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Form 990
(Rev. January 2020)
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning and ending

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
RIGHTS AND RESOURCES INSTITUTE, INC.
 Doing business as **RIGHTS AND RESOURCES GROUP**
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite
2715 M STREET NW 300
 City or town, state or province, country, and ZIP or foreign postal code
WASHINGTON, DC 20007
F Name and address of principal officer **ANDY WHITE**
SAME AS C ABOVE

D Employer identification number
20-3690821

E Telephone number
202-470-3900

G Gross receipts **7,163,183.**

H(a) Is this a group return for subordinates? ☐ Yes ☒ No
H(b) Are all subordinates included? ☐ Yes ☐ No
 If "No," attach a list. (see instructions)
H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c)() (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: **WWW.RIGHTSANDRESOURCES.ORG**

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: **2005** **M** State of legal domicile: **DC**

Part I Summary

1 Briefly describe the organization's mission or most significant activities: **RRI'S MISSION IS TO SUPPORT LOCAL COMMUNITIES' AND INDIGENOUS PEOPLES' STRUGGLES AGAINST POVERTY**

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) **3** **9**

4 Number of independent voting members of the governing body (Part VI, line 1b) **4** **8**

5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) **5** **34**

6 Total number of volunteers (estimate if necessary) **6** **0**

7a Total unrelated business revenue from Part VIII, column (C), line 12 **7a** **0.**

b Net unrelated business taxable income from Form 990-T, line 39 **7b** **0.**

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	10,344,961.	7,127,155.
9 Program service revenue (Part VIII, line 2g)	0.	2,911.
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	30,021.	31,400.
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	5,880.	1,717.
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	10,380,862.	7,163,183.
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	3,565,657.	1,550,807.
14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,688,014.	3,495,862.
16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b Total fundraising expenses (Part IX, column (D), line 25) 50,840.		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	4,139,426.	2,497,870.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	11,393,097.	7,544,539.
19 Revenue less expenses. Subtract line 18 from line 12	-1,012,235.	-381,356.
20 Total assets (Part X, line 16)	Beginning of Current Year 11,945,866.	End of Year 5,405,946.
21 Total liabilities (Part X, line 26)	8,525,723.	2,367,159.
22 Net assets or fund balances. Subtract line 21 from line 20	3,420,143.	3,038,787.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here
 Signature of officer *Alan Landis* **05 November 2020**
 Date
ALAN LANDIS, CHIEF OPERATING OFFICER
 Type or print name and title

Paid Preparer Use Only
 Print/type preparer's name Preparer's signature Date Check if self-employed PTIN
 Firm's name Firm's EIN
 Firm's address Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

532001 01-20-20 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2019)

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☒ X

1 Briefly describe the organization's mission

RRI'S MISSION IS TO SUPPORT LOCAL COMMUNITIES' AND INDIGENOUS PEOPLES' STRUGGLES AGAINST POVERTY AND MARGINALIZATION BY PROMOTING GREATER GLOBAL COMMITMENT AND ACTION TOWARDS POLICY, MARKET, AND LEGAL REFORMS THAT SECURE THEIR RIGHTS TO OWN, CONTROL AND BENEFIT FROM NATURAL

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 2,102,713. including grants of \$ 420,946.) (Revenue \$)

STRATEGIC ANALYSIS AND GLOBAL ENGAGEMENT

2019 WAS A BREAKTHROUGH YEAR IN TERMS OF RECOGNITION BY THE CLIMATE AND CONSERVATION COMMUNITIES THAT ADVANCING COMMUNITY LAND RIGHTS IS A PRIORITY STRATEGY TO COMBAT CLIMATE CHANGE AND PROTECT BIODIVERSITY. FOR THE FIRST TIME, THE IPCC-CITING RESEARCH FROM RRI AND OTHERS-RECOGNIZED THIS VITAL CONNECTION. BY COORDINATING AND SUPPORTING AN INDIGENOUS AND COMMUNITY RESPONSE TO THE IPCC SPECIAL REPORT ON CLIMATE CHANGE AND LAND, RRI AMPLIFIED BOTH THE FINDINGS AND DEMANDS OF RIGHTSHOLDER COMMUNITIES, AND EFFECTIVELY DEFINED THE REPORT AS AN ENDORSEMENT OF RIGHTS, CREATING A TOOL FOR FUTURE ADVOCACY. THIS BROADER RECOGNITION WAS REFLECTED IN OTHER KEY COMMITMENTS RRI GARNERED AT THE INTERNATIONAL LEVEL, INCLUDING IN THE UK GOVERNMENT'S JUST RURAL

4b (Code) (Expenses \$ 1,464,662. including grants of \$ 484,501.) (Revenue \$)

REGIONAL PROGRAMS

CRIMINALIZATION OF LAND AND ENVIRONMENTAL DEFENDERS, AND ROLLBACK OF PREVIOUS PROGRESS IN ACHIEVING RECOGNITION OF RIGHTS IN SEVERAL COUNTRIES, CONTINUED TO BE THREATS IN 2019. RRI PLAYED A KEY ROLE IN STALLING ROLLBACKS IN INDIA AND INDONESIA, WHILE WORKSHOPS TO SUPPORT COMMUNITY-BASED MONITORING, AS WELL AS INCREASED EFFORTS TO MAP THE EFFECTS OF CRIMINALIZATION, HELPED IDENTIFY THE SCOPE OF THE PROBLEM AND CONNECT LAND AND ENVIRONMENTAL DEFENDERS WITH RESOURCES. REGIONAL PROGRAMS. PROGRESS ON ENACTING PROGRESSIVE LAWS AND POLICIES RECOGNIZING INDIGENOUS, LOCAL COMMUNITY, AND AFRO-DESCENDANT LAND RIGHTS, COMPLEMENTED BY EFFORTS TO BUILD POLITICAL WILL AND CAPACITY FOR IMPLEMENTATION, LAID THE GROUNDWORK FOR RIGHTS RECOGNITION AT SCALE

4c (Code) (Expenses \$ 1,758,208. including grants of \$ 614,698.) (Revenue \$)

TENURE FACILITY

CRITICAL ASSISTANCE PROVIDED TO THE TENURE FACILITY PROJECT IMPLEMENTATION AND FORMULATION IN MALI, BURKINA FASO, INDONESIA, COLOMBIA (CNTI), DRC, KENYA, AND NEPAL.

