orm 990-PF

2020 **29491**142**10**306 Extended to November 16, 2 Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation ▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990PF for instructions and the latest information. For calendar year 2019 or tax year beginning and ending Name of foundation A Employer identification number CARSON FAMILY CHARITABLE TRUST 13-6957038 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 650 MADISON AVENUE 26TH FLOOR 212-899-5983 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here NEW YORK, NY 10022 G Check all that apply. Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return 2 Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated 04 Section 4947(a)(1) nonexempt charitable trust ____ Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J | Accounting method: Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) ☐ Other (specify) under section 507(b)(1)(B), check here 218,043,291. (Part I, column (d), must be on cash basis.) ▶\$ Analysis of Revenue and Expenses Part I (d) Disbursements for charitable purposes (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income income (cash basis only) 77,278,656 N/A Contributions, gifts, grants, etc., received 2 Check If the foundation is not required to attach Sch. B. Interest on savings and temporary cash investments 176,935. 176,935 Statement 4 Dividends and interest from securities 5a Gross rents b Net rental income or (loss) 61,532,774 6a Net gain or (loss) from sale of assets not on line 10 RECEIVED b Gross sales price for all assets on line 6a 89, 482, 493. 60,866,292 ത 7 Capital gain net income (from Part IV, line 2) 808 808 808 DECI**2 8** 2020 8 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances OCDEN. UT b Less Cost of goods sold c Gross profit or (loss) 173.293 11 Other income 52,833 Statement 041,198 216,520 Total Add lines 1 through 11 579,190 197,925 <u>381,265.</u> 13 Compensation of officers, directors, trustees, etc 186,050 0. 186,050. 14 Other employee salaries and wages 69,440. 265,860. 335,300. 15 Pension plans, employee benefits 213 0 213. Stmt 3 16a Legal fees **b** Accounting fees 4,226. Stmt 4 259,178. 1,254,952 c Other professional fees 17 Interest 0. 092,371 0. Stmt 5 18 Taxes 19 Depreciation and depletion 375,142. 125,048. 500,190 20 Occupancy 5,755. 21 7,673 1,918 Travel, conferences, and meetings 22 Printing and publications 77,855. 100,976 23,121 23 Stmt 6 Other expenses 24 Total operating and administrative 1,672,404 1,296,366. 4,061,141 expenses Add lines 13 through 23 45,106,124. 45,106,124 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 672 46,402,490. 49,167,265 Add lines 24 and 25 27 Subtract line 26 from line 12 89,873,933 a Excess of revenue over expenses and disbursements 59,544,116 b Net investment income (if negative, enter -0-) N/Ac Adjusted net income (if negative, enter -0-)

923501 12-17-19 LHA For Paperwork Reduction Act Notice, see instructions

_		00-PF (2019) CARSON FAMILY CHARITABL			3-6957038 Page 2
Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only		Balance Sheets Attached schedules and amounts in the description	Beginning of year		nd of year
		column shows be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing		4,396,09	5. 4,396,095.
	2	Savings and temporary cash investments	34,334,769.		7. 73,796,097.
	1	Accounts receivable ▶			
		Less: allowance for doubtful accounts		·····	
	A	Pledges receivable >	•		 -
	7	Less: allowance for doubtful accounts			·
	_ ا				
	1	Grants receivable	·····		
	6	Receivables due from officers, directors, trustees, and other			İ
	ì	disqualified persons			
	7	Other notes and loans receivable			
		Less; allowance for doubtful accounts			
\$	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
ĕ	10a	Investments - U.S. and state government obligations			
	1	Investments - corporate stock Stmt 8	16,079,939.	66,981,61	5. 66,981,615.
		Investments - corporate bonds	20/0/5/55	00/302/02	3. 00/301/013.
	l .	Investments - land, buildings, and equipment basis			
	''				
		Less accumulated depreciation			
	ľ	Investments - mortgage loans	50 004 645	70.060.40	70.060.404
	13	Investments - other Stmt 9	59,231,617.	72,869,48	4. 72,869,484.
	14	Land, buildings, and equipment: basis	*- 		_
	ł	Less accumulated depreciation			
	15	Other assets (describe)			
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	109,646,325.	218,043,29	1. 218,043,291.
	17	Accounts payable and accrued expenses			
	18	Grants payable			
s	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
<u>ā</u>	21	Mortgages and other notes payable			
:≝		Other liabilities (describe)			
	~~	Other Haddities (describe >)			
	23	Total liabilities (add lines 17 through 22)	0.	1	o.
	23				-
		,			1
ces	١.,	and complete lines 24, 25, 29, and 30.	100 646 225	210 042 20	,
ă	24	Net assets without donor restrictions	109,646,325.	218,043,29	
Net Assets or Fund Balance	25	Net assets with donor restrictions			 ;
5	1	Foundations that do not follow FASB ASC 958, check here			
Ξ		and complete lines 26 through 30.			j
6	26	Capital stock, trust principal, or current funds			t
ets	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
SS	28	Retained earnings, accumulated income, endowment, or other funds			
et/	29	Total net assets or fund balances	109,646,325.	218,043,29	1.
ž	l				1
	30	Total liabilities and net assets/fund balances	109,646,325.	218,043,29	1.
二					
1	art	Analysis of Changes in Net Assets of Fund B	alances		
1	Total	net assets or fund balances at beginning of year - Part II, column (a), line	29		
		t agree with end-of-year figure reported on prior year's return)			1 109,646,325.
		amount from Part I, line 27a			2 89,873,933.
		rincreases not included in line 2 (itemize)	See Sta	atement 7_	3 18,523,033.
		ines 1, 2, and 3			4 218,043,291.
		eases not included in line 2 (itemize)			5 0.
		net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 29		6 218,043,291.
<u> </u>	, otal	The state of the continuous at one of four fine a timing into of Tartiff of	1011	L	Form 990-PF (2019)

