

## Form 990-PF

Department of the Treasury  
Internal Revenue Service

## Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

- Do not enter social security numbers on this form as it may be made public.
- Go to [www.irs.gov/Form990PF](http://www.irs.gov/Form990PF) for instructions and the latest information.

For calendar year 2019 or tax year beginning

, and ending

Name of foundation

Demoulas Foundation

Number and street (or P O box number if mail is not delivered to street address)

286 Chelmsford Street

A Employer identification number

04-2723441

City or town, state or province, country, and ZIP or foreign postal code

Chelmsford, MA 01824

03  
04

G Check all that apply:

- Initial return  Initial return of a former public charity
- Final return  Amended return
- Address change  Name change

H Check type of organization:

- Section 501(c)(3) exempt private foundation
- Section 4947(a)(1) nonexempt charitable trust  Other taxable private foundation

I Fair market value of all assets at end of year **J Accounting method:**  Cash  Accrual  
(from Part II, col. (c), line 16)  Other (specify) **04**

► \$ **25,086,036.** (Part I, column (d), must be on cash basis.)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c) and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check ► <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B Interest on savings and temporary cash investments		70,209.	70,209.		Statement 1
3 Dividends and interest from securities		698,924.	698,924.		Statement 2
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a	1,084,552.	11,142.			
7 Capital gain net income (from Part IV, line 2)			11,142.		
8 Net short-term capital gain					
9 Income modifications Gross sales less returns and allowances					
10a Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total Add lines 1 through 11		780,275.	780,275.		
13 Compensation of officers, directors, trustees, etc		25,000.	12,500.		12,500.
14 Other employee salaries and wages					
15 Pension plans, employee benefits					
16a Legal fees					
b Accounting fees Stmt 3		17,000.	0.		17,000.
c Other professional fees Stmt 4		37,481.	37,481.		0.
17 Interest					
18 Taxes Stmt 5		7,300.	0.		0.
19 Depreciation and depletion					
20 Occupancy					
21 Travel, conferences, and meetings					
22 Printing and publications					
23 Other expenses Stmt 6		1,253.	1,003.		250.
24 Total operating and administrative expenses Add lines 13 through 23		88,034.	50,984.		29,750.
25 Contributions, gifts, grants paid		1,447,350.			1,447,350.
26 Total expenses and disbursements Add lines 24 and 25		1,535,384.	50,984.		1,477,100.
27 Subtract line 26 from line 12:		-755,109.			
a Excess of revenue over expenses and disbursements					
b Net investment income (if negative, enter -0-)			729,291.		
c Adjusted net income (if negative, enter -0-)				N/A	

	Part II Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
	1 Cash - non-interest-bearing				
	2 Savings and temporary cash investments		5,814,295.	2,634,590.	2,634,590.
	3 Accounts receivable ► 38,488.		55,082.	38,488.	38,488.
	Less: allowance for doubtful accounts ►				
	4 Pledges receivable ►				
	Less: allowance for doubtful accounts ►				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable ►				
	Less: allowance for doubtful accounts ►				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
Assets	10a Investments - U.S. and state government obligations Stmt 7		0.	98,553.	98,553.
	b Investments - corporate stock Stmt 8		2,297,051.	2,931,449.	2,931,449.
	c Investments - corporate bonds Stmt 9		1,848,839.	1,998,729.	1,998,729.
	11 Investments - land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	12 Investments - mortgage loans Stmt 10		11,708,524.	10,943,098.	10,943,098.
	13 Investments - other Stmt 11		2,916,973.	6,441,129.	6,441,129.
	14 Land, buildings, and equipment: basis ►				
	Less accumulated depreciation ►				
	15 Other assets (describe ► )				
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		24,640,764.	25,086,036.	25,086,036.
Liabilities	17 Accounts payable and accrued expenses				
	18 Grants payable				
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe ► Statement 12)		8,598.	9,485.	
	23 Total liabilities (add lines 17 through 22)		8,598.	9,485.	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ► <input checked="" type="checkbox"/>				
	and complete lines 24, 25, 29, and 30				
	24 Net assets without donor restrictions		24,632,166.	25,076,551.	
	25 Net assets with donor restrictions				
	Foundations that do not follow FASB ASC 958, check here ► <input type="checkbox"/>				
	and complete lines 26 through 30				
	26 Capital stock, trust principal, or current funds				
	27 Paid-in or capital surplus, or land, bldg., and equipment fund				
	28 Retained earnings, accumulated income, endowment, or other funds				
	29 Total net assets or fund balances		24,632,166.	25,076,551.	
	30 Total liabilities and net assets/fund balances		24,640,764.	25,086,036.	

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1 24,632,166.
2 Enter amount from Part I, line 27a	2 -755,109.
3 Other increases not included in line 2 (itemize) ► <u>Unrealized gain on investments</u>	3 1,199,494.
4 Add lines 1, 2, and 3	4 25,076,551.
5 Decreases not included in line 2 (itemize) ►	5 0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6 25,076,551.

## Demoulas Foundation

## Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
a	Morgan Stanley-see attached	P	02/09/18	01/16/19
b	Morgan Stanley-see attached	P	02/19/18	12/19/19
c	Morgan Stanley-see attached	P	03/20/18	03/04/19
d	Morgan Stanley-see attached	P	02/09/18	11/25/19
e	Morgan Stanley-see attached	P	02/09/18	10/02/19
f	Morgan Stanley-see attached	P	02/09/18	11/21/19
g	Morgan Stanley-see attached	P	03/27/18	03/15/19
h	Morgan Stanley-see attached	P	02/09/18	04/26/19
i	Morgan Stanley-see attached	P	03/27/19	04/17/19
j	Morgan Stanley-see attached	P	02/09/18	07/24/19
k	Morgan Stanley-see attached	P	03/01/19	09/27/19
l	Morgan Stanley-see attached	P	02/09/18	09/27/19
m	Morgan Stanley-see attached	P	02/15/19	12/19/19
n	Morgan Stanley-see attached	P	02/21/18	12/11/19
o	Morgan Stanley-see attached	P	01/01/18	12/31/19

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 2,092.		1,430.	662.
b 62,851.		63,927.	-1,076.
c 41,542.		44,443.	-2,901.
d 85,545.		79,913.	5,632.
e 12,986.		13,236.	-250.
f 61,888.		67,350.	-5,462.
g 4,715.		2,960.	1,755.
h 89,528.		86,154.	3,374.
i 563.		557.	6.
j 30,135.		33,400.	-3,265.
k 12,020.		11,906.	114.
l 64,262.		75,988.	-11,726.
m 204,768.		203,130.	1,638.
n 327,124.		311,216.	15,908.
o 79,289.		77,800.	1,489.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
a			662.
b			-1,076.
c			-2,901.
d			5,632.
e			-250.
f			-5,462.
g			1,755.
h			3,374.
i			6.
j			-3,265.
k			114.
l			-11,726.
m			1,638.
n			15,908.
o			1,489.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7  
If (loss), enter "-0-" in Part I, line 7 }

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

If gain, also enter in Part I, line 8, column (c).  
If (loss), enter "-0-" in Part I, line 8

Demoulas Foundation

## Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs MLC Co.			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a Capital Gains Dividends</b>					
a					
b					
c					
d					
e					
f					
g					
h					
i					
j					
k					
l					
m					
n					
o					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a 5,244.			5,244.		
b					
c					
d					
e					
f					
g					
h					
i					
j					
k					
l					
m					
n					
o					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	5,244.		
a			5,244.		
b					
c					
d					
e					
f					
g					
h					
i					
j					
k					
l					
m					
n					
o					
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2		11,142.		
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8 }	3		N/A		

