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Form 990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 01-01-2019 , and ending 12-31-2019

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC

Doing business as
THE NATIONAL DEVELOPMENT COUNCIL

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
ONE BATTERY PARK PLAZA NO 710

City or town, state or province, country, and ZIP or foreign postal code
NEW YORK, NY 10004

F Name and address of principal officer:
DANIEL MARSH III
ONE BATTERY PARK PLAZA NO 710
NEW YORK, NY 10004

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.NDCONLINE.ORG

D Employer identification number
13-6532871

E Telephone number
(212) 682-1106

G Gross receipts \$ 11,217,565

H(a) Is this a group return for subordinates? ☐ Yes ☒ No
H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)
H(c) Group exemption number

L Year of formation: 1972
M State of legal domicile: NY

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
THE MISSION OF THE NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT, INC. DBA (CONT. ON SCHEDULE O) THE NATIONAL DEVELOPMENT COUNCIL (NDC), IS TO CREATE ECONOMIC OPPORTUNITY, AFFORDABLE HOUSING AND TO STRENGTHEN COMMUNITIES IN UNDERSERVED AREAS ACROSS THE UNITED STATES.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) 3 9

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 9

5 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 89

6 Total number of volunteers (estimate if necessary) 6 9

7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0

7b Net unrelated business taxable income from Form 990-T, line 39 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) 4,663,809 5,745,990

9 Program service revenue (Part VIII, line 2g) 5,475,241 5,403,773

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 39,085 47,252

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 0 20,550

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 10,178,135 11,217,565

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 301,006 557,006

14 Benefits paid to or for members (Part IX, column (A), line 4) 0 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 5,078,653 5,241,728

16a Professional fundraising fees (Part IX, column (A), line 11e) 0 0

16b Total fundraising expenses (Part IX, column (D), line 25) 132,620

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) 4,734,547 4,176,907

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 10,114,206 9,975,641

19 Revenue less expenses. Subtract line 18 from line 12 63,929 1,241,924

Net Assets or Fund Balances

20 Total assets (Part X, line 16) 12,741,704 13,795,338

21 Total liabilities (Part X, line 26) 6,818,882 7,961,890

22 Net assets or fund balances. Subtract line 21 from line 20 5,922,822 5,833,448

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

DANIEL MARSH III PRESIDENT AND CEO
Type or print name and title

2020-11-09
Date

Paid Preparer Use Only

Print/Type preparer's name Preparer's signature Date 2020-11-08 Check ☐ if self-employed PTIN P01273422

Firm's name COHNREZNICK LLP Firm's EIN 22-1478099

Firm's address 1301 AVENUE OF THE AMERICAS
NEW YORK, NY 10019 Phone no. (212) 297-0400

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2019)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission:

THE THREE PRIMARY EXEMPT PURPOSES OF THE NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT DBA THE NATIONAL DEVELOPMENT COUNCIL ARE TO:- ENCOURAGE AND FOSTER BUSINESS OWNERSHIP BY MEMBERS OF DISADVANTAGED GROUPS. (CONT. ON SCHEDULE O)- CONDUCT PROGRAMS TO INFORM AND AID COMMUNITIES IN OBTAINING AND UTILIZING GOVERNMENTAL AND OTHER FUNDS FOR SUPPORT OF LOCAL ECONOMIC DEVELOPMENT.- PROVIDE QUALITY HOUSING FOR LOW INCOME PERSONS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code:) (Expenses \$ 2,340,420 including grants of \$ 557,006) (Revenue \$ 1,756,240)
	See Additional Data

4b	(Code:) (Expenses \$ 2,494,321 including grants of \$) (Revenue \$ 1,871,726)
	See Additional Data

4c	(Code:) (Expenses \$ 2,175,187 including grants of \$) (Revenue \$ 1,796,356)
	See Additional Data

4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)

4e	Total program service expenses ▶	7,009,928
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	43
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 89			
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		No
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		No
b If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a		No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		No
d If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9 Sponsoring organizations maintaining donor advised funds.				
a Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10 Section 501(c)(7) organizations. Enter:				
a Initiation fees and capital contributions included on Part VIII, line 12	10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11 Section 501(c)(12) organizations. Enter:				
a Gross income from members or shareholders	11a			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.				
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c Enter the amount of reserves on hand	13c			
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a		No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 720, Schedule N.		15		No
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		16		No

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	1a 9		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b Enter the number of voting members included in line 1a, above, who are independent	1b 9		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6 Did the organization have members or stockholders?	6		No
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a The governing body?	8a	Yes	
b Each committee with authority to act on behalf of the governing body?	8b	Yes	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	No
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13 Did the organization have a written whistleblower policy?	13	Yes
14 Did the organization have a written document retention and destruction policy?	14	Yes
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a	Yes
b Other officers or key employees of the organization	15b	No
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **NY**

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
ADAM ENNIS ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 (212) 682-1106

Part VII**Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) GARY PERLOW BOARD MEMBER	2.15 0.55	X						0	0	0
(2) JAMIE BLOSSER BOARD MEMBER	1.11 0.22	X						0	0	0
(3) JOHN DOWNS BOARD MEMBER	2.15 0.55	X						0	0	0
(4) MACKENSIE CANTER BOARD MEMBER	1.11 0.22	X						0	0	0
(5) MARILYN STRICKLAND BOARD MEMBER	1.11 0.22	X						0	0	0
(6) PATRICK DUGGAN BOARD MEMBER	1.11 0.22	X						0	0	0
(7) SAUNDRA JOHNSON HUDSON CHAIRWOMAN	2.15 0.55	X		X				0	0	0
(8) SETH BONGARTZ SECRETARY	2.15 0.55	X		X				0	0	0
(9) TOMASITA DURAN BOARD MEMBER	2.15 0.55	X						0	0	0
(10) DANIEL MARSH III PRESIDENT & CEO	44.00 11.00			X				304,996	0	97,682
(11) GERTRUDE SCRIVEN TREASURER	47.50 2.50			X				180,883	0	45,436
(12) ADAM ENNIS CFO	15.00 35.00				X			182,060	0	59,420
(13) ANN VOGT PRODUCT MANAGER	7.15 47.85				X			302,341	0	58,952
(14) ANGELA BUTLER PRODUCT MANAGER	38.00 12.00					X		177,282	0	74,015
(15) CHARLEY DEPEW SENIOR DIRECTOR	47.00 3.00					X		185,042	0	70,013
(16) JOHN PALYO PRODUCT MANAGER	5.00 47.00					X		215,703	0	62,837
(17) KEVIN GREMSE REGIONAL MANAGER	47.00 3.00					X		188,420	0	65,590

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

1b Sub-Total			
c Total from continuation sheets to Part VII, Section A			
d Total (add lines 1b and 1c)	1,926,717	0	591,389

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 44

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
COHNREZNICK LLP	AUDITING AND TAX SERVICES	126,265
1301 AVENUE OF THE AMERICAS NEW YORK, NY 10019		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 1

Form 990 (2019)		Page 9					
Part VIII		Statement of Revenue					
Check if Schedule O contains a response or note to any line in this Part VIII ☐							
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a				
	b	Membership dues . . .	1b				
	c	Fundraising events . . .	1c				
	d	Related organizations	1d	4,277,257			
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,468,733			
	g	Noncash contributions included in lines 1a - 1f:\$	1g				
	h	Total. Add lines 1a-1f ▶		5,745,990			
Program Service Revenue	2a	TECHNICAL ASSISTANCE	Business Code				
			541900	3,204,287	3,204,287		
	b	TRAINING REVENUE	541900	1,968,604	1,968,604		
	c	MANAGEMENT INCOME	541900	150,500	150,500		
	d	LOAN INTEREST	541900	80,382	80,382		
	e						
	f	All other program service revenue.					
g	Total. Add lines 2a-2f. ▶		5,403,773				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts) ▶		47,252		47,252	
	4	Income from investment of tax-exempt bond proceeds ▶					
	5	Royalties ▶					
	6a	Gross rents	(i) Real	(ii) Personal			
	b	Less: rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss) ▶					
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
	b	Less: cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss) ▶					
	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a				
	b	Less: direct expenses	8b				
	c	Net income or (loss) from fundraising events . . . ▶					
	9a	Gross income from gaming activities. See Part IV, line 19	9a				
	b	Less: direct expenses	9b				
c	Net income or (loss) from gaming activities . . . ▶						
10a	Gross sales of inventory, less returns and allowances . . .	10a					
b	Less: cost of goods sold . . .	10b					
c	Net income or (loss) from sales of inventory . . . ▶						
Miscellaneous Revenue		Business Code					
11a	MISC INCOME	900099	20,550	20,550			
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d ▶		20,550				
12	Total revenue. See instructions ▶		11,217,565	5,424,323	0	47,252	

