For Paperwork Reduction Act Notice, see the separate instructions.

Department of the

Internal Revenue Service

DLN: 93493322009360 OMB No. 1545-0047 **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019

Open to Public Inspection

Form **990** (2019)

Cat. No. 11282Y

☐ Address ☐ Name o ☐ Initial r ☐ Final retu ☐ Amende	change	C Name of organization ADVOCATE CONDELL MEDICAL CENT Doing business as	TER			26-25259		cation number
□ Initial r □ Final retu □ Amende	eturn							
☐ Final retu ☐ Amende								
						E Telephone	numher	
	ed return tion pending	207E LICHLAND DADIVWAY NO 600	ail is not delivered to street address) Roor	m/suite		(630) 572		
		City or town, state or province, cour DOWNERS GROVE, IL 60515	ntry, and ZIP or foreign postal code			G Gross rece	ipts \$ 48	5,652,626
		F Name and address of principa	l officer:	Н	(a) Is this	a group retu		, ,
		JAMES W DOHENY		"		inates?	111 101	□Yes ☑ No
		3075 HIGHLAND PKWY DOWNERS GROVE, IL 60515		н	(b) Are all	subordinates	5	☐ Yes ☐No
Tax-ex	empt status:	☑ 501(c)(3)	(insert no.)	7	include	a? ' attach a lis	t. (see i	
Webs	ite:► WW	/W.ADVOCATEHEALTH.COM	1317 (a)(1) or 12 32			exemption n	•	,
Form of	organization	: 🗹 Corporation 🗌 Trust 🔲 Asso	ciation ☐ Other ▶	L	Year of format	ion: 2008 N	1 State o	of legal domicile: IL
	_	·						
Part I		mary						
	SERVÉ HE	scribe the organization's mission o ALTH NEEDS OF COMMUNITIES TI ED IN THE IMAGE OF GOD.	r most significant activities: HROUGH WHOLISTIC PHILOSOPHY R	OOTED	IN FUNDAM	ENTAL UNDE	RSTAN	DING OF HUMANS
2 3 4 5 6								
<u> </u>								
5 3	Check thi	is boy • if the organization dis	continued its operations or disposed	of more	than 25%	of its net ass	ets	
2 3		of voting members of the governin				01 103 1100 033	з	12
2 4	Number	of independent voting members of	the governing body (Part VI, line 1b)				4	10
5	Total nur	nber of individuals employed in ca	lendar year 2019 (Part V, line 2a) .				5	2,355
6 6	Total nur	nber of volunteers (estimate if neo	essary)				6	590
₹ 7a	Total unr	elated business revenue from Part	VIII, column (C), line 12				7a	323,904
ь	Net unrel	lated business taxable income fror	n Form 990-T, line 39				7b	290,514
					Prio	r Year		Current Year
_{д.} в	Contribut	tions and grants (Part VIII, line 1h)				319,18	9	534,638
enueve 9	Program	service revenue (Part VIII, line 2g)				459,771,75	6	451,279,292
Š 10	Investme	ent income (Part VIII, column (A), I	ines 3, 4, and 7d)		4,116,49	3	22,577,886	
	. Other rev	venue (Part VIII, column (A), lines	5, 6d, 8c, 9c, 10c, and 11e)			10,225,47	4	11,092,373
12	. Total rev	enue—add lines 8 through 11 (mu	st equal Part VIII, column (A), line 12	.)		474,432,91	2	485,484,189
13	Grants ar	nd similar amounts paid (Part IX, c	olumn (A), lines 1–3)			8,99	6	23,46:
14	Benefits	paid to or for members (Part IX, co	olumn (A), line 4)				0	(
တ္က 15	Salaries,	other compensation, employee be	nefits (Part IX, column (A), lines 5–1	0)		141,353,64	3	145,358,30:
Expenses 15	a Professio	onal fundraising fees (Part IX, colur	mn (A), line 11e)				0	(
<u>a</u> b	Total fund	raising expenses (Part IX, column (D), l	ine 25) ▶0					
മ് ₁₇	Other ex	penses (Part IX, column (A), lines	11a-11d, 11f-24e)			293,437,42	6	289,950,765
18	Total exp	enses. Add lines 13–17 (must equ	al Part IX, column (A), line 25)			434,800,06	5	435,332,527
19	Revenue	less expenses. Subtract line 18 fro	om line 12			39,632,84	7	50,151,662
Lund Balances Fund Balances Fund Balances					Beginning o	f Current Yea		End of Year
e 20) Total ass	ets (Part X, line 16)				487,010,94	8	538,621,208
2 2 21		vilities (Part X, line 26)		_		97,957,75	_	102,000,377
F 22		ts or fund balances. Subtract line 2				389,053,19		436,620,831
Part II		ature Block				,		,,
Inder pei	nalties of p	erjury, I declare that I have exam	ined this return, including accompany					
nowledg ny know		f, it is true, correct, and complete	. Declaration of preparer (other than	officer)	is based on	all informat	ion of w	hich preparer has
IIY KIIOW	i.							
	*****	*				-11-16		
Sign	Signati	ure of officer			Date			
lere		L HALVERSON VP TAX & ACCTG SVCS						
	Type o	r print name and title						
	P	rint/Type preparer's name	Preparer's signature	Date	Chec	k 🔲 if PT:	IN	
					I	employed		
Paid			•					
	rer F	irm's name 🕨			Firm'	s EIN 🟲		
Paid Prepar Jse Oi	ndy	irm's name ▶			Firm' Phon			
Prepar	ndy							

Form	990 (2	019)					Page 2
Pa	rt III	Statement of	of Program Servi	ce Accomplis	hments		
		Check if Sched	ule O contains a resp	onse or note to a	any line in this Part III		🗹
1	Briefly	describe the or	ganization's mission:				
					, FAMILIES AND COMM EATED IN THE IMAGE (STIC PHILOSOPHY ROOTED IN
2	the pri	ior Form 990 or	undertake any signific 990-EZ?			hich were not listed on	☐ Yes ☑ No
3	Did the	e organization c		nake significant	changes in how it cond	ucts, any program 	. □Yes ☑No
4	Sectio	n 501(c)(3) and		ons are required	to report the amount of	largest program services, as of grants and allocations to otl	
4a	(Code: See Ad	ditional Data) (Expenses \$	368,725,732	including grants of \$	23,461) (Revenue \$	445,136,487)
4b	(Code: See Ad	ditional Data) (Expenses \$	9,611,854	including grants of \$) (Revenue \$	8,117,424)
4c	(Code: See Ad	ditional Data) (Expenses \$		including grants of \$) (Revenue \$)
	(Code:) (Expenses \$	11,924,082	including grants of \$) (Revenue \$	7,753,921)
4d		program servicenses \$	es (Describe in Sched 11,924,082 ind	ule O.) luding grants of	\$) (Revenue \$	7,753,921)
4e	Total	program servi	ice expenses ▶	390,261,6	68		Form 990 (2019)

19

18

19

20a

20b

21

Yes

Yes

Yes

Form **990** (2019)

No

Nο

Par	tiV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 😼	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🐿	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D</i> ,Part 2	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III 3	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥞	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,			

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

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Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L</i> ,Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pai	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 122		Yes	No

1b

 ${f b}$ Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

 ${f c}$ Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

1c

Yes

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Pai	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	4a		No
5-2	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	-		No No
		5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c 6a		No
b	solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			
7	Organizations that may receive deductible contributions under section 170(c).	6b		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services	7a		No
а	provided to the payor?	/a		NO
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	_		N
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15	Yes	
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		No

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Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to l	ines
Se	ction A. Governing Body and Management			
_			Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year 12			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed▶ IL			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: NADVOCATE AURORA HEALTH INC 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 (630) 929-605	7		
			orm QQ	(2019)

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. Isist all of the organization's current key employees, if any. See instructions for definition of "key employee." List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (B) Average hours per week (list any hours per week (list any hours below dotted line) (B) Average hours per week (list any hours per week (list any hours below dotted line) (C) Average hours per week (list any hours per week list any hours per week lis	Form 990 (2019)											Pag	ge 7
As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Name and title ■ (C) Position (do not check more than subject or the organization or any related organization or trustee) and the organization or			Truste	es, I	Key	En	nploy	ees	, Highest Comp	ensated Employ	yees,		
La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization and any related organizations for the order in which to list the persons above. (A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) Average hours per below dotted line line average hours per below dotted line line line line average hours per below dot	Check if Schedule O contains a	response or no	te to an	y line	in t	his	Part VI	١.				. [
■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. ■ List all of the organization which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Average hours per week (list any hours for related organizations below dotted line) ■ (C) Reportable compensation from the organization organization organization organization organizations organi	Section A. Officers, Directors, Tru	istees, Key E	mploy	ees,	an	d H	lighe	st C	Compensated En	nployees			
■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line) ■ Check this box if neither the organization below dotted line) ■ Check this box if neither the organization or any related organization of from the organization of from the organization or any related organization or any related organization or any related organization of from the organization of from the organization org	year.		•						, ,		-	n's ta	Κ
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■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (C) (D) (E) Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee) (C) (D) (E) Reportable compensation from the organization (W-2/1099-MISC) (W-2/1099-MISC) MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations.													
Average hours per week (list any hours for related organizations) below dotted line) Continue to the person of the order in which to list the persons above. Continue to the order in which to list the persons above.	of reportable compensation from the organiz	ation and any re	elated o	rgani	zatio	ons.			. ,	·	·		
(A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) (B) Average hours per week (list any hours for related organizations below dotted line) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (B) Average hours per week (list any hours for related organization (W-2/1099-MISC) (B) Reportable compensation from the organizations (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations)	organization, more than \$10,000 of reportab	le compensatio	n from t								Э		
Name and title Average hours per week (list any hours for related organizations below dotted line) Name and title Average hours per week (list any hours for related organizations below dotted line) Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer	Check this box if neither the organizatio	n nor any relate	d organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.			
it steed		Average hours per week (list any hours	than o is b	ne bo oth a direct	o no ox, u n of or/t	t che inles ficer	s pers	on	Reportable compensation from the organization	Reportable compensation from related organizations	Estir amount compe fror	nated of oth nsation the	n
See Additional Data Table		organizations below dotted	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		` '	rel	ated	
	See Additional Data Table												
													—
													—

	rt VII Section A. Officers, Direc	tora Trustos	. Vov	Eman	lavia		and	امانا	act Com	nono	-t	d Employee	- (con	tinuad)	Page 8
Pa	Section A. Officers, Direction (A)	(B)	s, key	Emp	Oye (C		, and	пıgı	nest Com (D		ated	Employees (E)	s (con	(F	``
	Name and title	Average hours per week (list any hours for related	than d	one b	o no ox, u in of tor/t	t ch unle fice	 	son	Repor comper from organi: (W-2/:	table sation the zation		Reportable compensati from relate organizatio (W-2/1099	on ed ns	Estim amount comper from organizat	ated of other sation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MIS			MISC)	1ISC)		ted ations
See	Additional Data Table						1 2								
	7.44.4.7.4.7.4.7.4.7.4.7.4.7.4.7.4.7.4.														
													+		
	Sub-Total						>								
	Total (add lines 1b and 1c)	•					<u> </u>		1,95	5,759		34,130,	871		2,155,553
2	Total number of individuals (including of reportable compensation from the			e list	ed a	bov-	e) who	rec	eived more	than	\$10	0,000			
														Yes	No
3	Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i> .								ghest com	oensa • •	ted e	employee on	3	Yes	
4	For any individual listed on line 1a, is organization and related organization individual	ns greater than \$	150,00	0? <i>If</i>	"Yes	," c	omple	te Sc	hedule J fo	or suc	h		4	Yes	
5	Did any person listed on line 1a recei services rendered to the organization									on or	ndiv •	idual for	5		No
	ection B. Independent Contract		1									+100 000 6			
1	Complete this table for your five high from the organization. Report compe	nsation for the o										s tax year.	ompen		
		(A) and business addre	ess									(B) ption of services	5	Compe	c) nsation
	ARD W MCNABOLA N CLARK STREET SUITE 2550								LI	EGAL S	ERVI	CES		:	1,843,693
CHIC.	AGO, IL 60601 RGENCY SURGICAL SERVICES OF LAKE COUN								F	MERGE	NCY	SERVICES			1,449,240
	W WINCHESTOR RD STE 112									ILICOL		SERVICES			1,445,240
	RTYVILLE, IL 60048 IONARY MEDICINE ASSOCIATES SC								Н	OSPITA	AL SE	RVICES		:	1,307,127
	N NORTH AVENUE 505														
	COSE PARK, IL 60160 LL RENAL CARE INC								M	EDICA	SEF	VICES		:	1,080,473
	OX 402946 NTA, GA 30384														
SUPE	RIOR HEALTH LINENS LLC								L	AUNDR	Y SEI	RVICES		:	,050,110
CUDA	S PACKARD AVENUE AHY, WI 53110														
	Total number of independent contracto compensation from the organization		not lim	ited t	to th	ose	listed	abo	ve) who re	ceived	mo	re than \$100,	000 of		
														Form 99	0 (2019)

Form 9 Part		(2019) Statement	of F	Pevenue						Page 9
ran	VIII				respo	onse or note to any	line in this Part VIII			🗆
					•		(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
10	1:	a Federated campa	aigns	· .	1 a			revenue		512 - 514
Gifts, Grants ilar Amounts		b Membership dues	s.	· [1 b					
Gr.		c Fundraising even	its .	[1c					
ifts, ar A		d Related organizat		Ļ	1d	534,638				
imil		Government grants All other contribution	•	Ĺ	1e					
tion er S		f All other contributio and similar amounts above	s not	included	1f					
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contributio lines 1a - 1f:\$	ns in	cluded in	.					
Cont and		h Total. Add lines :	1 = - 1	f.	1 g					
<u> </u>		Trotal Add Inles			•	Business Code	534,638	T		
	2 a	MEDICARE/MEDICAID)			622110	155,617,522	155,617,522		
Ele Fle		BILLE CROSS/MCD C/	ADE			-	121,513,530	121,513,530		
e ve	b BLUE CROSS/MGD CARE					622110				
Ce F	c PATIENT SVC REVENUE					622110	72,380,874	72,380,874		
Servi	d	PHARMACY				446110	40,742,060	40,742,060		
Program Service Revenue	_	LABORATORY				1	32,292,901	32,292,901		
¥ogr	е					621511				
<u>.</u>	f	All other program	serv	ice revenue.			28,732,405	28,408,501	323,904	
		Total. Add lines 2				451,279,292				
		Investment income similar amounts)	(inc	luding divide	nds, i •	nterest, and other	22,704,299			22,704,299
		Income from invest				ond proceeds				
	5	Royalties	_	(i) Rea		(ii) Personal	·			
	_		_				-			
		Gross rents	6a	1,0	39,929	9	-			
		expenses	6b		C					
	С	Rental income or (loss)	6с	1,0	39,929)				
	c	Net rental income	or				1,039,929			1,039,929
	7-	Gross amount		(i) Securi	ties	(ii) Other	-			
	7a Gross amount from sales of assets other than inventory			42,02	4					
	b	Less: cost or other basis and sales expenses	7b			168,43	7			
		Gain or (loss)	7с			-126,41	_ .			
		Net gain or (loss)Gross income from fu		ising events	<u>. </u>	•	-126,413			-126,413
ıμe	-	(not including \$ contributions reported		of						
e∨e		See Part IV, line 18	•	• • •	8a					
Other Revenue		Less: direct expen			8b					
Othe	•	Net income or (los	ss) fr	om fundraisi	ng ev	ents •	7			
	9a	Gross income from See Part IV, line 19								
	Ŀ	Less: direct expen			9a 9b		-			
	c	Net income or (los	s) fr	om gaming a	activit	ies >	-			
	10:	a Gross sales of inve	ento	ry, less						
		returns and allowa	nce	s	10a					
		Less: cost of good			10b					
		Net income or (los Miscellaneo			invent	ory ► Business Code				
	11	LaFITNESS & WELLI	NES	5 CLU		71394	6,544,810	6,544,810		
	Ŀ	CHILD CARE				62441	0 1,944,633	1,944,633		
	c	c CAFETERIA REVENUE				72251	1,219,726	1,219,726		
	c	All other revenue	•				343,275	343,275		
		Total. Add lines 1				•	10,052,444			
	12	2 Total revenue. Se	ee ir	nstructions .	•	•	485,484,189	461,007,832	323,904	
										Form 990 (2019)

orr	n 990 (2019)				Page 10
Р	art IX Statement of Functional Expenses				
	Section $501(c)(3)$ and $501(c)(4)$ organizations must constant		=		ımn (A).
	Check if Schedule O contains a response or note to an	y line in this Part IX			<u>L</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	23,461	23,461		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	116,502,088	114,962,141	1,539,947	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	5,087,105	5,087,105		
9	Other employee benefits	15,851,106	15,799,090	52,016	
10	Payroll taxes	7,918,002	7,846,087	71,915	
11	Fees for services (non-employees):				
ä	Management				
ı	Legal				_
•	Accounting	80,004		80,004	
•	l Lobbying	42,130		42,130	
•	Professional fundraising services. See Part IV, line 17				
1	Investment management fees				
9	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	13,602,330		13,602,330	
12	Advertising and promotion	21,840	11,583	10,257	
13	Office expenses	1,854,845	1,732,435	122,410	
14	Information technology	13,126,368	152,066	12,974,302	
15	Royalties				
16	Occupancy	4,753,616	4,753,616		
17	Travel	97,514	88,758	8,756	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19	Conferences, conventions, and meetings	179,849	178,254	1,595	
20	Interest	2,069,734	2,069,734		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	20,670,505	20,430,006	240,499	
23	Insurance	2,305,713	2,305,713		
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a OTHER INTERCOMPANY	109,644,669	109,644,112	557	
	b MEDICAL SUPPLIES	59,024,681	59,022,791	1,890	
	c BAD DEBT	18,724,071	18,724,071		
	d INCOME TAXES	75,391	75,391		
	e All other expenses	43,677,505	27,355,254	16,322,251	
25	Total functional expenses. Add lines 1 through 24e	435,332,527	390,261,668	45,070,859	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
	Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Form 990 (2019)

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13,658,136

46.531.616

6.223.524

260,769,815

201,924,514

8,917,028

538,621,208

42,201,976

24,810,519

34,957,189

102.000.377

436,620,831

436,620,831

538,621,208

Form 990 (2019)

30.693

596,575

(B) End of year

Beginning of year

33,087,782

44.087.852

11.166

4.931.866

2,109,964

260,932,726

131,897,887

9,951,705

487,010,948

36,361,673

26,338,770

35,221,559

97.957.758

389,053,190

389,053,190

487,010,948

35.756

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Page **11**

Check if Schedule O contains a response or note to any line in this Part IX

Cash-non-interest-bearing									
Savings and temporary cash	inv	estr	nen	ts					

C Pledges and grants receivable, net . Accounts receivable, net

422.854.424

162,084,609

Loans and other payables to any current or former officer, director, trustee,

key employee, creator or founder, substantial contributor, or 35% controlled Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). Notes and loans receivable, net . . . Inventories for sale or use . .

Assets

Prepaid expenses and deferred charges . 10a Land, buildings, and equipment: cost or other

10a

10b

basis. Complete Part VI of Schedule D Investments—publicly traded securities . Investments—other securities. See Part IV, line 11 .

b Less: accumulated depreciation

11 12 13 Investments—program-related. See Part IV, line 11 14 Intangible assets . 15 Other assets. See Part IV, line 11 . . .

16 17 Accounts payable and accrued expenses .

Total assets. Add lines 1 through 15 (must equal line 34) . 18 Grants payable .

19 Deferred revenue . . . 20 Tax-exempt bond liabilities . Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to any current or former officer, director, trustee, key

employee, creator or founder, substantial contributor, or 35% controlled entity

21 Liabilities 22 23 24

25 and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 . . Fund Balances

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

27

28

31

32

33

ō 29

Assets 30

Organizations that follow FASB ASC 958, check here <a> \square and

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances .

Other liabilities (including federal income tax, payables to related third parties,

Organizations that do not follow FASB ASC 958, check here ightharpoonup and

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Secured mortgages and notes payable to unrelated third parties . . . Unsecured notes and loans payable to unrelated third parties .

3a

3b

Yes

Yes (2019)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 26-2525968

Name: ADVOCATE CONDELL MEDICAL CENTER

Form 990 (2019)

Form 990, Part III, Line 4a:

FINANCIAL ASSISTANCE (CHARITY CARE) AND TRAUMA CARE. PROVIDING INPATIENT AND OUTPATIENT HEALTH CARE SERVICES TO THE COMMUNITY REGARDLESS OF THE PATIENTS' ABILITY TO PAY AS PART OF ADVOCATE CONDELL MEDICAL CENTER'S (ADVOCATE CONDELL) COMMUNITY HEALTH STRATEGY, THE MEDICAL CENTER IS COMMITTED TO PROMOTING INITIATIVES THAT ENAHANCE ACCESS TO HEALTH CARE FOR THE UNINSURED AND UNDERINSURED. AN EXAMPLE OF THIS IS THE PROVISION OF FINANCIAL ASSISTANCE, ADVOCATE CONDELL OFFERS A VERY GENEROUS FINANCIAL ASSISTANCE PROGRAM, REQUIRING NO PAYMENTS FROM THE PATIENTS MOST IN NEED, AND PROVIDING DISCOUNTS TO UNINSURED AND INSURED PATIENTS. FROM JANUARY 2019 TO MAY 2019, UNINSURED PATIENTS EARNING UP TO SIX TIMES THE FEDERAL POVERTY LEVEL (FPL). AND INSURED PATIENTS EARNING UP TO FOUR TIMES THE FPL WERE ELIGIBLE TO BE CONSIDERED FOR A FULL OR PARTIAL FINANCIAL ASSISTANCE DISCOUNT. AS OF JUNE 2019, PATIENTS EARNING UP TO SIX TIMES THE FPL, AND INSURED PATIENTS EARNING UP TO TWO AND HALF TIMES THE FPL MAY QUALIFY FOR A FULL OR PARTIAL FINANCIAL ASSISTANCE DISCOUNT. ADDITIONALLY, A CATASTROPHIC ASSISTANCE DISCOUNT WAS ADDED FOR UNINSURED AND INSURED PATIENTS WHOSE INCOMES EXCEED THE TRADITIONAL FINANCIAL ASSISTANCE INCOME GUIDELINES AND HAVE OUTSTANDING PATIENT BALANCES OF \$25,000 OR MORE FOR A SINGLE DATE OF SERVICE OR SUM OF SEVERAL DATES OF SERVICE. THESE PATIENTS MAY QUALIFY TO RECEIVE A FINANCIAL ASSISTANCE DISCOUNT THAT REDUCES THEIR OUTSTANDING BALANCE TO 25% OF THEIR NET INCOME. FOR UNINSURED PATIENTS, ADVOCATE CONDELL WILL PRESUMPTIVELY PROVIDE FINANCIAL ASSISTANCE IF THE FINANCIAL STATUS HAS BEEN VERIFIED BY A THIRD PARTY. IN THESE CASES, THE PATIENT IS NOT REQUIRED TO SUBMIT A SEPARATE FINANCIAL ASSISTANCE APPLICATION. IF PRESUMPTIVE CRITERIA ARE NOT AVAILABLE FOR UNINSURED PATIENTS. FINANCIAL ASSISTANCE ELIGIBILITY IS AVAILABLE USING AN INCOME-BASED SCREENING. THE MEDICAL CENTER EXTENDS ITS INCOME-BASED FINANCIAL ASSISTANCE POLICY TO ITS INSURED PATIENTS AS WELL. BOTH UNINSURED AND INSURED REQUESTS ARE GIVEN CONSIDERATION BASED ON THE INDIVIDUAL'S EXTENUATING CIRCUMSTANCES. ADVOCATE AURORA HEALTH CONTINUES TO REVIEW AND REFINE ITS POLICY IN AN ONGOING EFFORT TO ENSURE THAT FINANCIAL ASSISTANCE IS AVAILABLE TO THOSE WHO NEED HELP AT ADVOCATE CONDELL AND ALL OTHER AAH HOSPITALS. THE MEDICAL CENTER MAINTAINS HIGHLY VISIBLE SIGNAGE AND BROCHURES IN MULTIPLE LANGUAGES TO INFORM PATIENTS OF THE AVAILABILITY OF FINANCIAL HELP AND FINANCIAL COUNSELORS. INFORMATION ABOUT THE FINANCIAL ASSISTANCE PROGRAM AND AN APPLICATION IS PROVIDED TO ALL UNINSURED PATIENTS DURING REGISTRATION AND IS MAILED TO THEM IN ADVANCE OF THE FIRST PATIENT BILLING. AFTER THAT, EACH UNINSURED PATIENT'S BILL INCLUDES SUMMARY INFORMATION REGARDING THE FINANCIAL ASSISTANCE PROGRAM. IN THE AREA OF TRAUMA CARE, ADVOCATE CONDELL PROVIDES EXPERT EMERGENCY CARE. THE MEDICAL CENTER'S LEVEL I TRAUMA CENTER. THE HIGHEST TRAUMA DESIGNATION IN ILLINOIS, CARES FOR THE MOST SERIOUSLY INJURED PEOPLE IN ITS SERVICE AREA. ADVOCATE CONDELL IS THE ONLY LEVEL I TRAUMA CENTER IN LAKE COUNTY. AS IS THE CASE WITH ALL ILLINOIS LEVEL I TRAUMA CENTERS, ADVOCATE CONDELL IS STAFFED BY ON-SITE, 24-HOUR-A-DAY TRAUMA SURGEONS, FEATURES 24-HOUR SURGICAL AND NONSURGICAL SERVICES, SUCH AS RADIOLOGY AND ANESTHESIA, AND CAN ACCOMMODATE HELICOPTER TRANSPORTS. IN 2019, THE MEDICAL CENTER HAD 1,948 TRAUMA VISITS.