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a</b>					
<b>b</b>	<b>See Attached Statements</b>				
<b>c</b>					
<b>d</b>					
<b>e</b>					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))		
<b>a</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b> <b>1,084,552.</b>		<b>1,073,410.</b>			<b>11,142.</b>
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.					
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))		
<b>a</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					<b>11,142.</b>
2 Capital gain net income or (net capital loss) <span style="float: right;">{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 } 2</span>					
3 Net short-term capital gain or (loss) as defined in Sections 1222(5) and (6). If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8 <span style="float: right;">{ 3 N/A } 3</span>					

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

 Yes  No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	<b>1,444,268.</b>	<b>23,778,581.</b>	<b>.060738</b>
2017	<b>1,504,088.</b>	<b>23,830,463.</b>	<b>.063116</b>
2016	<b>1,692,313.</b>	<b>26,987,905.</b>	<b>.062706</b>
2015	<b>1,417,354.</b>	<b>29,990,853.</b>	<b>.047260</b>
2014	<b>1,504,721.</b>	<b>29,599,934.</b>	<b>.050835</b>

2 Total of line 1, column (d)

**2 .284655**

3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years

**3 .056931**

4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5

**4 24,417,948.**

5 Multiply line 4 by line 3

**5 1,390,138.**

6 Enter 1% of net investment income (1% of Part I, line 27b)

**6 7,293.**

7 Add lines 5 and 6

**7 1,397,431.**

8 Enter qualifying distributions from Part XII, line 4

**8 1,477,100.**If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.  
See the Part VI instructions.

## Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ►  and enter "N/A" on line 1.

Date of ruling or determination letter: \_\_\_\_\_ (attach copy of letter if necessary-see instructions)

b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ►  and enter 1% of Part I, line 27b

c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)

2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)

3 Add lines 1 and 2

4 Subtitle A (income) tax (domestic section 1917(a)(1) trusts and taxable foundations only; others, enter 0 )

5 Tax based on investment income Subtract line 4 from line 3 If zero or less, enter -0-

6 Credits/Payments:

a 2019 estimated tax payments and 2018 overpayment credited to 2010

Ga 7,440.

b Exempt foreign organizations - tax withheld at source

6b 0.

c Tax paid with application for extension of time to file (Form 8868)

6c 0.

d Backup withholding erroneously withheld

6d 0.

7 Total credits and payments. Add lines 6a through 6d

7 7,440.

8 Enter any penalty for underpayment of estimated tax. Check here  if Form 2220 is attached

8 0.

9 Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed

9

10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid

10 147.

11 Enter the amount of line 10 to be: Credited to 2020 estimated tax ►

147. Refunded ►

11 0.

## Part VII-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

Yes

No

1a X

b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities

1b X

c Did the foundation file Form 1120-POL for this year?

1c X

d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:

(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.

e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0.

2 Has the foundation engaged in any activities that have not previously been reported to the IRS?

2 X

If "Yes," attach a detailed description of the activities.

3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes

3 X

4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?

4a X

b If "Yes," has it filed a tax return on Form 990-T for this year?

4b

5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?

5 X

If "Yes," attach the statement required by *General Instruction T*

6 Are the requirements of section 508(o) (relating to sections 1911 through 1915) satisfied either:

N/A

6 X

• By language in the governing instrument, or

7 X

• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?

7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV

8a Enter the states to which the foundation reports or with which it is registered. See instructions. ►

MA

b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G*? If "No," attach explanation

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

2

## Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11	X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <b>N/A</b>	13	X
14 The books are in care of ► <b>Demoulas Foundation</b> Located at ► <b>286 Chelmsford Street, Chelmsford, MA</b>	Telephone no. ► <b>978-244-1024</b> ZIP+4 ► <b>01824</b>	
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax exempt interest received or accrued during the year	► 15	N/A
16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►	16	X

## Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

	Yes	No
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes	X No
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes	X No
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes	X No
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input type="checkbox"/> Yes	X No
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes	X No
(6) Agree to pay money or property to a government official? (Exception Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes	X No
h If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	N/A	
Organizations relying on a current notice regarding disaster assistance, check here	►	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?	1b	
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? If "Yes," list the years ► _____, _____, _____, _____, _____	<input type="checkbox"/> Yes	X No
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► _____, _____, _____, _____, _____	2b	
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes	X No
b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	3b	
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4a	X
	4b	X

## Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a During the year, did the foundation pay or incur any amount to:			
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
(3) Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	N/A		
Organizations relying on a current notice regarding disaster assistance, check here	► <input type="checkbox"/>		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	N/A	<input type="checkbox"/>	<input checked="" type="checkbox"/>
If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
If "Yes" to 6b, file Form 8870.			
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	No

## Part VIII | Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

## 1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Arthur T. Demoulas 286 Chelmsford Street Chelmsford, MA 01824	Trustee  4.00	0.	0.	0.
D. Harold Sullivan 286 Chelmsford Street Chelmsford, MA 01824	Fiscal Officer  4.00	25,000.	0.	0.

## 2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

► 0  
Form 990-PF (2019)

**Part VIII** **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**
**3 Five highest-paid independent contractors for professional services. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services



0

**Part IX-A** **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc

Expenses

<b>1</b> <u>Churches, Temples and Religious Organizations</u>		<b>297,500.</b>
<b>2</b> <u>Civic and Cultural Organizations</u>		<b>369,550.</b>
<b>3</b> <u>Educational Organizations</u>		<b>300,000.</b>
<b>4</b> <u>Health Organizations</u>		<b>263,800.</b>

**Part IX-B** **Summary of Program-Related Investments**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

Amount

<b>1</b> <u>N/A</u>		<b>0.</b>
<b>2</b>		
<b>3</b>		
<b>Total.</b> Add lines 1 through 3	<b>►</b>	<b>0.</b>

**Part X Minimum Investment Return** (All domestic foundations must complete this part Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes.		
a	Average monthly fair market value of securities	1a	10,228,830.
b	Average of monthly cash balances	1b	3,579,379.
c	Fair market value of all other assets	1c	10,981,586.
d	<b>Total</b> (add lines 1a, b, and c)	1d	24,789,795.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	24,789,795.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	371,847.
5	<b>Net value of noncharitable-use assets</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	5	24,417,948.
6	<b>Minimum investment return</b> Enter 5% of line 5	6	1,220,897.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ►  and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,220,897.
2a	Tax on investment income for 2019 from Part VI, line 5	2a	7,293.
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	7,293.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,213,604.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,213,604.
6	Deduction from distributable amount (see instructions)	6	0.
7	<b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,213,604.