Form 990-P			FAMILY CHARI						1	3-695	7038	Page 3
Partiv	(a) List and describe	the kind(osses for Tax on In s) of property sold (for examor common stock, 200 shs	mple, real esta		(b)	How a	mase i		acquired day, yr.)	(d) Dat (mo., da	
1a						<u> </u>						
b S	ee Attached	Sta	tements									
C												
d												
<u>e</u>												
(e)	Gross sales price	(f)	Depreciation allowed (or allowable)		st or other basis expense of sale			(Sain or (loss s (f) minus		
<u>a</u>												
_b												
<u> </u>												
	<u>89,482,493.</u>				8,616,20	1.					0,866	<u>,292.</u>
Comple	ete only for assets showing		column (h) and owned by t					(I) (Sains (C	Col. (h) gain not less tha	minus	
(i) FN	MV as of 12/31/69		(j) Adjusted basis as of 12/31/69		cess of col. (I) col. (I), if any				Losses	(from col. (h)) 	
_a									-			
<u> </u>												
_ <u>d</u>	 										0.000	
<u>e</u>									<u>. </u>	6	0,866	<u>, 292.</u>
2 Capital g	pain net income or (net ca	ipital loss	$ \begin{cases} \text{ If gain, also enter} \\ \text{ If (loss), enter -0-} \end{cases} $	ın Part I, line ın Part I, line	7 7	}	2_			6	0,866	,292.
3 Net shor	t-term capital gain or (los	ss) as defi	ined in sections 1222(5) an	d (6):								
	ilso enter in Part I, line 8,							İ				
	enter -0- in Part I, line 8	l C	A 4040(-) 6	Dadwas	Tau an Nat		3	ani laa	N/A			
Part V			Section 4940(e) for					nent inco	me			
(For optional	al use by domestic private	e foundati	ons subject to the section 4	1940(a) tax on	net investment in	com	e.)					
If section 49	940(d)(2) applies, leave t	his part bi	ank.									
	. , , , , ,	•									<u></u>	(.
			tax on the distributable am		•	lods					L Yes	X No
			ection 4940(e). Do not com			-4:						
1 Enter th		each colu	mn for each year; see the in	istructions de	fore making any e						(4)	
_	(a) Base period years		(b)	tributions	Net value of no	(c)		uco accate		Distrib	(d) oution ratio rided by col.	
<u>Calendar</u>	year (or tax year beginni	ng in)	Adjusted qualifying dist		Net value of no					(col. (b) div		
	2018			<u>6,812.</u>				<u>9,587.</u>				60306
	2017			<u>5,355.</u>				7,390.				45335
	2016			4,033.	- 			3,634.	 			17141
	2015			9,695.				3,635.	 			50761
	2014	1	34,18	<u>1,072.</u>		<u>58</u>	,43	<u>3,720.</u>			. 5 ?	<u>84955</u>
											2 (C 0 4 0 0
	line 1, column (d)								2_	 	2.00	<u> 8498</u>
			se period - divide the total o	on line 2 by 5.0), or by the numb	er of	years				-	2700
the foun	dation has been in existe	nce if less	than 5 years						3_		. 5.	<u>33700</u>
4 Enter the	e net value of noncharitat	le-use as	sets for 2019 from Part X, I	ine 5					4_	_16	1,387	,136.
5 Multiply line 4 by line 3				_5	8	6,132	,314.					
6 Enter 1%	of net investment incon	ne (1% of	Part I, line 27b)						6		595	441.
		. ,	,,									
7 Add lines	s 5 and 6								7	8	6,727	,7 <u>55.</u>
•	alifying distributions fron								8_	4	6,402	490.
	s equal to or greater than Part VI instructions.	line 7, ct	neck the box in Part VI, line	1b, and comp	lete that part usin	g a 1	% tax r	ate.				

923521 12-17-19

Capital Gains and Los	ses for Tax on Investment Income				
	describe the kind(s) of property sol ck warehouse, or common stock, 2		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a ACCOLADE II			P		
b ACCOLADE III			P		
c ACCOLADE IV			P		
d ACCOLADE V			P		
e ACCOLADE VI			P		
ACCOLADE VII			P		
g ACCOLADE GROWTH	I		P		
h THACKERAY II			P		
THACKERAY III			P		
THACKERAY IV			P		
k EMERGENCE PARTI	NERS		P		
EMERGENCE II					
m EMERGENCE III					
n EMERGENCE IV					
o WCAS XI - A			P		
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		Gain or (loss) lus (f) minus (g)	
a 1,106,144.				1,	106,144.
b 5,320,185.				5,	320,185.
c 993,385.					993,385.
d 271,520.					271,520.
e 8,876.					<u>8,876.</u>
f 3.					3.
g 3.					3.
h 759,310.					<u>759,310.</u>
1,895,835.					895,835 .
688,075.					<u>688,075.</u>
k 136.					<u> 136.</u>
1		221,691.			<u>221,691.</u>
m		232,113.		_	232,113.
n		3,885.			<u>-3,885.</u>
0 3,606.					<u>3,606.</u>
Complete only for assets showin	g gain in column (h) and owned by	the foundation on 12/31/69		ses (from col. (h))	1 (13
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		of col. (h) gain over ot less than "-0-")	col. (K),
a					106,144.
b					320,185.
C					<u>993,385.</u>
d					<u>271,520.</u>
e					8,876.
f			<u></u>		3.
g					3.
h					<u>759,310.</u>
1					<u>895,835.</u>
1					<u>688,075.</u>
k					136.
					<u>221,691.</u>
m					<u>232,113.</u>
n					<u>-3,885.</u>
0					<u>3,606.</u>
2 Capital gain net income or (net cap	oital loss) { If gain, also enter "-C	in Part I, line 7	2		
, ,		, I			
3 Net short-term capital gain or (loss If gain, also enter in Part I, line 8, of If (loss), enter "-0-" in Part I, line 8		(o):	3		

Capital Gains and Los	sses for Tax on Investment Income	<u> </u>			
2-story br	describe the kind(s) of property so ick warehouse; or common stock, 2		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a WCAS XI CO					
b WCAS XI - AIM			P		
c VEEVA SYSTEMS			P		
d ZOOM			P		
e GOLDMAN SACHS			P		
f SUBJECT TO UBI	ד				
9					
h			- 	 	
				 	