Form 990 (2019)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	557,006	557,006		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,115,363	845,862	264,854	4,647
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,878,097	2,183,969	682,117	12,011
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	285,174	197,444	86,118	1,612
9 Other employee benefits	709,061	550,215	156,180	2,666
10 Payroll taxes	254,033	195,232	57,930	871
11 Fees for services (non-employees):				
a Management				
b Legal	43,733		43,733	
c Accounting	199,425		199,425	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	3,900		3,900	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	1,154,044	548,393	503,111	102,540
12 Advertising and promotion				
13 Office expenses	224,403	171,173	52,286	944
14 Information technology	449,560	342,924	104,746	1,890
15 Royalties				
16 Occupancy	405,819	309,558	94,555	1,706
17 Travel	641,594	515,705	123,498	2,391
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	173,245		173,245	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	110,646	84,401	26,245	
23 Insurance	139,736		139,736	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a TRAINING SITES	214,891	214,891		
b SUBS. AND MEMBERSHIPS	103,062	78,616	24,013	433
c EQUIPMENT LEASE AND MAI	88,255	67,321	20,563	371
d TEMPORARY EMPLOYEES	87,473	66,724	20,381	368
e All other expenses	137,121	80,494	56,457	170
25 Total functional expenses. Add lines 1 through 24e	9,975,641	7,009,928	2,833,093	132,620
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year	
Assets	1	Cash—non-interest-bearing		386,297	1	345,102	
	2	Savings and temporary cash investments			2		
	3	Pledges and grants receivable, net		643,504	3	1,539,122	
	4	Accounts receivable, net		2,385,355	4	2,481,443	
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6		
	7	Notes and loans receivable, net		8,038,043	7	8,038,043	
	8	Inventories for sale or use			8		
	9	Prepaid expenses and deferred charges		52,700	9	305,836	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	1,348,579			
	b	Less: accumulated depreciation	10b	1,130,686	328,539	10c	217,893
	11	Investments—publicly traded securities		728,630	11	839,085	
	12	Investments—other securities. See Part IV, line 11		149,822	12		
	13	Investments—program-related. See Part IV, line 11			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		28,814	15	28,814	
16	Total assets. Add lines 1 through 15 (must equal line 34)		12,741,704	16	13,795,338		
Liabilities	17	Accounts payable and accrued expenses		601,946	17	978,674	
	18	Grants payable			18		
	19	Deferred revenue		164,655	19	249,806	
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21		
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22		
	23	Secured mortgages and notes payable to unrelated third parties			23		
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		6,052,281	25	6,733,410	
	26	Total liabilities. Add lines 17 through 25		6,818,882	26	7,961,890	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.						
	27	Net assets without donor restrictions		5,261,380	27	4,897,678	
	28	Net assets with donor restrictions		661,442	28	935,770	
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.						
	29	Capital stock or trust principal, or current funds			29		
	30	Paid-in or capital surplus, or land, building or equipment fund			30		
	31	Retained earnings, endowment, accumulated income, or other funds			31		
	32	Total net assets or fund balances		5,922,822	32	5,833,448	
33	Total liabilities and net assets/fund balances		12,741,704	33	13,795,338		

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,217,565
2	Total expenses (must equal Part IX, column (A), line 25)	2	9,975,641
3	Revenue less expenses. Subtract line 2 from line 1	3	1,241,924
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,922,822
5	Net unrealized gains (losses) on investments	5	67,294
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-1,398,592
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	5,833,448

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Software ID:
Software Version:
EIN: 13-6532871
Name: NATIONAL COUNCIL FOR COMMUNITY
DEVELOPMENT INC

Form 990 (2019)

Form 990, Part III, Line 4a:

ENCOURAGE AND FOSTER BUSINESS OWNERSHIP BY MEMBERS OF DISADVANTAGED GROUPS:THROUGH NDC'S SMALL BUSINESS LENDING UNIT, WE HAVE ASSISTED MORE THAN 610 SMALL BUSINESSES OWNED BY DISADVANTAGED INDIVIDUALS OR LOCATED IN LOW-INCOME CENSUS TRACTS ACROSS THE NATION BY PROVIDING LOAN CAPITAL AND BUSINESS COUNSELING. NDC HAS EXTENDED OVER \$241 MILLION IN SMALL BUSINESS FINANCING AT BELOW MARKET INTEREST RATES AND WITH ATTRACTIVE TERMS. THE BUSINESS COUNSELING IS PROVIDED AT NO COST TO THE SMALL BUSINESSES. OVER THE LAST SEVERAL YEARS, OUR SMALL BUSINESS LOAN FUND HAS RECEIVED NATIONAL RECOGNITION FROM A VARIETY OF INSTITUTIONS:(CONT. ON SCHEDULE O)

Form 990, Part III, Line 4b:

INFORM AND AID COMMUNITIES IN OBTAINING AND UTILIZING GOVERNMENTAL FUNDS FOR SUPPORT OF LOCAL ECONOMIC DEVELOPMENT:NDC CONDUCTS TRAINING AND PROVIDES COUNSELING AND TECHNICAL ASSISTANCE TO DISADVANTAGED COMMUNITIES FOR SUPPORT OF LOCAL ECONOMIC DEVELOPMENT AND COMMUNITY DEVELOPMENT.DURING THE YEAR, NDC WORKED WITH MORE THAN 100 COMMUNITIES PROVIDING TECHNICAL ASSISTANCE AND GUIDANCE IN CARRYING OUT ECONOMIC AND COMMUNITY DEVELOPMENT STRATEGIES, PROGRAMS AND PROJECTS AND IN DEVELOPING PUBLIC FACILITIES. (CONT. ON SCHEDULE O)

Form 990, Part III, Line 4c:

TO PROVIDE HOUSING FOR LOW INCOME INDIVIDUALS AND FAMILIES: NDC CONDUCTS TRAINING AND PROVIDES COUNSELING AND TECHNICAL ASSISTANCE TO DISADVANTAGED COMMUNITIES AND NONPROFIT ORGANIZATIONS IN SUPPORT OF PROVIDING HOUSING FOR LOW-INCOME PERSONS. DURING THE YEAR, NDC WORKED WITH MORE THAN 100 COMMUNITIES AND NONPROFIT ORGANIZATIONS AND PROVIDED TRAINING TO MORE THAN 2,800 PRACTITIONERS IN HOUSING DEVELOPMENT FOR LOW-INCOME PERSONS AND IN LOW-INCOME COMMUNITIES. (CONT. ON SCHEDULE O)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC

Employer identification number
13-6532871

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☒ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.
If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .						
3	The value of services or facilities furnished by a governmental unit to the organization without charge..						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .						
6	Public support. Subtract line 5 from line 4.						
Section B. Total Support							
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4. . .						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . .						
9	Net income from unrelated business activities, whether or not the business is regularly carried on. .						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (see instructions)					12	
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						
Section C. Computation of Public Support Percentage							
14	Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))					14	
15	Public support percentage for 2018 Schedule A, Part II, line 14					15	
16a	33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐						
b	33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐						
17a	10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐						
b	10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐						
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐						

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	4,089,562	4,616,744	4,375,706	4,663,809	5,745,990	23,491,811
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	5,525,288	5,481,765	5,318,990	5,475,241	5,403,773	27,205,057
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	9,614,850	10,098,509	9,694,696	10,139,050	11,149,763	50,696,868
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	3,409,562	4,297,869	3,834,170	3,450,702	4,277,257	19,269,560
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						0
c Add lines 7a and 7b.	3,409,562	4,297,869	3,834,170	3,450,702	4,277,257	19,269,560
8 Public support. (Subtract line 7c from line 6.)						31,427,308

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6.	9,614,850	10,098,509	9,694,696	10,139,050	11,149,763	50,696,868
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	215,571	124,010	13,754	39,085	47,252	439,672
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.	215,571	124,010	13,754	39,085	47,252	439,672
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)		33,112	1,626		20,550	55,288
13 Total support. (Add lines 9, 10c, 11, and 12.)	9,830,421	10,255,631	9,710,076	10,178,135	11,217,565	51,191,828

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.** ☐ **▶** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f))	15	61.390 %
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	65.330 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f) divided by line 13, column (f))	17	0.860 %
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	1.330 %

19a 33 1/3% support tests—2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization. **▶** ☒

b 33 1/3% support tests—2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization. **▶** ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. **▶** ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
1		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
2		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
3a		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
3b		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
3c		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
4a		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
4b		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
4c		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
5a		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
5b		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
5c		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
6		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>		
7		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
9a		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9b		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9c		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
10a		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		
10b		

Part IV

Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a ☐ The organization satisfied the Activities Test. Complete line 2 below.		
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.		
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1		☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions			Current Year
1			Amounts paid to supported organizations to accomplish exempt purposes
2			Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity
3			Administrative expenses paid to accomplish exempt purposes of supported organizations
4			Amounts paid to acquire exempt-use assets
5			Qualified set-aside amounts (prior IRS approval required)
6			Other distributions (describe in Part VI). See instructions
7			Total annual distributions. Add lines 1 through 6.
8			Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions
9			Distributable amount for 2019 from Section C, line 6
10			Line 8 amount divided by Line 9 amount

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1			Distributable amount for 2019 from Section C, line 6
2			Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.
3			Excess distributions carryover, if any, to 2019:
a			From 2014.
b			From 2015.
c			From 2016.
d			From 2017.
e			From 2018.
f			Total of lines 3a through e
g			Applied to underdistributions of prior years
h			Applied to 2019 distributable amount
i			Carryover from 2014 not applied (see instructions)
j			Remainder. Subtract lines 3g, 3h, and 3i from 3f.
4			Distributions for 2019 from Section D, line 7:
			\$
a			Applied to underdistributions of prior years
b			Applied to 2019 distributable amount
c			Remainder. Subtract lines 4a and 4b from 4.
5			Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.
6			Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
7			Excess distributions carryover to 2020. Add lines 3j and 4c.
8			Breakdown of line 7:
a			Excess from 2015.
b			Excess from 2016.
c			Excess from 2017.
d			Excess from 2018.
e			Excess from 2019.

