

Form **990-PF****Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.  
Go to [www.irs.gov/Form990PF](http://www.irs.gov/Form990PF) for instructions and the latest information.

**2019**

Open to Public Inspection

For calendar year **2019** or tax year beginning , and ending

|  |  |  |  |  |   |   |                                      |   |
|--|--|--|--|--|---|---|--------------------------------------|---|
| Name of foundation<br><b>Demoulas Foundation</b>   |  | A Employer identification number<br><b>04-2723441</b>  |  |  |   |   |                                      |   |
| Number and street (or P.O. box number if mail is not delivered to street address)<br><b>286 Chelmsford Street</b>  |  | B Telephone number<br><b>978-244-1024</b>  |  |  |   |   |                                      |   |
| City or town, state or province, country, and ZIP or foreign postal code<br><b>Chelmsford, MA 01824</b>  |  | C If exemption application is pending, check here <input type="checkbox"/> <b>6</b>                              |  |  |   |   |                                      |   |
| G Check all that apply: <table border="0"> <tr> <td><input type="checkbox"/> Initial return</td> <td><input type="checkbox"/> Initial return of a former public charity</td> </tr> <tr> <td><input type="checkbox"/> Final return</td> <td><input type="checkbox"/> Amended return</td> </tr> <tr> <td><input type="checkbox"/> Address change</td> <td><input type="checkbox"/> Name change</td> </tr> </table> |  | <input type="checkbox"/> Initial return  | <input type="checkbox"/> Initial return of a former public charity | <input type="checkbox"/> Final return                                  | <input type="checkbox"/> Amended return | <input type="checkbox"/> Address change                   | <input type="checkbox"/> Name change | D 1 Foreign organizations, check here <input type="checkbox"/>  |
| <input type="checkbox"/> Initial return  | <input type="checkbox"/> Initial return of a former public charity |  |  |  |   |   |                                      |   |
| <input type="checkbox"/> Final return  | <input type="checkbox"/> Amended return                            |  |  |  |   |   |                                      |   |
| <input type="checkbox"/> Address change  | <input type="checkbox"/> Name change                               |  |  |  |   |   |                                      |   |
| H Check type of organization: <table border="0"> <tr> <td><input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation</td> <td><b>04</b></td> </tr> <tr> <td><input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust</td> <td></td> </tr> <tr> <td><input type="checkbox"/> Other taxable private foundation</td> <td></td> </tr> </table>                                    |  | <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation                                  | <b>04</b>  | <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust |   | <input type="checkbox"/> Other taxable private foundation |                                      | E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/> |
| <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation  | <b>04</b>  |  |  |  |   |   |                                      |   |
| <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust   |  |  |  |  |   |   |                                      |   |
| <input type="checkbox"/> Other taxable private foundation  |  |  |  |  |   |   |                                      |   |
| I Fair market value of all assets at end of year (from Part II, col. (c), line 16)<br><b>\$ 25,086,036.</b> (Part I, column (d), must be on cash basis.)   |  | F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/> |  |  |   |   |                                      |   |
| J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual<br><input type="checkbox"/> Other (specify) _____   |  |  |  |  |   |   |                                      |   |

| Part I Analysis of Revenue and Expenses<br>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) |  | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|--|------------------------------------|---------------------------|-------------------------|---|
| 1 Contributions, gifts, grants, etc., received  |  |                                    |                           | N/A                     |   |
| 2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B  |  |                                    |                           |                         |   |
| 3 Interest on savings and temporary cash investments  |  | 70,209.                            | 70,209.                   |                         | Statement 1   |
| 4 Dividends and interest from securities  |  | 698,924.                           | 698,924.                  |                         | Statement 2   |
| 5a Gross rents  |  |                                    |                           |                         |   |
| b Net rental income or (loss)   |  |                                    |                           |                         |   |
| 6a Net gain or (loss) from sale of assets not on line 10  |  | 11,142.                            |                           |                         |   |
| b Gross sales price for all assets on line 6a <b>1,084,552.</b>   |  |                                    |                           |                         |   |
| 7 Capital gain net income (from Part IV, line 2)  |  |                                    | 11,142.                   |                         |   |
| 8 Net short-term capital gain   |  |                                    |                           |                         |   |
| 9 Income modifications  |  |                                    |                           |                         |   |
| 10a Gross sales less returns and allowances   |  |                                    |                           |                         |   |
| b Less Cost of goods sold   |  |                                    |                           |                         |   |
| c Gross profit or (loss)  |  |                                    |                           |                         |   |
| 11 Other income   |  |                                    |                           |                         |   |
| 12 Total Add lines 1 through 11   |  | 780,275.                           | 780,275.                  |                         |   |
| 13 Compensation of officers, directors, trustees, etc   |  | 25,000.                            | 12,500.                   |                         | 12,500.   |
| 14 Other employee salaries and wages  |  |                                    |                           |                         |   |
| 15 Pension plans, employee benefits   |  |                                    |                           |                         |   |
| 16a Legal fees  |  |                                    |                           |                         |   |
| b Accounting fees Stmt 3  |  | 17,000.                            | 0.                        |                         | 17,000.   |
| c Other professional fees Stmt 4  |  | 37,481.                            | 37,481.                   |                         | 0.  |
| 17 Interest   |  |                                    |                           |                         |   |
| 18 Taxes Stmt 5   |  | 7,300.                             | 0.                        |                         | 0.  |
| 19 Depreciation and depletion   |  |                                    |                           |                         |   |
| 20 Occupancy  |  |                                    |                           |                         |   |
| 21 Travel, conferences, and meetings  |  |                                    |                           |                         |   |
| 22 Printing and publications  |  |                                    |                           |                         |   |
| 23 Other expenses Stmt 6  |  | 1,253.                             | 1,003.                    |                         | 250.  |
| 24 Total operating and administrative expenses Add lines 13 through 23  |  | 88,034.                            | 50,984.                   |                         | 29,750.   |
| 25 Contributions, gifts, grants paid  |  | 1,447,350.                         |                           |                         | 1,447,350.  |
| 26 Total expenses and disbursements Add lines 24 and 25   |  | 1,535,384.                         | 50,984.                   |                         | 1,477,100.  |
| 27 Subtract line 26 from line 12:   |  |                                    |                           |                         |   |
| a Excess of revenue over expenses and disbursements   |  | -755,109.                          |                           |                         |   |
| b Net investment income (if negative, enter -0-)  |  |                                    | 729,291.                  |                         |   |
| c Adjusted net income (if negative, enter -0-)  |  |                                    |                           | N/A                     |   |

| Part II Balance Sheets      |  | Attached schedules and amounts in the description column should be for end-of-year amounts only                              |  | Beginning of year     | End of year |            |
|-----------------------------|--|--|--|-----------------------|-------------|------------|
|                             |  | (a) Book Value   | (b) Book Value                                       | (c) Fair Market Value |             |            |
| Assets                      | 1  | Cash - non-interest-bearing  |  |                       |             |            |
|                             | 2  | Savings and temporary cash investments   |  | 5,814,295.            | 2,634,590.  | 2,634,590. |
|                             | 3  | Accounts receivable ▶ 38,488.  |  |                       |             |            |
|                             |  | Less: allowance for doubtful accounts ▶  |  | 55,082.               | 38,488.     | 38,488.    |
|                             | 4  | Pledges receivable ▶   |  |                       |             |            |
|                             |  | Less: allowance for doubtful accounts ▶  |  |                       |             |            |
|                             | 5  | Grants receivable  |  |                       |             |            |
|                             | 6  | Receivables due from officers, directors, trustees, and other disqualified persons   |  |                       |             |            |
|                             | 7  | Other notes and loans receivable ▶   |  |                       |             |            |
|                             |  | Less: allowance for doubtful accounts ▶  |  |                       |             |            |
|                             | 8  | Inventories for sale or use  |  |                       |             |            |
|                             | 9  | Prepaid expenses and deferred charges  |  |                       |             |            |
|                             | 10a  | Investments - U.S. and state government obligations Stmt 7   | 0.   | 98,553.               | 98,553.     |            |
|                             | b  | Investments - corporate stock Stmt 8   | 2,297,051.   | 2,931,449.            | 2,931,449.  |            |
|                             | c  | Investments - corporate bonds Stmt 9   | 1,848,839.   | 1,998,729.            | 1,998,729.  |            |
|                             | Liabilities                                    | 11   | Investments - land, buildings, and equipment basis ▶ |                       |             |            |
|                             |  | Less: accumulated depreciation ▶   |  |                       |             |            |
| 12                          |  | Investments - mortgage loans Stmt 10   | 11,708,524.  | 10,943,098.           | 10,943,098. |            |
| 13                          |  | Investments - other Stmt 11  | 2,916,973.   | 6,441,129.            | 6,441,129.  |            |
| 14                          |  | Land, buildings, and equipment; basis ▶  |  |                       |             |            |
|                             |  | Less: accumulated depreciation ▶   |  |                       |             |            |
| 15                          |  | Other assets (describe ▶)  |  |                       |             |            |
| 16                          |  | Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)                                | 24,640,764.  | 25,086,036.           | 25,086,036. |            |
| 17                          |  | Accounts payable and accrued expenses  |  |                       |             |            |
| 18                          |  | Grants payable   |  |                       |             |            |
| Net Assets or Fund Balances | 19   | Deferred revenue   |  |                       |             |            |
|                             | 20   | Loans from officers, directors, trustees, and other disqualified persons   |  |                       |             |            |
|                             | 21   | Mortgages and other notes payable  |  |                       |             |            |
|                             | 22   | Other liabilities (describe ▶ Statement 12)  | 8,598.   | 9,485.                |             |            |
| 23                          | Total liabilities (add lines 17 through 22)    | 8,598.   | 9,485.   |                       |             |            |
| Net Assets or Fund Balances |  | Foundations that follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/> and complete lines 24, 25, 29, and 30 |  |                       |             |            |
|                             | 24   | Net assets without donor restrictions  | 24,632,166.  | 25,076,551.           |             |            |
|                             | 25   | Net assets with donor restrictions   |  |                       |             |            |
|                             |  | Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 26 through 30          |  |                       |             |            |
|                             | 26   | Capital stock, trust principal, or current funds   |  |                       |             |            |
|                             | 27   | Paid-in or capital surplus, or land, bldg., and equipment fund   |  |                       |             |            |
|                             | 28   | Retained earnings, accumulated income, endowment, or other funds   |  |                       |             |            |
|                             | 29   | Total net assets or fund balances  | 24,632,166.  | 25,076,551.           |             |            |
| 30                          | Total liabilities and net assets/fund balances | 24,640,764.  | 25,086,036.  |                       |             |            |

## Part III Analysis of Changes in Net Assets or Fund Balances

|   |  |   |             |
|---|--|---|-------------|
| 1 | Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) | 1 | 24,632,166. |
| 2 | Enter amount from Part I, line 27a   | 2 | -755,109.   |
| 3 | Other increases not included in line 2 (itemize) ▶ Unrealized gain on investments  | 3 | 1,199,494.  |
| 4 | Add lines 1, 2, and 3  | 4 | 25,076,551. |
| 5 | Decreases not included in line 2 (itemize) ▶   | 5 | 0.          |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29  | 6 | 25,076,551. |