THE 2019 TENURE FACILITY LEARNING EXCHANGE WAS A MAJOR SUCCESS WITH OVER 100 PARTICIPANTS AND MORE THAN 15 REPRESENTATIVES FROM 12 GOVERNMENTS PARTICIPATING IN ADDITION TO PROJECT PROPONENTS AND DONORS.

A BREAKTHROUGH REGIONAL WORKSHOP OF LAND INSTITUTIONS FOR SECURING COMMUNITIES' LAND RIGHTS IN AFRICA WAS ORGANIZED IN MADAGASCAR. OVER

4d Other program services (Describe on Schedule O)

(Expenses \$ 1,222,298. including grants of \$ 30,662.) (Revenue \$)

4e Total program service expenses 6,547,881.

Form 990 (2019)

ABDFO

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions)		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
28b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
28c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	34	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	X	
b If "Yes," enter the name of the foreign country CANADA See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d If "Yes," indicate the number of Forms 8282 filed during the year	7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9 Sponsoring organizations maintaining donor advised funds.		
a Did the sponsoring organization make any taxable distributions under section 4966?		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10 Section 501(c)(7) organizations. Enter		
a Initiation fees and capital contributions included on Part VIII, line 12	10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11 Section 501(c)(12) organizations. Enter		
a Gross income from members or shareholders	11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O	13a	
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c Enter the amount of reserves on hand	13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N	15	X
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O	16	X

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

☒ X**Section A. Governing Body and Management**

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	9	
1b Enter the number of voting members included on line 1a, above, who are independent	8	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3	X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5	X
6 Did the organization have members or stockholders?	6	X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body?	8a	X
b Each committee with authority to act on behalf of the governing body?	8b	X
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9	X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	X
13 Did the organization have a written whistleblower policy?	13	X
14 Did the organization have a written document retention and destruction policy?	14	X
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a	X
b Other officers or key employees of the organization	15b	X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **NONE**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☐ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records **THE ORGANIZATION - 202-470-3900**
2715 M STREET NW #300, WASHINGTON, DC 20007

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) SAMUEL NGUIFFO DIRECTOR	1.00	X						0.	0.	0.
(2) ARUN AGRAWAL DIRECTOR	1.00	X						0.	0.	0.
(3) NIGHISTY GHEZAE DIRECTOR	1.00	X						0.	0.	0.
(4) MICHAEL JENKINS DIRECTOR	1.00	X						0.	0.	0.
(5) CHRISTOPHER JOCHNICK DIRECTOR	1.00	X						0.	0.	0.
(6) ANNE LARSEN DIRECTOR	1.00	X						0.	0.	0.
(7) CHRIS KIDD DIRECTOR	1.00	X						0.	0.	0.
(8) THOMAS A WHITE PRESIDENT	40.00			X				189,913.	0.	49,307.
(9) ALAN LANDIS CHIEF OPERATING OFFICER	40.00			X				162,296.	0.	37,284.
(10) SASKIA OZINGA SECRETARY	1.00			X				0.	0.	0.
(11) TAPANI OKSANEN CHAIR	5.00			X				0.	0.	0.
(12) CHITRA SUBRAMANIAM TREASURER	5.00			X				0.	0.	0.
(13) MARGARET SMITH DIRECTOR	1.00			X				0.	0.	0.
(14) ARVIND KHARE DIRECTOR, TF SUPPORT GROUP	40.00				X			172,024.	0.	11,900.
(15) CAROLE CARLSON DIRECTOR, FINANCE & ADMI	40.00					X		139,684.	0.	40,920.
(16) ALAIN FRECHETTE DIRECTOR, STRATEGIC ANALYS	40.00					X		138,413.	0.	3,363.
(17) JENNA DIPAOLO COLLEY COMMUNICATIONS DIRECTOR	40.00					X		119,303.	0.	24,010.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) NICOLE LEVINE DIRECTOR OF RESOURCE MOBILIZATION	40.00					X		119,903.	0.	25,087.
(19) KUNDAN KUMAR ASIA DIRECTOR	40.00					X		110,810.	0.	27,754.
1b Subtotal								1,152,346.	0.	219,625.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								1,152,346.	0.	219,625.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **10**

- 3** Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SUNBIRD CONSULTING, 7637 N KANKAKEE TRAIN, ROLLING PRAIRIE, INDIANA, UNITED KING	LEADING ALTERNATIVE TENURE AND ENTERPRIS	212,441.
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 1		

Form 990 (2019)

