

Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

- ▶ Do not enter social security numbers on this form as it may be made public
▶ Go to www.irs.gov/Form990PF for instructions and the latest information

OMB No 1545-0047

2019

Open to Public Inspection

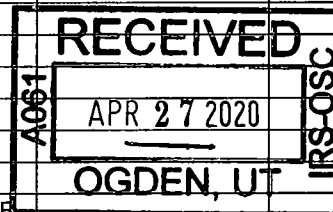
For calendar year 2019 or tax year beginning

, and ending

Name of foundation THE BARKER FOUNDATION INC.		A Employer identification number 02-6005885
Number and street (or P.O. box number if mail is not delivered to street address) P.O. BOX 328	Room/suite	B Telephone number 603-889-1763
City or town, state or province, country, and ZIP or foreign postal code NASHUA, NH 03061		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Address change <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Amended return <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 6,731,352.	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B					
3 Interest on savings and temporary cash investments		3,156.	3,156.		STATEMENT 1
4 Dividends and interest from securities		241,829.	241,829.		STATEMENT 2
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		<250.>			
b Gross sales price for all assets on line 6a		3,480.			
7 Capital gain net income (from Part IV, line 2)			0.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total Add lines 1 through 11		244,735.	244,985.		
13 Compensation of officers, directors, trustees, etc		102,535.	51,268.		51,267.
14 Other employee salaries and wages					
15 Pension plans, employee benefits		33,899.	16,949.		16,950.
16a Legal fees STMT 3		235.	117.		118.
b Accounting fees STMT 4		1,820.	0.		0.
c Other professional fees					
17 Interest					
18 Taxes STMT 5		11,672.	4,701.		3,922.
19 Depreciation and depletion					
20 Occupancy		6,609.	3,304.		3,305.
21 Travel, conferences, and meetings					
22 Printing and publications					
23 Other expenses STMT 6		2,289.	1,145.		1,144.
24 Total operating and administrative expenses Add lines 13 through 23		159,059.	77,484.		76,706.
25 Contributions, gifts, grants paid		349,193.			349,193.
26 Total expenses and disbursements Add lines 24 and 25		508,252.	77,484.		425,899.
27 Subtract line 26 from line 12.					
a Excess of revenue over expenses and disbursements -		<263,517.>			
b Net investment income (if negative, enter -0-)			167,501.		
c Adjusted net income (if negative, enter -0-)				N/A	

SCANNED AUG 12 2020

Received in
Batching Ogden
JUL 01 2020

Part II Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only

Beginning of year

End of year

(a) Book Value

(b) Book Value

(c) Fair Market Value

Assets

1	Cash - non-interest-bearing		24,522.	28,276.	28,276.
2	Savings and temporary cash investments		187,863.	87,261.	87,261.
3	Accounts receivable ▶				
	Less: allowance for doubtful accounts ▶				
4	Pledges receivable ▶				
	Less: allowance for doubtful accounts ▶				
5	Grants receivable				
6	Receivables due from officers, directors, trustees, and other disqualified persons				
7	Other notes and loans receivable ▶				
	Less: allowance for doubtful accounts ▶				
8	Inventories for sale or use				
9	Prepaid expenses and deferred charges				
10a	Investments - U.S. and state government obligations				
b	Investments - corporate stock	STMT 7	1,054,981.	1,008,565.	6,615,815.
c	Investments - corporate bonds				
11	Investments - land, buildings, and equipment basis ▶				
	Less: accumulated depreciation ▶				
12	Investments - mortgage loans				
13	Investments - other				
14	Land, buildings, and equipment: basis ▶	6,800.			
	Less: accumulated depreciation STMT 8 ▶	6,800.			
15	Other assets (describe ▶)				
16	Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		1,267,366.	1,124,102.	6,731,352.

Liabilities

17	Accounts payable and accrued expenses				
18	Grants payable				
19	Deferred revenue				
20	Loans from officers, directors, trustees, and other disqualified persons				
21	Mortgages and other notes payable				
22	Other liabilities (describe ▶)				
23	Total liabilities (add lines 17 through 22)		0.	0.	

Net Assets or Fund Balances

	Foundations that follow FASB ASC 958, check here ▶ <input type="checkbox"/>				
24	Net assets without donor restrictions				
25	Net assets with donor restrictions				
	Foundations that do not follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/>				
	and complete lines 26 through 30				
26	Capital stock, trust principal, or current funds		1,267,366.	1,124,102.	
27	Paid-in or capital surplus, or land, bldg., and equipment fund		0.	0.	
28	Retained earnings, accumulated income, endowment, or other funds		0.	0.	
29	Total net assets or fund balances		1,267,366.	1,124,102.	
30	Total liabilities and net assets/fund balances		1,267,366.	1,124,102.	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	1,267,366.
2	Enter amount from Part I, line 27a	2	<263,517.>
3	Other increases not included in line 2 (itemize) ▶ INCREASE IN VALUE DONATED PROPERTY	3	120,253.
4	Add lines 1, 2, and 3	4	1,124,102.
5	Decreases not included in line 2 (itemize) ▶	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	1,124,102.

