

EXTENDED TO NOVEMBER 16, 2020

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OMB No 1545-0047

Form 990-PF

Department of the Treasury  
Internal Revenue Service

## Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

► Do not enter social security numbers on this form as it may be made public.

► Go to [www.irs.gov/Form990PF](http://www.irs.gov/Form990PF) for instructions and the latest information.

2019

Open to Public Inspection

For calendar year 2019 or tax year beginning

, and ending

Name of foundation

## THE SALVADOR FOUNDATION

Number and street (or P O box number if mail is not delivered to street address)

5061 N. 30TH STREET

Room/suite

101

A Employer identification number

20-2760889

B Telephone number

(719) 505-6264

C If exemption application is pending, check here ► D 1. Foreign organizations, check here ► 2. Foreign organizations meeting the 85% test, check here and attach computation ► E If private foundation status was terminated under section 507(b)(1)(A), check here ► F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ► G Check all that apply:  Initial return  Initial return of a former public charity  
 Final return  Amended return  
 Address change  Name changeH Check type of organization:  Section 501(c)(3) exempt private foundation *04*  
 Section 4947(a)(1) nonexempt charitable trust  Other taxable private foundationI Fair market value of all assets at end of year (from Part II, col. (c), line 16) J Accounting method:  Cash  Accrual  
► \$ 22,337,809. (Part I, column (d), must be on cash basis.)  Other (specify) \_\_\_\_\_

## Part I Analysis of Revenue and Expenses

(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grants, etc., received			N/A	
2	Check ► <input checked="" type="checkbox"/> If the foundation is not required to attach Sch B interest on savings and temporary cash investments				
3		100,734.	100,734.		STATEMENT 1
4	Dividends and interest from securities	452,608.	442,582.		STATEMENT 2
5a	Gross rents				
b	Not rental income or (loss)				
6a	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a	395,069.			
		5,085,230.			
7	Capital gain net income (from Part IV, line 2)		395,069.		
8	Net short-term capital gain				
9	Reconciled to bank - USB				
10a	Gross sales less returns and allowances				
b	Less: Cost of goods sold				
c	Gross profit or (loss)				
11	Other income				
12	Total (Add lines 1 through 11)	948,411.	938,385.		
13	Compensation of officers, directors, trustees, etc	169,388.	1,277.		131,189.
14	Other employee salaries and wages				
15	Pension plans, employee benefits	99,123.	10,010.		74,752.
16a	Legal fees	7,129.	0.		5,703.
b	Accounting fees	2,015.	403.		1,209.
c	Other professional fees				
17	Interest				
18	Taxes	24,294.	12,611.		0.
19	Depreciation and depletion				
20	Occupancy				
21	Travel, conferences, and meetings				
22	Printing and publications				
23	Other expenses	245,540.	91,389.		135,953.
24	Total operating and administrative expenses Add lines 13 through 23	547,489.	115,690.		348,806.
25	Contributions, gifts, grants paid	882,957.			882,957.
26	Total expenses and disbursements. Add lines 24 and 25	1,430,446.	115,690.		1,231,763.
27	Subtract line 26 from line 12:	-482,035.			
a	Excess of revenue over expenses and disbursements				
b	Net investment income (if negative, enter -0-)		822,695.		
c	Adjusted net income (if negative, enter -0-)			N/A	

