(Rev January 2020)

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

	Depar	tment of	the Treasury	· ·	/Form990 for instructions		. 111	Inspection
				ar year, or tax year beginning		nd ending	est information. 1 11	
		heck if	C Name of	D Employer identif	ication number			
	ap	plicable	, O Name of	Cimpioyer identii				
,	Г	Addres change	S WATE	RBURY MEDICAL ASSO	CIATION			
_/	F	Name change		usiness as			06-60256	559
/	$\vdash$	]initial ]return		and street (or P.O. box if mail is not del	ivered to street address)	Room/su	<del></del>	
/	$\vdash$	Final		GENCY DRIVE, P.O.		110011130	(860)243	
	_	return/ termin- ated		own, state or province, country, and			G Gross receipts \$	58,337.
	г	Amend		MFIELD, CT 06002	Zii oi loreign postareode		H(a) Is this a group	
	F	Applica		nd address of principal officer MAR	Y YOKOSE		for subordinate	
		pendin	SAME	AS C ABOVE	,		H(b) Are all subordinates	
	ı T	ax-exe	mpt status		a list. (see instructions)			
			e: ► N/A	H(c) Group exemption				
				X Corporation Trust As	sociation Other	LY		M State of legal domicile; CT
	_	rt I	Summary		<del></del>	i		
	ֹב	1 1	Briefly describ	e the organization's mission or most	significant activities. THE	PURP	OSES OF THIS	ASSOCIATION
	Activities & Governance		ARE TO	DEVISE AND EFFECT	MEASURES FOR T	THE SC	IENTIFIC AND	EDUCATIONAL
	raa	2	Check this bo	x If the organization discor	ntinued its operations or dis	sposed of m	ore than 25% of its net a	assets.
	Ne.			ting members of the governing body		•	3	12
	ğ		Number of ind	lependent voting members of the go	verning body (Part VI, line 1	b)	4	12
	9S &			of individuals employed in calendar y	• • •	•	5	0
	ij	6	Total number	of volunteers (estimate if necessary)			6	12
Ž7	Ę	7 a -	Total unrelate	d business revenue from Part VIII, co	olumn (C), line 12		7a	
*		ы	Net unrelated	business taxable income from Form	990-T, line 39		7b	0.
>				Current Year				
NA NATT		8 (	Contributions	0.				
2	Ĭ.	9 (	Program servi	19,790.				
7	Revenue	10	Investment in	34,748.				
	-	11 (	Other revenue	0.				
2	┙	12	Total revenue	54,538.				
1		13 (	Grants and sir	0.	5,000.			
9		14	Benefits paid	0.	•			
71	S S			r compensation, employee benefits (		10)	0.	
၁ ၁ ၁	Expenses			undraising fees (Part IX, column (A), I			0.	0.
2	Ř			ng expenses (Part IX, column (D), lin	-	<u>0.</u>	F2 120	F2 003
	۳		•	es (Part IX, column (A), lines 11a-11d	•	}.	52,130.	
				s. Add lines 13-17 (must equal Part I			52,130.	
		19	Revenue less	expenses. Subtract line 18 from line	PECEIVE	<del>D   </del>	2,408.	
	t Assets or nd Balances		<del>-</del>	2.48440		၂၀၀	Beginning of Current Year 1,509,546.	End of Year 1,828,854.
	Bala		-	Part X, line 16)	AUG 3 1 20	20 0	4,600.	
	ᇐ			(Part X, line 26)	1_1	29 1311	1,504,946.	
	띎		Net assets or Signature	fund balances Subtract line 21 from			1,304,340.	1,020,734.
				I declare that I have examined this return,	Including accompanying schei	ules and stat	tements, and to the hest of n	ny knowledge and helief it is
		4"		. Declaration of preparer (other than office				ny kilowicago ana bolici, it is
	,	001100	L and complete.	Decigration of property (outer than office	a j is based on an amornadon o	T WILLOW Prope	I	
	Sign	.	Signature	e of officer		40	/ Date ()	1 120
	Here		MARY	YOKOSE, EXECUTIVE	DIRECTOR		lay lo has	o 8/24 <b>1</b> 100
				print name and title	*			
			Print/Type prej	parer's name	Preparer's signature		Date Check	PTIN
	Paid		LORI BU		LORI BUDNICK		08/07/20 If self-emplo	P00046310
		arer	Firm's name		COMPANY, P.C.	CPA'	S Firm's EIN	
	Use	Only			T, P.O. BOX 27			
				WEST HARTFORD, C			Phone no. 8 6	50 561-4000
	Мау	the IF	RS discuss this	s return with the preparer shown abo				X Yes No

