**Return of Private Foundation** 

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0047

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.

	Inter	nal Revei	nue Service	▶ Go to	www.irs.gov/Form990PF fe	or instructions	and the	latest i	nformati	on. Ope	n to Public	Inspection
	For	calen	dar year 20	19 or tax year be			, 2019, a				,-2	20
			ndation ,			_				r identification num	ber	
	РΑ	RC F	oundation	n, Inc					26-4	535511		
					ot delivered to street address)		Room/sui	ite B		e number (see instru	ctions)	
	86	49 R	avnine R	d Bldg #7 Su	ute 101				(904	732-7272		
	City	or town	, state or provin	ce, country, and ZIP o	r foreign postal code					ion application is per	nding check	here >
	Ja	ckso	nville F	T. 32256					ii exemp	on application to po	10.11g, 011001	
			all that app		urn     Initial return	n of a former p	public cha	arity D	1. Foreig	n organizations, chec	k here	►□
	_	0	· an mar app	☐ Final retu				1				
				Address	==	nge	_	<b>⊿</b>   '		n organizations meet here and attach com		test, ►∏
	H	Check	type of org		ection 501(c)(3) exempt p		tion (	E		foundation status wa	,	
,					table trust   Other tax			8 1		07(b)(1)(A), check he		▶ 🔲
·				of all assets at	J Accounting method				If the ferri	-d-t		
				Part II, col. (c),	Other (specify)	_		-		ndation is in a 60-mo ction 507(b)(1)(B), che		► □
			6) ▶ \$	189,154.	(Part I, column (d), must b	e on cash basi	s.)					
	Pa	art I	Analysis o		xpenses (The total of	(a) Revenue a	and	•				ursements
2					may not necessarily equal	expenses p		Net inv inco	estment me	(c) Adjusted net income		aritable ooses
2	-		the amounts.	n column (a) (see inst	ructions))	books				,		asıs only)
4		1	Contribution	s, gitts, grants, etc.,	received (attach schedule)	110,9	74. Og	STEEL STEEL		THE PERSON NAMED IN	C THE REAL PROPERTY.	AL WITH
ı		2			not required to attach Sch. B	<b>CONTRACTOR</b>	<b>参加的</b>		No.	"好公司"		
		3			orary cash investments							
		4	Dividends a	and interest from	securities			•			<b>1886</b>	
		5a	Gross rents	s								<b>海</b>
		b	Net rental ii	ncome or (loss)				COUNTY		A PROPERTY OF THE PARTY OF THE	THE COLUMN	<b>在於文部</b>
	<u>e</u>	6a	Net gain or	(loss) from sale of	of assets not on line 10		<b>**</b>			<b>自然是共作的</b>	2 22 22	
	ű	b		orice for all assets of		TEXT STORE					多。在黑色的	110-00-11-00-2
	Revenue	7		n net income (fror			Į.					<b>分别</b>
		8		erm capital gain		S. T. S.	A. 200 200	Mar.	<b>学校会社</b>		AND THE	
		9	Income mo	• =		B. Carrie		de la companya de la	11/2			
		10a	Gross sales l	less returns and allo	wances	2000年200		PART IN				NAME OF THE PARTY
		b	Less: Cost	of goods sold		2000年11月1日	公,增 6章	SAL PROPERTY.	<b>地</b>	AT THE STATE OF TH	d Harris	
ഗ		С	Gross profi	t or (loss) (attach	schedule)		332		協問部		<b>新疆沿</b> 党	<b>建筑规则</b>
Q	ļ	11	Other incor	ne (attach schedu	ıle)						朱色	
Z		12	Total. Add	lines 1 through 1	<u>1</u>	110,9	74.		·			<b>MEDIUM</b>
SCANNED	S	13	Compensat	tion of officers, di	rectors, trustees, etc.	67,9	38.			EIVED		
ö	nses	14		oyee salaries and				1	REU	EIVLO	L	
	ക	15	Pension pla	ans, employee be	nefits			1 5		1%	<u> </u>	
MAR	Exp	16a	Legal fees (	(attach schedule)				181	NUL	0 9 2021	1	
		b	Accounting	fees (attach sche	edule) L-16b Stmt	1,7		180	•		=	
<b>%</b>	Ę	С			ch schedule) <sup>L-16c</sup> . <sup>Stm</sup> t	3,4	45.	1-1	00	DEN, UT		
2	ra	17							UG			
2022	is	18	•		instructions) See. Stmt	5,1					January of Month	minute Allegaria
$\triangleright$	₹	19	•	•	e) and depletion L-19 .Stmt		0.					
	ğ	20						_		,		
	9	21			etings	4,9	61.					
	an	22							•	. <del></del>		
	βĹ	<b>23</b> .	•	· ·	dule) See Stmt .	49,6	11.					
	Operating and Administrative	24			ninistrative expenses.							
$\infty$	ě			-		132,7		La referit book	California de la constanta	and the state of t	in .	
2848	9	25			aid	16,7			於此樣	HEALTH WILL	<u> </u>	
N		26			nents. Add lines 24 and 25	149,5	15.	nija digita (wasak s	AND THE COMM	i i jednostopo pri income a	o sprem.	THE SHE WAS SERVICE
_		27		e 26 from line 12:								
A		а		•	nses and disbursements	-38,5	41.					2.00
		b			egative, enter -0-) .	W. 100 - 100		934 6 2H HE 2	- 1 ( Table 1987)	THE REPORT OF THE PARTY.		
		С	Adjusted n	et income (if neg	ative, enter -0-)	是北京汉武大师	100000000		<b>研究系统</b>			<b>第四种种种</b>