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

990 Schedule A, Supplemental Information

Return Reference	Explanation
SCHEDULE A, PART III, LINE 12, EXPLANATION OF OTHER INCOME:	DISTRIBUTION FROM PARTNERSHIP - 2016 AMOUNT: \$ 33,112. MISCELLANEOUS - 2017 AMOUNT: \$ 1,626. 2019 AMOUNT: \$ 20,550.

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Employer identification number 13-6532871
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")	
2	Political campaign activity expenditures (see instructions)	\$
3	Volunteer hours for political campaign activities (see instructions)	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	\$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	\$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV.	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	\$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	\$
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b	\$
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)	125,000													
c Total lobbying expenditures (add lines 1a and 1b)	125,000													
d Other exempt purpose expenditures	9,849,641													
e Total exempt purpose expenditures (add lines 1c and 1d)	9,974,641													
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	648,732													
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:35%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:65%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
g Grassroots nontaxable amount (enter 25% of line 1f)	162,183													
h Subtract line 1g from line 1a. If zero or less, enter -0-	0													
i Subtract line 1f from line 1c. If zero or less, enter -0-	0													
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes ☐ No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount	694,669	676,216	655,710	648,732	2,675,327
b Lobbying ceiling amount (150% of line 2a, column(e))					4,012,991
c Total lobbying expenditures	104,305	140,437	129,993	125,000	499,735
d Grassroots nontaxable amount	173,667	169,054	163,928	162,183	668,832
e Grassroots ceiling amount (150% of line 2d, column (e))					1,003,248
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
NATIONAL COUNCIL FOR COMMUNITY
DEVELOPMENT INC

Employer identification number
13-6532871

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D Schedule D (Form 990) 2019

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		
3a(ii)		
3b		

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		202,452	92,996	109,456
d Equipment		1,146,127	1,037,690	108,437
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				217,893

Schedule D (Form 990) 2019

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
1. (1) Federal income taxes	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	6,733,410

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	11,280,959
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	67,294
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	67,294
3	Subtract line 2e from line 1	3	11,213,665
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	3,900
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	3,900
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	11,217,565

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	9,971,741
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	9,971,741
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	3,900
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	3,900
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	9,975,641

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 13-6532871
Name: NATIONAL COUNCIL FOR COMMUNITY
DEVELOPMENT INC

Supplemental Information

Return Reference	Explanation
PART X, LINE 2:	THE ORGANIZATION MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT I S MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING AU THORITIES BASED ON THE TECHNICAL MERITS OF THE POSITION. TAX POSITIONS INCLUDE THE TAX-EXE MPT STATUS OF THE ORGANIZATION, AMONG OTHERS. THERE ARE NO UNCERTAIN TAX POSITIONS IDENTIF IED OR RECORDED AS LIABILITIES FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018. THE ORGANIZ ATION FILES FORM 990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, WITH THE INTERNAL REV ENUE SERVICE ANNUALLY. AT DECEMBER 31, 2019, THE ORGANIZATION'S FORM 990 FOR THE YEARS END ED 2016 THROUGH 2019 REMAIN ELIGIBLE FOR EXAMINATION BY THE IRS.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Department of the
Treasury
Internal Revenue Service

Name of the organization
NATIONAL COUNCIL FOR COMMUNITY
DEVELOPMENT INC

Employer identification number
13-6532871

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 6

3 Enter total number of other organizations listed in the line 1 table 0

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	THE ORGANIZATION MONITORS THE USE OF GRANT FUNDS BY REQUIRING THE GRANTEE TO PROVIDE PERIODIC REPORTS THAT DESCRIBE THE USE OF THE GRANT FUNDS. THE ORGANIZATION ALSO SHARES BOARD MEMBERS WHO CAN MONITOR THE USE OF FUNDS.

Additional Data

Software ID:
Software Version:
EIN: 13-6532871
Name: NATIONAL COUNCIL FOR COMMUNITY
DEVELOPMENT INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HORSES HEALING HEARTS 2300 HIGH RIDGE ROAD SUITE 365 BOYNTON BEACH, FL 33426	27-1386140	501(C)(3)	25,000				OPERATING SUPPORT
GREATER SALT LAKE DEVELOPMENT CORP 1 BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004	46-3784495	501(C)(3)	104,000				OPERATING SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NDC COMMUNITY IMPACT LOAN FUND 1 BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004	13-3678913	501(C)(3)	340,000				OPERATING SUPPORT
NDC SUPPORT I INC 1 BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004	13-4156877	501(C)(3)	51,756				OPERATING SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CITY GARDEN MONTESSORI 1618 TOWER GROVE AVENUE ST LOUIS, MO 63110	85-0292161	501(C)(3)	25,000				OPERATING SUPPORT
LA CASA INC 800 S WALNUT STREET LAS CRUCES, NM 88001	43-1671014	501(C)(3)	10,000				OPERATING SUPPORT

Schedule J (Form 990)	Compensation Information	OMB No. 1545-0047
		2019
Department of the Treasury Internal Revenue Service	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.	
Name of the organization NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC		Employer identification number 13-6532871

Part I	Questions Regarding Compensation		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☒ Compensation committee ☒ Independent compensation consultant ☒ Form 990 of other organizations ☐ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4a 4b 4c		No Yes No
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.	5a 5b		No No
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.	6a 6b		No No
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7		No
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 DANIEL MARSH III PRESIDENT & CEO	(i)	298,900	0	6,096	62,297	35,385	402,678	0
	(ii)	0	0	0	0	0	0	0
2 GERTRUDE SCRIVEN TREASURER	(i)	178,596	0	2,287	25,651	19,785	226,319	0
	(ii)	0	0	0	0	0	0	0
3 ADAM ENNIS CFO	(i)	181,817	0	243	14,549	44,871	241,480	0
	(ii)	0	0	0	0	0	0	0
4 ANN VOGT PRODUCT MANAGER	(i)	298,777	0	3,564	36,971	21,981	361,293	0
	(ii)	0	0	0	0	0	0	0
5 ANGELA BUTLER PRODUCT MANAGER	(i)	176,592	0	690	21,923	52,092	251,297	0
	(ii)	0	0	0	0	0	0	0
6 CHARLEY DEPEW SENIOR DIRECTOR	(i)	182,983	0	2,059	22,569	47,444	255,055	0
	(ii)	0	0	0	0	0	0	0
7 JOHN PALYO PRODUCT MANAGER	(i)	214,682	0	1,021	23,004	39,833	278,540	0
	(ii)	0	0	0	0	0	0	0
8 KEVIN GREMSE REGIONAL MANAGER	(i)	187,592	0	828	19,256	46,334	254,010	0
	(ii)	0	0	0	0	0	0	0
9 STEPHANIE DUGAN PRODUCT MANAGER	(i)	187,852	0	2,138	24,348	33,096	247,434	0
	(ii)	0	0	0	0	0	0	0

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4B	THE FOLLOWING INDIVIDUALS PARTICIPATE IN A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN, NO CONTRIBUTIONS WERE MADE DURING THE YEAR. - DANIEL MARSH III - GERTRUDE SCRIVEN

efile GRAPHIC print - DO NOT PROCESS		As Filed Data -	DLN: 93493314027440
SCHEDULE O (Form 990 or 990-EZ)	Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to <u>www.irs.gov/Form990</u> for the latest information.		OMB No. 1545-0047
			2019
Department of the Treasury Internal Revenue Service			Open to Public Inspection
Name of the organization NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC		Employer identification number 13-6532871	