## Demoulas Foundation

**Part IV** Capital Gains and Losses for Tax on Investment Income

| (a) List and describe the kind(s) of property sold, e.g., real estate,<br>2-story brick warehouse, or common stock, 200 shs. MLC Co |                             | (b) How acquired<br>P - Purchase<br>D - Donation | (c) Date acquired<br>(mo., day, yr.) | (d) Date sold<br>(mo., day, yr.) |
|---|-----------------------------|--|--------------------------------------|----------------------------------|
| 1a  | Morgan Stanley-see attached | P  | 02/09/18                             | 01/16/19                         |
| b   | Morgan Stanley-see attached | P  | 02/19/18                             | 12/19/19                         |
| c   | Morgan Stanley-see attached | P  | 03/20/18                             | 03/04/19                         |
| d   | Morgan Stanley-see attached | P  | 02/09/18                             | 11/25/19                         |
| e   | Morgan Stanley-see attached | P  | 02/09/18                             | 10/02/19                         |
| f   | Morgan Stanley-see attached | P  | 02/09/18                             | 11/21/19                         |
| g   | Morgan Stanley-see attached | P  | 03/27/18                             | 03/15/19                         |
| h   | Morgan Stanley-see attached | P  | 02/09/18                             | 04/26/19                         |
| i   | Morgan Stanley-see attached | P  | 03/27/19                             | 04/17/19                         |
| j   | Morgan Stanley-see attached | P  | 02/09/18                             | 07/24/19                         |
| k   | Morgan Stanley-see attached | P  | 03/01/19                             | 09/27/19                         |
| l   | Morgan Stanley-see attached | P  | 02/09/18                             | 09/27/19                         |
| m   | Morgan Stanley-see attached | P  | 02/15/19                             | 12/19/19                         |
| n   | Morgan Stanley-see attached | P  | 02/21/18                             | 12/11/19                         |
| o   | Morgan Stanley-see attached | P  | 01/01/18                             | 12/31/19                         |

| (e) Gross sales price | (f) Depreciation allowed<br>(or allowable) | (g) Cost or other basis<br>plus expense of sale | (h) Gain or (loss)<br>(e) plus (f) minus (g) |
|-----------------------|--|---|--|
| a                     | 2,092.                                     | 1,430.  | 662.   |
| b                     | 62,851.                                    | 63,927.   | -1,076.                                      |
| c                     | 41,542.                                    | 44,443.   | -2,901.                                      |
| d                     | 85,545.                                    | 79,913.   | 5,632.                                       |
| e                     | 12,986.                                    | 13,236.   | -250.  |
| f                     | 61,888.                                    | 67,350.   | -5,462.                                      |
| g                     | 4,715.                                     | 2,960.  | 1,755.                                       |
| h                     | 89,528.                                    | 86,154.   | 3,374.                                       |
| i                     | 563.                                       | 557.  | 6.   |
| j                     | 30,135.                                    | 33,400.   | -3,265.                                      |
| k                     | 12,020.                                    | 11,906.   | 114.   |
| l                     | 64,262.                                    | 75,988.   | -11,726.                                     |
| m                     | 204,768.                                   | 203,130.  | 1,638.                                       |
| n                     | 327,124.                                   | 311,216.  | 15,908.                                      |
| o                     | 79,289.                                    | 77,800.   | 1,489.                                       |

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis<br>as of 12/31/69 | (k) Excess of col. (i)<br>over col. (j), if any | (l) Losses (from col. (h))<br>Gains (excess of col. (h) gain over col. (k),<br>but not less than "-0-") |
|---------------------------|--------------------------------------|---|---|
| a                         |                                      |   | 662.  |
| b                         |                                      |   | -1,076.   |
| c                         |                                      |   | -2,901.   |
| d                         |                                      |   | 5,632.  |
| e                         |                                      |   | -250.   |
| f                         |                                      |   | -5,462.   |
| g                         |                                      |   | 1,755.  |
| h                         |                                      |   | 3,374.  |
| i                         |                                      |   | 6.  |
| j                         |                                      |   | -3,265.   |
| k                         |                                      |   | 114.  |
| l                         |                                      |   | -11,726.  |
| m                         |                                      |   | 1,638.  |
| n                         |                                      |   | 15,908.   |
| o                         |                                      |   | 1,489.  |

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7  
If (loss), enter "-0-" in Part I, line 7 }

2

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

If gain, also enter in Part I, line 8, column (c).

If (loss), enter "-0-" in Part I, line 8

3

**Part IV** Capital Gains and Losses for Tax on Investment Income(a) List and describe the kind(s) of property sold, e.g., real estate,  
2-story brick warehouse; or common stock, 200 shs MLC Co.(b) How acquired  
P - Purchase  
D - Donation(c) Date acquired  
(mo., day, yr.)(d) Date sold  
(mo., day, yr.)**1a Capital Gains Dividends**

|   |  |  |  |
|---|--|--|--|
| b |  |  |  |
| c |  |  |  |
| d |  |  |  |
| e |  |  |  |
| f |  |  |  |
| g |  |  |  |
| h |  |  |  |
| i |  |  |  |
| j |  |  |  |
| k |  |  |  |
| l |  |  |  |
| m |  |  |  |
| n |  |  |  |
| o |  |  |  |

| (e) Gross sales price | (f) Depreciation allowed<br>(or allowable) | (g) Cost or other basis<br>plus expense of sale | (h) Gain or (loss)<br>(e) plus (f) minus (g) |
|-----------------------|--|---|--|
| a 5,244.              |  |   | 5,244.                                       |
| b                     |  |   |  |
| c                     |  |   |  |
| d                     |  |   |  |
| e                     |  |   |  |
| f                     |  |   |  |
| g                     |  |   |  |
| h                     |  |   |  |
| i                     |  |   |  |
| j                     |  |   |  |
| k                     |  |   |  |
| l                     |  |   |  |
| m                     |  |   |  |
| n                     |  |   |  |
| o                     |  |   |  |

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis<br>as of 12/31/69 | (k) Excess of col. (i)<br>over col. (j), if any | (l) Losses (from col. (h))<br>Gains (excess of col. (h) gain over col. (k),<br>but not less than "-0-") |
|---------------------------|--------------------------------------|---|---|
| a                         |                                      |   | 5,244.  |
| b                         |                                      |   |   |
| c                         |                                      |   |   |
| d                         |                                      |   |   |
| e                         |                                      |   |   |
| f                         |                                      |   |   |
| g                         |                                      |   |   |
| h                         |                                      |   |   |
| i                         |                                      |   |   |
| j                         |                                      |   |   |
| k                         |                                      |   |   |
| l                         |                                      |   |   |
| m                         |                                      |   |   |
| n                         |                                      |   |   |
| o                         |                                      |   |   |

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7  
If (loss), enter "-0-" in Part I, line 7 }

2

11,142.

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

If gain, also enter in Part I, line 8, column (c)

If (loss), enter "-0-" in Part I, line 8

3

N/A

**Part IV Capital Gains and Losses for Tax on Investment Income**

| (a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) | (b) How acquired<br>P - Purchase<br>D - Donation | (c) Date acquired<br>(mo., day, yr.) | (d) Date sold<br>(mo., day, yr.) |
|---|--|--------------------------------------|----------------------------------|
| <b>1a</b>   |  |                                      |                                  |
| <b>b</b> See Attached Statements  |  |                                      |                                  |
| <b>c</b>  |  |                                      |                                  |
| <b>d</b>  |  |                                      |                                  |
| <b>e</b>  |  |                                      |                                  |

| (e) Gross sales price  | (f) Depreciation allowed<br>(or allowable)  | (g) Cost or other basis<br>plus expense of sale | (h) Gain or (loss)<br>(e) plus (f) minus (g)  |
|--|---|---|---|
| <b>a</b>   |   |   |   |
| <b>b</b>   |   |   |   |
| <b>c</b>   |   |   |   |
| <b>d</b>   |   |   |   |
| <b>e</b> 1,084,552.  |   | 1,073,410.                                      | 11,142.   |
| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.   |   |   |   |
| (i) FMV as of 12/31/69   | (j) Adjusted basis<br>as of 12/31/69  | (k) Excess of col. (i)<br>over col. (j), if any | (l) Gains (Col. (h) gain minus<br>col. (k), but not less than -0-) or<br>Losses (from col. (h)) |
| <b>a</b>   |   |   |   |
| <b>b</b>   |   |   |   |
| <b>c</b>   |   |   |   |
| <b>d</b>   |   |   |   |
| <b>e</b>   |   |   | 11,142.   |
| <b>2</b> Capital gain net income or (net capital loss)   | { If gain, also enter in Part I, line 7<br>If (loss), enter -0- in Part I, line 7 |   | 2 11,142.   |
| <b>3</b> Net short-term capital gain or (loss) as defined in sections 1222(5) and (6).<br>If gain, also enter in Part I, line 8, column (c).<br>If (loss), enter -0- in Part I, line 8 | { If gain, also enter in Part I, line 7<br>If (loss), enter -0- in Part I, line 7 |   | 3 N/A   |

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

**1** Enter the appropriate amount in each column for each year, see the instructions before making any entries.

| (a)<br>Base period years<br>Calendar year (or tax year beginning in)  | (b)<br>Adjusted qualifying distributions | (c)<br>Net value of noncharitable-use assets | (d)<br>Distribution ratio<br>(col. (b) divided by col. (c)) |
|---|--|--|---|
| 2018  | 1,444,268.                               | 23,778,581.                                  | .060738   |
| 2017  | 1,504,088.                               | 23,830,463.                                  | .063116   |
| 2016  | 1,692,313.                               | 26,987,905.                                  | .062706   |
| 2015  | 1,417,354.                               | 29,990,853.                                  | .047260   |
| 2014  | 1,504,721.                               | 29,599,934.                                  | .050835   |
| <b>2</b> Total of line 1, column (d)  |  |  | 2 .284655   |
| <b>3</b> Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years |  |  | 3 .056931   |
| <b>4</b> Enter the net value of noncharitable-use assets for 2019 from Part X, line 5   |  |  | 4 24,417,948.   |
| <b>5</b> Multiply line 4 by line 3  |  |  | 5 1,390,138.  |
| <b>6</b> Enter 1% of net investment income (1% of Part I, line 27b)   |  |  | 6 7,293.  |
| <b>7</b> Add lines 5 and 6  |  |  | 7 1,397,431.  |
| <b>8</b> Enter qualifying distributions from Part XII, line 4   |  |  | 8 1,477,100.  |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.  
See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

|    |   |    |        |
|----|---|----|--------|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1.<br>Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions) |    |        |
| b  | Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b  | 1  | 7,293. |
| c  | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)  |    |        |
| 2  | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)  | 2  | 0.     |
| 3  | Add lines 1 and 2   | 3  | 7,293. |
| 4  | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter 0)  | 4  | 0.     |
| 5  | <b>Tax based on investment income</b> Subtract line 4 from line 3. If zero or less, enter -0-   | 5  | 7,293. |
| 6  | Credits/Payments:   |    |        |
| a  | 2019 estimated tax payments and 2018 overpayment credited to 2019   | 6a | 7,440. |
| b  | Exempt foreign organizations - tax withheld at source   | 6b | 0.     |
| c  | Tax paid with application for extension of time to file (Form 8868)   | 6c | 0.     |
| d  | Backup withholding erroneously withheld   | 6d | 0.     |
| 7  | Total credits and payments. Add lines 6a through 6d   | 7  | 7,440. |
| 8  | Enter any <b>penalty</b> for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached   | 8  | 0.     |
| 9  | <b>Tax due</b> If the total of lines 5 and 8 is more than line 7, enter <b>amount owed</b>  | 9  |        |
| 10 | <b>Overpayment</b> If line 7 is more than the total of lines 5 and 8, enter the <b>amount overpaid</b>  | 10 | 147.   |
| 11 | Enter the amount of line 10 to be: <b>Credited to 2020 estimated tax</b> <input checked="" type="checkbox"/> 147. <b>Refunded</b> <input type="checkbox"/>  | 11 | 0.     |