Pá	art II	Balance Sheets Attached schedules and amounts in the description column	Beginning of year	End o	of year
		should be for end-of-year amounts only. (See instructions )	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash-non-interest-bearing	600.	31,632.	31,632.
	2	Savings and temporary cash investments			
	3	Accounts receivable ▶	مامر و	1, 5, 1,	
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable 79,481.	tc	1 34g	d
		Less: allowance for doubtful accounts ▶	75,986.	79,481.	79,481.
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule)	The state of the state of		. 19
	-	Less: allowance for doubtful accounts ▶	78,033.	78,041.	78,041.
Ŋ	8	Inventories for sale or use			, , , , , , , , , , , , , , , , , , , ,
set	9	Prepaid expenses and deferred charges			
Assets	10a	Investments—U.S. and state government obligations (attach schedule)			-
	ь	Investments—corporate stock (attach schedule)			
	c	Investments—corporate bonds (attach schedule)			
	11		4, ., 5' %	126	1,1
	' '	Investments—land, buildings, and equipment: basis ►  Less: accumulated depreciation (attach schedule) ►	0.	0.	0.
	12	Investments—mortgage loans	<del></del>	· · · · · · · · · · · · · · · · · · ·	0.
	13	Investments—other (attach schedule)			
	14	Land, buildings, and equipment. basis			1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
	14	Less. accumulated depreciation (attach schedule)	, <u>, , , , , , , , , , , , , , , , , , </u>	- Evilandor in the second	3.14.2
	15	Other assets (describe )			
	16	Total assets (to be completed by all filers—see the	<u> </u>		
	10	instructions. Also, see page 1, item I)	154 610	100 154	100 154
	17		154,619. 208,199.	189,154. 281,275.	189, 154.
		Accounts payable and accrued expenses	208,199.	281,275.	11. 31. 37.
S	18	Grants payable			1
Liabilities	19	Deferred revenue			(*************************************
Ē	20	Loans from officers, directors, trustees, and other disqualified persons	<u> </u>		Maria Cara Cara Cara Cara Cara Cara Cara
۳.	21	Mortgages and other notes payable (attach schedule)	- CEE		79 1 4 most 20 10 10
	22	Other liabilities (describe ► L-22 Stmt )	5,655.	5,655.	13. 12. 12. 15. 15. 15. 15. 15. 15. 15. 15. 15. 15
	23	Total liabilities (add lines 17 through 22)	213,854.	286,930.	
alances		Foundations that follow FASB ASC 958, check here			
Ē		and complete lines 24, 25, 29, and 30.			
2   3	24	Net assets without donor restrictions	-59,235.	-97 <b>,</b> 776.	<u> </u>
8	25	Net assets with donor restrictions		<u>.</u>	U 56 d
Ē		Foundations that do not follow FASB ASC 958, check here ▶ □			
F		and complete lines 26 through 30.			1
or Fund	26	Capital stock, trust principal, or current funds			and the barrier of
ts	27	Paid-in or capital surplus, or land, bldg., and equipment fund			8 5 T - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
sse	28	Retained earnings, accumulated income, endowment, or other funds	50.005		
Ą	29	Total net assets or fund balances (see instructions)	-59,235.	-97,776.	
Net Assets	30	Total liabilities and net assets/fund balances (see instructions)	154,619.	189,154.	ું કે તે
Pa	rt III	Analysis of Changes in Net Assets or Fund Balances			
1	Tota	I net assets or fund balances at beginning of year-Part II, colu	mn (a), line 29 (mus	st agree with	
,		of-year figure reported on prior year's return)			-59,235.
2		r amount from Part I, line 27a			-38,541.
3		er increases not included in line 2 (itemize)		3	
4		lines 1, 2, and 3		4	-97,776.
5	Decr	reases not included in line 2 (itemize) ▶		5	
6	Tota	I net assets or fund balances at end of year (line 4 minus line 5)—I	Part II, column (b), lı	ne 29 <b>6</b>	-97,776.
					Form 990-PF (2019)