HEALTH CARE SERVICES PROVIDED BY PHYSICIANS EMPLOYED BY THE ORGANIZATION. HEALTH CARE AND FITNESS SERVICES ARE PROVIDED BY PHYSICIANS, NURSES, CLINICIANS AND OTHER ASSOCIATES EMPLOYED BY AND AFFILIATED WITH ADVOCATE CONDELL. CLINICIANS PROVIDE CARE TO THE COMMUNITY FOR MINOR INJURIES. AND ILLNESSES THROUGH ITS IMMEDIATE CARE CENTERS. REGARDLESS OF THE PATIENTS' ABILITY TO PAY, PHYSICIANS, NURSES AND OTHER CLINICIANS LEAD

AND SERVICES ARE PROVIDED AT THE ADVOCATE CONDELL FITNESS CENTERS. WHICH PROVIDE INCOME-BASED SLIDING SCALE MEMBERSHIP RATES.

Form 990, Part III, Line 4b:

PRENATAL/CHILDBIRTH AND PARENTING EDUCATION CLASSES, DIABETES EDUCATION CLASSES, AS WELL AS SUPPORT GROUPS FOR DIABETES EDUCATION, HEART

DISEASE, BREAST AND OTHER CANCERS, LACTATION/BREASTFEEDING, BEREAVEMENT/LOSS AND CAREGIVER SUPPORT, ADVOCATE CONDELL PARTNERS WITH THE LAKE

COUNTY HEALTH DEPARTMENT TO PROVIDE IMAGING SERVICES TO QUALIFIED INDIVIDUALS AT RATES SIGNIFICANTLY BELOW COST. FITNESS AND WELLNESS CLASSES

Form 990, Part III, Line 4c:

OFFERS 300 FREE AND DISCOUNTED MAMMOGRAMS PER YEAR.

DESCRIPTION OF ADVOCATE CONDELL. ADVOCATE HEALTH CARE BASED IN ILLINOIS AND AURORA HEALTH CARE BASED IN WISCONSIN MERGED TO BECOME ADVOCATE AURORA HEALTH IN APRIL 2018. HAVING SERVED THE COMMUNITY SINCE 1928, ADVOCATE CONDELL IS A 273-BED NON-PROFIT ACUTE CARE MEDICAL CENTER LOCATED IN LIBERTYVILLE, ILLINOIS, AND IS ONE OF THE 27 ACUTE CARE HOSPITALS IN THE ADVOCATE AURORA HEALTH SYSTEM. AS THE LARGEST HEALTH CARE PROVIDER IN LAKE COUNTY, THE MEDICAL CENTER PROVIDES A FULL SPECTRUM OF MEDICAL SERVICESFROM OBSTETRICS, RADIOLOGY SERVICES AND REHABILITATION TO OPEN HEART SURGERY, NEUROSURGERY AND ONCOLOGY ADVOCATE CONDELL'S EMERGENCY DEPARTMENT PROVIDES LEVEL I TRAUMA CARE AND HAS THE CAPACITY TO ACCOMMODATE GROWING NUMBERS OF PATIENTS. IN 2019, THE MEDICAL CENTER PROVIDED 1,948 TRAUMA CARE VISITS OUT OF 57,422 EMERGENCY ROOM VISITS. THE MEDICAL CENTER ALSO OFFERS AN EMERGENCY DEPARTMENT APPROVED FOR PEDIATRICS (EDAP) AND IS ACCREDITED AS A PRIMARY STROKE CENTER. MORE THAN 620 PHYSICIANS AND 1,800 ASSOCIATES COMPRISE THE TEAM OF MEDICAL EXPERTS. NOTABLY, ADVOCATE CONDELL IS ONE OF EIGHT ADVOCATE HOSPITALS THAT HAVE EARNED MAGNET RECOGNITION FROM THE AMERICAN NURSE CREDENTIALING CENTER (ANCC). MAGNET STATUS REPRESENTS HOSPITAL-WIDE TEAMWORK AND DEDICATION TO CREATING A POSITIVE ENVIRONMENT, WHICH HELPS ATTRACT THE BEST PHYSICIANS AND NURSES, RESULTING IN BETTER OVERALL PATIENT CARE, IN ADDITION TO SERVICES LOCATED ON ITS LIBERTYVILLE CAMPUS. ADVOCATE CONDELL OPERATES THREE IMMEDIATE CARE CENTERS AND TWO FITNESS CENTERS THROUGHOUT LAKE COUNTY. ADVOCATE CONDELL ALSO OPERATES AN OUTPATIENT IMAGING CENTER AND IS IN A JOINT VENTURE AGREEMENT FOR AN AMBULATORY SURGERY CENTER, ADVOCATE CONDELL IS THE RESOURCE HOSPITAL FOR REGION 10 EMERGENCY MEDICAL SERVICES, WHICH DEMONSTRATES THE COMMITMENT TO EFFICIENTLY AND EFFECTIVELY MANAGE EMERGENCY SERVICES IN A DISASTER. THE MEDICAL CENTER ALSO PROVIDES COMMUNITY HEALTH DATA-DRIVEN HEALTH AND WELLNESS PROGRAMS, EVIDENCE-BASED STRATEGIES TO ADDRESS HEALTH ISSUES, AND COMMUNITY EDUCATION. AS AN ADVOCATE AURORA MEDICAL CENTER, ADVOCATE CONDELL SUPPORTS THE ORGANIZATION'S VISION OF "WE HELP PEOPLE LIVE WELL AND TO FULFILL ITS VALUE OF: EXCELLENCEWE ARE A TOP PERFORMER IN ALL THAT WE DO; COMPASSIONWE UNSELFISHLY CARE FOR OTHERS; AND RESPECTWE VALUE THE UNIQUE NEEDS AND PREFERENCES OF ALL PEOPLE. POPULATION SERVED, ADVOCATE CONDELL PROVIDES QUALITY HEALTH CARE TO INDIVIDUALS REGARDLESS OF RACE, RELIGION, CREED, NATIONAL ORIGIN, AGE OR ABILITY TO PAY. IN 2019, THE MEDICAL CENTER RECORDED 15,638 INPATIENT ADMISSIONS, 220,147 OUTPATIENT VISITS AND 1,113 DELIVERIES COMMITMENT TO THE COMMUNITY. EVEN IN THE FACE OF LOW REIMBURSEMENTS. ADVOCATE CONDELL IS DEDICATED TO MAINTAINING A STRONG PRESENCE WITHIN ITS COMMUNITY AND CONTINUES TO MONITOR THESE EXPENDITURES TO MAKE CERTAIN THAT THE PROGRAMS AND SERVICES SUPPORTED ARE IN DIRECT RESPONSE TO COMMUNITY NEED. IN 2019, THE MEDICAL CENTER REPORTED OVER \$24 MILLION IN COMMUNITY BENEFIT PROGRAMS AND SERVICES. THESE SERVICES ARE COMPRISED OF MANY COMMUNITY HEALTH PROGRAMS FOCUSED ON IMPROVING ACCESS TO CARE, ADDRESSING SPECIAL NEEDS AND IMPROVING OVERALL COMMUNITY HEALTH. PARTNERING TO ASSESS COMMUNITY NEEDS. ADVOCATE CONDELL COLLABORATED WITH THE LAKE COUNTY HEALTH DEPARTMENT IN THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) COMPLETED IN 2019. IN PARTNERSHIP WITH THE MEDICAL CENTER, THE HEALTH DEPARTMENT CONDUCTED TWO ADDITIONAL SURVEYS OF UNDERSVERVED COMMUNITIES WITHIN THE ADVOCATE CONDELL SERVICE AREAGURNEE AND WESTERN LAKE COUNTY, ILLINOIS. THE MEDICAL CENTER USED THE RESULTS OF THE HEALTH DEPARTMENT'S EXTENSIVE COMMUNITY HEALTH ASSESSMENT. WHICH USED THE MOBILIZING FOR ACTION THROUGH PLANNING AND PARTNERSHIPS (MAPP) PROCESS, AND THE HEALTH DEPARTMENT COMMUNITY HEALTH IMPROVEMENT PLAN TO INFORM THE CHNA. STAFF FROM ADVOCATE CONDELL ARE ACTIVE MEMBERS OF THE LIVE WELL LAKE COUNTY INITIATIVE, FOCUSED ON IMPROVING THE OVERALL HEALTH OF LAKE COUNTY THROUGH STRATEGIES OUTLINED IN THE LAKE COUNTY HEALTH DEPARTMENT IMPROVEMENT PLAN (CHIP). AS OF 2019, ADVOCATE CONDELL CONTINUES TO WORK COLLABORATIVELY WITH THE HEALTH DEPARTMENT, PARTICIPATING IN ACTION TEAMS ADDRESSING OBESITY (NUTRITION AND PHYSICAL ACTIVITY ACTION TEAMS) AND CO- CHAIRING THE DIABETES ACTION TEAM. THE LIVE WELL LAKE COUNTY STEERING COMMITTEE MONITORS THE IMPACT OF THE FOCUSED HEALTH EQUITY WORK. THE FOCUS IS TO STRATEGICALLY ALIGN WITH LAKE COUNTY PARTNERS AND ADDRESS HEALTH DISPARITIES IN THE COMMUNTY, ADVOCATE CONDELL ALSO TAPS THE MEDICAL CENTER'S INTERNAL CLINICAL SERVICE LINE EXPERTISE TO ASSESS COMMUNITY NEEDS AND TO ASSIST IN GUIDING PROGRAM DEVELOPMENT, AS AN EXAMPLE, COMMUNITY HEALTH STAFF WORKING WITH THE ADVOCATE CONDELL CANCER COMMITTEE REVIEWED CHNA FINDINGS AND UP-TO-DATE DATA IN 2019. CHNA RESULTS SHOWED THAT THE COLORECTAL CANCER INCIDENCE RATE IS SHOWING A STATISTICALLY SIGNIFICANT DECREASE. HOWEVER, COLORECTAL SCREENING WAS IDENTIFIED AS A HEALTH ISSUE OF FOCUS BECAUSE THE DEATH RATE FROM COLORECTAL CANCER IN LAKE COUNTY IS HIGHER IN AFRICAN AMERICANS THAN THE GENERAL POPULATION. AS A STEP TO ADDRESS THIS ISSUE, ADVOCATE CONDELL HELD A BLACK EXPO IN 2019. WHICH INCLUDED EDUCATION ON COLORECTAL CANCER PREVENTION, ALONG WITH THE PROVISION OF COLORECTAL CANCER FIT KITS FECAL IMMUNOCHEMICAL TESTS. THE YEAR 2019 MARKED THE END OF A THREE YEAR CHNA CYCLE FOR ADVOCATE HOSPITALS IN ILLINOIS AND BY THE END OF THE YEAR, ADVOCATE CONDELL HAD COMPLETED A NEW, COMPREHENISIVE CHNA. THE MEDICAL CENTER IDENTIFIED OBESTIY AS A PRIORITY TO CONTINUE AND IDENTIFIED SUBSTANCE ABUSE AS A NEED TO ADDRESS THROUGH ITS 2020-2022 IMPLEMENTATION PLAN. COMMUNITY STRATEGY AND EXAMPLES OF PROGRAMS AND SERVICE ACCOMPLISHMENTS. AS A MEDICAL CENTER WITHIN THE ADVOCATE AURORA HEALTH SYSTEM, ADVOCATE CONDELL'S IMPLEMENTATION PLANS AND STRATEGIES ALIGN WITH THE AAH SYSTEM STRATEGY. THROUGH THIS COMMUNITY STRATEGY. THE MEDICAL CENTER WILL BUILD HEALTH EOUITY. ENSURE ACCESS AND IMPROVE HEALTH OUCOMES IN ITS COMMUNITY THROUGH EVIDENCE-INFORMED SERVICES AND INNOVATIVE PARTHERSHIPS BY ADDRESSING MEDICAL NEEDS AND SOCIAL DETERMINANTS OF HEALTH. BASED ON NEED AND EFFECT ON HEALTH EOUITY AS IDENTIFIED IN THE AAH HOSPITALS CHNA REPORTS AND ON INDUSTRY LITERATURE, THE FOLLOWING SIX FOCUS AREAS HAVE BEEN PRIORITIZED AND IS THE FOUNDATION ON WHICH THE HOSPITAL-SPECIFIC IMPLEMENATION PLANS ARE BUILT. THE FOCUS AREAS ARE: 1) ACCESS TO PRIMARY MEDICAL HOMES; 2) ACCESS TO BEHAVIORAL HEALTH SERVICES; 3) WORKFORCE DEVELOPMENT; 4) COMMUNITY SAFETY; 5) AFFORDABLE HOUSING; AND 6) WORKFORCE DEVELOPMENT. EACH STRATEGY FOCUS AREA AND EXAMPLES OF ADVOCATE CONDELL PROGRAMS AND ACTIVITIES ADDRESSING THAT STRATEGY ARE PROVIDED BELOW.1, ACCESS/PRIMARY MEDICAL HOMES, ADVOCATE CONDELL IS COMMITTED TO UNDERTAKING AND SUPPORTING INITIATIVES THAT ENHANCE ACCESS TO HEALTH CARE, INCLUDING NOT ONLY ITS FINANCIAL ASSISTANCE AS INDICATED EARLIER FOR ITEM 4.A. BUT ALSO CARE COORDINATION, LANGUAGE ASSISTANCE, CULTURALLY SENSITIVE PROVISION OF CARE, AND PREVENTION EDUCATION AND WELLNESS

IMPLEMENT ION PLANS ARE BUILT. HE FOCUS AREAS ARE: 1) ACCESS TO PRIMARY MEDICAL HOMES; 2) ACCESS TO BEHAVIORAL HEALTH SERVICES; 3) WORKFORCE DEVELOPMENT; 4) COMMUNITY SAFETY; 5) AFFORDABLE HOUSING; AND 6) WORKFORCE DEVELOPMENT. EACH STRATEGY FOCUS AREA AND EXAMPLES OF ADVOCATE CONDELL PROGRAMS AND ACTIVITIES ADDRESSING THAT STRATEGY ARE PROVIDED BELOW.1. ACCESS/PRIMARY MEDICAL HOMES. ADVOCATE CONDELL IS COMMITTED TO UNDERTAKING AND SUPPORTING INITIATIVES THAT ENHANCE ACCESS TO HEALTH CARE, INCLUDING NOT ONLY ITS FINANCIAL ASSISTANCE AS INDICATED EARLIER FOR ITEM 4.A, BUT ALSO CARE COORDINATION, LANGUAGE ASSISTANCE, CULTURALLY SENSITIVE PROVISION OF CARE, AND PREVENTION EDUCATION AND WELLINESS SERVICES ACROSS THE LIFESPAN AND WITHIN THE DIVERSE COMMUNITIES THE MEDICAL CENTER SERVES. SOME OF EXAMPLES OF SUCH PROGRAMS PROVIDED BY THE MEDICAL CENTER INCLUDE THE FOLLOWING. MEDICAL IMAGING SERVICES. THE MEDICAL CENTER PARTNERS WITH THE LAKE COUNTY HEALTH DEPARTMENT TO PROVIDE MEDICAL IMAGING (RADIOLOGY) SERVICES TO UNINSURED LAKE COUNTY HEALTH DEPARTMENT PATIENTS THROUGH ITS ILLINOIS BREAST AND CERVICAL CANCER PROGRAM (IBCCP). THE IBCCP HELPS PROVIDE FINANCIAL ASSISTANCE FOR MAMMOGRAMS AND DIAGNOSTIC SCREENINGS. THESE RADIOLOGY SERVICES, AS WELL AS WOMEN'S HEALTH AND OTHER SERVICES, ARE PROVIDED ON A HEAVILY DISCOUNTED, BELOW COST BASIS TO PATIENTS SERVED BY THE PUBLIC HEALTH DEPARTMENT.

ADVOCATE CONDELL ALSO PARTNERS WITH THE LAKE COUNTY YWCA TO PROVIDE FREE AND DISCOUNTED BREAST SCREENINGS. THE PARTNERSHIP WITH THE YWCA

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
CLARENCE NIXON JR PHD DIRECTOR	1.00	Х						0	14,000	0
DAVID ANDERSON DIRECTOR	3.00 1.00 3.00	X						0	107,333	0
GAIL D HASBROUCK DIRECTOR	1.00	х						0	14,000	38
JAMES SKOGSBERGH EXECUTIVE VICE PRESIDENT & COO, DIRECTOR	1.00 55.00	X		x				0	5,917,505	46,577
LYNN CRUMP-CAINE	1.00	Х						0	80,000	0

69,000

132,165

18,100

119,433

13,000

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DIRECTOR
JAMES SKOGSBERGH
EXECUTIVE VICE PRESIDENT & COO, DIRECTOR
LYNN CRUMP-CAINE
DIRECTOR

MARK HARRIS

MICHELE BAKER RICHARDSON

CHAIRPERSON, DIRECTOR

REV DR NATHANIEL EDMOND

.......

VICE CHAIRPERSON OF BOARD/DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

K RICHARD JAKLE

RONALD GREENE

and Independent Contractors

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

JAMES SLINKMAN

KELLY JO GOLSON

KEVIN BRADY

LESLIE LENZO

ASSISTANT TREASURER

......

CHIEF MARKETING OFFICER

CHIEF HUMAN RESOURCES OFFICER

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ASSISTANT SECRETARY

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	696,475	organization and related organizations
JOHN TIMMER	1.00	X						0	102 222	0
DIRECTOR	3.00								103,333	0
EMELIE ILARDE MD DIRECTOR	1.00 3.00	Х						0	8,000	0
GARY STUCK DO CHIEF MEDICAL OFFICER	1.00			х				0	696,475	45,531
BARBARA BYRNE MD	1.00			х				0	1,426,356	86,252

CHIEF MEDICAL OFFICER	55.00		^		0	696,473	
BARBARA BYRNE MD	1.00		_		0	1 426 256	
CHIEF INFORMATION OFFICER	55.00		^		0	1,426,356	
DOMINIC J NAKIS	1.00		_		0	2,542,698	
CFO, & TREASURER	55.00		^		0	2,342,098	

DARBAIN DITINE ND			x		0	1,426,356	
CHIEF INFORMATION OFFICER	55.00		,			2, 120,000	
DOMINIC J NAKIS	1.00						
501121120511111125			х		0	2,542,698	
CFO, & TREASURER	55.00					2,3 12,030	
JAMES DOHENY	1.00						·

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DOMINIC J NAKIS	1.00		<			2,542,698	53,130
CFO, & TREASURER	55.00		^		١	2,342,096	33,130
JAMES DOHENY	1.00		_		0	575,517	E4 E27
ASSISTANT TREASURER	FF 00		^		٥	5/5,51/	54,577

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434,355

1,316,033

1,645,013

875,800

60,616

28,503

64,204

45,201

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

and Independent Contractors

STEVE HUSER

ASSISTANT TREASURER

VINCENT BUFALINO MD

WILLIAM P SANTULLI

CHIEF ADVOCATE MEDICAL GROUP OFFICER

PRESIDENT OF THE CORPORATION

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
MICHAEL GREBE CHIEF LEGAL OFFICER, ASSISTANT SECRETARY	1.00 55.00			x				0	1,358,493	201,665
MICHAEL KERNS ASSISTANT SECRETARY	1.00 55.00			х				0	490,282	60,284
MIKE LAPPIN SECRETARY	1.00 55.00			х				0	1,964,257	331,811

MIKE LAPPIN	1.00	\ \v		0	1,964,257	331
SECRETARY	55.00			9	1,504,257	551
NAN NELSON	1.00	X		0	1,072,348	167
ASSISTANT TREASURER	55.00			9	1,072,540	107
SHELLY HART	1.00			0	702,837	132
ASSISTANT SECRETARY		^		ľ	702,637	132

NAN NELSON	1.00		v		_	1,072,348	167
ASSISTANT TREASURER	55.00		^			1,072,348	107
SHELLY HART	1.00						
			Χ		0	702,837	132
ASSISTANT SECRETARY	55.00						
DEV KATHIE BENDED SCHWICH	1.00						

			х		0	1,072,348	167,410
ASSISTANT TREASURER	55.00					, ,	,
SHELLY HART	1.00						
			Χ		0	702,837	132,786
ASSISTANT SECRETARY	55.00						
REV KATHIE BENDER SCHWICH	1.00						

SHELLY HART ASSISTANT SECRETARY	1.00 55.00		X		0	702,837	132,786
REV KATHIE BENDER SCHWICH	1.00		Х		0	872,287	105,846

REV KATHIE BENDER SCHWICH	1.00		Х		0	872.287	105,846
CHIEF SPIRITUAL OFFICER	55.00		^		7	372,237	103,010
SCOTT POWDER	1.00						
			Х		0	1,488,375	50,716

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85,462

53,312

49,894

437,105

1,689,703

3,389,096

CHIEF SPIRITUAL OFFICER	55.00						
SCOTT POWDER	1.00		,				
CHIEF STRATEGY OFFICER	55.00		Х		0	1,488,375	50,7

1.00

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55.00

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

	arry floars	and a director, trastee,					,	(14, 2,4,000	(14/ 2/4 200	i iii
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
MATTHEW PRIMACK HOSPITAL PRESIDENT	55.00				х			0	526,010	46,771
MICHAEL PLOSZEK PRESIDENT OF CONDELL MEDICAL CENTER	55.00					х		459,749	0	35,128
DEBRA SUSIE-LATTNER VP, CHIEF MEDICAL OFFICER CONDELL	55.00					х		497,614	0	38,229
KAREN HANSON VP, CHIEF NURSING OFFICER CONDELL	55.00					х		243,821	0	47,762
LANIS KUYZIN	55.00					х		318,228	0	25,479

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228,808

20,038

30,660

972

7,069

64,402

0

445,619

625,633

407,708

1,132,308

				. x .	
VP, CHIEF MEDICAL OFFICER CONDELL				,,	
KAREN HANSON	55.00			х	
VP, CHIEF NURSING OFFICER CONDELL				^	
LANIS KUYZIN	55.00			v	
DIRECTOR MEDICAL CARE MANAGEMENT				^	

55.00

0.00

0.00

0.00

0.00

.

and Independent Contractors

CHRISTIAN WALLIS

EARL J BARNES II

LEE B SACKS MD

FORMER OFFICER

SUSAN CAMPBELL

FORMER OFFICER KAREN LAMBERT

& PRES

GE

VP CLIN SERV LINES & SUPP SRVS

FORMER OFFICER, KEY EMPLOYEE-SR VICE PRESIDENT,

FORMER KEY EMPLOYEE-PRESIDENT-GOOD SHEPHERD

and Independent Contractors (A) Name and Title

DOMINICA TALLARICO

DAVID CARTWRIGHT

OPERATIONS/CN

UNTIL J MARY HILLARD

FORMER KEY EMPLOYEE-PRESIDENT-CONDELL

FORMER HCE-VP, FINANCE & SUPPORT SERVICES

FORMER HCE-VP, PATIENT CARE/CLINICAL

	hours per week (list any hours for related organizations below dotted line)
	0.00
	0.00
•••	
	0.00

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(B)

Average

pers	n one on is a dir
Individual trustee or director	Institutional Trustee

Position (do not check more than one box, unless person is both an officer and a director/trustee)									
Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former				
					×				
					X				
					X				

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

(C)

Reportable compensation from the organization (W- 2/1099-MISC)	
	0
	0
207,53	39

(D)

(E)

Reportable

compensation

from related

organizations

(W- 2/1099-

MISC)

1,086,210

334.484

(F)