**Part XII Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	1a	1,477,100.
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1b	0.
b	Program-related investments - total from Part IX-B	2	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	3a	
3	Amounts set aside for specific charitable projects that satisfy the:	3b	
a	Suitability test (prior IRS approval required)	4	1,477,100.
b	Cash distribution test (attach the required schedule)	5	7,293.
4	<b>Qualifying distributions</b> Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	6	1,469,807.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b		
6	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4		

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				1,213,604.
2 Undistributed income, if any, as of the end of 2019			526,739.	
a Enter amount for 2018 only				
b Total for prior years.		0.		
3 Excess distributions carryover, if any, to 2019:				
a From 2014				
b From 2015				
c From 2016				
d From 2017				
e From 2018				
f Total of lines 3a through e		0.		
4 Qualifying distributions for 2019 from Part XII, line 4 ► \$ 1,477,100.			526,739.	
a Applied to 2018, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)		0.		
d Applied to 2019 distributable amount				950,361.
e Remaining amount distributed out of corpus		0.		
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))		0.		0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5		0.		
b Prior years' undistributed income. Subtract line 4b from line 2b			0.	
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 1942(a) tax has been previously assessed			0.	
d Subtract line 6c from line 6b. Taxable amount - see instructions			0.	
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.				0.
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				263,243.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)		0.		
8 Excess distributions carryover from 2014 not applied on line 5 or line 7		0.		
9 Excess distributions carryover to 2020 Subtract lines 7 and 8 from line 6a		0.		
10 Analysis of line 9:				
a Excess from 2015				
b Excess from 2016				
c Excess from 2017				
d Excess from 2018				
e Excess from 2019				

Part XIV | Private Operating Foundations

(see instructions and Part VII-A, question 9)

N/A

**1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling

**b** Check box to indicate whether the foundation is a private operating foundation described in section 1912(j)(3) or 1912(j)(5)

- 2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed
- b 85% of line 2a
- c Qualifying distributions from Part XII, line 4, for each year listed
- d Amounts included in line 2c not used directly for active conduct of exempt activities
- e Qualifying distributions made directly for active conduct of exempt activities

3 Subtract line 2d from line 2c

Complete 3a, b, or c for the alternative test relied upon:

a "Assets" alternative test - enter:

(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(ii)

b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed

c "Support" alternative test - enter:

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)

(3) Largest amount of support from an exempt organization

(4) Gross investment income

**Part XV** **Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

## 1 Information Regarding Foundation Managers:

- 4 List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ►  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a. The name, address, and telephone number or email address of the person to whom applications should be addressed:

**Arthur T. Demoulas, Demoulas Foundation, 978-244-1024**  
**286 Chelmsford Street. Chelmsford. MA 01824**

¶ The form in which applications should be submitted and information and materials they should include:

## **Letter request including need for contribution**

**c. Any submission deadlines:**

None

4. Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Any  
None

## Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>a Paid during the year</b>				
			Health Organizations	263,800.
			Youth Organizations	216,500.
			Churches, Temples and Religious Organizations	297,500.
			Civic, Cultural and Other Charities	369,550.
			Educational Organizations	300,000.
<b>Total</b>				► 3a 1,447,350.
<b>b Approved for future payment</b>				
None				
<b>Total</b>				► 3b 0.

## Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Line	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory					
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0.		780,275.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	780,275.

(See worksheet in line 13 instructions to verify calculations.)

## **Relationship of Activities to the Accomplishment of Exempt Purposes**



## Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
Santander	70,209.	70,209.	
Total to Part I, line 3	70,209.	70,209.	

## Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Morgan Stanley	281,694.	5,244.	276,450.	276,450.	
Mortgage Notes	422,474.	0.	422,474.	422,474.	
To Part I, line 4	704,168.	5,244.	698,924.	698,924.	

## Form 990-PF Accounting Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Sullivan, Bille P.C.	17,000.	0.		17,000.
To Form 990-PF, Pg 1, ln 16b	17,000.	0.		17,000.

## Form 990-PF Other Professional Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Morgan Stanley	37,481.	37,481.		0.
To Form 990-PF, Pg 1, ln 16c	37,481.	37,481.		0.

Form 990-PF	Taxes	Statement	5
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Federal Excise Tax	7,300.	0.		0.
To Form 990-PF, Pg 1, ln 18	7,300.	0.		0.

Form 990-PF	Other Expenses	Statement	6
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Miscellaneous	904.	904.		0.
Taxes - Other	250.	0.		250.
Bank Charges	99.	99.		0.
To Form 990-PF, Pg 1, ln 23	1,253.	1,003.		250.

Form 990-PF	U.S. and State/City Government Obligations	Statement	7
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Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value
	X		98,553.	98,553.
Total U.S. Government Obligations			98,553.	98,553.
Total State and Municipal Government Obligations				
Total to Form 990-PF, Part II, line 10a			98,553.	98,553.

Form 990-PF	Corporate Stock	Statement	8
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Description	Book Value	Fair Market Value
See attached schedule	2,931,449.	2,931,449.
Total to Form 990-PF, Part II, line 10b	2,931,449.	2,931,449.

Form 990-PF	Corporate Bonds	Statement	9
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Description	Book Value	Fair Market Value
See attached schedule	1,998,729.	1,998,729.
Total to Form 990-PF, Part II, line 10c	1,998,729.	1,998,729.

Form 990-PF	Mortgage Loans	Statement	10
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Description	Book Value	Fair Market Value
	10,943,098.	10,943,098.
Total to Form 990-PF, Part II, line 12	10,943,098.	10,943,098.

Form 990-PF	Other Investments	Statement	11
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Description	Valuation Method	Fair Market Value	
		Book Value	Value
Mutual Funds	FMV	5,400,705.	5,400,705.
ETFs and CEFs	FMV	1,040,424.	1,040,424.
Total to Form 990-PF, Part II, line 13		6,441,129.	6,441,129.

Form 990-PF	Other Liabilities	Statement 12
Description	BOY Amount	EOY Amount
Accrued taxes	360.	-492.
Accrued investment fees	8,238.	9,977.
Total to Form 990-PF, Part II, line 22	8,598.	9,485.

**Demoulas Foundation**

**990-PF**

**Page 2**

**Statement 7**

**Line 10a**

**Investments-**

**US and state government obligations**

**Holding**

**Market Value**

UNITED STATES TREASURY NOTE CPN 2 3.75% Due 4/30/2020	65,416
UNITED STATES TREASURY NOTE CPN 1.375% Due 2/29/2020	33,137
	<u>98,553</u>

**Demoulas Foundation**

**990-PF**

**Page 2**

**Statement 8**

**Line 10b**

**Investments-**

**Corporate Stock**

**Holding**

**Market Value**

ALLERGAN PLC SHS	50,851
AMC NETWORKS INC CL A	5,886
AUTODESK INC DELAWARE	32,106
BIOGEN INC COM	50,741
BROADCOM INC	44,559
CERENCE INC	4,707
CITRIX SYSTEMS INC	19,297
COMCAST CORP (NEW) CLASS A	61,294
CREE RESEARCH INC	16,060
DISCOVERY INC SER A	16,468
DOLBY CLA A COM STK	17,200
FIREEYE INC	11,554
FLUOR CORP NEW	9,629
FREEPORT-MCMORAN CL-B	16,334
GCI LIBERTY INC CL A	3,330
IMMUNOGEN INC	3,221
IONIS PHARMACEUTICALS INC	21,868
JOHNSON CTLS INTL PLC	29,230
L3HARRIS TECHNOLOGIES INC	37,793
LIBERTY BROADBAND CORP S-A	2,242
LIBERTY BROADBAND CORP S-C	3,144
LIBERTY MEDIA C SER A SIRIUSXM	4,351
LIBERTY MEDIA C SER C SIRIUSXM	8,810
LIBERTY MEDIA CORP SER A	1,007
LIBERTY MEDIA CORP SER C	1,517
LIONS GATE ENTMT CORP CL B	3,456
LOGMEIN INC COM	2,829
MEDTRONIC PLC SHS	16,110
NATIONAL OILWELL VARCO INC	11,623
NOW INC	7,115
NUANCE COMMUNICATIONS INC	12,784
NUCOR CORPORATION	17,165
OCCIDENTAL PETROLEUM CORP DE	13,476
PENTAIR PLC	7,706
QURATE RETAIL INC SER A	10,740
SEAGATE TECHNOLOGY PLC	39,984
TE CONNECTIVITY LTD NEW	30,094
TWITTER INC	43,107
UNITEDHEALTH GP INC	70,555
VERTEX PHARMACEUTICALS	29,996
WESTERN DIGITAL CORPORATION	30,466
ABBVIE INC COM	20,541
ALTRIA GROUP INC	6,438
AMCOR PLC	4,130

