_\_\_\_
- 3 Enter total number of other organizations or entities . . . . . ► \_\_\_\_\_

|                 |                                                                                                                                                         |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Part III</b> | <b>Grants and Other Assistance to Individuals Outside the United States.</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 16. |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|

Part III can be duplicated if additional space is needed.

[illegible]



**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* . . . . . ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* . . . . . ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* . . . . . ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* . . . . . ☒ Yes ☐ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* . . . . . ☐ Yes ☒ No

**Part V** **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**990 Schedule F, Supplemental Information**

| Return<br>Reference | Explanation                                                                                     |
|---------------------|-------------------------------------------------------------------------------------------------|
| PART I, LINE 3:     | THE EXPENDITURES REPORTED IN COLUMN (F) WERE DETERMINED USING THE ACCRUAL METHOD OF ACCOUNTING. |

**990 Schedule F, Supplemental Information**

| Return Reference            | Explanation |
|-----------------------------|-------------|
| PART III ACCOUNTING METHOD: |             |

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 34-1517671

**Name:** PROMEDICA HEALTH SYSTEM INC

### Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region                | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|---------------------------|-------------------------------------|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------|
| EAST ASIA AND THE PACIFIC | 0                                   | 0                                           | UNRELATED TRADE OR BUSINESS                                                                                                    |                                                                                                    | 50,798                            |
| SOUTH ASIA                | 0                                   | 0                                           | UNRELATED TRADE OR BUSINESS                                                                                                    |                                                                                                    | 11,912                            |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I  
(Form 990)

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2019

Open to Public  
Inspection

Department of the  
Treasury  
Internal Revenue Service

Name of the organization

PROMEDICA HEALTH SYSTEM INC

Employer identification number

34-1517671

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|---------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|---------------------------------------|------------------------------------|
| (1) See Additional Data                            |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (2)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (3)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (4)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (5)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (6)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (7)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (8)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (9)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (10)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (11)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (12)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . 84

3 Enter total number of other organizations listed in the line 1 table . . . . . 6

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|----------------------------------|-------------------------------------------------------|---------------------------------------|
| (1)                             |                          |                          |                                  |                                                       |                                       |
| (2)                             |                          |                          |                                  |                                                       |                                       |
| (3)                             |                          |                          |                                  |                                                       |                                       |
| (4)                             |                          |                          |                                  |                                                       |                                       |
| (5)                             |                          |                          |                                  |                                                       |                                       |
| (6)                             |                          |                          |                                  |                                                       |                                       |
| (7)                             |                          |                          |                                  |                                                       |                                       |

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference | Explanation                                                                                                                                                                                                                                                                                             |
|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, LINE 2:  | AS THE PARENT COMPANY OF PROMEDICA HEALTH SYSTEM, INC. (PHS), CORPORATE TREASURY, WITH THE APPROVAL AND OVERSIGHT OF THE FINANCE COMMITTEE, ENSURES THAT FUNDS ARE DISTRIBUTED APPROPRIATELY ACCORDING TO PHS'S STRATEGIC BUSINESS PLAN AND CONSISTENT WITH CORPORATE TREASURY POLICIES AND PROCEDURES. |

Additional Data

Software ID:  
Software Version:  
EIN: 34-1517671  
Name: PROMEDICA HEALTH SYSTEM INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) Name and address of organization or government                | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|-------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| 577 FOUNDATION<br>577 E FRONT ST<br>PERRYSBURG, OH 43551          | 34-1591869 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| AARP FOUNDATION<br>601 E STREET NW A4-403<br>WASHINGTON, DC 20049 | 52-0794300 | 501(C)(3)                     | 9,522                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| ADRIAN COLLEGE<br>110 SOUTH MADISON<br>ADRIAN, MI 49221                                                        | 38-1357980 | 501(C)(3)                     | 10,800                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| ALZHEIMERS ASSOCIATION<br>2500 N REYNOLDS RD<br>TOLEDO, OH 43615                                               | 34-1423768 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| AMERICAN CANCER SOCIETY<br>135 CHESTERFIELD STE 100<br>MAUMEE, OH 43537                                        | 13-1788491 | 501(C)(3)                     | 22,500                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| AMERICAN HEART ASSOCIATION<br>7272 GREENVILLE AVE<br>DALLAS, TX 75231                                          | 13-5613797 | 501(C)(3)                     | 20,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| AMERICAN RED CROSS<br>PO BOX 73013<br>CHICAGO, IL 60673                                                        | 31-1352067 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| ARTS COMMISSION OF GREATER TOL<br>1838 PARKWOOD AVE<br>TOLEDO, OH 43604                                        | 34-1358701 | 501(C)(3)                     | 260,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| AXESSPOINTE COMMUNITY HEALTH CENTER INC<br>1400 S ARLINGTON ST STE 38<br>AKRON, OH 44306                       | 34-1735884 | 501(C)(3)                     | 27,828                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| BLACK SWAMP BIRD OBSERVATORY<br>13551 WEST STATE ROUTE 2<br>OAK HARBOR, OH 43449                               | 34-1702076 | 501(C)(3)                     | 7,500                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BOYS AND GIRLS CLUBS OF TOLEDO<br>2250 N DETROIT AVE<br>TOLEDO, OH 43606                                       | 34-4427933 | 501(C)(3)                     | 6,250                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| CHERRY STREET MISSION<br>105 17TH ST<br>TOLEDO, OH 43604                                                       | 34-1133369 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| CITY OF FOSTORIA<br>PO BOX 1007<br>FOSTORIA, OH 44830                                                          | 82-4733173 | GOV'T ENTITY                  | 7,143                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| CITY OF TOLEDO<br>ONE GOVERNMENT CENTER<br>SUITE 2100<br>TOLEDO, OH 43804                                      | 34-6401447 | GOV'T ENTITY                  | 28,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| CLEATS UP LLC<br>145 CHESTERFIELD LANE<br>MAUMEE, OH 43537                                                     | 82-4733173 |                               | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| COMMITTEE FOR CHILDREN<br>PO BOX 2202<br>TOLEDO, OH 43603                                                      | 83-1318481 | 501(C)(3)                     | 10,500                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| COMPASS COMMUNITY HEALTH<br>1634 11TH STREET<br>PORTSMOUTH, OH 45662                                           | 45-5385046 | 501(C)(3)                     | 22,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| COMPASSION HEALTH TOLEDO<br>1638 BROADWAY ST<br>TOLEDO, OH 43609                                               | 47-3197108 | 501(C)(3)                     | 50,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| CROSSROAD HEALTH CENTER<br>5 EAST LIBERTY<br>CINCINNATI, OH 45202                                              | 31-1321054 | 501(C)(3)                     | 44,928                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| CROSWELL OPERA HOUSE<br>129 E MAUMEE ST<br>ADRIAN, MI 49221                                                    | 38-6144993 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| DEFIANCE COLLEGE<br>701 N CLINTON ST<br>DEFIANCE, OH 43512                                                     | 34-4430762 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| ERNST & YOUNG LLP<br>200 PLAZA DR SUITE 2222<br>SECAUCUS, NJ 07094                                             | 34-6565596 |                               | 40,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| FAIRFIELD COMMUNITY HEALTH CENTER<br>207 SOUTH BROAD ST<br>LANCASTER, OH 43130                                 | 27-1092132 | 501(C)(3)                     | 39,881                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| FAMILY MEDICAL CENTER OF MICH<br>8765 LEWIS AVE<br>TEMPERANCE, MI 48182                                        | 38-2308659 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| FIVE RIVERS HEALTH CENTERS<br>2261 PHILADELPHIA DR STE 200<br>DAYTON, OH 45406                                 | 45-0914398 | 501(C)(3)                     | 500,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| GABBY'S LADDER<br>431 E ELM AVE<br>MONROE, MI 48162                                                            | 38-3564824 | 501(C)(3)                     | 10,875                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| GIVEHEAR<br>130 WEST MAIN STREET<br>FORT WAYNE, IN 46802                                                       | 45-2803181 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| GOOD GRIEF OF NORTHWEST<br>7015 SPRING MEADOWS<br>DRIVE WEST<br>HOLLAND, OH 43528                              | 46-0765319 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| HISTORIC SOUTH INITIATIVE<br>PO BOX 1008<br>TOLEDO, OH 43697                                                   | 47-1691856 | 501(C)(3)                     | 6,600                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| HOPE COMMUNITY CENTER<br>431 BAKER ST<br>ADRIAN, MI 49221                                                      | 38-2177974 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| HYLANT FAMILY FOUNDATION<br>PO BOX 1687<br>TOLEDO, OH 43603                                                    | 46-4379091 | 501(C)(3)                     | 7,500                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| INVERNESS CLUB<br>4601 DORR STREET<br>TOLEDO, OH 43615                                                         | 34-4269760 | 501(C)(3)                     | 30,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| JUMPSTART INC<br>6701 CARNEGIE AVE STE 100<br>CLEVELAND, OH 44103                                              | 34-1398522 | 501(C)(3)                     | 175,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| LENAWEE COMMUNITY FOUNDATION<br>606 N EVANS ST<br>TECUMSEH, MI 49286                                           | 38-6095474 | 501(C)(3)                     | 31,340                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| LEUKEMIA & LYMPHOMA SOCIETY<br>23297 COMMERCE PARK<br>CLEVELAND, OH 44122                                      | 13-5644916 | 501(C)(3)                     | 26,100                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| LIMA MEMORIAL HOSPITAL<br>1001 BELLEFONTAINE AVE<br>LIMA, OH 45804                                             | 34-1883284 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| LOCAL INITIATIVES SUPPORT CORP<br>245 N SUPERIOR<br>TOLEDO, OH 43604                                           | 13-3030229 | 501(C)(3)                     | 12,500                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| LOWER LIGHTS CHRISTIAN<br>1160 WEST BROAD ST<br>COLUMBUS, OH 43222                                             | 31-1810355 | 501(C)(3)                     | 249,500                  |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| LPGA TOURNAMENT PROPERTIES ONE LLC<br>100 INTERNATIONAL GOLF DRIVE<br>DAYTONA BEACH, FL 32124                  | 62-1370922 |                               | 104,894                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| LUCAS COUNTY SHERIFF'S OFFICE DRUG ABUSE REPOSE TEAM INC<br>1622 SPIELBUSCH AVE<br>TOLEDO, OH 43604            | 81-5075376 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| LUCAS COUNTY TREASURER<br>ONE GOVERNMENT CENTER<br>STE 800<br>TOLEDO, OH 43604                                 | 34-6400806 | GOV'T ENTITY                  | 15,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| MARCH OF DIMES<br>1500 W 3RD AVE STE 303<br>COLUMBUS, OH 43212                                                 | 31-4414879 | 501(C)(3)                     | 17,110                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| MIRACLE LEAGUE OF NW OHIO<br>843 ELK RIDGE DRIVE<br>NORTHWOOD, OH 43619                                        | 20-4979084 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| MONROE COUNTY CHAMBER OF COMMERCE<br>PO BOX 626<br>MONROE, MI 48161                                            | 38-1566376 | 501(C)(3)                     | 5,500                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| MONROE STREET<br>NEIGHBORHOOD CENTER<br>3613 MONROE<br>TOLEDO, OH 43606                                        | 34-1925952 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| NAMI OF GREATER TOLEDO<br>2753 WEST CENTRAL AVE<br>TOLEDO, OH 43606                                            | 34-1723306 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| NATIONAL MUSEUM OF THE GREAT LAKES<br>1707 FRONT ST<br>TOLEDO, OH 43605                                        | 35-6549217 | 501(C)(3)                     | 7,500                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| NEIGHBORHOOD HEALTH CARE<br>2415 AUBURN AVE<br>CINCINNATI, OH 45219                                            | 34-1300581 | 501(C)(3)                     | 99,058                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| OHIO CANCER RESEARCH ASSOCIATE<br>85 E GAY ST 700<br>COLUMBUS, OH 43215                                        | 31-1038309 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| ONE YOGA LLC<br>3007 VALLEY VIEW DRIVE<br>OTTAWA HILLS, OH 43606                                               | 68-0605274 |                               | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| OPEN DOOR MINISTRY<br>2825 CHERRY ST<br>TOLEDO, OH 43608                                                       | 34-1555495 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| OTTAWA HILLS FOUNDATION<br>2125 RICHARDS RD<br>TOLEDO, OH 43606                                                | 34-1476780 | 501(C)(3)                     | 37,625                   |                                   |                                                       |                                        | CHARITABLE DONATION                |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| PRIMARYONE HEALTH<br>1800 WATERMARK DR STE 420<br>COLUMBUS, OH 43215                                           | 31-1533908 | 501(C)(3)                     | 379,723                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| PROMEDICA FOUNDATION<br>444 N SUMMIT STREET<br>TOLEDO, OH 43604                                                | 34-1517672 | 501(C)(3)                     | 3,139,163                |                                   |                                                       |                                        | OPERATING GRANT                    |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
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| REGIONAL GROWTH PARTNERSHIP<br>300 MADISON AVE STE 270<br>TOLEDO, OH 43604                                     | 34-1823833 | 501(C)(3)                     | 100,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| RIDGEWAY CHURCH OF THE NAZARENE<br>6886 RIDGE HWY<br>BRITTON, MI 49229                                         | 23-7454511 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

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| RONALD MCDONALD HOUSE<br>OF NW OH<br>3883 MONROE ST<br>TOLEDO, OH 43606                                        | 34-1349742 | 501(C)(3)                     | 253,650                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| RUTHERFORD B HAYES<br>PRESIDENTIAL CENTER<br>SPIEGEL GROVE<br>FREMONT, OH 43420                                | 34-6502740 | 501(C)(3)                     | 10,500                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

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| SCHEDEL ARBORETUM & GARDENS<br>19255 W PORTAGE RIVER S RD<br>ELMORE, OH 43416                                  | 34-6557721 | 501(C)(3)                     | 7,500                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| SEAGATE CONVENTION CENTRE RENOVATIONS<br>401 JEFFERSON AVE<br>TOLEDO, OH 43604                                 | 34-1388178 | 501(C)(3)                     | 5,000,000                |                                   |                                                       |                                        | CHARITABLE DONATION                |

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| SHARE THE WARMTH<br>PO BOX 726<br>ADRIAN, MI 49221                                                             | 81-5143616 | 501(C)(3)                     | 5,560                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| SISTERS SERVANTS OF THE IMMACULATE HEART OF MARY<br>610 WEST ELM AVENUE<br>MONROE, MI 48162                    | 38-1359581 | 501(C)(3)                     | 5,500                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

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| ST FRANCIS DE SALES HIGH SCHOOL<br>2323 W BANCROFT ST<br>TOLEDO, OH 43607                                      | 34-4465715 | 501(C)(3)                     | 450,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| ST MARY CATHOLIC CENTRAL ENDOWMENT FUND<br>108 WEST ELM AVE<br>MONROE, MI 48162                                | 23-7312553 | 501(C)(3)                     | 15,750                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| ST URSULA ACADEMY<br>4025 INDIAN RD<br>TOLEDO, OH 43606                                                        | 34-0873639 | 501(C)(3)                     | 14,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| SUSAN G KOMEN BREAST<br>CANCER FOUNDATION INC<br>PO BOX 8489<br>TOLEDO, OH 43612                               | 34-1793460 | 501(C)(3)                     | 20,500                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| SYLVANIA YOUTH HOCKEY INC<br>7060 SYLVANIA AVE<br>SYLVANIA, OH 43560                                           | 46-2859736 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| THE TOLEDO SYMPHONY<br>1838 PARKWOOD AVE<br>TOLEDO, OH 43697                                                   | 34-4005365 | 501(C)(3)                     | 153,504                  |                                   |                                                       |                                        | CHARITABLE DONATION                |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| THE VICTORY CENTER<br>5532 W CENTRAL AVE STE B<br>TOLEDO, OH 43615                                             | 34-1767997 | 501(C)(3)                     | 10,900                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOLEDO 2020<br>PO BOX 520<br>TOLEDO, OH 43606                                                                  | 83-3043641 | 501(C)(3)                     | 20,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TOLEDO AIR SHOW<br>FOUNDATION INC<br>ONE SEAGATE SUITE 2650<br>TOLEDO, OH 43604                                | 81-1585020 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOLEDO CLASSIC INC<br>4405 DORR ST<br>TOLEDO, OH 43607                                                         | 34-1499072 | 501(C)(3)                     | 30,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TOLEDO CLUB<br>PO BOX 565<br>TOLEDO, OH 43604                                                                  | 34-1750385 |                               | 101,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOLEDO COMMUNITY FOUNDATION<br>300 MADISON AVE STE 1300<br>TOLEDO, OH 43604                                    | 23-7284004 | 501(C)(3)                     | 683,917                  |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TOLEDO CULTURAL ARTS CENTER<br>410 ADAMS ST<br>TOLEDO, OH 43604                                                | 34-1385037 | 501(C)(3)                     | 25,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOLEDO MUSEUM OF ART<br>2445 MONROE ST<br>TOLEDO, OH 43620                                                     | 34-4434678 | 501(C)(3)                     | 300,500                  |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TOLEDO OPERA<br>406 ADAMS ST<br>TOLEDO, OH 43604                                                               | 34-6556139 | 501(C)(3)                     | 77,500                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOLEDO PHYSICIANS OF INDIAN ORIGIN<br>PO BOX 27<br>MAUMEE, OH 43537                                            | 82-4385037 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TOLEDO PUBLIC SCHOOLS FND<br>420 E MANHATTAN BLVD<br>ROOM 110<br>TOLEDO, OH 43608                              | 34-6401449 | 501(C)(3)                     | 210,000                  |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOLEDO ROADRUNNERS CLUB<br>PO BOX 5656<br>TOLEDO, OH 43613                                                     | 34-1237238 | 501(C)(3)                     | 15,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |             |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|-------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN     | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TOLEDO ROWING CLUB<br>8 MAIN ST<br>TOLEDO, OH 43605                                                            | 34-1899756  | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |
| TOTAL PACKAGE GLOBAL<br>3450 W CENTRAL AVE<br>TOLEDO, OH 43606                                                 | 99-99999999 |                               | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| TRULYTOLEDO INC<br>5800 MONROE STREET<br>SYLVANIA, OH 43560                                                    | 84-1745754 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| UNISON BEHAVIORAL HEALTH GROUP<br>1425 STARR AVE<br>TOLEDO, OH 43605                                           | 34-1103536 | 501(C)(3)                     | 5,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| UNITED WAY OF GREATER TOLEDO<br>424 JACKSON ST<br>TOLEDO, OH 43604                                             | 34-4427947 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| UNIVERSITY OF TOLEDO<br>2801 W BANCROFT<br>TOLEDO, OH 43606                                                    | 34-6401483 | 501(C)(3)                     | 107,775                  |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| VEDANTA SOCIETY OF ST LOUIS<br>205 S SKINKER BLVD<br>ST LOUIS, MO 63105                                        | 43-6053079 | 501(C)(3)                     | 10,750                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| YMCA<br>1226 WOODSDALE PK<br>TOLEDO, OH 43614                                                                  | 34-4428262 | 501(C)(3)                     | 7,000                    |                                   |                                                       |                                        | CHARITABLE DONATION                |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                    |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| YWCA<br>1018 JEFFERSON AVE<br>TOLEDO, OH 43624                                                                 | 34-4428265 | 501(C)(3)                     | 17,125                   |                                   |                                                       |                                        | CHARITABLE DONATION                |
| ZEST OF TOLEDO INC<br>953 PHILLIPS AVE<br>TOLEDO, OH 43612                                                     | 82-4401053 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | CHARITABLE DONATION                |

|                                                         |                                                                                                                                                                                                                                                                                                                           |                                              |
|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Schedule J<br>(Form 990)                                | Compensation Information                                                                                                                                                                                                                                                                                                  | OMB No. 1545-0047                            |
|                                                         |                                                                                                                                                                                                                                                                                                                           | 2019                                         |
|                                                         |                                                                                                                                                                                                                                                                                                                           | Open to Public Inspection                    |
| Department of the Treasury<br>Internal Revenue Service  | For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees<br>▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.<br>▶ Attach to Form 990.<br>▶ Go to <a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information. |                                              |
| Name of the organization<br>PROMEDICA HEALTH SYSTEM INC |                                                                                                                                                                                                                                                                                                                           | Employer identification number<br>34-1517671 |

| Part I Questions Regarding Compensation                                                                                                                                                                                                                                                                                              |                                                                                     | Yes           | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------|----|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.                                                                                          |                                                                                     |               |    |
| <input type="checkbox"/> First-class or charter travel                                                                                                                                                                                                                                                                               | <input checked="" type="checkbox"/> Housing allowance or residence for personal use |               |    |
| <input type="checkbox"/> Travel for companions                                                                                                                                                                                                                                                                                       | <input type="checkbox"/> Payments for business use of personal residence            |               |    |
| <input checked="" type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                                                                                                         | <input type="checkbox"/> Health or social club dues or initiation fees              |               |    |
| <input type="checkbox"/> Discretionary spending account                                                                                                                                                                                                                                                                              | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)            |               |    |
| <b>b</b> If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                      |                                                                                     | <b>1b</b> Yes |    |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?                                                                                                          |                                                                                     | <b>2</b> Yes  |    |
| <b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. |                                                                                     |               |    |
| <input type="checkbox"/> Compensation committee                                                                                                                                                                                                                                                                                      | <input type="checkbox"/> Written employment contract                                |               |    |
| <input type="checkbox"/> Independent compensation consultant                                                                                                                                                                                                                                                                         | <input type="checkbox"/> Compensation survey or study                               |               |    |
| <input type="checkbox"/> Form 990 of other organizations                                                                                                                                                                                                                                                                             | <input type="checkbox"/> Approval by the board or compensation committee            |               |    |
| <b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:                                                                                                                                                                        |                                                                                     |               |    |
| <b>a</b> Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                   |                                                                                     | <b>4a</b> Yes |    |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                       |                                                                                     | <b>4b</b> Yes |    |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                          |                                                                                     | <b>4c</b>     | No |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.                                                                                                                                                                                                                        |                                                                                     |               |    |
| <b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>                                                                                                                                                                                                                                              |                                                                                     |               |    |
| <b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:                                                                                                                                                                            |                                                                                     |               |    |
| <b>a</b> The organization?                                                                                                                                                                                                                                                                                                           |                                                                                     | <b>5a</b>     | No |
| <b>b</b> Any related organization?                                                                                                                                                                                                                                                                                                   |                                                                                     | <b>5b</b>     | No |
| If "Yes," on line 5a or 5b, describe in Part III.                                                                                                                                                                                                                                                                                    |                                                                                     |               |    |
| <b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:                                                                                                                                                                        |                                                                                     |               |    |
| <b>a</b> The organization?                                                                                                                                                                                                                                                                                                           |                                                                                     | <b>6a</b>     | No |
| <b>b</b> Any related organization?                                                                                                                                                                                                                                                                                                   |                                                                                     | <b>6b</b>     | No |
| If "Yes," on line 6a or 6b, describe in Part III.                                                                                                                                                                                                                                                                                    |                                                                                     |               |    |
| <b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.                                                                                                                                            |                                                                                     | <b>7</b>      | No |
| <b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.                                                                                                |                                                                                     | <b>8</b>      | No |
| <b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?                                                                                                                                                                                    |                                                                                     | <b>9</b>      |    |

