

Form **990-PF**
 Department of the Treasury
 Internal Revenue Service

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation
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 ▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0052
2019
Open to Public Inspection

For calendar year 2019, or tax year beginning 01-01-2019 , and ending 12-31-2019

Name of foundation THE CLARKS COMPANIES FOUNDATION ATTN GAIL HARRINGTON		A Employer identification number 20-4511300	
Number and street (or P.O. box number if mail is not delivered to street address) 60 TOWER ROAD		B Telephone number (see instructions) (617) 796-5062	
City or town, state or province, country, and ZIP or foreign postal code WALTHAM, MA 02451		C If exemption application is pending, check here <input type="checkbox"/>	
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here..... <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ... <input type="checkbox"/>	
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>	
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ <u>806,083</u>		J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ <i>(Part I, column (d) must be on cash basis.)</i>	
		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>	

Part I Analysis of Revenue and Expenses <i>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)</i>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	79,467			
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	5,929	5,929		
	4 Dividends and interest from securities	4,820	4,820		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10				
	b Gross sales price for all assets on line 6a				
	7 Capital gain net income (from Part IV, line 2)			0	
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss) (attach schedule)					
11 Other income (attach schedule)	26,104		26,104		
12 Total. Add lines 1 through 11	116,320	10,749	26,104		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	0	0	0	0
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)				
	c Other professional fees (attach schedule)				
	17 Interest				
	18 Taxes (attach schedule) (see instructions)				
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	16,876		11,411	5,465
	24 Total operating and administrative expenses. Add lines 13 through 23	16,876	0	11,411	5,465
	25 Contributions, gifts, grants paid	82,500			82,500
26 Total expenses and disbursements. Add lines 24 and 25	99,376	0	11,411	87,965	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	16,944				
b Net investment income (if negative, enter -0-)		10,749			
c Adjusted net income (if negative, enter -0-)			14,693		

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing		4,253	4,253
	2 Savings and temporary cash investments	778,126	293,589	293,589
	3 Accounts receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	4 Pledges receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____ Less: allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)	0	507,228	508,241
	b Investments—corporate stock (attach schedule)			
	c Investments—corporate bonds (attach schedule)			
	11 Investments—land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)			
	14 Land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____			
15 Other assets (describe ▶ _____)				
16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	778,126	805,070	806,083	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶ _____)			
	23 Total liabilities (add lines 17 through 22)	0	0	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions			
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds	0	0	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28 Retained earnings, accumulated income, endowment, or other funds	778,126	805,070	
29 Total net assets or fund balances (see instructions)	778,126	805,070		
30 Total liabilities and net assets/fund balances (see instructions) .	778,126	805,070		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	778,126
2 Enter amount from Part I, line 27a	2	16,944
3 Other increases not included in line 2 (itemize) ▶ _____	3	10,000
4 Add lines 1, 2, and 3	4	805,070
5 Decreases not included in line 2 (itemize) ▶ _____	5	0
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 .	6	805,070

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			
b			
c			
d			
e			

2 Capital gain net income or (net capital loss)	{	If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7		2
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	{			3

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?
If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

Yes No

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	115,188	820,045	0.140465
2017	140,915	858,911	0.164062
2016	151,113	861,360	0.175435
2015	162,663	911,206	0.178514
2014	199,809	951,092	0.210084

2 Total of line 1, column (d)	2	0.868560
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	0.173712
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	799,616
5 Multiply line 4 by line 3	5	138,903
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	107
7 Add lines 5 and 6	7	139,010
8 Enter qualifying distributions from Part XII, line 4	8	87,965

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Table with 11 rows for excise tax calculation. Includes questions about exempt foundations, tax under section 511, and tax due. Total tax due is 107, with 107 refunded.

Part VII-A Statements Regarding Activities

Table with 10 rows for statements regarding activities. Includes questions about political campaigns, political expenditures, and state reporting requirements. Yes/No columns.

Part VII-A Statements Regarding Activities (continued)

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address HTTP://WWW.CLARKSFUNDATION.ORG
14 The books are in care of GAIL HARRINGTON Telephone no. (617) 796-5062
Located at 60 TOWER ROAD WALTHAM MA ZIP+4 02451
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 -check here and enter the amount of tax-exempt interest received or accrued during the year. 15
16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a During the year did the foundation (either directly or indirectly):
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions. Organizations relying on a current notice regarding disaster assistance check here.
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):
a At the end of tax year 2019, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2019? If "Yes," list the years 20, 20, 20, 20
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement-see instructions.)
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 20, 20, 20, 20
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?
b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2019.)
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services. ▶		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 THE ORGANIZATION OPERATES EXCLUSIVELY FOR CHARITABLE AND EDUCATIONAL PURPOSES WITHIN THE MEANING OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE.	0
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ▶	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	472,830
b	Average of monthly cash balances.	1b	338,963
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	811,793
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets.	2	0
3	Subtract line 2 from line 1d.	3	811,793
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	12,177
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	799,616
6	Minimum investment return. Enter 5% of line 5.	6	39,981