Estimated

amount of other

compensation

from the

organization and

related

organizations

50,918

47,462

16,848

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(F 000			Complete if the	organization is a sect 4947(a)(1) nonexe ► Attach to Form	ion 501(c)(3) empt charitable 990 or Form 99	organization or trust. 90-EZ.	r a section	2019
		the Treasury	► Go to <u>www.i</u>	i <u>rs.gov/Form990</u> for i	nstructions and	d the latest info	ormation.	Open to Public Inspection
Nam	e of th	ne organiza ONDELL MEDIO					Employer identific	ation number
ADVO	CATE C	ONDELE MEDIC	AL GENTER				26-2525968	
	rt I		for Public Charity Sta a private foundation becau				See instructions.	
1 1	rganiz		onvention of churches, or	•	•	• •	(A)(i)	
2		·	, ,					
			scribed in section 170(b		,	, ,		
3	$\overline{\mathbf{v}}$	·	or a cooperative hospital s	-			•	Section Alberta Committee He
4	Ш	name, city,	esearch organization oper and state:	ated in conjunction with	a nospital descr	ibed in section :	1/U(b)(1)(A)(III). E	nter the hospital's
5			ation operated for the bend (iv). (Complete Part II.)	efit of a college or unive	rsity owned or o	perated by a gov	ernmental unit descri	bed in section 170
6		A federal, s	tate, or local government	or governmental unit de	escribed in sectio	on 170(b)(1)(<i>A</i>	۱)(v).	
7			ation that normally receive (0(b)(1)(A)(vi). (Comple		s support from a	governmental ι	ınit or from the gener	al public described in
8		A communi	ty trust described in secti	on 170(b)(1)(A)(vi).	(Complete Part I	I.)		
9			ural research organization rant college of agriculture.					lege or university or a
10		from activit investment	ation that normally receive ties related to its exempt f income and unrelated bus See section 509(a)(2).	unctions—subject to cer siness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its s	upport from gross
11		An organiza	ation organized and operat	ed exclusively to test fo	r public safety. S	See section 509	(a)(4).	
12		more public	ation organized and operat ly supported organization through 12d that describe	s described in section 5	09(a)(1) or se	ction 509(a)(2). See section 509(a	
a		Type I. A so	supporting organization op n(s) the power to regularly Part IV, Sections A and	erated, supervised, or c y appoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by	
b		Type II. A manageme	supporting organization s nt of the supporting organ plete Part IV, Sections A	upervised or controlled i ization vested in the sar				
С		Type III f	unctionally integrated. Appropriate in the propriet in the pro	A supporting organizatio				ated with, its
d		Type III n	on-functionally integrated integrated integrated. The organizates. You must complete P	ted. A supporting organicion generally must satis	ization operated fy a distribution	in connection wi	th its supported organ	
e		Check this	box if the organization rec or Type III non-functional	eived a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Enter		of supported organization		-			
g	Provi	de the follow	ing information about the	supported organization(s).			
	(i) N	Name of supp organization		(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes No					
Tota			tion Act Notice, see the		Cat. No. 1128!	<u> </u>	 Schedule A (Form 9	

Sch	edule A (Form 990 or 990-EZ) 2019						Page 2
P	art II Support Schedule for	Organizations	Described in S	Sections 170(b)(1)(A)(iv) ar	nd 170(b)(1)(A	(vi)
	(Complete only if you ch						under Part III.
	If the organization failed	to qualify unde	r the tests listed	below, please	complete Part I	II.)	
	ection A. Public Support Calendar year		I				
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grant.")						
2	Tax revenues levied for the						
_	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from						
	line 4.						
<u>s</u>	ection B. Total Support		T		1	1	
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain or						-
	loss from the sale of capital assets						
	(Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	or the organization	's first, second, th	ird, fourth, or fifth	n tax year as a sec	tion 501(c)(3) org	anization,
	check this box and stop here					▶ [
S	ection C. Computation of Publi						
14	Public support percentage for 2019 (li	ne 6, column (f) di	vided by line 11,	column (f))		14	-
15	Public support percentage for 2018 Sc	hedule A, Part II,	line 14			15	
16a	33 1/3% support test—2019. If the						
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			▶□
b	33 1/3% support test—2018. If th	e organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization qualifies as a publicly supported organization						
17 a	10%-facts-and-circumstances tes	t— 2019. If the org	ganization did not	check a box on lin	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization in Part VI how the organization meets	n meets the facts	-and-circumstanci cumstances" test.	es test, check thi The organization	s box and stop n e qualifies as a publ	e re. Explain icly supported	
	organization			-			►□
h	10%-facts-and-circumstances tes	st— 2018. If the o	rganization did no	t check a box on I	ine 13, 16a, 16b,	or 17a, and line	
_	15 is 10% or more, and if the organiz	zation meets the "i	facts-and-circums	tances" test, chec	k this box and sto	p here.	
	Explain in Part VI how the organization			-		• •	. \Box
_	supported organization		haven 15 40-4	C- 10b 47 4	76		▶⊔
18	_						. □
	instructions		<u> </u>		- Cabadu	lo A (Form 000 o	▶ ⊔

Р	art III Support Schedule for								
	(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)								
S	tne organization falls to ection A. Public Support	quality under	the tests listed i	pelow, please co	ompiete Part II.)				
30	Calendar year	() 2015	(1) 2016	() 2247	(1) 2010	() 2010	(O.T.)		
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not include any "unusual grants.").								
2	Gross receipts from admissions,								
	merchandise sold or services								
	performed, or facilities furnished in any activity that is related to the								
	organization's tax-exempt purpose								
3	Gross receipts from activities that are								
	not an unrelated trade or business								
4	under section 513 Tax revenues levied for the								
•	organization's benefit and either paid								
_	to or expended on its behalf								
5	The value of services or facilities furnished by a governmental unit to								
	the organization without charge								
6	Total. Add lines 1 through 5								
7a	Amounts included on lines 1, 2, and								
L	3 received from disqualified persons Amounts included on lines 2 and 3								
D	received from other than disqualified								
	persons that exceed the greater of								
	\$5,000 or 1% of the amount on line 13 for the year.								
c	Add lines 7a and 7b								
8	Public support. (Subtract line 7c								
	from line 6.)								
Se	ection B. Total Support		1				Г		
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total		
9	Amounts from line 6								
10a	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties and income from similar sources.								
b	Unrelated business taxable income								
	(less section 511 taxes) from								
	businesses acquired after June 30, 1975.								
С	Add lines 10a and 10b.								
11	Net income from unrelated business								
	activities not included in line 10b,								
	whether or not the business is regularly carried on.								
12	Other income. Do not include gain or								
	loss from the sale of capital assets								
12	(Explain in Part VI.) Total support. (Add lines 9, 10c,								
13	11, and 12.).								
14	First five years. If the Form 990 is for	the organization	n's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) o	ganization <u>,</u>		
	check this box and stop here						▶ ⊔		
	ection C. Computation of Public S			! (6))		1 1			
15	Public support percentage for 2019 (lin		•			15			
16	Public support percentage from 2018 S	-	<u> </u>			16			
	ection D. Computation of Investr Investment income percentage for 201			line 13 column (f	:))	17			
17 10	Investment income percentage for 201	-		-		17			
18 10-	331/3% support tests—2019. If the		•			18 33 1/3% and lin	e 17 is not		
	more than 33 1/3%, check this box and s								
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the								
ט	not more than 33 1/3%, check this box	-			•		_		
20	Private foundation. If the organization	-	-						
	ritvate foundation. If the organization	ni ulu not check a	a DOX ON UNE 14, I	.a, or iad, check	, unis pox and see I	HSGRUCGONS	. 📂 📖		

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

```
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
```

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

ciie	ddie A (Form 990 of 990-22) 2019			age :
Pai	Tt IV Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c		
	ection B. Type I Supporting Organizations			
	solon Britype Leapporting enganizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
	Did the supprise time and the bounds of any supprised arrangement of the theory of a constant arrangement of the	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization.	2		
S	ection C. Type II Supporting Organizations			
	second Type 11 supporting organizations		Yes	No
L	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
L	the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's rear, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the new that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
2				
,	Division of the valationahin described in (2) did the conscination/a conscitated conscitations have a significant value in the	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.			
Se	ection E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions):		
ā	The organization satisfied the Activities Test. Complete line 2 below.			
ŀ	The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.	1	Yes	No
â	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
ŀ	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	20		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
i	Did the organizations? Provide details in Part VI. Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.	3h		

	ule A (Form 990 or 990-EZ) 2019			Pag
ar	Type III Non-Functionally Integrated 509(a)(3) Supporting O)rgani:	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
5	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
3	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions	
7	Total annual distributions. Add lines 1 through 6.	

5	Qualified set-aside amounts (prior IRS approval require			
6	Other distributions (describe in Part VI). See instruction			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to whe details in Part VI). See instructions	sive (provide		
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions	(iii) Distributable

113						
7 Total annual distributions. Add lines 1 through 6.						
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions						
Distributable amount for 2019 from Section C, line 6						
10 Line 8 amount divided by Line 9 amount						
(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019				
	Underdistributions	Distributable				

Schedule A (Form 990 or 990-EZ) (2019)

3 Excess distributions carryover, if any, to 2019:

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines

a Excess from 2015. **b** Excess from 2016. c Excess from 2017. **d** Excess from 2018. e Excess from 2019.

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a From 2014. **b** From 2015. c From 2016. **d** From 2017. e From 2018. f Total of lines 3a through e

instructions)

See instructions.

3j and 4c. 8 Breakdown of line 7:

\$

Additional Data

Software ID: Software Version:

EIN: 26-2525968

Name: ADVOCATE CONDELL MEDICAL CENTER

Page 8

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

instructions).

Facts And Circumstances Test

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493322009360

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Inspection

• f the	Section 527 organizations: Complet e organization answered "Yes" or	01(c)(3)) organizations: Complete Parts te Part I-A only. n Form 990, Part IV, Line 4, or Form 9 t have filed Form 5768 (election under s	90-EZ, Part VI, lin	e 47 (Lobbying Activities	
f the Pro					
	me of the organization VOCATE CONDELL MEDICAL CENTER			Employer iden 26-2525968	tification number
Par	t I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is	a section 527 organiz	zation.
1	Provide a description of the organ "political campaign activities")	ization's direct and indirect political can	npaign activities in	Part IV (see instructions f	or definition of
2		itures (see instructions)			\$
3		aign activities (see instructions)			
Par	t I-B Complete if the orga	nization is exempt under sectio	n 501(c)(3).		
1	Enter the amount of any excise ta	ex incurred by the organization under se	ection 4955		\$
2	•	ex incurred by organization managers u			\$
3	If the organization incurred a sect	cion 4955 tax, did it file Form 4720 for t	his year?		☐ Yes ☐ No
4a					☐ Yes ☐ No
b	If "Yes," describe in Part IV. rt I-C Complete if the organ	nization is exempt under sectio	n F01/c) over	ent costion E01(s)(2)	
	<u> </u>	<u> </u>			
1	, ,	ed by the filing organization for section			\$
2		anization's funds contributed to other o			\$
3	Total exempt function expenditure	es. Add lines 1 and 2. Enter here and or	Form 1120-POL,	line 17b ▶	\$
4		m 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments. For of political contributions received	employer identification number (EIN) of each organization listed, enter the amouth that were promptly and directly deliver ee (PAC). If additional space is needed,	ount paid from the ed to a separate p	filing organization's funds. olitical organization, such a	Also enter the amount
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
1					
2					
3					
1					
5					
5					
or F	Paperwork Reduction Act Notice, see t	the instructions for Form 990 or 990-EZ.	Cat.	No. 50084S Schedule C (Form 990 or 990-EZ) 2019

Pai	t II-B		ganization is exempt under section 501(c)(3) and has NOT fi on under section 501(h)).					
or e	ach "Yes"	response on lines 1a thr	ough 1i below, provide in Part IV a detailed description of the lobbying		a)		(b)	
ictivi	ty.			Yes	No	/	Amour	nt
1			panization attempt to influence foreign, national, state or local legislation, e public opinion on a legislative matter or referendum, through the use of:					
а	Voluntee	rs?			No			
b			e compensation in expenses reported on lines 1c through 1i)?		No	1		
c	Media ad	vertisements?			No	1		
d	Mailings	to members, legislators,	or the public?		No			
е	Publication	ons, or published or broa	dcast statements?		No			
f		-	lobbying purposes?		No			
g	Direct co	ntact with legislators, th	eir staffs, government officials, or a legislative body?		No			
h	Rallies, c	lemonstrations, seminar	s, conventions, speeches, lectures, or any similar means?		No			
i				Yes			4	42,130
j		_					4	42,130
2a			the organization to be not described in section 501(c)(3)?		No	1		
			tax incurred under section 4912					
			tax incurred by organization managers under section 4912					
			a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A	Complete if the or $501(c)(6)$.	ganization is exempt under section 501(c)(4), section 501(c)	(5), c	r sect	ion		
		501(0).					Yes	No
1	Were sub	ostantially all (90% or m	ore) dues received nondeductible by members?		ſ	1		
2	Did the c	organization make only ir	n-house lobbying expenditures of \$2,000 or less?		Ī	2		
3	Did the c	organization agree to car	ry over lobbying and political expenditures from the prior year?			3		
Par	t III-B	and if either (a) B	ganization is exempt under section 501(c)(4), section 501(c) OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part	(5), c III-A	r sect , line :	ion 5 3, is	01 (c)(6)
1	Duos as	answered "Yes."	mounts from members	1	Г			
2	Section 1	L62(e) nondeductible lob	bying and political expenditures (do not include amounts of political n 527(f) tax was paid).					
а	Current	/ear		2a				
b	Carryove	r from last year		2b				
С				2c				
3			ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3				
4	the orga	nization agree to carryov	unt on line 2c exceeds the amount on line 3, what portion of the excess does er to the reasonable estimate of nondeductible lobbying and political	4				
5			political expenditures (see instructions)	5				
	rt IV	Supplemental Info		1 -	I			
Prov	ide the d	escriptions required for F	Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); po, complete this part for any additional information.	Part II	-A, lines	1 an	d 2 (se	 e
11136		urn Reference	Explanation					
ADT			· ·	NTED T	- A M-	IDED.	OF TUE	
YAK I	II-B, LIN	= 1:	SUPPLEMENTAL LOBBYING INFORMATION ADVOCATE CONDELL MEDICAL CE AMERICAN HOSPITAL ASSOCIATION AND THE ILLINOIS HEALTH AND HOSPITORGANIZATIONS, AS PART OF THEIR MISSION, ADVOCATE IN THE GENERAL ON LEGAL AND POLICY ISSUES THAT AFFECT HEALTHCARE INCLUDING QUA ACCESS, AND ACCREDITATION. A PORTION OF THE ANNUAL MEMBERSHIP DORGANIZATIONS IS ATTRIBUTABLE TO LOBBYING ACTIVITIES. ADVOCATE CALSO REIMBURSES VARIOUS ASSOCIATES FOR DUES PAID TO VARIOUS PROFAND ALSO FOR EDUCATIONAL EXPENSES PROVIDED BY PROFESSIONAL AND ORGANIZATIONS. ADVOCATE CONDELL MEDICAL CENTER ENDEAVORS TO II OR FEES PAID TO THESE ORGANIZATIONS WHICH ARE ATTRIBUTABLE TO LO	TAL ASSEN LITY, A DUES PA CONDEL DFESSIO MEMB DENTIF	SOCIATI	ION. T ID IN BILIT THESE CAL C RGAN	THESE CONGI Y, PAT ENTER IZATIO	RESS TENT

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

(Form 990)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493322009360

OMB No. 1545-0047

Supplemental Financial Statements ▶ Complete if the organization answered "Yes," on Form 990,

2019

► Attach to Form 990. ► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Open to Public Inspection

	me of the organization OCATE CONDELL MEDICAL CENTER				Employ	er identificati	on number		
ADV	OCATE CONDELL MEDICAL CENTER				26-2525	5968			
Pa	rt I Organizations Maintaining Donor Advi				r Accou	nts.			
	Complete if the organization answered "Ye	s" on Form 990, Pa (a) Donor a			(h)	Funds and oth	er accounts		
1	Total number at end of year	(a) Donor a	auvise	u Turius	(6)	Turius and our	er accounts		
2	Aggregate value of contributions to (during year)								
3	Aggregate value of grants from (during year)								
4	Aggregate value at end of year								
5									
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or	for an	y other purpose o		nly for impermissible	Yes		
Pai	t II Conservation Easements.						⊔ Yes ⊔ No		
	Complete if the organization answered "Ye	s" on Form 990, P	art IV	, line 7.					
1	Purpose(s) of conservation easements held by the organ	nization (check all tha	at app	y).					
	Preservation of land for public use (e.g., recreation	n or education)	□ Р	reservation of an	historical	ly important lan	d area		
	Protection of natural habitat]	□ Р	reservation of a	certified hi	storic structure			
	Preservation of open space								
2	Complete lines 2a through 2d if the organization held a	qualified conservatio	n cont	ribution in the for	rm of a co	nservation			
	easement on the last day of the tax year.	4				Held at the En	d of the Year		
а	Total number of conservation easements				2a				
b	Total acreage restricted by conservation easements				2b				
C	Number of conservation easements on a certified histori	c structure included i	n (a) .		2c				
d	Number of conservation easements included in (c) acquistructure listed in the National Register	ired after 7/25/06, ar	id not	on a historic	2d				
3	Number of conservation easements modified, transferre tax year ▶	d, released, extingui	shed,	or terminated by	the organ	ization during th	ne		
4	Number of states where property subject to conservation	n easement is locate	d ►						
5	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds				of violation	ns,	□ No		
6	Staff and volunteer hours devoted to monitoring, inspec	cting, handling of viol	ations	, and enforcing co	onservatio				
7	Amount of expenses incurred in monitoring, inspecting, ▶ \$	handling of violations	s, and	enforcing conser	vation eas	ements during	the year		
8	Does each conservation easement reported on line 2(d)	above satisfy the red	uirem	ents of section 1	70(h)(4)(E	3)(i)			
	and section $170(h)(4)(B)(ii)$?					☐ Yes	□ No		
9	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the orga							
Par	TIII Organizations Maintaining Collections Complete if the organization answered "Ye	•		•	er Simil	ar Assets.			
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finar	public exhibition, edu	ıcatior	n, or research in f					
b									
(i) Revenue included on Form 990, Part VIII, line ${f 1}$				•	\$			
(i	i)Assets included in Form 990, Part X				🕨	\$			
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS				ncial gain,	provide the			
а	Revenue included on Form 990, Part VIII, line 1					\$			
b	Assets included in Form 990, Part X								
	, , , , , , , , , , , , , , , , , , ,								

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

Sche	dule D (Form 990) 2019									Page 2
Par	t III	Organizations Ma	aintaining Col	lections of Art,	Histori	ical Trea	asures, o	r Other	Similar As	sets (con	tinued)
3		the organization's acq (check all that apply):		n, and other record	s, check	any of the	e following t	that are a	significant u	ise of its co	llection
а		Public exhibition			d	☐ Lo	oan or exch	ange prog	ırams		
b		Scholarly research			е	□ o	ther				
С		Preservation for future	e generations								
4	Provide Part XI	e a description of the III.	organization's col	lections and explain	n how the	ey further	the organiz	zation's e	xempt purpo	se in	
5		the year, did the org to be sold to raise fur								☐ Yes	□ No
Pa	rt IV	Escrow and Cust Complete if the or X, line 21.			orm 990), Part IV	', line 9, o	r reporte	ed an amou	nt on Forr	n 990, Part
1a		organization an agent ed on Form 990, Part I								☐ Yes	□ No
b	If "Yes	s," explain the arrange	ement in Part VIII	and complete the	following	table:			Δι	mount	
c		ning balance		·	_			1c		ounc	
d	-	ons during the year .						1d			
е		outions during the year						1e			
f		p balance						1f			
2a	_	e organization include						account lia	ahility?	□ ves	 □ No
		s," explain the arrange								_	□ 140
	rt V	Endowment Fund		. Check here if the	explanat	ion nas be	en provide	u III Fait ,	XIII		
		Complete if the or		vered "Yes" on Fo	orm 990	, Part IV	, line 10.				
				(a) Current year	(b) F	Prior year	(c) Two y	vears back	(d) Three yea	ars back (e)	Four years back
	-	ng of year balance .									
		utions			-						
		estment earnings, gair	·								
		or scholarships			1						
	and pro	xpenditures for facilitions and a second contract the second contr									
		trative expenses .									
g	End of y	ear balance									
2		e the estimated perce	-	ent year end baland	e (line 1	g, column	(a)) held a	is:			
а	Board	designated or quasi-e									
b	Perma	nent endowment 🟲									
c		orarily restricted endo	***************************************								
3a	Are the	ercentages on lines 2a ere endowment funds			ation tha	t are held	and admin	istered fo	r the		
	-	zation by: related organizations					_			3a(i)	Yes No
		lated organizations .								3a(ii)	
b		s" on 3a(ii), are the re		ns listed as required	l on Sche	edule R?				3b	1
4		be in Part XIII the inte									
Pa	rt VI	Land, Buildings,									
		Complete if the or									
	Descrip	otion of property	(a) Cost or oth (investme		st or other	basis (othe	er) (c) Acc	cumulated o	depreciation	(d) E	Book value
4 -	1 =1					EE 440.0	252				FE 440 0F0
	Land .					55,412,2			106 374 323		55,412,252 168,301,087
	Building					274,675,3 810,0			308,672		501,378
C	rease110	old improvements	I	1		010,0	, , , , , , , , , , , , , , , , , , ,		500,072		301,376

85,997,939

5,958,864

30,596,234

5,958,864

260,769,815

55,401,705

Part VII Investments—Other Securities.	- Form 000 D	aut TV line	11h Coo Form 000 F	Port V. line 12
Complete if the organization answered "Yes" or (a) Description of security or category (including name of security)	n Form 990, P	(b) Book value	(c) Method	d of valuation: year market value
(1) Financial derivatives				
(3)Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related.	•			
Complete if the organization answered 'Yes' or (a) Description of investment	n Form 990, P	art IV, line	(b) Book value	
(a) Description of Investment			(b) book value	(c) Method of valuation: Cost or end-of-year market value
(1)				value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)			•	
Part IX Other Assets. Complete if the organization answered 'Yes' on	Form 990 Pa	rt IV line	11d See Form 990 Par	t Y line 15
(a) Descript		ire iv, iirie	TIG. See Form 990, Far	(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) Part X Other Liabilities.				•
Complete if the organization answered 'Yes' on		rt IV, line	11e or 11f.See Form	990, Part X, line 25. (b) Book value
1. (a) Description o (1) Federal income taxes	паршсу			(b) book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	L _6 LL _ 7	L_ 11.	b ninetian's financial states	34,957,189
Liability for uncertain tax positions. In Part XIII, provide the text organization's liability for uncertain tax positions under FIN 48 (ASC				_

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Other (Describe in Part XIII.)

Page 4

1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2a а 2b 2c

2d

2e

Schedule D (Form 990) 2019

3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 4 Investment expenses not included on Form 990, Part VIII, line 7b . . . 4b b

Add lines **4a** and **4b** 4c 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Schedule D (Form 990) 2019

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Return Reference Explanation

Schedule D (Form 990) 2019 Part XIII Supplemental Infor	mation (continued)	Page 5
Return Reference	Explanation	
		Schedule D (Form 990) 2019

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Hospitals

As Filed Data -

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

DLN: 93493322009360 OMB No. 1545-0047

Inspection

Department of the Treasury Name of the organization

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information.