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	5,457,879.			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,669,276.			
	g	Noncash contributions included in lines 1a-1f	1g	\$			
	h	Total. Add lines 1a-1f		7,127,155.			
Program Service Revenue	2 a	DEVELOP OPPORTUNITY FR	Business Code 541700	2,911.	2,911.		
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		2,911.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		31,400.			31,400.
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6 a	Gross rents	(i) Real (ii) Personal				
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities (ii) Other				
	b	Less cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss)					
	8 a	Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18					
	b	Less direct expenses					
	c	Net income or (loss) from fundraising events					
	9 a	Gross income from gaming activities See Part IV, line 19					
	b	Less direct expenses					
c	Net income or (loss) from gaming activities						
10 a	Gross sales of inventory, less returns and allowances						
b	Less cost of goods sold						
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue	11 a	OTHER REVENUE	Business Code 900099	1,717.			1,717.
	b						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d		1,717.			
12	Total revenue. See instructions		7,163,183.	2,911.	0.	33,117.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒ X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	1,550,807.	1,550,807.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,379,124.	981,934.	352,582.	44,608.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,518,701.	1,467,116.	51,585.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	110,104.	91,879.	18,225.	
9 Other employee benefits	215,601.	179,914.	35,687.	
10 Payroll taxes	272,332.	196,366.	75,966.	
11 Fees for services (nonemployees)				
a Management	2,571.		2,571.	
b Legal	2,662.		2,662.	
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	1,013,708.	863,592.	150,116.	
12 Advertising and promotion				
13 Office expenses	116,871.	24,421.	92,444.	6.
14 Information technology				
15 Royalties				
16 Occupancy	225,217.	196,849.	26,839.	1,529.
17 Travel	646,158.	636,897.	5,459.	3,802.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	146,209.	137,085.	9,099.	25.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	104,345.	91,203.	12,434.	708.
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MISCELLANEOUS	75,262.	2,380.	72,720.	162.
b CONSULTANT EXPENSES	74,497.	74,336.	161.	
c PUBLICATIONS AND OTHER	52,396.	53,102.	-706.	
d LOSS ON FOREIGN EXCHANGE	37,639.		37,639.	
e All other expenses	335.		335.	
25 Total functional expenses. Add lines 1 through 24e	7,544,539.	6,547,881.	945,818.	50,840.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	6,000.	1	8,362.
	2 Savings and temporary cash investments	8,404,225.	2	3,065,314.
	3 Pledges and grants receivable, net	2,528,270.	3	1,650,143.
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	101,334.	9	80,864.
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 852,347.		
	b Less accumulated depreciation	10b 469,874.	10c	382,473.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities See Part IV, line 11		12	
	13 Investments - program-related See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets See Part IV, line 11	432,995.	15	218,790.
16 Total assets. Add lines 1 through 15 (must equal line 33)	11,945,866.	16	5,405,946.	
Liabilities	17 Accounts payable and accrued expenses	1,332,733.	17	965,699.
	18 Grants payable	1,490,943.	18	5,000.
	19 Deferred revenue	5,206,884.	19	1,022,612.
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties	100,243.	24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	394,920.	25	373,848.
	26 Total liabilities. Add lines 17 through 25	8,525,723.	26	2,367,159.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	1,306,049.	27	1,480,618.
	28 Net assets with donor restrictions	2,114,094.	28	1,558,169.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	3,420,143.	32	3,038,787.
33 Total liabilities and net assets/fund balances	11,945,866.	33	5,405,946.	

Form 990 (2019)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,163,183.
2	Total expenses (must equal Part IX, column (A), line 25)	2	7,544,539.
3	Revenue less expenses Subtract line 2 from line 1	3	-381,356.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,420,143.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,038,787.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990. <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		

Form 990 (2019)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public
Inspection

Name of the organization

RIGHTS AND RESOURCES INSTITUTE, INC.

Employer identification number

20-3690821

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university _____
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 932021 09-25-19 Schedule A (Form 990 or 990-EZ) 2019

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	16,500,618.	12,176,973.	15,338,113.	9,661,992.	7,130,066.	60,807,762.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	16,500,618.	12,176,973.	15,338,113.	9,661,992.	7,130,066.	60,807,762.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						60,807,762.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4	16,500,618.	12,176,973.	15,338,113.	9,661,992.	7,130,066.	60,807,762.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	3,633.	1,437.	1,386.	30,021.	31,400.	67,877.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	9,962.	2,268.	1,509.	5,880.	1,717.	21,336.
11 Total support. Add lines 7 through 10						60,896,975.
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	99.85 %
15 Public support percentage from 2018 Schedule A, Part II, line 14	15	99.90 %
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► <input checked="" type="checkbox"/>		
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► <input type="checkbox"/>		

Schedule A (Form 990 or 990-EZ) 2019

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%
19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions <input type="checkbox"/>		

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
11a		
b A family member of a person described in (a) above?		
11b		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a	<input type="checkbox"/>	The organization satisfied the Activities Test. Complete line 2 below.
b	<input type="checkbox"/>	The organization is the parent of each of its supported organizations. Complete line 3 below.
c	<input type="checkbox"/>	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
2 Activities Test. Answer (a) and (b) below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	
2a	Yes	No
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	
2b	Yes	No
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	
3a	Yes	No
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	
3b	Yes	No

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

- 7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2019 from Section C, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions			
7 Excess distributions carryover to 2020. Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information (See instructions.)

SCHEDULE D
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019Open to Public
Inspection

Name of the organization

RIGHTS AND RESOURCES INSTITUTE, INC.

Employer identification number
20-3690821**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the
organization answered "Yes" on Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1	▶ \$ _____
(ii) Assets included in Form 990, Part X	▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items

a Revenue included on Form 990, Part VIII, line 1	▶ \$ _____
b Assets included in Form 990, Part X	▶ \$ _____

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

932051 10-02-19

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply)

a ☐ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10

1a Beginning of year balance

b Contributions

c Net investment earnings, gains, and losses

d Grants or scholarships

e Other expenditures for facilities and programs

f Administrative expenses

g End of year balance

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a					
1b					
1c					
1d					
1e					
1f					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ☐ %

b Permanent endowment ☐ %

c Term endowment ☐ %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) Unrelated organizations

(ii) Related organizations

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		
3a(ii)		
3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
1b Buildings				
1c Leasehold improvements		384,381.	130,975.	253,406.
1d Equipment		291,233.	206,637.	84,596.
1e Other		176,733.	132,262.	44,471.
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c)				382,473.

Schedule D (Form 990) 2019

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED RENT	373,848.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	
	373,848.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

Schedule D (Form 990) 2019

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total revenue, gains, and other support per audited financial statements	1	7,125,544.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	-37,639.
e	Add lines 2a through 2d	2e	-37,639.
3	Subtract line 2e from line 1	3	7,163,183.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	7,163,183.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total expenses and losses per audited financial statements	1	7,506,900.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	-37,639.
e	Add lines 2a through 2d	2e	-37,639.
3	Subtract line 2e from line 1	3	7,544,539.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	7,544,539.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON FOREIGN EXCHANGE -37,639.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON FOREIGN EXCHANGE -37,639.

SCHEDULE F
(Form 990)Department of the Treasury
Internal Revenue Service**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019Open to Public
Inspection

Name of the organization

Employer identification number

RIGHTS AND RESOURCES INSTITUTE, INC.