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A CONTINUATION:	- NDC'S TWO CDFI'S THE GROW AMERICA FUND AND NDC COMMUNITY IMPACT LOAN FUND OPERATE IN FIVE OF THE TEN MOST DISTRESSED CITIES IN AMERICA. CLEVELAND, BUFFALO, NEWARK, CINCINNATI, AND SAN BERNARDINO HAVE DISTRESS RATINGS FROM 93.6 TO 99.9 OUT OF 100 ACCORDING TO THE ECONOMIC INNOVATION GROUP DISTRESSED COMMUNITY INDEX. BUSINESSES FINANCED BY NDC HAVE CREATED OVER 16,400 JOBS AND APPROXIMATELY 11,700 OF THOSE JOBS ARE CONSIDERED FILLED BY LOW AND MODERATE-INCOME PERSONS. - THE US SMALL BUSINESS ADMINISTRATION HAS ACKNOWLEDGED GAF AS A MISSION-BASED LENDER CARRYING OUT OUR MISSION TO MAKE CREDIT AVAILABLE TO DISADVANTAGED BUSINESSES AND HELPING THOSE BUSINESSES TO SUCCEED THROUGH OUR TECHNICAL ASSISTANCE. GAF IS ALSO AN SBA PREFERRED LENDER. - IN FURTHERANCE OF NDC'S AND GAF'S MISSION, JPMORGAN CHASE AWARDED NDC'S SMALL BUSINESS LENDING UNIT TWO GRANTS TOTALING \$8.3 MILLION TO MAKE SMALL BUSINESS LOANS IN DISTRESSED AND UNDERSERVED COMMUNITIES ACROSS THE COUNTRY. WORKING WITH LOCAL CDFIS, CDE'S AND CDCS, NDC PROVIDES TECHNICAL ASSISTANCE AND FINANCE TRAINING AND USES NDC'S GROW AMERICA FUND TO MAKE LOANS TO SMALL BUSINESSES WHO INVEST IN THEIR COMMUNITIES AND CREATE JOBS. THE \$33 MILLION IN FINANCING EXTENDED THROUGH THE CHASE PROGRAM HAS PROVIDED APPROPRIATELY PRICED CAPITAL TO OVER 41 SMALL BUSINESSES WHO HAVE CREATED OR RETAINED OVER 1,500 JOBS. IN ADDITION TO THE CHASE FUNDING, NDC HAS RECEIVED GRANTS AND PRIS FROM MORGAN STANLEY, DISCOVER BANK, THE FORD FOUNDATION, THE CLEVELAND COMMUNITY FOUNDATION, THE BURTON D. MORGAN FOUNDATION, THE LONGWOOD FOUNDATION, TACOMA COMMUNITY FOUNDATION, THE SEATTLE FOUNDATION AND THE CDFI FUND TO SUPPORT SMALL BUSINESS LENDING IN DISTRESSED COMMUNITIES. - GAF HAS RECEIVED OVER \$8 MILLION IN GRANTS FROM THE CDFI FUND IN RECOGNITION OF CARRYING OUT ITS MISSION. IN 2018 WE RECEIVED A \$600 THOUSAND GRANT FROM THE CDFI FA PROGRAM. - IN 2015, AND 2017 THE UNITED STATES DEPARTMENT OF COMMERCE, ECONOMIC DEVELOPMENT ADMINISTRATION (EDA) MADE TWO CREDIT FACILITIES TOTALING \$1.6 MILLION AVAILABLE AT A 0% RATE OF INTEREST TO MAKE LOANS TO DISADVANTAGED BUSINESSES IN DISTRESSED COMMUNITIES IN WASHINGTON STATE. IN 2016, NDC MADE ITS FIRST LOAN IN THE PROGRAM AND IS CONTINUING TO LEND UNDER THAT PROGRAM. IN 2019 NDC EXPANDED ITS LENDING UNDER THE PROGRAM AND IS LOOKING TO EXPAND EDA LENDING IN 2020. NDC IS CURRENTLY NEGOTIATING WITH EDA TO ACQUIRE FUNDS TO EXPAND THE LENDING FOOTPRINT FROM WASHINGTON TO NORTHER CALIFORNIA. - NDC THROUGH ITS CDFI, NDC COMMUNITY IMPACT LOAN FUND HAS COMPLETED ITS LENDING PARTNERSHIP WITH THE NATIONAL URBAN LEAGUE, THE URBAN EMPOWERMENT FUND AND LOCAL URBAN LEAGUE CHAPTERS WHICH MADE LOANS AVAILABLE TO AFRICAN-AMERICAN BORROWERS IN SELECTED URBAN MARKETS ACROSS THE UNITED STATES. IN 2019, THE GREATER CLEVELAND CAPITAL ACCESS FUND EXPENDED ALL ITS CAPITAL AND IS NOW RECYCLING THE REPAID PRINCIPAL TO MAKE LOANS UNDER SIMILAR TERMS TO OTHER QUALIFIED BUSINESSES IN THE GREATER CLEVELAND MARKET. NDC CI

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A CONTINUATION:	LF IS UNDERTAKING THIS LENDING INITIATIVE WITHOUT DIRECT SUPPORT OF THE URBAN LEAGUE BUT WITH RECYCLED FUNDS AND ADMINISTRATIVE FUNDING FROM THE KELLOGG FOUNDATION. IN BROWARD COUNTY FLORIDA, NDC CILF HAS MET ITS LENDING GOALS AND HAS ACQUIRED \$500,000 IN REVOLVING LOAN CAPITAL THROUGH A GRANT FROM BROWARD COUNTY WHICH IT WILL LEND TO QUALIFIED MINORITY BUSINESSES LOCATED IN THE COUNTY. EXAMPLES OF THE LOANS MADE INCLUDE: - TAYLOR TOTS, A DAY CARE PROVIDER IN BROWARD COUNTY, FLORIDA - MOBITES, A GOURMET MOBILE FOOD TRUCK IN CLEVELAND, OHIO - SOUTHERN CUSTOM IRON ART, A METAL FABRICATOR IN BROWARD COUNTY, FLORIDA IN 2019, GAF MADE 28 LOANS TOTALING \$11,737,200. THE FOLLOWING ARE 2019 EXAMPLES OF BUSINESSES NDC'S SBA 7A SMALL BUSINESS LOAN PROGRAM HAS ASSISTED: MIDDLE BAR: MIDDLE BAR IS A BOUTIQUE BEVERAGE COMPANY WITH A LINE OF CRAFT COCKTAIL MIXERS AND ACCOUTREMENTS FOR THE HOME AND PROFESSIONAL MIXOLOGIST'S. THE COMPANY IS IN ENGLEWOOD, CALIFORNIA. GAF PROVIDED A \$150,000 LOAN WHICH THE COMPANY WILL USE FOR PERMANENT WORKING CAPITAL. COUNTERMEASURES: AN AFRICAN AMERICAN OWNED SECURITY COMPANY LOCATED IN NEW CASTLE, DELAWARE. THE BUSINESS HAS BEEN OPERATING SINCE 2014 BUT HAS NEVER BEEN ABLE TO SECURE THE RIGHT CAPITAL WHICH WOULD ALLOW THE M TO GROW. GAF PROVIDED A \$300,000 LOAN TO REFINANCE HIGH COST DEBT SAVING THE COMPANY MORE THAN \$36,000 IN DEBT SERVICE PER YEAR. CUSTOM PC COMPUTERS: A COMPANY STARTED IN 2002 TO PROVIDE COMPUTER REPAIRS AND NETWORK SERVICES IN THE CITY OF CINCINNATI. THE COMPANY HAS EXPANDED TO PROVIDE SURVEILLANCE CAMERAS AND SYSTEMS IN ADDITION TO THEIR REPAIR BUSINESS. GAF PROVIDED A \$105,000 LOAN TO REFINANCE HIGH COST FINTECH DEBT THEREBY SAVING THE COMPANY OVER \$6,000 A YEAR IN DEBT SERVICE THAT THE COMPANY COULD THEN USE TO EXPAND THEIR GROWING BUSINESS. R.J'S DEMOLITION AND DISPOSAL (R.J'S) WAS STARTED IN 1999 AS A LICENSED DEMOLITION CONTRACTOR. SOLEMATE: IS A RETAIL BUSINESS THAT FOCUSES ON THE SALE OF SPECIALTY JEANS AND HIGH-END SNEAKERS. THE BUSINESS IS IN BROOKLYN, NY AND AT THE TIME OF THE LOAN HAD BEEN IN BUSINESS FOR THREE YEARS. THE OWNER HAD BEEN UNABLE TO FIND SUITABLY PRICED LOAN CAPITAL AND CAME TO GAF IN A FINAL EFFORT TO FUND HIS EXPANDING COMPANY. PORTABLE CHEF: IS A MEAL PREPARATION AND DELIVERY SERVICE LOCATED IN NEW YORK CITY. THE COMPANY HAS BEEN IN OPERATION FOR OVER FIVE YEARS AND PROVIDES HIGHLY NUTRITIOUS, CUSTOM PREPARED MEALS TAILORED TO A CLIENT'S SPECIFICATIONS. THIS IS AN ESPECIALLY USEFUL SERVICE FOR CLIENTS ON A DIET OR THOSE WITH SPECIFIC DIETARY RESTRICTIONS. THE COMPANY PREPARES MEALS AND MAKES DELIVERIES THROUGHOUT NEW YORK CITY'S FIVE BOROUGHES. WIREBIRDS: FORMED IN 2011, WIREBIRDS LLC IS AN ONLINE AUCTION PLATFORM FOR COMMERCIAL PRINTERS, BOOKBINDERS AND OTHER RELATED TRADES WHO WISH TO DISPOSE OF OR ACQUIRE EQUIPMENT FOR THEIR OPERATIONS. GAF PROVIDED A LOAN OF \$610,000 TO PURCHASE A BUILDING TO HOUSE ITS BUSINESS. VIRTAIR: ESTABLISHED IN 2014 AND PROVIDES HOSPITALS AND OTHER MEDICAL