Employer identification number ADVOCATE CONDELL MEDICAL CENTER 26-2525968 Financial Assistance and Certain Other Community Benefits at Cost Part I Νo Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . 1a Yes **b** If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. ✓ Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: Yes За ☐ 100% ☐ 150% ☐ 200% ☑ Other 25000.0000000000 % **b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: . 3b Yes □ 200% □ 250% □ 300% □ 350% □ 400% ☑ Other 60000.0000000000 % c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or

	used an asset test or other t discounted care.	hreshold, regardless	of income, as a fac	tor in determining e	igibility for free or				
4	Did the organization's finance provide for free or discounte			-	patients during the	,	4	Yes	
5a	Did the organization budget the tax year?	amounts for free or	discounted care pro	vided under its finar 	cial assistance polic	y during 	5a	Yes	
b	If "Yes," did the organization	n's financial assistan	ce expenses exceed	the budgeted amou	nt?		5b	Yes	
С	If "Yes" to line 5b, as a resu care to a patient who was e			anization unable to p	rovide free or discou	unted 	5c		No
6a	Did the organization prepare	e a community benef	it report during the	tax year?			6a	Yes	
b	If "Yes," did the organization	n make it available to	the public?				6b		
	Complete the following table with the Schedule H.	e using the workshee	ts provided in the S	chedule H instruction	ns. Do not submit th	ese worksheets			
7	Financial Assistance and		nmunity Benefits a	t Cost					
	nancial Assistance and Means-Tested	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commun benefit expense		(f) Perc total ex	
	Sovernment Programs						_		
а	Financial Assistance at cost (from Worksheet 1)			10,363,620	0	10,363,	620	2	.490 %
b	Medicaid (from Worksheet 3, column a) .			40,785,770	48,965,703				0 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	Total Financial Assistance and Means-Tested Government Programs			51,149,390	48,965,703	10,363,	.620	2	.490 %
_	Other Benefits								-
е	Community health improvement services and community benefit operations (from Worksheet 4).			966,907	0	966,	.907	0	.230 %
f	Health professions education (from Worksheet 5)			2,436,682	0	2,436,			.580 %
g	Subsidized health services (from Worksheet 6)			12,209,263	10,536,571	1,672,	.692	0	.400 %
h	Research (from Worksheet 7) .								
i	Cash and in-kind contributions for community benefit (from Worksheet 8)			69,509	0	69	.509	n	.020 %
j	Total. Other Benefits			15,682,361	10,536,571	5,145,	-		.230 %
k	Total. Add lines 7d and 7j .			66,831,751	59,502,274	15,509,	-		.720 %
For P	Paperwork Reduction Act Notice	ce, see the Instruction	ns for Form 990.	1 00,001,701	Cat. No. 50192T	Schedule H	_		

Sche	edule H (Form 990) 2019									F	Page 2
Pa	rt II Community Build during the tax year communities it serv	r, and describe in									ties
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total commu building expen		1) Direct o		(e) Net commu building expen		(f) Pero total ex	
1	Physical improvements and housing										
2	Economic development										
	Community support										
	Environmental improvements Leadership development and								-		
	raining for community members				_						
	Coalition building Community health improvement				-						
	advocacy										
	Workforce development Other								+		
	Total										
Pa	t IIII Bad Debt, Medica	re, & Collection	Practices		'						
Sect	tion A. Bad Debt Expense Did the organization report b No. 15?		accordance with Hea	althcare Financia	al Manaç	gement A	Associatio	n Statement	1	Yes	No No
2	Enter the amount of the orga	anization's bad debt					-				
_	methodology used by the org					2		15,224,071			
3	Enter the estimated amount eligible under the organization	n's financial assistar	nce policy. Explain i	n Part VI the							
	methodology used by the org including this portion of bad				any, for	3		202.002			
4	Provide in Part VI the text of	·			that des		ad debt e	293,982 xpense or the			
	page number on which this fo					Jeribes be	ad debt e	Apense of the			
	tion B. Medicare	5 M II C: I	I' BOUL LIME			1 - 1		136 673 105			
5 6	Enter total revenue received Enter Medicare allowable cos	,				5 6		136,672,105			
7	Subtract line 6 from line 5. T					7		142,333,551 -5,661,446			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	t to which any short osting methodology	fall reported in line	7 should be trea	ted as o	communi	,				
	Cost accounting system	✓ Cost	to charge ratio		Other						
_	tion C. Collection Practices										
9a b	Did the organization have a war of "Yes," did the organization contain provisions on the coll Describe in Part VI	's collection policy the lection practices to be	nat applied to the la e followed for patie	rgest number of ents who are kno	its pati wn to q	ents duri Jualify for	⁻ financia	l assistance?	9a 9b	Yes Yes	
Pa	rt IV Management Com			physicians, sob ins	trustions	-1					
	(ay)ngd,12% entityre by off	icers, directors, trus tes	PDESETFICION OF ENTITY activity of entity			or stock	tr emp	Officers, directors, ustees, or key oloyees' profit % ock ownership %	pro) Physic fit % or wnershi	stock
1											
2											
3											
4											
5 —											
6 —											
7											
8 — 9									-		
10									-		
11									-		
12									-		
13											
								Schedule I	l l (Foi	m 990) 2019

la	me of hospital facility or letter of facility reporting group			
	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):			
~P	orang group (nominate vy occasion A).		Yes	No
Cor	nmunity Health Needs Assessment			
L	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12.	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply):	Ť	103	
	A definition of the community served by the hospital facility Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community delivers was obtained			
	e ☑ The significant health needs of the community f ☑ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
,	The process for identifying and prioritizing community health needs and services to meet the community health needs The process for consulting with persons representing the community's interests			
	i ☑ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
	j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 19			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
ā	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes	
k	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
	a Mospital facility's website (list url): HTTP://WWW.ADVOCATEHEALTH.COM/CHNAREPORTS			
ı	b Other website (list url):			
	© ☑ Made a paper copy available for public inspection without charge at the hospital facility d ☑ Other (describe in Section C)			
3	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11.	8	Yes	
•	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 17			

	■ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	$\mathbf{i} \ \square$ Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 $\underline{19}$			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a	Hospital facility's website (list url): HTTP://WWW.ADVOCATEHEALTH.COM/CHNAREPORTS			
Ŀ	Other website (list url):			
	Made a paper copy available for public inspection without charge at the hospital facility			
8	I ☑ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 $\overline{17}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
a	If "Yes" (list url): HTTP://WWW.ADVOCATEHEALTH.COM/CHNAREPORTS			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			

12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . . .

Schedule H (Form 990) 2019

12a

12b

No

Sc	chedule H (Form 990) 2019		F	age 5
ŀ	Part V Facility Information (continued)			
Fi	inancial Assistance Policy (FAP)			
	ADVOCATE CONDELL MEDICAL CENTER			
N	lame of hospital facility or letter of facility reporting group			
			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:	!		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	Yes	
	a ✓ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200.0000000000000000000000000000000000			
14	e ☑ Insurance status f ☑ Underinsurance discount g ☑ Residency h ☑ Other (describe in Section C) \$\$ Explained the basis for calculating amounts charged to patients?	14	Yes	
15	5 Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d ☐ Provided the contact information of nonprofit organizations or government agencies that may be sources ofassistance with FAP applications			
	e U Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
	The FAP was widely available on a website (list url): HTTP://WWW.ADVOCATEHEALTH.COM/FINANCIALASSISTANCE			
	b ✓ The FAP application form was widely available on a website (list url): HTTP://WWW.ADVOCATEHEALTH.COM/FINANCIALASSISTANCE			
	A plain language augustus of the EAR was widely available on a wakeite (list yel).			l

	b ✓ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
	a ☑ The FAP was widely available on a website (list url):			
	HTTP://WWW.ADVOCATEHEALTH.COM/FINANCIALASSISTANCE			
	,			
	b ☑ The FAP application form was widely available on a website (list url):			
	HTTP://WWW.ADVOCATEHEALTH.COM/FINANCIALASSISTANCE			
	c ☑ A plain language summary of the FAP was widely available on a website (list url): HTTP://WWW.ADVOCATEHEALTH.COM/FINANCIALASSISTANCE			
	d ☑ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e \square The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
	f A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
	h 🔲 Notified members of the community who are most likely to require financial assistance about availability of the FAP			

spoken by LEP populations \mathbf{j} \mathbf{V} Other (describe in Section C)

	racinty information (continued)			
Bi	illing and Collections			
	ADVOCATE CONDELL MEDICAL CENTER			
N	ame of hospital facility or letter of facility reporting group			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
L 7	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	
L8	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
١9	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	Yes	
20	If "Yes," check all actions in which the hospital facility or a third party engaged: a ☑ Reporting to credit agency(ies) b ☐ Selling an individual's debt to another party c ☐ Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d ☐ Actions that require a legal or judicial process e ☐ Other similar actions (describe in Section C) Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):			

	a ☑ Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	© Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	d 🔲 Actions that require a legal or judicial process			
	e 🗌 Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):			
	a ☑ Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
	b ☑ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
	c ☑ Processed incomplete and complete FAP applications (if not, describe in Section C)			
	d ☑ Made presumptive eligibility determinations (if not, describe in Section C)			
	e ☑ Other (describe in Section C)			
	f None of these efforts were made			
P	olicy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why:			
	The hespital facility did not provide care for any emergency medical conditions			

 $\mathbf{a} \ \square$ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing ${f c}$ \square The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) $\mathbf{d} \square$ Other (describe in Section C) Schedule H (Form 990) 2019

	period		
	D ☑ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with		
	Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
(The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance		
	covering such care?	23	No
	If "Yes," explain in Section C.		

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

If "Yes," explain in Section C.

24

Schedule H (Form 990) 2019	Page 8
Part V Facility Information (con	tinued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e descriptions for each hospital facility in	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate a facility reporting group, designated by facility reporting group letter and hospital facility, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2019

Schedule H (Form 990) 2019	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not (list in order of size, from largest to smallest)	Licensed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organ	ization operate during the tax year?
Name and address	Type of Facility (describe)
1 See Addition	onal Data Table
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2019

Schedu!	lle H (Form 990) 2019 Page 10
Part \	VI Supplemental Information
Provide	the following information.
1	Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
2	Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
3	Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
4	Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
5	Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
7	State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
990 S	chedule H, Supplemental Information

990 Schedule H, Supplemental Information

Form and Line Reference

PART I, LINE 6A:

A SYSTEM-WIDE COMMUNITY BENEFIT REPORT IS FILED BY:ADVOCATE HEALTH CARE NETWORK 3075

HIGHLAND PARKWAY, DOWNERS GROVE, IL 60515. EIN 36-2167779

Form and Line Reference	Explanation
FART I, LINE 7.	A COST-TO-CHARGE RATIO, DERIVED FROM SCHEDULE H INSTRUCTIONS WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES, WAS USED TO CALCULATE THE AMOUNTS REPORTED IN THE TABLE FOR PART I, LINE 7A. SCHEDULE H INSTRUCTIONS WORKSHEET 3, UNREIMBURSED MEDICAID AND OTHER MEANS-TESTED GOVERNMENT PROGRAMS, WAS USED TO CALCULATE THE AMOUNTS REPORTED IN THE

MEANS-TESTED GOVERNMENT PROGRAMS, WAS USED TO CALCULATE THE AMOUNTS REPORTED IN THE TABLE FOR PART I, LINE 7B. A COST ACCOUNTING SYSTEM WAS USED TO DETERMINE THE AMOUNTS REPORTED IN THE TABLE FOR PART I, LINES 7E, 7F, 7G, AND 7I.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 7G:	ACMC PROVIDES COMMUNITY HEALTH IMPROVEMENT SERVICES TO THE COMMUNITIES IN WHICH IT SERVES. ACMC PROVIDES LANGUAGE SERVICES TO ALL THOSE IN NEED IN ORDER TO PROVIDE BETTER ACCESS TO CARE FOR ALL COMMUNITY MEMBERS. IN ADDITION, OTHER PROGRAMS ARE CARRIED OUT WITH THE EXPRESS PURPOSE OF IMPROVING COMMUNITY HEALTH, ACCESS TO HEALTH SERVICES AND GENERAL HEALTH KNOWLEDGE. THESE SERVICES DO NOT GENERATE PATIENT BILLS, HOWEVER, CERTAIN PROGRAMS OR SERVICES MAY HAVE NOMINAL FEES. THESE SERVICES AND PROGRAMS INCLUDE CANCER SUPPORT GROUPS. THESE GROUPS FOCUS ON EDUCATING THE NEWLY DIAGNOSED AND PROVIDING INFORMATION ON BETTER LIVING FOR SURVIVORS. COLORECTAL CANCER SCREENING ARE ALSO PROVIDED; VARIOUS PROGRAMS REGARDING JOINT PAIN AND REPLACEMENT INCLUDING TREATMENT OPTIONS AND INFORMATION ON PAIN RELIEF; VARIOUS WOMEN AND BABY, BREASTFEEDING, MULTIPLES CHILDBIRTH AND PARENTING AND SIBLING CLASSES; VARIOUS EDUCATIONAL PROGRAMS AND SUPPORT GROUPS TO RAISE AWARENESS OF HEART DISEASE. DIABETES AND STROKE RISK FACTORS AND TREATMENT OPTIONS AND EDUCATION FOR LIVING WITH THE DISEASE; THERE ARE VARIOUS PROGRAMS REGARDING HEALTH EATING; CPR TRAINING IS OFFERED TO THE COMMUNITY AS WELL AS VARIOUS OTHER WELLNESS AND SCREENING PROGRAMS AND HEALTH FAIRS ARE OFFERED THROUGHOUT THE YEAR. ADULT DAY CARE IS PROVIDED TO THE COMMUNITY AS WELL.

990 Schedule H, Supplemental Information Form and Line Reference Explanation \$18,724,071 OF BAD DEBT EXPENSE WAS INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT PART I. LN 7 COL(F): WAS REMOVED FROM THE DENOMINATOR FOR PURPOSES OF SCHEDULE H, PART I, LINE 7, COLUMN (F).

Form and Line Reference	Explanation
PART I, LINE 7E:	ACMC PROVIDES COMMUNITY HEALTH IMPROVEMENT SERVICES TO THE COMMUNITIES IN WHICH IT SERVES. ACMC PROVIDES LANGUAGE SERVICES TO ALL THOSE IN NEED IN ORDER TO PROVIDE BETTER ACCESS TO CARE FOR ALL COMMUNITY MEMBERS. IN ADDITION, OTHER PROGRAMS ARE CARRIED OUT WITH THE EXPRESS PURPOSE OF IMPROVING COMMUNITY HEALTH, ACCESS TO HEALTH SERVICES AND GENERAL HEALTH KNOWLEDGE. THESE SERVICES DO NOT GENERATE PATIENT BILLS, HOWEVER, CERTAIL PROGRAMS OR SERVICES MAY HAVE NOMINAL FEES. THESE SERVICES AND PROGRAMS INCLUDE CANCER SUPPORT GROUPS. THESE GROUPS FOCUS ON EDUCATING THE NEWLY DIAGNOSED AND PROVIDING INFORMATION ON BETTER LIVING FOR SURVIVORS. COLORECTAL CANCER SCREENING ARE ALSO PROVIDED; VARIOUS PROGRAMS REGARDING JOINT PAIN AND REPLACEMENT INCLUDING TREATMENT OPTIONS AND INFORMATION ON PAIN RELIEF; VARIOUS WOMEN AND BABY, BREASTFEEDING, MULTIPLES CHILDBIRTH AND PARENTING AND SIBLING CLASSES; VARIOUS EDUCATIONAL PROGRAMS AND SUPPORT GROUPS TO RAISE AWARENESS OF HEART DISEASE. DIABETES AND STROKE RISK FACTORS AND TREATMENT OPTIONS AND EDUCATION FOR LIVING WITH THE DISEASE; THERE ARE VARIOUS PROGRAMS REGARDING HEALTH EATING; CPR TRAINING IS OFFERED TO THE COMMUNITY AS WELL AS VARIOUS OTHER WELLNESS AND SCREENING PROGRAMS AND HEALTH FAIRS ARE OFFERED THROUGHOUT THE YEAR. ADULT DAY CARE IS PROVIDED TO THE COMMUNITY AS WELL.

Form and Line Reference	Explanation
PART I, LINE /H.	ACMC CONDUCTS NUMEROUS RESEARCH ACTIVITIES FOR THE ADVANCEMENT OF MEDICAL AND HEALTH CARE SERVICES. HOWEVER, THE UNREIMBURSED COST OF SUCH RESEARCH ACTIVITIES IS NOT READILY DETERMINABLE AND NO AMOUNT IS BEING REPORTED FOR PURPOSES OF THE 2019 FORM 990, SCHEDULE

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 4:	FOR 2019, FOR ADVOCATE CONDELL, THE ALLOWANCE FOR DOUBTFUL ACCOUNTS COVERED 26.64% OF NET PATIENT ACCOUNTS RECEIVABLE. PATIENT ACCOUNTS RECEIVABLE ARE STATED AT NET REALIZABLE VALUE. ACMC EVALUATES THE COLLECTABILITY OF ITS ACCOUNTS RECEIVABLE ABSED ON THE LENGTH OF TIME THE RECEIVABLE IS OUTSTANDING, PAYER CLASS, HISTORICAL COLLECTION EXPERIENCE, AND TRENDS IN HEALTH CARE INSURANCE PROGRAMS. ACCOUNTS RECEIVABLE ARE CHARGED TO THE ALLOWANCE FOR UNCOLLECTIBLE. THE COSTING METHODOLOGY USED IN DETERMINING THE AMOUNTS REPORTED ON LINES 2 AND 3 IS BASED ON THE RATIO OF PATIENT CARE COST TO CHARGES. THE UNREIMBURSED COST OF BAD DEBT WAS CALCULATED BY APPLYING THE ORGANIZATION'S COST TO CHARGE RATIO FROM THE MEDICARE COST REPORTS (CMS 2252-96 WORKSHEET C, PART 1, PPS INPATIENT RATIOS) TO THE ORGANIZATION'S BAD DEBT PROVISION PROVIDED ACCOUNTING PRINCIPLES, LESS ANY PATIENT OR THIRD PARTY PAYOR PAYMENTS RECEIVED. ADVOCATE MAKES EVERY EFFORT TO IDENTIFY THOSE PATIENTS WHO ARE ELIGIBLE FOR FINANCIAL ASSISTANCE BY STRICTLY ADHERING TO ITS FINANCIAL ASSISTANCE POLICY. WE BELIEVE THAT ADVOCATE HAS A POPULATION OF PATIENTS WHO ARE LIGIBLE FOR FINANCIAL ASSISTANCE BY STRICTLY ADHERING WHO DO NOT COMPLETE THE FINANCIAL ASSISTANCE APPLICATION. THE ESTIMATED AMOUNT OF BAD DEBT EXPENSE (AT COST) WHICH COULD BE REASONABLY ATTRIBUTABLE TO PATIENTS WHO WOULD LIKELY QUALITY FOR FINANCIAL ASSISTANCE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY, IF SUFFICIENT INFORMATION HAD BEEN AVAILABLE TO MAKE A DETERMINATION OF THEIR ELIGIBILITY, WAS BASED UPON SELF PAY PATIENT ACCOUNTS WHICH HAD AMOUNTS WRITTEN OFF TO BAD DEBTS. OUR METHOD WAS TO BEGIN WITH THE SELF-PAY PORTION OF BAD DEBT EXPENSE PROVISION. THE SELF-PAY PORTION EXCLUDES THOSE PATIENTS WHO HAD FINANCIAL ASSISTANCE APPLICATIONS PRODING AT THE TIME OF SERVICE. THIS COST WAS THEN REDUCED BY CHARGES IDENTIFIED AS TRUE BAD DEBT EXPENSE, INCLUDING COPAYS FOR PATIENTS WHO QUALIFIED FOR LESS THAN 100% FINANCIAL ASSISTANCE, AND CHARGES FOR PATIENTS WHO APPLIED TO THE REMAINING CHA

Form and Line Reference	Explanation
PART III, LINE 8:	THE SHORTFALL OF \$5,661,446 ON PART III, LINE 7 IS THE UNREIMBURSED COST OF PROVIDING SERVICES FOR MEDICARE PATIENTS AND SHOULD BE TREATED AS COMMUNITY BENEFIT BECAUSE PROVIDING THESE SERVICES WITHOUT REIMBURSEMENT LESSENS THE BURDENS OF GOVERNMENT OR OTHER CHARITIES THAT WOULD OTHERWISE BE NEEDED TO SERVE THE COMMUNITY.FOR ADVOCATE CONDELL'S OPERATIONS, THE UNREIMBURSED COST OF MEDICARE WAS CALCULATED BY APPLYING THE ORGANIZATION'S COST TO CHARGE RATIO FROM THE MEDICARE COST REPORTS (CMS 2252-96 WORKSHEET C, PART 1, PPS INPATIENT RATIOS) AND FOR NON-HOSPITAL OPERATIONS THE COST TO CHARGE FOR THE

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WORKSHEET C, PART 1, PPS INPATIENT RATIOS) AND FOR NON-HOSPITAL OPERATIONS THE COST TO CHARGE RATIO CALCULATED ON WORKSHEET 2 RATIO OF PATIENT CARE COST TO CHARGES TO THE ORGANIZATION'S MEDICARE, LESS ANY PATIENT OR THIRD PARTY PAYOR PAYMENTS AND/OR CONTRIBUTIONS RECEIVED THAT WERE DESIGNATED FOR THE PAYMENT OF MEDICARE PATIENT BILLS.

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
I IFAN I III, LINL 3D.	ACMC MAINTAINS BOTH WRITTEN FINANCIAL ASSISTANCE AND BAD DEBT/COLLECTION POLICIES. THE BAD DEBT/COLLECTION POLICY DOES NOT APPLY TO THOSE PATIENTS KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE; THEREFORE, SUCH PATIENTS ARE NOT SUBJECT TO COLLECTION PRACTICES.

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 3:	Explanation ACMC ASSISTS PATIENTS WITH ENROLLMENT IN GOVERNMENT-SUPPORTED PROGRAMS FOR WHICH THEY ARE ELIGIBLE AND IN SECURING REIMBURSEMENT FROM AVAILABLE THIRD-PARTY RESOURCES. FINANCIAL COUNSELING IS PROVIDED TO HELP PATIENTS IDENTIFY AND OBTAIN PAYMENT FROM THIRD PARTIES, INCLUDING ILLINOIS MEDICAID, ILLINOIS CRIME VICTIMS FUND, ETC., AS WELL AS TO DETERMINE ELIGIBILITY UNDER ACMC'S FINANCIAL ASSISTANCE POLICY. ADVOCATE UTILIZES A FINANCIAL SCREENING SOFTWARE PROGRAM TO HELP IDENTIFY PUBLIC ASSISTANCE PROGRAMS FOR WHICH THE PATIENT MAY BE ELIGIBLE OR ADVOCATE'S FINANCIAL ASSISTANCE AT THE TIME OF REGISTRATION OR AS SOON AS PRACTICABLE THEREAFTER. IN ADDITION, HEALTHADVISOR, ADVOCATE'S EDUCATION REGISTRATION AND PHYSICIAN REFERRAL TELEPHONE CENTER, SERVES AS A COMMUNITY RESOURCE PROVIDING REFERRALS TO GOVERNMENT-FUNDED AND OTHER PROGRAMS VIA TELEPHONE FROM 7 A.M. TO 7 P.M., MONDAY THROUGH FRIDAY AND SATURDAYS 9 A.M. TO 2 P.M. ACMC ASSISTS PATIENTS WITH APPLYING FOR ADVOCATE'S OWN FINANCIAL ASSISTANCE SERVICES, IF PATIENTS ARE NOT ELIGIBLE FOR GOVERNMENT-SUPPORTED PROGRAMS. ACMC COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE IN THE APPLICABLE LANGUAGES OF THE HOSPITAL COMMUNITY. MEANS OF COMMUNICATION INCLUDE: 1. THE HEALTH CARE CONSENT THAT IS SIGNED UPON REGISTRATION FOR HOSPITAL SERVICES INCLUDES A STATEMENT THAT FINANCIAL COUNSELING, INCLUDING FINANCIAL ASSISTANCE CONSIDERATION, IS AVAILABLE UPON REQUEST.2. SIGNS ARE CLEARLY AND CONSPICUOUSLY POSTED IN LOCATIONS THAT ARE VISIBLE TO THE PUBLIC, INCLUDING, BUT NOT LIMITED TO HOSPITAL PATIENT ACCESS, REGISTRATION, EMERGENCY DEPARTMENT, CASHIER, AND BUSINESS OFFICE LOCATIONS. 3. BROCHURES ARE PLACED IN HOSPITAL PATIENT ACCESS, REGISTRATION, EMERGENCY DEPARTMENT, CASHIER, AND BUSINESS OFFICE LOCATIONS, AND WILL INCLUDE GUIDANCE ON HOW A PATIENT MAY APPLY FOR MEDICAER, MEDICAID, ALL KIDS, FAMILY CARE ETC., AND THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM. A HOSPITAL CONTACT AND TELEPHONE
	NUMBER FOR FINANCIAL ASSISTANCE IS INCLUDED.4. A HANDOUT SUMMARIZING ADVOCATE'S FINANCIAL ASSISTANCE POLICY AND FINANCIAL ASSISTANCE APPLICATION IS GIVEN TO UNINSURED PATIENTS WHO RECEIVE MEDICALLY NECESSARY HOSPITAL SERVICES AT THE EARLIEST PRACTICAL TIME
	OF SERVICE.5. ADVOCATE'S WEBSITE POSTS NOTICE IN A PROMINENT PLACE THAT FINANCIAL ASSISTANCE IS AVAILABLE, WITH AN EXPLANATION OF THE FINANCIAL ASSISTANCE APPLICATION PROCESS, AND ENABLE PRINTING OF THE FINANCIAL ASSISTANCE APPLICATION.6. HOSPITAL BILLS TO
	UNINSURED PATIENTS INCLUDE A REQUEST THAT THE PATIENT INFORM THE HOSPITAL BILLS TO AVAILABLE HEALTH INCLUDE A REQUEST THAT THE PATIENT INFORM THE HOSPITAL OF ANY AVAILABLE HEALTH INSURANCE COVERAGE, AND INCLUDE AS SUMMARY OF ADVICED FINANCIAL

FINANCIAL ASSISTANCE.