20-3690821

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

Form 990, Part IV, line 14b

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☒ No

- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States

- 3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
CENTRAL AMERICA AND CARIBBEAN	0	0	GRANTS TO RECIPIENTS		0.
SOUTH AMERICA	0	2	GRANTS TO RECIPIENTS		144,699.
EAST ASIA AND THE PACIFIC	0	0	GRANTS TO RECIPIENTS		153,997.
EUROPE	0	2	GRANTS TO RECIPIENTS		0.
SOUTH ASIA	0	1	GRANTS TO RECIPIENTS		248,840.
SUB-SAHARAN AFRICA - ANGOLA, BENIN, BOTSWANA, BURKINA FASO,	0	0	GRANTS TO RECIPIENTS		1,003,271.
NORTH AMERICA - CANADA AND MEXICO, BUT NOT THE UNITED STATES	0	6	GRANTS TO RECIPIENTS		0.
3 a Subtotal	0	11			1,550,807.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	11			1,550,807.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

Part II Grants and Other Assistance to Organizations or Entities Outside the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO TRAIN AND INFORM LOCAL AUTHORITIES AND	9,169.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO SUPPORT COMMUNITIES TO PARTICIPATE THROUGH A	24,971.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO SHAPE THE IMPLEMENTATION OF KENYAS LEGAL	30,872.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO SCALE UP COMMUNITY FORESTRY BY IMPLEMENTING AND	34,058.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE CAPACITY OF CSO-OPWG	16,000.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO INCORPORATE LOCAL AND INDIGENOUS WOMENS	23,060.		0.		
		SUB-SAHARAN AFRICA	TO ENSURE LEGAL RECOGNITION FOR LOCAL AND INDIGENOUS WOMEN'S LAND RIGHTS	7,000.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO TRAIN AND INFORM LOCAL AUTHORITIES AND	39,169.		0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

3 Enter total number of other organizations or entities

SEE PART V FOR COLUMN (D) DESCRIPTIONS

Schedule F (Form 990) 2019

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO ASSURE THE LEGAL RECOGNITION OF LOCAL AND	30,000.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO ASSURE OF LOCAL RECOGNITION OF LOCAL AND	10,000		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO GIVE CIVIL SOCIETY THE MEANS TO CONNECT WITH	5,000.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO ADVOCATE FOR THE PROJECT AND	38,674.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN CSO' AND COMMUNITIES	12,500		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO PROMOTE THE EFFECTIVE AND MEANINGFUL	37,426		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS POSITION COMMUNITIES MORE PROMINENTLY IN THE	12,165.		0		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE CAPACITY OF CSO-OPWG	24,000.		0.		
		SUB-SAHARAN AFRICA	THE OBJECTIVE OF THE PROJECT IS TO DRAW ATTENTION TO COLLECTIVE ACTIONS	22,000		0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States (Schedule F (Form 990), Part II, line 1)									
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO COORDINATE A GLOBAL EXCHANGE IN RIAU.	13,737.		0.			
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO BRING TOGETHER KEY REGIONAL INDIGENOUS PEOPLES'	6,000.		0.			
		SOUTH AMERICA	THE OBJECTIVE OF THE PROJECT IS TO ENSURE THAT THE 14 INDIGENOUS	5,000		0.			
		EAST ASIA	THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN EVIDENCE OF EFFECTIVE	24,726.		0.			
		SOUTH AMERICA	THE OBJECTIVE OF THE PROJECT IS TO COLLABORATE ON THE ORGANIZATION OF AN	40,190.		0			
		SOUTH AMERICA	THE OBJECTIVE OF THE PROJECT IS TO GUARANTEE THE IMPLEMENTATION OF THE	42,036.		0.			
		SOUTH AMERICA	THE OBJECTIVE OF THE PROJECT IS TO ADVANCE THE COMMUNICATIONS AND OUTREACH CAPACITY	8,662.		0			
		SOUTH AMERICA	THE OBJECTIVE OF THE PROJECT IS TO DEFEND THE TERRITORIAL RIGHTS OF THE	49,855.		0.			
		SOUTH AMERICA	THE OBJECTIVE OF THE PROJECT IS TO IDENTIFY AND PROMOTE THE COMMON GOALS ON	40,800.		0.			

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO FORM A DYNAMIC, INCLUSIVE FOCAL GROUP THAT WILL	20,950.		0.		
		SOUTH ASIA	THE OBJECTIV OF THE PROJECT LS TO FORM A DYNAMIC, INCLUSIVE FOCALGROUP THAT WILL	9,932.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO ENSURE THE SUSTAINABILITY OF THE EMERGENCY FUND	5,174.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE PROTECTION OF	10,376.		0.		
		SOUTH ASIA	HOST THE REGIONAL FACILITATOR FOR SOUTHEAST ASIA.	21,908		0.		
		SOUTH ASIA	CONDUCT RESEARCH AND ANALYSIS TO SUPPORT ADVOCACY AGAINST LEGAL AND	12,585		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO SUPPORT THE ACCESS AND PARTICIPATION OF	13,151.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO PROVIDE GUIDANCE FOR RRI INDONESIA WORK	28,846.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO PROVIDE GUIDANCE FOR RRI INDONESIA WORK	8,929.		0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO ENCOURAGE PRIVATE SECTOR PARTIES TO	9,895.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO ENSURE THAT THE KEY RECOMMENDATIONS	17,003.		0.		
		SOUTH ASIA	THE OBJECTIVES OF THE PROJECT ARE TO ENSURE THE CONTINUATION OF EMERGENCY FUND SYSTEM	13,630.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE PROTECTION OF	17,530.		0.		
		EAST ASIA	LEGAL SUPPORT AND CAPACITY BUILDING FOR ADVANCING FOREST RIGHTS INITIATIVES IN	12,000.		0.		
		EAST ASIA	RESPONDING TO NEW AND EMERGING LEGAL AND POLICY CHALLENGES TO FOREST RIGHTS ACT	9,637.		0.		
		EAST ASIA	THE OBJECTIVE OF THE PROJECT IS TO ENCOURAGE PRIVATE SECTOR PARTIES TO	12,000.		0.		
		EAST ASIA	THE OBJECTIVE OF THE PROJECT IS TO BUILD A CIVIL SOCIETY INITIATIVE IN DEFENSE	7,347.		0.		
		EAST ASIA	ASSESSING THE PROCESS AND IMPACT OF TENURE SECURITY IN THE RECOGNITION OF FOREST	5,873.		0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA	THE OBJECTIVE OF THE PROJECT IS TO GENERATE KEY INFORMATION AND	44,137.		0		
		EAST ASIA	THE OBJECTIVE OF THE PROJECT IS TO PROVIDE GUIDANCE FOR RRI INDIA WORK INCLUDING	45,119.		0		
		EAST ASIA	THE OBJECTIVE OF THE PROJECT IS DEVELOP CULTURAL COMMUNICATIONS ON THE	8,089.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO PROMOTE EFFECTIVE ADVOCACY WITH PARLIAMENTARY	11,922.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO ENSURE THAT LOCAL, PROVINCIAL, NATIONAL	45,510.		0.		
		SOUTH ASIA	THE OBJECTIVE OF THE PROJECT IS TO CREATE OPPORTUNITIES FOR PARTICIPANTS TO LEARN	5,000.		0.		