932001 01-20-20 LHA For Paperwork Reduction Act Notice, see the separate instructions. SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Form 990 (2019)

Form 990 (2019) WATERBURY MEDICAL ASSOCIATION

Part IV Checklist of Required Schedules

			tes	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1		х
2	Is the organization required to complete Schedule B, Schedule of Contributors	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
_	· ·	-	<b></b>	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	х	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
.0	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			v
_	Part VI	11a	<u> </u>	<u> </u>
	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
¢	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			••
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			7.7
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		<u> </u>
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		х
þ	Was the organization included in consolidated, independent audited financial statements for the tax year?	40.		v
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b		X
13	Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	170		
~	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			4,
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	17		х
18	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	17		
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			•
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	$\vdash$	<del></del>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
	democracy government on that the condition (vy, mile 1 to 1 to 2)	- '		

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06-6025659 WATERBURY MEDICAL ASSOCIATION Page 4 Form 990 (2019) Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Х Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 23 Did the organization answer "Yes" to Part VII. Section A. line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х Schedule K If "No," go to line 25a 24a 24b **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease 240 any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete 25b Schedule L. Part I 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II X 26 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled X entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions) a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes, " complete Schedule L, Part IV 28a b A family member of any individual described in line 28a? If "Yes," complete Schedule L. Part IV 28b c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If X 28c "Yes." complete Schedule L. Part IV X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation 30 contributions? If "Yes," complete Schedule M  $\overline{\mathbf{x}}$ Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 31 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete X 32 Schedule N. Part II 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 33 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV. and X 34 Part V, line 1 X 35a 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity 35b within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization X 37 and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? X Note: All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response or note to any line in this Part V Yes No 0 1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 0

**b** Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c | Form **990** (2019)

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Form 990 (2019)

WATERBURY MEDICAL ASSOCIATION

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 12 1a 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 12 **b** Enter the number of voting members included on line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? 3 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7а more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or 7b persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? X 8b **b** Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe X in Schedule O how this was done 12c 13 13 Did the organization have a written whistleblower policy? 14 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a a The organization's CEO, Executive Director, or top management official X 15b **b** Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CT Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Another's website Other (explain on Schedule O) 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records S&S MANAGEMENT - 860-243-3977 REGENCY DRIVE, P.O. BOX 30, BLOOMFIELD,