ASSISTANCE POLICY, A FINANCIAL ASSISTANCE APPLICATION, AND A TELEPHONE NUMBER TO REQUEST

990 Schedule H. Supplemental Information

PART VI, LINE 4: DESCRIPTION OF THE COMMUNITY/POPULATION. FOR THE 2017-2019 CHNA CYCLE, ADVOCATE CONDEL
DE FINED THE COMMUNITY AS LAKE COUNTY, ENCOMPASSING ALL 27 ZIP CODES. THE COMBINED POPULATION OF THE ADVOCATE CONDELL PRIVARY SENVICE AREA (SSA) POR SECONDARY SERVICE APEA (SSA) EQUAL S 79.6 PERCENT OF THE TOTAL POPULATION OF LAKE COUNTY, GENERALLY, ABOUT 73 PERCENT OF THE ADVOCATE CONDELL INPATIENT ADMISSION US IN PSA COMMUNITIES AND 25 PERCENT LIVE IN SSA C OMMUNITIES. BECAUSE ADVOCATE CONDELL HAS ADMISSIONS FROM APPROXIMATELY 80 PERCENT OF THE C OMMUNITIES WITHIN LAVE COUNTY, DATA WAS UTILIZED FOR THE ENTIRE COUNTY FOR PURPOSES OF THE 2017-2019 CHINA. AS OF 2019, THE TOTAL POPULATION IN LAKE COUNTY IS AND 3.06S PERSONS. FROM 2010 THROUGH 2019, LAKE COUNTY, BAS HADA 9.0, 95 PERCENT DECREASE IN POPULATION, SLOWER THAN THE 0.4S PERCENT DECREASE IN THE STATE OF ILLINOISSOCIAL DETERMINANTS OF HEALTH (SDOH). SO CIAL DETERMINANTS OF HEALTH (ABE CONDITIONS IN THE PLACES WHERE PEOPLE LIVE, LEARN, WORK AN D PLAY. THESE CONDITIONS AFFECT A WIDE RANGE OF HEALTH AS SA CONDUENT HEALTH Y COMMUNITIES INSTITUTE (CONDUENT HCI) INDICATOR THAT IS A MEASURE OF SOCIOECOMIC NEED, CORRELATED WITH POOR HEALTH OUTCOMES. THE INDEX IS CALCULATED FROM SIX INDICATORS, ONE EACH FROM THE CLUWING TOPICS: SOVERTY, INCOME, LIVENDYMENT, OCCUPANT, DECREASED IN THE STITUTE CLUWING TOPICS: SOVERTY, INCOME, LIVENDYMENT, OCCUPANT, COLOR THE 21P CODES WITH THE HIGHEST SOCIO NEEDS INDICES WITH THE ARRAS OF HIGHEST NEED WITHIN A DEFINED GEOG RAPHIC AREA. THE SELECTED 21P CODES ARE RANKED FROM 1 (LOW MEED) TO 5 (HIGH NEED) BASED ON THEIR INDEX IS CALCULATED FROM SIX INDICATORS, ONE EACH FROM THE COMMUNITIES WITHIN A PER PLAY AND A SERVICE AS AND A SERVICE AND A SERVIC

Form and Line Reference	Explanation
PART VI, LINE 4:	OUNTY (CONDUENT HEALTHY COMMUNITIES INSTITUTE, CLARITAS, 2019). THE TOP THREE INDUSTRIES F OR EMPLOYMENT IN LAKE COUNTY ARE TOTAL MANUFACTURING (16 PERCENT), POYERTY. ACCORDING TO THE 2013-2 01.7 AMERICAN COMMUNITY SURVEY, 8.5 PERCENT OF PEOPLE IN LAKE COUNTY ARE LIVING BELOW THE F EDERAL POVERTY LEVEL; THE PRIOR RATE WAS 8.9 PERCENT. WHEN COMPARED TO THE ILLINOIS RATE (13.5 PERCENT) AND THE U.S. RATE (14.6 PERCENT), LAKE COUNTY IS IN THE BEST 0-50TH PERCENTI LE. THE 2018 FEDERAL POVERTY LEVEL (FPL) GUIDELINE IS \$2.5 (400 FOR A FAMILY OF FOUR. THE FE MALE POVERTY RATE (9.2 PERCENT) IS HIGHER THAN THE MALE POVERTY RATE (7.8 PERCENT). IN LAK E COUNTY, 23.6 PERCENT OF THE BLACK OR AFRICAN AMERICAN POPULATION IS LIVING BELOW POVERTY, THE HIGHEST IN THE COUNTY, FOLLOWED BY 15.2 PERCENT OF HISPANIC OR LATINO POPULATION. THE HIGHEST PERCENTAGE RATES FOOR PEOPLE LIVING IN POVERTY ARE IN NORTH CHICAGO (27 PERCENT), WAUKEGAN (60085) AT 20.4 PERCENT AND ZION AT 17.9 PERCENT (CONDUENT HEALTHY COMMUNITIES I NSTITUTE, AMERICAN COMMUNITY SURVEY, 2013-2017). ADDITIONALLY, THE PERCENTAGE OF INDIVIOUA LS AGES 20 TO 64 YEARS WITH ANY DISABILITY LIVING IN POVERTY AIX LAKE COUNTY (CONDUENT HEALTHY COMMUN ITIES INSTITUTE, AMERICAN COMMUNITY SURVEY, 2017). UNINSURED AND MEDICAID. IN LAKE COUNTY, IT IS ESTIMATED THAT 91.7 PERCENT OF ADULTS, AGES 19 TO 64, HAVE HEALTH INSURANCE COVERAGE (8.3 PERCENT UNINSURED). IN COMPARISON TO OTHER RACES AND ETHNICITIES, HISPANIC/LATINO A DULTS (76.6 PERCENT) AND ADULTS CLASSIFIED AS "OTHER" RACE (69.2 PERCENT) HAVE RATES OF HE ALTH INSURANCE THAT ARE LOWER THAN THE COUNTY RATE AND ARE LOWER THAN THE COUNTY SETTINGS, AS OF JUNE 30, 2018, THER EWER 123,469 TOTAL MEDICAID ENROLLESS IN LAKE COUNTY. IN 2019, IN BOTH INPATIENT AND OUT PATIENTS AND 9,365 SELF-PAY AND CHARITY PATIENTS. EDUCATION. FORTY-FOUR PERCENT OF PEOPLE AGES 25 A ND OLDER IN LAKE COUNTY HAVE A BACHELOR'S DEGREE OR HIGHER. ON THE OTHER END OF THE SPECTRUM, NINE PERCENT OF THE COUNTY'S POPULATION HAS LESS THAN A HIGH SCHOOL DIPLOMA. THE

Form and Line Reference	Explanation
PART VI, LINE 5:	THE GOVERNING COUNCIL AT ADVOCATE CONDELL IS COMPRISED OF LOCAL COMMUNITY LEADERS AND PHYS ICIANS. GOVERNING COUNCIL MEMBERS SUPPORT HOSPITAL LEADERSHIP IN THEIR PURSUIT OF THE HOSP ITAL'S GOALS, REPRESENT THE COMMUNITY'S INTEREST TO THE HOSP ITAL. AND SERVE AS AMBASSADORS IN THE COMMUNITY. ENTER NUMBER PERCENT OF THE CURRENT GOVERNING COUNCIL MEMBERS REPRESENT THE COMMUNITY. ENTER NUMBER PERCENT OF THE CURRENT GOVERNING COUNCIL MEMBERS REPRESENT THE COMMUNITY. ENTER NUMBER PERCENT OF THE CURRENT GOVERNING COUNCIL SCOMPRISED OF LISTARY PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN 1TS COMMUNITY POR SOME OR ALL OF ITS DEP ARTMENTS AND SPECIALTIES. THE ADVOCATE CONDELL GOVERNING COUNCIL IS COMPRISED OF 15 MEMBERS OR AND SPECIALTIES. THE ADVOCATE CONDELL GOVERNING COUNCIL IS COMPRISED OF 15 MEMBERS AND SPECIALTIES. THE ADVOCATE CONDELL GOVERNING COUNCIL SERVES AS CO-CHAIR OF THE CHC TO SUSPECIALTY HEALTH CARE. ONCE MEMBER OF THE GOVERNING COUNCIL SERVES AS CO-CHAIR OF THE CHC TO SUSPECIALTY HEALTH CARE. ONCE MEMBER OF THE GOVERNING COUNCIL SERVES AS CO-CHAIR OF THE CHC TO SUSPECIAL CENTER COORDINATION OF INFORMATION, GOVERNING COUNCIL SERVES AS CO-CHAIR OF THE CHC TO SUSPECIAL CENTER LEADERSHIP IN THEIR PURSUIT OF THE ESTABLISHED GOALS, REPRESENT THE COMMUNITY SERVENTY ON PERCENT OF MINUNITY. IN THEIR PURSUIT OF THE ESTABLISHED GOALS, REPRESENT THE COMMUNITY SERVENTY ON PERCENT OF MINUNITY. IN THE TO SUSPECIAL CONTROL SERVES AS AMBASSADORS IN THE COMMUNITY SERVENTY ON PERCENT OF MINUNITY. IN THE COMMUNITY FOR SOME OR ALL OF ITS DEPARTMENTS AND SPECIAL TIES THE MEDICAL CENTER LASO DON ATES STAFF THE AND EXPERTING THE COMMUNITY FOR SOME OR ALL OF ITS DEPARTMENTS AND SPECIAL TIES THE MEDICAL CENTER ALSO DON ATES STAFF THE AND EXPERTED TO SEVERAL LOCAL COUNCILS, BOADDS, COALITIONS AND COMMITTEES. THE ADVOCATE CONDELL DIRECTOR OF COMMUNITY HEALTH ORDS. COLUMN TO SERVE AS AND ASSESSED ON THE SERVES ON THE BOADD OF THE LAKE COUNTY OF COUNTY OF COMMUNITY FOUNDATION. THE DEPARTMENT AND SPECIAL TIES THE MEDICAL CONTROL OF COUNT

Form and Line Reference	Explanation
PART VI, LINE 5:	ING LESSONS LEARNED AND BEST PRACTICES WITH OTHER HOSPITALS AND HEALTH SYSTEMS, BOTH LOCAL LY AND NATIONALLY, AND WE DO SO IN A VARIETY OF WAYS. ADVOCATE HEALTH CARE WAS ONE OF 12 F OUNDING AND SPONSORING HEALTH SYSTEMS OF THE NATIONAL HEALTHIER HOSPITALS INITIATIVE, WHICH HAS NOW BECOME A PERMANENT PROGRAM OF PRACTICE GREENHEALTH. THE HEALTHIER HOSPITALS PROG RAM ENCAGES OVER 1, 300 HOSPITALS IN SIX KEY CATEGORIES OF HEALTH CARE SUSTAINABILITY: ENGA GED LEADERSHIP, HEALTHIER FOODS, LESS WASTE, LEANER ENERGY, SAFER CHEMICALS, AND SMARTER P URCHASING. ENROLLED HOSPITALS HAVE ACCOMPLISHED REDUCTIONS IN MEAT PURCHASING, INCREASED P URCHASING OF LOCAL AND SUSTAINABLE FOOD, REDUCED EXPOSURE TO TOXIC CHEMICALS THROUGH GREEN CLEANING PROGRAMS AND CONVERSION OF MEDICAL PRODUCTS FREE FROM PVC AND DEHP AND DECREASED ENREGY AND WASTE. ADVOCATE IS PROUD TO JOURNEY WITH THIS GROWING MASS OF HOSPITALS THROUGH ITS OWN INVOLVEMENT AND LEADERSHIP IN THE HEALTHIER HOSPITALS CHALLENGES. ADVOCATE CONTI NUE ITS LEADERSHIP, ADVOCACY AND MENTORING ROLE NATIONALLY THROUGH PARTICIPATION IN SEVER AL HEALTHCARE SUSTAINABILITY LEADERSHIP GROUPS AND ADVISORY BOARDS, ADDRESSING ANTIBIOTIC OVERUSE IN AGRICULTURE, SAFER CHEMICALS IN FUNITHING AND MEDICAL PRODUCTS, CLIMATE CHANGE, PLASTICS RECYCLING, AND ENVIRONMENTALLY PREFERABLE PURCHASING: PRACTICE GREENHEALTH MARKET TRANSFORMATIO N GROUP SAFER CHEMICALS-HEALTH CARE CLIMATE COUNCIL - HEALTHCARE PLASTICS RECYCLING COALI TION HEALTH CARE SOUTH SAFE AND WEST AND W

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 6:	ADVOCATE HEALTH CARE (ILLINOIS) AND AURORA HEALTH CARE (WISCONSIN) MERGED IN 2018 TO BECOME A DAVOCATE AURORA HEALTH. SOON THEREAFTER WORK BEGAN TO ALIGN THE COMMUNITY STRATEGIES OF BOTH PREDECESSOR ORGANIZATIONS. IN OCTOBER 2019, THE ADVOCATE AURORA JOARD APPROVED A COMM UNITY STRATEGY THAT WOULD SUPPORT ORGANIZATIONAL VALUES AND CONTINUE TO SUPPORT SYSTEM-WID E PROGRAMS THAT ADDRESS THE HEALTH NEEDS OF PATIENTS, FAMILIES AND THE COMMUNITIES SERVED BY ADVOCATE AURORA AND ACTIVITIES PERTAINING TO ADVOCATE AURORA AND ACTIVITIES PERTAINING TO ADVOCATE (AH RILINOIS). AS BACKAGROUND, ADVOCATE AURORA AND ACTIVITIES PERTAINING TO ADVOCATE (AH RILINOIS). AS BACKAGROUND, ADVOCATE AURORA HEALTH'S ILLINOIS HOSPITALS (ADVOCATE) ARE NOT-FOR-PROFIT AND ARE RELATED TO BOTH THE EVANGELICAL LUTHERAN CHURCH IN AMERICA AND THE UNITED CHURCH OF CHRIST. ADVOCATE'S BOARD, LEADERSHIP AND TEAM MEMBERS (STAFF/EMPLOYEES) ARE COMMITTED TO POSITIVELY AFFECTING THE HEALTH STATUS AND QUALITY OF LIFE OF INDIVIDUALS AND POPULATION IS IN COMMUNITIES SERVED BY THE ORGANIZATION THROUGH PROGRAMS AND PRACTICES THAT SUPPORT T HE ADVOCATE AURORA VISION OF "WE HELP PEOPLE LIVE WELL." ADVOCATE AURORA'S SYSTEM LEADERSH IP HAS HISTORICALLY AND CURRENTLY DIRECTS AND SUPPORTS THE HOSPITALS IN THEIR EFPORTS TO A DDRESS IDENTIFIED COMMUNITY HEALTH NEEDS. ASSESSMENTS, EVIDENCE-BASED PROGRAM DEVELOPMENT AND COLD AURONACY TO ADDRESS IDENTIFIED COMMUNITY HEALTH SPECE ALLISTS, TO EXECUTE COMMUNITY NEEDS ASSESSMENTS, EVIDENCE-BASED PROGRAM DEVELOPMENT AND COLLED FOR ANY SYSTEM EXECUTIVE AND STAFFED WITH DEPARTMENT WAS DEVELOPED BY ADVOCATE, LED BY A SYSTEM EXECUTIVE AND STAFFED WITH DEPARTMENT WAS DEVELOPED BY ADVOCATE. SYSTEM LEADERS PROVIDED OVER SIGHT AND SUPPORT OF THE HEALTH SPECE ALLISTS, TO EXECUTE COMMUNITY NEEDS ASSESSMENTS, EVIDENCE-BASED PROGRAM DEVELOPMENT AND COLL ABBRATIVE PARTNERSHIPS WITHIN THE DEPARTMENT WAS DEVELOPED BY ADVOCATE. SYSTEM LEADERS PROVIDED OVER SIGHT AND SUPPORT OF THE HEALTH STRAIL SHE ADVOCATE SOND AND ASSESSMENTS, EVIDENCE-BASE
	DISCOUNT. ADDITIONALL Y, A CATASTROPHIC ASSISTANCE DISCOUNT WAS ADDED FOR UNINSURED AND INSURED PATIENTS WHOSE I NCOMES EXCEED THE TRADITIONAL FINANCIAL ASSISTANCE INCOME GUIDELINES AND HAVE OUTSTANDING PATIENT BALANCES OF \$25,000 OR MORE FOR A SINGLE DATE OF SERVICE OR SUM OF SEVERAL DATES OF SERVICE. THESE PATIENTS MAY QUALIFY TO RECEIVE A

Form and Line Reference	Explanation
PART VI, LINE 6:	FINANCIAL ASSISTANCE DISCOUNT THAT REDUCES THEIR OUTSTANDING BALANCE TO 25% OF THEIR NET INCOME. FOR UNINSURED PATIENTS, ADVOCATE WILL PRESUMPTIVELY PROVIDE FINANCIAL ASSISTANCE I F THE FINANCIAL STATUS HAS BEEN VERIFIED BY A THIRD PARTY. IN THESE CASES, THE PATIENT IS NOT REQUIRED TO SUBMIT A SEPARATE CHARITY APPLICATION. IF PRESUMPTIVE CRITERIA ARE NOT AVA ILABLE FOR UNINSURED PATIENTS, FINANCIAL ASSISTANCE ELIGIBILITY IS AVAILABLE USING AN INCO ME-BASED SCREENING. ADVOCATE EXTENDS ITS INCOME-BASED FINANCIAL ASSISTANCE POLICY TO ITS I INSURED PATIENTS AS WELL. BOTH UNINSURED AND INSURE REQUESTS ARE GIVEN CONSIDERATION BASED ON THE INDIVIDUAL'S EXTENUATING CIRCUMSTANCES. ADVOCATE CONTINUES TO REVIEW AND REFINE IT S POLICY IN AN ONGOING EFFORT TO ENSURE THAT FINANCIAL ASSISTANCE IS AVAILABLE TO THOSE WHO NEED HELP-FEDERALLY QUALIFIED HEALTH CENTERS (FOHCS). ALL ADVOCATE'S HOSPITALS HAVE RELA TIONSHIPS WITH FEDERALLY QUALIFIED HEALTH CENTERS (FOHCS). ALL ADVOCATE'S HOSPITALS HAVE RELA TIONSHIPS WITH FEDERALLY QUALIFIED HEALTH CENTERS (FOHCS). ALL ADVOCATE SHORMMUNITY CLINICS WITHIN THEIR SERVICE AREAS FOR PROVIDING CARE FOR MEDICAID AND UNINSURED PATIENTS. ADVOCATE SHERMAN WOR KS CLOSELY WITH THE GREATER ELGIN FAMILY CARE CENTER (FOHC). THE VISITING NURSES ASSOCIATIO NAND AUNT THE GREATER (ELGIN FAMILY CARE CENTER (FOHC). THE VISITING NURSES ASSOCIATIO NAND AUNT AND

90 Schedule H, Supplemental Information				
Form and Line Reference	Explanation			
PART VI, LINE 7, REPORTS FILED WITH STATES	IL			

Additional Data

Software ID:

Software Version:

EIN: 26-2525968

Name: ADVOCATE CONDELL MEDICAL CENTER

Form 990 Schedule H, Part V Section A. Hosp	oital	Facil	lities							
Section A. Hospital Facilities	Licensed	General	Children's	Teaching hospital	Critical access hospit	Research facility	ER-24 hours	ER-other		
(list in order of size from largest to	=	medical	9	<u> </u>	8) (our.	~		
smallest—see instructions)	hospital	훓	hospital	ည်	eg g	<u>≅</u> .	ω			
How many hospital facilities did the organization operate during the tax year?	۱ĕ	<u> </u>	<u>a</u> .) Š	جُ ا	₹				
1	_	& surgical	מ	-	ospital					
Name, address, primary website address, and state license number		<u>8</u>							Other (Describe)	Facility reporting group
1 ADVOCATE CONDELL MEDICAL CENTER 801 S MILWAUKEE AVENUE LIBERTYVILLE, IL 60048 HTTP://WWW.ADVOCATEHEALTH.COM/COND 0005579	X ELL/	X					X			

Form and Line Reference	Explanation
ADVOCATE CONDELL MEDICAL CENTER	PART V, SECTION B, LINE 5: COMMUNITY HEALTH COUNCIL. ADVOCATE CONDELL MEDICAL CENTER (ADVO CATE CONDELL) CONVENED A COMMUNITY HEALTH COUNCIL (CHC) IN JANUARY 2019. THE CHC'S RESPONS IBILITIES ARE TO OVERSEE COMMUNITY HEALTH STRATEGY FOR THE HOSPITAL, REVIEW DATA AND PRIOR ITIZE HEALTH NEEDS IDENTIFIED FOR THE 2017-2019 CHNA, AND TO OVERSEE THE DEVELOPMENT AND I MPLEMENTATION OF THE HOSPITAL'S COMMUNITY HEALTH STRATEGIES. CO-CHAIRED BY TWO COMMUNITY REPRESENTATIVES, ONE OF WHICH SERVES AS A MEMBER OF ADVOCATE CONDELL'S GOVERNING COUNCIL, T HE CHC IS MANAGED BY THE REGIONAL DIRECTOR OF COMMUNITY HEALTH. THE CHC FUNCTIONS AS A SUB SET OF THE HOSPITAL'S GOVERNING COUNCIL AND ALL ACTIVITIES AND DECISIONS MADE BY THE CHC REGARDING THE CHAA ARE SUBMITTED FOR APPROVAL BY THE FULL GOVERNING COUNCIL. THE CHC IS COM PRISED OF FOURTEEN COMMUNITY MEMBERS, REPRESENTING 74 PERCENT OF THE TOTAL MEMBERSHIP. NON -ADVOCATE-AFFILIATED MEMBERS REPRESENT THE LAKE COUNTY HEALTH DEPARTMENT, A FEDERALL QUAL IFIED HEALTH CENTER, A FAITH-BASED ORGANIZATION, AREA SCHOOL DISTRICTS, THE AMERICAN CANCE R SOCIETY, SOCIAL SERVICE AGENCIES, THE LAKE COUNTY DRUG AND ALCOHOL PREVENTION TASK FORCE AND LAW ENFORCEMENT. ADVOCATE CONDELL STAFF SERVING ON THE CHC REPRESENT THE EXECUTIVE TE AM, DIABETES, CARDIAC CENTER AND BUSINESS DEVELOPMENT AND STRATEGY. THE AFFILLATIONS AND TITLES OF THE HOSPITAL'S COMMUNITY HEALTH COUNCIL MEMBERS ARE PROVIDED BELOW. CHC MEMBERS W ITH AN ASTERISK (*) SERVE MEDICALLY UNDERSERVED, LOW-INCOME AND/OR MINORITY POPULATIONS. ME MBERS FROM THE COMMUNITY HEALTH COUNCIL GOVERNING COUNCIL MEMBER (CO-CHAIR)- AMERICAN CANCER SOCIETY, SENIOR MARKET M ANAGER, COMMUNITY BEAGEMENT. RUINDELEIN IVANHOE CONGREGATIONAL CHURCH, LEAD PASTOR, (CO-CH AIR)- LIBERTYVILLE SCHOOL DISTRICT, RETIRED SCHOOL PRINCIPAL, AND ADVO CATE CONDELL GOVERNING COUNCIL MEMBER (CO-CHAIR)- AMERICAN CANCER SOCIETY, SENIOR MARKET M ANAGER, COMMUNITY ENGAGEMENT- MUNDELEIN IVANHOE CONGREGATIONAL CHURCH, LEAD PASTOR, (CO-CH AIR)- LIBERTYVILLE SCHOOL DISTRICT, RETIR

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference. Explanation ADVOCATE CONDELL MEDICAL CENTER ENTERS (LAKE COUNTY HEALTH DEPARTMENT AND ERIE HEALTHREACH WAUKEGAN), THE LAKE COUNTY OPIO ID TASK FORCE AND THE HEALTHCARE FOUNDATION OF NORTHERN LAKE COUNTY. EACH OF THE ORGANIZAT IONS HAVE A FOCUS ON MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS.GOVERNING COUNCIL. AS INDICATED EARLIER, ALL ACTIVITIES AND DECISIONS MADE BY THE CHC REGARDING THE CHNA ARE SUBMITTED FOR APPROVAL BY ADVOCATE CONDELL'S FULL GOVERNING COUNCIL AND ONE MEMBE R OF THE GOVERNING COUNCIL SERVES AS CO-CHAIR OF THE CHC TO ENSURE COORDINATION OF INFORMATION. THE GOVERNING COUNCIL IS COMPRISED OF 15 MEMBERS, REPRESENTING A BROAD ARRAY OF COMM UNITY SECTORS, MEMBERS COME FROM THE FIELDS OF EDUCATION, MANUFACTURING, PHILANTHROPY, FAI TH COMMUNITIES, MARKETING, FINANCIAL INDUSTRY, PRIMARY CARE AND SUBSPECIALTY HEALTH CARE. THE GOVERNING COUNCIL REVIEWED AND APPROVED THE CHC'S RECOMMENDED HEALTH NEED PRIORITIES O N JUNE 26, 2019, AND LATER APPROVED THE 2019 CHNA REPORT ON OCTOBER 23, 2019. THE ADVOCATE HEALTH CARE NETWORK BOARD OF DIRECTORS APPROVED ADVOCATE CONDELL'S 2019 CHNA REPORT AT THE SYSTEM LEVEL ON DECEMBER 16, 2019.ADVOCATE CONDELL'S 2017-2019 CHNA REPORT WAS POSTED ON THE ADVOCATE HEALTH CARE WEBPAGE IN DECEMBER 2019, AND INCLUDED A LINK TO A FORM AND AN E MAIL FOR THE COMMUNITY TO USE FOR INQUIRIES AND IN PROVIDING FEEDBACK. AS OF DECEMBER 31, 2019, NO QUESTIONS OR FEEDBACK WERE RECEIVED FROM THE COMMUNITY REGARDING THE 2017-2019 CH NA REPORT, OR THE PREVIOUS 2014-2016 CHNA REPORT AND/OR ITS ACCOMPANYING 2017-2019 IMPLEME NTATION PLAN.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
ADVOCATE CONDELL MEDICAL CENTER	PART V, SECTION B, LINE 6A: - ADVOCATE GOOD SHEPHERD HOSPITAL (THROUGH THE LAKE COUNTY HEALTH DEPARTMENT)UNRELATED?THE CHNA WAS NOT CONDUCTED WITH OTHER HOSPITAL FACILITIES, HOWEVER, ALL HOSPITALS IN LAKE COUNTY PARTICIPATED IN THE LAKE COUNTY HEALTH DEPARTMENT MAPP PROCESS FOR THE DEVELOPMENT OF THE HEALTH DEPARTMENT'S STRATEGIC PLAN. THE UNRELATED HOSPITALS THAT PARTICIPATED WERE: - VISTA HOSPITAL, WAUKEGAN, ILLINOIS- NORTHWESTERN LAKE FOREST HOSPITAL, LAKE FOREST, ILLINOIS- NORTHSHORE

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designate	reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation				
ADVOCATE CONDELL MEDICAL CENTER	PART V, SECTION B, LINE 6B: AS INDICATED IN 6A, THE CHNA WAS NOT CONDUCTED WITH OTHER ORGANIZATIONS, HOWEVER, ADVOCATE CONDELL DID PARTICIPATE IN THE LAKE COUNTY HEALTH DEPARTMENT'S MAPP PROCESS FOR THE DEVELOPMENT OF THE HEALTH DEPARTMENT'S STRATEGIC				

THE LIVE WELL LAKE COUNTY STEERING COMMITTEE.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation PART V, SECTION B, LINE 7D: ADVOCATE CONDELL SENIOR LEADERSHIP SENT AN ANNOUNCEMENT ADVOCATE CONDELL MEDICAL CENTER AND BRIEF DESCRIPTION OF THE CHNA RESULTS TO ALL EMPLOYEES, WHICH INCLUDED A LINK TO THE FULL REPORT. PRESENTATIONS TO ADVOCATE CONDELL LEADERS AND EXTERNAL COMMUNITY

ORGANIZATIONS IS BEING SCHEDULED FOR 2020.