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, LINE 1A                       | TAX INDEMNIFICATION AND GROSS-UP PAYMENTS 1 KEY EMPLOYEE - INCLUDED IN TAXABLE COMPENSATION HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE 1 KEY EMPLOYEE - INCLUDED IN TAXABLE COMPENSATION PERSONAL SERVICES 2 OFFICERS - INCLUDED IN TAXABLE COMPENSATION 5 KEY EMPLOYEES - INCLUDED IN TAXABLE COMPENSATION 2 FORMER OFFICERS - INCLUDED IN TAXABLE COMPENSATION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| PART I, LINES 4A-B                    | UNDER A VOLUNTARY TERMINATION AGREEMENT ENTERED INTO BY THE EMPLOYEE AND THE ORGANIZATION OR UPON A QUALIFYING TERMINATION DEFINED AS AN INVOLUNTARY SEPARATION FROM SERVICE OTHER THAN FOR CAUSE, THE EMPLOYEE IS ENTITLED TO SEVERANCE PAY BASED UPON YEARS OF SERVICE. THE TERMS AND CONDITIONS TO RECEIVE SEVERANCE PAYMENTS REQUIRE THE EMPLOYEE TO SIGN A RELEASE OF CLAIMS FORM THAT COVERS ALL SITUATIONS SURROUNDING THE EMPLOYEE'S EMPLOYMENT AND SEPARATION FROM PROMEDICA. SEVERANCE PAYMENTS WERE MADE DURING THE YEAR TO THE FOLLOWING LISTED PERSONS IN PART VII: DANIEL CASSAVAR \$541,000.20 JOHN RANDOLPH \$496,400.06 ELIGIBLE EMPLOYEES PARTICIPATE IN VARIOUS NONQUALIFIED DEFERRED COMPENSATION PLANS ORGANIZED UNDER CODE SECTION 457(F). THE EXACT PURPOSE OF EACH PLAN VARIES, BUT THEY INCLUDE: COMPENSATION LIMITATION MAKE-UP PLANS, VOLUNTARY DEFERRAL PLANS, DEFERRAL OF A PORTION OF INCENTIVE BONUS TYPE PLANS, ETC. ANY AMOUNT ULTIMATELY PAID UNDER THE PROGRAM TO THE EMPLOYEE IS REPORTED AS COMPENSATION ON FORM 990, SCHEDULE J, PART II, COLUMN B IN THE YEAR PAID. SUPPLEMENTAL NONQUALIFIED PLAN PAYMENTS WERE MADE DURING THE YEAR TO THE FOLLOWING LISTED PERSONS IN PART VII: LEE W. HAMMERLING, M.D. \$30,501.27 |
| PART I, LINE 7                        | AN INCENTIVE BONUS IS PAID TO ALL EXECUTIVES BASED ON ATTAINMENT OF GOALS IN THE AREAS OF 1) PATIENT SATISFACTION; 2) EMPLOYEE ENGAGEMENT; 3) GROWTH; 4) QUALITY AND SAFETY; AND 5) PROFITABILITY.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| SCHEDULE J, SUPPLEMENTAL INFORMATION: | IN ADDITION, THE ORGANIZATION PROVIDES A SPLIT-DOLLAR LIFE INSURANCE PLAN TO ITS CHIEF EXECUTIVE OFFICER FROM WHICH NO CASH PAYMENTS WERE MADE DURING THE YEAR.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

Additional Data

Software ID:  
Software Version:  
EIN: 34-1517671  
Name: PROMEDICA HEALTH SYSTEM INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                                         |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|------------------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                            |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 1RANDALL OOSTRA<br>PHS PRES. & CEO, EX OFFICIO             | (i)  | 1,952,660                                          | 1,856,635                           | 39,563                              | 919,062                                        | 19,689                  | 4,787,609                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 1EMMETT T BOYLE JR MD<br>EX OFFICIO                        | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                            | (ii) | 562,876                                            | 0                                   | 23,062                              | 0                                              | 27,531                  | 613,469                         | 0                                                                     |
| 2STEPHANIE M COLE MD<br>TRUSTEE                            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                            | (ii) | 489,851                                            | 62,195                              | 1,520                               | 0                                              | 26,205                  | 579,771                         | 0                                                                     |
| 3PRAVEEN K TAMIRISA MD<br>TRUSTEE                          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                            | (ii) | 324,765                                            | 0                                   | 29,594                              | 0                                              | 17,591                  | 371,950                         | 0                                                                     |
| 4MARY ELLEN K PIZZA MD<br>TRUSTEE                          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                            | (ii) | 103,424                                            | 71,294                              | 13,272                              | 0                                              | 1,806                   | 189,796                         | 0                                                                     |
| 5STEVEN M CAVANAUGH<br>TREASURER (BEG 06/03/19)            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                            | (ii) | 1,277,261                                          | 772,192                             | 0                                   | 0                                              | 6,413                   | 2,055,866                       | 0                                                                     |
| 6JEFFREY KUHN<br>SECRETARY                                 | (i)  | 645,968                                            | 843,953                             | 52,904                              | 239,428                                        | 16,555                  | 1,798,808                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 7MICHAEL BROWNING<br>TREASURER (THRU 06/03/19)             | (i)  | 514,787                                            | 677,898                             | 23,329                              | 0                                              | 3,813                   | 1,219,827                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 8LEE W HAMMERLING MD<br>CHIEF ACADEMIC OFFICER,<br>PRES.   | (i)  | 679,231                                            | 1,286,134                           | 66,451                              | 300,014                                        | 23,212                  | 2,355,042                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 9KAREN STRAUSS<br>CHIEF OPERATING OFFICER                  | (i)  | 839,722                                            | 893,246                             | 51,055                              | 191,906                                        | 19,689                  | 1,995,618                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 10KEVIN C WEBB PHD<br>CHIEF ACUTE & POST<br>ACUTE OFF      | (i)  | 578,513                                            | 783,928                             | 12,702                              | 219,114                                        | 16,706                  | 1,610,963                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 11LORI JOHNSTON<br>PRES, PROMEDICA<br>INSURANCE COR        | (i)  | 428,341                                            | 759,397                             | 51,972                              | 177,722                                        | 27,843                  | 1,445,275                       | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 12ROBIN WHITNEY<br>CHIEF STRATEGIC<br>PLANNING & REAL ESTA | (i)  | 324,800                                            | 91,900                              | 27,091                              | 10,609                                         | 24,458                  | 478,858                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 13LESLIE THOMPSON<br>CHIEF HUMAN RESOURCE<br>OFFICER       | (i)  | 295,512                                            | 100,000                             | 5,418                               | 7,538                                          | 27,977                  | 436,445                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 14HOLLY BRISTOLL<br>CHIEF INT OFFICER<br>ACADEMIC AFF      | (i)  | 313,017                                            | 460,646                             | 7,923                               | 133,371                                        | 27,348                  | 942,305                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 15DANIEL K CASSAVAR MD<br>PHYSICIAN                        | (i)  | 0                                                  | 135,200                             | 541,000                             | 0                                              | 22,618                  | 698,818                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 16KENT BISHOP<br>CMO PROMEDICA<br>PHYSICIANS AND ACUTE C   | (i)  | 502,953                                            | 41,800                              | 48,311                              | 14,000                                         | 20,937                  | 628,001                         | 0                                                                     |
|                                                            | (ii) | 20,292                                             | 0                                   | 550                                 | 0                                              | 171                     | 21,013                          | 0                                                                     |
| 17JOHN RANDOLPH<br>CHIEF INFO OFFICER                      | (i)  | 0                                                  | 114,300                             | 496,400                             | 0                                              | 17,249                  | 627,949                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 18NEERAJ K KANWAL MD<br>SR VP, INPT & RETAIL<br>PHARMACY   | (i)  | 427,545                                            | 93,400                              | 3,986                               | 18,431                                         | 21,792                  | 565,154                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 19GARY W AKENBERGER<br>FORMER OFFICER                      | (i)  | 355,163                                            | 90,077                              | 5,563                               | 22,535                                         | 22,028                  | 495,366                         | 0                                                                     |
|                                                            | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |

| Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                                       |
|-----------------------------------------------------------------------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
| (A) Name and Title                                                                                              |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|                                                                                                                 |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 21ALAN M SATTLER<br>FORMER OFFICER                                                                              | (i)  | 198,731                                            | 139,306                             | 9,953                               | 17,597                                         | 26,778                  | 392,365                         | 0                                                                     |
|                                                                                                                 | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |



Schedule L

(Form 990 or 990-EZ)

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Name of the organization  
PROMEDICA HEALTH SYSTEM INC

Employer identification number  
34-1517671

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|---|---------------------------------|---------------------------------------------------------------|--------------------------------|----------------|----|
|   |                                 |                                                               |                                | Yes            | No |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons.  
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan             | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? |    | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                               |                                    |                                 | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
| (1) RANDALL OOSTRA            | PRESIDENT AND CEO                  | LIFE INSURANCE PREMIUM PAYMENTS |                                       | X    | 2,574,646                     | 2,574,646       |                 | No | Yes                                 |    | Yes                    |    |
|                               |                                    |                                 |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                                 |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                                 |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                                 |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                                 |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| Total                         |                                    |                                 |                                       |      |                               | 2,574,646       |                 |    |                                     |    |                        |    |

Part III Grants or Assistance Benefiting Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|-----------------------------------------------------------------|--------------------------|------------------------|---------------------------|
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| (1) KRISTINA EBEID            | FAMILY MEMBER OF EVON EBEID (TRUSTEE)                           | 60,196                    | EMPLOYMENT                     |                                         | No |
| (2) JUSTIN HAMMERLING         | FAMILY MEMBER OF LEE W. HAMMERLING, MD (KEY EMPLOYEE)           | 156,558                   | EMPLOYMENT                     |                                         | No |
| (3) TAD PETERSON              | FAMILY MEMBER OF LARRY C. PETERSON (TRUSTEE)                    | 41,060                    | EMPLOYMENT                     |                                         | No |
| (4) CAITLIN OOSTRA            | FAMILY MEMBER OF RANDALL OOSTRA (PRESIDENT, EX OFFICIO)         | 54,275                    | EMPLOYMENT                     |                                         | No |
| (5) JOHN-CLAUDE ACAMPA        | FAMILY MEMBER OF DAVID A. SNAVELY (TRUSTEE)                     | 78,246                    | EMPLOYMENT                     |                                         | No |
| (6) THOMAS SNAVELY            | FAMILY MEMBER OF DAVID A. SNAVELY (TRUSTEE)                     | 52,169                    | EMPLOYMENT                     |                                         | No |

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

|                                                         |                                                                                                                                                                                                                                                                                                                                            |                                                  |                                  |
|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|----------------------------------|
| efile GRAPHIC print - DO NOT PROCESS                    |                                                                                                                                                                                                                                                                                                                                            | As Filed Data -                                  | DLN: 93493318006280              |
| <b>SCHEDULE O</b><br>(Form 990 or 990-EZ)               | <b>Supplemental Information to Form 990 or 990-EZ</b><br>Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.<br>▶ Attach to Form 990 or 990-EZ.<br>▶ Go to <u><a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a></u> for the latest information. |                                                  | OMB No. 1545-0047                |
|                                                         |                                                                                                                                                                                                                                                                                                                                            |                                                  | <b>2019</b>                      |
| Department of the Treasury<br>Internal Revenue Service  |                                                                                                                                                                                                                                                                                                                                            |                                                  | <b>Open to Public Inspection</b> |
| Name of the organization<br>PROMEDICA HEALTH SYSTEM INC |                                                                                                                                                                                                                                                                                                                                            | Employer identification number<br><br>34-1517671 |                                  |

# 990 Schedule O, Supplemental Information

| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 4: | <p>PROMEDICA HEALTH SYSTEM, INC. - PROGRAM SERVICE ACCOMPLISHMENTS ESTABLISHED IN 1986, PROMEDICA HEALTH SYSTEM, INC. (PROMEDICA) IS A MISSION-BASED, LOCALLY OWNED, NOT-FOR-PROFIT HEALTHCARE ORGANIZATION HIGHLY FOCUSED ON ACHIEVING CORE VALUES. HEADQUARTERED IN TOLEDO, OHIO, PROMEDICA SERVES 28 STATES ACROSS THE COUNTRY AND IS ONE OF THE NATION'S LEADING HEALTH SYSTEMS. OUR STEWARDSHIP OF RESOURCES HAS ENABLED US TO WISELY INVEST IN CUTTING-EDGE TECHNOLOGY, INNOVATIVE PROGRAMS AND FAMILY-CENTERED FACILITIES THAT HELP TO ENSURE PATIENTS AND AREA RESIDENTS HAVE EQUAL ACCESS TO HIGH-QUALITY, SAFE CARE IN THE MOST APPROPRIATE SETTING, REGARDLESS OF A PATIENT'S ABILITY TO PAY. BASED ON NEEDS THAT WE HAVE ASSESSED WITHIN THE COMMUNITIES WE SERVE, PROMEDICA LAUNCHED NEW SERVICES AND PROGRAMS IN 2019 TO HELP MEET THE GROWING DEMANDS OF LOCAL CONSUMERS ACROSS ALL SPECTRUMS OF LIFE, INCLUDING THOSE INDIVIDUALS WHO ARE OFTEN THE MOST VULNERABLE WHEN IT COMES TO HEALTH CARE: THE ELDERLY, POOR AND UNDERSERVED. PROMEDICA'S MISSION IS TO IMPROVE THE HEALTH AND WELL-BEING OF THOSE WE SERVE. THIS IS REFLECTED IN OUR FOUR CORE VALUES, INCLUDING: COMPASSION - WE TREAT OUR PATIENTS AND EACH OTHER WITH RESPECT, INTEGRITY AND DIGNITY; INNOVATION - WE CONTINUALLY SEARCH TO FIND A BETTER WAY FORWARD; TEAMWORK - WE PARTNER WITH OTHERS BECAUSE WE ARE BETTER TOGETHER THAN APART; AND EXCELLENCE - WE STRIVE TO BE THE BEST IN ALL WE DO. PROMEDICA AND ITS AFFILIATES COMPRISE MORE THAN 600 SITES, MORE THAN 2,600 PHYSICIANS AND ADVANCED PRACTICE PROVIDERS, APPROXIMATELY 56,000 EMPLOYEES AND VOLUNTEERS. DURING 2019, PROMEDICA DISCHARGED 76,720 INPATIENTS AND SERVED 1,328,919 OUTPATIENTS, WHILE HANDLING 286,827 EMERGENCY VISITS SYSTEM-WIDE AS WELL AS 103,927 URGENT CARE VISITS. AMONG THE REGION'S LARGEST EMPLOYERS, PROMEDICA PLAYS A SIGNIFICANT ROLE IN ECONOMIC DEVELOPMENT AND STABILITY IN OUR REGION. WE CREATE A DIRECT ECONOMIC IMPACT WITH OUR REVENUE, PAYROLL AND EMPLOYMENT. ADDITIONALLY, SPENDING ON SERVICES AND MATERIALS WITH VENDORS IN OUR REGION CREATES AN INDIRECT ECONOMIC BENEFIT. OUR PHYSICIANS AND PROVIDERS, LEADERSHIP TEAM MEMBERS, RESIDENTS, AND EMPLOYEES INDIVIDUALLY CONTRIBUTE PERSONAL RESOURCES TO THE COMMUNITY IN NUMEROUS WAYS - SUCH AS THROUGH TUTORING ELEMENTARY STUDENTS IN READING AND OTHER LIFE SKILLS, PROVIDING HEALTH AND WELLNESS PROGRAMMING AT AREA BARBER SHOPS AND OTHER COMMUNITY GATHERINGS, GENEROUSLY CONTRIBUTING TO COMMUNITY FUNDRAISING CAMPAIGNS SUCH AS UNITED WAY, PARTICIPATING IN MEDICAL MISSIONS, SERVING ON LOCAL NOT-FOR-PROFIT BOARDS, AND DONATING NONPERISHABLE FOODS AND CLOTHING ITEMS TO NUMEROUS LOCAL COMMUNITY ORGANIZATIONS - UNDERSCORING A KEY BENEFIT OF PROMEDICA BEING LOCALLY OWNED AND OPERATED. PROMEDICA'S MEMBER AND AFFILIATE HOSPITALS INCLUDE: THE TOLEDO HOSPITAL; TOLEDO CHILDREN'S HOSPITAL (OPERATING AS PART OF THE TOLEDO HOSPITAL); PROMEDICA WILDWOOD ORTHOPAEDIC AND SPINE HOSPITAL (A DIVISION OF THE TOLEDO HOSPITAL); FLOWER HOSPITAL (A DIVISION</p> |

# 990 Schedule O, Supplemental Information

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART III,<br>LINE 4: | <p>ON OF THE TOLEDO HOSPITAL); FOSTORIA HOSPITAL ASSOCIATION; DEFIANCE HOSPITAL, INC.; BAY PA RK COMMUNITY HOSPITAL; HERRICK MEMORIAL HOSPITAL, INC.; EMMA L. BIXBY MEDICAL CENTER; MEMO RIAL HOSPITAL; MERCY MEMORIAL HOSPITAL CORPORATION; AND COMMUNITY HEALTH CENTER OF BRANCH COUNTY. IN 2019 PROMEDICA ALSO PROVIDED INTEGRATED SERVICES, COMPRISED OF: - PROMEDICA CON TINUING CARE SERVICES CORPORATION, PROVIDING REHABILITATION, HOSPICE, HOME CARE, AMBULATOR Y AND SENIOR SERVICES, COMMUNITY HEALTH, MEDICAL TRANSPORTATION SERVICES, AND CARE COORDIN ATION. - PROMEDICA PHYSICIAN GROUP (PROMEDICA PHYSICIANS), WITH MORE THAN 950 HEALTHCARE P ROVIDERS, INCLUDING PRIMARY CARE, OBSTETRICS AND SPECIALTY PHYSICIANS, AS WELL AS ADVANCED PRACTICE PROVIDERS. TOGETHER, THIS GROUP HELPS PROMEDICA BROADEN THE CARE WE OFFER TO ARE A RESIDENTS, INCLUDING IN SMALLER, OUTLYING COMMUNITIES. - PROMEDICA INSURANCE CORPORATION , THE LARGEST HEALTH MAINTENANCE ORGANIZATION PHYSICALLY LOCATED IN NORTHWEST OHIO. IN 201 9, PARAMOUNT ADVANTAGE PROVIDED MEDICAID COVERAGE TO MORE THAN 208,000 MEMBERS ACROSS 54 O HIO COUNTIES. - PROMEDICA INDEMNITY CORPORATION, PROVIDING MEDICAL PROFESSIONAL AND COMPRE HENSIVE GENERAL LIABILITY COVERAGE FOR PROMEDICA, INCLUDING IN OUTLYING AREAS WHERE PRIMAR Y-CARE PHYSICIAN RECRUITMENT IS DIFFICULT. - THIRTEEN CONTROLLED FOUNDATIONS THAT SERVE AS FUNDRAISING ENTITIES SUPPORTING PROMEDICA ACUTE AND POST-ACUTE FACILITIES AS WELL AS PROJ ECTS AND PROGRAMS OF PROMEDICA. PROMEDICA'S SPECIALIZED CARE INCLUDES ONCOLOGY, ORTHOPAEDI CS, HEART AND VASCULAR, NEUROLOGY, REHABILITATIVE, AND BEHAVIORAL MEDICINE, AS WELL AS WOM EN'S AND PEDIATRIC CARE. A FUNDAMENTAL PART OF OUR MISSION IS THAT OUR SERVICES ARE TAILOR ED TO THE NEEDS OF OUR COMMUNITIES AND THEY ARE AVAILABLE TO EVERYONE IN OUR COMMUNITY, RE GARDLESS OF THEIR ABILITY TO PAY. IN ADDITION TO BEING A STRONG ADVOCATE FOR THE HEALTH AN D WELL-BEING OF OTHERS, PROMEDICA PROVIDES AND PROMOTES COMMUNITY WELLNESS. COLLABORATING WITH APPROXIMATELY 300 NONPROFIT AGENCIES AND ORGANIZATIONS ACROSS OUR REGION IN 2019 THAT HAVE VALUES AND MISSIONS SIMILAR TO OUR OWN. PROMEDICA IS CONTINUALLY IMPROVING ITS SERVI CES, FACILITIES, TECHNOLOGIES, AND OUTREACH EFFORTS TO MEET THE EVER-CHANGING NEEDS OF ITS DIVERSE POPULATIONS. IN DIRECT RESPONSE TO COMMUNITY NEEDS, A FEW EXAMPLES FROM 2019 INCL UDE THE FOLLOWING: - IN 2019, PROMEDICA EARNED THE GOLD AWARD FOR EXCELLENCE, FOR THE SECO ND YEAR IN A ROW, FROM THE PARTNERSHIP FOR EXCELLENCE (TPE) FOLLOWING A RIGOROUS EVALUATIO N OF PROMEDICA'S APPLICATION BASED ON CRITERIA OF THE BALDRIGE FRAMEWORK FOR EXCELLENCE. A PPLICANTS ARE EVALUATED IN SEVEN AREAS DEFINED BY THE FRAMEWORK, INCLUDING: LEADERSHIP; ST RATEGY; CUSTOMERS; MEASUREMENT, ANALYSIS AND KNOWLEDGE MANAGEMENT; WORKFORCE; OPERATIONS; AND RESULTS. - ADDITIONALLY, PROMEDICA TOLEDO HOSPITAL WAS NAMED ONE OF AMERICA'S 50 BEST HOSPITALS FOR THE SECOND YEAR IN A ROW AND PARAMOUNT ADVANTAGE MEDICAID EARNED 4 OUT OF ST ARS FROM THE NATIONAL COMMITTEE</p> |