Part	IV Capital Gains an	d Losses for Tax on Investn	nent Income		· · · · · · · · · · · · · · · · · · ·	
	(a) List and describe the k	ind(s) of property sold (for example, real e use, or common stock, 200 shs MLC Co	estate,	(b) How acquired P-Purchase D-Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
1a						
b			·			
С	·					
d			···-			
e				<u> </u>		
	(e) Gross sales price	(f) Depreciation allowed (or allowable)		other basis nse of sale		ain or (loss) s (f) minus (g))
a						·
b						
<u>c</u>						
<u>d</u>	<del></del>					
<u>e</u>		<u> </u>	<u> </u>	10/01/00		
	Complete only for assets sh	owing gain in column (h) and owned				ol (h) gain minus
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	, , ,	s of col (i) . (j), if any		ot less than -0-) <b>or</b> (from col (h))
a				.=		
b						
<u>c</u>						
d						
е			<u></u>			<del></del>
2	Capital gain net income of		also enter in Pa , enter -0- in Pai		2	
3	If gain, also enter in Part	In or (loss) as defined in sections t I, line 8, column (c). See instru	ictions. If (loss)	, enter -0- ın }	3	
Pari		der Section 4940(e) for Redu				
If sec Was t	tion 4940(d)(2) applies, leav he foundation liable for the	rivate foundations subject to the ve this part blank. e section 4942 tax on the distribution qualify under section 4940(e). Do	itable amount of	any year in the l		☐ Yes ☐ No
1		ount in each column for each ye			aking anv entries	
	(a)  Base period years endar year (or tax year beginning in	(b)		(c) noncharitable-use a	Di:	(d) stribution ratio
	2018	v	0.	•	(4.5.1 (4.5)	<u> </u>
	2017					<del></del>
	2016					
	2015			·		<del>-</del> ·
	2014					
2	Total of line 1, column (d	)			. 2	
3	Average distribution ratio	, o for the 5-year base period—divoundation has been in existence	vide the total on	line 2 by 5.0, or	r by	
	·					0
4	Enter the net value of nor	ncharitable-use assets for 2019 f	rom Part X, line	5		0.
5	Multiply line 4 by line 3				. 5	
6	Enter 1% of net investme	ent income (1% of Part I, line 27b	)		. 6	
7	Add lines 5 and 6				. 7	<del> </del>
8		ons from Part XII, line 4				40/ 1
	If line 8 is equal to or gre Part VI instructions.	ater than line 7, check the box in	n Part VI, line 1b	, and complete t	tnat part using a	1% tax rate. See the

Part '		instru	ctions)	_
1a	Exempt operating foundations described in section 4940(d)(2), check here ▶□ and enter "N/A" on line 1.			4
	Date of ruling or determination letter: (attach copy of letter if necessary—see instructions)		. * <b>3</b> %	اد
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check			
	here ▶ ☐ and enter 1% of Part I, line 27b	1.7	+ "	4
С	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)	<u> </u>	,, <b>,</b> ,	_
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)			
3	Add lines 1 and 2		Q.	<u>.                                    </u>
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)			_
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0		0.	<u>.                                    </u>
6	Credits/Payments:	` .		4
а	2019 estimated tax payments and 2018 overpayment credited to 2019 6a	`	•	1
b	Exempt foreign organizations—tax withheld at source		•	1
C	Tax paid with application for extension of time to file (Form 8868) 6c 0.			1
d	Backup withholding erroneously withheld			Ŀ
7	Total credits and payments. Add lines 6a through 6d		0.	<u></u>
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here  if Form 2220 is attached 8	<u> </u>		_
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		0.	_
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid > 10		0.	<u>-</u>
11	Enter the amount of line 10 to be: Credited to 2020 estimated tax ▶ Refunded ▶ 11	<u> </u>		_
	VII-A Statements Regarding Activities	18 4	Yes No	_
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	X	_
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b	×	_
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials	f		Ī
	published or distributed by the foundation in connection with the activities.			J
С	Did the foundation file Form 1120-POL for this year?	1c	×	
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:	. 3 ( t	i a 15 mg	:1
	(1) On the foundation. ► \$ (2) On foundation managers. ► \$	. [: ].		
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed	in.		4
	on foundation managers. ► \$	-	***	
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2	×	-;
	If "Yes," attach a detailed description of the activities.			١.
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes.	3	× *	설
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	×	_
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		_
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5	×	
	If "Yes," attach the statement required by General Instruction T.	1 34	424	1
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:	,	ा है के ज़ि	:1
	By language in the governing instrument, or		4	1
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that		نسالتك	
	conflict with the state law remain in the governing instrument?	6	×	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	7	×	~ <b>~</b>
8a	Enter the states to which the foundation reports or with which it is registered. See instructions. ▶	' ' ;		4
	FL			1
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		<u> </u>	Ů.
	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X GRANT	7
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or		3 Here 2	_ لـ
	4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes,"		×	
	complete Part XIV	9	<del>-   ^</del>	
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their	10	×	
	names and addresses		)-PF (2019	_
	DEV 40/07/00 000		(2013	<b>Ψ</b> ,