Form and Line Reference	Explanation
ADVOCATE CONDELL MEDICAL CENTER	PART V, SECTION B, LINE 11: 2014-2016 CHNA(NOTE: THE FOLLOWING NARRATIVE REVIEWS THE PREVI OUS 2014-2016 CHNA'S SELECTED PRIORITIES AND THE 2017-2019 IMPLEMENTED STRATEGIES AND OUTC OMES GIVEN 2019 WAS THE THIRD AND FINAL YEAR OF THE 2017-2019 IMPLEMENTATION PLAN.) AFTER CONSIDERING PRIMARY AND SECONDARY DATA AND FINDINGS FROM OTHER LOCAL HEALTH NEEDS ASSESSME NT PROCESSES FOR THE 2014-2016 CHNA REPORT, THE ADVOCATE CONDELL COMMUNITY HEALTH COUNCIL (CHC) RECOMMENDED, AND THE GOVERNING COUNCIL APPROVED, THE FOLLOWING TWO HEALTH AREAS FOR PRIORITY ACTION: 1) MENTAL HEALTH; AND 2) OBESITY. HEALTH NEEDS SELECTED MENTAL HEALTH. MEN TAL HEALTH WS SELECTED AS ONE OF THE TOP HEALTH PRIORITIES BY THE COMMUNITY HEALTH COUNCIL (CHC). MENTAL HEALTH WAS RANKED THE HIGHEST OF THE FORCES IDENTIFIED IN THE LAKE COUNTY FORCES OF CHANGE ASSESSMENT (FOCA), CONDUCTED AS PART OF THE MAPP PROCESS. THE 2014 NORTHER IN LAKE COUNTY SENDING HEALTH NEEDS ASSESSMENT IDENTIFIED THAT THERE IS LIMITED CAPACIT Y FOR BEHAVIORAL HEALTH NEEDS ASSESSMENT IDENTIFIED THAT THERE IS LIMITED CAPACIT Y FOR BEHAVIORAL HEALTH SERVICES IN LAKE COUNTY. THE TOP LAKE COUNTY ZIP CODES WITH THE HI GHEST EMERGENCY ROOM RATES DUE TO PEDIATRIC MENTAL HEALTH ARE FOX LAKE AND WAUKEGAN. FINAL LY, MENTAL HEALTH IS A CURRENT PRIORITY OF THE LAKE COUNTY HEALTH DEPARTMENT AND ONE OF THE HEALTH PRIORITIES FOR THE COUNTY'S COMMUNITY HEALTH DEPARTMENT AND ONE OF THE HEALTH PRIORITIES FOR THE COUNTY'S COMMUNITY HEALTH HEALTH HEALTH HIRST AID TRAINING (MHFA) A ND ONE YOUTH MENTAL HEALTH HIRST AID TRAINING WAS PROVIDED TO GRA YSLAKE MIDDLE SCHOOL STAF WITH 2 PARTICIPANTS. AS MEASURED THROUGH THE PRE- AND POST-TEST ST, 42 PERCENT OF PARTICIPANTS DEMONSTRATED AN INCREASE IN THEIR ABILITY TO RECOGNIZE AND CORRECT MISCONCEPTIONS ABOUT MENTAL HEALTH ILLNESS IN YOUTH. FIFTY-ONE PERCENT SHOWED AN INCREASE IN THEIR ABILITY TO RECOGNIZE SOMEONE AT RISK FOR SUICIDE; 33 PERCENT SHOWED AN INCREASE IN THEIR ABILITY TO RECOGNIZE SOMEONE AT RISK FOR SUICIDE; 33 PERCENT HOW DEPARTMENT HEALTH

Form and Line Reference	Explanation
ADVOCATE CONDELL MEDICAL CENTER	ELL ARE REPORTED TO THE MHFA TASK FORCE, SO THAT THE TOTAL IMPACT OF MHFA CAN BE TRACKED A ND REPORTED COLLECTIVELY, OBESITY, OBESITY WAS SELECTED AS THE OTHER TOP PRIORITY HEALTH I SSUE. AS OF 2014, PREVALENCE RATES FOR OBESITY IN ILLINOIS REMAIN BETWEEN TWENTY-FIVE PERC ENT AND THIRTY PERCENT. THE RATES ARE EVEN HIGHER FOR ILLINOIS HSPANIC ADULTS AND NON-HIS PANIC AFRICAN AMERICAN ADULTS. MORE THAN ELEVEN PERCENT OF ILLINOIS ADOLESCENTS ARE OBESE AND FOURTEEN PERCENT ARE OVERWEIGHT. SIXTEEN PERCENT OF ILLINOIS WIC PRESCHOOLERS, AGE TWO TO FOUR, ARE OVERWEIGHT AND SIXTEEN PERCENT ARE OBESE. IN LAKE COUNTY, TWENTY-NINE PERCENT OF ADULTS ARE OBESE AND THIRTY-SIX PERCENT ARE OVERWEIGHT. EIGHTEEN PERCENT OF LAKE COUN TY PRESCHOOL CHILDREN ARE OBESE. THE LAKE COUNTY HEALTH IMPROVEMENT HAS IDENTIFIED OBESITY AS ONE OF THE PRIORITIES IN THE COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP). ACCOMPLISHMENTS IN 2019 FOR OBESITY INCLUDE ASSISTING TWO CHILDCARE PROVIDERS IN LAKE COUNTY TO COMPLETE THE GO NAP SACC ASSESMENT AND PROVIDING TRAININGS FOR CHILDCARE PROVIDERS IN LAKE COUNTY ON IMPLEMENTING STRATEGIES TO REDUCE CHILD RISK FOR OBESITY. A TOTAL OF 14 CHILDCARE PROVID RS WERE TRAINED IN SPANISH AND SIX WERE TRAINED IN ENGLISH. SECONDLY, ADVOCATE CONDELL CO NITINUED ITS PARTNERSHIP WITH THE LAKE COUNTY WALKING INITIATIVE. AS A RESULT, 19 GO LAKE COUNTY WALKS WERE ORGANIZED, 13 WALKS OCCURRED IN MUNDELEIN AND SIX IN THE ROU ND LAKE AREA. A TOTAL OF 150 PARTICIPANTS WERE REPORTED FOR GO MUNDELEIN, 98 PERCENT OF SURVY PARTICIPANTS WERE REPORTED FOR GO MUNDELEIN, 98 PERCENT OF SURVY PARTICIPANTS SAID GO MUNDELEIN WALKING EVENTS INCREASED THEIR OPPORTUNITIES FOR PHYSI CAL ACTIVITY. IN ROUND LAKE, 46 PARTICIPANTS WERE REPORTED FOR GO MUNDELEIN, 98 PERCENT OF SURVY PARTICIPANTS SAID GO MUNDELEIN WALKING EVENTS INCREASED THEIR OPPORTUNITIES FOR PHYSI CAL ACTIVITY. IN ROUND LAKE, 46 PARTICIPANTS WERE REPORTED, 69 PERCENT OF SURVY PARTICIPANTS SAID THE WALKING EVENTS INCREASED THEIR OPPORTUNITIES FOR PHYSICAL ACTIVITY. LASTLY, A DOVC

Form and Line Reference	Explanation				
ADVOCATE CONDELL MEDICAL CENTER	IABETES AS A HEALTH PRIORITY. PREVENTION EDUCATION AND DIABETES SCREENING ACTIVITIES WERE COMPLETED IN ANTIOCH. THOUGH A SIGNIFICANT NEED, THE CHC MADE THE DECISION TO FOCUS ON OBE SITY AS A PRIORITY GIVEN ITS IMPACT ON THE RISK FOR PREDIABETES AND DIABETES. THE ADVOCATE CONDELL COMMUNITY HEALTH COORDINATOR CONTINUES TO SERVE AS CO-CHAIR OF THE LAKE COUNTY DI ABETES ACTION TEAM, ENSURING COLLECTIVE WORK IN THE COMMUNITY ON THIS HEALTH CONCERN. CARD IOVASCULAR DISEASE. CARDIOVASCULAR DISEASE WAS CONSIDERED, BUT NOT SELECTED AS A HEALTH PRIORITY IN THE 2014-2016 CHNA. ALTHOUGH HEART DISEASE WAS THE SECOND HIGHEST CAUSE OF DEATH IN LAKE COUNTY FROM 2010-2014, THE PREVALANCE RATE OF HEART DISEASE, WITHIN LAKE COUNTY WAS LOWER THAN THE RESEASE THE PREVALANCE RATE OF HEART DISEASE, WITHIN LAKE COUNTY WAS LOWER THAN THE RESEASE OR CORONARY HEART DISEASE HAS DECLINED SINCE THE 2010-2012 PERIOD. IN ADDITION, THE MEDICAL CENTER'S HEART INSTITUTE INITIATES A VARIETY OF ANNUAL HEART DISEASE PREVENTION AND TREATMENT PROGRAMS TO DECREASE CARDIOVASCULAR DISEASE. THE CHC DETERMINED IT WAS MORE BENEFICIAL TO PRIORITIZE OBESITY BECAUSE OF ITS UNDERLYING RELATIONSHIP TO HEART DISEASE. SUBSTANCE ABUSE. SUBSTANCE ABUSE WAS IDENTIFIED AS A HEALTH NEED WITHIN LAKE CO UNTY, BUT NOT SELECTED AS A PRIORITY BY ADVOCATE CONDELLY CHC. HEALTH BEHAVIORS IDENTIFIE D INCLUDED EXCESSIVE ALCOHOL USE IN ADULTS AND THE HIGH PERCENTAGE OF TEENS UNDERLYING MENTAL HEALTH ISSUES AFFECTING OF TEENS UNDERLYING MENTAL HEALTH SERVICES ADMINISTRATION (SAMHSA), TWENTY-SEVEN PERCENT OF PEOPLE WITH MENTAL HEALTH ISSUES AFFECTING THE UNDERLYING MENTAL HEALTH SERVICES ADMINISTRATION OF THE WARM HANDOFF PROGRAM IN THE GREENEY OF ONDATION PATIENT ENGAGEMENT SPECIALIST MEETS WITH PATIENTS IN THE ADVOCAT E CONDELL CONTINUED ITS COLLABORATION WITH GATEWAY FOUNDATION FOR THE IMPLEMENTATION OF THE WARM HANDOFF PROGRAM IN THE EMERGENCY DEPARTMENT (ED). A GATEWAY FOUNDATION PATIENT ENGAGEMENT SPECIALIST MEETS WITH PATIENTS IN THE ADVOCAT E CONDELL ED WHO HAVE SUBSTANCE				

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

Form and Line Reference	Explanation
ADVOCATE CONDELL MEDICAL CENTER	PART V, SECTION B, LINE 16J: ADVOCATE CONDELL COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE IN THE APPLICABLE LANGUAGES OF THE HOSPITAL COMMUNITY. MEANS OF COMMUNICATION INCLUDE: 1. THE HEALTH CARE CONSENT THAT IS SIGNED UPON REGISTRATION FOR HOSPITAL SERVICES INCLUDES A STATEMENT THAT FINANCIAL COUNSELING, INCLUDING FINANCIAL ASSISTANCE CONSIDERATION, IS AVAILABLE UPON REQUEST. 2. SIGNAGE IS CLEARLY AND CONSPICUOUSLY POSTED IN LOCATIONS THAT ARE VISIBLE TO THE PUBLIC, INCLUDING, BUT NOT LIMITED TO HOSPITAL RESGISTRATION AREAS (I.E., PATIENT ACCESS, EMERGENCY DEPARTMENT). 3. BROCHURES ARE PLACED IN HOSPITAL RESGISTRATION AREAS (I.E., PATIENT ACCESS, EMERGENCY DEPARTMENT) AND INCLUDE GUIDANCE ON HOW A PATIENTS MAY APPLY FOR MEDICARE, MEDICAID, ALL KIDS, FAMILY CARE ETC., AND THE HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM. A HOSPITAL CONTACT AND TELEPHONE NUMBER FOR FINANCIAL ASSISTANCE IS INCLUDED. 4. A HANDOUT SUMMARIZING ADVOCATE'S FINANCIAL ASSISTANCE POLICY AND FINANCIAL ASSISTANCE APPLICATION ARE GIVEN TO ALL UNINSURED PATIENTS WHO RECEIVE MEDICALLY NECESSARY HOSPITAL SERVICES AT THE EARLIEST PRACTICAL TIME OF SERVICE. 5. ADVOCATE'S WEBSITE PROMINENTLY NOTES THAT FINANCIAL ASSISTANCE IS AVAILABLE, WITH AN EXPLANATION OF THE APPLICATION PROCESS, A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY, AND THE FINANCIAL ASSISTANCE APPLICATION.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation

ADVOCATE CONDELL MEDICAL CENTER
LISTED IN LINES 19A-D UNTIL REASONABLE EFFORTS HAVE BEEN MADE TO DETERMINE A PATIENT'S FAP ELIGIBILITY.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

Form and Line Reference	Explanation
ADVOCATE CONDELL MEDICAL CENTER	PART V, SECTION B, LINE 20E: ADVOCATE MAKES REASONABLE EFFORTS TO DETERMINE A PATIENT'S ELIGIBILITY UNDER ITS FAP, INCLUDING SENDING A SERIES OF LETTERS AND ATTEMPTING TO WORK WITH THE PATIENT THROUGH THE FINANCIAL COUNSELING PROCESS AND/OR PHONE CALLS. ALL CORRESPONDENCE ASKS THE PATIENT TO NOTIFY THE HOSPITAL IF HE/SHE IS EXPERIENCING "DIFFICULTY IN PAYING YOUR BILL". ADVOCATE ALSO USES EARLY OUT AND PRECOLLECTION VENDOR. TO ASSIST IN OBTAINING PAYMENTS OR COLLECTING FINANCIAL ASSISTANCE ELIGIBILITY INFORMATION. THESE VENDORS HAVE THE FOLLOWING LANGUAGE IN THEIR CONTRACT: "VENDOR WILL COMMUNICATE THE ADVOCATE HEALTH CARE POLICY AND GUIDELINE TO ANY PATIENT EXPRESSING A DIFFICULTY IN PAYING THEIR BILL AND, "VENDOR WILL MAIL THE ADVOCATE HEALTH CARE FINANCIAL ASSISTANCE APPLICATION TO ANY PATIENTS EXPRESSING A DIFFICULTY IN PAYING THEIR BILL". ADVOCATE'S BAD DEBT AGENCY CONTRACTS HAVE THE FOLLOWING LANGUAGE: "AGENC' SHALL EVALUATE EACH PATIENT WHOSE ACCOUNT IS REFERRED TO AGENCY, WHERE THE PATIENT EXPRESSES DIFFICULTY OR INABILITY TO PAY THEIR BILL, FOR ELIGIBILITY UNDER ADVOCATE'S FINANCIAL ASSISTANCE POLICY." VENDOR AND AGENCY CONTRACTS ARE STANDARD ACROSS ADVOCATE'S SYSTEM.

	1 990 Schedule H, Part V Section D. Other Facilities T spital Facility	hat Are Not Licensed, Registered, or Similarly Recognized as
Sec Fac		nsed, Registered, or Similarly Recognized as a Hospital
(list	in order of size, from largest to smallest)	
How	many non-hospital health care facilities did the organizati	on operate during the tax year?
Nan	ne and address	Type of Facility (describe)
1	1 - CONDELL MEDICAL CENTER - OFFICE BLDG 1170 E BELVIDERE RD VARIOUS SUITES GRAYSLAKE, IL 60030	PATIENT CARE - OUT PATIENT
1	2 - CONDELL IMMEDIATE CARE BLDG 150 HALF DAY ROAD STE 207 BUFFALO GROVE, IL 60089	PATIENT CARE - OUT PATIENT
2	3 - CONDELL MEDICAL CENTER - AMBI CENTER 890 GARFIELD LIBERTYVILLE, IL 60048	PATIENT CARE - OUT PATIENT
3	4 - CONDELL MEDICAL CENTER - CENTRE CLUB 1405 HUNT CLUB ROAD GURNEE, IL 60031	FITNESS CENTER
4	5 - CONDELL MEDICAL CENTER - CENTRE CLUB 200 W GOLF ROAD LIBERTYVILLE, IL 60048	FITNESS CENTER
5	6 - CONDELL MEDICAL CENTER-GURNEE IMAGING 1435 N HUNT CLUB GURNEE, IL 60031	PATIENT CARE - OUT PATIENT
6	7 - CONDELL MEDICAL CENTER - GURNEE POB 1445 HUNT CLUB STE 100 103 203 GURNEE, IL 60031	PATIENT CARE - OUT PATIENT
7	8 - CONDELL MEDICAL CENTER - INTER GEN CENT 700 S GARFIELD LIBERTYVILLE, IL 60048	PATIENT CARE - OUT PATIENT
8	9 - CONDELL MEDICAL CENTER - MUNGO BLDG 804 E PARK AVENUE VARIOUS SUITES LIBERTYVILLE, IL 60048	PATIENT CARE - OUT PATIENT
9	10 - CONDELL MEDICAL CENTER - OFFICE BLDG 2 E ROLLINS ROAD STE 101 105 106 ROAD LAKE BEACH, IL 60073	PATIENT CARE - OUT PATIENT
10	11 - CONDELL MEDICAL CENTER - OFFICE BLDG 1425 HUNT CLUB STE 102103203 304 GURNEE, IL 60031	PATIENT CARE - OUT PATIENT
11	12 - CONDELL MEDICAL CENTER - OFFICE BLDG 755 MILWAUKEE AVENUE VARIOUS SUITES LIBERTYVILLE, IL 60048	PATIENT CARE - OUT PATIENT
12	13 - CONDELL MEDICAL CENTER - OFFICES 6 PHILLIPS ROAD STE 1109 VERNON HILLS, IL 60061	PATIENT CARE - OUT PATIENT
13	14 - CONDELL MEDICAL CENTER-RADIATION THERAPY 880 GARFIELD AVENUE LIBERTYVILLE, IL 60048	PATIENT CARE - OUT PATIENT

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Note: To capture the full	content of this d	ocument, please se	lect landscape mode	e (11" x 8.5") whe	n printing.			
Schedule I (Form 990)	C	2019 Open to Public						
Department of the Treasury Internal Revenue Service		► Go to <u>ww</u>	► Attach to Form w.irs.gov/Form990 for		on.			Inspection
Name of the organization ADVOCATE CONDELL MEDICAL							Employer identification 26-2525968	ation number
Part I General Inform	nation on Grants	and Assistance						
the selection criteria used Describe in Part IV the or	l to award the grants ganization's procedur	or assistance? es for monitoring the us	e of grant funds in the Un	ited States.	for the grants or assistance	•	2000 Part IV line	✓ Yes No
		can be duplicated if add		iits. Complete ii tile o	rgamzation answered Tes	OH FOH	1 990, Part 1V, IIIIe	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		Description of ash assistance	(h) Purpose of grant or assistance
(1) CRISTO REY ST MARTIN COLLEGE PREP 3106 BELVIDERE ROAD WAUKEGAN, IL 60085	56-2372659	N/A	36,301					COMMUNITY SUPPORT
(2) LIBERTYVILLE HIGH SCHOOL 708 W PARK AVE LIBERTYVILLE, IL 60048	36-2527753	N/A	6,000					SPONSOR EVENTS
2 Enter total number of sec 3 Enter total number of oth		-					. .	
For Panerwork Reduction Act Not	ice see the Instruction	ne for Form 990		Cat No. 5005				edule I (Form 990) 2019

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2019

Part III

(2) (3) (4)

(5)

(6) (7)

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Part IV Explanation FORM 990, SCHEDULE I GRANTS AND OTHER ASSISTANCE TO DOMESTIC ORGANIZATIONS AND DOMESTIC GOVERNMENTS FOR AMOUNTS REPORTED ON SCHEDULE

I, ADVOCATE CONDELL MEDICAL CENTER REPORTS ONLY NON PROFIT ORGANIZATIONS THAT ARE TAX-EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL

Return Reference FORM 990, SCHEDULE I, PART I, LINE 2: REVENUE CODE OR THAT ARE CONSISTENT WITH AND COMPLIMENTARY TO THE MISSION AND CHARITABLE, TAX-EXEMPT PURPOSES OF ADVOCATE CONDELL

Schedule I (Form 990) 2019

Page 2

efil	e GRAPHIC pr	rint - DO NOT PROCESS A	s Filed Data	a -	DLN: 93	49332	22009	360
Sch	nedule J	Con	npensati	ion Information	10	4B No.	1545-0	3047
(For	m 990)	For certain Officers		rustees, Key Employees, and Highe	est			
		► Complete if the organ		ited Employees ered "Yes" on Form 990, Part IV, li	ine 23.	2019		
D	to the Towns		▶ Attach	to Form 990. instructions and the latest informa) Dpen i		
-	tment of the Treasury al Revenue Service	F do to <u>www.ms.gov/</u>	101111330	matractions and the latest miorina	icioni.		ectio	
	me of the organiza OCATE CONDELL ME			E	mployer identifica	tion nu	ımber	
				2	6-2525968			
Pa	rt I Questi	ons Regarding Compensation	on				T	
1 a	Check the appro	oniate hoy(es) if the organization n	rovided any of	the following to or for a person listed o	on Form		Yes	No
La				y relevant information regarding these				i
	☐ First-class	s or charter travel	✓	Housing allowance or residence for pe	rsonal use			i
	☐ Travel for	companions		Payments for business use of persona	l residence			İ
	Tax idemi	nification and gross-up payments		Health or social club dues or initiation				İ
	☐ Discretion	nary spending account	Ш	Personal services (e.g., maid, chauffe	ur, chef)			
b	If any of the box	xes on Line 1a are checked, did the	e organization	follow a written policy regarding payme	ent or			
		•		ve? If "No," complete Part III to explain	١	1 b	Yes	
2				or allowing expenses incurred by all r, regarding the items checked on Line	1a?	2		No
	•	•						
3		if any, of the following the filing or EO/Executive Director. Check all th		d to establish the compensation of the not check any boxes for methods				İ
				CEO/Executive Director, but explain in	Part III.			
	✓ Compensa	ation committee		Written employment contract				
		ent compensation consultant	✓	Compensation survey or study				İ
	✓ Form 990	of other organizations	\checkmark	Approval by the board or compensation	on committee			
4	During the year related organiza		0, Part VII, Se	ction A, line 1a, with respect to the filir	ng organization or a			
а	Receive a sever	ance payment or change-of-contro	payment? .			4a	Yes	
b		r receive payment from, a supplem				4b	Yes	
c				nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and p	rovide the app	licable amounts for each item in Part I	II.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) o	rganizations	must complete lines 5-9.				
5		ed on Form 990, Part VII, Section A	_	-				
	compensation c	ontingent on the revenues of:						
а		n?				5a		No
b	-	anization?				5b		No
6	,	·	\	the organization pay or accrue any				
0		ontingent on the net earnings of:	A, lille Ta, ulu	the organization pay of accrue any				
а	The organization	n?				6a		No
b	-					6b		No
	•	6a or 6b, describe in Part III.						
7	For persons liste payments not d	ed on Form 990, Part VII, Section A escribed in lines 5 and 6? If "Yes,"	A, line 1a, did t describe in Pa	the organization provide any nonfixed rt III		7	Yes	
8				red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," desc	criba			
				section 53.4958-4(a)(3)? If "Yes," desc		8		No
9				presumption procedure described in Re				110
-				presumption procedure described in its		9		
For F	Panerwork Redu	iction Act Notice, see the Instru	ections for Fo	orm 990. Cat No. 500	D53T Schedule J	(Forn	1 990)	2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.								
(A) Name and Title	Jua		kdown of W-2 and/o compensation		(C) Retirement and other	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table				I	•			

SCHEDULE J, PART I, LINE 4B ADVOCATE PROVIDES A TARGET REPLACEMENT SENIOR EXECUTIVE RETIREMENT PLAN. THE CONTRIBUTIONS TO THIS PLAN ARE VESTED AND TAXABLE AFTER IFIVE YEARS OF SERVICE. THE FOLLOWING EMPLOYEES ARE VESTED IN THE PLAN AND THEREFORE THE CONTRIBUTIONS ARE REPORTED AS COMPENSATION ON

THE W-2: KATHIE S. BENDER SCHWICH \$35,933, KEVIN R. BRADY \$73,558, VINCENT J. BUFALINO \$76,789, KELLY JO GOLSON \$48,406, KAREN A. LAMBERT \$62.745. DOMINIC NAKIS \$107.256. SCOTT A. POWDER \$56.585. WILLIAM P. SANTULLI \$160.864. JAMES H. SKOGSBERGH \$338.248. AND MICHAEL A. PLOSZEK

\$6.386. THE FOLLOWING EMPLOYEES HAVE NOT YET VESTED AND THEREFORE THE CONTRIBUTIONS ARE REPORTED AS DEFERRED COMPENSATION: BARBARA P.