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
	1 Cash - non-interest-bearing		35,797.	64,008.	64,008.
	2 Savings and temporary cash investments		313,891.	833,373.	833,373.
	3 Accounts receivable ►				
	Less: allowance for doubtful accounts ►				
	4 Pledges receivable ►				
	Less: allowance for doubtful accounts ►				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable ►				
	Less: allowance for doubtful accounts ►				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10a Investments - U.S. and state government obligations	STMT 8	1,731,122.	1,672,348.	1,700,952.
	b Investments - corporate stock	STMT 9	5,775,536.	5,535,086.	10,389,362.
	c Investments - corporate bonds	STMT 10	1,480,868.	1,981,650.	2,025,623.
	11 Investments - land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	12 Investments - mortgage loans				
	13 Investments - other	STMT 11	7,689,348.	6,394,815.	7,319,564.
	14 Land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	15 Other assets (describe ► PREPAID TAX )		0.	4,551.	4,927.
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		17,026,562.	16,485,831.	22,337,809.
	17 Accounts payable and accrued expenses		1,280.	3,990.	
	18 Grants payable				
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe ► )		6,824.	12,960.	
	23 Total liabilities (add lines 17 through 22)		8,104.	16,950.	
	Foundations that follow FASB ASC 958, check here ► <input type="checkbox"/>				
	and complete lines 24, 25, 29, and 30.				
	24 Net assets without donor restrictions				
	25 Net assets with donor restrictions				
	Foundations that do not follow FASB ASC 958, check here ► <input checked="" type="checkbox"/>				
	and complete lines 26 through 30.				
	26 Capital stock, trust principal, or current funds		0.	0.	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund		0.	0.	
	28 Retained earnings, accumulated income, endowment, or other funds		17,018,458.	16,468,881.	
	29 Total net assets or fund balances		17,018,458.	16,468,881.	
	30 Total liabilities and net assets/fund balances		17,026,562.	16,485,831.	

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1 17,018,458.
2 Enter amount from Part I, line 27a	2 -482,035.
3 Other increases not included in line 2 (itemize) ►	3 0.
4 Add lines 1, 2, and 3	4 16,536,423.
5 Decreases not included in line 2 (itemize) ►	5 67,542.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6 16,468,881.

**Part IV Capital Gains and Losses for Tax on Investment Income****SEE ATTACHED STATEMENT**

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
a					
b					
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))		
a					
b					
c					
d					
e	5,085,230.	4,690,575.	395,069.		
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))		
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any			
a					
b					
c					
d					
e					395,069.
2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2	395,069.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8	{ }		3	N/A	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

 Yes  No

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	1,021,907.	21,708,374.	.047074
2017	1,004,345.	21,418,938.	.046891
2016	984,993.	20,359,328.	.048380
2015	1,151,110.	21,385,692.	.053826
2014	1,094,901.	22,128,582.	.049479

2 Total of line 1, column (d)

2 .245650

3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years

3 .049130

4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5

4 21,365,629.

5 Multiply line 4 by line 3

5 1,049,693.

6 Enter 1% of net investment income (1% of Part I, line 27b)

6 8,227.

7 Add lines 5 and 6

7 1,057,920.

8 Enter qualifying distributions from Part XII, line 4

8 1,231,763.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.  
See the Part VI instructions.

## Part VI, Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ►  and enter "N/A" on line 1.

Date of ruling or determination letter: \_\_\_\_\_ (attach copy of letter if necessary-see instructions)

b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ►  and enter 1% of Part I, line 27b

c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)

2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)

3 Add lines 1 and 2

4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)

5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-

6 Credits/Payments:

a 2019 estimated tax payments and 2018 overpayment credited to 2019

b Exempt foreign organizations - tax withheld at source

c Tax paid with application for extension of time to file (Form 8868)

d Backup withholding erroneously withheld

6a	12,940.
6b	0.
6c	0.
6d	0.

7 Total credits and payments. Add lines 6a through 6d

8 Enter any penalty for underpayment of estimated tax. Check here  if Form 2220 is attached

9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed

10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid

11 Enter the amount of line 10 to be: Credited to 2020 estimated tax ►

4,713. Refunded ►

12 Total tax due. Add lines 9 and 10 ► 12,940. ► 0. ► 9. ► 10. 4,713. ► 11. 0.

## Part VII-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

	Yes	No
1a	X	
1b	X	

b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.

c Did the foundation file Form 1120-POL for this year?

d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:

1c X

(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.

e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0.

2 Has the foundation engaged in any activities that have not previously been reported to the IRS?

2 X

If "Yes," attach a detailed description of the activities.

3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes

3 X

4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?

b If "Yes," has it filed a tax return on Form 990-T for this year?

N/A

5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?