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	39,981
2a	Tax on investment income for 2019 from Part VI, line 5.	2a	215
b	Income tax for 2019. (This does not include the tax from Part VI.).	2b	
c	Add lines 2a and 2b.	2c	215
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	39,766
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	39,766
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	39,766

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	87,965
b	Program-related investments—total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	87,965
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	87,965

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				39,766
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only.			0	
b Total for prior years: 20___, 20___, 20___		0		
3 Excess distributions carryover, if any, to 2019:				
a From 2014.	152,256			
b From 2015.	117,107			
c From 2016.	108,083			
d From 2017.	98,012			
e From 2018.	74,186			
f Total of lines 3a through e.	549,644			
4 Qualifying distributions for 2019 from Part XII, line 4: ▶ \$ <u>87,965</u>				
a Applied to 2018, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2019 distributable amount.				39,766
e Remaining amount distributed out of corpus	48,199			
5 Excess distributions carryover applied to 2019. (If an amount appears in column (d), the same amount must be shown in column (a).)				0
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	597,843			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions		0		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).		0		
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions).	152,256			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	445,587			
10 Analysis of line 9:				
a Excess from 2015.	117,107			
b Excess from 2016.	108,083			
c Excess from 2017.	98,012			
d Excess from 2018.	74,186			
e Excess from 2019.	48,199			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling. ▶

b Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

	Tax year	Prior 3 years			(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					

3 Complete 3a, b, or c for the alternative test relied upon:

a "Assets" alternative test—enter:

(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.

c "Support" alternative test—enter:

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

THE CLARKS COMPANIES FOUNDATION
60 TOWER ROAD
WALTHAM, MA 02451
(617) 796-5062

b The form in which applications should be submitted and information and materials they should include:

APPLICATIONS WILL BE SOLICITED THROUGH VARIOUS OUTLETS INCLUDING COLLEGE PLACEMENT AND CAREER GUIDANCE OFFICES IN THE HIGH SCHOOL. APPLICANTS WILL BE REQUIRED TO FILL OUT AN APPLICATION ALONG WITH A SHORT ESSAY ON WHY THEY HAVE CHOSEN THEIR AREA OF STUDY. THEY MUST ALSO SUBMIT TWO REFERENCES FROM TEACHERS, SCHOOL ADMINISTRATORS AND/OR OTHERS AND A COPY OF THEIR HIGH SCHOOL TRANSCRIPT. THE CLARKS COMPANIES FOUNDATION WILL USE BOTH FINANCIAL NEED AND ACADEMIC MERIT IN SELECTING SCHOLARSHIP RECIPIENTS IN ITS SCHOLARSHIP PROGRAM.

c Any submission deadlines:

N/A

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

THE SCHOLARSHIP WILL BE OPEN TO ANY APPLICANT WHO IS A GRADUATING SENIOR; IS A RESIDENT OF BRIDGEWATER, MASSACHUSETTS, AND/OR IS CURRENTLY MATRICULATED AT BRIDGEWATER, MASSACHUSETTS HIGH SCHOOL; HAS A MINIMUM "C" AVERAGE; CAN DEMONSTRATE FINANCIAL NEED TO MEET COLLEGE EXPENSES (CURRENTLY SET AT A COMBINED HOUSEHOLD INCOME OF \$75,000 OR LESS); HAS COMPLETED THE APPLICATION AND ESSAY; AND COMPLETES AN INTERVIEW WITH MEMBERS OF THE SELECTION COMMITTEE.

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> See Additional Data Table				
Total	▶ 3a			82,500
b <i>Approved for future payment</i> See Additional Data Table				
Total	▶ 3b			85,000

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

Part XVII

1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

Table with columns: Yes, No. Rows for 1a(1) Cash, 1a(2) Other assets, 1b(1) Sales of assets, 1b(2) Purchases of assets, 1b(3) Rental of facilities, 1b(4) Reimbursement arrangements, 1b(5) Loans or loan guarantees, 1b(6) Performance of services, and 1c Sharing of facilities.

a Transfers from the reporting foundation to a noncharitable exempt organization of:

- (1) Cash
(2) Other assets
b Other transactions:
(1) Sales of assets to a noncharitable exempt organization.
(2) Purchases of assets from a noncharitable exempt organization.
(3) Rental of facilities, equipment, or other assets.
(4) Reimbursement arrangements.
(5) Loans or loan guarantees.
(6) Performance of services or membership or fundraising solicitations.