Part III Grants and Other Assistance to Individuals Outside the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

- 1 Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☐ Yes ☒ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)* ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☐ Yes ☒ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U S Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)* ☐ Yes ☒ No

Schedule F (Form 990) 2019

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART II, COLUMN (D):

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO TRAIN AND INFORM LOCAL AUTHORITIES AND COMMUNITIES ON COMMUNITY FORESTRY CONCESSIONS IN THE BULUNGU TERRITORY OF KWILU PROVINCE.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO SUPPORT COMMUNITIES TO PARTICIPATE THROUGH A DIALOGUE PROCESS WITH THE PRIVATE SECTOR DURING THE IMPLEMENTATION OF THE COMMUNITY LAND ACT.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO SHAPE THE IMPLEMENTATION OF KENYA'S LEGAL FRAMEWORK FOR THE BENEFIT OF INSECURE CUSTOMARY LANDOWNERS ACROSS KENYA VIA ONGOING COURT CASES.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO SCALE UP COMMUNITY FORESTRY BY IMPLEMENTING AND TESTING THE LEGAL ADMINISTRATIVE PROCESSES NECESSARY TO OBTAIN CF TITLES

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE CAPACITY OF CSO-OPWG MEMBERS AND COMMUNITIES SUCH THAT THEY ARE ABLE TO ENGAGE IN MULTI-STAKEHOLDER INITIATIVES THAT PROTECT HUMAN RIGHTS AND CUSTOMARY LAND TENURE FROM INFORMED POSITIONS.

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO INCORPORATE
LOCAL AND INDIGENOUS WOMENS LAND RIGHTS IN THE DRAFTING OF THE NEW LAND
POLICY IN THE DRC

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO ENSURE LEGAL RECOGNITION FOR LOCAL AND
INDIGENOUS WOMEN'S LAND RIGHTS IN THE NEW DRC LAND POLICY

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO TRAIN AND
INFORM LOCAL AUTHORITIES AND COMMUNITIES ON COMMUNITY FORESTRY
CONCESSIONS IN THE BULUNGU TERRITORY OF KWILU PROVINCE.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ASSURE THE
LEGAL RECOGNITION OF LOCAL AND INDIGENOUS WOMENS RIGHTS TO LAND IN THE
NEW LAND POLICY OF DRC. .

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ASSURE OF LOCAL
RECOGNITION OF LOCAL AND INDIGENOUS WOMEN'S RIGHTS TO LAND AND WIDEN THE
RECOGNITION OF TENURE RIGHTS THROUGH AN EDICT AT THE PROVINCIAL LEVEL.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO GIVE CIVIL
SOCIETY THE MEANS TO CONNECT WITH DECISION MAKERS AND LOCAL COMMUNITIES

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

TO FACILITATE THE ELABORATION AND IMPLEMENTATION OF EFFECTIVE AND
EQUITABLE POLICIES FOR SUSTAINABLE MANAGEMENT OF FORESTS

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ADVOCATE FOR
THE PROJECT AND SECURITIZATION OF THE RIGHTS OF LOCAL COMMUNITIES AND
INDIGENOUS PEOPLES THROUGHOUT THE LAND USE PLANNING REFORM PROCESS

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN CSO'
AND COMMUNITIES CAPACITIES AND PARTICIPATION AROUND ADVOCACY, MONITORING
AND EFFECTIVE ENGAGEMENT IN THE IMPLEMENTATION FOR REDD+IN LIBERIA

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO PROMOTE THE
EFFECTIVE AND MEANINGFUL PARTICIPATION OF CIVIL SOCIETY ORGANIZATIONS
(OPWG) IN THE DEVELOPMENT OF POLICIES AND REGULATIONS FOR THE OIL PALM
SECTOR IN LIBERIA

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS POSITION
COMMUNITIES MORE PROMINENTLY IN THE IMPLEMENTATION FRAMEWORK OF THE LAW
AND PROTECT CUSTOMARY LAND RIGHTS DURING THE DEVELOPMENT OF REGULATIONS
FOR THE LAND RIGHTS LAW.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

CAPACITY OF CSO-OPWG MEMBERS AND COMMUNITIES SUCH THAT THEY ARE ABLE TO
ENGAGE IN MULTI-STAKEHOLDER INITIATIVES THAT PROTECT HUMAN RIGHTS AND
CUSTOMARY LAND TENURE FROM INFORMED POSITIONS.

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: "THE OBJECTIVE OF THE PROJECT IS TO DRAW ATTENTION
TO COLLECTIVE ACTIONS AROUND THE WORLD AND TO SEEK TO MAKE INDIGENOUS
PEOPLES AND LOCAL COMMUNITIES LAND RIGHTS A GLOBAL PRIORITY

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO COORDINATE A
GLOBAL EXCHANGE IN RIAU, INDONESIA IN WHICH REPRESENTATIVES OF INDIGENOUS
OR LOCAL COMMUNITIES CAN SHARE EXPERIENCES, LESSONS, AND CHALLENGES
ASSOCIATED WITH MONITORING CORPORATE ACTIVITIES IN RURAL LANDS AND
FORESTS, DEVELOPING STRATEGIES FOR COLLECTIVE ACTION

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO BRING TOGETHER
KEY REGIONAL INDIGENOUS PEOPLES' ORGANIZATIONS AND OTHER CIVIL SOCIETY
WITH NATIONAL HUMAN RIGHTS INSTITUTIONS FROM SOUTHEAST ASIA.