**Part VII-A Statements Regarding Activities**

|  | Yes | No |
|--|-----|----|
| 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?  |     | X  |
| b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities |     | X  |
| c Did the foundation file <b>Form 1120-POL</b> for this year?  |     | X  |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:<br>(1) On the foundation. <input type="checkbox"/> \$ 0. (2) On foundation managers. <input type="checkbox"/> \$ 0.   |     |    |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input type="checkbox"/> \$ 0.   |     |    |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS?<br>If "Yes," attach a detailed description of the activities.  |     | X  |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes   |     | X  |
| 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?   |     | X  |
| b If "Yes," has it filed a tax return on <b>Form 990-T</b> for this year?  |     |    |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?<br>If "Yes," attach the statement required by <b>General Instruction T</b>  |     | X  |
| 6 Are the requirements of section 508(c) (relating to sections 4911 through 4915) satisfied either:<br>• By language in the governing instrument, or<br>• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?         | X   |    |
| 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV  | X   |    |
| 8a Enter the states to which the foundation reports or with which it is registered. See instructions. <input type="checkbox"/> MA  |     |    |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <b>General Instruction G</b> ? If "No," attach explanation  | X   |    |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV  |     | X  |
| 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses  |     | X  |

N/A

**Part VII-A** Statements Regarding Activities (continued)

|  | Yes | No |
|--|-----|----|
| 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions  |     | X  |
| 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions   |     | X  |
| 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?<br>Website address ► N/A  | X   |    |
| 14 The books are in care of ► Demoulas Foundation Telephone no. ► 978-244-1024<br>Located at ► 286 Chelmsford Street, Chelmsford, MA ZIP+4 ► 01824   |     |    |
| 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax exempt interest received or accrued during the year<br>► 15 N/A   |     |    |
| 16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?<br>See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ► |     | X  |

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

|  | Yes | No |
|--|-----|----|
| 1a During the year, did the foundation (either directly or indirectly):<br>(1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>(6) Agree to pay money or property to a government official? (Exception Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |     |    |
| b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions<br>Organizations relying on a current notice regarding disaster assistance, check here<br>N/A<br>► <input type="checkbox"/>   | 1b  |    |
| c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?  | 1c  | X  |
| 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):<br>a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019?<br>If "Yes," list the years ► , , ,<br><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)<br>N/A<br>c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.<br>► , , ,  | 2b  |    |
| 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?<br><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 20, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)<br>N/A   | 3b  |    |
| 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?   | 4a  | X  |
| b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?  | 4b  | X  |

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

N/A

5b

Organizations relying on a current notice regarding disaster assistance, check here

☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b

X

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?

☐ Yes ☒ No**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

| (a) Name and address  | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|-----------------------|---|---|---|---------------------------------------|
| Arthur T. Demoulas    | Trustee   |   |   |                                       |
| 286 Chelmsford Street | 4.00  | 0.  | 0.  | 0.                                    |
| Chelmsford, MA 01824  |   |   |   |                                       |
| D. Harold Sullivan    | Fiscal Officer  |   |   |                                       |
| 286 Chelmsford Street | 4.00  | 25,000.                                   | 0.  | 0.                                    |
| Chelmsford, MA 01824  |   |   |   |                                       |
|                       |   |   |   |                                       |
|                       |   |   |   |                                       |
|                       |   |   |   |                                       |
|                       |   |   |   |                                       |

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

| (a) Name and address of each employee paid more than \$50,000 | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|------------------|---|---------------------------------------|
| NONE  |   |                  |   |                                       |
|   |   |                  |   |                                       |
|   |   |                  |   |                                       |
|   |   |                  |   |                                       |
|   |   |                  |   |                                       |
|   |   |                  |   |                                       |
|   |   |                  |   |                                       |

Total number of other employees paid over \$50,000

0



**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
|---|---------------------|------------------|
| NONE  |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |

Total number of others receiving over \$50,000 for professional services

0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

|  | Expenses |
|--|----------|
| <b>1 Churches, Temples and Religious Organizations</b> |          |
|  | 297,500. |
| <b>2 Civic and Cultural Organizations</b>              |          |
|  | 369,550. |
| <b>3 Educational Organizations</b>                     |          |
|  | 300,000. |
| <b>4 Health Organizations</b>                          |          |
|  | 263,800. |

**Part IX-B** Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2:

|  | Amount |
|--|--------|
| <b>1 N/A</b>   |        |
|  | 0.     |
| <b>2</b>   |        |
|  |        |
| All other program-related investments. See instructions. |        |
| <b>3</b>   |        |
|  |        |
|  |        |
|  |        |
|  |        |

Total. Add lines 1 through 3

0.

**Part X** Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

|   |   |    |             |
|---|---|----|-------------|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes. |    |             |
| a | Average monthly fair market value of securities   | 1a | 10,228,830. |
| b | Average of monthly cash balances  | 1b | 3,579,379.  |
| c | Fair market value of all other assets   | 1c | 10,981,586. |
| d | <b>Total</b> (add lines 1a, b, and c)   | 1d | 24,789,795. |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)   | 1e | 0.          |
| 2 | Acquisition indebtedness applicable to line 1 assets  | 2  | 0.          |
| 3 | Subtract line 2 from line 1d  | 3  | 24,789,795. |
| 4 | Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)   | 4  | 371,847.    |
| 5 | <b>Net value of noncharitable-use assets</b> Subtract line 4 from line 3. Enter here and on Part V, line 4  | 5  | 24,417,948. |
| 6 | <b>Minimum investment return</b> Enter 5% of line 5   | 6  | 1,220,897.  |

**Part XI** Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

|    |   |    |            |
|----|---|----|------------|
| 1  | Minimum investment return from Part X, line 6   | 1  | 1,220,897. |
| 2a | Tax on investment income for 2019 from Part VI, line 5  | 2a | 7,293.     |
| b  | Income tax for 2019. (This does not include the tax from Part VI.)  | 2b |            |
| c  | Add lines 2a and 2b   | 2c | 7,293.     |
| 3  | Distributable amount before adjustments. Subtract line 2c from line 1                                     | 3  | 1,213,604. |
| 4  | Recoveries of amounts treated as qualifying distributions   | 4  | 0.         |
| 5  | Add lines 3 and 4   | 5  | 1,213,604. |
| 6  | Deduction from distributable amount (see instructions)  | 6  | 0.         |
| 7  | <b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1 | 7  | 1,213,604. |

**Part XII** Qualifying Distributions (see instructions)

|   |   |    |            |
|---|---|----|------------|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:  |    |            |
| a | Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26   | 1a | 1,477,100. |
| b | Program-related investments - total from Part IX-B  | 1b | 0.         |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes                         | 2  |            |
| 3 | Amounts set aside for specific charitable projects that satisfy the:  |    |            |
| a | Suitability test (prior IRS approval required)  | 3a |            |
| b | Cash distribution test (attach the required schedule)   | 3b |            |
| 4 | <b>Qualifying distributions</b> Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4                  | 4  | 1,477,100. |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b | 5  | 7,293.     |
| 6 | <b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4   | 6  | 1,469,807. |

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII** Undistributed Income (see instructions)

|   | (a)<br>Corpus | (b)<br>Years prior to 2018 | (c)<br>2018 | (d)<br>2019 |
|---|---------------|----------------------------|-------------|-------------|
| <b>1</b> Distributable amount for 2019 from Part XI, line 7   |               |                            |             | 1,213,604.  |
| <b>2</b> Undistributed income, if any, as of the end of 2019  |               |                            |             |             |
| <b>a</b> Enter amount for 2018 only   |               |                            | 526,739.    |             |
| <b>b</b> Total for prior years.   |               | 0.                         |             |             |
| <b>3</b> Excess distributions carryover, if any, to 2019:   |               |                            |             |             |
| <b>a</b> From 2014  |               |                            |             |             |
| <b>b</b> From 2015  |               |                            |             |             |
| <b>c</b> From 2016  |               |                            |             |             |
| <b>d</b> From 2017  |               |                            |             |             |
| <b>e</b> From 2018  |               |                            |             |             |
| <b>f</b> Total of lines 3a through e  | 0.            |                            |             |             |
| <b>4</b> Qualifying distributions for 2019 from Part XII, line 4: $\blacktriangleright$ \$ 1,477,100.   |               |                            |             |             |
| <b>a</b> Applied to 2018, but not more than line 2a   |               |                            | 526,739.    |             |
| <b>b</b> Applied to undistributed income of prior years (Election required - see instructions)  |               | 0.                         |             |             |
| <b>c</b> Treated as distributions out of corpus (Election required - see instructions)  | 0.            |                            |             |             |
| <b>d</b> Applied to 2019 distributable amount   |               |                            |             | 950,361.    |
| <b>e</b> Remaining amount distributed out of corpus   | 0.            |                            |             |             |
| <b>5</b> Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)  | 0.            |                            |             | 0.          |
| <b>6</b> Enter the net total of each column as indicated below:   |               |                            |             |             |
| <b>a</b> Corpus: Add lines 3f, 4c, and 4e. Subtract line 5  | 0.            |                            |             |             |
| <b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b   |               | 0.                         |             |             |
| <b>c</b> Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed |               | 0.                         |             |             |
| <b>d</b> Subtract line 6c from line 6b. Taxable amount - see instructions   |               | 0.                         |             |             |
| <b>e</b> Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.  |               |                            | 0.          |             |
| <b>f</b> Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020  |               |                            |             | 263,243.    |
| <b>7</b> Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)       | 0.            |                            |             |             |
| <b>8</b> Excess distributions carryover from 2014 not applied on line 5 or line 7   | 0.            |                            |             |             |
| <b>9</b> Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a  | 0.            |                            |             |             |
| <b>10</b> Analysis of line 9:   |               |                            |             |             |
| <b>a</b> Excess from 2015   |               |                            |             |             |
| <b>b</b> Excess from 2016   |               |                            |             |             |
| <b>c</b> Excess from 2017   |               |                            |             |             |
| <b>d</b> Excess from 2018   |               |                            |             |             |
| <b>e</b> Excess from 2019   |               |                            |             |             |