BYRNE \$47,794, AND GARY D. STUCK \$12,388.

SCHEDULE J, PART I, LINE 7 INCENTIVE PAYMENTS ARE BASED UPON A FORMULA. THE AMOUNTS ARE CALCULATED AFTER CERTAIN PERFORMANCE AND OPERATING GOALS ARE ACHIEVED.

ITHE COMPENSATION COMMITTEE CAN EXERCISE DISCRETION OVER WHETHER INCENTIVE COMPENSATION IS PAID OUT ANNUALLY.

Schedule 1 (Form 990) 2019

Software ID: Software Version:

EIN: 26-2525968

Name: ADVOCATE CONDELL MEDICAL CENTER

Form 990, Schedule	form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation				
		(i) Base Compensation	(ii)	(iii)	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on	
			Bonus & incentive compensation	Other reportable compensation	compensation			prior Form 990	
1JAMES SKOGSBERGH	(i)	0	Compensation	Compensation	0	0	0		
EXECUTIVE VICE									
PRESIDENT & COO, DIRE	(ii)	1,871,319	3,142,919	903,267	25,591	20,986	5,964,082	0	
1GARY STUCK DO CHIEF MEDICAL OFFICER	(i)	0	0	0	0	0	0	0	
	(ii)	507,693	136,954	51,828	26,929	18,602	742,006	0	
2BARBARA BYRNE MD	(i)	0	130,331	31,020	20,323	10,002	7 12,000	0	
CHIEF INFORMATION OFFICER									
	(ii)	568,075	823,416	34,865	70,585	15,667	1,512,608	0	
3 DOMINIC J NAKIS CFO, & TREASURER	(i)	0	0	0	0	0	0	0	
	(ii)	835,262	1,353,554	353,882	25,591	27,539	2,595,828	0	
4JAMES DOHENY	(i)	0	, ,	0	Ó	, 0	0	0	
ASSISTANT TREASURER	(;;)	400,433							
5 JAMES SLINKMAN	(ii)	400,433	128,131	46,953	25,591	28,986	630,094	0	
ASSISTANT SECRETARY	(i)	0	0	0	0	0	0	0	
	(ii)	310,935	95,713	27,707	25,591	35,025	494,971	0	
6 KELLY JO GOLSON CHIEF MARKETING OFFICER	(i)	0	0	0	0	0	0	0	
CHIEF MARKETING OFFICER	(ii)	470,708	669,503	175,822	25,591	2.012	1,344,536		
7 KEVIN BRADY	(i)	0	009,503	1/5,622	23,391	2,912	1,344,530	0	
CHIEF HUMAN RESOURCES OFFICER	(')								
	(ii)	580,174	843,930	220,909	25,591	38,613	1,709,217	0	
8 LESLIE LENZO ASSISTANT TREASURER	(i)	0	0	0	0	0	0	0	
	(ii)	579,092	206,746	89,962	22,791	22,410	921,001	0	
9MICHAEL GREBE CHIEF LEGAL OFFICER, ASSISTANT SECRE	(i)	0	0	0	0	0	0	0	
	(ii)	562,400							
10MICHAEL KERNS	· ·	302,400	403,812	392,281	201,665	0	1,560,158	70,195	
ASSISTANT SECRETARY	(i)		0	0 	0	0	0	0	
	(ii)	347,199	104,437	38,646	25,591	34,693	550,566	0	
11MIKE LAPPIN SECRETARY	(i)	0	0	0	0	0	0	0	
SECRETARY	(ii)	746,368	569,981	647,908	311,307	20,504	2,296,068	104,917	
12NAN NELSON	(i)	. 0	303,301	047,300	311,307	20,504	2,230,000	104,517	
ASSISTANT TREASURER	,								
	(ii)	481,008	227,115	364,225	166,423	987	1,239,758	63,304	
13SHELLY HART ASSISTANT SECRETARY	(i)	0	0	0	0	0	0	0	
	(ii)	498,921	177,092	26,824	112,282	20,504	835,623	0	
14	(i)	0	0	0	0	0	0	0	
REV KATHIE BENDER SCHWICH	(ii)	279,247	467.056	435 404	35 504	00.355	070 433		
CHIEF SPIRITUAL OFFICER 15SCOTT POWDER	(1)	2,3,217	467,856	125,184	25,591	80,255	978,133	0	
CHIEF STRATEGY OFFICER	(i)	0	0	0	0	0	0	0	
	(ii)	533,517	762,625	192,233	25,591	25,125	1,539,091	0	
16 STEVE HUSER ASSISTANT TREASURER	(i)	0	О	0	0	0	0	0	
AUDITANT TREADURER	(ii)	308,464	105,266	23,375	71,558	13,904	522,567		
17VINCENT BUFALINO MD	(i)	,	103,200	25,5/5	71,330	13,504	322,307	0	
CHIEF ADVOCATE MEDICAL GROUP OFFICER									
	(ii)	589,736	861,159	238,808	25,591	27,721	1,743,015	0	
18 WILLIAM P SANTULLI PRESIDENT OF THE	(i)	0	0	0	0	0	0	0	
CORPORATION	(ii)	1,144,124	1,762,601	482,371	25,591	24,303	3,438,990	0	
19MATTHEW PRIMACK	(i)	0	0	0	0	0	0	0	
HOSPITAL PRESIDENT	(ii)	382,427	404 750	44.007	35 504	34.400	F73 704		
	לייאן	302,427	101,756	41,827	25,591	21,180	572,781	0	

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation (iii) compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation 21MICHAEL PLOSZEK 332,049 (i) 79,489 48,211 25,591 9,537 494,877 PRESIDENT OF CONDELL MEDICAL CENTER 1DEBRA SUSIE-LATTNER (i) 396.786 74,792 26,036 25,591 12,638 535,843 VP, CHIEF MEDICAL OFFICER CONDELL 229,301 2KAREN HANSON 17,105 -2,585 22,008 25,754 291,583 VP, CHIEF NURSING OFFICER CONDELL 312,102 3LANIS KUYZIN 6,126 22,791 2,688 343,707 DIRECTOR MEDICAL CARE MANAGEMENT 4CHRISTIAN WALLIS (i) 199,214 28,729 865 17,774 2,264 248,846 VP CLIN SERV LINES & SUPP SRVS 5EARL J BARNES II FORMER OFFICER, KEY EMPLOYEE-SR VICE (ii) 181,123 264,496 30,660 476,279 **6LEE B SACKS MD** FORMER OFFICER 351,160 626,605 274,473 972 7SUSAN CAMPBELL FORMER OFFICER 135,087 272,621 7,069 414,777 8KAREN LAMBERT FORMER KEY EMPLOYEE-PRESIDENT-GOOD S (ii) 624,814 310,092 25,59 197,402 38,81 1,196,710 9DOMINICA TALLARICO FORMER KEY EMPLOYEE-PRESIDENT-CONDEL 683,406 264,421 25,591 138,383 25,327 1,137,128 10DAVID CARTWRIGHT FORMER HCE-VP, FINANCE & SUPPORT SE

3,934

144,261

25,591

12,099

21,871

4,749

381,946

224,387

286,215

29,445

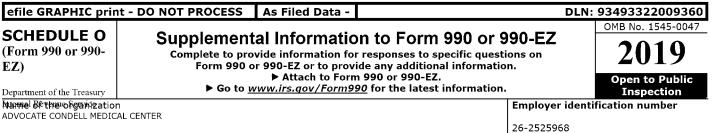
11MARY HILLARD

FORMER HCE-VP, PATIENT CARE/CLINICAL

(ii)

44,335

33,833



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Return Reference	Explanation
PART III, LINE 4C	COMMUNITY HEALTH WORKER. IN JANUARY 2019, ADVOCATE CONDELL LAUNCHED A NEW ACCESS TO CARE P ROGRAM TO LINK PATIENTS TO A PRIMARY CARE PROVIDER. A FULL-TIME COMMUNITY HEALTH WORKER (C HW) WAS HIRED WHO WORKS IN THE EMERGENCY DEPARTMENT TO MEET WITH PATIENTS COMING IN FOR LO W-ACUITY REASONS AND WORKS IN THE COMMUNITY TO LINK PATIENTS TO SOCIAL SUPPORT SERVICES. THE CHW EDUCATES PATIENTS AND THEIR FAMILIES ON OTHER OPTIONS FOR CARE, SUCH AS THE ADVOCATE IMMEDIATE CARE CENTERS, WALGREENS CLINICS AND OTHER OPTIONS FOR CARE, SUCH AS THE ADVOCATE IMMEDIATE CARE CENTERS, WALGREENS CLINICS AND OTHER OPTIONS FOR CARE, SUCH AS THE ADVOCATE IMMEDIATE CARE CENTERS, WALGREENS CLINICS AND OTHER OPTIONS FOR CARE, SUCH AS THE ADVOCATE IMMEDIATE ON THEIR INSURANCE AND IF THEY DO NOT HAVE A MEDICAL HOME, LINKS THEM TO A PRI MARY CARE PHYSICIAN (PCP) OR FEDERALLY QUALIFIED HEALTH CENTER (FOHC) FOR ONGOING CARE. AD DINANLY CARE PHYSICIAN (PCP) OR FEDERALLY QUALIFIED HEALTH CENTER (FOHC) FOR ONGOING CARE. AD DINANLY CARE PHYSICIAN (PCP) OR FEDERALLY QUALIFIED HEALTH CENTER (FOHC) FOR ONGOING CARE. AD SINGE AND ASSESSMENT OF SOCIAL NEEDS THAT THE PATIENT MAY HAVE, USI NG A SOCIAL DETERMINANTS OF HEALTH SCREENING TOOL. IN 2019, THE COMMUNITY HEALTH WORKER ME T WITH 403 PATIENTS, PROVIDING 1,229 REFERRALS TO A PHYSICIAN, BEHAVIORAL HEALTH CARE, HOU SING, FOOD RESOURCES OR OTHER SUPPORT SERVICES. TWENTY-SIX PERCENT OF THE PATIENTS SEEN BY THE CHW SCREENED POSITIVE FOR FOOD INSECURITYMUCH HIGHER THAN THE GENERAL POPULATION LEVE L OF SIX PERCENT. TWENTY-ONE PERCENT OF THE TOTAL REFERRALS WERE FOR A PHYSICIAN; 11 PERCE NT OF THE DIRECT REFERRALS WERE FOR FOOD RESOURCES AND 27 PERCENT OF THE REFERRALS WERE FO R HEALTH INSURANCE SUPPORT. FINANCIAL AND LEADERSHIP SUPPORT OF LAKE COUNTY HEALTH DEPARTMENT'S STRATEGIC PLAN STEEDING POPULATION FOR MORKS TO IMPROVE COMMUNITY HEALTH WITH ITS FINANCIAL AND LEADERSHIP SUPPORT OF THE LAKE COUNTY HEALTH DEPARTMENT'S STRATEGIC PLAN STRATEGIC PLAN STEEDING COMMUNITY PROGRAM, THE WORKES TO MERCE AND SERVE

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Return Reference	Explanation
PART III, LINE 4C	WITH GATEWAY FOUNDATION FOR THE IMPLEMENTATION OF THE WARM HANDOFF PROGRAM IN THE EMERGENC Y DEPARTMENT (ED). A GATEWAY FOUNDATION PATIENT ENGAGEMENT SPECIALIST MEETS WITH PATIENTS IN THE ADVOCATE CONDELL ED WHO HAVE SUBSTANCE USE DISORDER OR OPIOID USE DISORDER AND ASSI STS THEM IN NAVIGATING TO SUBSTANCE USE TREATMENT. IN 2019, THE PROGRAM SERVED 160 INDIVID UALS; 94 PERCENT OF THE INDIVIDUALS ASSESSED IN THE ED BY THE GATEWAY ENCAGEMENT SPECIALIST WERE REFERRED FOR TREATMENT. SEVENTY PERCENT OF THOSE REFERRED FOR TREATMENT SEVENTY PERCENT OF THOSE REFERRED FOR TREATMENT SEVENTY PERCENT OF THOSE REFERRED FOR TREATMENT KET THEIR APPOINTMENT AND 30 PERCENT DID NOT. THE DIRECTOR OF COMMUNITY HEALTH SITS ON THE LAKE COUN TY OPIOID INITIATIVE TASK FORCE, A COALITION OF AGENCIES WHICH FOCUSES ON PREVENTION OF SU BSTANCE USE AND PROVIDING ACCESS TO SUBSTANCE USE TREATMENT. MENTAL HEALTH FIRST AID (MHFA) TRAINING. THE MEDICAL CENTER CONTINUED TO OFFER MHFA TRAINING IN 2019, MHFA IS AN EVIDEN CE-BASED PROGRAM DESIGNED TO INCREASE PARTICIPANTS KNOWLEDGE OF SIGNS, SYMPTOMS AND RISK FACTORS OF MENTAL ILLNESSES AND ADDICTIONS, AND INCREASE THEIR CONFIDENCE IN AND LIKELIHOOD D TO HELP AN INDIVIDUAL IN DISTRESS. THE YOUTH MHFA TRAINING WAS PROVIDED TO GRAYSLAKE MID DLE SCHOOL STAFF WITH 21 PARTICIPANTS. AS MEASURED THROUGH THE PRE- AND POST-TESTS, 42 PER CENT OF PARTICIPANTS DEMONSTRATED AN INCREASE IN THEIR ABILITY TO INTERVENE WITH THO RECOGNIZE SOMEONE AT RISK FOR SUICIDE; 33 PERCENT HAD AN INCREASE IN THEIR ABILITY TO INTERVENE WITH THOSE AT RISK FOR SUICIDE; 33 PERCENT HAD AN INCREASE IN THEIR ABILITY TO INTERVENE WITH THOSE AT RISK FOR SUICIDE; 33 PERCENT HAD AND INCREASE IN THEIR ABILITY TO INTERVENE WITH THOSE AT RISK FOR SUICIDE; 33 PERCENT HAD AND INCREASE IN THEIR ABILITY TO INTERVENE WITH THOSE AT RISK FOR SUICIDE; 33 PERCENT HAD AND INCREASE IN THEIR ABILITY TO INTERVENE WITH THOSE AT RISK FOR SUICIDE; 36 PERCENT HOWED AN INCREASE IN THEIR ABILITY TO REFORM WITH THOSE AT RISK FOR SUICIDE; 36 PERCENT HOWED AN IN

Return Reference	Explanation
PART III, LINE 4C	TAFF ARE ALSO WORKING TO STREAMLINE THE PROCESS OF REFERRALS FROM THE MEDICAL CENTER TO CO MMUNITY-BASED MENTAL HEALTH PROVIDERS, 3. WORKFORCE DEVELOPMENT. BELIEVING THAT MANY COMMU NITY HEALTH ISSUES ARE DRIVEN BY SOCIAL DETERMINANTS OF HEALTH, THE MEDICAL CENTER HAS FOR MED NON-TRADITIONAL PARTNERSHIPS WITH KEY STAKEHOLDERS, SUCH AS EMPLOYMENT AGENCIES, TO PR OVIDE MEDICAL EDUCATION EMPLOYMENT OPPORTUNITIES TO LOW-INCOME AND/OR MINORITY INDIVIDUALS. ALSO, IN ADDITION TO THE GRADUATE MEDICAL EDUCATION DESCRIBED IN 4.C, THE MEDICAL CENTER ALSO PROMOTES THE TRAINING OF FUTURE HEALTH CARE PROFESSIONALS WORKING TOWARDS DEGREES IN MANY OTHER DISCIPLINES. SEVERAL EXAMPLES OF THESE EDUCATION PROGRAMS ARE PROVIDED BELOW. TRAINING OF NURSES AND OTHER HEALTH PROFESSIONALS. ADVOCATE CONDELL DEVOTES RESOURCES TO T RAINING STUDENT NURSES FROM CHAMBERLAIN, DEPAUL, GEORGETOWN, INDIANA STATE, NORTHERN MICHI GAN, OLIVET NAZARENE, LOYOLA AND RUSH UNIVERSITIES, AS WELL AS OAKTON COMMUNITY COLLEGE AND THE COLLEGE OF LAKE COUNTY. IN 2019, THE MEDICAL CENTER PROVIDED TRAINING IN A CLINICAL ENVIRONMENT TO 293 NURSING STUDENTS AT A COST OF OVER \$1.7M IN STAFF TIME DEVOTED TO THIS ENDEAVOR. THE MEDICAL CENTER ALSO TRAINS STUDENTS IN PHYSICAL, OCCUPATIONAL AND SPEECH THE RAPY. EMERGENCY MEDICAL SERVICES EDUCATION. AS MORE EXTENSIVELY DESCRIBED UNDER 4. COMMUNI TY SAFETY, ADVOCATE CONDELL IS A RESOURCE HOSPITAL FOR THE ILLINOIS EMERGENCY MANAGEMENT S ERVICES REGION 10. AS PART OF ADVOCATE CONDELL'S COMMITMENT TO SERVING IN THIS CAPACITY, THE MEDICAL CENTER OFFERS EDUCATIONAL TRAINING COURSES TO PREPARE INDIVIDUALS TO EARN EMERGE ENCY MEDICAL TECHNICIAN (EMT) AND EMERGENCY COMMUNICATIONS REGISTERED NURSE (ECRN) CERTIFI CATION. IN 2019, THE MEDICAL CENTER PROVIDED TRAINING TO 510 INDIVIDUALS. CLINICAL PASTORA L EDUCATION (CPE). AS AN AAH HOSPITAL, ADVOCATE CONDELL SPIRITUAL LEADERS OVERSEE A NATION ALLY ACCREDITED CPE PROGRAM THAT WHEN COMBINED WITH THE THAT OF THE OTHER AAH HOSPITALS, I S THE LARGEST IN THE COULTRY. THE MEDICAL CENTER PR

Return Reference	Explanation						
PART III, LINE 4C	4. COMMUNITY SAFETY. THE MEDICAL CENTER ALSO WORKS WITH COMMUNITY PARTNERS TO ADDRESS COMM UNITY SAFETY-A SOCIAL DETERMINANT OF HEALTH. SOME EXAMPLES ARE PROVIDED BELOW. REGION 10 EMERGENCY MEDICAL SERVICES. THE MEDICAL CENTER IS A RESOURCE HOSPITAL FOR ILLINOIS EMERGENCY MANAGEMENT SERVICES (EMS) REGION 10, WHICH REQUIRES ADVOCATE CONDELL TO COORDINATE THE REGION'S ONGOING TRAINING IN EMERGENCY RESPONSE TO A MASS CASUALTY SITUATION OR OTHER DISAS TER. THESE EDUCATION PROGRAMS AND TRAINING EXERCISES INVOLVE EVERY EMERGENCY PROVIDER IN THE REGION AS WELL AS THE LAKE COUNTY HEALTH DEPARTMENT AND OTHER REGIONAL ORGANIZATIONS AS APPROPRIATE. ADVOCATE CONDELL COLLABORATES WITH EMERGENCY MEDICAL SERVICE PROVIDERS TO SHARE BEST-PRACTICE INFORMATION THROUGHOUT ILLINOIS DEPARTMENT OF PUBLIC HEALTH (IDPH) DESIG NATED REGION 10. IN ADDITION, AS MENTIONED UNDER STRATEGY 3, THE MEDICAL CENTER OFFERS EDU CATIONAL TRAINING COURSES TO PREPARE INDIVIDUALS TO EARN EMERGENCY MEDICAL SERVICE PROVIDERS TO DAIL TRAINING COURSES TO PREPARE INDIVIDUALS TO EARN EMERGENCY MEDICAL TECHNICIAN (EMT) AND EMERGENCY COMMUNICATIONS REGISTERED NURSE (ECRN) CERTIFICATION. SEXUAL ASSAULT NURSE EXAMINER (SANE) PROGRAM. ADVOCATE CONDELL'S SANE PROGRAM OPENED IN 2011 AND REMARINS THE O NLY LAKE COUNTY PROGRAM WITH CERTIFIED SEXUAL ASSAULT NURSE EXAMINERS AVAILABLE 24 HOURS A DAY, 7 DAYS A WEEK. THESE HIGHLY TRAINED PRACTITIONERS NOT ONLY PROVIDE COMPASSIONATE CARE TO VICTIMS, BUT ARE ALSO ABLE TO COLLECT FORENSIC EVIDENCE, COUNSEL THE VICTIM AND TEST FLY COUNTY OF SEXUAL ASSAULT IN LAKE COUNTY PROGRAM COLLECT FORENSIC EVIDENCE, COUNSEL THE VICTIM AND TEST FLY COUNTED SEXUAL ASSAULT IN LAKE COUNTY PROGRESSIONALS ON SEXUAL ASSAULT, THE IMPORTANCE OF A SANE NURSE, HOW TO USE MEDICAL EVIDENCE TO PROSECUTE A CASE AND HOW TO VICTIMS. IN 2019, THE MEDICAL CENTER'S SANE TEAM TRAINED OVER 200 PROFESSIONALS ON SEXUAL ASSAULT, THE IMPORTANCE OF A SANE NURSE, HOW TO USE MEDICAL EVIDENCE TO PROSECUTE A CASE AND HOW TO VICTIMS. IN 2019, THE ADVOCATE CONDELL HIGHL						