			- 		
					
<u>k</u>					
1			+		
m					
n		<u></u>		ļ. <u>.</u>	
0		,			
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) (e) p) Gain or (loss) plus (f) minus (g)	
a		194,623.			194,623.
b 22,858.					22,858.
c1,875,889.		3,966.		1.	871,923.
d 528,562.		7,014.			521,548.
e 76,008,106.		27,286,427.			721,679.
f 7070007100.		666,482.			666,482.
		000,402.			000,402
9					
<u>h</u>					
<u>'</u>					
<u> </u>		 			
k		 			
<u> </u>		 			
m		 			
n					
0					
Complete only for assets showing	g gain in column (h) and owned by		(I) Los	sses (from col. (h))	ant (1:)
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess o but n	of col (h) gain over iot less than "-0-")	col. (k),
a					194,623.
					22,858
		 		1	871,923.
<u>c</u>					521,5 <u>48</u> .
d		 		10	721,546.
e				40,	141,019.
<u>† </u>		<u> </u>			666,482.
9					
h					
<u> </u>					
<u> </u>					
k					
I					
m					
n					
0					
<u> </u>		<u> </u>			
Capital gain net income or (net cap	oital loss) { If gain, also enter "-(r in Part I, line 7)-" in Part I, line 7			866,292.
If gain, also enter in Part I, line 8, o		nd (6):		M/A	
If (loce) enter "-0-" in Part I line &		()	1	N / A	

orm 990-PF (2019) CARSON FAMILY CHARITABLE TRUST		6957		Page 4
Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4	1948	- see i	nstru	ctions)
1a Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1				
Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)	<u> </u>	l		
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%	1	1	,190	0,882.
of Part I, line 27b				
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)				
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2			0.
3 Add lines 1 and 2	3	1	,190	7,882.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4			0.
5 Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-	5	1	,190	7,882.
6 Credits/Payments:	Ţ.,			
a 2019 estimated tax payments and 2018 overpayment credited to 2019 6a 826,507.				
b Exempt foreign organizations - tax withheld at source 6b 0.				}
c Tax paid with application for extension of time to file (Form 8868) 6c 650,000.				}
d Backup withholding erroneously withheld 6d 0.]			
7 Total credits and payments. Add lines 6a through 6d	7	1	,476	5,507.
8 Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached	8			0.
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9			
10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		285	5,625.
11 Enter the amount of line 10 to be Credited to 2020 estimated tax ▶ 285, 625. Refunded ▶	11			0.
Part VII-A Statements Regarding Activities				
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	ın			Yes No
any political campaign?			1a	X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the defin	ition		1b	X
If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or				
distributed by the foundation in connection with the activities				
c Did the foundation file Form 1120-POL for this year?			_1c	X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:				
(1) On the foundation ► \$ 0 • (2) On foundation managers. ► \$ 0 •				
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
managers. ► \$ O .]
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?			2	X
If "Yes," attach a detailed description of the activities.				
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or	or			
bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3	X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a	X
b If "Yes," has it filed a tax return on Form 990-T for this year?	N	/A	4b	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5	X
If "Yes," attach the statement required by General Instruction T				
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				
 By language in the governing instrument, or 				
 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state 	law			
remain in the governing instrument?			6	X
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV			7	X
				1
8a Enter the states to which the foundation reports or with which it is registered. See instructions.	-			
IN Y				
h If the answer is "Ves" to line 7, has the foundation furnished a conv of Form 990-PE to the Attorney General (or designate)				
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		ŀ	8b	┰╢╌
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	ndar		8b	X
 b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for cale 	ndar			
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	ndar		8b 9	X

Pa	art VII-A Statements Regarding Activities (continued)		*	
		T	Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11_		_X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement. See instructions	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ► N/A			
14	The books are in care of ► The Organization Telephone no. ► 212-8		<u>983</u>	
	Located at ► 650 MADISON AVENUE 26TH FLOOR, NEW YORK, NY ZIP+4 ►1	<u> </u>		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		. >	· []
	and enter the amount of tax-exempt interest received or accrued during the year	<u>N</u>	/A	
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
Da	foreign country ► art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			<u> </u>
1 6	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
10	During the year, did the foundation (either directly or indirectly):	 	103	140
ı a	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? X Yes No			ļ
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			Ι΄,
	for the benefit or use of a disqualified person)?			i
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			!
	if the foundation agreed to make a grant to or to employ the official for a period after			1
	termination of government service, if terminating within 90 days.)			į
b	olf any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			ا
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		<u> </u>
	Organizations relying on a current notice regarding disaster assistance, check here			,
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			<i>- يو</i> - ا
	before the first day of the tax year beginning in 2019?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation		i	:
	defined in section 4942(j)(3) or 4942(j)(5)):	1		Ι,
а	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? Yes X No	1		'
	If "Yes," list the years >			
h	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
•	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b		['
C	: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
Ī				
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			1
	during the year?			} ;
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after			ĺ
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
	Schedule C, to determine if the foundation had excess business holdings in 2019.) N/A	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b) DE	X (2040)
	Fo	orm 990)-PF	(2019)

_				I
2 Compensation of five highest-paid employees (other than those	e included on line 1). If none	, enter "NONE."		
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
DOROTHY ROBERTS - 650 MADISON	ADMIN		-: :-	
AVENUE, NEW YORK, NY 10022	_40.00	186,050.	42,112.	0.
				_
Total number of other employees paid over \$50,000			>	0

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Total. Add lines 1 through 3

<u></u>	CARDON FAMILIT CHARITABLE TROOT	<u> </u>	3-0337036 Fage 6
	art X Minimum Investment Return (All domestic foundations must complete this part Foreign four	ndation	is, see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	<u>107,581,328.</u>
b	Average of monthly cash balances	1b	56,263,480.
C	Fair market value of all other assets	10	
d	Total (add lines 1a, b, and c)	1d	163,844,808.
e			
	1c (attach detailed explanation) 1e 0 •		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	163,844,808.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	2,457,672.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	_5	161,387,136.
6_	Minimum investment return Enter 5% of line 5	_6	8,069,357.
Р	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and foreign organizations, check here and do not complete this part.)	id certai	n
1	Minimum investment return from Part X, line 6	1	8,069,357.
	Tax on investment income for 2019 from Part VI, line 5		
b	Income tax for 2019. (This does not include the tax from Part VI.) 26, 485.		
C	Add lines 2a and 2b	2c	1,217,367.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	6,851,990.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	6,851,990.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	6,851,990.
Б			
	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	46,402,490.
	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
-	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	46,402,490.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
J	Income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	46,402,490.
J	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of		
	Note: The amount on line of while there were	10411103	10. 110 3001011