**Part XV** Supplementary Information (continued)

| <b>3 Grants and Contributions Paid During the Year or Approved for Future Payment</b> |   |                                |   |                   |
|---|---|--------------------------------|---|-------------------|
| Recipient   | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution              | Amount            |
| Name and address (home or business)   |   |                                |   |                   |
| <b>a Paid during the year</b>   |   |                                | Health Organizations                          | 263,800.          |
|   |   |                                | Youth Organizations                           | 216,500.          |
|   |   |                                | Churches, Temples and Religious Organizations | 297,500.          |
|   |   |                                | Civic, Cultural and Other Charities           | 369,550.          |
|   |   |                                | Educational Organizations                     | 300,000.          |
| <b>Total</b>  |   |                                | <b>3a</b>                                     | <b>1,447,350.</b> |
| <b>b Approved for future payment</b>  |   |                                |   |                   |
| None  |   |                                |   |                   |
|   |   |                                |   |                   |
|   |   |                                |   |                   |
| <b>Total</b>  |   |                                | <b>3b</b>                                     | <b>0.</b>         |

## Enter gross amounts unless otherwise indicated.

(See worksheet in line 13 instructions to verify calculations.)

| Line No.<br>▼ | Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). |
|---------------|---|
|               |   |

[illegible]

|                  |  |
|------------------|--|
| <b>Part XVII</b> | <b>Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations</b> |
|------------------|--|


|          |  | Yes          | No       |
|----------|--|--------------|----------|
| <b>1</b> | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?  |              |          |
| <b>a</b> | Transfers from the reporting foundation to a noncharitable exempt organization of:   |              |          |
|          | (1) Cash   | <b>1a(1)</b> | <b>X</b> |
|          | (2) Other assets   | <b>1a(2)</b> | <b>X</b> |
| <b>b</b> | Other transactions:  |              |          |
|          | (1) Sales of assets to a noncharitable exempt organization   | <b>1b(1)</b> | <b>X</b> |
|          | (2) Purchases of assets from a noncharitable exempt organization   | <b>1b(2)</b> | <b>X</b> |
|          | (3) Rental of facilities, equipment, or other assets   | <b>1b(3)</b> | <b>X</b> |
|          | (4) Reimbursement arrangements   | <b>1b(4)</b> | <b>X</b> |
|          | (5) Loans or loan guarantees   | <b>1b(5)</b> | <b>X</b> |
|          | (6) Performance of services or membership or fundraising solicitations   | <b>1b(6)</b> | <b>X</b> |
| <b>c</b> | Sharing of facilities, equipment, mailing lists, other assets, or paid employees   | <b>1c</b>    | <b>X</b> |
| <b>d</b> | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. |              |          |

[illegible]

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

| b. If "Yes," complete the following schedule. |                          |                                 |
|---|--------------------------|---------------------------------|
| (a) Name of organization                      | (b) Type of organization | (c) Description of relationship |
| N/A   |                          |                                 |
|   |                          |                                 |
|   |                          |                                 |
|   |                          |                                 |
|   |                          |                                 |

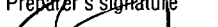
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

**Sign Here**  **7/15/20** **TRUSTEE**

Signature of officer or trustee Date Title

May the IRS discuss this return with the preparer shown below? See instr.

☒ Yes ☐ No

|                                       |  |   |                       |   |                                |
|---------------------------------------|--|---|-----------------------|---|--------------------------------|
| <b>Paid<br/>Preparer<br/>Use Only</b> | Print/Type preparer's name<br><b>Charles H. Comtois,<br/>CPA</b> | Preparer's signature<br> | Date<br><b>6/9/00</b> | Check <input type="checkbox"/> if self-employed | PTIN<br><b>P00223546</b>       |
|                                       | Firm's name ▶ <b>SULLIVAN BILLE, P.C.</b>                        |   |                       |   | Firm's EIN ▶ <b>04-3296201</b> |
|                                       | Firm's address ▶ <b>600 CLARK ROAD<br/>TEWKSBURY, MA 01876</b>   |   |                       |   | Phone no. <b>978-970-2900</b>  |

## Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

| Source                  | (a)<br>Revenue<br>Per Books | (b)<br>Net Investment<br>Income | (c)<br>Adjusted<br>Net Income |
|-------------------------|-----------------------------|---------------------------------|-------------------------------|
| Santander               | 70,209.                     | 70,209.                         |                               |
| Total to Part I, line 3 | 70,209.                     | 70,209.                         |                               |

## Form 990-PF Dividends and Interest from Securities Statement 2

| Source            | Gross<br>Amount | Capital<br>Gains<br>Dividends | (a)<br>Revenue<br>Per Books | (b)<br>Net Invest-<br>ment Income | (c)<br>Adjusted<br>Net Income |
|-------------------|-----------------|-------------------------------|-----------------------------|-----------------------------------|-------------------------------|
| Morgan Stanley    | 281,694.        | 5,244.                        | 276,450.                    | 276,450.                          |                               |
| Mortgage Notes    | 422,474.        | 0.                            | 422,474.                    | 422,474.                          |                               |
| To Part I, line 4 | 704,168.        | 5,244.                        | 698,924.                    | 698,924.                          |                               |

## Form 990-PF Accounting Fees Statement 3

| Description                  | (a)<br>Expenses<br>Per Books | (b)<br>Net Invest-<br>ment Income | (c)<br>Adjusted<br>Net Income | (d)<br>Charitable<br>Purposes |
|------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| Sullivan, Bille P.C.         | 17,000.                      | 0.                                |                               | 17,000.                       |
| To Form 990-PF, Pg 1, ln 16b | 17,000.                      | 0.                                |                               | 17,000.                       |

## Form 990-PF Other Professional Fees Statement 4

| Description                  | (a)<br>Expenses<br>Per Books | (b)<br>Net Invest-<br>ment Income | (c)<br>Adjusted<br>Net Income | (d)<br>Charitable<br>Purposes |
|------------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|
| Morgan Stanley               | 37,481.                      | 37,481.                           |                               | 0.                            |
| To Form 990-PF, Pg 1, ln 16c | 37,481.                      | 37,481.                           |                               | 0.                            |



| Form 990-PF                 | Taxes                        |                                   |                               | Statement                     | 5 |
|-----------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|---|
| Description                 | (a)<br>Expenses<br>Per Books | (b)<br>Net Invest-<br>ment Income | (c)<br>Adjusted<br>Net Income | (d)<br>Charitable<br>Purposes |   |
| Federal Excise Tax          | 7,300.                       | 0.                                |                               | 0.                            |   |
| To Form 990-PF, Pg 1, ln 18 | 7,300.                       | 0.                                |                               | 0.                            |   |

| Form 990-PF                 | Other Expenses               |                                   |                               | Statement                     | 6 |
|-----------------------------|------------------------------|-----------------------------------|-------------------------------|-------------------------------|---|
| Description                 | (a)<br>Expenses<br>Per Books | (b)<br>Net Invest-<br>ment Income | (c)<br>Adjusted<br>Net Income | (d)<br>Charitable<br>Purposes |   |
| Miscellaneous               | 904.                         | 904.                              |                               | 0.                            |   |
| Taxes - Other               | 250.                         | 0.                                |                               | 250.                          |   |
| Bank Charges                | 99.                          | 99.                               |                               | 0.                            |   |
| To Form 990-PF, Pg 1, ln 23 | 1,253.                       | 1,003.                            |                               | 250.                          |   |

| Form 990-PF                                      | U.S. and State/City Government Obligations |                |            | Statement            | 7 |
|--|--|----------------|------------|----------------------|---|
| Description                                      | U.S.<br>Gov't                              | Other<br>Gov't | Book Value | Fair Market<br>Value |   |
|  | X  |                | 98,553.    | 98,553.              |   |
| Total U.S. Government Obligations                |  |                | 98,553.    | 98,553.              |   |
| Total State and Municipal Government Obligations |  |                |            |                      |   |
| Total to Form 990-PF, Part II, line 10a          |  |                | 98,553.    | 98,553.              |   |

|             |                 |           |   |
|-------------|-----------------|-----------|---|
| Form 990-PF | Corporate Stock | Statement | 8 |
|-------------|-----------------|-----------|---|

| Description                             | Book Value | Fair Market Value |
|---|------------|-------------------|
| See attached schedule                   | 2,931,449. | 2,931,449.        |
| Total to Form 990-PF, Part II, line 10b | 2,931,449. | 2,931,449.        |

|             |                 |           |   |
|-------------|-----------------|-----------|---|
| Form 990-PF | Corporate Bonds | Statement | 9 |
|-------------|-----------------|-----------|---|

| Description                             | Book Value | Fair Market Value |
|---|------------|-------------------|
| See attached schedule                   | 1,998,729. | 1,998,729.        |
| Total to Form 990-PF, Part II, line 10c | 1,998,729. | 1,998,729.        |

|             |                |           |    |
|-------------|----------------|-----------|----|
| Form 990-PF | Mortgage Loans | Statement | 10 |
|-------------|----------------|-----------|----|

| Description                            | Book Value  | Fair Market Value |
|--|-------------|-------------------|
|  | 10,943,098. | 10,943,098.       |
| Total to Form 990-PF, Part II, line 12 | 10,943,098. | 10,943,098.       |

|             |                   |           |    |
|-------------|-------------------|-----------|----|
| Form 990-PF | Other Investments | Statement | 11 |
|-------------|-------------------|-----------|----|

| Description                            | Valuation Method | Book Value | Fair Market Value |
|--|------------------|------------|-------------------|
| Mutual Funds                           | FMV              | 5,400,705. | 5,400,705.        |
| ETFs and CEFs                          | FMV              | 1,040,424. | 1,040,424.        |
| Total to Form 990-PF, Part II, line 13 |                  | 6,441,129. | 6,441,129.        |

Form 990-PF

Other Liabilities

Statement 12

Description

BOY Amount

EOY Amount

Accrued taxes

360.

-492.

Accrued investment fees

8,238.

9,977.

Total to Form 990-PF, Part II, line 22

8,598.

9,485.