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.
d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation.

Table with 4 columns: (a) Line No., (b) Amount involved, (c) Name of noncharitable exempt organization, (d) Description of transfers, transactions, and sharing arrangements.

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? [X] Yes [] No

Table with 3 columns: (a) Name of organization, (b) Type of organization, (c) Description of relationship. Example: THE CLARKS COMPANIES EMPLOYEE ASSISTANCE FUND, 501(C)(3), COMMON DIRECTORS.

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Sign Here [Signature line] 2020-11-13 [Title line] May the IRS discuss this return with the preparer shown below (see instr.) [X] Yes [] No

Table for Preparer Information: Print/Type preparer's name (CRAIG D WINTERS CPA), Preparer's Signature, Date, Check if self-employed, PTIN (P00154131), Firm's name (DANIEL A WINTERS & COMPANY CPAS), Firm's EIN (23-2586736), Firm's address (6 DICKINSON DR STE 205 CHADDS FORD, PA 19317), Phone no. (610) 358-2000.

Form 990PF Part VII-A Line 8a

Enter the states to which the foundation reports or with which it is registered:	AL, AZ, CA, CO, CT, DE, FL, GA, HI, IA, ID, IL, IN, KY, MA, MD, ME, MI, MN, MO, NC, NJ, NV, NY, OH, OR, PA, PR, RI, SC, TN, TX, UT, VA, WA, WI
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Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
RICHARD ALMEIDA 60 TOWER ROAD WALTHAM, MA 02451	PRESIDENT (PAST) 2.00	0	0	0
CATHY HUOT 60 TOWER ROAD WALTHAM, MA 02451	PRESIDENT 2.00	0	0	0
THOMAS J GORDON 60 TOWER ROAD WALTHAM, MA 02451	TREASURER 2.00	0	0	0
ANDREA ZUNIGA 60 TOWER ROAD WALTHAM, MA 02451	SECRETARY 2.00	0	0	0
STACEY ARDINI 60 TOWER ROAD WALTHAM, MA 02451	VICE PRESIDENT 2.00	0	0	0
MICHAEL PELLETIER 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
ANNIE ADAMS 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
GARY CHAMPION 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
LORI MAHONEY 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
TERESA GONDER 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
SCOTT BRACCI 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR (PAST) 2.00	0	0	0
DAVID GALLUZZO 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
JOSEPH BRUGGERMAN 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
STEVEN DAVID 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0
JODI MARTIN-TROMBETTA 60 TOWER ROAD WALTHAM, MA 02451	DIRECTOR 2.00	0	0	0

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
THEODORE FLEMING 257 GREAT ROAD SHIRLEY, MA 01464	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
CAROLINE FABIAN 3309 JEFFERSON PLACE BELLINGHAM, MA 02019	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
ALICIA JACOBY 136 NORTH SECOND STREET MCSHERRYSTOWN, PA 17344	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
ERIN DOUCETTE53 WEETAMOE LANE RAYHAM, MA 02767	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
CAMERON BLAIR2 VERNON STREET BRIDGEWATER, MA 02324	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
CHEYENNE PACHECO 1080 LOCUST STREET RAYNHAM, MA 02767	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
HAILEY KUHN966 OXFORD RD NEW OXFORD, PA 17350	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
DANIELLE STERNER413 DILLER ROAD HANOVER, PA 17344	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
ELAINE GREENFIELD 719 BLOSSOM DRIVE HANOVER, PA 17331	NONE	NONE	5000COLLEGE SCHOLARSHIP	2,500
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
PAIGHTON GILDNER 4 FRONT NINE DRIVE BROCKTON, MA 02301	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
GINA DODD27 MENLENA CIRCLE HANOVER, PA 17331	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
HANNAH DELANO15 GREENBRIAR LANE BRIDGEWATER, MA 02324	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
JOHN MURRAY 221 BROAD MEADOW ROAD NEEDHAM, MA 02492	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
AUDREY POMAR17 STETSON STREET BRIDGEWATER, MA 02324	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
KATHLEEN MULLANEY 272 LINCOLN STREET FRANKLIN, MA 02038	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
KAYLEE DESMOND 274 HAYWARD STREET BRIDGEWATER, MA 02324	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
LAUREN SLONAKER 1070 DICKS DAM ROAD NEW OXFORD, PA 17350	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
MADELYN DELL 141 PENN STREET HANOVER, PA 17331	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
MADISON SAUTER3 LAPHAM CT MENDON, MA 01756	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
NATHAN CALER412 PENN STREET HANOVER, PA 17331	NONE	NONE	COLLEGE SCHOLARSHIP	2,500
RICHARD KEMBLE 63 THREE BROOKS ROAD FREEHOLD, NJ 07728	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
Total ▶ 3a				82,500