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI,	3,7,5			
line 7				6,851,990.
2 Undistributed income, if any, as of the end of 2019				•
a Enter amount for 2018 only			0.	
b Total for prior years:		_		!
		0.		
3 Excess distributions carryover, if any, to 2019:				<u> </u>
a From 2014 31,601,644.				
b From 2015 28,310,035.				
c From 2016 33,011,263.				
d From 2017 40,731,457.				,
c From 2018 40,992,943.				}
f Total of lines 3a through e	174,647,342.			
4 Qualifying distributions for 2019 from				Į.
Part XII, line 4: \triangleright \$ 46,402,490.			•	1
a Applied to 2018, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				i
(Election required - see instructions)	<u>0.</u>			C 0F1 000
d Applied to 2019 distributable amount	30 550 500			6,851,990.
e Remaining amount distributed out of corpus	39,550,500.			<u> </u>
Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				1
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	214,197,842.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable				1
amount - see instructions		0.		
e Undistributed income for 2018. Subtract line				1
4a from line 2a. Taxable amount - see instr.			0.	<u>'</u>
f Undistributed income for 2019. Subtract				
lines 4d and 5 from line 1. This amount must				_
be distributed in 2020				0.
7 Amounts treated as distributions out of				<u>,</u>
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				l
may be required - see instructions)	0.			
8 Excess distributions carryover from 2014				
not applied on line 5 or line 7	31,601,644.			
9 Excess distributions carryover to 2020				!
Subtract lines 7 and 8 from line 6a	182,596,198.		 -	
10 Analysis of line 9:				ļ
a Excess from 2015 28,310,035.	j			
b Excess from 2016 33,011,263.				
c Excess from 2017 40,731,457.				ļ
d Excess from 2018 40,992,943.				
e Excess from 2019 39,550,500.				

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Form 990-PF (2019) CARSON Part XIV Private Operating F	FAMILY CHAI	RITABLE TRUS	ST		957038 Page 10
			FA, question 9)	N/A	
1 a If the foundation has received a ruling of					
foundation, and the ruling is effective for		=		74040(1/0)	40.404.7(5)
b Check box to indicate whether the foun		ing foundation described	Prior 3 years	4942(j)(3) or	4942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year (a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) Total
income from Part I or the minimum	(8) 2013	(0) 2010	(6) 2017	(0) 2010	(6) 10121
investment return from Part X for					X
each year listed		 	 	 	4
b 85% of line 2a		 	 	 	
c Qualifying distributions from Part XII,					
line 4, for each year listed			ļ <u> </u>		
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities		 	ļ <i>/</i>	4	
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:		-			ļ
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying					
under section 4942(j)(3)(B)(i)			<u> </u>	 	
b "Endowment" alternative test - enter 2/3 of minimum investment return					
shown in Part X, line 6, for each year					
listed				<u> </u>	
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,				}	
dividends, rents, payments on securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public					ĺ
and 5 or more exempt organizations as provided in					1
section 4942(j)(8)(B)(III)			<u> </u>		<u> </u>
(3) Largest appount of support from					
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Info	rmation (Comple	ete this part only	if the foundation	n had \$5,000 or n	nore in assets
at any time during	the year-see inst	ructions.)			
1 Information Regarding Foundation	on Managers:				
a List any managers of the foundation wh	no have contributed more	than 2% of the total con	tributions received by the	e foundation before the c	lose of any tax
year (but only if they have contributed i	more than \$5,000). (See	section 507(d)(2).)			
None					
b List any managers of the foundation wh	no own 10% or more of t	he stock of a corporation	(or an equally large port	ion of the ownership of a	partnership or
other entity) of which the foundation ha	is a 10% or greater intere	est.			
None					
2 Information Regarding Contribut	tion, Grant, Gift, Loar	, Scholarship, etc., P	rograms:		
Check here > X if the foundation					quests for funds. If
the foundation makes gifts, grants, etc.	, to individuals or organiz	ations under other condi	tions, complete items 2a	, b, c, and d.	
a The name, address, and telephone num	nber or email address of t	the person to whom appli	cations should be addres	ssed:	
b The form in which applications should	be submitted and informa	ation and materials they s	hould include:		
			 		
c Any submission deadlines:					
			 		
d Any restrictions or limitations on award	s, such as by geographic	cal areas, charitable fields	, kinds of institutions, or	other factors:	
					Form 990-PF (2010)

Part XV Supplementary Information	(continued)			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
3 Grants and Contributions Paid During the Y	ear or Approved for Future	Payment		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
a Paid during the year SEE ATTACHED LIST #11 C/O ORGANIZATION 650 MADISON AVENUE NEW YORK, NY 10022		PC	SEE ATTACHED LIST	45,106,124.
Total			<u>▶ 3a</u>	45 106 124
b Approved for future payment SEE ATTACHED LIST #11 C/O ORGANIZATION 650 MADISON AVENUE NEW YORK, NY 10022		PC	SEE ATTACHED LIST	103,546,267,
		<u> </u>	L	105 717 777
Total			<u>▶ 3b</u>	103 546 267. Form 990-PF (2019)

Part XVI-A	Analysis	of Income-	Producing	Activities

CILCI 01055 afflourits timess otherwise maichen	Unrelated	business income	Evelue	led by section 512, 513, or 514	
Enter gross amounts unless otherwise indicated. 1 Program service revenue:	(a) Business	(b) Amount	(C) Exclu- sion code	(d) Amount	(e) Related or exempt function income
_	code		Code	711100111	101101101111111111111111111111111111111
a			\vdash		<u>-</u> -
b	•	· -—	\vdash		
·	- -		 		
رd			 		
e	-		 		
· · · · · · · · · · · · · · · · · · ·					
g Fees and contracts from government agencies			 -		
2 Membership dues and assessments	\ 				
3 Interest on savings and temporary cash					
investments					
4 Dividends and interest from securities			14	176,935.	
5 Net rental income or (loss) from real estate:			<u> </u>		
 Debt-financed property 					
b Not debt-financed property					
6 Net rental income or (loss) from personal			1		
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory	523000	666,482.	18	60,866,292.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a UBIT THRU PARTNERSHIPS	523000	-120,460.	14	173,293.	
b					
C		 			
d					
<u> </u>				·	
12 Subtotal. Add columns (b), (d), and (e)	-	546,022.		61,216,520.	0.
13 Total. Add line 12, columns (b), (d), and (e)		31070221	L	13	
(See worksheet in line 13 instructions to verify calculations.)					0177017011
					