# 990 Schedule O, Supplemental Information

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| FORM 990,<br>PART III,<br>LINE 4: | <p>E FOR QUALITY ASSURANCE (NCQA), MAKING IT THE TOP RATED MEDICAID PLAN IN OHIO. - AFTER THREE YEARS OF CONSTRUCTION, THE NEW GENERATIONS TOWER, ON THE CAMPUS OF PROMEDICA TOLEDO HOSPITAL, OPENED ITS DOORS IN JULY 2019. THE NEW 500,000 SQUARE FOOT BED TOWER OFFERS 309 PRIVATE PATIENT ROOMS, AND GIVES CAREGIVERS ACCESS TO INNOVATIVE TECHNOLOGY SO THEY CAN PROVIDE SAFE, EXCEPTIONAL CARE IN STATE-OF-THE-ART PATIENT ROOMS. - PROMEDICA CONTINUES TO EMPHASIZE A CULTURE OF SAFETY ACROSS ITS HOSPITALS AND OUTPATIENT SERVICES. THE YEAR-END SERIOUS SAFETY EVENT RATE (SSER) WAS 1.29, WITH A SERIOUS SAFETY EVENT (SSE) OCCURRING SOMEWHERE IN THE SYSTEM EVERY 4.1 DAYS. PROMEDICA CONTINUED TO GROW AS AN ACADEMIC HEALTH CENTER, WITH MORE THAN 200 RESIDENTS AND FELLOWS FROM THE UNIVERSITY OF TOLEDO COLLEGE OF MEDICINE AND LIFE SCIENCES (UT COM) JOINING THE RESIDENCY PROGRAM AT PROMEDICA TOLEDO HOSPITAL IN 2019. THIS MARKED THE FOURTH WAVE OF INTEGRATION OF LEARNERS AT PROMEDICA UNDER THE ACADEMIC AFFILIATION WITH UT COM, THE AFFILIATION IS FOCUSED ON RECRUITING AND RETAINING THE BEST AND BRIGHTEST FACULTY, STUDENTS AND RESEARCHERS; DEVELOPING A PREMIER ACADEMIC MEDICAL CENTER AT PROMEDICA TOLEDO AND EBEID CHILDREN'S HOSPITALS; CULTIVATING A HOMEGROWN PIPELINE OF MEDICAL TALENT; INCREASING MEDICAL RESEARCH AND INNOVATION; AND FACILITATING COMMUNITY GROWTH AND DEVELOPMENT. WORK CONTINUED THROUGH 2019 ON THE NEW LENAWEE COUNTY HOSPITAL, TO BE NAMED THE PROMEDICA CHARLES AND VIRGINIA HICKMAN HOSPITAL, WHICH IS SCHEDULED TO OPEN IN SEPTEMBER 2020. THE NEW HOSPITAL WILL REPLACE BOTH PROMEDICA BIXBY AND HERRICK HOSPITALS WHEN IT IS COMPLETED. THE NEW HOSPITAL WILL BE OVER 200,000 SQUARE FEET WITH 40 SURGICAL BEDS, 10 CRITICAL CARE BEDS, FOUR OPERATING ROOMS, THREE MINOR PROCEDURE ROOMS, 27 EMERGENCY ROOMS, AND EIGHT LABOR AND DELIVERY ROOMS. THE HOSPITAL IS NAMED FOR THE HICKMAN FAMILY, WHO MADE THE LARGEST DONATION IN THE HISTORY OF PROMEDICA TO HELP US BETTER SERVE THE LENAWEE COUNTY COMMUNITY. AS PART OF PROMEDICA'S ELECTRONIC HEALTH RECORD (EHR) JOURNEY, THE INFORMATION TECHNOLOGY SERVICES TEAM COMPLETED THE SYSTEM-WIDE UPGRADE TO THE NEW EPIC FEBRUARY/MAY 2019 PLATFORM. THE UPGRADE ALLOWS PROMEDICA TO TAKE ADVANTAGE OF SOME OF THE MANY ENHANCEMENTS THAT EPIC HAS MADE TO ITS SOFTWARE BASED ON USER INPUT. PROMEDICA TEAMED UP WITH THE UNIVERSITY OF TOLEDO COLLEGE OF NURSING (UT CON) TO LAUNCH A COMMUNITY-WIDE CAMPAIGN TO RAISE AWARENESS OF THE CRITICAL ROLE NURSES PLAY IN ALL ASPECTS OF THE HEALTHCARE INDUSTRY. THE NEW NURSING NOW ORGANIZATION IS GLOBAL MOVEMENT THAT AIMS TO IMPROVE HEALTH BY RAISING THE PROFILE AND STATUS OF NURSING WORLDWIDE. PROMEDICA PARTICIPATED IN DOZENS OF COMMUNITY HEALTH FAIRS ACROSS THE REGION THAT INCLUDED FREE PUBLIC SCREENINGS FOR HIGH BLOOD PRESSURE, HIGH CHOLESTEROL, BODY MASS INDEX AND BONE DENSITY.</p> |

990 Schedule O, Supplemental Information

| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| FORM 990, PART III, LINE 4: | <p>PROMEDICA HEALTH SYSTEM, INC. - PROGRAM SERVICE ACCOMPLISHMENTS (CONTINUATION) PROMEDICA CANCER INSTITUTE'S (PCI) COMMUNITY OUTREACH INCLUDED CANCER SCREENINGS AND EDUCATION TO THE MOST VULNERABLE IN OUR COMMUNITY. SUCH PROGRAMS INCLUDED PROMEDICA'S MEN'S HEALTH AND WELLNESS AT THE BARBERSHOP, WHICH PROVIDED 183 MEN WITH PROSTATE AND COLORECTAL CANCER EDUCATION, AND TENT CITY, WHICH SUPPORTS THE COUNTY'S UNHOUSED RESIDENTS, WHERE 27 WOMEN RECEIVED CLINICAL BREAST EXAMS. PCI ALSO HOSTED ANNUAL CANCER SURVIVOR CELEBRATIONS FOR SURVIVORS, FRIENDS AND CAREGIVERS ACROSS THE REGION AND SPONSORED COMMUNITY EVENTS INCLUDING THE ANNUAL NW OHIO SUSAN G. KOMEN, RACE FOR THE CURE, LEUKEMIA &amp; LYMPHOMA SOCIETY LIGHT THE NIGHT, OVER THE EDGE FOR VICTORY, AND HOCKEY FIGHTS CANCER. PROMEDICA AND THE TOLEDO ZOO PARTNERED TO RENOVATE THE ZOO'S MORE THAN 80-YEAR-OLD MUSEUM OF SCIENCE. RENOVATIONS WERE COMPLETED IN SPRING 2019 WITH A FOCUS ON BIODIVERSITY THROUGHOUT THE COURSE OF HISTORY IN NORTH WEST OHIO. PROMEDICA WAS THE LEAD SPONSOR FOR THE THIRD ANNUAL SUMMER CONCERT SERIES IN 2019. THE WEEKLY CONCERTS TOOK PLACE AT THE RENOVATED PROMENADE PARK, IN DOWNTOWN TOLEDO, FROM JUNE THROUGH SEPTEMBER AND FEATURED A VARIETY OF LOCAL AND NATIONAL MUSICIANS AND MUSIC GENRES. PROMEDICA OPENED ITS THIRD FOOD CLINIC AT PROMEDICA BAY PARK HOSPITAL IN 2019 AND CONTINUES TO OPERATE TWO OTHER FOOD CLINICS ONE AT THE PROMEDICA HEALTH AND WELLNESS CENTER AND THE OTHER AT PROMEDICA'S CENTER FOR HEALTH SERVICES. THE FOOD CLINICS SERVE PATIENTS WHO SCREEN POSITIVE FOR FOOD INSECURITY AND HAVE A REFERRAL FROM THEIR PRIMARY CARE PROVIDER. PATIENTS ARE ABLE TO RECEIVE FOOD FOR THEM AND THEIR FAMILY FROM THIS LOCATION OR THE ORIGINAL FOOD PHARMACY LOCATED AT PROMEDICA'S CENTER FOR HEALTH SERVICES. AS PART OF THE PROGRAM, EACH PATIENT RECEIVES TWO TO THREE DAYS OF SUPPLEMENTAL FOOD FOR THEIR FAMILY. THROUGH DECEMBER 2019, MORE THAN 11,000 VISITS TO THE FOOD CLINIC, IMPACTING MORE THAN 3,600 UNIQUE HOUSEHOLDS, IN EFFORTS TO HELP REDUCE FOOD INSECURITY. THIS TRANSLATES TO ABOUT 91,748 DAYS' WORTH OF FOOD PROVIDED TO PATIENTS AND FAMILIES, THE EQUIVALENT OF 275,242 MEALS. PROMEDICA'S SENIOR CARE DIVISION (HCR MANORCARE) IMPLEMENTED MEALS-TO-GO, A FOOD ASSISTANCE PROGRAM THAT PROVIDES PATIENTS WITH A SHELF-STABLE SUPPLY OF FOOD AFTER A LENGTHY SKILLED NURSING STAY. THE PROGRAM BEGAN AS A PILOT IN THE DETROIT, MICH., AREA BEFORE EXPANDING TO OTHER FACILITIES ACROSS THE COUNTRY BY THE END OF 2020. FOR ITS MICHIGAN PATIENTS, PROMEDICA OFFERED VEGGIE MOBILE VOUCHERS TO PATIENTS WHO SCREEN POSITIVE FOR FOOD INSECURITY. PROMEDICA BIXBY AND HERRICK HOSPITALS PROVIDE THE \$5 VOUCHERS SO PATIENTS CAN REDEEM THEM FOR FRESH PRODUCE GROWN AT PROMEDICA FARMS OR AT ANY OF THE VEGGIE MOBILE STOPS. IN 2019, NEARLY 750 POUNDS OF FRESH PRODUCE WAS GROWN AT PROMEDICA FARMS AND 75 PATIENTS WHO IDENTIFIED AS FOOD INSECURE WERE PROVIDED A FOOD BOX AND VEGGIE MOBILE VOUCHERS UPON DISCHARGE. PROMEDICA'S FINANCIAL OPPO</p> |

# 990 Schedule O, Supplemental Information

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| FORM 990,<br>PART III,<br>LINE 4: | <p>RTUNITY CENTER (FOC), PROVIDED EDUCATION AND COUNSELING TO NEARLY 700 INDIVIDUALS. HOUSED IN THE EBEID INSTITUTE, FOC HELPS INDIVIDUALS NEEDING INCOME SUPPORT (PUBLIC BENEFITS) AND EMPLOYMENT COACHING AND COUNSELING, AS WELL AS FREE TAX PREPARATION THROUGH THE OHIO BENE FIT BANK. FOC ALSO OFFERS A DIGITAL LITERACY SERIES TO ASSIST INDIVIDUALS WISHING TO IMPRO VE THEIR COMPUTER LITERACY AND SKILLS TO BE MORE MARKETABLE TO PROSPECTIVE EMPLOYERS. IN 2 019, PROMEDICA PRIMARY CARE PROVIDERS CONTINUED SCREENING PATIENTS FOR SOCIAL DETERMINANTS OF HEALTH BY ASKING QUESTIONS RELATED TO EDUCATION, EMPLOYMENT, FOOD SECURITY, HOUSING, T RANSPORTATION, AND VIOLENCE. SCREENINGS ALSO WERE EXPANDED TO HOSPITAL INPATIENTS, USING T HE SAME QUESTIONS. PATIENTS WHO SCREEN POSITIVE FOR ANY OF THE FACTORS ARE CONNECTED TO NE CESSARY COMMUNITY PROGRAMS AND RESOURCES FOR ASSISTANCE. PROMEDICA TEAMED UP WITH LOCAL IN ITIATIVES SUPPORT CORPORATION (LISC) TOLEDO TO CREATE THE YR16 INITIATIVE TO HELP INDIVIDU ALS IN TOLEDO FIND SAFE AND AFFORDABLE HOUSING. SAFE AND AFFORDABLE HOUSING FOR RESIDENTS IN UNDERSERVED NEIGHBORHOODS IS JUST ONE OF THE KEY SOCIAL DETERMINANTS OF HEALTH (SDOH) T HAT PROMEDICA IS ADDRESSING WITH LISC AND OTHER COMMUNITY PARTNERS. AS PART OF ITS INTEGRA TION WITH HCR MANORCARE, IN 2019 PROMEDICA ESTABLISHED ITS HEALTHY AGING INSTITUTE. THE IN STITUTE HAS THREE AREAS OF FOCUS: INNOVATION AND RESEARCH, EDUCATION AND TRAINING, AND ADV OCACY EFFORTS INCLUDING A JOINT NATIONAL SUMMIT IN WASHINGTON, D.C. WITH THE AARP FOUNDATI ON, TO BRING ATTENTION TO SENIOR ISOLATION AND DISCUSS WAYS COMMUNITIES CAN ADDRESS THIS I SSUE. PROMEDICA AND COLUMBIA GAS OF OHIO ANNOUNCED A \$50,000 GRANT FROM NISOURCE CHARITABL E FOUNDATION TO SUPPORT THE EBEID NEIGHBORHOOD PROMISE. THE GRANT WILL BE USED FOR A HOUSI NG AND DEVELOPMENT PRESERVATION PROGRAM TO ASSIST WITH HOUSING NEEDS OF TOLEDO'S UPTOWN NE IGHBORHOOD. PROMEDICA ALSO ESTABLISHED A PARTNERSHIP WITH SOCIALLY DETERMINED, A HEALTHCAR E DATA ANALYTICS COMPANY, TO CREATE THE EBEID DATA NERVE CENTER. THE CENTER WILL FOCUS ON THE NEEDS OF SPECIFIC PATIENT COHORTS THAT COULD BENEFIT FROM STANDARDIZED INTERVENTIONS D ESIGNED TO IMPROVE HEALTHCARE OUTCOMES AND REDUCE COSTS. PROMEDICA'S SUMMER YOUTH EMPLOYME NT PROGRAM PARTNERED 19 CENTRAL-CITY TEENS AGES 16-19 WITH MENTORS IN DEPARTMENTS SUCH AS HUMAN RESOURCES, RADIOLOGY, DIETARY, AND INFORMATION TECHNOLOGY TO LEARN SKILLS INCLUDING CUSTOMER SERVICE, PUNCTUALITY AND BEING ACCOUNTABLE TO OTHERS. YOUTH ALSO ATTENDED THE LEA DERSHIP DEVELOPMENT INSTITUTE, WHICH FOCUSED ON LEADERSHIP, COMMUNICATION, FINANCIAL MANAG EMENT AND OTHER IMPORTANT PERSONAL AND PROFESSIONAL DEVELOPMENT SKILLS. PROMEDICA INNOVATI ON'S BUSINESS INCUBATOR ALLOWS CLIENT COMPANIES IN THE HEALTHCARE FIELD TO ACCELERATE DEVE LOPMENT AND COMMERCIALIZATION OF MEDICAL DEVICES AND HEALTH INFORMATION TECHNOLOGY TO IMPR OVE PATIENT CARE LOCALLY AND NATIONALLY. IN 2019, PROMEDICA CONTRIBUTED \$307,430,000 IN CO MMUNITY BENEFIT THROUGH COMMUN</p> |



**990 Schedule O, Supplemental Information**

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| FORM 990,<br>PART III,<br>LINE 4: | <p>ITY BENEFIT EXPENDITURES, FINANCIAL ASSISTANCE AND GOVERNMENT-SPONSORED, MEANS-TESTED HEALTH CARE. THESE NUMBERS NOT ONLY INDICATE PROMEDICA'S LONG-STANDING COMMITMENT TO THE COMMUNITY, BUT ALSO FULFILL OUR NOT-FOR-PROFIT STATUS BY IMPROVING THE HEALTH AND WELL-BEING OF RESIDENTS IN THE COMMUNITIES WE SERVE. SPECIFICALLY, THROUGH COMMUNITY HEALTH SERVICES, HEALTH PROFESSIONS EDUCATION, SUBSIDIZED HEALTH SERVICES, RESEARCH ACTIVITIES, CASH AND IN-KIND CONTRIBUTIONS, AND OTHER COMMUNITY BENEFIT OPERATIONS, PROMEDICA CONTRIBUTED \$91,160,000 IN 2019. THESE PROGRAMS INCLUDED FREE COMMUNITY HEALTH SCREENINGS, SUCH AS DIABETES TESTING, BLOOD PRESSURE, BONE DENSITY, BODY MASS, AND CANCER CHECKUPS; MAMMOGRAM SCREENINGS FOR LOW-INCOME AND UNINSURED WOMEN; CHILDHOOD IMMUNIZATIONS; REDUCED-COST SCHOOL-ATHLETIC PHYSICALS; FIRST-AID COVERAGE AT COMMUNITY EVENTS; VOLUNTEER ELEMENTARY SCHOOL MENTORS; PUBLIC HEALTH EDUCATION LECTURES AND SEMINARS; A CHILDHOOD OBESITY PROGRAM; AND MANY OTHER COMMUNITY-BASED INITIATIVES. PROMEDICA ALSO CONTRIBUTED \$11,525,000 IN FINANCIAL ASSISTANCE FOR PATIENTS WHO DID NOT HAVE THE FINANCIAL RESOURCES TO PAY FOR HOSPITAL SERVICES. THIS AMOUNT REPRESENTS THE COST TO PROVIDE SERVICE AND DOES NOT INCLUDE THE COSTS FOR ACCOUNTS THAT ARE WRITTEN OFF TO BAD DEBT FOR PATIENTS WHO DO NOT PAY THEIR BILLS. IN ADDITION, PROMEDICA'S COST OF BAD DEBT FOR 2019 WAS \$58,908,000. THIS AMOUNT IS NOT INCLUDED IN THE COMMUNITY BENEFIT AMOUNT OF \$307,430,000 NOTED ABOVE. FURTHER, PROMEDICA CONTINUES TO BE A LEADING PARTICIPANT IN THE LUCAS COUNTY CARENET INITIATIVE - A COLLABORATIVE EFFORT AMONG PROMEDICA, MERCY HEALTH PARTNERS, THE UNIVERSITY OF TOLEDO MEDICAL CENTER, THE CITY OF TOLEDO, AND OTHERS. CARENET WAS CREATED TO PROVIDE FREE OR LOWER-COST HEALTH CARE FOR LOW-INCOME LUCAS COUNTY RESIDENTS. ESTABLISHED IN 2003, CARENET BRIDGES THE GAP BETWEEN ADULTS WITHOUT HEALTH INSURANCE AND NEEDED HEALTHCARE SERVICES. WHILE SOME INDIVIDUALS MAY QUALIFY FOR GOVERNMENTAL INSURANCE PROGRAMS SUCH AS MEDICAID, OTHERS DO NOT; IT IS FOR THESE INDIVIDUALS THAT CARENET WAS ESTABLISHED. ADDITIONALLY, DURING 2019, PROMEDICA PROVIDED \$207,825,000 OF COMMUNITY BENEFIT THROUGH THE COST - NOT REIMBURSED BY THE GOVERNMENT - FOR TREATING MEDICAID AND OTHER MEANS-TESTED PATIENTS. PROMEDICA'S TOTAL COST - NOT REIMBURSED BY THE GOVERNMENT - FOR TREATING MEDICARE PATIENTS DURING 2019 WAS \$102,582,000 AND IS NOT REFLECTED IN THE COMMUNITY BENEFIT AMOUNT OF \$307,430,000 NOTED ABOVE.</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| FORM 990,<br>PART III,<br>LINE 4: | <p>PROMEDICA HEALTH SYSTEM, INC. - PROGRAM SERVICE ACCOMPLISHMENTS (CONTINUATION) INDEED, PROMEDICA GOES BEYOND INDUSTRY STANDARDS IN MEETING THE GOAL OF PROVIDING CARE TO EVERYONE, REGARDLESS OF THEIR ABILITY TO PAY. WE PROVIDE HOSPITAL CARE FREE-OF-CHARGE TO ALL FAMILIES WITHOUT INSURANCE WITH INCOMES AT OR BELOW 200% OF THE FEDERAL POVERTY LEVEL. IN ADDITION TO FREE CARE FOR THOSE FAMILIES UNDER THIS FEDERAL POVERTY LEVEL, PROMEDICA HOSPITALS PROVIDE SIGNIFICANT DISCOUNTS TO FAMILIES WITH INCOMES OF UP TO 600% OF THE FEDERAL POVERTY LEVEL. IN MANY SITUATIONS, OTHER FUNDING SOURCES ARE SECURED AND ACCOMMODATIONS MADE. PROMEDICA'S POLICIES ARE POSTED AND AVAILABLE IN WRITING IN ALL PROMEDICA FACILITIES. ALSO, FINANCIAL ADVOCATES ARE AVAILABLE TO HELP PATIENTS BY EXPLAINING OUR FREE CARE AND DISCOUNT PROGRAMS, AND TO ASSIST WITH THE PAPERWORK NECESSARY TO QUALIFY FOR GOVERNMENT FUNDING. PATIENT BILLS PROVIDE CLEAR EXPLANATIONS, QUALIFICATIONS AND REMINDERS OF THESE PROGRAMS. IN SUMMARY, PROMEDICA DEMONSTRATES ITS MISSION AND CORE VALUES BY PROVIDING HIGH-QUALITY HEALTH CARE TO ALL PATIENTS, REGARDLESS OF THEIR RACE, CREED, SEX, NATIONAL ORIGIN, DISABILITY, OR AGE. AND, WE RECOGNIZE THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PURCHASE ESSENTIAL MEDICAL CARE. THEREFORE, WE PROVIDE THESE HEALTHCARE SERVICES; RECRUIT AND TRAIN HEALTHCARE PROFESSIONALS TO SERVE THE BROADER COMMUNITY; PROVIDE APPROPRIATE FINANCIAL ASSISTANCE; OFFER SERVICES AND CONTRIBUTIONS TO OTHER NONPROFIT ORGANIZATIONS THAT ALLOW THEM TO PROVIDE KEY SERVICES TO THEIR CONSTITUENTS; AND PRESENT FREE EDUCATIONAL CLASSES, HEALTH FAIRS AND OTHER ACTIVITIES TO OUR LOCAL COMMUNITY TO HELP ENSURE ALL MEMBERS HAVE EQUAL ACCESS TO CARE.</p> |