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ENSURE THAT THE
14 INDIGENOUS COMMUNITIES AFFECTED BY THE PROPOSED DEVELOPMENT ACTIONS OF
THE OIL BLOCK 200 IN THE UCAYALI REGION OF THE PERUVIAN AMAZON ARE FULLY
INFORMED.

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

REGION: EAST ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN EVIDENCE OF EFFECTIVE COMMUNITY DRIVEN FOREST LANDSCAPE RESTORATION AND ITS LINKAGES WITH FORMAL OR CUSTOMARY RIGHTS

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO COLLABORATE ON THE ORGANIZATION OF AN INTERNATIONAL CONFERENCE (THE TENURE FACILITY LEARNING EXCHANGE).

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO GUARANTEE THE IMPLEMENTATION OF THE ETHNIC CHAPTER OF THE PEACE AGREEMENT, THROUGH THE CONSTRUCTION OF A TECHNICAL-BUDGETARY STRATEGY THAT ALLOWS FOR ADVOCACY BEFORE STATE INSTITUTIONS AND INTERNATIONAL ORGANIZATIONS

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ADVANCE THE COMMUNICATIONS AND OUTREACH CAPACITY OF INDIGENOUS COMMUNITIES AND ORGANIZATIONS

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO DEFEND THE TERRITORIAL RIGHTS OF THE AFRO-COMMUNITY OF BARU THROUGH A LEGAL ENVIRONMENTAL AND ADVOCY STRATEGY.

REGION: SOUTH AMERICA

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO IDENTIFY AND PROMOTE THE COMMON GOALS ON THE TERRITORIAL AND GOVERNANCE RIGHTS OF INDIGENOUS AND AFRO-DESCENDANT PEOPLES AS AN ALTERNATIVE TO TACKLE CLIMATE CHANGE IN REGIONAL AND INTERNATIONAL FOR A.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: "THE OBJECTIVE OF THE PROJECT LS TO FORM A DYNAMIC, INCLUSIVE FOCAL GROUP THAT WILL INCLUDE GOVERNMENT REPRESENTATIVES WHO HAVE BEEN WORKING ON RESPONSIBLE INVESTMENT AND COMMUNITY LAND RIGHTS IN LAOS.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIV OF THE PROJECT LS TO FORM A DYNAMIC, INCLUSIVE FOCALGROUP THAT WILL INCLUDE GOVERNMENT REPFESENTATIVES FFOM VARLOUS GOVERNMENT ENTITLES, CSOS, PFLVATE COMPANIES AND DEVELOPMENT PARTNERS

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ENSURE THE SUSTAINABILITY OF THE EMERGENCY FUND SYSTEM FOR LAND RIGHTS DEFENDERS; TO STRENGTHEN EMERGENCY RESPONSE SYSTEMS AND SUPPORT TO VICTIMS IN AREAS OF AGRARIAN CONFLICT; AND TO ENCOURAGE LAND RIGHTS CAMPAIGNS AND ANTI-CRIMINALIZATION OF AGRARIAN DEFENDERS.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE PROTECTION OF COMMUNITY RIGHTS TO LAND AND NATURAL RESOURCES THROUGH THE

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

DEVELOPMENT OF LITIGATION STRATEGIES.REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: CONDUCT RESEARCH AND ANALYSIS TO SUPPORT ADVOCACY
AGAINST LEGAL AND POLICY-BASED DILUTIONS OF THE FRA THROUGH THE CFR-LA.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO SUPPORT THE
ACCESS AND PARTICIPATION OF WOMEN IN COMMUNITY FORESTRY GOVERNANCE
THROUGH AGROFORESTRY AND FOOD SECURITY SYSTEMS.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO PROVIDE
GUIDANCE FOR RRI INDONESIA WORK INCLUDING STRATEGIC PLANNING FOR 2020.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO PROVIDE
GUIDANCE FOR RRI INDONESIA WORK INCLUDING STRATEGIC PLANNING FOR 2020.

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ENCOURAGE
PRIVATE SECTOR PARTIES TO IMPLEMENT BUSINESS AND HUMAN RIGHTS PRINCIPLES
THROUGH STRATEGIC STUDIES, PUBLIC CAMPAIGNS, AND CONSULTATIONS

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ENSURE THAT THE
KEY RECOMMENDATIONS RESULTED BY TENURE CONFERENCE 2017 BECOME THE

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

MATERIAL FOR THE ELECTED LEGISLATORS / SENATORS / PRESIDENT-VICE**PRESIDENT.****REGION: SOUTH ASIA**

(D) PURPOSE OF GRANT: THE OBJECTIVES OF THE PROJECT ARE TO ENSURE THE CONTINUATION OF EMERGY FUND SYSTEM FOR AGRARIAN DEFENDERS

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO STRENGTHEN THE PROTECTION OF COMMUNITY RIGHTS TO LAND AND NATURAL RESOURCES THROUGH THE DEVELOPMENT OF LITIGATION STRATEGIES.

REGION: EAST ASIA

(D) PURPOSE OF GRANT: LEGAL SUPPORT AND CAPACITY BUILDING FOR ADVANCING FOREST RIGHTS INITIATIVES IN INDIA

REGION: EAST ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ENCOURAGE PRIVATE SECTOR PARTIES TO IMPLEMENT BUSINESS AND HUMAN RIGHTS PRINCIPLES THROUGH STRATEGIC STUDIES, PUBLIC CAMPAIGNS, AND CONSULTATIONS

REGION: EAST ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO BUILD A CIVIL SOCIETY INITIATIVE IN DEFENSE OF THE FOREST COMMUNITIES CURRENTLY BEING THREATENED WITH EVICTION.