Dart YVI_B Dalatianakin at Astirities	to the Accon	iplishment of Ex	emp	Purposes	
Part XVI-B Relationship of Activities					
	ome is reported in a	column (e) of Part XVI-A	contrib	uted importantly to the accom	plishment of
Line No. Explain below how each activity for which inc			contrib	uted importantly to the accom	plishment of
			contrib	uted importantly to the accom	plishment of
Line No. Explain below how each activity for which inc			contrib	uted importantly to the accom	plishment of
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Line No. Explain below how each activity for which inc			contrib	uted importantly to the accom	plishment of
Line No. Explain below how each activity for which inc			contrib	uted importantly to the accom	plishment of

Part XVII	Information Re Exempt Organ		sfers to a	and Transactions	and	l Relations	hips With Non	charitable	, •	-
1 Did the o	rganization directly or indi		of the follows	no with any other organiz	ration d	described in sect	tion 501(c)	 	Yes	No
	an section 501(c)(3) organ			-		300011000 111 0001	1011 00 1(0)			
	from the reporting found							j	, ,	
(1) Cash			.s.c c.c.npt c.	gameation on				1a(1)		X
(2) Othe								1a(1)		X
b Other trai								18(2)		
	s of assets to a noncharita	ble exempt organiza	tion					1b(1)		X
• •	hases of assets from a no							1b(2)		X
• •	al of facilities, equipment,		or gamzanon					1b(3)		X
	bursement arrangements							1b(4)		<u>x</u> _
	is or loan guarantees							1b(5)		<u>x</u> _
	ormance of services or me	mbership or fundrai	sino solicitatio	nns				1b(6)		X
	of facilities, equipment, ma		=					10		X
	wer to any of the above is			•	l always	s show the fair i	market value of the o		ets.	
	es given by the reporting for								,	
	d) the value of the goods,					•	5 5	ŕ		
(a) Line no	(b) Amount involved			e exempt organization		(d) Description	n of transfers, transaction	ns, and sharing ar	rangeme	nts
			N/A							
						·				
							_ 			
2a Is the fou	ndation directly or indirect	tly affiliated with, or	related to, one	e or more tax-exempt org	anızatıc	ons described				_
in section	501(c) (other than sectio	n 501(c)(3)) or ın se	ction 527?					Yes	X	No
b If "Yes," c	omplete the following sch	edule.		·						
	(a) Name of org	anızatıon		(b) Type of organizatio	n		(c) Description of rel	lationship		
	N/A									
				<u> </u>						
				<u> </u>						
				<u> </u>						
Under	penalties of perjury, I declare i	that I have examined this	s return, includir	ng accompanying schedules a	and state	ements, and to the	best of my knowledge	May the IRS	discuss t	his
Sign and b	elief this true, correct, and com	A. / - A d	eparer (other tha			EXECU	TIVE VICE	return with the shown below		er etr
Here		evens		12/22/2	<u>o</u>]	PRESI	DENT	_ X Yes	L	No
Sigi	nature of officer or trustee			Date '		Title				
	Print/Type preparer's na	ime	Preparer's s	signature f IPC	Da	ite	,	PTIN		
			~/~	10411			self- employed		.	
Paid	Kevin Sunk		Kevin		12	2/18/20		P00706		
Preparer	Firm's name ► Owe:	n J Flana	gan &	Co			Firm's EIN ► 13	3-20608	51	
Use Only							 			
	Firm's address ► 60									
	Ne Ne	<u>w York, N</u>	Y 1016	55			Phone no. 212			
								Form 990)-PF (2019)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

CARSON FAMILY CHARITABLE TRUST

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

	CARSON FAMILY CHARITABLE TRUST	13-6957038
Organization type (check	cone)	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)() (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
•	n is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special R	Rule See instructions
General Rule		
-	non filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contribute	
Special Rules		
sections 509(a)(any one contribu	cion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16 utor, during the year, total contributions of the greater of (1) \$5,000, or (2) 2% of the amount of the complete Parts I and II.	a, or 16b, and that received from
year, total contri	ion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from butions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educelty to children or animals. Complete Parts I, II, and III	
year, contributio is checked, ente purpose Don't c	ion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from the exclusively for religious, charitable, etc., purposes, but no such contributions totaled or here the total contributions that were received during the year for an exclusively religion complete any of the parts unless the General Rule applies to this organization because to ble, etc., contributions totaling \$5,000 or more during the year	more than \$1,000 If this box us, charitable, etc,
	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its	

Schedule B (Form 990, 990-EZ, or 990-PF) (2019) Page 2 Name of organization Employer identification itumber CARSON FAMILY CHARITABLE TRUST 13-6957038 Part Î Contributors (see instructions) Use duplicate copies of Part I if additional space is needed (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 1 RUSSELL CARSON Person Payroll 650 MADISON AVENUE 77,278,656. Noncash (Complete Part II for NEW YORK, NY 10022 noncash contributions) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions) (a) (b) (c) (d) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person Payroll Noncash (Complete Part II for noncash contributions) (c) (a) (b) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person Payroll Noncash (Complete Part II for noncash contributions) (c) (d) (a) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person Payroll Noncash (Complete Part II for noncash contributions) (c) (d) (a) (b) Type of contribution No. Name, address, and ZIP + 4 **Total contributions**

Person Payroll Noncash (Complete Part II for noncash contributions)

Employer identification number .