## 990 Schedule O, Supplemental Information

| Return Reference                              | Explanation                                                                                                                                                                                                |
|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 4 | EFFECTIVE JANUARY 22, 2019, PROMEDICA HEALTH SYSTEM, INC. REVISED ITS GOVERNING DOCUMENTS TO I) CHANGE THE SIZE OF ITS BOARD FROM 3-30 MEMBERS TO 9-13 MEMBERS; AND II) ELIMINATE THE EXECUTIVE COMMITTEE. |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
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| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 7B | PROMEDICA HEALTH SYSTEM, INC. (PHS) IS GOVERNED BY ITS BOARD OF TRUSTEES. ALL CORPORATE ACTIONS REQUIRE APPROVAL BY A MAJORITY VOTE OF THE BOARD OF TRUSTEES. THE PHS EXECUTIVE COMMITTEE, WHICH WAS COMPRISED OF BETWEEN FIVE TO TEN PHS BOARD MEMBERS, WAS AUTHORIZED BY THE PHS BOARD OF TRUSTEES TO ACT IN THE INTERIM BETWEEN MEETINGS WITH THE EXCEPTION OF SPECIFIC DUTIES RESERVED FOR THE FULL BOARD OF TRUSTEES. THE PHS EXECUTIVE COMMITTEE WAS ELIMINATED JANUARY 22, 2019, SO ONLY EXISTED FOR 22 DAYS IN 2019 (AND TOOK NO ACTION DURING THIS PERIOD). |

## 990 Schedule O, Supplemental Information

| Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11B | PREPARATION OF THE 990 RETURNS OF PROMEDICA HEALTH SYSTEM, INC. AND ITS SUBSIDIARIES ARE SUPERVISED BY THE ORGANIZATION'S TAX DEPARTMENT AND REVIEWED BY THE CORPORATE TAX DIRECTOR AND FINANCE LEADERSHIP. COPIES OF THE FORM 990 ARE PROVIDED TO THE RESPECTIVE COMPANY'S BOARD OF TRUSTEES PRIOR TO FILING. ANY COMMENTS OR QUESTIONS ARE REVIEWED AND INCORPORATED INTO THE RETURN IF APPROPRIATE. THE 990 IS REVIEWED AND SIGNED BY A PRINCIPAL OFFICER PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE. |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                             | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | <p>PROMEDICA HEALTH SYSTEM, INC. AND AFFILIATES (PHS) HAVE STANDARDS OF CONDUCT THAT APPLY TO ALL PHS BOARD MEMBERS AND EMPLOYEES. BOARD MEMBERS AND EMPLOYEES ARE EXPECTED TO CERTIFY THEIR COMPLIANCE WITH THE APPLICABLE STANDARDS PRIOR TO ELECTION/APPOINTMENT OR PRIOR TO BEGINNING EMPLOYMENT. BOARD MEMBERS ANNUALLY (OR IMMEDIATELY IF NEW POTENTIAL CONFLICTS OF INTEREST ARISE), ALL BOARD MEMBERS ARE REQUIRED TO COMPLETE AND RETURN THE BOARD MEMBER SOC SURVEY WITHIN 30 DAYS OF DISSEMINATION. BOARD MEMBER SOC SURVEYS ARE REVIEWED BY THE V.P., AUDIT &amp; COMPLIANCE/CHIEF COMPLIANCE OFFICER (CCO). SUMMARIZED INFORMATION IS FORWARDED FOR REVIEW TO THE CHIEF FINANCIAL OFFICER, GENERAL COUNSEL, BUSINESS UNIT PRESIDENTS, AND THE PRESIDENT AND CHIEF EXECUTIVE OFFICER (PRESIDENT/CEO), BASED UPON THEIR RESPECTIVE KNOWLEDGE OF THE BOARD MEMBERS. THE PURPOSE OF THIS REVIEW IS TO BOTH INFORM MANAGEMENT OF THE DISCLOSED CONFLICTS AND TO ALLOW THEM TO IDENTIFY TO THE V.P., AUDIT &amp; COMPLIANCE, ANY POTENTIAL UNDISCLOSED CONFLICTS. THE AUDIT &amp; COMPLIANCE DEPARTMENT THEN CONDUCTS AN AUDIT OF ALL BOARD MEMBER SOC SURVEYS (ALONG WITH ANY RELATIONSHIPS NOTED THROUGH THE ABOVE REVIEW) TO IDENTIFY ANY POSITIONAL CONFLICTS OF INTEREST AND TO TEST MATERIAL TRANSACTIONS WITH BOARD MEMBERS/THEIR AFFILIATED FOR FAIR MARKET VALUE. THE RESULTS OF THE AUDIT ARE REPORTED DIRECTLY TO THE CHAIR OF THE AUDIT &amp; COMPLIANCE COMMITTEE WITH A COPY TO THE PRESIDENT/CEO. THE REPORT INCLUDES A SUMMARY OF THE AUDIT PROCEDURES PERFORMED, ANY SIGNIFICANT CONCERNS IDENTIFIED, AND THEIR RESOLUTION. ANY UNRESOLVED CONFLICTS ARE ADDRESSED BY THE AUDIT COMMITTEE WITH RECOMMENDATIONS TO THE FULL BOARD AS NEEDED. FAILURE TO COMPLETE THE SURVEY OR THE SUBMISSION OF A FALSE OR INCOMPLETE SURVEY, OR FAILURE TO DISCLOSE IMMEDIATELY ANY NEW CONFLICTS OF INTEREST THAT MAY ARISE, OR FAILURE TO COOPERATE WITHOUT CONDITION, HONESTLY AND COMPLETELY WITH AN INVESTIGATION OR REVIEW OF THE BOARD MEMBER'S SURVEY RESULTS, OR HIS/HER ACTIONS OR CIRCUMSTANCES SHALL BE GROUNDS FOR SANCTION BY THE BOARD OF TRUSTEES UP TO AND INCLUDING REMOVAL FROM THE BOARD/COMMITTEE/COUNCIL. EMPLOYEES, EXCLUDING EMPLOYED PHYSICIANS ANNUALLY (OR IMMEDIATELY IF NEW CONFLICTS OF INTEREST ARISE), ALL SALARIED EMPLOYEES AND SPECIFICALLY IDENTIFIED HOURLY EMPLOYEES, EXCLUDING EMPLOYED PHYSICIANS, ARE REQUIRED TO COMPLETE AND SUBMIT AN ELECTRONIC EMPLOYEE CERTIFICATION QUESTIONNAIRE BY AN ESTABLISHED DEADLINE THAT IS COMMUNICATED TO THE EMPLOYEE. THE HUMAN RESOURCES DEPARTMENT ENSURES THAT ALL QUESTIONNAIRES, WHICH ARE STORED ELECTRONICALLY, ARE COMPLETED AND PROVIDES NOTIFICATION TO THE V.P., AUDIT &amp; COMPLIANCE OF THE NUMBER OF ANNUAL EMPLOYEE CERTIFICATION QUESTIONNAIRES SENT AND RECEIVED AND COPIES OF ANY QUESTIONNAIRES CONTAINING DISCLOSURES THAT WARRANT FURTHER REVIEW BY THE AUDIT &amp; COMPLIANCE DEPARTMENT. ALL NEW EMPLOYEES, EXCLUDING EMPLOYED PHYSICIANS, ARE PROVIDED EITHER AN ELECTRONIC OR PAPER COPY OF THE EMPLOYEE STANDARD OF CONDUCT AND THE</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                             | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | <p>E EMPLOYEE CERTIFICATION STATEMENT WHICH THE NEW EMPLOYEE IS REQUIRED TO COMPLETE PRIOR TO BEGINNING EMPLOYMENT. THE AUDIT &amp; COMPLIANCE DEPARTMENT HAS ACCESS TO A REPORT THAT IDENTIFIES ALL NEW HIRES. A SAMPLE OF EMPLOYEES IS IDENTIFIED AND AN AUDIT IS CONDUCTED TO ENSURE THAT REQUIRED DOCUMENTATION IS ON FILE. IDENTIFIED CONFLICTS ARE INITIALLY REVIEWED BY THE V.P., AUDIT &amp; COMPLIANCE AND IS NECESSARY DISCUSSED WITH THE BUSINESS UNIT PRESIDENT IN WHICH THE EMPLOYEE WORKS, THE CHIEF HUMAN RESOURCE OFFICER, AND GENERAL COUNSEL. IF THE CONFLICT IS CONSIDERED A SIGNIFICANT EXPOSURE RISK FOR PHS, A RECOMMENDATION WILL BE PREPARED FOR FINAL APPROVAL OF THE PHS PRESIDENT/CEO. RESULTS OF THE EMPLOYEE PROCESS AUDIT ARE INCLUDED IN THE ABOVE REPORT TO THE CHAIR OF THE AUDIT &amp; COMPLIANCE COMMITTEE. FAILURE TO COMPLETE THE CERTIFICATION QUESTIONNAIRE, OR THE COMPLETION OF A FALSE OR INCOMPLETE CERTIFICATION QUESTIONNAIRE, OR FAILURE TO DISCLOSE IMMEDIATELY ANY NEW CONFLICTS OF INTEREST THAT MAY ARISE, OR FAILURE TO COOPERATE WITHOUT CONDITION, HONESTLY AND COMPLETELY WITH ANY INVESTIGATION OR REVIEW OF THE EMPLOYEE'S CERTIFICATION QUESTIONNAIRE, OR HIS/HER ACTIONS OR CIRCUMSTANCES SHALL BE GROUND FOR SANCTION UP TO AND INCLUDING TERMINATION OF EMPLOYMENT. IDENTIFIED CONFLICTS ARE INITIALLY REVIEWED BY THE PRESIDENT, PROVIDERS, ACUTE AND AMBULATORY CARE THE CHIEF OPERATING OFFICER OR THEIR DESIGNEE, AND IF APPROPRIATE, ARE SUBSEQUENTLY REPORTED TO THE OFFICE OF THE V.P., AUDIT &amp; COMPLIANCE. IF THE CONFLICT IS CONSIDERED A SIGNIFICANT EXPOSURE RISK FOR PHS, A RECOMMENDATION WILL BE PREPARED FOR FINAL APPROVAL BY THE PHS PRESIDENT/CHIEF EXECUTIVE OFFICER. RESULTS OF THE EMPLOYED PHYSICIAN AUDIT ARE INCLUDED IN THE ABOVE REPORT TO THE CHAIR OF THE AUDIT &amp; COMPLIANCE COMMITTEE. ANY ITEMS THAT MEET CRITERIA FOR PUBLIC DISCLOSURE WILL BE COMMUNICATED TO THE APPROPRIATE PHYSICIAN BY THE PRESIDENT, PROVIDERS, ACUTE AND AMBULATORY CARE, THE CHIEF OPERATING OFFICER OR THEIR DESIGNEE IN ADVANCE OF THE POSTING. THE PRESIDENT, PROVIDERS, ACUTE AND AMBULATORY CARE, THE CHIEF OPERATING OFFICER OR THEIR DESIGNEE WILL PROVIDE THE PHYSICIAN-INDUSTRY RELATIONSHIP DISCLOSURES TO THE APPLICABLE PHS MARKETING/COMMUNICATIONS REPRESENTATIVE. THE PUBLIC DISCLOSURE WILL BE POSTED ON THE PHS WEBSITE (<a href="https://www.promedica.org/pages/about-us/industry-relationships.aspx">HTTPS://WWW.PROMEDICA.ORG/PAGES/ABOUT-US/INDUSTRY-RELATIONSHIPS.ASPX</a>) DATABASE BY THE PHS MARKETING/COMMUNICATIONS REPRESENTATIVE.</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15 | PROMEDICA HEALTH SYSTEM, INC.'S TOP MANAGEMENT OFFICIAL AND OTHER OFFICERS ARE COMPENSATED BY PROMEDICA HEALTH SYSTEM, INC. (PHS), A RELATED TAX-EXEMPT ORGANIZATION. COMPENSATION DETERMINATIONS OF PROMEDICA FOUNDATION'S TOP MANAGEMENT OFFICIAL AND OTHER OFFICERS ARE MADE BY A COMPENSATION COMMITTEE OF PHS. EACH YEAR INDEPENDENT CONSULTANTS CONDUCT AN ANNUAL SURVEY AND RECOMMEND EXECUTIVE PAYROLL BASE SALARY RANGES BASED UPON THE MARKET. THE DATA IS REVIEWED AND APPROVED BY THE PROMEDICA HEALTH SYSTEM COMPENSATION COMMITTEE EVERY OCTOBER. SALARY ADJUSTMENTS ARE DETERMINED AT THE DECEMBER MEETING OF THE COMPENSATION COMMITTEE. THE COMPENSATION COMMITTEE APPROVES OTHER FORMS OF COMPENSATION BASED UPON THE PRIOR YEAR PERFORMANCE AT THE JANUARY MEETING EACH YEAR. |



# 990 Schedule O, Supplemental Information

| Return<br>Reference                            | Explanation                                                                                                 |
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| FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 19 | PROMEDICA HEALTH SYSTEM, INC. AND SUBSIDIARIES PROVIDE ANY DOCUMENT OPEN TO PUBLIC INSPECTION UPON REQUEST. |

**990 Schedule O, Supplemental Information**

| Return<br>Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| PART VI,<br>SECTION B,<br>LINE 16B: | JOINT VENTURE OPERATING AGREEMENTS INVOLVING PROMEDICA HEALTH SYSTEM, INC. OR ITS SUBSIDIARIES (COLLECTIVELY, PHS) INCLUDE PROVISIONS TO PROTECT PHS'S TAX-EXEMPT STATUS. EACH AGREEMENT CONTAINS SPECIFIC LANGUAGE RELATED TO THE PROVISION OF HEALTH CARE SERVICES WITH FOCUS ON COMMUNITY HEALTH BENEFIT AND MUST FOLLOW A FORMAL REVIEW PROCESS PRIOR TO CONTRACT EXECUTION. PHS CONTINUALLY ENSURES THAT ITS TAX-EXEMPT STATUS IS PROTECTED BY ACTIVELY PARTICIPATING IN THE GOVERNANCE OF ALL PHS JOINT VENTURES. |

**990 Schedule O, Supplemental Information**

| Return<br>Reference              | Explanation                                                                                                                                          |
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| FORM 990,<br>PART XI,<br>LINE 9: | PENSION/POST-RETIREMENT EXPENSE ADJUSTMENT 20,586,707. BENEFICIAL INTEREST IN FOUNDATION 466,105.<br>TRANSFERS BETWEEN RELATED ENTITIES -23,754,752. |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
PROMEDICA HEALTH SYSTEM INC

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Employer identification number

34-1517671

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

See Additional Data Table

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
|                                                       |                         |                                                  |                            |                                                     |                                  | Yes                                          | No |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary<br>activity | (c)<br>Legal<br>domicile<br>(state<br>or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|----------------------------|-----------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          | Yes                                     | No |                                                                            | Yes                                       | No |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                            |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

See Additional Data Table

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512(b)<br>(13) controlled<br>entity? |    |
|----------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|-----------------------------------------------------|----|
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                | Yes                                                 | No |
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

**a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity . . . . .

**b** Gift, grant, or capital contribution to related organization(s) . . . . .

**c** Gift, grant, or capital contribution from related organization(s) . . . . .

**d** Loans or loan guarantees to or for related organization(s) . . . . .

**e** Loans or loan guarantees by related organization(s) . . . . .

**f** Dividends from related organization(s) . . . . .

**g** Sale of assets to related organization(s) . . . . .

**h** Purchase of assets from related organization(s) . . . . .

**i** Exchange of assets with related organization(s) . . . . .

**j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .

**k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .

**l** Performance of services or membership or fundraising solicitations for related organization(s) . . . . .

**m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .

**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .

**o** Sharing of paid employees with related organization(s) . . . . .

**p** Reimbursement paid to related organization(s) for expenses . . . . .

**q** Reimbursement paid by related organization(s) for expenses . . . . .

**r** Other transfer of cash or property to related organization(s) . . . . .

**s** Other transfer of cash or property from related organization(s) . . . . .

Yes

No

1a

No

1b

Yes

1c

Yes

1d

No

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

Yes

1l

No

1m

No

1n

Yes

1o

Yes

1p

Yes

1q

Yes

1r

Yes

1s

Yes

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

See Additional Data Table

| (a)<br>Name of related organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-------------------------------------|----------------------------------|------------------------|----------------------------------------------|
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |

Schedule R (Form 990) 2019

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII**

**Supplemental Information**

Provide additional information for responses to questions on Schedule R. (see instructions).

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |



Additional Data

Software ID:  
Software Version:  
EIN: 34-1517671  
Name: PROMEDICA HEALTH SYSTEM INC