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A CONTINUATION:	CAL CLINICS WITH THE TIMELY DELIVERY OF OXYGEN, OXYGEN TANKS AND SUPPLY TO NEW YORK CITY METROPOLITAN HOSPITALS. CLINICS AND NURSING HOMES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4B CONTINUATION:	THROUGH THESE SERVICES, NDC ACHIEVED FINANCING FOR PROJECTS AND PROGRAMS, WITH GOVERNMENT AND PRIVATE SECTOR FUNDS, MORE THAN \$2 BILLION. IN 2019, NDC ADDED THE FOLLOWING NEW TECHNICAL ASSISTANCE CLIENTS: - ANNA JULIO EPISCOPAL SCHOOL, RICHMOND, VA - BUILD FUND LCC, INDIANAPOLIS, IN - CITY OF HARTFORD, CT - ISLIP IDA, ISLIP, NY - LEXINGTON MARKET, BALTIMORE, MD - MONTEFIORE HOSPITAL, NYACK, NY - VILLAGE OF MOUNT KISKO, NY - TOWN OF MONROE, NY - UNIVERSITY FOR THE VIRGIN ISLANDS, RESEARCH AND DEVELOPMENT, USVI - WILMINGTON ALLIANCE, WILMINGTON, DE NDC SOCIAL INFRASTRUCTURE: STATE OF WASHINGTON DATA PROCESSING CENTER (FYI)- OLYMPIA, WA IN 2008, HEDC THROUGH A SPECIAL PURPOSE ENTITY FINANCED AND BUILT A FACILITY FOR THE STATE OF WASHINGTON THAT HOUSES ADMINISTRATIVE OFFICES AND THE STATES DATA PROCESSING CENTER. THE PROJECT CONSISTED OF TWO BUILDINGS THAT ARE OCCUPIED BY STATE AGENCIES. BUILDING ONE IS A FIVE-STORY 202,000 SQUARE FOOT OFFICE BUILDING THAT HOUSES VARIOUS STATE OFFICES AND THE BUILDING TWO IS A TWO STORY 167,000 SQUARE FOOT FACILITY THAT HOUSES THE STATE'S DEPARTMENT OF INFORMATION SERVICES. THE TOTAL COST OF THE PROJECT WAS \$376,000,000 AND WAS FINANCED WITH 82-26 TAX EXEMPT BONDS. IN 2019, HEDC REFUNDED THE BONDS TO LOWER THE INTEREST RATE AND THEREBY SIGNIFICANTLY REDUCED THE RENT PAID TO FYI BY THE STATE OF WASHINGTON. COMMUNITY DEVELOPMENT PROPERTIES SCRANTON- SCRANTON, PA IN 2016 HEDC WORKING WITH THE CITY OF SCRANTON SUCCESSFULLY NEGOTIATED A LONG-TERM CONCESSION/LEASE FOR THE CITY OF SCRANTON PARKING SYSTEM, WHICH INCLUDED: 1) FIVE PARKING GARAGES CONTAINING 2,659 SPACES AND APPROXIMATELY 36,000 SF OF RETAIL; 2) 1,479 METERED PARKING SPACES; AND 3) 550 PUBLICLY- LEASED PARKING SPACES. HEDC ASSUMED RESPONSIBILITY FOR THE LEASE, OPERATION, MAINTENANCE AND CAPITAL REPAIR OF THE ENTIRETY OF THE PUBLIC PARKING SYSTEM FOR FORTY YEARS THROUGH ONE OF ITS' SUBSIDIARY CORPORATIONS CDP SCRANTON (CDPS). THE CONSIDERATION AMOUNT GENERATED BY A CONCESSIONAIRE/LEASE AGREEMENT WAS USED BY THE CITY, IN COMBINATION WITH PROCEEDS FROM A GENERAL OBLIGATION ISSUANCE, REDEEM ALL OUTSTANDING DEBT ASSOCIATED WITH THE PARKING AUTHORITY. THIS ALLOWED THE CITY TO BE FREE OF THE ON-GOING LIABILITY AND HAS FREED UP MUNICIPAL REVENUES FOR OTHER CRITICAL NEEDS AND OBLIGATIONS. IN 2017 CDPS CONTINUED ITS WORK WITH THE CITY TO UPGRADE THE GARAGES WITH ENHANCED LIGHTING AND TO IDENTIFY A NEW ON STREET PARKING SYSTEM. IN 2018, CDPS STABILIZED THE FORMERLY BANKRUPT PARKING SYSTEM WHICH IS NOW OPERATING AT A 1.4:1 DEBT COVERAGE RATIO. ADDITIONALLY, CDPS CONTRACTED WITH A FIRM TO DESIGN A NEW AUTOMATED ON-STREET REVENUE COLLECTION SYSTEM THAT WHEN INSTALLED, WILL IMPROVE REVENUE COLLECTION, OPERATING EFFICIENCY, AND THE OVERALL CUSTOMER PARKING EXPERIENCE. THE NEW ON-STREET REVENUE CONTROL SYSTEM WAS INSTALLED IN 2019. IN ADDITION, THE CONTRACTS FOR GARAGE RECONSTRUCTION WERE LET AND WORK COMMENCED ON THE DEMOLITION AND IMPROVEMENT OF SELECTED GARAGES. THESE EFFORT