CARSON FAMILY CHARITABLE TRUST

13-6957038

	oncash Property (see instructions) Use duplicate copies of P		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
VA	RIOUS SECURITIES		
<u> </u>			
		\$ 72,297,406.	12/31/19
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d)
Part I	Description of noncash property given	(See instructions)	Date received
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d)
Part i	Description of noncash property given	(See instructions)	Date received
		\$	
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d) Date received
Part I	Description of noncash property given	(See instructions)	Date received
<u></u>			
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d) Date received
Part I	Description of noncash property given	(See instructions)	Date received
<u>-</u> -			
		\$	
(a)		(c)	
No.	(b)	FMV (or estimate)	(d)
from Part I	Description of noncash property given	(See instructions)	Date received
		s	

Name of or	ganization		Employer identification riumber				
CARSON	N FAMILY CHARITABLE TRU	IST	13-6957038				
Part III	Exclusively religious, charitable, etc., contribut from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	tions to organizations described in i) through (e) and the following line of charitable, etc., contributions of \$1,000	n section 501(c)(7), (8), or (10) that total more than \$1,000 for the year				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
		(e) Transfer of g	gift				
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee				
(a) No.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
Part I							
}	(e) Transfer of gift						
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	Transferee's name, address, a	Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
-		(e) Transfer of g	gift				
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee				

Source							Ø,	ان ا
Source	Form 990-PF	Dividends	and Inter	est from	Secur	ities	Statement	1
To Part I, line 4 176,935. 0. 176,935. 176,935. Form 990-PF Other Income Statement (a)	Source		Gains	Rev	renue	Net Invest	- Adjust	
Collection Col	VARIOUS	176,935.		0. 17	6,935.	176,935	•	
(a)	To Part I, line 4	176,935.	,	0. 17	6,935.	176,935	•	
Revenue Per Books Met Invest Adjuste Met Income Net Income	Form 990-PF		Other I	ncome			Statement	2
Total to Form 990-PF, Part I, line 11 52,833. 173,293. Form 990-PF Legal Fees Statement (a) (b) (c) (d) (d) Expenses Net Invest- Adjusted Charita Per Books ment Income Purpos LEGAL SERVICES 213. 0. 2 To Fm 990-PF, Pg 1, ln 16a 213. 0. 2 Form 990-PF Other Professional Fees Statement (a) (b) (c) (d) (d) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	Description			Revenue		et Invest-	(c) Adjuste Net Inco	
Form 990-PF Legal Fees (a) (b) (c) (d) Expenses Net Invest- Adjusted Charita Per Books ment Income Net Income Purpos LEGAL SERVICES 213. 0. 2 To Fm 990-PF, Pg 1, ln 16a (a) (b) (c) (d) 2 Form 990-PF Other Professional Fees Statement (a) (b) (c) (d) Expenses Net Invest- Adjusted Charita Per Books Met Invest- Adjusted Charita Per Books ment Income Net Income Purpos INVESTMENT THRU PARTNERSHIPS 1,253,544. 1,253,544.	UBIT THRU PARTNERSH	IPS		52,	833.	173,293.	·	
(a) (b) (c) (d)	Total to Form 990-P	F, Part I,	line 11	52,	833.	173,293.		
Expenses Net Invest- Adjusted Charita Per Books ment Income Net Income Purpos LEGAL SERVICES 213. 0. 2 To Fm 990-PF, Pg 1, ln 16a 213. 0. 2 Form 990-PF Other Professional Fees Statement (a) (b) (c) (d) (d) Expenses Net Invest- Adjusted Charita Per Books ment Income Net Income Purpos INVESTMENT THRU PARTNERSHIPS 1,253,544. 1,253,544.	Form 990-PF		Legal	Fees			Statement	3
To Fm 990-PF, Pg 1, ln 16a 213. O. 22 Form 990-PF Other Professional Fees (a) (b) Expenses Net Invest- Adjusted Charita Per Books ment Income Net Income Purpos INVESTMENT THRU PARTNERSHIPS 1,253,544. 1,253,544.	Description		Expenses	Net Inv	rest-	Adjusted	Charita	
Form 990-PF Other Professional Fees Statement (a) (b) (c) (d) Expenses Net Invest- Adjusted Charita Per Books ment Income Net Income Purpos INVESTMENT THRU PARTNERSHIPS 1,253,544. 1,253,544.	LEGAL SERVICES		213.		0.		2	13.
(a) (b) (c) (d) Expenses Net Invest- Adjusted Charita Per Books ment Income Net Income Purpos INVESTMENT THRU PARTNERSHIPS 1,253,544. 1,253,544.	To Fm 990-PF, Pg 1,	ln 16a	213.		0.		2	13.
Expenses Net Invest- Adjusted Charita Description Per Books ment Income Net Income Purpos INVESTMENT THRU PARTNERSHIPS 1,253,544. 1,253,544.	Form 990-PF	Ot	her Profes	sional F	'ees	· · · · · · · · · · · · · · · · · · ·	Statement	4
PARTNERSHIPS 1,253,544. 1,253,544.	Description		Expenses	Net Inv	rest-	Adjusted	Charital	
• • • • • • • • • • • • • • • • • • • •			1,253,544. 5,634.				4,2	0. 26.
To Form 990-PF, Pg 1, ln 16c 1,259,178. 1,254,952. 4,2	To Form 990-PF, Pg	1, ln 16c	1,259,178.	1,254	,952.		4,2	26.

Form 990-PF	Tax	es		Statement !		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charita Purpos		
EXCISE UBIT - FEDERAL UBIT - NY	1,055,000. 30,000. 7,371.	0.			0.	
To Form 990-PF, Pg 1, ln 18	1,092,371.	0.			0.	
Form 990-PF	Other E	xpenses	\$	Statement	6	
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charita Purpos		
PROGRAM COSTS OFFICE TECHNOLOGY NYS FILING FEE	6,993. 33,947. 58,536. 1,500.	8,487. 14,634.		6,9 25,4 43,9 1,5	60. 02.	
To Form 990-PF, Pg 1, ln 23	100,976.	23,121.		77,8	55.	
Form 990-PF Other Increases	s in Net Ass	ets or Fund Ba	ılances S	Statement	7	
Description				Amount		
PRIOR PERIOD ADJUSTMENTS CHANGE IN APPRECIATION			_	5,152,8 13,370,1		
Total to Form 990-PF, Part I	II, line 3			18,523,0	33.	