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                      | (b)<br>Primary Activity         | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity               |
|----------------------------------------------------------------------------------------------------------|---------------------------------|--------------------------------------------------------|---------------------|---------------------------|---------------------------------------------------|
| MIDWEST CARDIOVASCULAR CONSULTANTS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>61-1448753              | EMPLOYS PHYSICIANS              | OH                                                     | 0                   | 736,336                   | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| IST THEATRE LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                                                   | COMMUNITY ARTS<br>FACILITY      | OH                                                     | 0                   | 3,554,701                 | PROMEDICA HEALTH SYSTEM<br>INC                    |
| PROMEDICA HICKMAN CANCER CENTER PHARMACY LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                      | PHARMACY                        | OH                                                     | 104,465,623         | 0                         | THE TOLEDO HOSPITAL                               |
| PROMEDICA PHARMACY GROUP LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>36-4949156                        | PHARMACY                        | OH                                                     | 0                   | 0                         | PROMEDICA CONTINUUM<br>SERVICES                   |
| FORT INDUSTRY JV PARTNER LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>84-4675266                        | HOLDS INVESTMENTS               | OH                                                     | 0                   | 8,540,000                 | PROMEDICA HEALTH SYSTEM<br>INC                    |
| HCRMC-PROMEDICA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>46-1343453                                 | NURSING AND REHAB<br>SERVICES   | DE                                                     | -2,185,288          | 12,184,508                | MANOR CARE HEALTH<br>SERVICES OF TOLEDO OH<br>LLC |
| PROMEDICA CENTRAL PHYSICIANS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1881137                    | EMPLOYS PHYSICIANS              | OH                                                     | 387,466,023         | 296,438,519               | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| PROMEDICA NORTHWEST OHIO CARDIOLOGY CONSULTANTS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>26-3888045 | EMPLOYS PHYSICIANS              | OH                                                     | 18,301,472          | -105,269,559              | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| THE PHARMACY COUNTER LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>27-1325141                            | MEDICAL EQUIPMENT &<br>PHARMACY | OH                                                     | 65,105,182          | 99,954,514                | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| WOLF CREEK ASSOCIATES LLC<br>901 KIMOLE LN<br>ADRIAN, MI 49221<br>38-3164818                             | FACILITY LEASING                | MI                                                     | 119,263             | 1,724,405                 | EMMA L BIXBY MEDICAL<br>CENTER                    |
| PROMEDICA MONROE CARDIOLOGY PLLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>27-2920342                    | EMPLOYS PHYSICIANS              | MI                                                     | 889,668             | -6,438,944                | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| ERIE WEST HOSPICE & PALLIATIVE CARE LTD<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>20-5752995             | PROVIDES HOSPICE<br>CARE        | OH                                                     | 5,497,909           | 7,841,474                 | PROMEDICA CONTINUUM<br>SERVICES                   |
| PROMEDICA PHYSICIANS MANAGEMENT SERVICES LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>45-3230331        | PRACTICE MANAGEMENT             | OH                                                     | 0                   | -3,618,834                | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| PROMEDICA SURGICAL SERVICES LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                                   | EMPLOYS PHYSICIANS              | OH                                                     | 0                   | 0                         | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| MISSION POINTE GOLF COURSE LLC<br>2142 NORTH COVE<br>TOLEDO, OH 43606                                    | GOLF COURSE                     | MI                                                     | 0                   | 0                         | PROMEDICA FOUNDATION                              |
| PROMEDICA INNOVATIONS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>30-1221601                           | INVESTMENT COMPANY              | OH                                                     | 0                   | 0                         | PROMEDICA HEALTH SYSTEM<br>INC                    |
| PROMEDICA GENITO-URINARY SURGEONS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>46-1120436               | EMPLOYS PHYSICIANS              | OH                                                     | 5,873,200           | -23,434,097               | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| PROMEDICA MONROE PHYSICIANS PLLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>46-1111822                    | EMPLOYS PHYSICIANS              | MI                                                     | 11,895,015          | -23,671,344               | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| PROMEDICA MULTI-SPECIALTY PHYSICIANS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>45-4976786            | EMPLOYS PHYSICIANS              | OH                                                     | 0                   | 154,765                   | PROMEDICA PHYSICIAN<br>GROUP INC                  |
| PROMEDICA HOSPITALISTS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                                        | EMPLOYS PHYSICIANS              | OH                                                     | 0                   | 0                         | PROMEDICA PHYSICIAN<br>GROUP INC                  |

| Form 990, Schedule R, Part I - Identification of Disregarded Entities                       |                                 |                                                     |                     |                           |                                  |
|---------------------------------------------------------------------------------------------|---------------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                         | (b)<br>Primary Activity         | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
| PROMEDICA HOSPITALISTS PLLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                          | EMPLOYS PHYSICIANS              | MI                                                  | 0                   | 0                         | PROMEDICA PHYSICIAN GROUP INC    |
| MEMORIAL ANESTHESIA LTD<br>715 SOUTH TAFT AVE<br>FREMONT, OH 43420<br>20-5763680            | EMPLOYS PHYSICIANS              | OH                                                  | 0                   | 0                         | PROMEDICA PHYSICIAN GROUP INC    |
| MEMORIAL PROFESSIONAL SERVICES LTD<br>715 SOUTH TAFT AVE<br>FREMONT, OH 43420<br>27-3763993 | EMPLOYS PHYSICIANS              | OH                                                  | 13,381,935          | -24,321,708               | PROMEDICA PHYSICIAN GROUP INC    |
| PHS VENTURES LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1880473                       | HEALTH CARE MANAGEMENT SERVICES | DE                                                  | 0                   | 0                         | PROMEDICA HEALTH SYSTEM INC      |
| 300 MADISON BUILDING LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>82-2062486               | REAL ESTATE                     | OH                                                  | 2,185,490           | 17,703,607                | PROMEDICA HEALTH SYSTEM INC      |
| MARINA DISTRICT DEVELOPMENT LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                      | REAL ESTATE                     | OH                                                  | 0                   | 6,885                     | PROMEDICA HEALTH SYSTEM INC      |
| PHS INVESTMENTS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                                  | INVESTMENT COMPANY              | OH                                                  | 2,564,760           | 22,447,708                | THE TOLEDO HOSPITAL              |
| PROMEDICA INTERNATIONAL LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>83-2427163            | CONSULTING SERVICES             | OH                                                  | 144,100             | 0                         | PROMEDICA HEALTH SYSTEM INC      |
| PROMEDICA ACTIVE MOBILITY LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>81-5178173          | DURABLE MEDICAL EQUIPMENT       | OH                                                  | 159,929             | 194,981                   | PROMEDICA HEALTH SYSTEM INC      |
| 1611 MONROE INVESTORS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604                            | REAL ESTATE                     | OH                                                  | 0                   | 308,507                   | PROMEDICA HEALTH SYSTEM INC      |
| BALL PARK PROPERTIES LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>82-3954332               | REAL ESTATE                     | OH                                                  | 0                   | 1,118,158                 | PROMEDICA HEALTH SYSTEM INC      |
| PROMEDICA PRIMARY CARE PROVIDERS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>83-1731861   | EMPLOYS PHYSICIANS              | OH                                                  | 0                   | 0                         | PROMEDICA PHYSICIAN GROUP INC    |
| KAPIOS LLC<br>2865 N REYNOLDS RD<br>TOLEDO, OH 43615<br>81-2624635                          | SOFTWARE DEVELOPMENT            | OH                                                  | 90,319              | 0                         | PROMEDICA HEALTH SYSTEM INC      |
| PROMEDICA NATURAL WELLNESS LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>82-1587026         | NATURAL WELLNESS PRODUCTS       | OH                                                  | 0                   | 16,500                    | PROMEDICA HEALTH SYSTEM INC      |
| ANCILLARY SERVICES MANAGEMENT LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1636874      | MEDICAL SUPPLIES                | OH                                                  | 0                   | 0                         | HCR HEALTHCARE LLC               |
| ARDEN COURTS OF ARLINGTON TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624126       | ASSISTED LIVING FACILITY        | DE                                                  | 0                   | 0                         | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF HAMDEN CT LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625105          | ASSISTED LIVING FACILITY        | DE                                                  | 0                   | 0                         | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF HAZEL CREST IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621940     | ASSISTED LIVING FACILITY        | DE                                                  | 0                   | 0                         | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF LOUISVILLE KY LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622079      | ASSISTED LIVING FACILITY        | DE                                                  | 0                   | 0                         | HCR IV HEALTHCARE LLC            |
| HCR CANTERBURY VILLAGE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>38-2032536             | SKILLED NURSING FACILITY        | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC               |

**Form 990, Schedule R, Part I - Identification of Disregarded Entities**

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                              | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity           |
|--------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|--------------------------------------------|
| HCR HEALTHCARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624435                          | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR MANORCARE INC                          |
| HCR II HEALTHCARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-1250342                       | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| HCR III HEALTHCARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624411                      | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR II HEALTHCARE LLC                      |
| HCR IV HEALTHCARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-1283803                       | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR III HEALTHCARE LLC                     |
| HEARTLAND CARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>32-0091717                          | HOLDING COMPANY          | OH                                                  | 0                   | 0                         | HCR MANOR CARE SERVICES LLC                |
| HEARTLAND EMPLOYMENT SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1903270           | EMPLOYMENT SERVICES      | OH                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| HEARTLAND-OAK PAVILION OF CINCINNATI OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614533 | SKILLED NURSING FACILITY | DE                                                  | 0                   | 0                         | HCR IV HEALTHCARE LLC                      |
| MANOR CARE AVIATION LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>52-1462072                     | AVIATION                 | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| MANOR CARE OF DELAWARE COUNTY LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>52-1916053           | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| MANOR CARE OF OKLAHOMA CITY (NORTHWEST) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610163 | SKILLED NURSING FACILITY | DE                                                  | 0                   | 0                         | HCR III HEALTHCARE LLC                     |
| MANOR CARE OF WINTER PARK FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>36-2899194            | SKILLED NURSING FACILITY | DE                                                  | 30,065              | 52,974                    | WINTER PARK NURSING CENTER LLC             |
| MANOR CARE SUPPLY LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>52-2055097                       | PURCHASING COMPANY       | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| MANORCARE HEALTH SERVICES OF OKLAHOMA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>52-2055078   | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| MANORCARE HEALTH SERVICES OF TOLEDO OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>90-0904333  | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                         |
| PROMEDICA OF ADRIAN MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>38-3985660                  | SKILLED NURSING FACILITY | DE                                                  | 0                   | 174,888                   | MANORCARE HEALTH SERVICES OF TOLEDO OH LLC |
| PROMEDICA OF SYLVANIA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>61-1771805                | SKILLED NURSING FACILITY | DE                                                  | 2,398,322           | 2,980,176                 | MANORCARE HEALTH SERVICES OF TOLEDO OH LLC |
| REHABILITATION ADMINISTRATION LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>61-1295825           | REHABILITATION SERVICES  | DE                                                  | 0                   | 0                         | HEARTLAND REHABILITATION SERVICES LLC      |
| SPRINGHOUSE OF BETHESDA MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622235              | ASSISTED LIVING FACILITY | DE                                                  | 0                   | 0                         | HCR III HEALTHCARE LLC                     |
| SPRINGHOUSE OF SILVER SPRING MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622508         | ASSISTED LIVING FACILITY | DE                                                  | 0                   | 0                         | HCR III HEALTHCARE LLC                     |
| WINTER PARK NURSING CENTER LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>37-1019107              | HOLDING COMPANY          | DE                                                  | 0                   | 0                         | MANORCARE HEALTH SERVICES LLC              |

**Form 990, Schedule R, Part I - Identification of Disregarded Entities**

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                        | (b)<br>Primary Activity   | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity      |
|------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------|---------------------|---------------------------|---------------------------------------|
| AMERICAN REHABILITATION GROUP LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>61-1284533                     | OUTPATIENT REHABILITATION | DE                                                  | 839,878             | 68,000                    | REHABILITATION ADMINISTRATION LLC     |
| HCR HOME HEALTH CARE AND HOSPICE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1787978                  | HOLDING COMPANY           | OH                                                  | 0                   | 0                         | HCR HEALTHCARE LLC                    |
| HCR MANOR CARE SERVICES OF FLORIDA III LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>45-2507279            | HOSPICE SERVICE           | FL                                                  | 15,832,514          | 0                         | HCR HOME HEALTH CARE AND HOSPICE LLC  |
| HCR MANOR CARE SERVICES OF FLORIDA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>74-3193136                | HOSPICE SERVICE           | FL                                                  | 6,785,299           | 621,242                   | HCR HOME HEALTH CARE AND HOSPICE LLC  |
| HCR MANOR CARE SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1838217                           | ADMINISTRATIVE SERVICES   | OH                                                  | 1,572,282           | 201,035,602               | HCR HEALTHCARE LLC                    |
| HCR MANORCARE MEDICAL SERVICES OF FLORIDA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>65-0666550         | OUTPATIENT REHABILITATION | FL                                                  | 19,614,832          | 2,014,379                 | HEARTLAND REHABILITATION SERVICES LLC |
| HEALTH CARE AND RETIREMENT CORPORATION OF AMERICA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-1305723 | SKILLED NURSING FACILITY  | DE                                                  | 27,125,758          | 11,632,269                | HCR HEALTHCARE LLC                    |
| HEARTLAND HOME CARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1787895                               | HOME HEALTH CARE SERVICE  | OH                                                  | 29,609,446          | 4,669,269                 | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND HOME HEALTH CARE SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1787967               | HOME HEALTH CARE SERVICE  | OH                                                  | 2,431,094           | 536,691                   | HCR HOME HEALTH CARE AND HOSPICE LLC  |
| HEARTLAND HOSPICE SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1788398                        | HOSPICE SERVICE           | OH                                                  | 355,102,905         | 65,663,113                | HCR HOME HEALTH CARE AND HOSPICE LLC  |
| HEARTLAND REHABILITATION EXTENSION SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>81-2116419       | OUTPATIENT REHABILITATION | DE                                                  | 2,721,752           | 570,500                   | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND REHABILITATION SERVICES OF FLORIDA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>59-2504386      | OUTPATIENT REHABILITATION | FL                                                  | 0                   | 0                         | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND REHABILITATION SERVICES OF KENTUCKY LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>61-1301414     | OUTPATIENT REHABILITATION | DE                                                  | 5,214,772           | 429,919                   | REHABILITATION ADMINISTRATION LLC     |
| HEARTLAND REHABILITATION SERVICES OF MICHIGAN LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>30-0535129     | OUTPATIENT REHABILITATION | DE                                                  | 185,831             | 15,692                    | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND REHABILITATION SERVICES OF NEW JERSEY LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>22-2137595   | OUTPATIENT REHABILITATION | DE                                                  | 1,965,100           | 257,774                   | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND REHABILITATION SERVICES OF OHIO LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1479648         | OUTPATIENT REHABILITATION | OH                                                  | 2,096,295           | 181,802                   | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND REHABILITATION SERVICES OF VIRGINIA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>54-1508699     | OUTPATIENT REHABILITATION | DE                                                  | 13,680,736          | 1,598,193                 | HEARTLAND REHABILITATION SERVICES LLC |
| HEARTLAND REHABILITATION SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1280619                 | OUTPATIENT REHABILITATION | OH                                                  | 2,374,070           | 362,463                   | HCR HEALTHCARE LLC                    |
| HEARTLAND SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1760503                                | HOLDING COMPANY           | OH                                                  | 0                   | 28,847,119                | HCR HEALTHCARE LLC                    |
| HEARTLAND THERAPY PROVIDER NETWORK LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>37-1027432                | OUTPATIENT REHABILITATION | DE                                                  | 377,794             | 75,846                    | HCR HEALTHCARE LLC                    |

| Form 990, Schedule R, Part I - Identification of Disregarded Entities                         |                          |                                                     |                     |                           |                                       |
|-----------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|---------------------------------------|
| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                           | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity      |
| IN HOME HEALTH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>41-1458213                       | HOME HEALTH CARE SERVICE | MN                                                  | 221,483,544         | 22,798,793                | MANORCARE HEALTH SERVICES LLC         |
| INDUSTRIAL WASTES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>25-1457630                    | REAL ESTATE              | DE                                                  | 0                   | 477,790                   | HCR HEALTHCARE LLC                    |
| MANOR CARE OF LACEY WA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624391               | SKILLED NURSING FACILITY | DE                                                  | 9,884,874           | 2,627,300                 | MANORCARE HEALTH SERVICES LLC         |
| MANOR CARE OF SALMON CREEK WA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624375        | SKILLED NURSING FACILITY | DE                                                  | 12,619,842          | 2,686,332                 | MANORCARE HEALTH SERVICES LLC         |
| MANORCARE HEALTH SERVICES LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-1305666            | SKILLED NURSING FACILITY | DE                                                  | 67,059,139          | 30,895,335                | HCR HEALTHCARE LLC                    |
| MILESTONE HEALTHCARE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>75-2592398                 | MEDICAL STAFFING         | DE                                                  | 23,135,833          | 3,997,062                 | HEARTLAND REHABILITATION SERVICES LLC |
| PORTFOLIO ONE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>22-1604502                        | SKILLED NURSING FACILITY | OH                                                  | 14,118,573          | 1,956,181                 | HCR HEALTHCARE LLC                    |
| ARDEN COURTS OF AKRON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623857             | ASSISTED LIVING FACILITY | DE                                                  | 2,113,027           | 361,591                   | HCR IV HEALTHCARE LLC                 |
| ARDEN COURTS OF ALLENTOWN PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623965         | ASSISTED LIVING FACILITY | DE                                                  | 3,667,410           | 281,390                   | HCR III HEALTHCARE LLC                |
| ARDEN COURTS OF ANNANDALE VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624314         | ASSISTED LIVING FACILITY | DE                                                  | 4,748,932           | 278,762                   | HCR IV HEALTHCARE LLC                 |
| ARDEN COURTS OF AUSTIN TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624145            | ASSISTED LIVING FACILITY | DE                                                  | 2,717,343           | 91,462                    | HCR IV HEALTHCARE LLC                 |
| ARDEN COURTS OF AVON CT LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625113              | ASSISTED LIVING FACILITY | DE                                                  | 2,383,088           | 329,371                   | HCR III HEALTHCARE LLC                |
| ARDEN COURTS OF BINGHAM FARMS MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622828     | ASSISTED LIVING FACILITY | DE                                                  | 2,919,042           | 196,624                   | HCR IV HEALTHCARE LLC                 |
| ARDEN COURTS OF CHERRY HILL NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623009       | ASSISTED LIVING FACILITY | DE                                                  | 3,879,658           | 338,171                   | HCR III HEALTHCARE LLC                |
| ARDEN COURTS OF DELRAY BEACH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625237      | ASSISTED LIVING FACILITY | DE                                                  | 3,995,276           | 457,193                   | HCR III HEALTHCARE LLC                |
| ARDEN COURTS OF ELK GROVE VILLAGE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625405 | ASSISTED LIVING FACILITY | DE                                                  | 3,043,600           | 166,574                   | HCR IV HEALTHCARE LLC                 |
| ARDEN COURTS OF FARMINGTON CT LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625092        | ASSISTED LIVING FACILITY | DE                                                  | 4,542,685           | 237,268                   | HCR III HEALTHCARE LLC                |
| ARDEN COURTS OF FT MYERS FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625314          | ASSISTED LIVING FACILITY | DE                                                  | 3,040,654           | 518,258                   | HCR III HEALTHCARE LLC                |
| ARDEN COURTS OF GENEVA IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625428            | ASSISTED LIVING FACILITY | DE                                                  | 4,229,289           | 222,812                   | HCR IV HEALTHCARE LLC                 |
| ARDEN COURTS OF GLEN ELLYN IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625418        | ASSISTED LIVING FACILITY | DE                                                  | 1,797,438           | 317,967                   | HCR IV HEALTHCARE LLC                 |

| Form 990, Schedule R, Part I - Identification of Disregarded Entities                        |                          |                                                     |                     |                           |                                  |
|----------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                          | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
| ARDEN COURTS OF JEFFERSON HILLS PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624075  | ASSISTED LIVING FACILITY | DE                                                  | 4,068,113           | 321,284                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF KENSINGTON MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622568       | ASSISTED LIVING FACILITY | DE                                                  | 5,744,260           | 347,352                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF KENWOOD OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623245          | ASSISTED LIVING FACILITY | DE                                                  | 2,752,330           | 289,455                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF KING OF PRUSSIA PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624032  | ASSISTED LIVING FACILITY | DE                                                  | 3,968,944           | 396,047                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF LARGO FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625141            | ASSISTED LIVING FACILITY | DE                                                  | 3,570,405           | 493,177                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF LIVONIA MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622866          | ASSISTED LIVING FACILITY | DE                                                  | 3,793,905           | 252,415                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF MONROEVILLE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623898      | ASSISTED LIVING FACILITY | DE                                                  | 3,986,225           | 297,560                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF NORTHBROOK IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625378       | ASSISTED LIVING FACILITY | DE                                                  | 4,074,284           | 90,998                    | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF PALM HARBOR FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625222      | ASSISTED LIVING FACILITY | DE                                                  | 4,233,976           | 429,556                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF PALOS HEIGHTS IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625390    | ASSISTED LIVING FACILITY | DE                                                  | 3,975,584           | 323,892                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF PARMA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623801            | ASSISTED LIVING FACILITY | DE                                                  | 3,985,002           | 212,366                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF PIKESVILLE MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622121       | ASSISTED LIVING FACILITY | DE                                                  | 4,392,566           | 308,182                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF POTOMAC MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622198          | ASSISTED LIVING FACILITY | DE                                                  | 3,578,434           | 529,765                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF RICHARDSON TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624214       | ASSISTED LIVING FACILITY | DE                                                  | 3,959,768           | 252,306                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF SAN ANTONIO TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624189      | ASSISTED LIVING FACILITY | DE                                                  | 3,448,046           | 254,006                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF SARASOTA FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625246         | ASSISTED LIVING FACILITY | DE                                                  | 2,913,686           | 341,999                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF SEMINOLE FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625266         | ASSISTED LIVING FACILITY | DE                                                  | 3,734,618           | 546,008                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF SILVER SPRING MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622164    | ASSISTED LIVING FACILITY | DE                                                  | 4,566,743           | 221,892                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF SOUTH HOLLAND IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622045    | ASSISTED LIVING FACILITY | DE                                                  | 3,018,882           | 115,258                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF STERLING HEIGHTS MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622772 | ASSISTED LIVING FACILITY | DE                                                  | 2,755,822           | 177,315                   | HCR IV HEALTHCARE LLC            |