4a X

If "Yes," attach the statement required by *General Instruction T*.

6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:

4b X

- By language in the governing instrument, or
- By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?

5 X

7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV

6 X

8a Enter the states to which the foundation reports or with which it is registered. See instructions. ►

7 X

CO

b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G*? If "No," attach explanation

8b X

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV

9 X

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

10 X

## Part VII-A Statements Regarding Activities (continued)

- 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions  
 Yes  No  
 11  X
- 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions  
 Yes  No  
 12  X
- 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► **WWW.SALVADORFOUNDATION.ORG**  
 Yes  No  
 13  X

14 The books are in care of ► **MARY R. GARDNER** Telephone no. ► **719-505-6264**  
 Located at ► **5061 N. 30TH ST STE 101, COLORADO SPRINGS, CO** ZIP+4 ► **80919**

- 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year  
 Yes  No  
 ► 15  N/A

- 16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►  Yes  No  
 16  X

## Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

- 1a During the year, did the foundation (either directly or indirectly):

- (1) Engage in the sale or exchange, or leasing of property with a disqualified person?  Yes  No  
 (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?  Yes  No  
 (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?  Yes  No  
 (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?  Yes  No  
 (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?  Yes  No  
 (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)  Yes  No

Yes  No

Yes  No

Yes  No

Yes  No

Yes  No

N/A

►

1b  X

1c  X

- b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions

Organizations relying on a current notice regarding disaster assistance, check here

- c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?

- 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):

- a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019?  Yes  No

If "Yes," list the years ►

Yes  No

- b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)

N/A

- c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.

►

- 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?  Yes  No

Yes  No

- b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)  Yes  No

N/A

- 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?  Yes  No

3b

- b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?  Yes  No

4a  X

4b  X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**

5a During the year, did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?
- (3) Provide a grant to an individual for travel, study, or other similar purposes?
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

N/A  
►

Organizations relying on a current notice regarding disaster assistance, check here

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

<input type="checkbox"/> Yes	<input type="checkbox"/> No
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If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
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b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
------------------------------	--

N/A

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
------------------------------	--

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
------------------------------	--

N/A

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 13		161,841.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

►

0  
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**Part VIII. Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**

**3 Five highest-paid independent contractors for professional services. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

**Total number of others receiving over \$50,000 for professional services**

0

## **Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

Number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	
1	N/A
2	
3	
4	

## **Part IX-B Summary of Program-Related Investments**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

1	N/A	
2		
3	All other program-related investments. See instructions.	
Total. Add lines 1 through 3	.....	0.

**Part X: Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	21,616,731.
b	Average of monthly cash balances	1b	74,263.
c	Fair market value of all other assets	1c	
d	<b>Total</b> (add lines 1a, b, and c)	1d	21,690,994.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	21,690,994.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	325,365.
5	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	5	21,365,629.
6	<b>Minimum investment return.</b> Enter 5% of line 5	6	1,068,281.

**Part XI: Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ►  and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,068,281.
2a	Tax on investment income for 2019 from Part VI, line 5	2a	8,227.
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	8,227.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,060,054.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,060,054.
6	Deduction from distributable amount (see instructions)	6	0.
7	<b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,060,054.

**Part XII: Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,231,763.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	1,231,763.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	8,227.
6	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	6	1,223,536.

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				1,060,054.
2 Undistributed income, if any, as of the end of 2018			1,051,100.	
a Enter amount for 2018 only				
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2019:				
a From 2014				
b From 2015				
c From 2016				
d From 2017				
e From 2018				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2019 from Part XII, line 4: ► \$ 1,231,763.			1,051,100.	
a Applied to 2018, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2019 distributable amount				180,663.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.				0.
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				879,391.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2015				
b Excess from 2016				
c Excess from 2017				
d Excess from 2018				
e Excess from 2019				



## Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>a Paid during the year</b>				
ABUNDANT LIFE FOUNDATION 3001 RR 620 SOUTH #323 AUSTIN, TX 78738	NONE	PUBLIC CHARITY	DEVELOPMENT AFFORDABLE HOUSING, MAINTENANCE	238,000.
CAMP FIREFLY FOUNDATION 5737 KANAN RD #180 AGOURA, CA 91301	NONE	PUBLIC CHARITY	AIRFARE, FOOD, LODGING	100,000.
CENTER FOR STRATEGIC MINISTRY 290 EAST WOODMEN ROAD COLORADO SPRINGS, CO 80919	NONE	PUBLIC CHARITY	COMMUNITY OUTREACH	48,172.
CITY OF TUCSON 900 S RANDOLPH WAY TUCSON, AZ 985716	NONE	PUBLIC CHARITY	TO MAINTAIN/IMPROVE GARDEN OF GETHESEMANE.	60,000.
FACE OF JUSTICE 8163 SW CITRUS BLVD PALM CITY, FL 34990	NONE	PUBLIC CHARITY	MINISTRY LASALA, CENTER FOR SEXUALLY EXPLOITED	69,660.
<b>Total</b>	<b>SEE CONTINUATION SHEET(S)</b>			► 3a 882,957.
<b>b Approved for future payment</b>				
NONE				
<b>Total</b>				► 3b 0.

## Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

**Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes**

## **Relationship of Activities to the Accomplishment of Exempt Purposes**

**Part XVII. Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations**

- 1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

- a Transfers from the reporting foundation to a noncharitable exempt organization of:

- (1) Cash**

- ## (2) Other assets

- b Other transactions:**

- (1) Sales of assets to a noncharitable exempt orga**

- (2) Purchases of assets from a no**

- (3) Rental of facilities, equipment**

- #### (4) Reimbursement arrangements

- (5) Loans or loan guarantees**

- (6) Performance of services or membership or fundraising solicitations

1. If the value of any one of the items in Part 1 is equal to or greater than the following schedule, Column (4) should always show the fair market value of the goods, otherwise the value of the goods should be shown in Column (4).

- 8 If the answer to any of the above is 'Yes', complete the following section or enclose a copy of the report from the reporting foundation. If the foundation receives

	Yes	No
1a(1)	X	
1a(2)	X	
1b(1)	X	
1b(2)	X	
1b(3)	X	
1b(4)	X	
1b(5)	X	
1b(6)	X	
1c	X	

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527?

Yes  No

- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

**Sign  
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

May the IRS discuss this return with the preparer shown below? See instr

Signature of officer or trustee		Date	Title	
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date 11/12/2020	Check <input type="checkbox"/> if self-employed
	<b>MARC A. BOYCE, CPA</b>			PTIN <b>P00595598</b>
	Firm's name ► <b>MARC A. BOYCE, CPA &amp; ASSOCIATES, P.C.</b>		Firm's EIN ► <b>81-2963136</b>	
Firm's address ► <b>5390 N ACADEMY BLVD., SUITE 300 COLORADO SPRINGS, CO 80918</b>		Phone no. <b>(719) 596-6110</b>		

## THE SALVADOR FOUNDATION

CONTINUATION FOR 990-PF, PART IV  
20-2760889 PAGE 1 OF 1

## Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	SEE ATTACHED STOCK SALES DETAIL				
b	SEE ATTACHED STOCK SALES DETAIL				
c	SEE ATTACHED STOCK SALES DETAIL				
d	SEE ATTACHED STOCK SALES DETAIL				
e	SEE ATTACHED STOCK SALES DETAIL				
f	SEE ATTACHED STOCK SALES DETAIL				
g	CAPITAL GAINS DIVIDENDS				
h					
i					
j					
k					
l					
m					
n					
o					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a 1,758,975.		1,748,360.	11,029.		
b 64,916.		68,572.	-3,656.		
c 2,347,155.		2,176,649.	170,506.		
d 618,207.		396,126.	222,081.		
e 1,069.		868.	201.		
f 262,365.		300,000.	-37,635.		
g 32,543.			32,543.		
h					
i					
j					
k					
l					
m					
n					
o					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any			
a			11,029.		
b			-3,656.		
c			170,506.		
d			222,081.		
e			201.		
f			-37,635.		
g			32,543.		
h					
i					
j					
k					
l					
m					
n					
o					
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }		2	395,069.		
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 } 3			N/A		