Form 990-PF	Corporate Stock		Statement 8
	<u>-</u>		
Description		Book Value	Fair Market Value
SELECT MEDICAL HOLDINGS		66,981,615.	66,981,615.
Total to Form 990-PF, Part II	, line 10b	66,981,615.	66,981,615.
Form 990-PF	Other Investments		Statement 9
Description	Valuation Method	Book Value	Fair Market Value
ACCOLADE II	FMV	3,378,092.	3,378,092.
ACCOLADE III	FMV	11,556,733.	11,556,733.
ACCOLADE IV	FMV	6,307,140.	6,307,140.
ACCOLADE V	FMV	7,097,196.	7,097,196.
EMERGENCE CAPITAL PARTNERS	FMV	213,105.	213,105.
EMERGENCE CAPITAL ASSOC	FMV	429,809.	429,809.
EMERGENCE CAPITAL II	FMV	1,619,616.	1,619,616.
EMERGENCE CAPITAL III	FMV	3,391,857.	3,391,857.
EMERGENCE CAPITAL IV	FMV	2,957,443. 227,443.	2,957,443. 227,443.
THACKERAY II	FMV FMV	2,049,767.	2,049,767.
THACKERAY III THACKERAY IV	FMV	3,882,522.	3,882,522.
THACKERAY V	FMV	1,125,257.	1,125,257.
WCAS IX CO	FMV	12,611,662.	12,611,662.
WCAS GP USAP	FMV	945,308.	945,308.
WCAS XI	FMV	3,443,205.	3,443,205.
ACCOLADE VI	FMV	2,778,297.	2,778,297.
ACCOLADE VII	FMV	446,257.	446,257.
ACCOLADE GROWTH I	FMV	668,571.	668,571.
EMERGENCE	FMV	685,000.	685,000.
GROWTH CATALYST	FMV	5,580,594.	5,580,594.
GCP - CRA	FMV	1,448,020.	1,448,020.
WCAS XI - AIM	F M V	26,590.	26,590.
Total to Form 990-PF, Part II	, line 13	72,869,484.	72,869,484.

Form 990-PF Part VIII - List Trustees and	of Officers, D Foundation Mana		State	ement 10
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account
EDWARD S CARSON C/O ORGANIZATION 650 MADISON	CO-TRUSTEE	_		
AVENUE NEW YORK, NY 10022	15.00	25,000.	0.	0.
JUDITH CARSON C/O ORGANIZATION 650 MADISON	CO TRUSTEE			
AVENUE NEW YORK, NY 10022	15.00	0.	0.	0.
RUSSELL CARSON C/O ORGANIZATION 650 MADISON	CO TRUSTEE			
AVENUE NEW YORK, NY 10022	20.00	0.	0.	0.
CECILY CARSON	CO TRUSTEE			
C/O ORGANIZATION 650 MADISON AVENUE NEW YORK, NY 10022	40.00	290,290.	65,585.	0.
AMY STEVENS	EXECUTIVE VICE	PRESIDENT		
C/O ORGANIZATION 650 MADISON AVENUE NEW YORK, NY 10022	40.00	263,900.	79,946.	0.
Totals included on 990-PF, Page 6,	Part VIII	579,190.	145,531.	0.

Carson Family Charitable Trust Grants Paid/Payable

Name	Project Title	Grant Paid	Grant Payable
Achievement First	general operating expenses	\$ 350,000	\$ 350,000
American Immigration Council	To provide pro bono representation to immigrants at the		
American Immigration Council	border	25,000	25,000
American Museum of Natural History	general operating support	100,000	200,000
American Red Cross- Greater New York Region American Technion Society	General Support	100,000	400,000
Association to Benefit Children	Runway Startup Post Doc Program at Jacobs Institute	100,000	100,000
	Year-end Gift	15,000	200.000
Beginning with Children Foundation	general operating expenses	100,000	300,000
Berkshire Taconic Community Foundation	NED School to Work Coordinator	82,434	5.5.500
Berkshire Taconic Community Foundation	Mobile Case Management. Client Advocates	172,700	545,600
Berkshire Taconic Community Foundation	Collaborative Grant and Latino Outreach Programs	47,000	
Braven	Funding for NYC Expansion	100,000	
Breaking Ground HDFC	General Support	250,000	500,000
Brooklyn Botanic Garden	General Support	50,000	50,000
Brooklyn Botanic Garden	2019 Annual Fund	10,000	
Brooklyn Community Bail Fund	in the immigration space	400,000	
Brooklyn Community Bail Fund	Operating	100,000	
Brooklyn Public Library	General Support	100,000	100,000
Brooklyn Public Library	2019 Annual Fund	10,000	
Cancer Research Institute	Support of CRI-Carson Family Fellows	117,000	234,000
Cary Institute of Ecosystem Studies	General Support	25,000	75,000
Central Park Conservancy	Harlem Meer Project: North End of Central Park six-year pledge to the Woodlands and the Institute for Urban	1,500,000	8,500,000
Central Park Conservancy	Parks	500,000	2,000,000
Central Park Conservancy	General Support	50,000	
Central Queens Academy Charter School	General Support	50,000	100,000
Children's Aid Society	4 year, \$1,000,000 grant	250,000	250,000
Citizen Schools, Inc.	NY Operations	50,000	
Classroom, Inc.	general operating support	100,000	
Collegiate School, Inc.	General Support	10,000	
Columbia Business School	Glenn Hubbard Scholarship Fund	100,000	900,000
Columbia Business School	Professor Horton	50,000	
Columbia Business School	July	50,000	
Columbia Business School	Capital Campaign	4,000,000	11,250,000
Convent of the Sacred Heart	Year-end Gift	10,000	
Cooperate Inc	COOP Careers NYC Operations	100,000	500,000
Cornell University	General Support	15,000	
Cristo Rey Brooklyn High School	general operating expenses	50,000	
Cristo Rey New York High School	Support of College Placement and Guidance	100,000	300,000
	\$100K for Annual Fund and \$100k in honor of Cecily's		
Dartmouth College	Carson's 25th Reunion	200,000	
	to be used on a current, unrestricted basis to address the		
	College's priorities at the discretion of the President of		
Dartmouth College	Dartmouth College	1,000,000	5,000,000
Dutchess Land Conservancy	General Support	25,000	
East Harlem School at Exodus House	Year-end gift	20,000	
Educators 4 Excellence	NYC Operations	150,000	450,000
Equal Justice Initiative	General Operating Support	250,000	750,000