| Form 990, Schedule R, Part I - Identification of Disregarded Entities                                           |                           |                                                     |                     |                           |                                  |
|-----------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                             | (b)<br>Primary Activity   | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
| ARDEN COURTS OF TAMPA FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625330                               | ASSISTED LIVING FACILITY  | DE                                                  | 3,686,680           | 438,736                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF TOWSON MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622661                              | ASSISTED LIVING FACILITY  | DE                                                  | 3,577,536           | 352,337                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF W ORANGE NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622938                            | ASSISTED LIVING FACILITY  | DE                                                  | 5,660,548           | 280,085                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF W PALM BEACH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625258                        | ASSISTED LIVING FACILITY  | DE                                                  | 3,609,989           | 586,494                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF WAYNE NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622912                               | ASSISTED LIVING FACILITY  | DE                                                  | 4,621,330           | 377,228                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF WESTLAKE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623289                            | ASSISTED LIVING FACILITY  | DE                                                  | 4,663,905           | 247,315                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS OF WILMINGTON DE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625127                          | ASSISTED LIVING FACILITY  | DE                                                  | 4,726,495           | 393,877                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF WINTER SPRINGS FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625340                      | ASSISTED LIVING FACILITY  | DE                                                  | 4,331,958           | 525,670                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF YARDLEY PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623944                             | ASSISTED LIVING FACILITY  | DE                                                  | 5,274,145           | 367,262                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS-ANDERSON OF CINCINNATI OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623677                 | ASSISTED LIVING FACILITY  | DE                                                  | 3,808,990           | 365,003                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS-BAINBRIDGE OF CHAGRIN FALLS OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623202            | ASSISTED LIVING FACILITY  | DE                                                  | 5,242,728           | 251,147                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS-FAIR OAKS OF FAIRFAX VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624353                   | ASSISTED LIVING FACILITY  | DE                                                  | 4,901,722           | 115,266                   | HCR IV HEALTHCARE LLC            |
| ARDEN COURTS-LELY PALMS OF NAPLES FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625279                   | ASSISTED LIVING FACILITY  | DE                                                  | 3,135,725           | 501,365                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS-NORTH HILLS OF PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623920              | ASSISTED LIVING FACILITY  | DE                                                  | 3,750,857           | 272,383                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS-SUSQUEHANNA OF HARRISBURG PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624065              | ASSISTED LIVING FACILITY  | DE                                                  | 4,134,524           | 355,633                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS-WARMINSTER OF HATBORO PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623869                  | ASSISTED LIVING FACILITY  | DE                                                  | 3,648,518           | 242,311                   | HCR III HEALTHCARE LLC           |
| ARDEN COURTS OF WHIPPANY NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623155                            | ASSISTED LIVING FACILITY  | DE                                                  | 3,767,702           | 517,701                   | HCR III HEALTHCARE LLC           |
| CHRISTOPHER EAST HEALTH CARE CENTER OF LOUISVILLE KY LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619900   | SKILLED NURSING FACILITY  | DE                                                  | -6,097              | 0                         | HCR IV HEALTHCARE LLC            |
| COLUMBIA REHABILITATION AND NURSING CENTER-COLUMBIA SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623408 | OUTPATIENT REHABILITATION | DE                                                  | 9,757,653           | 2,006,730                 | HCR III HEALTHCARE LLC           |
| DEVON MANOR-DEVON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622826                                   | SKILLED NURSING FACILITY  | DE                                                  | -45,972             | 0                         | HCR III HEALTHCARE LLC           |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                  | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
|------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| DONAHOE MANOR-BEDFORD PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623108                    | SKILLED NURSING FACILITY | DE                                                  | 6,269,264           | 790,799                   | HCR III HEALTHCARE LLC           |
| FOSTRIAN COURTS ASSISTED LIVING-FLUSHING MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622894 | SKILLED NURSING FACILITY | DE                                                  | 1,271,278           | 91,564                    | HCR IV HEALTHCARE LLC            |
| HAMPTON HOUSE-WILKES-BARRE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610244               | SKILLED NURSING FACILITY | DE                                                  | 8,094,538           | 1,577,029                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF BOYNTON BEACH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623523               | SKILLED NURSING FACILITY | DE                                                  | 10,695,010          | 1,407,882                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF ADELPHI MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620015                     | SKILLED NURSING FACILITY | DE                                                  | 13,709,635          | 2,641,097                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF ALLEN PARK MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611286                  | SKILLED NURSING FACILITY | DE                                                  | 15,447,064          | 2,641,572                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF ANN ARBOR MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612384                   | SKILLED NURSING FACILITY | DE                                                  | 17,770,633          | 2,836,128                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF AUSTIN TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624533                      | SKILLED NURSING FACILITY | DE                                                  | -32,639             | 61,022                    | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF BATTLE CREEK MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612206                | SKILLED NURSING FACILITY | DE                                                  | 5,697,388           | 989,172                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF BECKLEY WV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625053                     | SKILLED NURSING FACILITY | DE                                                  | 118,456             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF BEDFORD TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624511                     | SKILLED NURSING FACILITY | DE                                                  | 2,529               | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF BELLEFONTAINE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609497               | SKILLED NURSING FACILITY | DE                                                  | -11,307             | 188,301                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF BOCA RATON FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623949                  | SKILLED NURSING FACILITY | DE                                                  | 11,996,079          | 1,906,578                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF BROOKSVILLE FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623416                 | SKILLED NURSING FACILITY | DE                                                  | 48,498              | 0                         | HCR III HEALTHCARE LLC           |
| HEARTLAND OF BUCYRUS OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614610                     | SKILLED NURSING FACILITY | DE                                                  | 5,922,615           | 755,745                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF CANTON IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0604153                      | SKILLED NURSING FACILITY | DE                                                  | -17,700             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF CANTON MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620527                      | SKILLED NURSING FACILITY | DE                                                  | 18,802,025          | 2,622,394                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF CENTERBURG OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614447                  | SKILLED NURSING FACILITY | DE                                                  | 7,857               | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF CENTERVILLE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609683                 | SKILLED NURSING FACILITY | DE                                                  | 8,536,549           | 1,452,701                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF CHAMPAIGN IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615806                   | SKILLED NURSING FACILITY | DE                                                  | 10,810              | 0                         | HCR IV HEALTHCARE LLC            |



Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                       | (b)<br>Primary Activity     | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity |
|-------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| HEARTLAND OF CHILLICOTHE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609311      | SKILLED NURSING<br>FACILITY | DE                                                     | 8,583,778           | 1,206,966                 | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF CLARKSBURG WV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625029       | SKILLED NURSING<br>FACILITY | DE                                                     | 120,062             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF DEARBORN HEIGHTS MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611231 | SKILLED NURSING<br>FACILITY | DE                                                     | 13,677,339          | 1,617,969                 | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF DECATUR IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615541          | SKILLED NURSING<br>FACILITY | DE                                                     | -5,854              | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF EATON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609364            | SKILLED NURSING<br>FACILITY | DE                                                     | -1,000              | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF FORT MYERS FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623726       | SKILLED NURSING<br>FACILITY | DE                                                     | 12,721,275          | 1,304,802                 | HCR III HEALTHCARE LLC              |
| HEARTLAND OF GALESBURG IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624455        | SKILLED NURSING<br>FACILITY | DE                                                     | 6,210,367           | 657,107                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF GRAND RAPIDS MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611403     | SKILLED NURSING<br>FACILITY | DE                                                     | -3,791              | 189,804                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF GREENVILLE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614250       | SKILLED NURSING<br>FACILITY | DE                                                     | 12,525              | 16,206                    | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF HENRY IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614845            | SKILLED NURSING<br>FACILITY | DE                                                     | 5,973,172           | 788,083                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF HILLSBORO OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609351        | SKILLED NURSING<br>FACILITY | DE                                                     | 7,580,309           | 1,075,801                 | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF HOLLAND MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611679          | SKILLED NURSING<br>FACILITY | DE                                                     | -13,554             | 9,486                     | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF HYATTSVILLE MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619980      | SKILLED NURSING<br>FACILITY | DE                                                     | 13,108,975          | 2,167,005                 | HCR III HEALTHCARE LLC              |
| HEARTLAND OF IONIA MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611974            | SKILLED NURSING<br>FACILITY | DE                                                     | -11,467             | 143,186                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF JACKSON MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611756          | SKILLED NURSING<br>FACILITY | DE                                                     | -17,543             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF JACKSON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614303          | SKILLED NURSING<br>FACILITY | DE                                                     | -34,816             | 39,736                    | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF JACKSONVILLE FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623590     | SKILLED NURSING<br>FACILITY | DE                                                     | 10,323,308          | 2,095,666                 | HCR III HEALTHCARE LLC              |
| HEARTLAND OF KALAMAZOO MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612121        | SKILLED NURSING<br>FACILITY | DE                                                     | -18,820             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND OF KENDALL FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623392          | SKILLED NURSING<br>FACILITY | DE                                                     | 8,527               | 60,793                    | HCR III HEALTHCARE LLC              |
| HEARTLAND OF KETTERING OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609231        | SKILLED NURSING<br>FACILITY | DE                                                     | 8,990,299           | 1,163,490                 | HCR IV HEALTHCARE LLC               |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                  | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
|--------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| HEARTLAND OF KEYSER WV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624987      | SKILLED NURSING FACILITY | DE                                                  | 123,233             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF LAUDERHILL FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623998  | SKILLED NURSING FACILITY | DE                                                  | -141                | 63,888                    | HCR III HEALTHCARE LLC           |
| HEARTLAND OF MACOMB IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624476      | SKILLED NURSING FACILITY | DE                                                  | 5,621,754           | 843,565                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MADEIRA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609604     | SKILLED NURSING FACILITY | DE                                                  | -10,238             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MARIETTA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609259    | SKILLED NURSING FACILITY | DE                                                  | 6,990,028           | 1,078,593                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MARION OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0613105      | SKILLED NURSING FACILITY | DE                                                  | 11,835,994          | 1,269,108                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MARTINSBURG WV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625081 | SKILLED NURSING FACILITY | DE                                                  | 220,614             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MARYSVILLE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609393  | SKILLED NURSING FACILITY | DE                                                  | -17,681             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MENTOR OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610122      | SKILLED NURSING FACILITY | DE                                                  | 10,904,511          | 1,932,624                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MIAMISBURG OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0794075  | SKILLED NURSING FACILITY | DE                                                  | 8,341,817           | 1,600,311                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF MOLINE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624491      | SKILLED NURSING FACILITY | DE                                                  | 11,412,256          | 1,345,365                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF NORMAL IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615386      | SKILLED NURSING FACILITY | DE                                                  | 33,202              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF ORANGE PARK FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623613 | SKILLED NURSING FACILITY | DE                                                  | 11,423,803          | 1,864,388                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF OREGON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609590      | SKILLED NURSING FACILITY | DE                                                  | -65,791             | 114,662                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF PAXTON IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614884      | SKILLED NURSING FACILITY | DE                                                  | 28,857              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF PEORIA IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615478      | SKILLED NURSING FACILITY | DE                                                  | 10,931              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF PERRYSBURG OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609189  | SKILLED NURSING FACILITY | DE                                                  | 10,392,751          | 1,645,063                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF PIQUA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609466       | SKILLED NURSING FACILITY | DE                                                  | -16,194             | 3,564                     | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610260  | SKILLED NURSING FACILITY | DE                                                  | 15,031,984          | 2,582,481                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF PLATTEVILLE WI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624818 | SKILLED NURSING FACILITY | DE                                                  | 27,923              | 0                         | HCR III HEALTHCARE LLC           |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                               | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
|---------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| HEARTLAND OF PORTSMOUTH OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609290               | SKILLED NURSING FACILITY | DE                                                  | -5,833              | 21,537                    | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF RAINELLE WV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625009                 | SKILLED NURSING FACILITY | DE                                                  | 83,656              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF SAGINAW MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612275                  | SKILLED NURSING FACILITY | DE                                                  | -7,539              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF SAN ANTONIO TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623701              | SKILLED NURSING FACILITY | DE                                                  | 2,787               | 8,228                     | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF SARASOTA FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623968                 | SKILLED NURSING FACILITY | DE                                                  | 13,523,040          | 2,001,772                 | HCR III HEALTHCARE LLC           |
| HEARTLAND OF SPRINGFIELD OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609416              | SKILLED NURSING FACILITY | DE                                                  | 30,909              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF TAMARAC FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623500                  | SKILLED NURSING FACILITY | DE                                                  | -6,631              | 83,229                    | HCR III HEALTHCARE LLC           |
| HEARTLAND OF THREE RIVERS MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612325             | SKILLED NURSING FACILITY | DE                                                  | 7,685,198           | 898,843                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF URBANA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614353                   | SKILLED NURSING FACILITY | DE                                                  | -14,888             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF WEST BLOOMFIELD MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611547          | SKILLED NURSING FACILITY | DE                                                  | -11,585             | 202,831                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF WATERVILLE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609511               | SKILLED NURSING FACILITY | DE                                                  | -25,116             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF WAUSEON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614568                  | SKILLED NURSING FACILITY | DE                                                  | -30,037             | 21,809                    | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF WEST HOUSTON TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623684             | SKILLED NURSING FACILITY | DE                                                  | -18,779             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF WHITEHALL MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612438                | SKILLED NURSING FACILITY | DE                                                  | -4,160              | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND OF ZEPHYRHILLS FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623476              | SKILLED NURSING FACILITY | DE                                                  | 10,716,076          | 1,447,936                 | HCR III HEALTHCARE LLC           |
| HEARTLAND VILLAGE OF WESTERVILLE OH (NC) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609323 | SKILLED NURSING FACILITY | DE                                                  | 11,376,510          | 1,729,776                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND VILLAGE OF WESTERVILLE OH (RC) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609337 | SKILLED NURSING FACILITY | DE                                                  | 3,837,889           | 355,292                   | HCR IV HEALTHCARE LLC            |
| HEARTLAND-BEAVERCREEK OF DAYTON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609445       | SKILLED NURSING FACILITY | DE                                                  | 9,023,514           | 1,544,690                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND-BRIARWOOD MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611711                   | SKILLED NURSING FACILITY | DE                                                  | 12,248,269          | 2,268,699                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND-CHARLESTON OF HANAHAN SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623167       | SKILLED NURSING FACILITY | DE                                                  | 10,552,237          | 4,205,348                 | HCR III HEALTHCARE LLC           |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

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|---------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| HEARTLAND-CRESTVIEW MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611487                               | SKILLED NURSING<br>FACILITY | DE                                                     | -13,044             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-DORVIN OF LIVONIA MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611095                       | SKILLED NURSING<br>FACILITY | DE                                                     | 49,167              | 138,696                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND-FAIRFIELD OF PLEASANTVILLE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0613145              | SKILLED NURSING<br>FACILITY | DE                                                     | 16,084              | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-FOSTRAN OF FLUSHING MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611818                     | SKILLED NURSING<br>FACILITY | DE                                                     | 11,688,819          | 1,553,631                 | HCR IV HEALTHCARE LLC               |
| HEARTLAND-GEORGIAN BLOOMFIELD OF BLOOMFIELD HILLS MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611630 | SKILLED NURSING<br>FACILITY | DE                                                     | -30,428             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-GEORGIAN EAST OF GROSSE POINTE MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611334          | SKILLED NURSING<br>FACILITY | DE                                                     | 10,490,002          | 1,813,169                 | HCR IV HEALTHCARE LLC               |
| HEARTLAND-GREENVIEW MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611920                               | SKILLED NURSING<br>FACILITY | DE                                                     | -31,937             | 200,852                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND-HAMPTON OF BAY CITY MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611865                     | SKILLED NURSING<br>FACILITY | DE                                                     | 5,630,888           | 696,126                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND-HOLLY GLEN OF TOLEDO OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614404                    | SKILLED NURSING<br>FACILITY | DE                                                     | -18,232             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-INDIAN LAKE OF LAKEVIEW OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614489                 | SKILLED NURSING<br>FACILITY | DE                                                     | -17,359             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-KNOLLVIEW MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612021                               | SKILLED NURSING<br>FACILITY | DE                                                     | -9,417              | 73,366                    | HCR IV HEALTHCARE LLC               |
| HEARTLAND-LANSING OF BRIDGEPORT OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609376                   | SKILLED NURSING<br>FACILITY | DE                                                     | 10,997              | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-MIAMI LAKES OF HIALEAH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623652                  | SKILLED NURSING<br>FACILITY | DE                                                     | -6,347              | 78,524                    | HCR III HEALTHCARE LLC              |
| HEARTLAND-MT AIRY OF CINCINNATI OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610060                   | SKILLED NURSING<br>FACILITY | DE                                                     | 119,560             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-OAKLAND MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620480                                 | SKILLED NURSING<br>FACILITY | DE                                                     | 20,107,372          | 3,016,102                 | HCR IV HEALTHCARE LLC               |
| HEARTLAND-PEWAUKEE OF WAUKESHA WI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624873                    | SKILLED NURSING<br>FACILITY | DE                                                     | -3,928              | 0                         | HCR III HEALTHCARE LLC              |
| HEARTLAND-PLYMOUTH COURT MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610995                          | SKILLED NURSING<br>FACILITY | DE                                                     | -24,092             | 355,371                   | HCR IV HEALTHCARE LLC               |
| HEARTLAND-PRESTON COUNTY OF KINGWOOD WV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625067              | SKILLED NURSING<br>FACILITY | DE                                                     | 118,798             | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-PRESTWICK IN LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619176                               | SKILLED NURSING<br>FACILITY | DE                                                     | 1,022               | 0                         | HCR IV HEALTHCARE LLC               |
| HEARTLAND-PROSPERITY OAKS OF PALM BEACH GARDENS FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623909   | SKILLED NURSING<br>FACILITY | DE                                                     | 11,528,091          | 1,545,349                 | HCR III HEALTHCARE LLC              |

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|-------------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| HEARTLAND-RIVERVIEW OF EAST PEORIA IL (SNF) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619009              | ASSISTED LIVING FACILITY  | DE                                                  | -38,572             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND-RIVERVIEW OF SOUTH POINT OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609484                    | SKILLED NURSING FACILITY  | DE                                                  | 9,049,419           | 1,076,416                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND-SOUTH JACKSONVILLE OF JACKSONVILLE FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623559          | SKILLED NURSING FACILITY  | DE                                                  | 10,647,447          | 1,946,831                 | HCR III HEALTHCARE LLC           |
| HEARTLAND-UNIVERSITY OF LIVONIA MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611184                       | SKILLED NURSING FACILITY  | DE                                                  | 10,651,153          | 1,341,459                 | HCR IV HEALTHCARE LLC            |
| HEARTLAND-VICTORIAN VILLAGE OF COLUMBUS OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609432               | SKILLED NURSING FACILITY  | DE                                                  | 199,492             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND-WASHINGTON MANOR OF KENOSHA WI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624859                 | SKILLED NURSING FACILITY  | DE                                                  | -28,830             | 0                         | HCR III HEALTHCARE LLC           |
| HEARTLAND-WILLOW LANE OF BUTLER MO LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612474                       | SKILLED NURSING FACILITY  | DE                                                  | -19,659             | 0                         | HCR III HEALTHCARE LLC           |
| HEARTLAND-WILLOWBROOK OF HOUSTON TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624408                      | SKILLED NURSING FACILITY  | DE                                                  | -67,256             | 0                         | HCR IV HEALTHCARE LLC            |
| HEARTLAND-WOODRIDGE OF FAIRFIELD OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609646                      | SKILLED NURSING FACILITY  | DE                                                  | 96,853              | 0                         | HCR IV HEALTHCARE LLC            |
| HOLIDAY NURSING CENTER-CENTER TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624488                         | SKILLED NURSING FACILITY  | DE                                                  | -20,680             | 0                         | HCR IV HEALTHCARE LLC            |
| KENSINGTON MANOR-SARASOTA FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623931                             | SKILLED NURSING FACILITY  | DE                                                  | 7,862,640           | 1,195,912                 | HCR III HEALTHCARE LLC           |
| LEXINGTON REHABILITATION AND NURSING CENTER-LEXINGTON SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623428 | OUTPATIENT REHABILITATION | DE                                                  | 28,635              | 0                         | HCR III HEALTHCARE LLC           |
| MANOR CARE OF FOUNTAIN VALLEY CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622988                         | SKILLED NURSING FACILITY  | DE                                                  | 18,871,502          | 2,541,021                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE NURSING CENTER OF SARASOTA FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624159                 | SKILLED NURSING FACILITY  | DE                                                  | 15,615,163          | 1,622,118                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF ABERDEEN SD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623462                                | SKILLED NURSING FACILITY  | DE                                                  | -3,654              | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF AKRON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610034                                   | SKILLED NURSING FACILITY  | DE                                                  | -22,438             | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF ALEXANDRIA VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624590                              | SKILLED NURSING FACILITY  | DE                                                  | 9,394,445           | 1,935,437                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF ALLENTOWN PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610673                               | SKILLED NURSING FACILITY  | DE                                                  | 13,409,754          | 2,413,335                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF ANDERSON IN LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619221                                | SKILLED NURSING FACILITY  | DE                                                  | -15,276             | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF ARLINGTON VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624619                               | SKILLED NURSING FACILITY  | DE                                                  | 15,469,921          | 2,786,514                 | HCR IV HEALTHCARE LLC            |