Parl	VII-A Statements Regarding Activities (continued)			
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	e 11		×
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		×
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application		×	<u></u>
14	Website address ► N/A  The books are in care of ► Randal H Drew  Telephone no. ► (904)		7272	?
15	Located at ▶ 7892 Baymeadows Way Jacksonville FL ZIP+4 ▶ 3225 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—check here and enter the amount of tax-exempt interest received or accrued during the year ▶   15	6 · · ·	•	▶ □
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authorit over a bank, securities, or other financial account in a foreign country?	/ 16	Yes	No X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of			£ \.
Pari	the foreign country ►  VII-B Statements Regarding Activities for Which Form 4720 May Be Required			L
Lair	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year, did the foundation (either directly or indirectly):			,
ıa	<ul> <li>(1) Engage in the sale or exchange, or leasing of property with a disqualified person? □ Yes ⋈</li> <li>(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a</li> </ul>	<b>&gt;</b>		
	disqualified person?	150 .	<b>"</b>	. 7
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes 🗵 N	11.2	1	4
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<b>&gt;</b>	m gi	, ,
	(5) Transfer any income or assets to a disqualified person (or make any of either available for		ا کو قا	
	the benefit or use of a disqualified person)?	· 1	1	
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)			
h	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in	10.00		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions  Organizations relying on a current notice regarding disaster assistance, check here	1b	-	2 4 4
_	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that	The North Control	ˈ ·~	14.
С	were not corrected before the first day of the tax year beginning in 2019?	1c		×
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):	)	5	
а	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines	٠٠ گو ٠٠	7 .	٠,
	6d and 6e) for tax year(s) beginning before 2019?	,	l	4
	If "Yes," list the years ▶ 20 , 20 ; 20 , 20			
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2		12.23	
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to			137,
	all years listed, answer "No" and attach statement—see instructions.)	2b		
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		١.	
•	► 20 , 20 , 20 , 20	7 -	, ,	9 1
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?		·, .	ا واس
		-	`	. :
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation o			
	disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the			<u>ا</u> ج
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10 section 4720. Schooling C to determine if the		,	·
	the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)		-	
<b>4</b> -	· · · · · · · · · · · · · · · · · · ·	3b_		-
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its	4a		× ~ _
b	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019	4b	<del></del>	×