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Return Reference	Explanation
FORM 990, PART III, LINE 4B CONTINUATION:	S WILL PROVE TO FURTHER THE CITY'S PLAN TO CONTINUE THE REVITALIZATION OF DOWNTOWN SCRANTO N. NDC SMALL BUSINESS LENDING: NDC COMMUNITY IMPACT LOAN FUND (MCI) CLEVELAND, OH AND BROW ARD COUNTY, FL THE CAPITAL ACCESS FUND (CAF), RENAMED NDC MULTI-CULTURAL INVESTMENT, IS AN OUTGROWTH OF A FORMER STRATEGIC ALLIANCE BETWEEN NDC CILF, THE NATIONAL URBAN LEAGUE, LOCAL URBAN LEAGUE CHAPTERS AND MORGAN STANLEY TO CREATE ACCESS TO CAPITAL FOR MINORITY COMMUNITIES WHO FACE BARRIERS TO ECONOMIC OPPORTUNITY AND PARTICIPATION IN THE AMERICAN ECONOMY . BUILT UPON A BASE OF FLEXIBLE PATIENT CAPITAL WITH AFFORDABLE INTEREST RATES AND SOUND TECHNICAL ASSISTANCE AND BUSINESS SUPPORT SERVICES, MCI NURTURES MINORITY BUSINESSES INTO SUCCESSFUL BUSINESSES. MANY STUDIES HAVE DOCUMENTED THAT MINORITY OWNED SMALL BUSINESSES EXPERIENCE HIGHER LOAN DENIAL RATES AND PAY HIGHER INTEREST RATES THAN WHITE-OWNED BUSINESSES EVEN AFTER CONTROLLING FOR DIFFERENCES IN CREDITWORTHINESS. BECAUSE OF THESE DENIAL RATE S, MINORITY OWNED BUSINESS MUST RELY MORE UPON OWNER'S EQUITY AND LESS ON BANK DEBT. YET, THESE MINORITY BUSINESSES HAVE LESS EQUITY BECAUSE THEIR WEALTH BASE IS SMALLER. AS A RESULT, MINORITY SMALL BUSINESSES LAUNCH WITH LESS TOTAL CAPITALIZATION THAN CONVENTIONAL BUSINESSES. WITH INADEQUATE CAPITALIZATION, THESE BUSINESSES SUFFER A HIGHER FAILURE RATE THAN WHITE-OWNED BUSINESSES. CILF, HEDC'S CERTIFIED NATIONAL CDFI HAS PROVIDED OVER 30 LOANS TOTALING MORE THAN \$3,200,000 TO MINORITY SMALL BUSINESS ENTREPRENEURS AS PART OF THE FORMER CAPITAL ACCESS FUND OF GREATER CLEVELAND (CAFGC) AND CAPITAL ACCESS FUND OF FLORIDA (CAF FL). IN 2019, NDCCILF INCORPORATED THE MISSION OF PROVIDING ACCESS TO CAPITAL TO MINORITY AND WOMEN ENTREPRENEURS INTO ITS COMPLETE SUITE OF PROGRAMS. CILF IS CURRENTLY RAISING CAPITAL FOR MINORITY LENDING WHICH IT ANTICIPATES DEPLOYING IN 2020. IN 2019, CILF RECEIVED A \$3 MILLION EQ2 INVESTMENT FROM DISCOVER BANK THAT IT IN TURN LOANED TO THE DELAWARE INNOVATION SPACE, A SCIENCE AND TECHNOLOGY INCUBATOR DEVELOPED IN PARTNERSHIP WITH DUPONT AND THE UNIVERSITY OF DELAWARE. THE BUILDING WAS DONATED TO THE DE NOVO NONPROFIT FOR THIS VENTURE BY DUPONT AND IS LOCATED ON THE GROUNDS OF THEIR EXPERIMENTAL STATION IN WILMINGTON, DELAWARE. THE LOAN PROVIDED BY CILF WILL BE USED TO PROVIDE LOW-COST, PATIENT FUNDING TO EARLY STAGE COMPANIES LOOKING TO UTILIZE STATE OF THE ART LAB FACILITIES TO INCUBATE THEIR PRODUCT OR PROCESS. REPAID PRINCIPAL WILL BE DEPLOYED TO FUND ADDITIONAL SMALL BUSINESS AND NONPROFIT BORROWERS THAT MEET DISCOVERS CRA NEEDS IN THE STATE OF DELAWARE. ALSO, IN 2019, CILF CAPITALIZED AN AFFORDABLE HOUSING PREDEVELOPMENT LOAN FUND THAT IT LENDS TO QUALIFIED LIHTC DEVELOPERS TO WHO NEED FUNDS TO PAY FOR SOFT COST ASSOCIATED WITH ASSEMBLING A LIHTC APPLICATION TO OBTAIN CREDITS. THE CAPITAL ACCESS FUND (CAF), RENAMED NDC MULTI-CULTURAL LENDING, IS A STRATEGIC ALLIANCE OF NDC CILF, THE NATIONAL URBAN LEAGUE AND LOCAL URBAN LEAGUE CHAPTERS TO CREATE ACC

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4B CONTINUATION:	ESS TO CAPITAL FOR MINORITY COMMUNITIES WHO FACE BARRIERS TO ECONOMIC OPPORTUNITY AND PART ICIPATION IN THE AMERICAN ECONOMY. BUILT UPON A BASE OF FLEXIBLE PATIENT CAPITAL WITH AFFO RDABLE INTEREST RATES AND SOUND TECHNICAL ASSISTANCE AND BUSINESS SUPPORT SERVICES, MCL NU RTURES MINORITY BUSINESSES INTO SUCCESSFUL BUSINESSES. MANY STUDIES HAVE DOCUMENTED THAT M INORITY OWNED SMALL BUSINESSES EXPERIENCE HIGHER LOAN DENIAL RATES AND PAY HIGHER INTEREST RATES THAN WHITE-OWNED BUSINESSES EVEN AFTER CONTROLLING FOR DIFFERENCES IN CREDITWORTHIN ESS. BECAUSE OF THESE DENIAL RATES, MINORITY OWNED BUSINESS MUST RELY MORE UPON OWNER'S EQ UITY AND LESS ON BANK DEBT. YET, THESE MINORITY BUSINESSES HAVE LESS EQUITY BECAUSE THEIR WEALTH BASE IS SMALLER. AS A RESULT, MINORITY SMALL BUSINESSES LAUNCH WITH LESS TOTAL CAPI TALIZATION THAN CONVENTIONAL BUSINESSES. WITH INADEQUATE CAPITALIZATION, THESE BUSINESSES SUFFER A HIGHER FAILURE RATE THAN WHITE-OWNED BUSINESSES. NDC IS CONTINUING ITS WORK WITH SALT LAKE, SALT LAKE COUNTY AND WITH A DIVERSE GROUP OF STAKEHOLDERS IN SALT LAKE'S LOW IN COME COMMUNITIES, ZION AND SYNCHRONY BANKS AND FOUNDATIONS INCLUDING AMERICAN EXPRESS, THE UTAH FOUNDATION, NEIGHBORWORKS, AND MORGAN STANLEY TO CREATE A LOCALLY FOCUSED COMMUNITY DEVELOPMENT CORPORATION WHOSE MISSION IS TO CREATE ECONOMIC OPPORTUNITY FOR LOW INCOME RES IDENTS BY STIMULATING INVESTMENT AND CREATING JOBS FOR THE UNEMPLOYED. NDC HAS BEEN PROVID ING TECHNICAL ASSISTANCE, TRAINING AND CAPACITY BUILDING SERVICES, MAKING SMALL BUSINESS L OANS THROUGH OUR GROW AMERICA FUND AND GREATER SALT LAKE DEVELOPMENT CORPORATION STRUCTURI NG AFFORDABLE HOUSING PROJECTS, AND OFFERING DEVELOPMENT SERVICES. THROUGH A CONTINUING PA RTNERSHIP WITH NATIONAL COALITIONS LIKE THE NEW MARKETS TAX CREDIT COALITION, OFN, THE CDF I COALITION, THE NATIONAL RURAL HOUSING COALITION, NACEDA AND OTHERS, NDC CAN IDENTIFY AND PROVIDE TRAINING AND TECHNICAL ASSISTANCE TO LOW-INCOME COMMUNITIES ENGAGED IN THE CREATI ON OF JOBS, AFFORDABLE HOUSING AND PUBLIC INFRASTRUCTURE. HEDC WORKS WITH NONPROFIT ORGANI ZATIONS AND SERVICE PROVIDERS AND UNITS OF LOCAL GOVERNMENT TO STIMULATE ECONOMIC DEVELOPM ENT IN THE ECONOMICALLY DEPRESSED NEIGHBORHOODS ACROSS THE NATION. WORKING THROUGH THE NEW MARKETS TAX CREDIT PROGRAM AND WITH OTHER FINANCING, HEDC CREATES EMPLOYMENT AND ENTREPRE NEURIAL OPPORTUNITIES FOR DISADVANTAGED GROUPS AND INDIVIDUALS, COMBATS COMMUNITY DETERIOR ATION, AND ELIMINATES SLUM AND BLIGHT THROUGH NEW INVESTMENT IN LOW INCOME COMMUNITIES TO REHABILITATE AND REVITALIZE NEIGHBORHOODS. UNDER THE NEW MARKETS TAX CREDIT (NMTC) PROGRAM , HEDC HAS SPONSORED 94 PROJECTS TOTALING OVER \$1.7 BILLION OF NEW INVESTMENT, CREATED OVE R 9,000 PERMANENT JOBS FOR DISADVANTAGED INDIVIDUALS, AND BROUGHT BADLY NEEDED GOODS AND S ERVICES TO LOW INCOME COMMUNITIES ACROSS AMERICA.