| Form 990, Schedule R, Part I - Identification of Disregarded Entities                      |                          |                                                     |                     |                           |                                  |
|--------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                        | (b)<br>Primary Activity  | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
| MANOR CARE OF BARBERTON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609528        | SKILLED NURSING FACILITY | DE                                                  | 7,872,886           | 1,079,548                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF BETHEL PARK PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622002      | SKILLED NURSING FACILITY | DE                                                  | 12,881,152          | 1,624,316                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF BETHESDA MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620122         | SKILLED NURSING FACILITY | DE                                                  | 10,330,120          | 1,478,364                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF BETHLEHEM PA (2021) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614878 | SKILLED NURSING FACILITY | DE                                                  | 17,584,815          | 3,096,341                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF BETHLEHEM PA (2029) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621845 | SKILLED NURSING FACILITY | DE                                                  | 16,962,485          | 2,779,442                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF BOCA RATON FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624217       | SKILLED NURSING FACILITY | DE                                                  | 16,452,200          | 1,951,627                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF BOULDER CO LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623287          | SKILLED NURSING FACILITY | DE                                                  | 13,870,574          | 1,570,905                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF BOYNTON BEACH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624241    | SKILLED NURSING FACILITY | DE                                                  | 17,193,982          | 2,724,196                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CAMP HILL PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623070        | SKILLED NURSING FACILITY | DE                                                  | 11,591,479          | 2,387,319                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CARLISLE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610623         | SKILLED NURSING FACILITY | DE                                                  | 12,327,406          | 2,175,215                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CEDAR RAPIDS IA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624378     | SKILLED NURSING FACILITY | DE                                                  | 8,275,998           | 1,108,304                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CHAMBERSBURG PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614915     | SKILLED NURSING FACILITY | DE                                                  | 16,876,849          | 3,640,958                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CHERRY HILL NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612749      | SKILLED NURSING FACILITY | DE                                                  | -54,214             | 0                         | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CHEVY CHASE MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620158      | SKILLED NURSING FACILITY | DE                                                  | 14,602,023          | 1,913,664                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF CITRUS HEIGHTS CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622564   | SKILLED NURSING FACILITY | DE                                                  | 22,667,131          | 3,822,220                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF DALLAS TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623497           | SKILLED NURSING FACILITY | DE                                                  | -46,365             | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF DALLASTOWN PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614534       | SKILLED NURSING FACILITY | DE                                                  | 16,829,723          | 2,739,652                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF DAVENPORT IA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624394        | SKILLED NURSING FACILITY | DE                                                  | 6,629,094           | 1,000,907                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF DELRAY BEACH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624068     | SKILLED NURSING FACILITY | DE                                                  | 12,581,986          | 1,819,787                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF DENVER CO LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623262           | SKILLED NURSING FACILITY | DE                                                  | 12,440,191          | 2,372,437                 | HCR IV HEALTHCARE LLC            |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                         | (b)<br>Primary Activity     | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity |
|---------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| MANOR CARE OF DUBUQUE IA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624416           | SKILLED NURSING<br>FACILITY | DE                                                     | 7,474,908           | 1,008,056                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF DUNEDIN FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624190           | SKILLED NURSING<br>FACILITY | DE                                                     | 13,495,689          | 1,540,936                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF EASTON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621877            | SKILLED NURSING<br>FACILITY | DE                                                     | 17,873,458          | 3,157,559                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF ELGIN IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615951             | SKILLED NURSING<br>FACILITY | DE                                                     | -4,121              | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF ELIZABETHTOWN PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622774     | SKILLED NURSING<br>FACILITY | DE                                                     | -65,672             | 2,508                     | HCR III HEALTHCARE LLC              |
| MANOR CARE OF ELK GROVE VILLAGE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0618782 | SKILLED NURSING<br>FACILITY | DE                                                     | 18,832,611          | 2,111,387                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF FARGO ND LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612718             | SKILLED NURSING<br>FACILITY | DE                                                     | -12,026             | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF FLORISSANT MO LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612550        | SKILLED NURSING<br>FACILITY | DE                                                     | -454                | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF FOND DU LAC WI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624802       | SKILLED NURSING<br>FACILITY | DE                                                     | -13,264             | 680                       | HCR III HEALTHCARE LLC              |
| MANOR CARE OF FORT WORTH TX (NRH) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623538  | SKILLED NURSING<br>FACILITY | DE                                                     | -11,151             | 2,022                     | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF FORT WORTH TX (NW) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623570   | SKILLED NURSING<br>FACILITY | DE                                                     | -29,662             | 26,214                    | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF FT MYERS FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624272          | SKILLED NURSING<br>FACILITY | DE                                                     | 11,772,914          | 1,580,305                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF GIG HARBOR WA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624719        | SKILLED NURSING<br>FACILITY | DE                                                     | 6,002,034           | 1,321,571                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF GREEN BAY WI (EAST) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624767  | SKILLED NURSING<br>FACILITY | DE                                                     | -2,606              | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF GREEN BAY WI (WEST) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624786  | SKILLED NURSING<br>FACILITY | DE                                                     | -8,599              | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF HEMET CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623107             | SKILLED NURSING<br>FACILITY | DE                                                     | 18,428,739          | 3,676,624                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF HINSDALE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615984          | SKILLED NURSING<br>FACILITY | DE                                                     | 21,677,003          | 4,083,716                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF HOMEWOOD IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614920          | SKILLED NURSING<br>FACILITY | DE                                                     | 13,737,797          | 2,238,645                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF HUNTINGDON VALLEY PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610582 | SKILLED NURSING<br>FACILITY | DE                                                     | 10,641,800          | 1,942,496                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF INDY (SOUTH) IN LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619623      | SKILLED NURSING<br>FACILITY | DE                                                     | 9,717,744           | 1,567,276                 | HCR IV HEALTHCARE LLC               |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                        | (b)<br>Primary Activity     | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity |
|--------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| MANOR CARE OF JERSEY SHORE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614957     | SKILLED NURSING<br>FACILITY | DE                                                     | 9,381,980           | 1,911,848                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF KANKAKEE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615706         | SKILLED NURSING<br>FACILITY | DE                                                     | 5,163               | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF KING OF PRUSSIA PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610645  | SKILLED NURSING<br>FACILITY | DE                                                     | 14,571,983          | 2,121,235                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF KINGSFORD MI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0611592        | SKILLED NURSING<br>FACILITY | DE                                                     | 9,779,302           | 1,212,621                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF KINGSTON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615323         | SKILLED NURSING<br>FACILITY | DE                                                     | 12,666,434          | 1,969,241                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF LANCASTER PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621637        | SKILLED NURSING<br>FACILITY | DE                                                     | 14,306,151          | 2,840,277                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF LAURELDALE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615380       | SKILLED NURSING<br>FACILITY | DE                                                     | 17,423,571          | 3,168,792                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF LEBANON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615358          | SKILLED NURSING<br>FACILITY | DE                                                     | 13,897,760          | 2,516,954                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF LIBERTYVILLE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615859     | SKILLED NURSING<br>FACILITY | DE                                                     | 14,016,285          | 1,870,846                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF LYNNWOOD WA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624675         | SKILLED NURSING<br>FACILITY | DE                                                     | 9,101,466           | 1,881,590                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF MARIETTA GA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624336         | SKILLED NURSING<br>FACILITY | DE                                                     | 14,709,218          | 2,120,754                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF MAYFIELD HEIGHTS OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609565 | SKILLED NURSING<br>FACILITY | DE                                                     | -72,397             | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF MCMURRAY PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614341         | SKILLED NURSING<br>FACILITY | DE                                                     | 10,877,516          | 1,377,221                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF MIDWEST CITY OK LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610183     | SKILLED NURSING<br>FACILITY | DE                                                     | -73,592             | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF MINOT ND LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612693            | SKILLED NURSING<br>FACILITY | DE                                                     | -2,408              | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF MONROEVILLE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614497      | SKILLED NURSING<br>FACILITY | DE                                                     | 12,125,555          | 1,824,138                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF MOUNTAINSIDE NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612791     | SKILLED NURSING<br>FACILITY | DE                                                     | 13,234,450          | 2,255,610                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF NAPERVILLE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615638       | SKILLED NURSING<br>FACILITY | DE                                                     | 45,200              | 65,408                    | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF NAPLES FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624049           | SKILLED NURSING<br>FACILITY | DE                                                     | 11,404,133          | 1,456,956                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF NEW PROVIDENCE NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612827   | SKILLED NURSING<br>FACILITY | DE                                                     | 8,556               | 947                       | HCR III HEALTHCARE LLC              |



Form 990, Schedule R, Part I - Identification of Disregarded Entities

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|--------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| MANOR CARE OF NORTH OLMSTED OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610082          | SKILLED NURSING<br>FACILITY | DE                                                     | 106,999             | 61,648                    | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF NORTHBROOK IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0618960             | SKILLED NURSING<br>FACILITY | DE                                                     | 299,714             | 7,186                     | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF OAK LAWN (EAST) IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615929        | SKILLED NURSING<br>FACILITY | DE                                                     | 14,735,039          | 2,422,407                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF OAK LAWN (WEST) IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0616038        | SKILLED NURSING<br>FACILITY | DE                                                     | 16,616,784          | 3,096,362                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF OKLAHOMA CITY (SOUTHWEST) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610197 | SKILLED NURSING<br>FACILITY | DE                                                     | -69,124             | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF PALM DESERT CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623221            | SKILLED NURSING<br>FACILITY | DE                                                     | 19,330,871          | 3,484,211                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF PALM HARBOR FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624018            | SKILLED NURSING<br>FACILITY | DE                                                     | 19,571,781          | 2,316,608                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF PALOS HEIGHTS (WEST) IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0618879   | SKILLED NURSING<br>FACILITY | DE                                                     | 13,294,758          | 1,051,299                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF PALOS HEIGHTS IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615889          | SKILLED NURSING<br>FACILITY | DE                                                     | 19,551,786          | 3,524,276                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF PARMA OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609661                  | SKILLED NURSING<br>FACILITY | DE                                                     | 11,061,792          | 1,547,388                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF PINEHURST NC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612589              | SKILLED NURSING<br>FACILITY | DE                                                     | 3,596               | 19,871                    | HCR III HEALTHCARE LLC              |
| MANOR CARE OF PLANTATION FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624255             | SKILLED NURSING<br>FACILITY | DE                                                     | -3,772              | 70,137                    | HCR III HEALTHCARE LLC              |
| MANOR CARE OF POTOMAC MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620187                | SKILLED NURSING<br>FACILITY | DE                                                     | 20,144,229          | 2,976,525                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF POTTSTOWN PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615421              | SKILLED NURSING<br>FACILITY | DE                                                     | 10,677,192          | 1,468,868                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF POTTSVILLE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615453             | SKILLED NURSING<br>FACILITY | DE                                                     | 9,199,555           | 2,001,173                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF RENO NV LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0613035                   | SKILLED NURSING<br>FACILITY | DE                                                     | 7,674               | 16,664                    | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF ROLLING MEADOWS IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619150        | SKILLED NURSING<br>FACILITY | DE                                                     | -585                | 57,590                    | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF SAN ANTONIO (NORTH) TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623600    | SKILLED NURSING<br>FACILITY | DE                                                     | 4,350               | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF SHAWANO WI LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624831                | SKILLED NURSING<br>FACILITY | DE                                                     | 0                   | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF SILVER SPRING MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620058          | SKILLED NURSING<br>FACILITY | DE                                                     | 14,542,364          | 2,231,590                 | HCR III HEALTHCARE LLC              |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                       | (b)<br>Primary Activity     | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity |
|-------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| MANOR CARE OF SINKING SPRING PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621908  | SKILLED NURSING<br>FACILITY | DE                                                     | 18,125,439          | 3,341,174                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF SOUTH HOLLAND IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615010   | SKILLED NURSING<br>FACILITY | DE                                                     | 23,190              | 173,235                   | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF SOUTH OGDEN UT LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624547     | SKILLED NURSING<br>FACILITY | DE                                                     | -426                | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF SPOKANE WA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624687         | SKILLED NURSING<br>FACILITY | DE                                                     | 7,636,164           | 1,459,711                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF SPRINGFIELD MO LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612506     | SKILLED NURSING<br>FACILITY | DE                                                     | -706                | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF SUNBURY PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615499         | SKILLED NURSING<br>FACILITY | DE                                                     | 9,971,029           | 1,730,841                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF SUNNYVALE CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623034       | SKILLED NURSING<br>FACILITY | DE                                                     | 19,197,376          | 2,896,500                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF TACOMA WA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624696          | SKILLED NURSING<br>FACILITY | DE                                                     | 8,893,506           | 1,235,019                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF TOPEKA KS LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619810          | SKILLED NURSING<br>FACILITY | DE                                                     | 79,393              | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF TOWSON LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620456             | SKILLED NURSING<br>FACILITY | DE                                                     | 13,617,049          | 1,761,874                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF TUCSON AZ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622500          | SKILLED NURSING<br>FACILITY | DE                                                     | 0                   | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF TULSA OK LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610215           | SKILLED NURSING<br>FACILITY | DE                                                     | -81,955             | 0                         | HCR III HEALTHCARE LLC              |
| MANOR CARE OF VENICE FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624092          | SKILLED NURSING<br>FACILITY | DE                                                     | 12,670,800          | 1,764,124                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF VOORHEES NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612955        | SKILLED NURSING<br>FACILITY | DE                                                     | 11,491,163          | 1,546,547                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF W PALM BEACH FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624142    | SKILLED NURSING<br>FACILITY | DE                                                     | 10,946,789          | 1,517,440                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF WALNUT CREEK CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623196    | SKILLED NURSING<br>FACILITY | DE                                                     | 23,929,269          | 3,079,498                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF WATERLOO IA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624363        | SKILLED NURSING<br>FACILITY | DE                                                     | 7,437,848           | 1,140,315                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF WEBSTER TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623637         | SKILLED NURSING<br>FACILITY | DE                                                     | -47,048             | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE OF WEST DES MOINES IA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624438 | SKILLED NURSING<br>FACILITY | DE                                                     | 7,307,729           | 1,133,709                 | HCR III HEALTHCARE LLC              |
| MANOR CARE OF WEST READING PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615529    | SKILLED NURSING<br>FACILITY | DE                                                     | 14,073,071          | 2,780,675                 | HCR III HEALTHCARE LLC              |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                     | (b)<br>Primary Activity   | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling Entity |
|---------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------|---------------------|---------------------------|----------------------------------|
| MANOR CARE OF WESTERVILLE OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609626                   | SKILLED NURSING FACILITY  | DE                                                  | 30,971              | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF WESTMONT IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619027                      | SKILLED NURSING FACILITY  | DE                                                  | 124,833             | 28,996                    | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF WHEATON MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620376                       | SKILLED NURSING FACILITY  | DE                                                  | 10,375,126          | 1,677,921                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF WICHITA KS LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619870                       | SKILLED NURSING FACILITY  | DE                                                  | 2,447               | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF WILLIAMSPORT PA (NORTH) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621747          | SKILLED NURSING FACILITY  | DE                                                  | 10,108,269          | 2,121,244                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF WILLIAMSPORT PA (SOUTH) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621778          | SKILLED NURSING FACILITY  | DE                                                  | 7,874,261           | 1,820,683                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF WILLOUGHBY OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610097                    | SKILLED NURSING FACILITY  | DE                                                  | 11,982,731          | 1,601,851                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF WILMETTE IL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0615773                      | SKILLED NURSING FACILITY  | DE                                                  | 0                   | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE OF WILMINGTON DE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623367                    | SKILLED NURSING FACILITY  | DE                                                  | 15,767,121          | 2,091,313                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF YARDLEY PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614171                       | SKILLED NURSING FACILITY  | DE                                                  | 17,220,894          | 2,968,430                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF YEADON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621815                        | SKILLED NURSING FACILITY  | DE                                                  | 16,991,638          | 2,476,006                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF YORK PA (NORTH) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622887                  | SKILLED NURSING FACILITY  | DE                                                  | 14,696,493          | 2,674,061                 | HCR III HEALTHCARE LLC           |
| MANOR CARE OF YORK PA (SOUTH) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622947                  | SKILLED NURSING FACILITY  | DE                                                  | 14,428,438          | 2,733,402                 | HCR III HEALTHCARE LLC           |
| MANOR CARE REHABILITATION CENTER OF DECATUR GA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624293 | OUTPATIENT REHABILITATION | DE                                                  | 14,192,825          | 1,786,235                 | HCR III HEALTHCARE LLC           |
| MANOR CARE-BELDEN VILLAGE OF CANTON OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0613074         | SKILLED NURSING FACILITY  | DE                                                  | -18,370             | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE-CARROLLWOOD OF TAMPA FL LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624118             | SKILLED NURSING FACILITY  | DE                                                  | -4,234              | 0                         | HCR III HEALTHCARE LLC           |
| MANOR CARE-DULANEY MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619923                          | SKILLED NURSING FACILITY  | DE                                                  | 5,932               | 64,527                    | HCR III HEALTHCARE LLC           |
| MANOR CARE-EUCLID BEACH OF CLEVELAND OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0609550        | SKILLED NURSING FACILITY  | DE                                                  | 85,584              | 0                         | HCR IV HEALTHCARE LLC            |
| MANOR CARE-FAIR OAKS OF FAIRFAX VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624605             | SKILLED NURSING FACILITY  | DE                                                  | 15,547,420          | 2,203,327                 | HCR IV HEALTHCARE LLC            |
| MANOR CARE-GREENTREE OF PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622713          | SKILLED NURSING FACILITY  | DE                                                  | 16,403,219          | 2,753,898                 | HCR III HEALTHCARE LLC           |

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                | (b)<br>Primary Activity     | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity |
|----------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| MANOR CARE-IMPERIAL OF RICHMOND VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624643        | SKILLED NURSING<br>FACILITY | DE                                                     | 10,819,138          | 1,825,696                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE-KINGSTON COURT OF YORK PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610561      | SKILLED NURSING<br>FACILITY | DE                                                     | 13,975,929          | 2,281,662                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-LANSDALE OF MONTGOMERYVILLE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0614451 | SKILLED NURSING<br>FACILITY | DE                                                     | 13,689,052          | 2,143,410                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-LARGO MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620266                       | SKILLED NURSING<br>FACILITY | DE                                                     | 12,962,459          | 2,179,699                 | HCR III HEALTHCARE LLC              |
| MANOR CARE- LELY PALMS OF NAPLES FL (SH) LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0625295  | ASSISTED LIVING<br>FACILITY | DE                                                     | 6,454,270           | 1,974,964                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-LINDEN VILLAGE OF LEBANON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0621960   | SKILLED NURSING<br>FACILITY | DE                                                     | 3,090,597           | 317,926                   | HCR III HEALTHCARE LLC              |
| MANOR CARE-NORTH HILLS OF PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610604   | SKILLED NURSING<br>FACILITY | DE                                                     | 17,337,526          | 3,091,828                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-PIKE CREEK OF WILMINGTON DE LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623346    | SKILLED NURSING<br>FACILITY | DE                                                     | 21,549,669          | 3,224,542                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-ROCKY RIVER OF CLEVELAND OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610139    | SKILLED NURSING<br>FACILITY | DE                                                     | 41,593              | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE-ROLAND PARK MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620341                 | SKILLED NURSING<br>FACILITY | DE                                                     | 11,414,955          | 2,022,318                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-ROSSVILLE MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620310                   | SKILLED NURSING<br>FACILITY | DE                                                     | 16,243,417          | 2,743,821                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-RUXTON MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620431                      | SKILLED NURSING<br>FACILITY | DE                                                     | 18,668,883          | 3,378,734                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-SHARPVUE OF HOUSTON TX LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623656         | SKILLED NURSING<br>FACILITY | DE                                                     | 33,716              | 0                         | HCR IV HEALTHCARE LLC               |
| MANOR CARE-STRATFORD HALL OF RICHMOND VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624664  | SKILLED NURSING<br>FACILITY | DE                                                     | 14,857,311          | 2,056,424                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE-SUMMER TRACE OF CARMEL IN LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619716      | SKILLED NURSING<br>FACILITY | DE                                                     | 8,242,823           | 1,200,110                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE-TICE VALLEY CA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622591                 | SKILLED NURSING<br>FACILITY | DE                                                     | 18,669,586          | 2,764,247                 | HCR IV HEALTHCARE LLC               |
| MANOR CARE-WEST DEPTFORD OF PAULSBORO NJ LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0612993  | SKILLED NURSING<br>FACILITY | DE                                                     | 14,478,849          | 1,864,039                 | HCR III HEALTHCARE LLC              |
| MANOR CARE-WOODBRIDGE VALLEY MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620223           | SKILLED NURSING<br>FACILITY | DE                                                     | -13,915             | 90,616                    | HCR III HEALTHCARE LLC              |
| MANOR CARE OF OVERLAND PARK KS LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0619843            | SKILLED NURSING<br>FACILITY | DE                                                     | -30,476             | 0                         | HCR IV HEALTHCARE LLC               |
| MEDICAL CARE CENTER-LYNCHBURG VA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0624567          | SKILLED NURSING<br>FACILITY | DE                                                     | 9,761,761           | 1,441,294                 | HCR IV HEALTHCARE LLC               |

**Form 990, Schedule R, Part I - Identification of Disregarded Entities**

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                                   | (b)<br>Primary Activity     | (c)<br>Legal Domicile<br>(State<br>or Foreign Country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct Controlling<br>Entity |
|-----------------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------|---------------------|---------------------------|-------------------------------------|
| OAKMONT EAST-GREENVILLE SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623316                                   | SKILLED NURSING<br>FACILITY | DE                                                     | 9,561,313           | 1,540,579                 | HCR III HEALTHCARE LLC              |
| OAKMONT OF UNION SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623208                                          | SKILLED NURSING<br>FACILITY | DE                                                     | 7,837,626           | 1,203,226                 | HCR III HEALTHCARE LLC              |
| OAKMONT WEST-GREENVILLE SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623335                                   | SKILLED NURSING<br>FACILITY | DE                                                     | 10,456,661          | 1,373,467                 | HCR III HEALTHCARE LLC              |
| OLD ORCHARD HEALTH CARE CENTER-EASTON PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623007                     | SKILLED NURSING<br>FACILITY | DE                                                     | 18,771,066          | 3,601,035                 | HCR III HEALTHCARE LLC              |
| PERRYSBURG COMMONS SENIOR HOUSING-PERRYSBURG OH LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623264              | ASSISTED LIVING<br>FACILITY | DE                                                     | 2,532,476           | 246,432                   | HCR IV HEALTHCARE LLC               |
| SHADYSIDE NURSING AND REHABILITATION CENTER-PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610325    | SKILLED NURSING<br>FACILITY | DE                                                     | 11,482,067          | 1,441,966                 | HCR III HEALTHCARE LLC              |
| SKY VUE TERRACE-PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610347                                | SKILLED NURSING<br>FACILITY | DE                                                     | 7,535,887           | 1,179,990                 | HCR III HEALTHCARE LLC              |
| SPRINGHOUSE OF PIKESVILLE MD LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0620079                                 | SKILLED NURSING<br>FACILITY | DE                                                     | 4,114,911           | 381,433                   | HCR III HEALTHCARE LLC              |
| TWINBROOK MEDICAL CENTER-ERIE PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610373                             | SKILLED NURSING<br>FACILITY | DE                                                     | 55,824              | 0                         | HCR III HEALTHCARE LLC              |
| WALLINGFORD NURSING AND REHABILITATION CENTER-WALLINGFORD PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0610542 | SKILLED NURSING<br>FACILITY | DE                                                     | 17,669,548          | 2,345,012                 | HCR III HEALTHCARE LLC              |
| WEST ASHLEY REHABILITATION AND NURSING CENTER-CHARLESTON SC LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0623364  | SKILLED NURSING<br>FACILITY | DE                                                     | 9,232,596           | 1,772,132                 | HCR III HEALTHCARE LLC              |
| WHITEHALL BOROUGH-PITTSBURGH PA LLC<br>333 N SUMMIT ST<br>TOLEDO, OH 43604<br>26-0622805                              | SKILLED NURSING<br>FACILITY | DE                                                     | 17,423,123          | 2,559,799                 | HCR III HEALTHCARE LLC              |