AMGEN INC	5,062
AT&T INC	22,471
BCE INC	14,554
BP PLC ADS	16,870
BRITISH AMER TOB SPOON ADR	6,581
CDN IMPL BK COMMERCE	17,056
CHEVRON CORP	16,630
CISCO SYS INC	4,652
COCA COLA CO	13,561
DOMINION ENERGY INC	16,067
DUKE ENERGY CORPORATION	16,144
ENBRIDGE INC	8,551
EXXON MOBIL CORP	19,887
GILEAD SCIENCE	11,826
GLAXOSMITHKLINE PLC ADR	17,339
HUNTINGTON BANCSHARES	10,888
INVESCO LTD	4,459
KIMBERLY CLARK CORP	4,952
LYONDELLBASELL NV CL-A	7,558
NATIONAL GRID PLC SPOON ADR	13,662
OCCIDENTAL PETROLEUM CORP DE	6,305
PEPSICO INC NC	7,380
PFIZER INC	19,747
PHILIP MORRIS INTL INC	16,763
PNC FINL SVCS GP	9,578
PPL CORPORATION	13,455
REALTY INCOME CORP	4,786
REGIONS FINANCIAL CORP NEW	4,994
ROYAL DUTCH SHELL PLC CL B	4,378
SOUTHERN CO	9,937
TC ENERGY CORP	4,318
UNITED PARCEL SER INC CL-B	7,141
VENTAS INC	8,026
VERIZON COMMUNICATIONS	18,481
VODAFONE GROUP PLC	7,964
WELLTOWER INC	9,814
ACCENTURE PLC IRELAND CL A	13,055
AON PLC SHS CL-A	12,706
CHUBB LTD	8,873
CIGNA CORP	15,132
CITIGROUP INC NEW	19,014
COMCAST CORP (NEW) CLASS A	15,784
DANAHER CORPORATION	8,134
DUKE ENERGY CORPORATION	11,675
DUPONT DE NEMOURS INC	4,237
EATON CORP PLC SHS	10,324
EOG RESOURCES INC	3,350
FIDELITY NATL INFORMATION SE	11,266
FIRSTENERGY CORP	7,922
FISERV INC WISCONSIN	10,754
GOLDMAN SACHS GRP INC	7,588
HONEYWELL INTERNATIONAL INC	11,505
ILL TOOL WORKS INC	10,957
INGERSOLL-RAND PLC SHS	10,235
JOHNSON & JOHNSON	19,984
JOHNSON CTLS INTL PLC	5,048
JPMORGAN CHASE & CO	19,795
KIMBERLY CLARK CORP	6,190
LEAR CORP	3,842
LOCKHEED MARTIN CORP	6,230
MCKESSON CORP	6,778
MEDTRONIC PLC SHS	13,727
NASDAQ INC COM	6,426
NESTLE SPOON ADR REP REG SHR	12,342

NORTHROP GRUMMAN CP(HLDG CO	9,975
PEPSICO INC NC	5,057
PFIZER INC	10,226
PHILIP MORRIS INTL INC	10,041
PNC FINL SVCS GP	8,460
PPG INDUSTRIES INC	12,014
ROCHE HOLDINGS ADR	6,546
SOUTHERN CO	10,511
STANLEY BLACK & DECKER INC	8,121
STATE STREET CORP	4,904
SUNCOR ENERGY INC	7,970
TEXAS INSTRUMENTS	11,931
THERMO FISHER SCIENTIFIC	3,898
TRAVELERS COMPANIES INC COM	7,669
TRUIST FINL CORP	8,504
U S BANCORP COM NEW	11,443
UNION PACIFIC CORP	9,582
WELLS FARGO & CO NEW	5,111
avery dennison corporation	10,989
BOOZ ALLEN HAMILTON HLDG CL-A	10,314
BURLINGTON STORES INC	13,454
CHARLES RIVER LABS INTL INC	14,207
CHURCH & DWIGHT CO INC	11,254
CINTAS CORP	11,301
COOPER CO INC NEW	13,173
COPART INC	14,732
DIODES INC	14,882
ETSY INC COM	9,082
FIRST REPUBLIC BANK	12,215
FIVE BELOW	12,147
GENERAC HLDGS INC COM	12,071
GENPACT LTD	12,314
HD SUPPLY HOLDINGS	9,693
INDEX CORPORATION DELAWARE	11,868
JACK HENRY & ASSOC INC	11,654
JAZZ PHARMACEUTICALS PLC	8,957
KEYSIGHT TECHNOLOGIES INC	13,752
LAMB WESTON HLDGS INC COM	14,625
LENNOX INTL INC	11,467
MC CORMICK AND CO NON VOTING	15,276
METTLER TOLEDO INTL	11,899
MONOLITHIC PWR SYSTEMS INC	14,954
PAYCOM SOFTWARE INC	15,356
POOL CORP	15,504
QUALYS INC COM	8,337
RAYMOND JAMES FINCL INC	9,572
RBC BEARINGS INC	10,134
RESMED INC	15,962
SKYWORKS SOLUTIONS INC	13,055
STERIS PLC	11,584
SUN COMMUNITIES INC	11,107
SYNOPSYS INC	11,136
TAKE TWO INTERACTIVE SOFTWARE	9,672
TELEDYNE TECH INC	12,475
VARIAN MEDICAL SYS INC	12,213
WEX INC COM	11,101
XYLEM INC COM	9,612
ZEBRA TECH CL-A	12,772
ANIKA THERAPEUTICS INC	8,711
BADGER METER INC	8,830
BANK OF HAWAII CORP	15,511
BROOKS-AUTOMATION INC	16,071
CDW CORPORATION	9,999
CHEESE CAKE FACTORY INC	11,503

CINEMARK HOLDINGS INC	9,613
CORE LABORATORIES N V	4,294
CORELOGIC INC	11,889
FIRST FINANCIAL BANKSHARES INC	17,129
GRACO INC	12,896
HOULIHAN LOKEY INC CL A	13,146
JACK HENRY & ASSOC INC	7,284
JONES LANG LASALLE INC	6,093
LANDSTAR SYSTEM INC	14,689
LINCOLN ELEC HLDGS INC	6,965
MGM GROWTH PROPERTIES LLC	16,693
NATL BEVERAGE CORP	11,735
PRIMERICA INC	13,970
RBC BEARINGS INC	16,309
RLI CORP	10,442
SITEONE LANDSCAPE SUPPLY INC	20,850
THE SCOTTS MIRACLE-GRO COMPANY	21,024
THOR INDUSTRIES INC	17,087
UNIFIRST CP	5,050
WATSCO INC	13,872
WD 40 COMPANY	11,260
AMCOR PLC	10,482
ASTRAZENECA PLC ADS	13,362
BCE INC	13,256
BK MONTREAL	9,223
BNP PARIBAS SP ADR REPSTG	8,640
BP PLC ADS	16,002
BRITISH AMER TOB SPOON ADR	7,600
CDN IMPL BK COMMERCE	14,061
ENBRIDGE INC	17,737
FORTIS INC	10,546
GLAXOSMITHKLINE PLC ADR	20,347
MUENCHENER RUECK-UNSPONS ADR	19,193
NATIONAL GRID PLC SPOON ADR	20,493
NTT DOCOMO INC SP ADR	11,227
PHILIP MORRIS INTL INC	14,976
ROCHE HOLDINGS ADR	14,475
ROYAL DUTCH SHELL PLC CL B	13,493
SANOFI ADR	21,686
SHAW COMMUNIC INC CL B NV	7,954
SIEMENS AKTIENGESELLSCHAFT	17,867
SINGAPORE TELECOM LTD ADR NEW	3,809
SSE PLC SPOON ADR	16,324
SUMITOMO MITSUI FINL GROUP INC	12,790
TC ENERGY CORP	18,392
TELEFONICA BRASIL SA SPOON ADR Rate. 0 698%	6,487
TELENOR ASA ADS	11,192
TELUS CORP NEW	13,246
UNILEVER PLC (NEW) ADS	18,180
VODAFONE GROUP PLC	9,298
ZURICH INSURANCE GRP LTD ADR	22,140
	<u>2,931,449</u>