## THE SALVADOR FOUNDATION

20-2760889

## Part XV: Supplementary Information

## 3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GARY SINISE FOUNDATION P.O. BOX 50008 STUDIO CITY, CA 91614-5001	NONE	PUBLIC CHARITY	SUPPORT FOUNDATION	10,000.
GRACELAND COMMUNITY CHURCH 1667 LEWISBURG PIKE FRANKLIN, TN 37064	NONE	PUBLIC CHARITY	GENERAL SUPPORT	2,500.
HEARTS IN ACTION P.O. BOX 2552 WESTERVILLE, OH 43086	NONE	PUBLIC CHARITY	NEW PROGRAMS, JUNGLE GARDEN, JUNGLE ART PROGRAM	125,000.
IN TRIUMPH 30 E MAIN ST DENISON, TX 75021	NONE	PUBLIC CHARITY	AFTERCARE - YOUNG MEN AGES 18 - 24, ADDICTED, HOMELESS	30,000.
KILLARD HOUSE SCHOOL CANNYREAGB RD DONAGHADEE DOWN, OAU, UNITED KINGDOM DY21	NONE	PUBLIC CHARITY	DEVELOPMENT OF PROGRAMS TO SUPPORT SPECIAL NEEDS CHILDREN	55,000.
NETWORK OF CHRISTIAN SCHOOLS 3790 GOODMAN RD SOUTHHAVEN, MS 38672	NONE	PUBLIC CHARITY	GENERAL FUND RELIEF AND OUTREACH	25,000.
SAN DIEGO ZOO PO BOX 120551 SAN DIEGO, CA 92112-051	NONE	PUBLIC CHARITY	ZOOLOGICAL SOCIETY OF SAN DIEGO	20,000.
SHEPHERD CENTER FOUNDATION 2020 PEACHTREE RD NW ATLANTA, GA 30309	NONE	PUBLIC CHARITY	SUPPPORT ANIMAL THERAPY PROGRAMS	70,000.
SILVERSTAND ELEM PTO 1500 ORANGE AVE CORONADO, CA 92118	NONE	PUBLIC CHARITY	MILITARY OUTREACH - BUYING BOOKS AND OTHER MATERIALS.	6,125.
ST JUDE CHILDREN'S RESEARCH HOSPITAL 501 ST JUDE PLACE MEMPHIS, TN 38105	NONE	PUBLIC CHARITY	CHILDREN'S CANCER RESEARCH	2,500.
<b>Total from continuation sheets</b>				<b>367,125.</b>

## THE SALVADOR FOUNDATION

20-2760889

Part XV: Supplementary Information

### 3 Grants and Contributions Paid During the Year (Continuation)

## FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
WELLS FARGO BANK - 72563500	100,734.	100,734.	
TOTAL TO PART I, LINE 3	100,734.	100,734.	

## FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
GAI AGILITY INCOME FUND	91.	0.	91.	91.	
WELLS FARGO BANK - 72563500	485,060.	32,543.	452,517.	442,491.	
TO PART I, LINE 4	485,151.	32,543.	452,608.	442,582.	

## FORM 990-PF LEGAL FEES STATEMENT 3

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL	7,129.	0.		5,703.
TO FM 990-PF, PG 1, LN 16A	7,129.	0.		5,703.

## FORM 990-PF ACCOUNTING FEES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	2,015.	403.		1,209.
TO FORM 990-PF, PG 1, LN 16B	2,015.	403.		1,209.

## FORM 990-PF

## TAXES

## STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FOREIGN TAX PAID	12,611.	12,611.		0.
FEDERAL EXCISE TAXES	11,683.	0.		0.
TO FORM 990-PF, PG 1, LN 18	24,294.	12,611.		0.