Demoulas Foundation

990-PF

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Statement 7

Line 10a

Investments-

US and state government obligations

Holding

Market Value

|  |               |
|--|---------------|
| UNITED STATES TREASURY NOTE CPN 2.375% Due 4/30/2020 | 65,416        |
| UNITED STATES TREASURY NOTE CPN 1.375% Due 2/29/2020 | 33,137        |
|  | <u>98,553</u> |

Demoulas Foundation

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Statement 8

Line 10b

Investments-

Corporate Stock

Holding

Market Value

|                                |        |
|--------------------------------|--------|
| ALLERGAN PLC SHS               | 50,851 |
| AMC NETWORKS INC CL A          | 5,886  |
| AUTODESK INC DELAWARE          | 32,106 |
| BIOGEN INC COM                 | 50,741 |
| BROADCOM INC                   | 44,559 |
| CERENCE INC                    | 4,707  |
| CITRIX SYSTEMS INC             | 19,297 |
| COMCAST CORP (NEW) CLASS A     | 61,294 |
| CREE RESEARCH INC              | 16,060 |
| DISCOVERY INC SER A            | 16,468 |
| DOLBY CLA A COM STK            | 17,200 |
| FIREEYE INC                    | 11,554 |
| FLUOR CORP NEW                 | 9,629  |
| FREEPORT-MCMORAN CL-B          | 16,334 |
| GCI LIBERTY INC CL A           | 3,330  |
| IMMUNOGEN INC                  | 3,221  |
| IONIS PHARMACEUTICALS INC      | 21,868 |
| JOHNSON CTLS INTL PLC          | 29,230 |
| L3HARRIS TECHNOLOGIES INC      | 37,793 |
| LIBERTY BROADBAND CORP S-A     | 2,242  |
| LIBERTY BROADBAND CORP S-C     | 3,144  |
| LIBERTY MEDIA C SER A SIRIUSXM | 4,351  |
| LIBERTY MEDIA C SER C SIRIUSXM | 8,810  |
| LIBERTY MEDIA CORP SER A       | 1,007  |
| LIBERTY MEDIA CORP SER C       | 1,517  |
| LIONS GATE ENTMTNT CORP CL B   | 3,456  |
| LOGMEIN INC COM                | 2,829  |
| MEDTRONIC PLC SHS              | 16,110 |
| NATIONAL OILWELL VARCO INC     | 11,623 |
| NOW INC                        | 7,115  |
| NUANCE COMMUNICATIONS INC      | 12,784 |
| NUCOR CORPORATION              | 17,165 |
| OCCIDENTAL PETROLEUM CORP DE   | 13,476 |
| PENTAIR PLC                    | 7,706  |
| QURATE RETAIL INC SER A        | 10,740 |
| SEAGATE TECHNOLOGY PLC         | 39,984 |
| TE CONNECTIVITY LTD NEW        | 30,094 |
| TWITTER INC                    | 43,107 |
| UNITEDHEALTH GP INC            | 70,555 |
| VERTEX PHARMACEUTICALS         | 29,996 |
| WESTERN DIGITAL CORPORATION    | 30,466 |
| ABBVIE INC COM                 | 20,541 |
| ALTRIA GROUP INC               | 6,438  |
| AMCOR PLC                      | 4,130  |

|                              |        |
|------------------------------|--------|
| AMGEN INC                    | 5,062  |
| AT&T INC                     | 22,471 |
| BCE INC                      | 14,554 |
| BP PLC ADS                   | 16,870 |
| BRITISH AMER TOB SPON ADR    | 6,581  |
| CDN IMPL BK COMMERCE         | 17,056 |
| CHEVRON CORP                 | 16,630 |
| CISCO SYS INC                | 4,652  |
| COCA COLA CO                 | 13,561 |
| DOMINION ENERGY INC          | 16,067 |
| DUKE ENERGY CORPORATION      | 16,144 |
| ENBRIDGE INC                 | 8,551  |
| EXXON MOBIL CORP             | 19,887 |
| GILEAD SCIENCE               | 11,826 |
| GLAXOSMITHKLINE PLC ADR      | 17,339 |
| HUNTINGTON BANCSHARES        | 10,888 |
| INVESCO LTD                  | 4,459  |
| KIMBERLY CLARK CORP          | 4,952  |
| LYONDELLBASELL NV CL-A       | 7,558  |
| NATIONAL GRID PLC SPON ADR   | 13,662 |
| OCCIDENTAL PETROLEUM CORP DE | 6,305  |
| PEPSICO INC NC               | 7,380  |
| PFIZER INC                   | 19,747 |
| PHILIP MORRIS INTL INC       | 16,763 |
| PNC FINL SVCS GP             | 9,578  |
| PPL CORPORATION              | 13,455 |
| REALTY INCOME CORP           | 4,786  |
| REGIONS FINANCIAL CORP NEW   | 4,994  |
| ROYAL DUTCH SHELL PLC CL B   | 4,378  |
| SOUTHERN CO                  | 9,937  |
| TC ENERGY CORP               | 4,318  |
| UNITED PARCEL SER INC CL-B   | 7,141  |
| VENTAS INC                   | 8,026  |
| VERIZON COMMUNICATIONS       | 18,481 |
| VODAFONE GROUP PLC           | 7,964  |
| WELLTOWER INC                | 9,814  |
| ACCENTURE PLC IRELAND CL A   | 13,055 |
| AON PLC SHS CL-A             | 12,706 |
| CHUBB LTD                    | 8,873  |
| CIGNA CORP                   | 15,132 |
| CITIGROUP INC NEW            | 19,014 |
| COMCAST CORP (NEW) CLASS A   | 15,784 |
| DANAHER CORPORATION          | 8,134  |
| DUKE ENERGY CORPORATION      | 11,675 |
| DUPONT DE NEMOURS INC        | 4,237  |
| EATON CORP PLC SHS           | 10,324 |
| EOG RESOURCES INC            | 3,350  |
| FIDELITY NATL INFORMATION SE | 11,266 |
| FIRSTENERGY CORP             | 7,922  |
| FISERV INC WISCONSIN         | 10,754 |
| GOLDMAN SACHS GRP INC        | 7,588  |
| HONEYWELL INTERNATIONAL INC  | 11,505 |
| ILL TOOL WORKS INC           | 10,957 |
| INGERSOLL-RAND PLC SHS       | 10,235 |
| JOHNSON & JOHNSON            | 19,984 |
| JOHNSON CTLS INTL PLC        | 5,048  |
| JPMORGAN CHASE & CO          | 19,795 |
| KIMBERLY CLARK CORP          | 6,190  |
| LEAR CORP                    | 3,842  |
| LOCKHEED MARTIN CORP         | 6,230  |
| MCKESSON CORP                | 6,778  |
| MEDTRONIC PLC SHS            | 13,727 |
| NASDAQ INC COM               | 6,426  |
| NESTLE SPON ADR REP REG SHR  | 12,342 |

|                               |        |
|-------------------------------|--------|
| NORTHROP GRUMMAN CP(HLDG CO)  | 9,975  |
| PEPSICO INC NC                | 5,057  |
| PFIZER INC                    | 10,226 |
| PHILIP MORRIS INTL INC        | 10,041 |
| PNC FINL SVCS GP              | 8,460  |
| PPG INDUSTRIES INC            | 12,014 |
| ROCHE HOLDINGS ADR            | 6,546  |
| SOUTHERN CO                   | 10,511 |
| STANLEY BLACK & DECKER INC    | 8,121  |
| STATE STREET CORP             | 4,904  |
| SUNCOR ENERGY INC             | 7,970  |
| TEXAS INSTRUMENTS             | 11,931 |
| THERMO FISHER SCIENTIFIC      | 3,898  |
| TRAVELERS COMPANIES INC COM   | 7,669  |
| TRUIST FINL CORP              | 8,504  |
| U S BANCORP COM NEW           | 11,443 |
| UNION PACIFIC CORP            | 9,582  |
| WELLS FARGO & CO NEW          | 5,111  |
| AVERY DENNISON CORPORATION    | 10,989 |
| BOOZ ALLEN HAMILTON HLDG CL-A | 10,314 |
| BURLINGTON STORES INC         | 13,454 |
| CHARLES RIVER LABS INTL INC   | 14,207 |
| CHURCH & DWIGHT CO INC        | 11,254 |
| CINTAS CORP                   | 11,301 |
| COOPER CO INC NEW             | 13,173 |
| COPART INC                    | 14,732 |
| DIODES INC                    | 14,882 |
| ETSY INC COM                  | 9,082  |
| FIRST REPUBLIC BANK           | 12,215 |
| FIVE BELOW                    | 12,147 |
| GENERAC HLDGS INC COM         | 12,071 |
| GENPACT LTD                   | 12,314 |
| HD SUPPLY HOLDINGS            | 9,693  |
| IDEX CORPORATION DELAWARE     | 11,868 |
| JACK HENRY & ASSOC INC        | 11,654 |
| JAZZ PHARMACEUTICALS PLC      | 8,957  |
| KEYSIGHT TECHNOLOGIES INC     | 13,752 |
| LAMB WESTON HLDGS INC COM     | 14,625 |
| LENNOX INTL INC               | 11,467 |
| MC CORMICK AND CO NON VOTING  | 15,276 |
| METTLER TOLEDO INTL           | 11,899 |
| MONOLITHIC PWR SYSTEMS INC    | 14,954 |
| PAYCOM SOFTWARE INC           | 15,356 |
| POOL CORP                     | 15,504 |
| QUALYS INC COM                | 8,337  |
| RAYMOND JAMES FINCL INC       | 9,572  |
| RBC BEARINGS INC              | 10,134 |
| RESMED INC                    | 15,962 |
| SKYWORKS SOLUTIONS INC        | 13,055 |
| STERIS PLC                    | 11,584 |
| SUN COMMUNITIES INC           | 11,107 |
| SYNOPSYS INC                  | 11,136 |
| TAKE TWO INTERACTIVE SOFTWARE | 9,672  |
| TELEDYNE TECH INC             | 12,475 |
| VARIAN MEDICAL SYS INC        | 12,213 |
| WEX INC COM                   | 11,101 |
| XYLEM INC COM                 | 9,612  |
| ZEBRA TECH CL-A               | 12,772 |
| ANIKA THERAPEUTICS INC        | 8,711  |
| BADGER METER INC              | 8,830  |
| BANK OF HAWAII CORP           | 15,511 |
| BROOKS-AUTOMATION INC         | 16,071 |
| CDW CORPORATION               | 9,999  |
| CHEESE CAKE FACTORY INC       | 11,503 |

|  |                  |
|--|------------------|
| CINEMARK HOLDINGS INC                      | 9,613            |
| CORE LABORATORIES N V                      | 4,294            |
| CORELOGIC INC                              | 11,889           |
| FIRST FINANCIAL BANKSHARES INC             | 17,129           |
| GRACO INC                                  | 12,896           |
| HOULIHAN LOKEY INC CL A                    | 13,146           |
| JACK HENRY & ASSOC INC                     | 7,284            |
| JONES LANG LASALLE INC                     | 6,093            |
| LANDSTAR SYSTEM INC                        | 14,689           |
| LINCOLN ELEC HLDGS INC                     | 6,965            |
| MGM GROWTH PROPERTIES LLC                  | 16,693           |
| NATL BEVERAGE CORP                         | 11,735           |
| PRIMERICA INC                              | 13,970           |
| RBC BEARINGS INC                           | 16,309           |
| RLI CORP                                   | 10,442           |
| SITEONE LANDSCAPE SUPPLY INC               | 20,850           |
| THE SCOTTS MIRACLE-GRO COMPANY             | 21,024           |
| THOR INDUSTRIES INC                        | 17,087           |
| UNIFIRST CP                                | 5,050            |
| WATSCO INC                                 | 13,872           |
| WD 40 COMPANY                              | 11,260           |
| AMCOR PLC                                  | 10,482           |
| ASTRAZENECA PLC ADS                        | 13,362           |
| BCE INC                                    | 13,256           |
| BK MONTREAL                                | 9,223            |
| BNP PARIBAS SP ADR REPSTG                  | 8,640            |
| BP PLC ADS                                 | 16,002           |
| BRITISH AMER TOB SPON ADR                  | 7,600            |
| CDN IMPL BK COMMERCE                       | 14,061           |
| ENBRIDGE INC                               | 17,737           |
| FORTIS INC                                 | 10,546           |
| GLAXOSMITHKLINE PLC ADR                    | 20,347           |
| MUENCHENER RUECK-UNSPONS ADR               | 19,193           |
| NATIONAL GRID PLC SPON ADR                 | 20,493           |
| NTT DOCOMO INC SP ADR                      | 11,227           |
| PHILIP MORRIS INTL INC                     | 14,976           |
| ROCHE HOLDINGS ADR                         | 14,475           |
| ROYAL DUTCH SHELL PLC CL B                 | 13,493           |
| SANOFI ADR                                 | 21,686           |
| SHAW COMMUNIC INC CL B NV                  | 7,954            |
| SIEMENS AKTIENGESSELLSCHAFT                | 17,867           |
| SINGAPORE TELECOM LTD ADR NEW              | 3,809            |
| SSE PLC SPON ADR                           | 16,324           |
| SUMITOMO MITSUI FINL GROUP INC             | 12,790           |
| TC ENERGY CORP                             | 18,392           |
| TELEFONICA BRASIL SA SPON ADR Rate. 0 698% | 6,487            |
| TELENOR ASA ADS                            | 11,192           |
| TELUS CORP NEW                             | 13,246           |
| UNILEVER PLC (NEW) ADS                     | 18,180           |
| VODAFONE GROUP PLC                         | 9,298            |
| ZURICH INSURANCE GRP LTD ADR               | 22,140           |
|  | <u>2,931,449</u> |