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above

Check this box if neither the organization i	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos	rtion	l than	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	⊢	Ler ai	I	I	Ji70 Us	166,	from	from related	other
	(list any hours for	Individual trustee or director				L		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	9	ag ge			sated		(W-2/1099-MISC)	(***2/1099-141130)	organization
	organizations	Truste	Institutional trustee		ᇎ	uber u		(** 2, 100000)		and related
	below	gnal	utro	<b>.</b>	Key employee	estco	ь Б			organizations
	line)	ş	Instit	Officer	Key	Highest compensated employee	Form			
(1) NEIL F. SCHIFF, M.D	0.50									
PRESIDENT		X		X				0.	0.	0.
(2) ANN MARIE CONTI-KELLY, M.D.	0.50									
PRESIDENT ELECT		X		X				0.	0.	0.
(3) JAMES FINN, M.D.	0.50									
SECRETARY		X		X				0.	0.	0.
(4) CRAIG CZARSTY, M.D.	0.50									
TREASURER		X		X				0.	0.	0.
(5) ANDREA NEEDLEMAN, M.D.	0.50									
IMMEDIATE PAST PRESIDENT		X					l	0.	0.	0.
(6) DREW EDWARDS, M.D.	0.50									
PAST PRESIDENT AT LARGE		X						0.	0.	0.
(7) DWIGHT F. MILLER, M.D.	0.50									
MEMBER AT LARGE		X						0.	0.	0.
(8) EDUARDO MARI, M.D.	0.50									
MEMBER AT LARGE		X						0.	0.	0.
(9) SALVATORE FERRANTE, M.D.	0.50									
MEMBER AT LARGE		X						0.	0.	0.
(10) SCOTT KURTZMAN	0.50									
MEMBER AT LARGE		Х						0.	0.	0.
(11) TOM GRECO, M.D.	0.50									
MEMBER AT LARGE		X		L				0.	0.	0.
(12) STEPHEN TORREY	0.50									
PAST PRESIDENT AT LARGE		X						0.	0.	0.
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932007 01-20-20 Form **990** (2019)

3	Section A. Officers, Directors, Trus	tees, Ney Em	pioy	ees	, anı	יות ט	igne	St C	ompensated Employe	es (continueo)			
•	(A) Name and title	(B) Average		not c	(C) Position not check more than one unless person is both an				(D) Reportable	<b>(E)</b> Reportable	(F) Estimated		
		hours per week (list any	offi				is bot or/trus		compensation from the	compensation from related organizations		amount other mpensa	
		hours for related	ndividual trustee or director	stee			nsated		organization (W-2/1099-MISC)	(W-2/1099-MISC)		from the	е
		organizations below	dual trust	Institutional trustee		Key employee	Highest compensated employee	ă			a	ind relati ganizati	ed
		line)	Indivi	Institu	Officer	Key en	Highe emplo	Former			$\perp$		
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			_				<u> </u>				$\perp$		
-	Subtotal  Total from continuation sheets to Part V	II. Section A						<b>&gt;</b>	0.	0			0.
	Total (add lines 1b and 1c)							<u>_</u>	0.	0			0.
2 —	Total number of individuals (including but r compensation from the organization	not limited to th	ose	liste	ed al	bov	e) wl	no re	eceived more than \$100	1,000 of reportable		1	0
3	Did the organization list any <b>former</b> officer,	director, trust	ee, l	key e	empl	loye	e, o	· hıg	phest compensated emp	oloyee on		Yes	No
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the si			nmn	ones	ation	n and	t otl	her compensation from	the organization	3		Х
	and related organizations greater than \$15	0,000 <i>າ lf</i> "Yes,	" со	mple	ete S	Sche	edule	J f	for such individual	_	4		X
5 —	Did any person listed on line 1a receive or rendered to the organization? If "Yes," con	•				-		elat	ted organization or indivi	idual for services	5	-	X
Sec 1	tion B. Independent Contractors  Complete this table for your five highest co	mnensated in	dene	ande	nt c	ont	racto	re t	that received more than	\$100,000 of compe	neation	from	
_	the organization Report compensation for	•	-						n the organization's tax	•			
	(A) Name and business	address	N	ONE	3				(B) Description of s	ervices	Comp	(C) ensatio	n
									<u> </u>				_
								$\dashv$					
		_						$\dashv$				<u> </u>	
	Total number of independent contractors (	including but n	ot lu	mite	d to	tho	se li	sted	above) who received m	nore than			
	\$100,000 of compensation from the organi						0					. 000 #	0040
											Form	n <b>990</b> (2	ZU19)