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Return Reference	Explanation
FORM 990, PART III, LINE 4B CONTINUATION:	IN 2018, HEDC RECEIVED A \$50 MILLION ALLOCATION OF NEW MARKETS TAX CREDITS AND AIDED THE FOLLOWING PROJECTS IN 2019: PM FOUNDATION DBA URBAN COMMUNITY SCHOOL CLEVELAND, OH IN 2019, HEDC INVESTED \$5 MILLION IN NEW MARKET TAX CREDIT QEI ALONG WITH \$9 MILLION FROM PARTICIPATING CDE'S TO PARTIALLY FUND THE ADDITION TO THE URBAN COMMUNITY SCHOOL, A PRIVATE K THROUGH 8 SCHOOL LOCATED IN A LOW-INCOME NEIGHBORHOOD IN CLEVELAND'S NEAR WEST SIDE. THE SCHOOL SERVES 580 STUDENTS, 75% OF WHICH COME FROM FAMILIES WHOSE INCOMES ARE BELOW THE FEDERAL POVERTY LINE. THE ADDITION CONTAINS 35,535 SQUARE FEET FOR CLASSROOMS, OFFICES AND A MEDICAL CLINIC OPERATED BY METRO HEALTH AND EXPERIENCES 84,000 PATIENT VISITS A YEAR. ADDITIONALLY, THE CLEVELAND FOOD BANK WILL OCCUPY 115 SQUARE FEET FOR A FOOD ANNEX AND RECREATION AND STUDENT MENTORING WILL BE ADDED IN 10,000 SQUARE FEET THROUGH A PARTNERSHIP WITH URBAN SQUASH. THE TOTAL PROJECT COST WAS \$17,139,949. ROCKY BOY HEALTH CENTER BOX ELDER, MT THE CHIPPEWA CREE TRIBE'S SOVEREIGN LAND IN BOX ELDER, SITUATED IN A REMOTE AREA OF THE STATE OF MONTANA. THE TRIBE'S NEED FOR MEDICAL SERVICES HAS GROWN OVER THE YEARS AND THEIR CAPACITY TO PROVIDE QUALITY MEDICAL SERVICES TO ITS MEMBERS WAS HAMPERED BY THE LIMITATIONS EXTANT IN THEIR 43,000 SQUARE FOOT OUTDATED AND CLINICALLY SUBSTANDARD FACILITY. WITH THE HELP OF THE FEDERAL GOVERNMENT AND INDIAN HEALTH SERVICES, THEY DEVELOPED A PLAN TO BUILD, EQUIP AND STAFF A NEW 93,000 SQUARE FOOT STATE OF THE ART MEDICAL FACILITY THAT WILL PROVIDE SERVICES CURRENTLY ONLY AVAILABLE BY A FOUR- HOUR CAR RIDE. THE NEW FACILITY WILL SERVE OVER 1,200 MEMBERS OF THE TRIBE AND THE INFRASTRUCTURE FINANCED THROUGH THIS PROJECT WILL PROVIDE POTABLE WATER TO 300 LOW-INCOME HOMES LOCATED WITHIN THE MIDDLE DRY FORK DEVELOPMENT ZONE. HEDC PROVIDED \$7.9 MILLION IN NMTC QEI FOR THIS \$44.7 MILLION PROJECT. EDUCATION IN SUPPORT OF COMMUNITY REVITALIZATION, NDC CLASSROOM TRAINING: - IN 2019, NDC TRAINING DELIVERED A TOTAL OF 344 DAYS OF TRAINING TO OVER 2,900 STUDENTS DRAWN FROM NONPROFIT COMMUNITY DEVELOPMENT CORPORATIONS, COMMUNITY DEVELOPMENT FINANCE INSTITUTIONS, FEDERAL, STATE AND LOCAL GOVERNMENT, COMMUNITY FOUNDATIONS AND OTHER ORGANIZATIONS WORKING IN ECONOMIC, HOUSING AND COMMUNITY DEVELOPMENT. IN ADDITION TO NDC'S NATIONALLY RECOGNIZED CERTIFICATION TRAINING FOR HOUSING AND ECONOMIC DEVELOPMENT FINANCE PROFESSIONALS, NEW COURSES WERE DEVELOPED ON BEHALF OF THE USDA TO ENHANCE STAFF UNDERWRITING SKILLS FOR CRITICAL RURAL SMALL BUSINESS LENDING, COMMUNITY FACILITIES, INCLUDING HOSPITALS AND PUBLIC SAFETY BUILDINGS. IN ADDITION, NDC DEVELOPED A TRAINING PROGRAM FOR USDA TO TEACH UNDERWRITING AND PROJECT STRUCTURING SKILLS NECESSARY WHEN COMBINING A B&I LOAN GUARANTEE WITH NEW MARKETS TAX CREDITS. THIS COURSE WAS TAUGHT IN BOTH A CLASSROOM SETTING AND VIA WEBINAR. IN 2019, NDC WORKING AGAIN WITH THE CONNECTICUT HOUSING FINANCE AUTHORITY AND THE CONNECTICUT HOUSING AGENCY EXPANDED THE CONNECTICUT HOUSING

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4B CONTINUATION:	G ACADEMY TO SUPPORT THE SKILLS OF NONPROFITS WORKING TO CREATE AND PRESERVE AFFORDABLE HOUSING IN THE STATE. THE ACADEMY PROVIDES TRAINING AND TECHNICAL ASSISTANCE IN THE CREATION AND PRESERVATION OF AFFORDABLE RENTAL HOUSING TO HOUSING AUTHORITIES, NONPROFIT OWNERS, AND DEVELOPERS OF AFFORDABLE HOUSING IN THE STATE. - IN 2019, NDC RAISED CAPITAL FROM SEVERAL FOUNDATION SOURCES TO FUND THE ON-LINING OF OUR ECONOMIC DEVELOPMENT TRAINING. WE ARE STARTING WITH ED101, MOVED FORWARD WITH ED 201AND STARTED DESIGNING HD 420 AND ED 202 AND WILL EVENTUALLY OFFER BOTH OUR ECONOMIC DEVELOPMENT AND HOUSING FINANCE CERTIFICATION SERIES ON-LINE.

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Return Reference	Explanation
FORM 990, PART III, LINE 4C CONTINUATION:	WORKING WITH THE NATIONAL RURAL HOUSING COALITION, RURAL LISC, CDFI'S, NEIGHBORHOOD HOUSING CORPORATIONS AND VARIOUS STATE AFFORDABLE HOUSING COALITIONS, NDC PROVIDES CONTINUING TECHNICAL ASSISTANCE, TRAINING, AND FINANCIAL SUPPORT TO RURAL HOUSING ORGANIZATIONS ACROSS THE NATION. HEDC IS A NATIONAL LEADER IN LOW INCOME HOUSING THROUGH BOTH DEVELOPMENT AND INVESTMENT. WORKING IN PARTNERSHIP WITH NONPROFIT ORGANIZATIONS AND SERVICE PROVIDERS AROUND THE NATION, HEDC HAS DEVELOPED, FINANCED, OPERATED, AND/OR MANAGED OVER 11,222 UNITS OF QUALITY, SAFE, ADEQUATE, AND AFFORDABLE LOW-INCOME HOUSING TOTALING \$1.7 BILLION OF INVESTMENT IN LOW INCOME COMMUNITIES IN MORE THAN 30 STATES. IN 2018, THROUGH OUR LOW-INCOME HOUSING DEVELOPMENT AND INVESTMENT ACTIVITIES, HEDC INVESTED IN 10 PROJECTS CONTAINING 956 UNITS OF QUALITY, SAFE, ADEQUATE, AND AFFORDABLE HOUSING FOR LOW INCOME PERSONS AND FAMILIES, THE ELDERLY, AND PEOPLE WITH SPECIAL NEEDS. INVESTMENT AND DEVELOPMENT ACTIVITIES TOTAL \$66 MILLION. THE FOLLOWING ARE REPRESENTATIVE SAMPLES OF HEDC AFFORDABLE HOUSING PROJECTS COMPLETED IN 2018: COURTLAND ARMS NEW BRITAIN, CT NDC CORPORATE EQUITY FUND MADE AN EQUITY INVESTMENT OF \$3,436,936 FOR THIS \$7,349,352 AFFORDABLE HOUSING RENOVATION PROJECT LOCATED IN NEW BRITAIN, CONNECTICUT. THE PROJECT IS PROVIDING PERMANENT HOUSING FOR 24 FAMILIES/INDIVIDUALS. THE PROJECT WILL CONTAIN 24 ONE BEDROOM UNITS, FOUR WILL BE AVAILABLE TO RENTERS WITH INCOMES BELOW 25% OF AREA MEDIAN INCOME, SEVEN UNITS WILL BE AVAILABLE FOR RENTERS WITH INCOMES BELOW 50% OF AREA MEDIAN INCOME AND THIRTEEN UNITS WILL BE OCCUPIED BY RENTERS WITH INCOMES BELOW 60% OF AREA MEDIAN INCOME. RENTAL ASSISTANT PAYMENTS WILL BE AVAILABLE TO SELECTED RENTERS TO OFFSET RENT LOSS DUE TO OCCUPANTS HAVING INCOMES BELOW THOSE OUTLINED ABOVE. THE DEVELOPER IS CHRYSALIS CENTER REAL ESTATE CORPORATION OF HARTFORD, CONNECTICUT. NORTHERN HOTEL FORT COLLINS - CO NDC CORPORATE EQUITY FUND MADE A \$2,266,622 EQUITY INVESTMENT IN A 47-UNIT SENIOR PROJECT DEVELOPED BY MJT PROPERTIES, INC OF ENGLEWOOD, COLORADO. THIS \$6,671,600 PROJECT IS A RE-SYNDICATION OF THE ORIGINAL 2000/2001 RENOVATION OF THIS HISTORIC HOTEL AND IS PROVIDING 47-UNITS OF FULLY RENOVATED AFFORDABLE LIVING FOR SENIORS (55+) WHOSE INCOMES RANGE FROM 40% TO 60% OF AREA MEDIAN INCOME FOR THE FORT COLLINS SMSA. RENTS FOR THE 41 ONE BEDROOM UNITS IS \$595 A MONTH AND THE TWO-BEDROOM UNITS WILL RENT FOR \$714 A MONTH. ST. JOSEPH'S COMMONS CLEVELAND, OH ST JOSEPH'S COMMONS APARTMENTS IS A 68-UNIT NEW CONSTRUCTION RENTAL PROPERTY LOCATED IN CLEVELAND, OHIO. THE PROJECT SPONSOR IS FRONT STEPS HOUSING SERVICES A CLEVELAND BASED NONPROFIT ENGAGED IN THE DEVELOPMENT OF AFFORDABLE HOUSING. NDC CORPORATE EQUITY FUND INVESTED \$10,613,464 IN EQUITY INTO THIS \$14,041,515 PROJECT. EIGHTEEN OF THE UNITS WILL BE RENTED TO FAMILIES WHOSE INCOMES DO NOT EXCEED 30% OF THE AREA MEDIAN INCOME, TWENTY THREES UNITS TO THOSE WHOSE INCOMES DO NOT EXCEED 50% OF THE AREA MEDIA