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Line 10c  
Investments-  
Corporate Bonds

Holding

Market Value

|   |        |
|---|--------|
| ALLEGION US HOLDING CO INC CPN 3 200% Due : 10/1/2024 | 61,153 |
| AMERICAN TOWER CORP CPN 4.000% Due 6/1/2025           | 60,118 |
| AT&T INC CPN 3.950% Due 1/15/2025                     | 61,046 |
| CA INC CPN 4.700% Due 3/15/2027                       | 66,226 |

|   |                  |
|---|------------------|
| CAMPBELL SOUP CO CPN 3 650% Due 3/15/2023                       | 59,997           |
| CARLISLE COS INC CPN 3 500% Due 12/1/2024                       | 58,336           |
| CDK GLOBAL INC CPN 5 875% Due 6/15/2026                         | 11,780           |
| CDK GLOBAL INC CPN 4 875% Due 6/1/2027                          | 33,930           |
| CDW LLC / CDW FINANCE CORP CPN 5 000% Due 9/1/2025              | 53,083           |
| CITRIX SYSTEMS INC CPN 4 500% Due 12/1/2027                     | 63,074           |
| DAVITA INC CPN 5 125% Due 7/15/2024                             | 54,529           |
| DOLLAR TREE INC CPN 4.000% Due 5/15/2025                        | 60,200           |
| EXPEDIA INC CPN 5 000% Due 2/15/2026                            | 60,595           |
| FORTUNE BRANDS HOME & SECURITY INC CPN 4.000% Due 9/21/2023     | 60,872           |
| GAP INC/THE CPN 5 950% Due 4/12/2021                            | 59,902           |
| GLOBAL PAYMENTS INC CPN 3 750% Due 6/1/2023                     | 58,506           |
| HOST HOTELS & RESORTS LP CPN 3 750% Due 10/15/2023              | 17,921           |
| HOST HOTELS & RESORTS LP CPN 4 750% Due 3/1/2023                | 43,335           |
| JUNIPER NETWORKS INC CPN 4.350% Due 6/15/2025                   | 59,291           |
| KLA CORP CPN 4 650% Due 11/1/2024                               | 60,797           |
| KOHL'S CORP CPN 3 250% Due 2/1/2023                             | 7,201            |
| KOHL'S CORP CPN 4 250% Due 7/17/2025                            | 53,036           |
| KRAFT HEINZ FOODS CO CPN 3 950% Due 7/15/2025                   | 60,318           |
| LABORATORY CORP OF AMERICA HOLDINGS CPN 3 750% Due 8/23/202     | 56,804           |
| MASCO CORP CPN 5 950% Due 3/15/2022                             | 54,588           |
| MASCO CORP CPN 3 500% Due 4/1/2021                              | 5,118            |
| MICROCHIP TECHNOLOGY INC CPN 4 333% Due 6/1/2023                | 60,423           |
| MOTOROLA SOLUTIONS INC CPN 3 500% Due 3/1/2023                  | 27,159           |
| MOTOROLA SOLUTIONS INC CPN 3 750% Due 5/15/2022                 | 32,206           |
| OMNICOM GROUP INC / OMNICOM CAPITAL INC CPN 3 600% Due 4/15/20  | 62,615           |
| QVC INC CPN 4 850% Due 4/1/2024                                 | 4,241            |
| QVC INC CPN 4 450% Due 2/15/2025                                | 54,657           |
| REYNOLDS AMERICAN INC CPN 4 450% Due 6/12/2025                  | 47,487           |
| REYNOLDS AMERICAN INC CPN 4 850% Due 9/15/2023                  | 14,281           |
| SALLY HOLDINGS LLC / SALLY CAPITAL INC CPN 5 625% Due 12/1/2025 | 53,643           |
| TRANSDIGM INC CPN 6.500% Due 7/15/2024                          | 53,066           |
| UNITED RENTALS NORTH AMERICA INC CPN 5 875% Due 9/15/2026       | 43,602           |
| UNITED RENTALS NORTH AMERICA INC CPN 5.500% Due 7/15/2025       | 14,902           |
| VERISK ANALYTICS INC CPN 4 125% Due 9/12/2022                   | 57,384           |
| WESTERN DIGITAL CORP CPN 4 750% Due 2/15/2026                   | 66,808           |
| WILLIS NORTH AMERICA INC CPN 3 600% Due 5/15/2024               | 58,769           |
| ZIMMER BIOMET HOLDINGS INC CPN 3 550% Due 4/1/2025              | 45,730           |
|   | <u>1,998,729</u> |

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Statement 11  
Line 13  
Investments-Other

| Holding                        | Market Value     |
|--------------------------------|------------------|
| AB HIGH INCOME ADV             | 358,621          |
| FIDELITY ADV REAL ESTATE INC I | 410,620          |
| GUGGENHEIM MACRO OPPORT I      | 180,014          |
| HARTFORD FLOATING RT HI INC I  | 181,925          |
| JOHN HANCOCK INTL GROWTH I     | 415,929          |
| OAKMARK INTERNATIONAL ADVISOR  | 327,993          |
| VANGUARD INFO TECH ETF         | 339,117          |
| VANGUARD MID CAP VALUE ETF     | 414,185          |
| VANGUARD SM CAP GROWTH ETF     | 287,122          |
| MSIF ULTRA-SHORT INCOME A      | 385,981          |
| MSIF GOVERNMENT PTF INST       | 3,139,621        |
|                                | <u>6,441,129</u> |



**Demoulas Foundation****Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19****04-2723441**

| <b>RECIPIENT</b>                            | <b>Total</b> | <b>Churchs</b> | <b>Civic</b> | <b>Healthcare</b> | <b>Schools</b> | <b>Youth</b> |
|---|--------------|----------------|--------------|-------------------|----------------|--------------|
| Cathedral of the Pines                      | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| Calvary Baptist Church                      | 2,500 00     | 2,500 00       | -            | -                 | -              | -            |
| Sisters of the Precious Blood               | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| Greater Merrimack Valley CVB                | 10,000 00    | -              | 10,000 00    | -                 | -              | -            |
| American Red Cross of The Cape              | 2,500 00     | -              | -            | 2,500 00          | -              | -            |
| Boys & Girls Club of Gtr Haverhill          | 7,500 00     | -              | -            | -                 | -              | 7,500 00     |
| Brockton Symphony Orchestra                 | 2,250 00     | -              | 2,250 00     | -                 | -              | -            |
| Lowell Catholic High School                 | 12,500 00    | -              | -            | -                 | 12,500 00      | -            |
| Lowell General Hospital                     | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| Lowell Summer Music Series                  | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Merrimack Valley Food Bank                  | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Merrimack Valley Habitat for Humanity       | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| Methuen Memorial Music Hall                 | 600 00       | -              | 600 00       | -                 | -              | -            |
| Mystic Valley Elder Services                | 1,000 00     | -              | -            | 1,000 00          | -              | -            |
| Nashua Senior Activity Center               | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| Notre Dame Cristo Rey High School           | 15,000 00    | -              | -            | -                 | 15,000 00      | -            |
| Pollard Memorial Library                    | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| ROCA  | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| The Joseph N Hermann Youth Center Inc       | 1,000 00     | -              | -            | -                 | -              | 1,000 00     |
| Waltham Boys & Girls Club                   | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Boys & Girls Club of Greater Derry          | 3,000 00     | -              | -            | -                 | -              | 3,000 00     |
| Boys & Girls Club of Greater Salem, NH      | 7,500 00     | -              | -            | -                 | -              | 7,500 00     |
| Cape Verdean Recognition Committee Inc      | 1,500 00     | -              | -            | -                 | 1,500 00       | -            |
| Catholic Schools Foundation                 | 10,000 00    | -              | -            | -                 | 10,000 00      | -            |
| CircleHome, Inc                             | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Greater Lowell Technical High School        | 2,500 00     | -              | -            | -                 | 2,500 00       | -            |
| Lowell House Inc                            | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Merrimack Valley Hospice                    | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Merrimack Valley Jewish Federation          | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| Parents' Association for the Handicapped    | 1,000 00     | -              | -            | -                 | -              | 1,000 00     |
| Plymouth Philharmonic Orchestra             | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| St Joseph Hospital                          | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| St Val's Men's Club                         | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Ste Jeanne D'Arc School                     | 4,000 00     | -              | -            | -                 | 4,000 00       | -            |
| The Brush Art Gallery                       | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| The Hellenic Women's Club EOK               | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| The Jesuits                                 | 5,000 00     | 5,000 00       | -            | -                 | -              | -            |
| Tommy McNamara Charitable Foundation        | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Whistler House Museum of Art                | 10,000 00    | -              | 10,000 00    | -                 | -              | -            |
| Academy of Notre Dame                       | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Alzheimer's Association                     | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Austin Preparatory School                   | 2,500 00     | -              | -            | -                 | 2,500 00       | -            |
| Boys & Girls Club of Lower Merrimack Valley | 2,500 00     | -              | -            | -                 | -              | 2,500 00     |
| Boys & Girls Club of the Lakes Region       | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Girls Inc                                   | 6,500 00     | -              | 6,500 00     | -                 | -              | -            |
| Greater Lowell Community Foundation         | 1,500 00     | -              | 1,500 00     | -                 | -              | -            |