REGION: EAST ASIA

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

(D) PURPOSE OF GRANT: ASSESSING THE PROCESS AND IMPACT OF TENURE

SECURITY IN THE RECOGNITION OF FOREST RIGHTS ACT 2006 AND THE OBJECTIVE OF THE PROJECT IS TO ENABLE STATE AND NATIONAL LEVEL STAKEHOLDERS TO ENGAGE WITH IMPLEMENTING AGENCIES AND COURTROOM DISCUSSION TO ADDRESS THE PROCESS OF REJECTED CLAIMS OF FOREST DWELLERS.

REGION: EAST ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO GENERATE KEY INFORMATION AND INPUTS FOR THE SUPREME COURT CASE, SUPPORTING A LARGE POLITICAL AND MEDIA NARRATIVE TO DEFEND THE FOREST RIGHTS ACT.

REGION: EAST ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO PROVIDE GUIDANCE FOR RRI INDIA WORK INCLUDING STRATEGIC PLANNING FOR 2020 AND TO ENSURE RIGHTS TO FOREST DWELLING COMMUNITIES AND CONSERVATION OF FOREST AND FOREST BIODIVERSITY

REGION: EAST ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS DEVELOP CULTURAL COMMUNICATIONS ON THE THEME OF COMMUNITY FOREST RIGHTS

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO PROMOTE EFFECTIVE ADVOCACY WITH PARLIAMENTARY MEMBERS OF ALL LEVELS, POLITICAL PARTY LEADERS, POLICY-MAKERS, AND CIVIL SOCIETY LEADERS INFLUENCING LAWS.

REGION: SOUTH ASIA

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO ENSURE THAT
LOCAL, PROVINCIAL, NATIONAL GOVERNMENTS PROVIDE FISCAL AND POLICY SUPPORT
FOR COMMUNITY FORESTRY

REGION: SOUTH ASIA

(D) PURPOSE OF GRANT: THE OBJECTIVE OF THE PROJECT IS TO CREATE
OPPORTUNITIES FOR PARTICIPANTS TO LEARN FROM, AND CONTRIBUTE TO, LAND
GOVERNANCE SUCSESSES AND CHALLENGES AT THE ASIA REGIONAL LEVEL.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public
Inspection

Name of the organization

RIGHTS AND RESOURCES INSTITUTE, INC.

Employer identification number

20-3690821

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part III	Supplemental Information
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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

[illegible]

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

Open to Public
Inspection

Name of the organization

RIGHTS AND RESOURCES INSTITUTE, INC.

Employer identification number
20-3690821

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

AND MARGINALIZATION BY PROMOTING GREATER GLOBAL COMMITMENT AND ACTION
TOWARDS POLICY, MARKET, AND LEGAL REFORMS THAT SECURE THEIR RIGHTS TO
OWN, CONTROL AND BENEFIT FROM NATURAL RESOURCES, ESPECIALLY LAND AND
FORESTS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

RESOURCES, ESPECIALLY LAND AND FORESTS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

TRANSITION INITIATIVE. MANY DONORS AND GOVERNMENTS ARE ALSO RECOGNIZING
THE IMPORTANCE OF SECURE TENURE AS THE BASIS FOR MITIGATING CLIMATE
CHANGE, SUPPORTING SUSTAINABLE LIVELIHOODS, AND ENSURING FOOD
SECURITY-MADE EVEN MORE URGENT BY THE CURRENT PANDEMIC.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

IN SEVERAL COUNTRIES. IN DRC, A DECADE OF ENGAGEMENT WITH NATIONAL AND
LOCAL GOVERNMENTS HAS NOW SHIFTED THE PENDULUM TOWARD IMPLEMENTATION:
1.2 MILLION HECTARES OF COMMUNITY FOREST CONCESSIONS HAVE BEEN GRANTED,
AND THE GOVERNMENT HAS COMMITTED TO ALLOCATING AT LEAST 2.5 MILLION BY
2023. IN PERU, INDIGENOUS COMMUNITIES IN LORETO PROVINCE RECEIVED 66
LAND TITLES, WITH PRESIDENT MARTN VIZCARRA PUBLICLY COMMITTING TO
TITLING ALL COMMUNITY LANDS BY 2021. IN NEPAL, THE RRI COALITION
ENSURED THAT THE 2019 FOREST ACT INCLUDED PROTECTION FOR INDIGENOUS AND
COMMUNITY LAND RIGHTS, AND WORKED WITH LOCAL ACTORS TO ACHIEVE
ENACTMENT OF THREE LOCAL GOVERNMENT LAWS RECOGNIZING COMMUNITY FOREST

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

Name of the organization

RIGHTS AND RESOURCES INSTITUTE, INC.

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20-3690821

RIGHTS AND INDIGENOUS PEOPLES' TERRITORIAL RIGHTS, AND ADVANCE ON
DOZENS MORE. AND IN SEVERAL COUNTRIES, ENGAGEMENT SUPPORTED BY RRI LED
TO LEGISLATIVE AND POLICY BREAKTHROUGHS RECOGNIZING AND SECURING THE
LAND RIGHTS OF INDIGENOUS, LOCAL COMMUNITY, AND AFRO-DESCENDANT WOMEN.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

100 PARTICIPANTS REPRESENTING LAND COMMISSIONS AND SIMILAR STATES
AGENCIES LEADING LAND REFORMS AS WELL AS REPRESENTATIVES OF CSOS FROM
13 COUNTRIES PARTICIPATED IN THE WORKSHOP. THE PRIME MINISTER OF
MADAGASCAR GAVE THE INAUGURAL ADDRESS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

COALITION AND COMMUNICATIONS PROGRAMS

THE STEADFAST WORK OF THE COALITION SINCE 2005 IS SHIFTING THE GLOBAL
CONVERSATION FROM "WHY" LAND RIGHTS MATTER TO "HOW" TO SECURE THEM AT
SCALE. YEARS OF WORK BY RRI AND OTHERS HAS PROVIDED CLARITY ON THE
SCOPE OF THE PROBLEM AND THE INTERVENTIONS AND RESOURCES NECESSARY TO
SOLVE IT. OUR YEARS OF COLLECTIVE EXPERIENCE, DATA GATHERING, AND
ANALYSIS HAVE SHOWN THAT, WITH THE RIGHT INVESTMENT IN THE RIGHT
PLACES, COMMUNITY LAND RIGHTS CAN BE SECURED AT SCALE. THIS HAS ALSO
LAID THE GROUNDWORK IN KEY COUNTRIES, PRESENTING WINDOWS OF OPPORTUNITY
TO ACCELERATE IMPACT. AN INCLUSIVE PROCESS TO RETHINK THE RRI COALITION
IN THE RUNUP TO THE EXPIRATION OF THE CURRENT MEMORANDUM OF
UNDERSTANDING HAS ORIENTED A STRONGER AND MORE UNIFIED COALITION
TOWARDS COORDINATED ACTION ON A "PATH TO SCALE" TO SECURE LAND RIGHTS.
EXPENSES \$ 1,222,298. INCLUDING GRANTS OF \$ 30,662. REVENUE \$ 0.