Demoulas Foundation 990-PF Page 2 Statement 9 Line 10c Investments- Corporate Bonds	Holding	Market Value
ALLEGION US HOLDING CO INC CPN 3 200% Due : 10/1/2024	61,153	
AMERICAN TOWER CORP CPN 4.000% Due 6/1/2025	60,118	
AT&T INC CPN 3.950% Due 1/15/2025	61,046	
CA INC CPN 4.700% Due 3/15/2027	66,226	

CAMPBELL SOUP CO CPN 3 650% Due 3/15/2023	59,997
CARLISLE COS INC CPN 3 500% Due 12/1/2024	58,336
CDK GLOBAL INC CPN 5 875% Due 6/15/2026	11,780
CDK GLOBAL INC CPN 4 875% Due 6/1/2027	33,930
CDW LLC / CDW FINANCE CORP CPN 5 000% Due 9/1/2025	53,083
CITRIX SYSTEMS INC CPN 4 500% Due 12/1/2027	63,074
DAVITA INC CPN 5 125% Due 7/15/2024	54,529
DOLLAR TREE INC CPN 4.000% Due 5/15/2025	60,200
EXPEDIA INC CPN 5 000% Due 2/15/2026	60,595
FORTUNE BRANDS HOME & SECURITY INC CPN 4.000% Due 9/21/2023	60,872
GAP INC/THE CPN 5 950% Due 4/12/2021	59,902
GLOBAL PAYMENTS INC CPN 3 750% Due 6/1/2023	58,506
HOST HOTELS & RESORTS LP CPN 3 750% Due 10/15/2023	17,921
HOST HOTELS & RESORTS LP CPN: 4 750% Due 3/1/2023	43,335
JUNIPER NETWORKS INC CPN: 4.350% Due : 6/15/2025	59,291
KLA CORP CPN 4 650% Due : 11/1/2024	60,797
KOHL'S CORP CPN: 3 250% Due 2/1/2023	7,201
KOHL'S CORP CPN: 4 250% Due 7/17/2025	53,036
KRAFT HEINZ FOODS CO CPN 3 950% Due 7/15/2025	60,318
LABORATORY CORP OF AMERICA HOLDINGS CPN. 3 750% Due 8/23/202	56,804
MASCO CORP CPN 5 950% Due 3/15/2022	54,588
MASCO CORP CPN. 3 500% Due 4/1/2021	5,118
MICROCHIP TECHNOLOGY INC CPN 4 333% Due 6/1/2023	60,423
MOTOROLA SOLUTIONS INC CPN 3 500% Due 3/1/2023	27,159
MOTOROLA SOLUTIONS INC CPN 3 750% Due 5/15/2022	32,206
OMNICOM GROUP INC / OMNICOM CAPITAL INC CPN 3 600% Due 4/15/202	62,615
QVC INC CPN 4 850% Due 4/1/2024	4,241
QVC INC CPN 4 450% Due 2/15/2025	54,657
REYNOLDS AMERICAN INC CPN 4 450% Due 6/12/2025	47,487
REYNOLDS AMERICAN INC CPN 4 850% Due 9/15/2023	14,281
SALLY HOLDINGS LLC / SALLY CAPITAL INC CPN 5 625% Due 12/1/2025	53,643
TRANSDIGM INC CPN 6.500% Due 7/15/2024	53,066
UNITED RENTALS NORTH AMERICA INC CPN 5 875% Due 9/15/2026	43,602
UNITED RENTALS NORTH AMERICA INC CPN 5.500% Due 7/15/2025	14,902
VERISK ANALYTICS INC CPN 4 125% Due 9/12/2022	57,384
WESTERN DIGITAL CORP CPN 4 750% Due . 2/15/2026	66,808
WILLIS NORTH AMERICA INC CPN: 3 600% Due 5/15/2024	58,769
ZIMMER BIOMET HOLDINGS INC CPN 3 550% Due 4/1/2025	45,730
	<u>1,998,729</u>

**Demoulas Foundation**  
**990-PF**  
**Page 2**  
**Statement 11**  
**Line 13**  
**Investments-Other**

	Holding	Market Value
	AB HIGH INCOME ADV	358,621
	FIDELITY ADV REAL ESTATE INC I	410,620
	GUGGENHEIM MACRO OPPORT I	180,014
	HARTFORD FLOATING RT HI INC I	181,925
	JOHN HANCOCK INTL GROWTH I	415,929
	OAKMARK INTERNATIONAL ADVISOR	327,993
	VANGUARD INFO TECH ETF	339,117
	VANGUARD MID CAP VALUE ETF	414,185
	VANGUARD SM CAP GROWTH ETF	287,122
	MSIF ULTRA-SHORT INCOME A	385,981
	MSILF GOVERNMENT PTF INST	3,139,621
		<u>6,441,129</u>

**Demoulas Foundation****Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19**

04-2723441

<b>RECIPIENT</b>	<b>Total</b>	<b>Churchs</b>	<b>Civic</b>	<b>Healthcare</b>	<b>Schools</b>	<b>Youth</b>
Cathedral of the Pines	1,000.00	1,000.00	-	-	-	-
Calvary Baptist Church	2,500.00	2,500.00	-	-	-	-
Sisters of the Precious Blood	1,000.00	1,000.00	-	-	-	-
Greater Merrimack Valley CVB	10,000.00	-	10,000.00	-	-	-
American Red Cross of The Cape	2,500.00	-	-	2,500.00	-	-
Boys & Girls Club of Gtr Haverhill	7,500.00	-	-	-	-	7,500.00
Brockton Symphony Orchestra	2,250.00	-	2,250.00	-	-	-
Lowell Catholic High School	12,500.00	-	-	-	12,500.00	-
Lowell General Hospital	10,000.00	-	-	10,000.00	-	-
Lowell Summer Music Series	5,000.00	-	5,000.00	-	-	-
Merrimack Valley Food Bank	5,000.00	-	5,000.00	-	-	-
Merrimack Valley Habitat for Humanity	2,500.00	-	2,500.00	-	-	-
Methuen Memorial Music Hall	600.00	-	600.00	-	-	-
Mystic Valley Elder Services	1,000.00	-	-	1,000.00	-	-
Nashua Senior Activity Center	2,500.00	-	2,500.00	-	-	-
Notre Dame Cristo Rey High School	15,000.00	-	-	-	15,000.00	-
Pollard Memorial Library	1,000.00	-	1,000.00	-	-	-
ROCA	5,000.00	-	5,000.00	-	-	-
The Joseph N Hermann Youth Center Inc	1,000.00	-	-	-	-	1,000.00
Waltham Boys & Girls Club	5,000.00	-	-	-	-	5,000.00
Boys & Girls Club of Greater Derry	3,000.00	-	-	-	-	3,000.00
Boys & Girls Club of Greater Salem, NH	7,500.00	-	-	-	-	7,500.00
Cape Verdean Recognition Committee Inc	1,500.00	-	-	-	1,500.00	-
Catholic Schools Foundation	10,000.00	-	-	-	10,000.00	-
CircleHome, Inc	5,000.00	-	-	5,000.00	-	-
Greater Lowell Technical High School	2,500.00	-	-	-	2,500.00	-
Lowell House Inc	5,000.00	-	5,000.00	-	-	-
Merrimack Valley Hospice	5,000.00	-	-	5,000.00	-	-
Merrimack Valley Jewish Federation	1,000.00	1,000.00	-	-	-	-
Parents' Association for the Handicapped	1,000.00	-	-	-	-	1,000.00
Plymouth Philharmonic Orchestra	2,500.00	-	2,500.00	-	-	-
St Joseph Hospital	10,000.00	-	-	10,000.00	-	-
St Val's Men's Club	1,000.00	-	1,000.00	-	-	-
Ste Jeanne D'Arc School	4,000.00	-	-	-	4,000.00	-
The Brush Art Gallery	2,500.00	-	2,500.00	-	-	-
The Hellenic Women's Club EOK	2,500.00	-	2,500.00	-	-	-
The Jesuits	5,000.00	5,000.00	-	-	-	-
Tommy McNamara Charitable Foundation	1,000.00	-	1,000.00	-	-	-
Whistler House Museum of Art	10,000.00	-	10,000.00	-	-	-
Academy of Notre Dame	5,000.00	-	-	-	5,000.00	-
Alzheimer's Association	5,000.00	-	-	5,000.00	-	-
Austin Preparatory School	2,500.00	-	-	-	2,500.00	-
Boys & Girls Club of Lower Merrimack Valley	2,500.00	-	-	-	-	2,500.00
Boys & Girls Club of the Lakes Region	5,000.00	-	-	-	-	5,000.00
Girls Inc	6,500.00	-	6,500.00	-	-	-
Greater Lowell Community Foundation	1,500.00	-	1,500.00	-	-	-