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| <b><u>RECIPIENT</u></b>                        | <b><u>Total</u></b> | <b><u>Churchs</u></b> | <b><u>Civic</u></b> | <b><u>Healthcare</u></b> | <b><u>Schools</u></b> | <b><u>Youth</u></b> |
|--|---------------------|-----------------------|---------------------|--------------------------|-----------------------|---------------------|
| Merrimack Repertory Theatre                    | 10,000 00           | -                     | 10,000 00           | -                        | -                     | -                   |
| Middlesex Community College Foundation         | 5,000 00            | -                     | -                   | -                        | 5,000 00              | -                   |
| Museum of Science                              | 5,000 00            | -                     | 5,000 00            | -                        | -                     | -                   |
| NAMI   | 1,500 00            | -                     | -                   | 1,500 00                 | -                     | -                   |
| Neighbors in Need                              | 1,000 00            | -                     | 1,000 00            | -                        | -                     | -                   |
| New England Dressage Association               | 5,000 00            | -                     | 5,000 00            | -                        | -                     | -                   |
| Perkins School for the Blind                   | 5,000 00            | -                     | -                   | -                        | 5,000 00              | -                   |
| Swing for Wishes Golf Tournament               | 1,500 00            | -                     | 1,500 00            | -                        | -                     | -                   |
| VNA Care Network                               | 3,000 00            | -                     | -                   | 3,000 00                 | -                     | -                   |
| YMCA - Waltham                                 | 2,500 00            | -                     | -                   | -                        | -                     | 2,500 00            |
| Women Working Wonders Fund                     | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Holy Family Parish                             | 1,000 00            | 1,000 00              | -                   | -                        | -                     | -                   |
| Metropolitan Opera                             | 34,000 00           | -                     | 34,000 00           | -                        | -                     | -                   |
| Boys & Girls Club of Greater Lowell            | 10,000 00           | -                     | -                   | -                        | -                     | 10,000 00           |
| Boys & Girls Club of Greater Salem MA          | 10,000 00           | -                     | -                   | -                        | -                     | 10,000 00           |
| Buttonwoods Musuem                             | 1,000 00            | -                     | 1,000 00            | -                        | -                     | -                   |
| Cape Cod Healthcare Foundation                 | 10,000 00           | -                     | -                   | 10,000 00                | -                     | -                   |
| Central Catholic High School                   | 10,000 00           | -                     | -                   | -                        | 10,000 00             | -                   |
| Children's Museum in Easton                    | 1,500 00            | -                     | 1,500 00            | -                        | -                     | -                   |
| Community Teamwork Inc                         | 2,500 00            | -                     | 2,500 00            | -                        | -                     | -                   |
| D'Youville Foundation                          | 15,000 00           | -                     | -                   | 15,000 00                | -                     | -                   |
| Dressage at Devon                              | 3,500 00            | -                     | 3,500 00            | -                        | -                     | -                   |
| Feast of the Blessed Sacrament                 | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| Lowell Festival Foundation                     | 10,000 00           | -                     | 10,000 00           | -                        | -                     | -                   |
| Mission of Deeds                               | 2,000 00            | -                     | 2,000 00            | -                        | -                     | -                   |
| Pregnancy Care Center                          | 1,000 00            | -                     | -                   | 1,000 00                 | -                     | -                   |
| Professional Center for Child Development      | 800 00              | -                     | -                   | 800 00                   | -                     | -                   |
| Project Just Because                           | 1,000 00            | -                     | 1,000 00            | -                        | -                     | -                   |
| Project Learn                                  | 5,000 00            | -                     | -                   | -                        | 5,000 00              | -                   |
| RARA   | 2,000 00            | -                     | 2,000 00            | -                        | -                     | -                   |
| Sacred Hearts School- Bradford                 | 2,500 00            | -                     | -                   | -                        | 2,500 00              | -                   |
| Saint Alfio Society                            | 5,000 00            | -                     | 5,000 00            | -                        | -                     | -                   |
| Saint Catherine Greek Orthodox Church          | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St Anthanasius the Great Greek Orthodox Church | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St Joseph The Work Shrine                      | 2,000 00            | 2,000 00              | -                   | -                        | -                     | -                   |
| United Negro College Fund                      | 7,500 00            | -                     | -                   | -                        | 7,500 00              | -                   |
| Wentworth-Douglas Foundation                   | 10,000 00           | -                     | -                   | 10,000 00                | -                     | -                   |
| YMCA - Old Colony YMCA - Taunton               | 5,000 00            | -                     | -                   | -                        | -                     | 5,000 00            |
| Boys & Girls Club of Fall River                | 5,000 00            | -                     | -                   | -                        | -                     | 5,000 00            |
| Boys & Girls Club of Lawrence                  | 10,000 00           | -                     | -                   | -                        | -                     | 10,000 00           |
| Friends of the Waltham Family School Inc       | 1,000 00            | -                     | -                   | -                        | 1,000 00              | -                   |
| Greek Orthodox Metropolis of Boston            | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Hellenic College Holy Cross                    | 10,000 00           | -                     | -                   | -                        | 10,000 00             | -                   |
| House of Seven Gables                          | 1,500 00            | -                     | 1,500 00            | -                        | -                     | -                   |
| Immaculate Conception Church                   | 10,000 00           | 10,000 00             | -                   | -                        | -                     | -                   |
| Lazarus House                                  | 12,200 00           | -                     | 12,200 00           | -                        | -                     | -                   |

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| <b>RECIPIENT</b>                            | <b>Total</b> | <b>Churchs</b> | <b>Civic</b> | <b>Healthcare</b> | <b>Schools</b> | <b>Youth</b> |
|---|--------------|----------------|--------------|-------------------|----------------|--------------|
| Merrimack College                           | 10,000 00    | -              | -            | -                 | 10,000 00      | -            |
| New England Parkinson's Ride                | 1,500 00     | -              | -            | 1,500 00          | -              | -            |
| St George Greek Orthodox Church of Cape Cod | 1,500 00     | 1,500 00       | -            | -                 | -              | -            |
| St Gregory the Theologian Greek Orthodox    | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| University of Massachusetts - Lowell        | 10,000 00    | -              | -            | -                 | 10,000 00      | -            |
| St George Greek Orthodox Church of Cape Cod | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| Concord Hospital Trust                      | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Greater Lowell Road Runners                 | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Megan's House                               | 1,500 00     | -              | 1,500 00     | -                 | -              | -            |
| Merrimack Repertory Theatre                 | 10,000 00    | -              | 10,000 00    | -                 | -              | -            |
| Peabody Essex Museum                        | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| St Spyndon Cathedral                        | 5,000 00     | 5,000 00       | -            | -                 | -              | -            |
| Taxiarchae-Archangels Greek Orthodox Church | 10,000 00    | 10,000 00      | -            | -                 | -              | -            |
| YMCA - Keene                                | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Anna Jaques Community Health Foundation     | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Saint Anthony Parish of Lowell              | 2,500 00     | 2,500 00       | -            | -                 | -              | -            |
| Annunciation Greek Orthodox Cathedral       | 5,000 00     | 5,000 00       | -            | -                 | -              | -            |
| Boston College                              | 10,000 00    | -              | -            | -                 | 10,000 00      | -            |
| Boys & Girls Club of Fitchburg/Leominster   | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Boys & Girls Club of Billerica              | 10,000 00    | -              | -            | -                 | -              | 10,000 00    |
| Boys & Girls Club of New Bedford            | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Boys & Girls Club of Metrowest              | 10,000 00    | -              | -            | -                 | -              | 10,000 00    |
| Boys & Girls Club of MetroSouth             | 3,500 00     | -              | -            | -                 | -              | 3,500 00     |
| Cape Ann Symphony                           | 1,500 00     | -              | 1,500 00     | -                 | -              | -            |
| Children's Medical Research                 | 3,500 00     | -              | -            | 3,500 00          | -              | -            |
| Dressage at Devon                           | 1,500 00     | -              | 1,500 00     | -                 | -              | -            |
| Friends of Tewksbury Library                | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Homeland Heros Foundation                   | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Lawrence Catholic Academy                   | 10,000 00    | -              | -            | -                 | 10,000 00      | -            |
| Lowell General Hospital                     | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| Lowell Parks & Conservation Trust           | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| Mahrajan                                    | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| Melmark New England                         | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| New Bedford Symphony Orchestra              | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| New Bedford Whaling Museum                  | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| Pope St John XXIII National Seminary        | 2,500 00     | -              | -            | -                 | 2,500 00       | -            |
| Salvation Army                              | 2,000 00     | -              | 2,000 00     | -                 | -              | -            |
| St Ann's Home & School                      | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Sts Constantine & Helen Greek Orthodox      | 3,000 00     | 3,000 00       | -            | -                 | -              | -            |
| Symphony NH                                 | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| YMCA - Cambridge                            | 2,500 00     | -              | -            | -                 | -              | 2,500 00     |
| YMCA of Haverhill                           | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| YMCA Of Greater Newburyport                 | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Zack's Team                                 | 2,000 00     | -              | 2,000 00     | -                 | -              | -            |
| Assumption of the Virgn Mary - Pawtucket RI | 2,000 00     | 2,000 00       | -            | -                 | -              | -            |
| Arlington Catholic High School              | 2,000 00     | -              | -            | -                 | 2,000 00       | -            |

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| <b>RECIPIENT</b>                              | <b>Total</b> | <b>Churchs</b> | <b>Civic</b> | <b>Healthcare</b> | <b>Schools</b> | <b>Youth</b> |
|---|--------------|----------------|--------------|-------------------|----------------|--------------|
| Athol Area YMCA                               | 1,000 00     | -              | -            | -                 | -              | 1,000 00     |
| Boston Ballet                                 | 3,000 00     | -              | 3,000 00     | -                 | -              | -            |
| Boys & Girls Club of Greater Nashua           | 10,000 00    | -              | -            | -                 | -              | 10,000 00    |
| Boys & Girls Club of Lynn                     | 10,000 00    | -              | -            | -                 | -              | 10,000 00    |
| Challenge Unlimited                           | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Cystic Fibrosis Foundation                    | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Dormition of the VM Greek Ortho - Somersworth | 5,000 00     | 5,000 00       | -            | -                 | -              | -            |
| Immaculate Conception Church                  | 1,500 00     | 1,500 00       | -            | -                 | -              | -            |
| North Suburban YMCA                           | 2,500 00     | -              | -            | -                 | -              | 2,500 00     |
| Shriners Hospital - Boston                    | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| Sts Constantine & Helen Greek Orthodox Church | 13,000 00    | 13,000 00      | -            | -                 | -              | -            |
| The Music Hall                                | 1,500 00     | -              | 1,500 00     | -                 | -              | -            |
| The William S Rizos Charitable Foundation     | 10,000 00    | -              | 10,000 00    | -                 | -              | -            |
| Transfiguration Greek Orthodox Church         | 12,000 00    | 12,000 00      | -            | -                 | -              | -            |
| Durkin Foundation                             | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Metropolis of Boston Camp                     | 10,000 00    | -              | 10,000 00    | -                 | -              | -            |
| The Megan House Foundation                    | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Acre Family Day Care                          | 2,500 00     | -              | -            | -                 | 2,500 00       | -            |
| Firehouse Center for the Arts                 | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| Hellenic Women's Benevolent Association       | 11,000 00    | -              | 11,000 00    | -                 | -              | -            |
| Hellenic Women's Club                         | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| House of Hope Inc                             | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Irish International Immigrant Center          | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Italian Home for Children                     | 10,000 00    | -              | -            | -                 | -              | 10,000 00    |
| Ladies Philopotchos Society                   | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Lowell Plan                                   | 25,000 00    | -              | 25,000 00    | -                 | -              | -            |
| March of Dimes                                | 1,000 00     | -              | -            | 1,000 00          | -              | -            |
| North Shore Philharmonic Orchestra            | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| St Vasilios Greek Orthodox Church - Peabody   | 7,500 00     | 7,500 00       | -            | -                 | -              | -            |
| Up With Music                                 | 1,500 00     | -              | 1,500 00     | -                 | -              | -            |
| VNA Care Network                              | 3,000 00     | -              | -            | 3,000 00          | -              | -            |
| Women Working Wonders Fund                    | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| YMCA - Greater Lowell Family                  | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Calvary Baptist Church                        | 1,000 00     | 1,000 00       | -            | -                 | -              | -            |
| Runway For Recovery                           | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Boston Symphony Orchestra                     | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| Boys & Girls Club of Central NH               | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Boys & Girls Club of Greater Lowell           | 10,000 00    | -              | -            | -                 | -              | 10,000 00    |
| Cor Unum Meal Center                          | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| First United Baptist Church - Lowell          | 2,500 00     | 2,500 00       | -            | -                 | -              | -            |
| Greater Lawrence Community Fund               | 20,000 00    | -              | 20,000 00    | -                 | -              | -            |
| Immaculate Conception School                  | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Joslin Diabetes Center                        | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Kids in Community                             | 1,500 00     | -              | -            | -                 | -              | 1,500 00     |
| Lawrence General Hospital                     | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| Lowell Association for the Blind              | 5,000 00     | -              | -            | 5,000 00          | -              | -            |