			Check if Schedule O contains a	response	or note to any lin	e in this Part VIII			
			Check ii Concade o comanio a	. соронос	or moto to unly in	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
							function revenue	business revenue	sections 512 - 514
5 5		_	<b>5</b> -44-4	4-1		_		<u> </u>	
ᄩᆲ	1		Federated campaigns	1a					:
2 5			Membership dues	1b					
Αţ			Fundraising events	1c			·		;
흝		d	Related organizations	1d					
ε.Ε		е	Government grants (contributions)	1e					}
후기		f	All other contributions, gifts, grants, and						
혈활			similar amounts not included above	1f					;
눌위		g	Noncash contributions included in lines 1a-1f	1g \$					
Contributions, Gifts, Grants and Other Similar Amounts		h	Total. Add lines 1a-1f		<b>&gt;</b>				,
					Business Code				
ا بو	2	а	MEMBERSHIP DUES		900099	11,100.	11,100.		
ا ۾ جَ		b	SPECIAL EVENT INCO	ME	900099	7,915.	7,915.		
Sel		_	ANNUAL MEETING	<del></del>	900099	575.	575.	· · · · · · · · · · · · · · · · · · ·	
ΕŞ		d	PROGRAM REVENUE		900099	470.	470.		
P.S.		_			70007				
Program Service Revenue		e	All sales and an arrangement of the sales and an arrangement of the sales and arrangement of the sales are arrangement of the sales						
_		f	All other program service revenue			20,060.		<u> </u>	
	_	g	Total. Add lines 2a-2f			20,000.			
	3		Investment income (including divider	nas, intere	est, and	38,277.			38,277.
			other similar amounts)			30,277.			30,277.
	4		Income from investment of tax-exem	pt bond p	roceeds				
	5		Royalties	D1	( \ D = = = = 1	<del></del>			
			<del>  ``</del>	Real	(II) Personal				
	6	а	Gross rents 6a						1
			Less. rental expenses 6b						1
		c Rental income or (loss) 6c							
		đ	Net rental income or (loss)		<b>•</b>				
	7	а	Gross amount from sales of (i) So	counties	(II) Othei				
			assets other than inventory 7a					,	
		b	Less: cost or other basis				1		
9			and sales expenses 76						
Other Revenue		C	Gain or (loss) 7c						
æ		d	Net gain or (loss)		•				
Fr	8	а	Gross income from fundraising events (n	ot 🗀	[				;
8			including \$	of					!
			contributions reported on line 1c) Se	ee					
			Part IV, line 18	8a					
		h	Less. direct expenses	8b					
			Net income or (loss) from fundraising		<b>•</b>				
	a		Gross income from gaming activities						
	•	u	Part IV, line 19	9a					
		_	Less direct expenses	9b	<del> </del>				
			Net income or (loss) from gaming act		<b></b>				
	40								
	10	а	Gross sales of inventory, less returns						
		_	and allowances	10a 10b					
			Less. cost of goods sold		L				
_		C	Net income or (loss) from sales of inv	entory	Business Ondo				
Sa					Business Code				
Miscellaneous Revenue	11		······		<b> </b>				
e a		þ			<del></del>				
Pe Sc		C	<del></del>	<del> </del>	ļ		<u> </u>	ļ	
ž			All other revenue		<u> </u>			<u> </u>	
			Total. Add lines 11a-11d			E0 33E	20 060		20 077
_	12		Total revenue. See instructions			58,337.	20,060.	0.	38,277.

Form 990 (2019) WATERBURY MED
Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns All oth	ner organizations must o	complete column (A)	
	Check if Schedule O contains a respor	nse or note to any line in	this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	5,000.			·
2	Grants and other assistance to domestic				1
	ındıvıduals See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				-
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees)	26 272			
а	Management	26,273.			
Ь	Legai	2,325.		<del>                                     </del>	
C	Accounting	5,955.			- <u>-</u> -
d	Lobbying Professional fundraising services. See Part IV, line 17	3,333.			
e	· ·				
f	Investment management fees Other. (If line 11g amount exceeds 10% of line 25,			+	
g	column (A) amount, list line 11g expenses on Sch 0.)				
10	Advertising and promotion				
12 13	Office expenses	2,786.			
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel	315.			
18	Payments of travel or entertainment expenses				
-	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	13,500.			
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	1,029.		<u></u>	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24o. If				
	lino 24è amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule U.)				
а	RESEARCH DAY	500.			
b					
С					
d					
е	All other expenses	1,220.			
25	Total functional expenses. Add lines 1 through 24e	58,903.			
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here fif following SOP 98-2 (ASC 958-720)			L	