**Demoulas Foundation****Form 990 PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19****04-2723441**

<b>RECIPIENT</b>	<b>Total</b>	<b>Churchs</b>	<b>Civic</b>	<b>Healthcare</b>	<b>Schools</b>	<b>Youth</b>
Merrimack Repertory Theatre	10,000.00	-	10,000.00	-	-	-
Middlesex Community College Foundation	5,000.00	-	-	-	5,000.00	-
Museum of Science	5,000.00	-	5,000.00	-	-	-
NAMI	1,500.00	-	-	1,500.00	-	-
Neighbors in Need	1,000.00	-	1,000.00	-	-	-
New England Dressage Association	5,000.00	-	5,000.00	-	-	-
Perkins School for the Blind	5,000.00	-	-	-	5,000.00	-
Swing for Wishes Golf Tournament	1,500.00	-	1,500.00	-	-	-
VNA Care Network	3,000.00	-	-	3,000.00	-	-
YMCA - Waltham	2,500.00	-	-	-	-	2,500.00
Women Working Wonders Fund	5,000.00	5,000.00	-	-	-	-
Holy Family Parish	1,000.00	1,000.00	-	-	-	-
Metropolitan Opera	34,000.00	-	34,000.00	-	-	-
Boys & Girls Club of Greater Lowell	10,000.00	-	-	-	-	10,000.00
Boys & Girls Club of Greater Salem MA	10,000.00	-	-	-	-	10,000.00
Buttonwoods Musuem	1,000.00	-	1,000.00	-	-	-
Cape Cod Healthcare Foundation	10,000.00	-	-	10,000.00	-	-
Central Catholic High School	10,000.00	-	-	-	10,000.00	-
Children's Museum in Easton	1,500.00	-	1,500.00	-	-	-
Community Teamwork Inc	2,500.00	-	2,500.00	-	-	-
D'Youville Foundation	15,000.00	-	-	15,000.00	-	-
Dressage at Devon	3,500.00	-	3,500.00	-	-	-
Feast of the Blessed Sacrament	2,500.00	2,500.00	-	-	-	-
Lowell Festival Foundation	10,000.00	-	10,000.00	-	-	-
Mission of Deeds	2,000.00	-	2,000.00	-	-	-
Pregnancy Care Center	1,000.00	-	-	1,000.00	-	-
Professional Center for Child Development	800.00	-	-	800.00	-	-
Project Just Because	1,000.00	-	1,000.00	-	-	-
Project Learn	5,000.00	-	-	-	5,000.00	-
RARA	2,000.00	-	2,000.00	-	-	-
Sacred Hearts School- Bradford	2,500.00	-	-	-	2,500.00	-
Saint Alfio Society	5,000.00	-	5,000.00	-	-	-
Saint Catherine Greek Orthodox Church	2,500.00	2,500.00	-	-	-	-
St Athanasius the Great Greek Orthodox Church	2,500.00	2,500.00	-	-	-	-
St Joseph The Work Shrine	2,000.00	2,000.00	-	-	-	-
United Negro College Fund	7,500.00	-	-	-	7,500.00	-
Wentworth-Douglas Foundation	10,000.00	-	-	10,000.00	-	-
YMCA - Old Colony YMCA - Taunton	5,000.00	-	-	-	-	5,000.00
Boys & Girls Club of Fall River	5,000.00	-	-	-	-	5,000.00
Boys & Girls Club of Lawrence	10,000.00	-	-	-	-	10,000.00
Friends of the Waltham Family School Inc	1,000.00	-	-	-	1,000.00	-
Greek Orthodox Metropolis of Boston	5,000.00	5,000.00	-	-	-	-
Hellenic College Holy Cross	10,000.00	-	-	-	10,000.00	-
House of Seven Gables	1,500.00	-	1,500.00	-	-	-
Immaculate Conception Church	10,000.00	10,000.00	-	-	-	-
Lazarus House	12,200.00	-	12,200.00	-	-	-