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4C CONTINUATION:	N INCOME, AND TWENTY SEVEN UNITS TO THOSE WHOSE INCOME DO NOT EXCEED 60% OF THE AREA MEDIA N INCOME.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FORM 990 WAS PREPARED BY OUTSIDE TAX PREPARERS IN CONSULTATION WITH MANAGEMENT AND AUDITORS. A DRAFT OF THE FULL FORM 990 WAS PROVIDED TO THE ENTIRE BOARD FOR REVIEW. A COMPLETE COPY OF THE FINAL FORM 990 WAS PROVIDED TO THE ORGANIZATION'S ENTIRE BOARD BEFORE IT WAS FILED WITH THE IRS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ALL MEMBERS OF NDC'S BOARD OF DIRECTORS AND EXECUTIVE EMPLOYEES ARE REQUIRED ANNUALLY TO EXECUTE A CONFLICT OF INTEREST POLICY AND COMPENSATION GUIDELINES ACKNOWLEDGEMENT STATING THAT THEY HAVE RECEIVED, READ AND UNDERSTAND, AND AGREE TO COMPLY WITH THE CONFLICT OF INTEREST POLICY AND COMPENSATION GUIDELINES. THE CONFLICT OF INTEREST POLICY AND COMPENSATION GUIDELINES REQUIRES BOARD MEMBERS AND EXECUTIVE EMPLOYEES TO DISCLOSE ANY POTENTIAL CONFLICTS OF INTEREST IMMEDIATELY. UPON DISCLOSURE OF A POTENTIAL CONFLICT OF INTEREST, THE CHAIRPERSON OF THE BOARD WILL APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION. VIOLATIONS OF THE CONFLICT OF INTEREST POLICY CAN RESULT IN APPROPRIATE DISCIPLINARY AND CORRECTIVE ACTION. ALSO, ALL BOARD MEMBERS, BY EXECUTING THE ANNUAL ACKNOWLEDGEMENT STATEMENT, CONCERNING THE CONFLICT OF INTEREST AND COMPENSATION GUIDELINES, ACKNOWLEDGE THAT NDC SHALL REMAIN FAITHFUL TO ITS CHARITABLE PURPOSES.

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Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	THE BOARD OF DIRECTORS OF NDC HAS A STANDING COMPENSATION REVIEW COMMITTEE, THE MEMBERS OF WHICH ARE ALL INDEPENDENT DIRECTORS. THE COMMITTEE ENGAGES A THIRD PARTY INDEPENDENT CONSULTANT TO REVIEW THE COMPENSATION OF THE PRESIDENT EVERY TWO YEARS. THE COMMITTEE REVIEWS AND DISCUSSES THE FINDINGS AT A SPECIAL SESSION WITH ALL BOARD MEMBERS PRESENT EXCEPT THE PRESIDENT.

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Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE DOCUMENTS ARE AVAILABLE BY REQUEST.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	CONSULTING: PROGRAM SERVICE EXPENSES 548,393. MANAGEMENT AND GENERAL EXPENSES 503,111. FUNDRAISING EXPENSES 102,540. TOTAL EXPENSES 1,154,044.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9:	CHANGES IN FUNDED STATUS OF QUALIFIED PENSION PLAN -161,016. CHANGES IN FUNDED STATUS OF NON-QUALIFIED PENSION PLAN -1,247,888. OTHER COMPONENTS OF NET PERIODIC BENEFIT COST 10,312.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FROM 990, PART XII, LINE 2C:	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
NATIONAL COUNCIL FOR COMMUNITY
DEVELOPMENT INC

Employer identification number
13-6532871

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
(1)NDC HOUSING & ECONOMIC DEVELOPMENT CORPORATION-GROUP RETURN ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 91-1884698	ECON DEV/ASSIST GOV/HOUSING	VA	501(C)(3)	LINE 10	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	
(2)GROW AMERICA FUND INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 13-3641265	LOANS AT BELOW-MARKET RATES FOR ECONOMIC DEVELOPMENT	DE	501(C)(3)	LINE 10	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	
(3)NDC SUPPORT I INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 13-4156877	SUPPORT NDC	NY	501(C)(3)	LINE 10	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	
(4)NDC HOUSING & ECONOMIC DEVELOPMENT CORPORATION ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 11-2933129	ECON DEV/ASSIST GOV/HOUSING	VA	501(C)(3)	LINE 12A, I	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	
(5)KINGSBOROUGH HOUSING DEVELOPMENT FUND COMPANY INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 14-1734500	HOUSING	NY	501(C)(3)	LINE 10	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	
(6)NDC GREEN RENEWABLE ENERGY ENTERPRISE NEXUS ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 27-3820841	ECONOMIC DEVELOPMENT	NY	501(C)(3)	LINE 10	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	
(7)NDC RESOURCES ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 46-0674188	ECON DEV/HOUSING/ASSIST GOV'T	DC	501(C)(3)	LINE 12A, I	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT INC	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No
(1) COMMUNITY DEVELOPMENT GROUP HOLT ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 20-1643188	HOUSING	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
(2) COMMUNITY DEVELOPMENT GROUP ILLINOIS INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 20-1644052	HOUSING	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
(3) COMMUNITY DEVELOPMENT GROUP KENTUCKY INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 13-3555220	ECONOMIC DEVELOPMENT	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
(4) COMMUNITY DEVELOPMENT GROUP RENEWABLE ENERGY ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 26-2989445	ECONOMIC DEVELOPMENT	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
(5) COMMUNITY DEVELOPMENT GROUP WALLA WALLA INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 13-3615889	ECONOMIC DEVELOPMENT	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
(6) HOUSING DEVELOPMENT GROUP III ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 20-3673695	HOUSING	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
(7) COMMUNITY DEVELOPMENT INVESTOR BROOKLYN ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 46-1534076	ECONOMIC DEVELOPMENT	NY	N/A	C					No

Part V

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Dividends from related organization(s)

g

Sale of assets to related organization(s)

h

Purchase of assets from related organization(s)

i

Exchange of assets with related organization(s)

j

Lease of facilities, equipment, or other assets to related organization(s)

k

Lease of facilities, equipment, or other assets from related organization(s)

l

Performance of services or membership or fundraising solicitations for related organization(s)

m

Performance of services or membership or fundraising solicitations by related organization(s)

n

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o

Sharing of paid employees with related organization(s)

p

Reimbursement paid to related organization(s) for expenses

q

Reimbursement paid by related organization(s) for expenses

r

Other transfer of cash or property to related organization(s)

s

Other transfer of cash or property from related organization(s)

Yes

No

1a

No

1b

Yes

1c

Yes

1d

Yes

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

No

1l

Yes

1m

No

1n

Yes

1o

Yes

1p

No

1q

Yes

1r

No

1s

No

2

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference	Explanation

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
COMMUNITY DEVELOPMENT GROUP HOLT ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 20-1643188	HOUSING	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
COMMUNITY DEVELOPMENT GROUP ILLINOIS INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 20-1644052	HOUSING	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
COMMUNITY DEVELOPMENT GROUP KENTUCKY INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 13-3555220	ECONOMIC DEVELOPMENT	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
COMMUNITY DEVELOPMENT GROUP RENEWABLE ENERGY ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 26-2989445	ECONOMIC DEVELOPMENT	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
COMMUNITY DEVELOPMENT GROUP WALLA WALLA INC ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 13-3615889	ECONOMIC DEVELOPMENT	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
HOUSING DEVELOPMENT GROUP III ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 20-3673695	HOUSING	NY	NATIONAL COUNCIL FOR COMMUNITY DEVELOPMENT	C			100.000 %	Yes	
COMMUNITY DEVELOPMENT INVESTOR BROOKLYN ONE BATTERY PARK PLAZA SUITE 710 NEW YORK, NY 10004 46-1534076	ECONOMIC DEVELOPMENT	NY	N/A	C					No