## FORM 990-PF

## OTHER EXPENSES

## STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
BANK CHARGES	86,689.	86,689.		0.
OFFICE SUPPLIES	9,749.	0.		7,799.
TRAVEL	48,733.	0.		48,733.
BUSINESS INSURANCE	9,237.	0.		0.
BOARD MEETING	18,154.	3,631.		10,892.
WORKERS COMPENSATION	977.	0.		488.
MISCELLANEOUS	1,477.	0.		1,182.
BUSINESS MEALS	70.	0.		56.
SALVADOR INITIATIVE	56,472.	0.		56,472.
INVESTMENT EXPENSE	1,069.	1,069.		0.
PUBLIC RELATIONS	12,913.	0.		10,331.
TO FORM 990-PF, PG 1, LN 23	245,540.	91,389.		135,953.

## FORM 990-PF

## OTHER DECREASES IN NET ASSETS OR FUND BALANCES

## STATEMENT 7

DESCRIPTION	AMOUNT
UNREALIZED APPRECIATION OF INVESTMENTS	67,542.
TOTAL TO FORM 990-PF, PART III, LINE 5	67,542.

FORM 990-PF

U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS

STATEMENT 8

DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
WELLS FARGO - GOVERNMENT OBLIGATIONS	X		1,672,348.	1,700,952.
TOTAL U.S. GOVERNMENT OBLIGATIONS			1,672,348.	1,700,952.
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				
TOTAL TO FORM 990-PF, PART II, LINE 10A			1,672,348.	1,700,952.

FORM 990-PF

CORPORATE STOCK

STATEMENT 9

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
WELLS FARGO - CORPORATE STOCKS	5,535,086.	10,389,362.
TOTAL TO FORM 990-PF, PART II, LINE 10B	5,535,086.	10,389,362.

FORM 990-PF

CORPORATE BONDS

STATEMENT 10

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
WELLS FARGO - CORPORATE OBLIGATIONS	1,981,650.	2,025,623.
TOTAL TO FORM 990-PF, PART II, LINE 10C	1,981,650.	2,025,623.

THE SALVADOR FOUNDATION

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FORM 990-PF

OTHER INVESTMENTS

STATEMENT 11

DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
WELLS FARGO	FMV	6,185,030.	7,106,057.
WELLS FARGO - MORTGAGE BACK SECURITIES	COST	209,785.	213,507.
<b>TOTAL TO FORM 990-PF, PART II, LINE 13</b>		<b>6,394,815.</b>	<b>7,319,564.</b>

FORM 990-PF

OTHER LIABILITIES

STATEMENT 12

DESCRIPTION	BOY AMOUNT	EOY AMOUNT
PAYROLL TAX LIABILITIES	5,024.	9,237.
CREDIT CARD PAYABLE	1,800.	3,723.
<b>TOTAL TO FORM 990-PF, PART II, LINE 22</b>	<b>6,824.</b>	<b>12,960.</b>

FORM 990-PF

PART VIII - LIST OF OFFICERS, DIRECTORS  
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 13

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
DAVID W. GARDNER 5061 NORTH 30TH STREET, #101 COLORADO SPRINGS, CO 80919	PRESIDENT 20.00	102,173.	0.	0.
NIC GONZALES 5061 NORTH 30TH STREET, #101 COLORADO SPRINGS, CO 80919	VICE PRESIDENT 20.00	34,125.	0.	0.
H. WILLIAM MAHAFFEY 5061 NORTH 30TH STREET, #101 COLORADO SPRINGS, CO 80919	CHAIRMAN 4.00	0.	0.	0.
MARY GARDNER 5061 NORTH 30TH STREET, #101 COLORADO SPRINGS, CO 80919	SECRETARY/TREASURER 4.00	25,543.	0.	0.
MIKE MCGRATH 5061 NORTH 30TH STREET, #101 COLORADO SPRINGS, CO 80919	BOARD MEMBER 1.00	0.	0.	0.
JANINE GARDNER 5061 NORTH 30TH STREET, #101 COLORADO SPRINGS, CO 80919	BOARD MEMBER 1.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		161,841.	0.	0.