**Demoulas Foundation**
**Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19**
**04-2723441**

<b>RECIPIENT</b>	<b>Total</b>	<b>Churchs</b>	<b>Civic</b>	<b>Healthcare</b>	<b>Schools</b>	<b>Youth</b>
Merrimack College	10,000.00	-	-	-	10,000.00	-
New England Parkinson's Ride	1,500.00	-	-	1,500.00	-	-
St George Greek Orthodox Church of Cape Cod	1,500.00	1,500.00	-	-	-	-
St Gregory the Theologian Greek Orthodox	1,000.00	1,000.00	-	-	-	-
University of Massachusetts - Lowell	10,000.00	-	-	-	10,000.00	-
St George Greek Orthodox Church of Cape Cod	1,000.00	1,000.00	-	-	-	-
Concord Hospital Trust	5,000.00	-	-	5,000.00	-	-
Greater Lowell Road Runners	1,000.00	-	1,000.00	-	-	-
Megan's House	1,500.00	-	1,500.00	-	-	-
Merrimack Repertory Theatre	10,000.00	-	10,000.00	-	-	-
Peabody Essex Museum	2,500.00	-	2,500.00	-	-	-
St Spyridon Cathedral	5,000.00	5,000.00	-	-	-	-
Taxiarchae-Archangels Greek Orthodox Church	10,000.00	10,000.00	-	-	-	-
YMCA - Keene	5,000.00	-	-	-	-	5,000.00
Anna Jaques Community Health Foundation	5,000.00	-	-	5,000.00	-	-
Saint Anthony Parish of Lowell	2,500.00	2,500.00	-	-	-	-
Annunciation Greek Orthodox Cathedral	5,000.00	5,000.00	-	-	-	-
Boston College	10,000.00	-	-	-	10,000.00	-
Boys & Girls Club of Fitchburg/Leominster	5,000.00	-	-	-	-	5,000.00
Boys & Girls Club of Billerica	10,000.00	-	-	-	-	10,000.00
Boys & Girls Club of New Bedford	5,000.00	-	-	-	-	5,000.00
Boys & Girls Club of Metrowest	10,000.00	-	-	-	-	10,000.00
Boys & Girls Club of MetroSouth	3,500.00	-	-	-	-	3,500.00
Cape Ann Symphony	1,500.00	-	1,500.00	-	-	-
Children's Medical Research	3,500.00	-	-	3,500.00	-	-
Dressage at Devon	1,500.00	-	1,500.00	-	-	-
Friends of Tewksbury Library	1,000.00	-	1,000.00	-	-	-
Homeland Heros Foundation	1,000.00	-	1,000.00	-	-	-
Lawrence Catholic Academy	10,000.00	-	-	-	10,000.00	-
Lowell General Hospital	10,000.00	-	-	10,000.00	-	-
Lowell Parks & Conservation Trust	2,500.00	-	2,500.00	-	-	-
Mahrjan	1,000.00	1,000.00	-	-	-	-
Melmark New England	2,500.00	-	2,500.00	-	-	-
New Bedford Symphony Orchestra	2,500.00	-	2,500.00	-	-	-
New Bedford Whaling Museum	2,500.00	-	2,500.00	-	-	-
Pope St John XXIII National Seminary	2,500.00	-	-	-	2,500.00	-
Salvation Army	2,000.00	-	2,000.00	-	-	-
St Ann's Home & School	5,000.00	-	-	-	5,000.00	-
Sts Constantine & Helen Greek Orthodox	3,000.00	3,000.00	-	-	-	-
Symphony NH	2,500.00	-	2,500.00	-	-	-
YMCA - Cambridge	2,500.00	-	-	-	-	2,500.00
YMCA of Haverhill	5,000.00	-	-	-	-	5,000.00
YMCA Of Greater Newburyport	5,000.00	-	-	-	-	5,000.00
Zack's Team	2,000.00	-	2,000.00	-	-	-
Assumption of the Virgin Mary - Pawtucket RI	2,000.00	2,000.00	-	-	-	-
Arlington Catholic High School	2,000.00	-	-	-	2,000.00	-

**Demoulas Foundation****Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19****04-2723441**

<b>RECIPIENT</b>	<b>Total</b>	<b>Churchs</b>	<b>Civic</b>	<b>Healthcare</b>	<b>Schools</b>	<b>Youth</b>
Athol Area YMCA	1,000 00	-	-	-	-	1,000 00
Boston Ballet	3,000 00	-	3,000 00	-	-	-
Boys & Girls Club of Greater Nashua	10,000 00	-	-	-	-	10,000 00
Boys & Girls Club of Lynn	10,000 00	-	-	-	-	10,000 00
Challenge Unlimited	5,000 00	-	5,000 00	-	-	-
Cystic Fibrosis Foundation	5,000 00	-	-	5,000 00	-	-
Dormition of the VM Greek Ortho - Somersworth	5,000 00	5,000 00	-	-	-	-
Immaculate Conception Church	1,500 00	1,500 00	-	-	-	-
North Suburban YMCA	2,500 00	-	-	-	-	2,500 00
Shriners Hospital - Boston	10,000 00	-	-	10,000 00	-	-
Sts Constantine & Helen Greek Orthodox Church	13,000 00	13,000 00	-	-	-	-
The Music Hall	1,500 00	-	1,500 00	-	-	-
The William S Rizos Charitable Foundation	10,000 00	-	10,000 00	-	-	-
Transfiguration Greek Orthodox Church	12,000 00	12,000 00	-	-	-	-
Durkin Foundation	5,000 00	-	-	5,000 00	-	-
Metropolis of Boston Camp	10,000 00	-	10,000 00	-	-	-
The Megan House Foundation	5,000 00	-	5,000 00	-	-	-
Acre Family Day Care	2,500 00	-	-	-	2,500 00	-
Firehouse Center for the Arts	2,500 00	-	2,500 00	-	-	-
Hellenic Women's Benevolent Association	11,000 00	-	11,000 00	-	-	-
Hellenic Women's Club	5,000 00	-	5,000 00	-	-	-
House of Hope Inc	1,000 00	-	1,000 00	-	-	-
Irish International Immigrant Center	5,000 00	-	5,000 00	-	-	-
Italian Home for Children	10,000 00	-	-	-	-	10,000 00
Ladies Philopotchos Society	1,000 00	-	1,000 00	-	-	-
Lowell Plan	25,000 00	-	25,000 00	-	-	-
March of Dimes	1,000 00	-	-	1,000 00	-	-
North Shore Philharmonic Orchestra	1,000 00	-	1,000 00	-	-	-
St Vasilios Greek Orthodox Church - Peabody	7,500 00	7,500 00	-	-	-	-
Up With Music	1,500 00	-	1,500 00	-	-	-
VNA Care Network	3,000 00	-	-	3,000 00	-	-
Women Working Wonders Fund	1,000 00	-	1,000 00	-	-	-
YMCA - Greater Lowell Family	5,000 00	-	-	-	-	5,000 00
Calvary Baptist Church	1,000 00	1,000 00	-	-	-	-
Runway For Recovery	5,000 00	-	-	5,000 00	-	-
Boston Symphony Orchestra	5,000 00	-	5,000 00	-	-	-
Boys & Girls Club of Central NH	5,000 00	-	-	-	-	5,000 00
Boys & Girls Club of Greater Lowell	10,000 00	-	-	-	-	10,000 00
Cor Unum Meal Center	2,500 00	-	2,500 00	-	-	-
First United Baptist Church - Lowell	2,500 00	2,500 00	-	-	-	-
Greater Lawrence Community Fund	20,000 00	-	20,000 00	-	-	-
Immaculate Conception School	5,000 00	-	-	-	5,000 00	-
Joslin Diabetes Center	5,000 00	-	-	5,000 00	-	-
Kids in Community	1,500 00	-	-	-	-	1,500 00
Lawrence General Hospital	10,000 00	-	-	10,000 00	-	-
Lowell Association for the Blind	5,000 00	-	-	5,000 00	-	-