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations |                                  |                                                  |                            |                                                     |                                               |                                               |    |
|------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|-----------------------------------------------|-----------------------------------------------|----|
| (a)<br>Name, address, and EIN of related organization                              | (b)<br>Primary activity          | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity              | (g)<br>Section 512 (b)(13) controlled entity? |    |
|                                                                                    |                                  |                                                  |                            |                                                     |                                               | Yes                                           | No |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1883132                                  | HOSPITAL                         | OH                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>38-6108110                                  | HOSPITAL                         | MI                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 1200 RALSTON<br>DEFIANCE, OH 43512<br>51-0173779                                   | HOSPITAL /<br>FOUNDATION SUPPORT | OH                                               | 501(C)(3)                  | 10                                                  | DEFIANCE HOSPITAL INC                         | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-4446484                                  | HOSPITAL                         | OH                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>38-2796005                                  | HOSPITAL                         | MI                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 818 RIVERSIDE AVE<br>ADRIAN, MI 43604<br>38-2149602                                | HOSPITAL /<br>FOUNDATION SUPPORT | MI                                               | 501(C)(3)                  | 12B, II                                             | EMMA L BIXBY MEDICAL CENTER                   | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-0898745                                  | HOSPITAL                         | OH                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| PO BOX 907<br>FOSTORIA, OH 44830<br>34-6517634                                     | HOSPITAL /<br>FOUNDATION SUPPORT | OH                                               | 501(C)(3)                  | 10                                                  | FOSTORIA HOSPITAL ASSOCIATION                 | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>82-5373223                          | SKILLED NURSING FACILITIES       | OH                                               | 501(C)(3)                  | 10                                                  | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 500 E POTTAWATAMIE ST<br>TECUMSEH, MI 49286<br>38-3076105                          | HOSPITAL /<br>FOUNDATION SUPPORT | MI                                               | 501(C)(3)                  | 12B, II                                             | HERRICK MEMORIAL HOSPITAL INC                 | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>38-3049015                                  | HOSPITAL                         | MI                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>45-4781053                                  | RESPITE CARE                     | OH                                               | 501(C)(3)                  | 10                                                  | DEFIANCE HOSPITAL INC                         | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>38-2879330                          | LONG TERM CARE                   | MI                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                             | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-4430849                                  | HOSPITAL                         | OH                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>38-1984289                                  | HOSPITAL                         | MI                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>38-2934134                          | LONG TERM CARE                   | MI                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                             | Yes                                           |    |
| 1901 INDIAN WOOD CIR<br>MAUMEE, OH 43537<br>20-3376102                             | HEALTH INSURANCE                 | OH                                               | 501(C)(3)                  | 10                                                  | PROMEDICA INSURANCE CORP INC AND SUBSIDIARIES | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-4492440                                  | LONG TERM AND HOME HEALTH CARE   | OH                                               | 501(C)(3)                  | 10                                                  | PROMEDICA CONTINUUM SERVICES                  | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1880767                                  | PHYSICIAN MANAGEMENT SERVICES    | OH                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA HEALTH SYSTEM INC                   | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>26-0324790                                  | COURIER SERVICE                  | OH                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA CONTINUUM SERVICES                  | Yes                                           |    |

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations |                                  |                                                  |                            |                                                     |                                  |                                               |    |
|------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|-----------------------------------------------|----|
| (a)<br>Name, address, and EIN of related organization                              | (b)<br>Primary activity          | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512 (b)(13) controlled entity? |    |
|                                                                                    |                                  |                                                  |                            |                                                     |                                  | Yes                                           | No |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>26-0624675                          | SKILLED NURSING FACILITY         | DE                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>26-0624687                          | SKILLED NURSING FACILITY         | DE                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>26-0624696                          | SKILLED NURSING FACILITY         | DE                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>26-0624719                          | SKILLED NURSING FACILITY         | DE                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>26-0624391                          | SKILLED NURSING FACILITY         | DE                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                | Yes                                           |    |
| PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43699<br>26-0624375                          | SKILLED NURSING FACILITY         | DE                                               | 501(C)(3)                  | 10                                                  | HCR MANORCARE INC                | Yes                                           |    |
| 444 N SUMMIT ST<br>TOLEDO, OH 43604<br>34-1517672                                  | FOUNDATION                       | OH                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA HEALTH SYSTEM INC      | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1517671                                  | PARENT COMPANY OF HEALTH SYSTEM  | OH                                               | 501(C)(3)                  | 12B, II                                             | N/A                              |                                               | No |
| ONE CHURCH ST 5TH FLOOR<br>BURLINGTON, VT 05401<br>34-1931936                      | PROFESSIONAL & GENERAL LIABILITY | VT                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA HEALTH SYSTEM INC      | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1899439                                  | PHYSICIAN HEALTH CARE SERVICES   | OH                                               | 501(C)(3)                  | 10                                                  | PROMEDICA HEALTH SYSTEM INC      | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-4428256                                  | HOSPITAL                         | OH                                               | 501(C)(3)                  | 3                                                   | PROMEDICA HEALTH SYSTEM INC      | Yes                                           |    |
| 100 MADISON AVE<br>TOLEDO, OH 43604<br>34-1831624                                  | HOSPICE HOME CARE                | OH                                               | 501(C)(3)                  | 10                                                  | PROMEDICA CONTINUUM SERVICES     | Yes                                           |    |
| 444 N SUMMIT ST<br>TOLEDO, OH 43604<br>52-2031975                                  | FOUNDATION                       | OH                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA FOUNDATION             | Yes                                           |    |
| 444 N SUMMIT ST<br>TOLEDO, OH 43604<br>27-0497199                                  | FOUNDATION                       | OH                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA FOUNDATION             | Yes                                           |    |
| 444 N SUMMIT ST<br>TOLEDO, OH 43604<br>20-2272848                                  | FOUNDATION                       | OH                                               | 501(C)(3)                  | 12B, II                                             | PROMEDICA FOUNDATION             | Yes                                           |    |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership                                 |                                               |                                                                 |                                                      |                                                                                                           |                                 |                                        |                                          |    |                                                                            |                                              |    |                                |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------|----------------------------------------|------------------------------------------|----|----------------------------------------------------------------------------|----------------------------------------------|----|--------------------------------|
| (a)<br>Name, address, and EIN of<br>related organization                                                                          | (b)<br>Primary activity                       | (c)<br>Legal<br>Domicile<br>(State<br>or<br>Foreign<br>Country) | (d)<br>Direct<br>Controlling<br>Entity               | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections<br>512-514) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year assets | (h)<br>Dispropportionate<br>allocations? |    | (i)<br>Code V-UBI amount<br>in<br>Box 20 of Schedule<br>K-1<br>(Form 1065) | (j)<br>General<br>or<br>Managing<br>Partner? |    | (k)<br>Percentage<br>ownership |
|                                                                                                                                   |                                               |                                                                 |                                                      |                                                                                                           |                                 |                                        | Yes                                      | No |                                                                            | Yes                                          | No |                                |
| REYNOLDS ROAD SURGICAL<br>CENTER LTD<br><br>2865 N REYNOLDS RD<br>TOLEDO, OH 43615<br>31-1569454                                  | FREESTANDING<br>AMBULATORY<br>SURGICAL CENTER | OH                                                              | THE TOLEDO<br>HOSPITAL                               | RELATED                                                                                                   | 511,620                         | 1,729,260                              |                                          | No |                                                                            |                                              | No | 63.000 %                       |
| NORTHWEST OHIO DEDICATED<br>BREAST MRI LLC<br><br>100 MADISON AVE<br>TOLEDO, OH 43604<br>26-0679898                               | MEDICAL<br>DIAGNOSTICS                        | OH                                                              | THE TOLEDO<br>HOSPITAL                               | RELATED                                                                                                   | -613,661                        | 1,253,948                              |                                          | No |                                                                            |                                              | No | 50.000 %                       |
| WEST CENTRAL SURGICAL<br>CENTER LLC<br><br>7055 W CENTRAL<br>TOLEDO, OH 43617<br>20-0088459                                       | AMBULATORY<br>SURGICAL CENTER                 | OH                                                              | THE TOLEDO<br>HOSPITAL                               | RELATED                                                                                                   | 654,618                         | 3,442,936                              |                                          | No |                                                                            | Yes                                          |    | 50.000 %                       |
| PROMEDICA SURGICAL<br>SERVICES CO-MANAGEMENT<br>CO LLC<br><br>100 MADISON AVE<br>TOLEDO, OH 43604<br>46-1989695                   | PHYSICIAN<br>MANAGEMENT<br>SERVICES           | OH                                                              | PROMEDICA<br>HEALTH<br>SYSTEM INC                    | RELATED                                                                                                   | 473,243                         | 670,061                                |                                          | No |                                                                            |                                              | No | 50.900 %                       |
| EAST-WEST HOLDINGS LTD<br><br>715 SOUTH TAFT AVE<br>FREMONT, OH 43420<br>20-4066818                                               | REAL ESTATE                                   | OH                                                              | MEMORIAL<br>HOSPITAL                                 | RELATED                                                                                                   | -176                            | 278,049                                |                                          | No |                                                                            |                                              | No | 50.000 %                       |
| THE SURGICAL INSTITUTE OF<br>MONROE AMBULATORY<br>SURGERY CENTER LLC<br><br>1051 S TELEGRAPH RD<br>MONROE, MI 48161<br>27-0843485 | AMBULATORY<br>SURGICAL CENTER                 | MI                                                              | PROMEDICA<br>CONTINUUM<br>SERVICES                   | RELATED                                                                                                   | -118,408                        | 3,404,667                              |                                          | No |                                                                            |                                              | No | 55.900 %                       |
| PROMEDICA MASTER TENANT<br>LLC<br><br>100 MADISON AVE<br>TOLEDO, OH 43604<br>47-5288490                                           | REAL ESTATE                                   | OH                                                              | PROMEDICA<br>MANAGER<br>MEMBER LLC                   | RELATED                                                                                                   | -5,362                          | 225,028                                |                                          | No |                                                                            | Yes                                          |    | 1.000 %                        |
| PROMEDICA DOWNTOWN<br>CAMPUS LANDLORD LLC<br><br>100 MADISON AVE<br>TOLEDO, OH 43604<br>47-3163945                                | REAL ESTATE                                   | OH                                                              | PROMEDICA<br>MANAGER<br>MEMBER LLC                   | RELATED                                                                                                   | -353,705                        | 41,521,692                             |                                          | No |                                                                            | Yes                                          |    | 90.000 %                       |
| ROCKET VENTURE FUND II LLC<br><br>2865 N REYNOLDS RD STE 220<br>TOLEDO, OH 43615<br>47-5603627                                    | INVESTMENT FUND                               | OH                                                              | PROMEDICA<br>HEALTH<br>SYSTEM INC                    | RELATED                                                                                                   | -17,026                         | 1,383,770                              |                                          | No |                                                                            |                                              | No | 66.660 %                       |
| HCRMC-PROMEDICA JV LLC<br><br>PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43604<br>46-1343453                                           | NURSING AND REHAB<br>SERVICES                 | DE                                                              | MANOR CARE<br>HEALTH<br>SERVICES OF<br>TOLEDO OH LLC | RELATED                                                                                                   | -199,789                        | 9,548,146                              |                                          | No |                                                                            | Yes                                          |    | 100.000 %                      |
| MERCYMANOR PARTNERSHIP<br><br>PO BOX 10086 ATTN TAX-5<br>TOLEDO, PA 43604<br>52-1931012                                           | SKILLED NURSING                               | PA                                                              | MANOR CARE<br>OF DELAWARE<br>COUNTY LLC              | RELATED                                                                                                   | -13,406                         | 110,778                                |                                          | No |                                                                            | Yes                                          |    | 50.000 %                       |
| NORMAN SPECIALTY HOSPITAL<br>LLC<br><br>PO BOX 10086 ATTN TAX-5<br>TOLEDO, DE 43604<br>42-1627672                                 | HEALTH CARE                                   | DE                                                              | MANOR CARE<br>HEALTH<br>SERVICES OF<br>OKLAHOMA LLC  | RELATED                                                                                                   | -391,047                        |                                        |                                          | No |                                                                            | Yes                                          |    | 60.500 %                       |
| PROMEDICA PATHOLOGY<br>LABORATORIES LLC<br><br>2130 W CENTRAL AVE STE 300<br>TOLEDO, OH 43606<br>83-1022842                       | CLINICAL LABORATORY                           | DE                                                              | THE TOLEDO<br>HOSPITAL                               | RELATED                                                                                                   | 1,922,359                       | 72,435,344                             |                                          | No |                                                                            |                                              | No | 51.000 %                       |



| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust       |                                     |                                                           |                                           |                                                        |                              |                                       |                                |                                                        |    |
|-----------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------------------------------------------------|-------------------------------------------|--------------------------------------------------------|------------------------------|---------------------------------------|--------------------------------|--------------------------------------------------------|----|
| (a)<br>Name, address, and EIN of<br>related organization                                                        | (b)<br>Primary activity             | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity       | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|                                                                                                                 |                                     |                                                           |                                           |                                                        |                              |                                       |                                | Yes                                                    | No |
| HERRICK MEMORIAL DEVELOPMENT CORP<br>500 E POTTAWATAMIE TR<br>ADRIAN, MI 49221<br>38-3146907                    | FACILITY LEASING                    | MI                                                        | EMMA L BIXBY<br>MEDICAL CENTER            | C                                                      | 74,545                       | 1,120,556                             | 100.000 %                      |                                                        | No |
| PROMEDICA CENTRAL CORPORATION OF<br>MICHIGAN<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>38-3322278               | PHYSICIAN HEALTH<br>CARE SERVICES   | OH                                                        | PROMEDICA<br>PHYSICIAN GROUP<br>INC       | C                                                      | -7,383,080                   | 7,408,642                             | 100.000 %                      |                                                        | No |
| PROMEDICA INSURANCE CORP INC AND<br>SUBSIDIARIES<br>1901 INDIAN WOOD CIR<br>MAUMEE, OH 43537<br>34-1570675      | HEALTH CARE<br>INSURANCE            | OH                                                        | PROMEDICA HEALTH<br>SYSTEM INC            | C                                                      | 527,769,598                  | 349,588,322                           | 100.000 %                      |                                                        | No |
| PROMEDICA NORTH PHYSICIAN<br>CORPORATION<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>38-3482148                   | PHYSICIAN HEALTH<br>CARE SERVICES   | OH                                                        | PROMEDICA<br>PHYSICIAN GROUP<br>INC       | C                                                      |                              | 149,134                               | 100.000 %                      |                                                        | No |
| PROMEDICA RETAIL GROUP INC<br>3890 MONROE ST<br>TOLEDO, OH 43606<br>34-1159928                                  | FLORIST                             | OH                                                        | PROMEDICA<br>CONTINUUM<br>SERVICES        | C                                                      |                              |                                       | 100.000 %                      |                                                        | No |
| HERRICK MEMORIAL OFFICE PLAZA<br>CONDOMINIUM ASSOCIATION<br>818 RIVERSIDE AVE<br>ADRIAN, MI 49221<br>38-3639616 | FACILITY MANAGEMENT                 | MI                                                        | HERRICK MEMORIAL<br>DEVELOPMENT<br>CORP   | C                                                      | 36                           | 41,818                                | 71.800 %                       |                                                        | No |
| PROMEDICA HEALTH NETWORK INC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>47-4006496                               | PHYSICIAN<br>MANAGEMENT<br>SERVICES | OH                                                        | PROMEDICA HEALTH<br>SYSTEM INC            | C                                                      | 438,847                      | 2,444,310                             | 100.000 %                      |                                                        | No |
| MONROE HEALTH VENTURES INC<br>718 N MACOMB<br>MONROE, MI 48164<br>38-2704426                                    | PHARMACY                            | MI                                                        | MERCY MEMORIAL<br>HOSPITAL<br>CORPORATION | C                                                      |                              |                                       | 100.000 %                      |                                                        | No |
| PROMEDICA MANAGER MEMBER LLC<br>100 MADISON AVE<br>TOLEDO, OH 43604<br>47-5168737                               | REAL ESTATE                         | OH                                                        | PROMEDICA HEALTH<br>SYSTEM INC            | C                                                      | -4,241                       | 30,990,896                            | 100.000 %                      |                                                        | No |
| MANOR CARE INSURANCE INC<br>PO BOX 10086 ATTN TAX-5<br>TOLEDO, OH 43604<br>98-0428947                           | INSURANCE                           | UT                                                        | HCR HEALTHCARE<br>LLC                     | C                                                      | -42,847                      |                                       | 100.000 %                      |                                                        | No |

**Form 990, Schedule R, Part V - Transactions With Related Organizations**

| (a)<br>Name of related organization            | (b)<br>Transaction<br>type(a-s) | (c)<br>Amount Involved | (d)<br>Method of determining amount involved |
|------------------------------------------------|---------------------------------|------------------------|----------------------------------------------|
| PROMEDICA FOUNDATION                           | B                               | 3,139,163              | FMV                                          |
| PROMEDICA FOUNDATION                           | C                               | 3,923,574              | FMV                                          |
| THE TOLEDO HOSPITAL                            | K                               | 1,736,423              | FMV                                          |
| PROMEDICA MASTER TENANT                        | K                               | 1,739,147              | FMV                                          |
| MERCY MEMORIAL HOSPITAL CORPORATION            | O                               | 232,034                | FMV                                          |
| PROMEDICA INDEMNITY CORPORATION                | O                               | 181,649                | FMV                                          |
| THE TOLEDO HOSPITAL                            | O                               | 55,435                 | FMV                                          |
| PROMEDICA COURIER SERVICES INC                 | P                               | 121,018                | FMV                                          |
| PROMEDICA INDEMNITY CORPORATION                | P                               | 11,375,999             | FMV                                          |
| PROMEDICA INSURANCE CORP INC & SUBSIDIARIES    | P                               | 919,018                | FMV                                          |
| PROMEDICA PHYSICIAN GROUP                      | P                               | 479,909                | FMV                                          |
| THE TOLEDO HOSPITAL                            | P                               | 2,732,159              | FMV                                          |
| BAY PARK COMMUNITY HOSPITAL                    | Q                               | 12,920,419             | FMV                                          |
| COMMUNITY HEALTH CENTER OF BRANCH COUNTY       | Q                               | 1,206,607              | FMV                                          |
| DEFIANCE HOSPITAL INC                          | Q                               | 9,547,551              | FMV                                          |
| EMMA L BIXBY MEDICAL CENTER                    | Q                               | 12,618,053             | FMV                                          |
| FOSTORIA HOSPITAL ASSOCIATION                  | Q                               | 5,717,341              | FMV                                          |
| HCR MANORCARE                                  | Q                               | 700,027                | FMV                                          |
| HERRICK MEMORIAL HOSPITAL INC                  | Q                               | 6,651,948              | FMV                                          |
| LENAWEE CLINICAL PARTNERS                      | Q                               | 100,000                | FMV                                          |
| MEMORIAL HOSPITAL                              | Q                               | 7,738,841              | FMV                                          |
| MERCY MEMORIAL HOSPITAL CORPORATION            | Q                               | 19,649,689             | FMV                                          |
| PROMEDICA CONTINUING CARE SERVICES CORPORATION | Q                               | 7,928,129              | FMV                                          |
| PROMEDICA FOUNDATION                           | Q                               | 4,542,582              | FMV                                          |
| PROMEDICA HEALTH NETWORK                       | Q                               | 173,466                | FMV                                          |

| Form 990, Schedule R, Part V - Transactions With Related Organizations |                              |                        |                                              |
|------------------------------------------------------------------------|------------------------------|------------------------|----------------------------------------------|
| (a)<br>Name of related organization                                    | (b)<br>Transaction type(a-s) | (c)<br>Amount Involved | (d)<br>Method of determining amount involved |
| PROMEDICA INDEMNITY CORPORATION                                        | Q                            | 341,445                | FMV                                          |
| PROMEDICA INSURANCE CORP INC & SUBSIDIARIES                            | Q                            | 28,496,780             | FMV                                          |
| PROMEDICA PHYSICIAN GROUP                                              | Q                            | 65,943,130             | FMV                                          |
| THE TOLEDO HOSPITAL                                                    | Q                            | 185,778,503            | FMV                                          |
| MERCY MEMORIAL HOSPITAL CORPORATION                                    | R                            | 12,142,857             | FMV                                          |
| EMMA L BIXBY MEDICAL CENTER                                            | R                            | 6,750,000              | FMV                                          |
| PROMEDICA PHYSICIAN GROUP                                              | R                            | 23,000,000             | FMV                                          |
| DEFIANCE HOSPITAL INC                                                  | S                            | 35,000,000             | FMV                                          |
| FOSTORIA HOSPITAL ASSOCIATION                                          | S                            | 22,500,000             | FMV                                          |
| MEMORIAL HOSPITAL                                                      | S                            | 17,500,000             | FMV                                          |
| COMMUNITY HEALTH CENTER OF BRANCH COUNTY                               | S                            | 10,000,000             | FMV                                          |
| BAY PARK COMMUNITY HOSPITAL                                            | S                            | 31,000,000             | FMV                                          |
| MERCY MEMORIAL HOSPITAL CORPORATION                                    | S                            | 22,500,000             | FMV                                          |
| EMMA L BIXBY MEDICAL CENTER                                            | S                            | 6,500,000              | FMV                                          |
| HERRICK MEMORIAL HOSPITAL INC                                          | S                            | 15,500,000             | FMV                                          |
| THE TOLEDO HOSPITAL                                                    | S                            | 491,000,000            | FMV                                          |
| PROMEDICA CONTINUING CARE SERVICES CORPORATION                         | S                            | 35,000,000             | FMV                                          |
| VISITING NURSE HOSPICE & HEALTH CARE                                   | S                            | 6,000,000              | FMV                                          |
| LENAWEE LONG TERM CARE                                                 | S                            | 3,000,000              | FMV                                          |
| PROMEDICA PHYSICIAN GROUP                                              | S                            | 15,000,000             | FMV                                          |