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|--|--------------|----------------|--------------|-------------------|----------------|--------------|
| Maliotis Cultural Center                     | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| MEDA   | 15,000 00    | -              | -            | 15,000 00         | -              | -            |
| Merrimack Valley YMCA                        | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Nashoba Learning Group, Inc                  | 1,500 00     | -              | -            | -                 | 1,500 00       | -            |
| North Shore Hellenic Women's Guild           | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| NortheastARC                                 | 2,500 00     | -              | -            | 2,500 00          | -              | -            |
| Pawtucket Congregational Church              | 3,500 00     | 3,500 00       | -            | -                 | -              | -            |
| Pingree School                               | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Saint Patrick School and Education Ctr       | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| St Patrick Parish - Lawrence                 | 5,000 00     | 5,000 00       | -            | -                 | -              | -            |
| The Community Family Inc - Lowell            | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| YMCA - The Granite                           | 5,000 00     | -              | -            | -                 | -              | 5,000 00     |
| Project Santa                                | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Lowell Philharmonic Orchestra                | 2,000 00     | -              | 2,000 00     | -                 | -              | -            |
| Academy of Notre Dame                        | 20,000 00    | -              | -            | -                 | 20,000 00      | -            |
| Beth Isreal Deaconess Medical Center         | 15,000 00    | -              | -            | 15,000 00         | -              | -            |
| Cahoon Museum of American Art - Cotuit MA    | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Dana Faber Cancer Institute                  | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| Fenn School                                  | 25,000 00    | -              | -            | -                 | 25,000 00      | -            |
| Friends of Buttonwood Park - New Bedford     | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| Friends of Tewksbury Elderly                 | 2,000 00     | -              | 2,000 00     | -                 | -              | -            |
| Holy Trinity Greel Orthodox Church - Concord | 5,000 00     | 5,000 00       | -            | -                 | -              | -            |
| Middlesex School                             | 25,000 00    | -              | -            | -                 | 25,000 00      | -            |
| Museum of Fine Arts - Boston                 | 5,000 00     | -              | 5,000 00     | -                 | -              | -            |
| New England Baptist Hospital                 | 10,000 00    | -              | -            | 10,000 00         | -              | -            |
| New England Quilt Museum                     | 3,000 00     | -              | 3,000 00     | -                 | -              | -            |
| Northeast Massachusetts Youth Orchestras     | 1,500 00     | -              | -            | -                 | -              | 1,500 00     |
| NuPath Inc                                   | 3,000 00     | -              | -            | 3,000 00          | -              | -            |
| Oblate Residence and Infirmary - Tewksbury   | 2,500 00     | 2,500 00       | -            | -                 | -              | -            |
| Order of AKEPA Hellas Chapter 102            | 1,000 00     | -              | 1,000 00     | -                 | -              | -            |
| Perkins School for thr Blind                 | 10,000 00    | -              | -            | -                 | 10,000 00      | -            |
| Phillip's Academy                            | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Pike School                                  | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Presentation of Mary Academy - Methuen       | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| Roman W DeSanetis MD Legacy Fund             | 25,000 00    | -              | -            | 25,000 00         | -              | -            |
| Ruth's House Inc                             | 1,000 00     | -              | -            | 1,000 00          | -              | -            |
| Shore Country Day School                     | 15,000 00    | -              | -            | -                 | 15,000 00      | -            |
| Speare Memorial Hospital                     | 3,500 00     | -              | -            | 3,500 00          | -              | -            |
| St Joseph's Regional Catholic High School    | 5,000 00     | -              | -            | -                 | 5,000 00       | -            |
| St Vincent de Paul Society                   | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| The Park Theatre, Inc                        | 2,500 00     | -              | 2,500 00     | -                 | -              | -            |
| THINK KIDS                                   | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| UTEC - United Teen Equality Center - Lowell  | 12,000 00    | -              | 12,000 00    | -                 | -              | -            |
| YMCA - Malden                                | 7,500 00     | -              | -            | -                 | -              | 7,500 00     |
| Addison Gilbert Hospital                     | 5,000 00     | -              | -            | 5,000 00          | -              | -            |
| Boys & Girls Club of Assehet Valley          | 1,500 00     | -              | -            | -                 | -              | 1,500 00     |

**Demoulas Foundation****Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19****04-2723441**

| <b><u>RECIPIENT</u></b>   | <b><u>Total</u></b> | <b><u>Churchs</u></b> | <b><u>Civic</u></b> | <b><u>Healthcare</u></b> | <b><u>Schools</u></b> | <b><u>Youth</u></b> |
|---|---------------------|-----------------------|---------------------|--------------------------|-----------------------|---------------------|
| Boys & Girls Club of Woburn                                     | 10,000 00           | -                     | -                   | -                        | -                     | 10,000 00           |
| Greek American Veterans Post #1                                 | 3,000 00            | -                     | 3,000 00            | -                        | -                     | -                   |
| Hellenic American Academy                                       | 10,000 00           | -                     | -                   | -                        | 10,000 00             | -                   |
| Merrimack Valley Immigrant & Educ Center                        | 1,000 00            | -                     | 1,000 00            | -                        | -                     | -                   |
| Presentation of Mary Academy - Hudson                           | 5,000 00            | -                     | -                   | -                        | 5,000 00              | -                   |
| Signature Healthcare Brockton Hospital                          | 5,000 00            | -                     | -                   | 5,000 00                 | -                     | -                   |
| St Jude Children's Research Hospital                            | 5,000 00            | -                     | -                   | 5,000 00                 | -                     | -                   |
| Strongwater Farm  | 5,000 00            | -                     | -                   | 5,000 00                 | -                     | -                   |
| The Church of Bethesda by the Sea                               | 10,000 00           | 10,000 00             | -                   | -                        | -                     | -                   |
| The Paul Center   | 3,500 00            | -                     | 3,500 00            | -                        | -                     | -                   |
| Thomas More College of Liberal Arts                             | 2,500 00            | -                     | -                   | -                        | 2,500 00              | -                   |
| YWCA Northeastern Massachusetts                                 | 5,000 00            | -                     | -                   | -                        | -                     | 5,000 00            |
| Annunciation of the Virgn Mary Greek Orthodox Church - Brockton | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Annunciation of the Virgn Mary Greek Orthodox Church - Woburn   | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Armenian Church at Hye Point                                    | 3,500 00            | 3,500 00              | -                   | -                        | -                     | -                   |
| Assumption of the Virgin Mary Greek Orthodox Church - Ipswich   | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| Assumption of the Virgin Mary Greek Orthodox Church - Dracut    | 10,000 00           | 10,000 00             | -                   | -                        | -                     | -                   |
| Dormition of the VM Greek Orthodox Church - Somersworth         | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| First Baptist Church - Tewksbury                                | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| Holy Apostles Greek Orthodox Church                             | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Holy Resurrection Orthodox Church                               | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| Holy Trinity Greek Orthodox Church - Fitchburg                  | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Holy Trinity Greek Orthodox Church - Lowell                     | 10,000 00           | 10,000 00             | -                   | -                        | -                     | -                   |
| Parish of Christ Church   | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| Sacred Heart Parish   | 1,000 00            | 1,000 00              | -                   | -                        | -                     | -                   |
| St Demetrios Greek Orthodox Church                              | 6,500 00            | 6,500 00              | -                   | -                        | -                     | -                   |
| Saint Michael Parish - Lowell                                   | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Saint Michael Parish - North Andover                            | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| Saint Philip Greek Orthodox Church                              | 7,500 00            | 7,500 00              | -                   | -                        | -                     | -                   |
| St Vartanantz Armenian Church                                   | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| St Anthony's Maronite Church                                    | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St Augustine Parish   | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| St Demetrios Greek Orthodox Church                              | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St Francis Church - Dracut                                      | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St George Antiochian Orthodox Church - Lawrence                 | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St George Antiochian Orthodox Church - Lowell                   | 3,500 00            | 3,500 00              | -                   | -                        | -                     | -                   |
| St George Greek Orthodox Church - Dartmouth                     | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St George Greek Orthodox Church - Keene                         | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St George Greek Orthodox Church - Lowell                        | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St George Greek Orthodox Church - Lynn                          | 10,000 00           | 10,000 00             | -                   | -                        | -                     | -                   |
| St George Greek Orthodox Church - Manchester                    | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| St Margaret's Church  | 5,000 00            | 5,000 00              | -                   | -                        | -                     | -                   |
| St Nicholas Greek Orthodox Church - Portsmouth                  | 3,500 00            | 3,500 00              | -                   | -                        | -                     | -                   |
| St Nicholas Greek Orthodox Church - Lexington                   | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St Patrick Church - Pelham, NH                                  | 2,500 00            | 2,500 00              | -                   | -                        | -                     | -                   |
| St Patrick Parish - Lowell                                      | 10,000 00           | 10,000 00             | -                   | -                        | -                     | -                   |

Demoulas Foundation

Form 990-PF, Part XV, #3 Contributions Paid During Year Ended 12/31/19

04-2723441

| <u>RECIPIENT</u>                                | <u>Total</u>        | <u>Churchs</u>    | <u>Civic</u>      | <u>Healthcare</u> | <u>Schools</u>    | <u>Youth</u>      |
|---|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| St Vasilios Greek Orthodox Church - Newburyport | 2,000 00            | 2,000 00          | -                 | -                 | -                 | -                 |
| Sts Anargyroi Greek Orthodox Church             | 1,000 00            | 1,000 00          | -                 | -                 | -                 | -                 |
| Taxiarchai Greek Orthodox Church                | 2,500 00            | 2,500 00          | -                 | -                 | -                 | -                 |
|   | -                   | -                 | -                 | -                 | -                 | -                 |
|   | <u>1,447,350 00</u> | <u>297,500 00</u> | <u>369,550 00</u> | <u>263,800 00</u> | <u>300,000 00</u> | <u>216,500 00</u> |