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<i>a Paid during the year</i>				
SAMANTHA LOY628 CRICKET LANE MCSHERRYSTOWN, PA 17344	NONE	NONE	COLLEGE SCHOLARSHIP	5,000
Total			▶ 3a	82,500

TY 2019 General Explanation Attachment

Name: THE CLARKS COMPANIES FOUNDATION
ATTN GAIL HARRINGTON

EIN: 20-4511300

General Explanation Attachment

Identifier	Return Reference	Explanation	
1	ADJUSTED NET INCOME REPORTING	FORM 990-PF, PART I, COLUMN (C)	BASED ON THE INSTRUCTIONS TO THE FORM 990-PF, IT IS NOT REQUIRED FOR THE ORGANIZATION TO COMPLETE PART I, COLUMN C, ADJUSTED NET INCOME. HOWEVER, BASED ON OTHER CONFLICTING INSTRUCTIONS, TO AVOID APPARENT NONCOMPLIANCE WITH THE REQUIREMENTS OF THE RETURN AND OUT OF AN ABUNDANCE OF CAUTION IT HAS BEEN COMPLETED.

TY 2019 Investments Government Obligations Schedule

Name: THE CLARKS COMPANIES FOUNDATION
ATTN GAIL HARRINGTON

EIN: 20-4511300

**US Government Securities - End
of Year Book Value:**

507,228

**US Government Securities - End
of Year Fair Market Value:**

508,241

**State & Local Government
Securities - End of Year Book
Value:**

0

**State & Local Government
Securities - End of Year Fair
Market Value:**

0

TY 2019 Other Expenses Schedule

Name: THE CLARKS COMPANIES FOUNDATION
ATTN GAIL HARRINGTON

EIN: 20-4511300

Other Expenses Schedule

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
HOLIDAY RAFFLE PRIZES AT FAIR VALUE	11,411	0	11,411	0
ANNUAL FILING FEES	10	0	0	10
BANK CHARGES	313	0	0	313
ADMIN. COSTS	5,142	0	0	5,142

TY 2019 Other Income Schedule

Name: THE CLARKS COMPANIES FOUNDATION
ATTN GAIL HARRINGTON

EIN: 20-4511300

Other Income Schedule

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
CORNHOLE/SUPERBOWL SQUARES/MARCH MADNESS/CHILI COOK OFF	8,685		8,685
SILENT AUCTION	910		910
50-50/BASKET/HOLIDAY RAFFLES	8,084		8,084
SAMPLE/TV/FURNITURE/CLOTHING SALES	8,425		8,425

TY 2019 Other Increases Schedule

Name: THE CLARKS COMPANIES FOUNDATION
ATTN GAIL HARRINGTON

EIN: 20-4511300

Description	Amount
PRIOR PERIOD ADJUSTMENT	10,000

Schedule B
(Form 990, 990-EZ,
or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors
▶ Attach to Form 990, 990-EZ, or 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2019

Name of the organization
THE CLARKS COMPANIES FOUNDATION
ATTN GAIL HARRINGTON

Employer identification number
20-4511300

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)() (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
 THE CLARKS COMPANIES FOUNDATION
 ATTN GAIL HARRINGTON

Employer identification number
 20-4511300

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	THE CLARKS COMPANIES NA <hr/> 60 TOWER ROAD <hr/> WALTHAM, MA 02451	<hr/> \$ 68,056	<input checked="" type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
	<hr/> <hr/>	<hr/> \$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
	<hr/> <hr/>	<hr/> \$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
	<hr/> <hr/>	<hr/> \$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
	<hr/> <hr/>	<hr/> \$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
	<hr/> <hr/>	<hr/> \$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)

Name of organization THE CLARKS COMPANIES FOUNDATION ATTN GAIL HARRINGTON	Employer identification number 20-4511300
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Part II Noncash Property			
(a) No. from Part I	(b) Description of noncash property given <small>(see instructions). Use duplicate copies of Part II if additional space is needed.</small>	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____

Name of organization
 THE CLARKS COMPANIES FOUNDATION
 ATTN GAIL HARRINGTON

Employer identification number
 20-4511300

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____ _____	_____ _____	_____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____ _____		_____ _____	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____ _____	_____ _____	_____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____ _____		_____ _____	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____ _____	_____ _____	_____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____ _____		_____ _____	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____ _____	_____ _____	_____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____ _____		_____ _____	