Name of the organization

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FORM 990, PART VI, SECTION B, LINE 11B:

THIS RETURN WAS SUBMITTED FOR THE REVIEW OF THE BOARD OF DIRECTORS PRIOR TO FILING. THE TREASURER OF THE BOARD REVIEWED THE RETURN IN DETAIL, REFERENCING THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS FOR THE CORRESPONDING YEAR. THE BOARD REVIEWED THE RETURN IN SUMMARY WITH INPUT FROM THE TREASURER, PRESIDENT AND CHIEF OPERATING OFFICER. QUESTIONS ABOUT SPECIFIC ITEMS OR SECTIONS WERE ANSWERED WITH SUPPLEMENTAL DETAIL PROVIDED AS APPROPRIATE.

FORM 990, PART VI, SECTION B, LINE 12C:

DIRECTORS AND OFFICERS ARE REQUIRED TO REVIEW THE CONFLICT OF INTEREST POLICY ANNUALLY AND TO SIGN ANNUALLY THEIR COMMITMENT TO ABIDE BY THE POLICY. THE POLICY REQUIRES THAT ANY KNOWN OR POTENTIAL CONFLICTS OF INTEREST BE COMMUNICATED TO THE BOARD AS SOON AS THEY ARE KNOWN, AND THE FACTS AND BOARD DECISIONS CONCERNING THE CONFLICT BE DOCUMENTED IN THE MINUTES OF THE MEETINGS OF THE BOARD. THE BOARD AND OFFICERS ASSESS AT LEAST ANNUALLY WHETHER ALL OFFICERS AND DIRECTORS ARE IN COMPLIANCE WITH THE POLICY BASED ON ALL FACTS KNOWN TO THE BOARD AND OFFICERS. AN AUDIT OF THE POLICY AND ITS IMPLEMENTATION WAS UNDERTAKEN IN LATE 2011 BY AN INDEPENDENT CONSULTANT, AND RECOMMENDATIONS FOR IMPROVEMENTS AND ENSURING RIGOROUS ADHERENCE TO THE POLICY AND COMPREHENSIVE DOCUMENTATION OF THIS ADHERENCE WERE IMPLEMENTED IN 2012.

FORM 990, PART VI, SECTION B, LINE 15:

THE PRESIDENT IS THE TOP MANAGEMENT OFFICIAL OF THE ORGANIZATION. AN ASSESSMENT OF OTHER NON-PROFIT ORGANIZATIONS IS PERIODICALLY UNDERTAKEN BASED ON COMPENSATION FIGURES REPORTED ON IRS 990 RETURNS FROM COMPARABLE ORGANIZATIONS AND OTHER SOURCES OF COMPENSATION AT THE REQUEST OF THE

Name of the organization	RIGHTS AND RESOURCES INSTITUTE, INC.	Employer identification number	20-3690821
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BOARD. ASSESSED ORGANIZATIONS ARE SELECTED TO MOST CLOSELY RESEMBLE RRG IN TERMS OF BUDGET, NUMBER OF EMPLOYEES, COMPLEXITY OF PROGRAMS, ROLE, EXPERTISE, AND GEOGRAPHIC LOCATION. IN A SESSION CLOSED TO THE PRESIDENT, THE BOARD REVIEWS THE ASSESSMENT, THE PERFORMANCE OF THE PRESIDENT, AND MAY CONSIDER OTHER RELEVANT FACTORS IN DETERMINING WHETHER A SALARY ADJUSTMENT IS WARRANTED, WHICH IS THEN SUBJECT TO VOTING BY THE BOARD. THIS PROCESS WAS LAST UNDERTAKEN IN JANUARY 2013.

FORM 990, PART VI, SECTION C, LINE 18:

RRG POSTS THE AUDITED FINANCIAL STATEMENTS AND FORM 990 ON ITS WEBSITE, AVAILABLE TO THE GENERAL PUBLIC. ADDITIONAL DOCUMENTS ARE ALSO POSTED TO DEMONSTRATE RRG'S COMMITMENT TO BEST PRACTICES IN TRANSPARENCY AND ACCOUNTABILITY.

FORM 990, PART VI, SECTION C, LINE 19:

RRG POSTS ITS AUDITED FINANCIAL STATEMENTS ON ITS WEBSITE, AVAILABLE TO THE GENERAL PUBLIC. ADDITIONAL DOCUMENTS ARE ALSO POSTED TO DEMONSTRATE RRG'S COMMITMENT TO TRANSPARENCY AND ACCOUNTABILITY.

FORM 990, PART IX, LINE 11G, OTHER FEES:

MEDIA CONSULTING:

PROGRAM SERVICE EXPENSES	111,866.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	111,866.

TRANSLATION CONSULTANTS:

PROGRAM SERVICE EXPENSES	55,884.
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Name of the organization

RIGHTS AND RESOURCES INSTITUTE, INC.

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MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 55,884.

PROGRAM CONSULTANTS:

PROGRAM SERVICE EXPENSES 685,472.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 685,472.

INFORMATION TECHNOLOGY:

PROGRAM SERVICE EXPENSES 10,370.

MANAGEMENT AND GENERAL EXPENSES 76,747.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 87,117.

AUDITORS:

PROGRAM SERVICE EXPENSES 0.

MANAGEMENT AND GENERAL EXPENSES 73,369.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 73,369.

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 1,013,708.