	Check if Schedule O contains a response or note to any line in this Part X			
		(A) Beginning of year		(B) End of year
1	Cash · non-interest-bearing	27,050.	1	31,707
2	Savings and temporary cash investments	40,050.	2	45,040
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net		4	
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
İ	controlled entity or family member of any of these persons		5	
6	Loans and other receivables from other disqualified persons (as defined			
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
2   7	Notes and loans receivable, net		7	
7 8	Inventories for sale or use		8	
t   9	Prepaid expenses and deferred charges		9	_·
10	Land, buildings, and equipment. cost or other			
	basis. Complete Part VI of Schedule D 10a			
	Less accumulated depreciation 10b		10c	
11	Investments - publicly traded securities	1,442,446.	11	1,752,107
12	Investments other securities See Part IV, line 11	_	12	
13	Investments - program-related See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets See Part IV, line 11		15	
16	Total assets. Add lines 1 through 15 (must equal line 33)	1,509,546.	16	1,828,854
17	Accounts payable and accrued expenses		17	
18	Grants payable		18	
19	Deferred revenue	4,600.	19	8,100
20	Tax-exempt bond liabilities		20	_
21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
g   22	Loans and other payables to any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%		.	
	controlled entity or family member of any of these persons		22	
-   23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24) Complete Part X	1		
- 1	of Schedule D		25	
26	Total liabilities. Add lines 17 through 25	4,600.	26	8,100
,	Organizations that follow FASB ASC 958, check here			
	and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	1,504,946.	27	1,820,754
Ď   28	Net assets with donor restrictions		28	
Ĕ	Organizations that do not follow FASB ASC 958, check here 🕨 📖			
	and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
ī 30	Paid-in or capital surplus, or land, building, or equipment fund		30	
27 28 29 30 31 32	Retained earnings, endowment, accumulated income, or other funds		31	4 864 ==
32	Total net assets or fund balances	1,504,946.	32	1,820,754
33	Total liabilities and net assets/fund balances	1,509,546.	33	1,828,854

Form **990** (2019)

Form	990 (2019) WATERBURY MEDICAL ASSOCIATION	06-	0025659	Pa	ge <b>12</b>
Pai	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
_					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		8,3	
2	Total expenses (must equal Part IX, column (A), line 25)	2	5	8,9	
3	Revenue less expenses Subtract line 2 from line 1	3 _			66.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,50		
5	Net unrealized gains (losses) on investments	5	31	<u>6,3</u>	74.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	1,82	<u>0,7</u>	<u>54.</u>
Pa	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u> </u>
				Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0	<u></u> -	<del></del>	لـــا
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a			
	separate basis, consolidated basis, or both				}
	Separate basis Consolidated basis Both consolidated and separate basis				ليبا
b	Were the organization's financial statements audited by an independent accountant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separa	te basıs,			
	consolidated basis, or both				}
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	ne audit,			l <sub>x</sub>
	review, or compilation of its financial statements and selection of an independent accountant?		2c		<u> </u>
	If the organization changed either its oversight process or selection process during the tax year, explain on Sc				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the S	ngie Aud			x
	Act and OMB Circular A-133?		3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?	Jirea aud			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	990	(2019)
			rom	330	(2019)

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations. Complete Part I-A only.

Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Name of organization	Employer identification number
WATERBURY MEDICAL ASSOCIATION	06-6025659
Part I-A   Complete if the organization is exempt under section 501(c) or is a section 5	27 organization.
<ul> <li>Provide a description of the organization's direct and indirect political campaign activities in Part IV</li> <li>Political campaign activity expenditures</li> <li>Volunteer hours for political campaign activities</li> </ul>	<b>▶</b> \$
Part I-B Complete if the organization is exempt under section 501(c)(3).	
1 Enter the amount of any excise tax incurred by the organization under section 4955	<b>▶</b> \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955	<b>▶</b> \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	Yes   No
4a Was a correction made?	└─ Yes └─ No
b If "Yes," describe in Part IV.	
Part I-C   Complete if the organization is exempt under section 501(c), except section	<del></del>
<ol> <li>Enter the amount directly expended by the filing organization for section 527 exempt function activities</li> <li>Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities</li> <li>Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL,</li> </ol>	► \$ ► \$
line 17b	<b>&gt;</b> \$
4 Did the filing organization file Form 1120-POL for this year?	Yes No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also e contributions received that were promptly and directly delivered to a separate political organization, such as a political action committee (PAC). If additional space is needed, provide information in Part IV.	nter the amount of political
(a) Name (b) Address (c) EIN (d) Amount paid of filing organization funds. If none, ent	in's contributions received and
For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Sched	dule C (Form 990 or 990-EZ) 2019

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Schedule C (Form 990 or 990-EZ) 2019

Schedule C (Form 990 or 990 EZ) 2019 WATERBURY MEDICAL ASSOCIATION 06-602565

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(;	a)	(t	o)
of the	lobbying activity	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of	l			
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
e	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
i	Total Add lines 1c through 1i				
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
	t III-A Complete if the organization is exempt under section 501(c)(4), secti	on 501(c)	(5), or se	ction	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		X
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		Х
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from t	he prior yea	17 3	X	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), secti				
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	I "NO" OF	(b) Pan	III-A, IIN	e 3, is
_			1	11	1,100.
1	Dues, assessments and similar amounts from members	:I	<u>  '</u>		7 2 0 0 0
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures (do not include amounts of political expenditures).	icai			
	expenses for which the section 527(f) tax was paid).				5,955.
	Current year		2a		5,568.
b	Carryover from last year		2b		1,613.
C	Total		2c		5,550.
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		,,,,,,,,,,
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political			
	expenditure next year?		4	17	162
5_	Taxable amount of lobbying and political expenditures (see instructions)		5	-10	7,163.
	t IV Supplemental Information	1.0.0.11			
	de the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	p list), Part i	II-A, IINES I	anu z (see	
nstr	ctions), and Part II-B, line 1. Also, complete this part for any additional information.				
		_			
				,	
	•				
_					

## **SCHEDULE 0**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047 **Open to Public** 

Inspection

**Employer identification number** Name of the organization 06-6025659 WATERBURY MEDICAL ASSOCIATION FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ADVANCEMENT OF THE MEMBERS OF SAID ASSOCIATION, TO PROMOTE A GOOD UNDERSTANDING AND HARMONIOUS RELATIONSHIP AMONG THE MEMBERS, AND TO AID THE DEVELOPMENT OF BETTER HEALTH IN THE COMMUNITY. FORM 990, PART VI, SECTION A, LINE 3: MANAGEMENT DUTIES ARE PERFORMED BY S&S MANAGEMENT SERVICES. FORM 990, PART VI, SECTION A, LINE 6: THE ASSOCIATION IS A MEMBERSHIP ORGANIZATION. FORM 990, PART VI, SECTION A, LINE 7A: OFFICERS ARE ELECTED BY A BALLOT AT THE ANNUAL MEETING. FORM 990, PART VI, SECTION B, LINE 11B: FORM 990 IS REVIEWED BY THE MANAGEMENT COMPANY. FORM 990, PART VI, SECTION B, LINE 12C: ELECTED BOARD MEMBERS MUST COMPLETE AND FILE AN INTIAL OR UPDATED DISCLOSURE OF INTEREST AND AFFILIATIONS FORM EACH YEAR AT THE ANNUAL MEETING. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION'S GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS ARE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

AVAILABLE UPON REQUEST.