**Demoulas Foundation****Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19****04-2723441**

<u>RECIPIENT</u>	<u>Total</u>	<u>Churchs</u>	<u>Civic</u>	<u>Healthcare</u>	<u>Schools</u>	<u>Youth</u>
Maliotis Cultural Center	5,000.00	-	5,000.00	-	-	-
MEDA	15,000.00	-	-	15,000.00	-	-
Merrimack Valley YMCA	5,000.00	-	-	-	-	5,000.00
Nashoba Learning Group, Inc	1,500.00	-	-	-	1,500.00	-
North Shore Hellenic Women's Guild	2,500.00	-	2,500.00	-	-	-
NortheastARC	2,500.00	-	-	2,500.00	-	-
Pawtucket Congregational Church	3,500.00	3,500.00	-	-	-	-
Pingree School	5,000.00	-	-	-	5,000.00	-
Saint Patrick School and Education Ctr	5,000.00	-	-	-	5,000.00	-
St Patrick Parish - Lawrence	5,000.00	5,000.00	-	-	-	-
The Community Family Inc - Lowell	2,500.00	-	2,500.00	-	-	-
YMCA - The Granite	5,000.00	-	-	-	-	5,000.00
Project Santa	1,000.00	-	1,000.00	-	-	-
Lowell Philharmonic Orchestra	2,000.00	-	2,000.00	-	-	-
Academy of Notre Dame	20,000.00	-	-	-	20,000.00	-
Beth Isreal Deaconess Medical Center	15,000.00	-	-	15,000.00	-	-
Cahoon Museum of American Art - Cotuit MA	1,000.00	-	1,000.00	-	-	-
Dana Farber Cancer Institute	10,000.00	-	-	10,000.00	-	-
Fenn School	25,000.00	-	-	-	25,000.00	-
Friends of Buttonwood Park - New Bedford	2,500.00	-	2,500.00	-	-	-
Friends of Tewksbury Elderly	2,000.00	-	2,000.00	-	-	-
Holy Trinity Greel Orthodox Church - Concord	5,000.00	5,000.00	-	-	-	-
Middlesex School	25,000.00	-	-	-	25,000.00	-
Museum of Fine Arts - Boston	5,000.00	-	5,000.00	-	-	-
New England Baptist Hospital	10,000.00	-	-	10,000.00	-	-
New England Quilt Museum	3,000.00	-	3,000.00	-	-	-
Northeast Massachusetts Youth Orchestras	1,500.00	-	-	-	-	1,500.00
NuPath Inc	3,000.00	-	-	3,000.00	-	-
Oblate Residence and Infirmary - Tewksbury	2,500.00	2,500.00	-	-	-	-
Order of AKEPA Hellas Chapter 102	1,000.00	-	1,000.00	-	-	-
Perkins School for the Blind	10,000.00	-	-	-	10,000.00	-
Phillip's Academy	5,000.00	-	-	-	5,000.00	-
Pike School	5,000.00	-	-	-	5,000.00	-
Presentation of Mary Academy - Methuen	5,000.00	-	-	-	5,000.00	-
Roman W DeSanetis MD Legacy Fund	25,000.00	-	-	25,000.00	-	-
Ruth's House Inc	1,000.00	-	-	1,000.00	-	-
Shore Country Day School	15,000.00	-	-	-	15,000.00	-
Speare Memorial Hospital	3,500.00	-	-	3,500.00	-	-
St Joseph's Regional Catholic High School	5,000.00	-	-	-	5,000.00	-
St Vincent de Paul Society	2,500.00	-	2,500.00	-	-	-
The Park Theatre, Inc	2,500.00	-	2,500.00	-	-	-
THINK KIDS	5,000.00	-	-	5,000.00	-	-
UTEC - United Teen Equality Center - Lowell	12,000.00	-	12,000.00	-	-	-
YMCA - Malden	7,500.00	-	-	-	-	7,500.00
Addison Gilbert Hospital	5,000.00	-	-	5,000.00	-	-
Boys & Girls Club of Assehet Valley	1,500.00	-	-	-	-	1,500.00

**Demoulas Foundation****Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19****04-2723441**

<b>RECIPIENT</b>	<b>Total</b>	<b>Churchs</b>	<b>Civic</b>	<b>Healthcare</b>	<b>Schools</b>	<b>Youth</b>
Boys & Girls Club of Woburn	10,000.00	-	-	-	-	10,000.00
Greek American Veterans Post #1	3,000.00	-	3,000.00	-	-	-
Hellenic American Academy	10,000.00	-	-	-	10,000.00	-
Merrimack Valley Immigrant & Educ Center	1,000.00	-	1,000.00	-	-	-
Presentation of Mary Academy - Hudson	5,000.00	-	-	-	5,000.00	-
Signature Healthcare Brockton Hospital	5,000.00	-	-	5,000.00	-	-
St Jude Children's Research Hospital	5,000.00	-	-	5,000.00	-	-
Strongwater Farm	5,000.00	-	-	5,000.00	-	-
The Church of Bethesda by the Sea	10,000.00	10,000.00	-	-	-	-
The Paul Center	3,500.00	-	3,500.00	-	-	-
Thomas More College of Liberal Arts	2,500.00	-	-	-	2,500.00	-
YWCA Northeastern Massachusetts	5,000.00	-	-	-	-	5,000.00
Annunciation of the Virgin Mary Greek Orthodox Church - Brockton	5,000.00	5,000.00	-	-	-	-
Annunciation of the Virgin Mary Greek Orthodox Church - Woburn	5,000.00	5,000.00	-	-	-	-
Armenian Church at Hye Point	3,500.00	3,500.00	-	-	-	-
Assumption of the Virgin Mary Greek Orthodox Church - Ipswich	2,500.00	2,500.00	-	-	-	-
Assumption of the Virgin Mary Greek Orthodox Church - Dracut	10,000.00	10,000.00	-	-	-	-
Dormition of the VM Greek Orthodox Church - Somersworth	2,500.00	2,500.00	-	-	-	-
First Baptist Church - Tewksbury	2,500.00	2,500.00	-	-	-	-
Holy Apostles Greek Orthodox Church	5,000.00	5,000.00	-	-	-	-
Holy Resurrection Orthodox Church	2,500.00	2,500.00	-	-	-	-
Holy Trinity Greek Orthodox Church - Fitchburg	5,000.00	5,000.00	-	-	-	-
Holy Trinity Greek Orthodox Church - Lowell	10,000.00	10,000.00	-	-	-	-
Parish of Christ Church	2,500.00	2,500.00	-	-	-	-
Sacred Heart Parish	1,000.00	1,000.00	-	-	-	-
St Demetrios Greek Orthodox Church	6,500.00	6,500.00	-	-	-	-
Saint Michael Parish - Lowell	5,000.00	5,000.00	-	-	-	-
Saint Michael Parish - North Andover	5,000.00	5,000.00	-	-	-	-
Saint Philip Greek Orthodox Church	7,500.00	7,500.00	-	-	-	-
St Vartanantz Armenian Church	5,000.00	5,000.00	-	-	-	-
St Anthony's Maronite Church	2,500.00	2,500.00	-	-	-	-
St Augustine Parish	5,000.00	5,000.00	-	-	-	-
St Demetrios Greek Orthodox Church	2,500.00	2,500.00	-	-	-	-
St Francis Church - Dracut	2,500.00	2,500.00	-	-	-	-
St George Antiochian Orthodox Church - Lawrence	2,500.00	2,500.00	-	-	-	-
St George Antiochian Orthodox Church - Lowell	3,500.00	3,500.00	-	-	-	-
St George Greek Orthodox Church - Dartmouth	2,500.00	2,500.00	-	-	-	-
St George Greek Orthodox Church - Keene	2,500.00	2,500.00	-	-	-	-
St George Greek Orthodox Church - Lowell	2,500.00	2,500.00	-	-	-	-
St George Greek Orthodox Church - Lynn	10,000.00	10,000.00	-	-	-	-
St George Greek Orthodox Church - Manchester	5,000.00	5,000.00	-	-	-	-
St Margaret's Church	5,000.00	5,000.00	-	-	-	-
St Nicholas Greek Orthodox Church - Portsmouth	3,500.00	3,500.00	-	-	-	-
St Nicholas Greek Orthodox Church - Lexington	2,500.00	2,500.00	-	-	-	-
St Patrick Church - Pelham, NH	2,500.00	2,500.00	-	-	-	-
St Patrick Parish - Lowell	10,000.00	10,000.00	-	-	-	-

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<b>RECIPIENT</b>	<b>Total</b>	<b>Churchs</b>	<b>Civic</b>	<b>Healthcare</b>	<b>Schools</b>	<b>Youth</b>
St Vasilios Greek Orthodox Church - Newburyport	2,000 00	2,000 00	-	-	-	-
Sts Anargyroi Greek Orthodox Church	1,000 00	1,000 00	-	-	-	-
Taxiarchai Greek Orthodox Church	2,500 00	2,500 00	-	-	-	-
	<b>1,447,350 00</b>	<b>297,500 00</b>	<b>369,550 00</b>	<b>263,800 00</b>	<b>300,000 00</b>	<b>216,500 00</b>