Par	VII-B Statements Regarding Activities	s tor V	vnich Form	4/20 I	мау ве н	equire	e <b>a</b> (conti	nuea)_			
5a	During the year, did the foundation pay or incur	any am	nount to:							Yes	No
	(1) Carry on propaganda, or otherwise attempt t	o influ	ence legislatio	on (sect	ion 4945(e	))? .	Yes 🗌	⊠ No		4	• ` ` `
	(2) Influence the outcome of any specific public		ion (see secti	on 495	5); or to ca	arry on,	1		, r		
	directly or indirectly, any voter registration dr	ive?					☐ Yes	⊠ No	·	, ,	. 1
	(3) Provide a grant to an individual for travel, stu	dy, or	other similar j	purpose	es?		☐ Yes	⊠ No	• •		
	(4) Provide a grant to an organization other than	n a cha		organiz	ation desc		Yes	⊠ No	ţ.,	٠.,	1
	(5) Provide for any purpose other than religious purposes, or for the prevention of cruelty to o				-		l □Yes	⊠ No	3	_ap (	
ь	If any answer is "Yes" to 5a(1)–(5), did any of the									,	16.4
b	in Regulations section 53.4945 or in a current no	tice re	gardıng disas	ter assı	stance? So				5b		
	Organizations relying on a current notice regardi								• •		. • 1
С	If the answer is "Yes" to question 5a(4), does t								" + "		
	because it maintained expenditure responsibility					• •	☐ Yes	∐ No			1
	If "Yes," attach the statement required by Regula								1		
6a	Did the foundation, during the year, receive any		-		to pay pre	emiums		_		* ' '	
							☐ Yes	⊠ No		<u> </u>	لننـــا
b	Did the foundation, during the year, pay premiun	ns, dire	ectly or indire	ctly, on	a personal	benefi	t contract	? .	6b		X
	If "Yes" to 6b, file Form 8870.								36, 4	ا په ۱	_ ` <b>`</b>
7a	At any time during the tax year, was the foundation	-								<u> </u>	
b	If "Yes," did the foundation receive any proceed:							n? .	7b		
8	Is the foundation subject to the section 4960 ta								30	7.	. 7-
	remuneration or excess parachute payment(s) de	-						☐ No	1.2		
Par	VIII Information About Officers, Direc	tors, <sup>•</sup>	Trustees, F	oundat	tion Man	agers,	Highly I	Paid E	mploy	ees,	
	and Contractors										
1	List all officers, directors, trustees, and found										
	(a) Name and address	Ì'nοι	le, and average urs per week ted to position	∣ `(lfn	npensation ot paid, ter -0-)	emplo	Contribution byee benefit erred compe	plans	(e) Expe	nse ac	
Ran	dal H Drew	Secr	etary								
	Baypine Road Jacksonville FL 32256		1.00	_	0.			0.			0.
	orah	Chai	rman								
	ew Jacksonville FL 32256		1.00		0.			0.			0.
2	Compensation of five highest-paid employed "NONE."	es (oth	er than thos	se inclu	uded on li	ne 1	see instr	uction	s). If n	one,	enter
	(a) Name and address of each employee paid more than \$50,00	00	(b) Title, and a hours per v devoted to p	veek	(c) Comper	nsation	(d) Contribution (d) Co	benefit deferred	(e) Expe	nse acc allowan	
Boh	Baldwin		Executive Di	rector				-			
	Baypine Road Jacksonville FL 322	56		0.00	67.	938.		0.		4.9	961.
001.	Baypine Road Gdexponville 12 322		<del>                                     </del>	0.00	<u> </u>	3001					<u>, , , , , , , , , , , , , , , , , , , </u>
			1								
				_							
	number of other employees paid over \$50,000.								1		

Part VIII	Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid I and Contractors (continued)	Employees,
3 Five I	nighest-paid independent contractors for professional services. See instructions. If none, enter "NC	NE."
	(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
None		
•		
•	•	
Total number	r of others receiving over \$50,000 for professional services	- 0
Part IX-A	summary of Direct Charitable Activities	
•	dation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of	of
	s and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1		
2		
**********		•
3		
4		
Part IX-B	Summary of Program-Related Investments (see instructions)	
	two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1		
	4	
		-
2		
All other pro-	gram-related investments. See instructions	
3	irani-ralatau nivasunanto daa iristructions	
٠		-
		-
Total Add by	nes 1 through 3	
		Form <b>990-PF</b> (2019)

`, Form 99	90-PF (2019)		Page <b>8</b>
Part		ign found	
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes.		
а	Average monthly fair market value of securities	1a	
b	Average of monthly cash balances	1b	
С	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	
е	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)		<del>-</del> -
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	0.
4	Cash deemed held for charitable activities. Enter 1½% of line 3 (for greater amount, see instructions)	4	0.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	0.
6	Minimum investment return. Enter 5% of line 5	6	0.
Part	XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating the and certain foreign organizations, check here ► and do not complete this part.)	foundatio	ns
1	Minimum investment return from Part X, line 6	1	0.
2a	Tax on investment income for 2019 from Part VI, line 5		
b	Income tax for 2019. (This does not include the tax from Part VI.) 2b		
C	Add lines 2a and 2b	2c	0.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	0.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	0.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	<u>line 1 </u>	7	0.
Part	XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:	DEC	
а	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.		
	Enter 1% of Part I, line 27b. See instructions	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	0.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating qualifies for the section 4940(e) reduction of tax in those years.	g whether	the foundation

Part	Vill Undistributed income (see instruction	ons)			·
		(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1	Distributable amount for 2019 from Part XI, line 7				0.
2	Undistributed income, if any, as of the end of 2019:		·····		·
а	Enter amount for 2018 only				
b	Total for prior years. 20 , 20 , 20				
3	Excess distributions carryover, if any, to 2019:				
а	From 2014				
b	From 2015				
Ç	From 2016				
d	From 2017				
e	From 2018	0			
f 4	<b>Total</b> of lines 3a through e	0.			1
4	line 4. ► \$				
а	Applied to 2018, but not more than line 2a .		/		
b	Applied to undistributed income of prior years (Election required—see instructions)	and the second of the second o			,
C	Treated as distributions out of corpus (Election required—see instructions) . ,			*	
d	Applied to 2019 distributable amount				
e	Remaining amount distributed out of corpus	0.	 		
5	Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below:				
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b	Prior years' undistributed income. Subtract line 4b from line 2b		0.	_	
С	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b. Taxable amount—see instructions		0.		
е	Undistributed income for 2018. Subtract line				
	4a from line 2a. Taxable amount-see				
	instructions			0.	<u></u>
f	Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0.
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions)				
8	Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions).	0.			
9	Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	0.			
10	Analysis of line 9:				
а	Excess from 2015				
b	Excess from 2016				
С	Excess from 2017 0.				!
ď	Excess from 2018		ļ		
_	Evenes from 2010	1	1		ı l