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Return Reference	Explanation
PART III, LINE 4C	R QUALITY HOUSING IS ASSOCIATED WITH VARIOUS NEGATIVE HEALTH COUTCOMES, INCLUDING CHRONIC DISEASE AND INJURY, AND POOR MENTAL HEALTH. ADVOCATE ILLINOIS MASONIC IS WORKING WITH COMM UNITY PARTNERS TO ADDRESS HOUSING WITH THE GOAL OF PROVIDING A SAFE AND HEALTHY PLACE TO LIVE AND TO CONVALESCE. THIS SUPPORTS THE AAH SYSTEMWIDE GOAL TO DECREASE THE NUMBER OF ED PATIENTS WHO ARE SCREENED POSITIVE FOR HOMELESSNESS BY 5% BY 2025. THE FOLLOWING IS AN EXA MPLE OF THE MEDICAL CENTER'S EFFORTS TO ADDRESS THIS SDOH. MERCY HOUSING PARTNERSHIP BOARD. THE DIRECTOR OF COMMUNITY HEALTH SERVES ON THE LAKE COUNTY PARTNERSHIP BOARD FOR MERCY HOUSING LAKEFRONT, WHICH IS A GROUP OF COMMUNITY STAKEHOLDERS WHO ADVISE MERCY HOUSING ON S TRATEGY TO DEVELOP AFFORDABLE HOUSING IN LAKE COUNTY, AT THIS TIME, NO NEW MERCY HOUSING ON S TRATEGY TO DEVELOP METFORDABLE HOUSING IN LAKE COUNTY, AT THIS TIME, NO NEW MERCY HOUSING A FORTDABLE HOUSING DEVELOPMENTS ARE IN PROCESS. 6. FOOD SECURITY, ACCESS TO FRESH, AFFORDABLE FOOD IS A KEY INGREDIENT IN THE RECIPE TO ADDRESS SOCIAL DETERMINANTS OF HEALTHAND IN K EEPING THE COMMUNITY HEALTHY. ADVOCATE CONDELL IS INVOLVED WITH MULTIPLE LOCAL COMMUNITY P ARTNERS TO DEVELOP SUSTAINABLE FOOD INITIATIVES TO ADDRESS FOOD INSECURITY, EXAMPLES OF THE SE INITIATIVES ARE PROVIDED BELOW. RX MOBILE PANTRY. ADVOCATE CONDELL LAUNCHED A RX MOBILE PANTRY TO SERVE FOOD INSECURE (FI) RESIDENTS OF THE ROUND LAKE AREA. THE PROGRAM GREW FR OM THE MEDICAL CENTER'S COMMUNITY HEALTH EFFORTS IN SCREENING AND REFERRAL FOR FOOD INSECURITY ATTERS AND ADVOCATE CONDELL BASED ON THE SCREENING FISH RESULTS OF THIS ONE YEAR, FOOD INSECURITY ATTERS AND ADVOCATE CONDELL BASED ON THE SCREENING RESULTS OF THIS ONE YEAR, FOOD INSECURITY ATTERS AND ADVOCATE CONDELL BASED ON THE SCREENING RESULTS OF THIS ONE YEAR, FOOD INSECURITY ATTERS AND ADVOCATE CONDELL BASED ON THE SCREENING THE ROUND LAKE AREA AND THE NOT THE RY MOBILE FOOD PANTRY HEY SERVED TO SUBJECT MANAGER. THE COUNCHERS A REPROVIDED TO CLIENTS VISITING THE PANTRY IS BASED AT THE

Return Reference	Explanation						
FORM 990, PART VI, SECTION A, LINE 1	BOARD DELEGATING POWERS TO EXECUTIVE COMMITTEE THE ORGANIZATION'S BYLAWS PROVIDE THAT THE EXECUTIVE COMMITTEE HAS AUTHORITY TO ACT ON BEHALF OF THE BOARD. THE EXECUTIVE COMMITTEE HAS THE SAME COMPOSITION AND MEMBERS AS THE EXECUTIVE COMMITTEE OF THE CORPORATE MEMBER. THE CORPORATE MEMBER'S EXECUTIVE COMMITTEE HAS NINE MEMBERS, CONSISTING OF THE CHAIRPERSON, THE VICE CHAIRPERSON, THE PRESIDENT, THE CHAIRPERSONS OF THE FINANCE, PLANNING, HEALTH OUTCOMES AND MISSION AND SPIRITUAL CARE COMMITTEES, AND TWO OTHER DIRECTORS. THE PAST CHAIRPERSON OF THE BOARD OF DIRECTORS MAY SERVE AS AN EX-OFFICIO MEMBER OF THE COMMITTEE, WITH VOTE. EACH OF THE EXECUTIVE COMMITTEE'S MEMBERS IS ON THE BOARD. THE SCOPE OF THE EXECUTIVE COMMITTEE'S AUTHORITY INCLUDES: BE RESPONSIBLE FOR PLANNING EDUCATIONAL PROGRAMS FOR THE BOARD OF DIRECTORS; CONDUCT AN EVALUATION OF THE MEMBERS OF THE BOARD OF DIRECTORS; HAVE SUCH AUTHORITY AS SHALL BE DELEGATED BY THE BOARD OF DIRECTORS; AND ACT ON BEHALF OF THE BOARD OF DIRECTORS.						

Return

Reference	
FORM 990,	OFFICER BUSINESS RELATIONSHIP AS DR. JAMES DAN, DR. VINCENT BUFALINO, GAIL HASBROUCK, EARL BARNES II,
PART VI,	JAMES DOHENY, AND DOMINIC NAKIS ARE EITHER DIRECTORS OR OFFICERS OF WHOLLY OWNED ADVOCATE
SECTION A,	ENTITIES, THEY ARE DEEMED TO HAVE A BUSINESS RELATIONSHIP PURSUANT TO THE INSTRUCTIONS FOR FORM
LINE 2	990. AS DR. JAMES DAN, DR. VINCENT BUFALINO, GAIL HASBROUCK, EARL BARNES II, JAMES DOHENY, AND SCOTT
	POWDER ARE EITHER DIRECTORS OR OFFICERS OF WHOLLY OWNED ADVOCATE ENTITIES, THEY ARE DEEMED TO
	HAVE A BUSINESS RELATIONSHIP PURSUANT TO THE INSTRUCTIONS FOR FORM 990. AS DR. JAMES DAN, DR.
	VINCENT BUFALINO, GAIL HASBROUCK, EARL BARNES II, JAMES DOHENY, SCOTT POWDER, AND WILLIAM SANTULLI
	ARE EITHER DIRECTORS OR OFFICERS OF WHOLLY OWNED ADVOCATE ENTITIES, THEY ARE DEEMED TO HAVE A
	BUSINESS RELATIONSHIP PURSUANT TO THE INSTRUCTIONS FOR FORM 990.

Explanation

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 6

Return Reference	Explanation e				
FORM 990, PART VI, SECTION A, LINE 7A	DESCRIPTION OF CLASSES OF PERSONS AND THE NATURE OF THEIR RIGHTS THE NOT FOR PROFIT CORPORATIONS OF ADVOCATE HEALTH CARE, WITH THE EXCEPTION OF ADVOCATE HEALTH CARE NETWORK, HAVE CORPORATE MEMBERS WHO ELECT DIRECTORS. ADVOCATE HEALTH CARE NETWORK DOES NOT HAVE ANY MEMBERS, THEREFORE, THE AHCN BOARD ELECTS ITS DIRECTORS. THE FOR-PROFIT ORGANIZATIONS HAVE A SOLE SHAREHOLDER WHO ELECTS DIRECTORS.				

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	DESCR CLASSES OF PERSONS, DECISIONS REQUIRING APPR & TYPE OF VOTING RIGHTS THE FOLLOWING RESERVE POWERS IDENTIFIED IN THE BYLAWS REQUIRE THE APPROVAL OF THE CORPORATE MEMBER, ADVOCATE HEALTH CARE NETWORK: APPOINT OUTSIDE AUDITORS AND ESTABLISH AND REVISE ALL FINANCIAL CONTROL POLICIES, AND ANY CHANGES TO SUCH POLICIES, BEFORE SUCH POLICIES OR CHANGES BECOME EFFECTIVE; CAUSE THE CORPORATION TO PAY, LOAN OR OTHERWISE TRANSFER PROPERTY AND FUNDS TO OTHER ENTITIES AFFILIATED WITH THE CORPORATE MEMBER; AMEND THE BYLAWS WITHOUT ACTION OR APPROVAL BY THE BOARD OF DIRECTORS (AFTER TEN DAYS NOTICE) TO THE CORPORATION'S BOARD OF DIRECTORS OF THE PROPOSED AMENDMENT(S) WITH AN OPPORTUNITY FOR BOARD MEMBERS TO CONSULT WITH THE CORPORATE MEMBER REGARDING THE PROPOSED AMENDMENT; APPROVAL OF THE OVERALL MISSION, PHILOSOPHY AND VALUES STATEMENTS AND ANY AMENDMENTS OR SUPPLEMENTS TO SUCH STATEMENTS; APPROVAL OF THE OVERALL STRATEGIC PLANS; APPROVAL OF ALL OVERALL OPERATING AND CAPITAL BUDGETS BEFORE ANY EXPENDITURE, PURSUANT TO SUCH BUDGETS ARE MADE OR COMMITTED, AND APPROVAL OF ALL EXPENDITURES ABOVE ANY LIMIT THAT MAY BE ESTABLISHED BY THE BOARD OF THE CORPORATE MEMBER; APPROVAL OF THE INCURRENCE OR GUARANTEE OF ANY INDEBTEDNESS FOR BORROWED MONEY WHICH HAS NOT ALREADY BEEN APPROVED AS A PART OF THE BUDGET APPROVAL PROCESS OR WHICH IS ABOVE ANY LIMIT THAT MAY BE ESTABLISHED BY THE BOARD OF THE CORPORATE MEMBER; APPROVAL OF ALL AMENDMENTS TO THE ARTICLES OF INCORPORATION AND BYLAWS OF THE CORPORATION BEFORE THEY BECOME EFFECTIVE; APPROVAL OF ANY MERGER, CONSOLIDATION, OR DISSOLUTION; AND APPROVAL OF THE CREATION OF OR AFFILIATE, BEFORE SUCH ENTITY I CREATED OR THE CREATION OF OR AFFILIATE, BEFORE SUCH ENTITY I CREATED OR THE ENTRANCE INTO ANY JOINT VENTURE IF THE CONTEMPLATED ACTIVITY WILL INVOLVE THE EXPENDITURE OF FUNDS OR THE ASSUMPTION OF OBLIGATIONS WHICH HAVE NOT ALREADY BEEN APPROVED AS A PART OF THE BUDGET APPROVAL PROCESS OR REQUIRE MEMBER APPROVAL UNDER THE FINANCIAL CONTROL POLICIES.

Return Reference	Explanation					
FORM 990, PART VI, SECTION B, LINE 11B	DESCRIBE THE PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW 990 ADVOCATE'S TAX PREPARATION PROCESS INCLUDES ONGOING CONSULTATION WITH ITS OUTSIDE TAX CONSULTING FIRM AND TAX LEGAL COUNSEL, BOTH OF WHICH POSSESS EXPERTISE IN HEALTH CARE AND TAX-EXEMPT RETURN PREPARATION, TO ADVISE AND ASSIST WITH PREPARATION OF THE FORM 990. THESE ADVISORS WORKED CLOSELY WITH THE ORGANIZATION'S FINANCE, TAX, AND LEGAL ASSOCIATES AND OTHER MEMBERS OF THE ORGANIZATION'S TEAM ASSEMBLED TO PARTICIPATE IN THE PREPARATION OF THE FORM 990. THE FORM 990 IS REVIEWED BY FINANCE MANAGEMENT, THE TAX MANAGER, THE VP OF FINANCE/CORPORATE CONTROLLER, THE CHIEF FINANCIAL OFFICER, AND ADVOCATE'S OUTSIDE TAX CONSULTING FIRM AND TAX LEGAL COUNSEL. PRIOR TO PRESENTING THE FORM 990 TO THE BOARD OF DIRECTOR'S AUDIT COMMITTEE IN NOVEMBER, THE ORGANIZATION'S TEAM, INCLUDING ITS ADVISORS, MET FREQUENTLY TO DISCUSS AND REVIEW DRAFTS OF THE FORM 990. AT THE NOVEMBER AUDIT COMMITTEE MEETING, THE VP OF FINANCE/CORPORATE CONTROLLER AND CHIEF FINANCIAL OFFICER CORDINATED A REVIEW OF THE FORM 990 WITH COMMITTEE MEMBERS, AS THE AUDIT COMMITTEE IS THE COMMITTEE OF THE BOARD OF DIRECTORS CHARGED WITH OVERSIGHT OF AUDIT AND TAX MATTERS. THE VP OF FINANCE/CORPORATE CONTROLLER AND CHIEF FINANCIAL OFFICER RESPONDED TO THE AUDIT COMMITTEE MEMBERS' QUESTIONS AND PROVIDED THE OPPORTUNITY FOR DETAILED DISCUSSION OF THE FORM 990. THE CHANGES IDENTIFIED WERE INCORPORATED, AND THEN A COMPLETE COPY OF THE FINAL FORM 990 WAS PROVIDED TO EACH MEMBER OF THE ORGANIZATION'S BOARD OF DIRECTORS BEFORE THE FORM 990 WAS FILED.					

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST THE ORGANIZATION'S CONFLICT OF INTEREST POLICY APPLIES TO VARIOUS PEOPLE, INCLUDING MEMBERS OF ADVOCATE'S BOARD OF DIRECTORS, GOVERNING COUNCILS, OFFICERS, ASSOCIATES, VOLUNTEERS, AND MEDICAL STAFF MEMBERS WITH ADMINISTRATIVE RESPONSIBILITIES. ANNUALLY, THE COMPLIANCE DEPARTMENT SENDS THIS POLICY AND THE ADVOCATE CODE OF BUSINESS CONDUCT TO A RANGE OF INDIVIDUALS WHO MAY BE IN A POSITION TO EXERCISE SUBSTANTIAL INTEREST OVER A PARTICULAR MATTER (DEFINED AS "INTERESTED PERSONS"). THEY ARE REQUIRED TO READ THE POLICIES AND PROVIDE A DISCLOSURE STATEMENT TO THE COMPLIANCE DEPARTMENT, WHICH IDENTIFIES ACTIVITIES AND RELATIONSHIPS THAT COULD POTENTIALLY GIVE RISE TO A CONFLICT OF INTEREST. THE CHIEF COMPLIANCE OFFICER REVIEWS THE DISCLOSURES AND PROVIDES A REPORT TO THE SYSTEM BUSINESS CONDUCT (COMPLIANCE) COMMITTEE, EXECUTIVE MANAGEMENT TEAM AND THE AUDIT COMMITTEE OF THE BOARD FOR REVIEW. THE REPORT IS THEN PROVIDED, IN RELEVANT PART, TO THE SITE CHIEF EXECUTIVE OFFICERS. POTENTIAL CONFLICTS ARE REVIEWED BY THE COMPLIANCE DEPARTMENT ON A CASE BY CASE BASIS. FOLLOW UP PROCEDURES CONDUCTED ARE UNIQUE TO THE GIVEN CIRCUMSTANCE, AND MAY INCLUDE REVIEWING THE POTENTIAL CONFLICT WITH THE INTERESTED PERSON, OR INVESTIGATING THE MATTER IN CONSULTATION WITH THE INTERESTED PERSON'S SUPERVISOR AND/OR SITE MANAGEMENT. IN CIRCUMSTANCES WHERE THE INTERESTED PERSON IS NOT A MEMBER OF THE BOARD, OR GOVERNING COUNCIL, OR A COMMITTEE THEREOF, OR A PERSON OF THE INDIVIDUAL IS RESPONSIBLE FOR MAKING AN APPROPRIATE RESPONSE, POTENTIALLY INCLUDING A RESTRICTION OF THE INDIVIDUAL'S JOB DUTIES WITH RESPECT TO THE MATTER GIVING RISE TO THE CONFLICT.

Return Reference						
FORM 990, PART VI, SECTION B, LINE 15	OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN EXECUTIVE COMPENSATION AT THE ADVOCATE HEALTH CARE NETWORK AND SUBSIDIARIES IS BASED ON A BOARD OF DIRECTORS' APPROVED STRATEGY THAT GUIDES THE CORPORATION IN ESTABLISHING COMPENSATION OPPORTUNITIES FOR EXECUTIVES, MANAGERS, PROFESSIONALS, AND ALL EMPLOYEES. IN THIS STRATEGY, SPECIFIC MARKET COMPARISONS ARE IDENTIFIED AND THE DESIRED LEVEL OF COMPETITIVENESS IN THOSE MARKETS SPECIFIED. IN ADDITION, THE LINKAGE OF EXECUTIVE PAY TO PERFORMANCE IS ARTICULATED AND HOW THIS RELATIONSHIP IS TO BE MAINTAINED IS OUTLINED. TO SUPPORT AND IMPLEMENT THE COMPENSATION STRATEGY, FIVE BASIC ELEMENTS ARE UTILIZED. THESE ELEMENTS ARE: - A SOLID, RELIABLE AND TESTED JOB EVALUATION METHODOLOGY - ACCURATE, QUALITY AND RELEVANT COMPENSATION SURVEY INFORMATION - A CONSISTENT ANNUAL PROCESS FOR UPDATING THE COMPENSATION LEVELS - AN ACTIVE BOARD REVIEW PROCESS THAT ASSURES COMPLIANCE WITH THE COMPENSATION STRATEGY AND ON-GOING REVIEW OF THE PERFORMANCE OF THE ORGANIZATION, AND - ACTIVE, EXTERNAL REVIEW AND AUDITING OF COMPENSATION BY EXTERNAL INDEPENDENT CONSULTANTS.					

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Reference	Expandion
,	AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC THROUGH THE FOLLOWING SITES: DACBOND.COM (DIGITAL ASSURANCE CERTIFICATION LLC) AND EMMA.MSRB.ORG (ELECTRONIC MUNICIPAL MARKET ACCESS). THE ORGANIZATION DOES NOT MAKE ITS GOVERNING DOCUMENT OR CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC.

Explanation

Return Explanation Reference

FORM 990. FASB 158 ADJUSTMENT -2.584.021, CONTR TO ADVOCATE HEALTH & HOSPITALS CORPORATION PART XI.

LINE 9:

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493322009360 OMB No. 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2019 (Form 990) ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization ADVOCATE CONDELL MEDICAL CENTER 26-2525968 Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (b) (e) Legal domicile (state Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (a)
Name, address, and EIN of related organization (b) (g) Legal domicile (state Exempt Code section Direct controlling Section 512(b) Primary activity Public charity status or foreign country) (if section 501(c)(3)) (13) controlled entity? Yes No For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50135Y Schedule R (Form 990) 2019

		(b)	(c)	(d)	(e)	(f)	(g)	(1	1)	(i)	(j	i)	(k	1
(a) Name, address, and EIN of related organization		Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominan income(relate unrelated, excluded fro tax under sections 512 514)	t Share of total income	Share of	Disprop alloca	rtionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or aging ner?	Percen owner	ntage
1) DMA SURGERY CENTER		MEDICAL	IL	N/A				Yes	No No		Yes	No No		
2357 SEQUOIA DRIVE AURORA, IL 60506 66-3890298		SERVICES	11	N/A					NO			NO		
Part IV Identification of Related Organiza because it had one or more related or							I swered "Ye	es" on	Form	990, Part I	V, lir	ne 34		
ee Additional Data Table (a) Name, address, and EIN of related organization	(b) Primary activity	tivity do (state				(e) Type of entity C corp, S corp, or trust)	(f) Share of tota income	al Sha	(g) re of end year assets	d-of- Perc	(h) entage ership	e ((i) Section (13) con entit	ntrolle ty?
			,										Yes	No
	I	1												

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1 b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1 d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	<u> </u>
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	<u> </u>
q Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r Other transfer of cash or property to related organization(s)	1r	Yes	_

q	Reimbursement paid by related organization(s) for expenses				1q \	Yes	
r	Other transfer of cash or property to related organization(s)				1r \	Yes	
	Other transfer of cash or property from related organization(s)					Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this lin	ne, including covered	relationships and tra	nsaction thresholds.			
See <i>F</i>	dditional Data Table						
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount inv	olved	
		Transaction			ount inv	olved	
		Transaction			ount inv	volved	
		Transaction			ount inv	volved	

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Ar	(e) e all partners section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	te	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General d managin partner?	or g ?	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
	1		1			ı				Schedul	e R (Form	990	0) 2019

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Part VII	Supplemental Info	ntal Information						
	Provide additional information for responses to questions on Schedule R. (see instructions).							
Return Reference		Explanation						

Software ID: Software Version:

EIN: 26-2525968

Name: ADVOCATE CONDELL MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Rela			1		1	1	_	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(contr	g) on 512 (13) crolled tity?	
						Yes	No	
	PARENT CORP	IL	501(C)(3)	LINE 12C, III-FI	N/A		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-2167779								
	HEALTH CARE	IL	501(C)(3)	LINE 3	АННС		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-3166629								
	HEALTH CARE	IL	501(C)(3)	LINE 3	AHCN		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-2169147								
	FUNDRAISING	IL	501(C)(3)	LINE 7	AHCN		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-3297360								
	HOME CARE	IL	501(C)(3)	LINE 10	AHHC		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-2913108								
	HOSPICE CARE	IL	501(C)(3)	LINE 10	EHSHHCS		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-3158667								
	HEALTH CARE	IL	501(C)(3)	LINE 10	AHSHN		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-3606486								
	FUNDRAISING	IL	501(C)(3)	LINE 12B, II	N/A		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-3196629								
	FUNDRAISING	IL	501(C)(3)	LINE 12A, I	MFHS		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-4397387								
	HEALTH CARE	IL	501(C)(3)	LINE 3	AHCN		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-2167920								
	NURSING CARE	IL	501(C)(3)	LINE 10	ASH		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 36-3725580								
	SUPPORT ORG	DE	501(C)(3)	LINE 12C, III-FI	N/A		No	
3075 HIGHLAND PARKWAY STE 600 DOWNERS GROVE, IL 60515 82-4184596								

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile entity (C corp, S corp, income ownership (b)(13)year (state or foreign or trust) assets controlled country) entity? Yes No ADVOCATE HOME CARE PRODUCTS INC. HEALTH SERVICES ΙL N/A No 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 36-3315416 **EVANGELICAL SERVICES CORPORATION** MGMT SERVICES ΙL N/A No 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 36-3208101 HIGH TECHNOLOGY INC MEDICAL SERVICES N/A ΙL No 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 36-3368224 DREYER CLINIC INC MEDICAL SERVICES ΙL IN/A No 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 36-2690329 BROMENN PHYSICIAN MANAGEMENT MEDICAL SERVICES IL N/A No CORPORATION 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 37-1313150 PARKSIDE CENTER CONDO ASSOCIATION PROPERTY MGMT ΙL N/A No 1775 WEST DEMPSTER STREET PARK RIDGE, IL 60068 36-3452486 ADVOCATE INSURANCE SPC INSURANCE CJ N/A No 878 W BAY ROAD PO BOX 1159 GRAND CAYMAN KY1-1102 98-0422925 HEALTH COST M ΙL N/A THE DELPHI GROUP IV INC No 1425 N RANDALL ROAD ELGIN, IL 60123 36-4017279 ADVOCATE HPN NFP INC HEALTH IMPRV ΙL N/A Nο 3075 HIGHLAND PARKWAY SUITE 600 DOWNERS GROVE, IL 60515 81-0893878 ADVOCATE HEALTH PARTNERS HEALTH CARE MGT ΙL N/A No

ΙL

ΙL

HEALTH CARE MGT

GROUP MALPRACTICE

N/A

N/A

Νo

No

1701 WEST GOLF ROAD **ROLLING MEADOWS, IL 60008**

1701 WEST GOLF ROAD **ROLLING MEADOWS, IL 60008**

ADVOCATE PHYSICIAN PARTNERS

ADVOCATE PHYSICIAN PTNRS RISK PURC

36-4032117

45-5498384

38-3914173

GROUP

ACCOUNTABLE 1701 WEST GOLF ROAD **ROLLING MEADOWS, IL 60008**

(b) (c) (a) Name of related organization Amount Involved Transaction (d) type(a-s) Method of determining amount involved 64,424 COST ADVOCATE HEALTH & HOSPITALS CORP Α ADVOCATE CHARITABLE FOUNDATION 534,639 COST ADVOCATE HEALTH & HOSPITALS CORP K 246,932 COST COST ADVOCATE HEALTH & HOSPITALS CORP 54,367,622 COST ADVOCATE HEALTH & HOSPITALS CORP М 1,251,210 ADVOCATE HEALTH & HOSPITALS CORP Ρ 26,643,502 COST 70,584,890 COST ADVOCATE HEALTH & HOSPITALS CORP Q

110,180

26,836,542

S

COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

ADVOCATE HEALTH & HOSPITALS CORP

ADVOCATE HEALTH & HOSPITALS CORP