Carson Family Charitable Trust Grants Paid/Payable

	Grants raidy rayable	Cuant	Comb
Name	Project Title	Grant Paid	Grant Payable
1.2	Troject Hale	Falo	rayable
Equity Project Charter School	General Support	25,000	50,000
Exalt Youth	Expansion plans	150,000	300,000
Exalt Youth	Year-end Gıft	50,000	
Excellence Community Schools Inc	General operating expenses	200,000	200,000
Fisher House Foundation, Inc.	Bronx Fisher House	100,000	300,000
Fund for the City of New York	Center for Court Innovation	250,000	250,000
Goddard Riverside Community Center	General Support	200,000	200,000
Good Shepherd Services	General Operating	500,000	500,000
Harlem Children's Zone	General Support	500,000	1,000,000
Harlem Educational Activities Fund	General Operating Support	50,000	50,000
Harvard T.H. Chan School of Public Health	scholarships at the Harvard School of Public Health	100,000	100,000
Hospital for Special Surgery Fund	Support of Dr. Laura Donlin Research	200,000	800,000
Immigrant Defense Project	Unrestricted Support	150,000	300,000
International Rescue Committee, Inc.	general operating expenses	500,000	500,000
Kenyon College	to be used to provide financial aid to deserving students	125,000	750,000
Kenyon College	Year-end Gift	10,00Ò	
Kessler Foundation	Center for Spinal Stimulation	50,000	150,000
KIPP New York	New York Operations	500,000	1,000,000
Lincoln Center for the Performing Arts	2019 Annual Fund	250,000	
Service	Unrestricted gift	100,000	400,000
Manhattan Institute	general operating support	50,000	
Marymount Manhattan College	Year-end Gift	50,000	
Melanoma Research Alliance Foundation	General Support	75,000	150,000
Memorial Sloan-Kettering Cancer Center	President's Strategic Initiatives Fund	500,000	500,000
	Original grant to support Breuer Building redirected to Covid-		
Metropolitan Museum of Art	19 Support for 2020	500,000	4,500,000
Metropolitan Museum of Art	For Education Program	50,000	200,000
	\$50,000 already made in June for Education Initiatives so		
Metropolitan Museum of Art	\$50,000 unrestricted gift	50,000	
Metropolitan Opera Association	general operating support	100,000	200,000
Mıami Music Project	General Operating	25,000	50,000
Miamı Music Project	Gift in memory of Carol Reich	25,000	
Museum of Arts and Design	General Support	50,000	
National College Advising Corps Inc.	Push for 100 College Advisors in NYC	100,000	200,000
the World Trade Center	Memorial Glade	100,000	
the World Trade Center	General Support	75,000	
Neighborhood Coalition for Shelter	General Operating Support	150,000	300,000
Neighborhood Trust	General Support	250,000	500,000
New Classrooms	general operating support	100,000	
New York Academy of Sciences	After school STEM mentoring	100,000	300,000
New York City Foundation for Computer Science			
Education	Computer Science For All	200,000	600,000
New York Genome Center	2019 Grant/Simons Match	10,000,000	25,000,000
New York Hall of Science	General Support	100,000	200,000
New York Historical Society	general operating support	250,000	250,000
New York Philharmonic	general operating support	100,000	200,000
New York Public Library	Unrestricted gift	500,000	2,000,000
New York Public Radio	general operating support for WQXR Division	500,000	1,500,000

Carson Family Charitable Trust
Grants Paid/Payable

	Grants Paid/Payable		_
		Grant	Grant
Name	Project Title	Paid	Payable
New York Public Radio	General Support	100,000	
New York Stem Cell Foundation	Five-year commitment for general operating support	200,000	400,000
	proceeds to be applied to the construction, equipping and		
	operation of the Hospital for Women and Newborns in the		
New York-Presbyterian Hospital	David H. Koch building of the Hospital	2,000,000	4,000,000
New York-Presbyterian Hospital	General Support	100,000	
Notre Dame School	General Support	100,000	300,000
Partners In Health	for Haiti operations	100,000	750,000
	Funding should be restricted to Rwandan PIH site and		
	allocated under the direction of Executive Director Joel		
Partners In Health	Mubiligi	250,000	
Peer Health Exchange	Impact Capital and their strategic plan	150,000	300,000
Planned Parenthood of New York City	General Support	100,000	
Prospect Park Alliance Inc	General Support	50,000	50,000
ReadWorks	General Support	100,000	
Red Hook Initiative	Capital Campaign	250,000	250,000
Red Hook Initiative	Operating Grant	333,333	666,667
Relay Graduate School of Education	NYC Operations	250,000	750,000
Right to Play United States	General Support	50,000	100,000
Robert A. Toigo Foundation	General Operating Support	100,000	300,000
Robin Hood Foundation	2019 \$5 million gift to RH to be paid as directed	2,250,000	-
Rockefeller University	Year-End Gift	100,000	
Rockefeller University	President's Fund in honor of Rick Lifton	2,000,000	8,000,000
Rockefeller University	unrestricted use as part of the University's Capital Campaign	3,000,000	6,000,000
Seizing Every Opportunity	General Support	750,000	750,000
Seton Education Partners	Brilla expansion in NYC	250,000	250,000
St. John's Bread and Life	General Support	50,000	
Student Sponsor Partners	General Support	200,000	400,000
Success Academy Charter Schools	general operating expenses	250,000	500,000
Teach For America	New York City operations	200,000	300,000
Teaching Matters	general operating support	50,000	50,000
The Child Center of NY	upon request	250,000	30,000
The Child Center of NY	upon request	250,000	
The Children's Health Fund	General Operating Support	250,000	250,000
The Education Trust	NY Operations	100,000	230,000
The Foundation for Vassar Brothers Medical Center	Construction of new building	100,000	400,000
The NYC Center For Charter School Excellence	General Operating	· ·	
		500,000	500,000 2,000,000
The Partnership Schools U.S. Foundation for the Commemoration of World	general operating support	1,000,000	2,000,000
Wars	General Support	25,000	50,000
Uncommon Schools	General Support	250,000	30,000
	• • • • • • • • • • • • • • • • • • • •		150,000
Upwardly Global	General Operating	150,000	150,000
WNET New York Misc. adjustments	American Master's Mae West Film General Support	25,000 (21,344)	
white aujustinents	General Support	(21,344)	
		45,106,124	103,546,267