	(55.5)			<del> </del>		
Part	XIV Private Operating Founda	<b>tions</b> (see ınstru	uctions and Par	t VII-A, question 9	)	N/A
1a	If the foundation has received a ruling foundation, and the ruling is effective for	2019, enter the d	ate of the ruling	•		
b	Check box to indicate whether the four	ndation is a private	e operating found	ation described in se	ection 🗌 4942(j)	(3) or 4942(j)(5)
2a	Enter the lesser of the adjusted net	Tax year		Prior 3 years		(e) Total
	income from Part I or the minimum investment return from Part X for each year listed	(a) 2019	<b>(b)</b> 2018	(c) 2017	(d) 2016	(8,1.6%)
b	85% of line 2a	<del> </del>				
C	Qualifying distributions from Part XII, line 4, for each year listed	· · · · · · · · · · · · · · · · · · ·				
d	Amounts included in line 2c not used directly for active conduct of exempt activities .					
е	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	_				
3	Complete 3a, b, or c for the alternative test relied upon.			/	-	
а	"Assets" alternative test-enter:					
	(1) Value of all assets	-				
b	"Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed					
С	"Support" alternative test-enter					
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)		<i>f</i> .			
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income					
Part				the foundation h	ad \$5,000 or m	ore in assets at
	any time during the year-		ns.)	· · · · · · · · · · · · · · · · · · ·	<del> </del>	<u>-</u>
1	Information Regarding Foundation I	-				
а	List any managers of the foundation v before the close of any tax year (but o					by the foundation
b	List any managers of the foundation ownership of a partnership or other en					rge portion of the
2	Information Regarding Contribution Check here ► ☒ if the foundation of unsolicited requests for funds. If the fo complete items 2a, b, c, and d. See in	only makes controundation makes	ributions to presi	elected charitable o		
а	The name, address, and telephone nu	mber or email add	dress of the perso	on to whom applica	tions should be a	ddressed.
b	The form in which applications should	be submitted and	d information and	materials they sho	uld include.	
С	Any submission deadlines:					
d	Any restrictions or limitations on aw factors:	ards, such as b	y geographical a	reas, charitable fie	lds, kinds of ins	titutions, or other

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During Recipient	If recipient is an individual,			
· · · · · · · · · · · · · · · · · · ·	show any relationship to any foundation manager	status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year	.,	,,,,	2 M	
Red Cross of East TN	None	Public	Support Mission	
6921 Middlebrook Pike Knoxville TN 37909		Charlity		75
New Hope Church	None	Church	Support Mission	/3
2450 Winfield Dunn Pkwy	None	Ciiuicii	Support Mission	
Kodak TN 37764				2,052
Wilderwood Service Dogs	None	Private	Support Mission	] 2,332
1319 Tuckaleechee Trail		Charity		
Maryville TN 37803				3,056
Smoky Mountain Resort Ministries	None	Ministry	Support Mission	, ,,,,,,
PO Box 114	1.0			,
Gatlinburg TN 37738				2,256
Employee Community Assistance	None	Person	Support Mission	-,
8649 Baypine Road Suite 101		0100		
Jacksonville FL 32256				2,918
InterVarsity	None	Public	Support Mission	
P O Box 7895	inoo	Charity	1 = =	
Madison WI 53707-7895				2,400
Lifework Leadership First Coast	None	Public	Support Mission	
P O Box 737,	1.5115	Charity		
Ponte Vedra Beach FL 32004				300
Partners in Progress	None	Private	Support Mission	
890 Old Knoxville Highway		Charity		
Sevierville TN 37862		1		2,165
Southside Middle School	None	School	Support Mission	
2948 Knights Ln E				
Jacksonville FL 32216				1,500
Total				<b>3a</b> 16,722
b Approved for future payment		<del>_ · - · · · ·</del>	<u> </u>	10/122
•				
			_	
			<u></u>	
Total			<u> </u>	3b

	rt XV	I-A Analysis of Income-Producing Ac	ctivities				
Ente	er gros	ss amounts unless otherwise indicated.	Unrelated bu	isiness income	Excluded by sect	on 512, 513, or 514	(e)
1	Proc	gram service revenue.	(a) Business code	<b>(b)</b> Amount	(c) Exclusion code	<b>(d)</b> Amount	Related or exemp function income (See instructions)
·	а	,					
	b						
	c -			-		_	
	ď						
	e ¯						
	f					<u> </u>	
	g F	ees and contracts from government agencies			,		
2	Men	nbership dues and assessments					
3	Inter	est on savings and temporary cash investments					
4	Divid	dends and interest from securities					1.2.2
5		rental income or (loss) from real estate:					
		Debt-financed property					
		Not debt-financed property					
6		rental income or (loss) from personal property					-
7		er investment income					
8		or (loss) from sales of assets other than inventory					
9		income or (loss) from special events					
10		ss profit or (loss) from sales of inventory					
11	Othe	er revenue. a					
	b _						
	С <sub>.</sub> _						<del></del>
	d _						<u> </u>
40	e	(2.7)					
		total Add columns (b), (d), and (e)					
		il. Add line 12, columns (b), (d), and (e)				13	
	rt XV	-		ant of Examp	t Durnocos		
	e No.			<u></u>		A	
	▼	Explain below how each activity for which accomplishment of the foundation's exempt pur	noces (other that	n by providing fun	(e) of Part Avi	-A contributed if	nportantly to the
		accomplishment of the foundation's exempt pur	poses (other than	n by providing fair	as tor sucn purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing fun	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	n by providing fair	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	True providing fun	as for such purp	oses). (See instruc	tions )
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions )
		accomplishment of the foundation's exempt pur	poses (other than	The providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	The providing run	as for such purp	oses). (See instruc	tions )
		accomplishment of the foundation's exempt pur	poses (other than	The providing run	as for such purp	oses). (See instruc	tions )
		accomplishment of the foundation's exempt pur	poses (other than	The providing run	as for such purp	oses). (See instruc	tions)
		accomplishment of the foundation's exempt pur	poses (other than	T by providing run	as for such purp	oses). (See instruc	tions )
		accomplishment of the foundation's exempt pur	poses (other than	The providing run	as for such purp	oses). (See instruc	tions )
		accomplishment of the foundation's exempt pur	poses (other than	The providing run	as for such purp	oses). (See instruc	tions )

Part	XVII	Information Organization	n Regarding Trai	nsfers to	o and Tran	sactio	ns and l	Relations	hips With	Nonchar	ritable Ex	empt
а	in sectorganiz Transfe	tion 501(c) (ot zations? ers from the rep	irectly or indirectly ther than section orting foundation to	501(c)(3) o a nonch	) organizati naritable exe	ons) or empt org	in sect	tion 527, n of:	relating to	escribed political	1a(1)	No
	• •										1a(1)	×
		ransactions:			• • •					• •	10(2)	
			a noncharitable exe	empt ora	anization						1b(1)	X
			ts from a noncharit								1b(2)	×
			equipment, or other								1b(3)	×
	(4) Rei	mbursement ar	rangements								1b(4)	×
	<b>(5)</b> Loa	ıns or loan guar	rantees								1b(5)	X
	(6) Per	formance of se	rvices or members	hip or fun	draising sol	icitatıon	s				1b(6)	×
			quipment, maılıng li								1c	
			of the above is "Ye									
			her assets, or serv									
			on or sharing arrang				· · · ·					
(a) Line	no (b)	Amount involved	(c) Name of nonc	naritable ex	empt organizat	ion	(a) Desc	cription of tran	nsfers, transaction	ons, and sna	ring arrangem	ents
									<del></del>			
	-								<del> </del>		<del> </del>	
										<u> </u>		
		<del></del>										
											-	
					····							
	i						l					
			ctly or indirectly a					nore tax-e	xempt organ			_
			01(c) (other than se		(c)(3)) or in	section	52/? .				☐ Yes 区	J No
b		·	following schedule	). 		· · · · · · · · · · · · · · · · · · ·		<del></del>	43.5			
		(a) Name of organiz	zation	-	(b) Type of org	ganization		<del> </del>	(c) Description	on or relation	isnip	
				<u> </u>		_						
										· ·		
		<del> </del>	<del> </del>		· - · · · · · · · · · · · · · · · · · ·							
	Under p	enaities of perjury, I o	declare that I have examine	ed this return	, including acco	mpanying s	chedules an	nd statements,	and to the best o	f my knowled	ge and belief, if	t is true,
Sign	correct	and complete Decla	ration of preparer (other th	an taxpayer)	is based on all I	nformation	of which pre	ا parer has any	knowledge	May the IF	RS discuss this	
Here	<b>)</b> //	anda 17	7 Dun		5/31/21	<i>⊃</i> 6 E-×	CRC 174	e Direc	erasunea tar	with the pr	eparer shown b	pelow?
	Signatu	ire of officer or trus	tee		Date	Title		•		See instruc	tions XYes	⊔ио
Paid	P	rint/Type preparer's	s name	Preparer	's signature	- 1	14/	Date	Cher	ck 🗍 ıf	PTIN	
Prepa	rer	Jo Hagan C	PA	To-K	ZOZN/DEZ	MU	W	05/24			0097018	5
Use C		irm's name ▶	BAREFOOT ACC	OUNT	G/PA/				Firm's EIN			
		irm's address ▶	8975 SAN RAE	RØAD					Phone no		79-2245	
BAA			JACKSONVILLE			FL	3225	7		Fo	rm <b>990-PF</b>	(2019)

PARC Foundation, Inc 26-4535511

# Additional information from your Form 990-PF: Return of Private Foundation

### Form 990-PF: Return of Private Foundation

# Taxes

#### **Continuation Statement**

Description	Revenue and Expense per Book	Net Investment Income	Adjusted Net Income	Disbursement for charitable purpose
Payroll Taxes	5,138.			
Total	5,138.			

#### Form 990-PF: Return of Private Foundation

### **Other Expenses**

#### **Continuation Statement**

Description	Revenue and Expense per Book	Net Investment Income	Adjusted Net Income	Disbursement for charitable purpose
Misc Operating	537.			
Leadercast	42,161.			
Bank Fees	95.			
Supplies	562.			
Emerging Leaders	4,973.			
Operating Expenses Other	1,283.			
T-4-1	40 611			-

**Total** 49,611.

# Legal and Professional Fees

Form 990-PF Part I, Lines 16a - 16c

Name		Employer Identification No
PARC Foundation,	Inc	26-4535511

### Line 16a - Legal Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
otal to Form 990	P-PF, Part I, Line 16a				

## Line 16b - Accounting Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Barefoot Accounting	Accounting / Tax	1,700.			
Total to Form 990-	PF, Part I, Line 16b	1,700.			

### Line 16c - Other Professional Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Blackbaud Support Fl Dept of Rev		3,065.			
Total to Form 990-	PF, Part I, Line 16c	3,445.			

# Allocated Depreciation Worksheet

2019

Name Employe	er Identification No
PARC Foundation, Inc 26-453	35511

## **Allocated Depreciation**

Description .	Date Acquire	Cost or Basis	Prior Yr Depr	Mthd	Life	Current Depr	Net Invest Income	Adjusted Net Income
atra systems - Gross up Equipment	07/03/11	15750	15750	200DB	7.00	0		
azor's Edge/Financial Edge	07/03/11 07/03/11	13633	13633	200DB	7.00	0		
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	·							
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otals to Form 990-PI	. —	19			· — - '			Γ

2019

lame ARC Foundation, Inc			ployer Identification No -4535511
Line 15 - Other Assets:	Beginning Year Book Value	End Book Value	d of Year Fair Market Value
Totals to Form 990-PF, Part II, line 15			
Line 22 - Other Liabilities:		Beginning Year Book Value	Ending Year Book Value
DonationsPayable		5,655	5,655.
			i

PARC Foundation, Inc 26-4535511

## Additional information from your 2019 Federal Exempt Tax Return

#### Form 990-PF: Return of Private Foundation

Taxes (1)

Line 18(a)

**Itemization Statement** 

	Description		Amount
FICA			5,007.
FUTA			42.
SUI			89.
		Total	5,138.

### Form 990-PF: Return of Private Foundation

Other Expenses (1)

Line 23(a)

**Itemization Statement** 

Description	Amount
Misc Operations	572.
Rounding	-35.
Total	537.

## Form 990-PF: Return of Private Foundation

Other Expenses (5)

Line 23(a)

**Itemization Statement** 

	Description	Amount
Emerging Leaders		3,473.
Vıllage Bread		1,500.
	Total	4,973.

#### Form 990-PF: Return of Private Foundation

Line 1(a)

#### **Itemization Statement**

Description	Amount
PARC Entertainment	1,500.
Individual Contributions	2,379.
Leadercast	58,158.
Rounding up	25,890.
Misc ·	100.
Fundraiser Income - Net	19,947.
Dollar Donation	3,000.
	Total 110,974.

### Form 990-PF: Return of Private Foundation

Line 17(a)

#### **Itemization Statement**

Description	Amount
Payable PARC	208,169.

PARC Foundation, Inc 26-4535511

### Form 990-PF: Return of Private Foundation

Line 17(a)

### **Itemization Statement**

2

Description	Amount
Vendors Payable	30.
Тс	otal 208,199.