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Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a 47 SHS WAB	P	02/26/19	04/25/19
b .78 SHS WAB	P	02/25/19	02/25/19
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 3,424.		3,669.	<245.>
b 56.		61.	<5.>
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			<245.>
b			<5.>
c			
d			
e			

2 Capital gain net income or (net capital loss)	<div> <div>If gain, also enter in Part I, line 7</div> <div>If (loss), enter -0- in Part I, line 7</div> </div>	2	<250.>
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8		3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☒ Yes ☐ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018			
2017			
2016			
2015			
2014			

- 2 Total of line 1, column (d)
- 3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years
- 4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5
- 5 Multiply line 4 by line 3
- 6 Enter 1% of net investment income (1% of Part I, line 27b)
- 7 Add lines 5 and 6
- 8 Enter qualifying distributions from Part XII, line 4
- If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions

2	
3	
4	
5	
6	
7	
8	

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b	1	3,350.
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0.
3	Add lines 1 and 2	3	3,350.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	3,350.
6	Credits/Payments:		
a	2019 estimated tax payments and 2018 overpayment credited to 2019	6a	3,400.
b	Exempt foreign organizations - tax withheld at source	6b	0.
c	Tax paid with application for extension of time to file (Form 8868)	6c	0.
d	Backup withholding erroneously withheld	6d	0.
7	Total credits and payments. Add lines 6a through 6d	7	3,400.
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	0.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	50.
11	Enter the amount of line 10 to be: Credited to 2020 estimated tax <input type="checkbox"/> 50. Refunded <input type="checkbox"/>	11	0.

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input type="checkbox"/> \$ 0. (2) On foundation managers. <input type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <input type="checkbox"/> NH, ME		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4947(j)(3) or 4947(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

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Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	X	
14 The books are in care of ► DOUGLAS M. BARKER, THE BARKER FOUND Telephone no. ► 603-889-1763 Located at ► 196 MAIN STREET, NASHUA, NH ZIP+4 ► 03060-0328		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax exempt interest received or accrued during the year		
16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►	Yes	No
	16	X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? (Exception: Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here	N/A	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)).		
a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? If "Yes," list the years ►	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5 year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a During the year, did the foundation pay or incur any amount to:			
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3) Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	N/A	5b	
Organizations relying on a current notice regarding disaster assistance, check here	<input type="checkbox"/>		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	N/A <input type="checkbox"/> Yes <input type="checkbox"/> No		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b	X
If "Yes" to 6b, file Form 8870.			
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b	
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE ATTACHED SCHEDULE				
	0.00	102,535.	33,900.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes.		
a	Average monthly fair market value of securities	1a	6,311,175.
b	Average of monthly cash balances	1b	185,475.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	6,496,650.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	6,496,650.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	97,450.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	6,399,200.
6	Minimum investment return. Enter 5% of line 5	6	319,960.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	319,960.
2a	Tax on investment income for 2019 from Part VI, line 5	2a	3,350.
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	3,350.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	316,610.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	316,610.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	316,610.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	425,899.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	425,899.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	425,899.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				316,610.
2 Undistributed income, if any, as of the end of 2019				
a Enter amount for 2018 only			260,951.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2019:				
a From 2014				
b From 2015				
c From 2016				
d From 2017				
e From 2018				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2019 from Part XII, line 4: ► \$ 425,899.				
a Applied to 2018, but not more than line 2a			260,951.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2019 distributable amount				164,948.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below	0.			
a Corpus: Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				151,662.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2015				
b Excess from 2016				
c Excess from 2017				
d Excess from 2018				
e Excess from 2019				

Part XIV	Private Operating Foundations (see instructions and Part VII-A, question 9)
-----------------	--

N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2010, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section

☐ 4942(1)(3) or ☐ 4942(1)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

b 85% of line 2a

c Qualifying distributions from Part XII,
line 4, for each year listed

d Amounts included in line 2c not used directly for active conduct of exempt activities

e Qualifying distributions made directly for active conduct of exempt activities.

Subtract line 2d from line 2c

3 Complete 3a, b, or c for the alternative test relied upon:

a "Assets" alternative test - enter:
(1) Value of all assets

(2) Value of assets qualifying under section 4942(i)(3)(B)(i)

b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed

c "Support" alternative test - enter:

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(i)(3)(B)(iii)

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Part XV **Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed.

SEE ATTACHED

b The form in which applications should be submitted and information and materials they should include.

SEE ATTACHED

c Any submission deadlines:

SEE ATTACHED


d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE ATTACHED

Part XV. Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
SEE ATTACHED LIST	NONE	PUBLIC	GENERAL PURPOSE	349,193.
Total			3a	349,193.
b Approved for future payment				
NONE				
Total			3b	0.

Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	DAVID E. TULLY		04/16/20		P00000857
	Firm's name ▶ DAVID E. TULLY & ASSOCIATES, PA			Firm's EIN ▶ 02-0330274	
	Firm's address ▶ 20 TRAFALGAR SQUARE SUITE 202 NASHUA, NH 03063			Phone no. 603-886-8885	

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990PF / 2019

Part I – Analysis of Revenue and Expenses

Line 3 – Interest on Savings

DCU - Primary Savings	\$ 60.17
DCU – LTD Savings	1,066.92
RBC Capital Markets for:	
Bank Deposit Program	8.38
Triangle CU – CD's	<u>2,020.29</u>
	\$ 3,155.56

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990PF / 2019

Part I – Analysis of Revenue and Expenses

Line 4 – Dividend Income

		Non-Taxable <u>Distributions</u>
RBC Capital Markets for:		
Abbott Laboratories	\$ 1,280 00	\$
ABBVIE Inc.	4,280.00	
ALPS ETF Tr Alerian MLP		387.50
Altria Group Inc.	3,888.00	
AT&T Inc.	23,015 28	
Bristol Myers Squibb	4,592.00	
Chevron Corp.	26,084 80	
Consolidated Edison	2,960 00	
Corteva Inc.	312.00	
Dominion Resources	3,670.00	
DowDupont Inc.	1,872.00	
Dow Inc.	2,520.00	
DuPont de Nemours Inc.	720.00	
Duke Energy Corp.	10,122 74	
Emerson Electric Company	591 00	
Enbridge Inc.	5,195.65	
Eversource Energy	14,992.84	
Exxon Mobil Corp.	54,605 60	
General Electric Company	4,027.22	
Johnson & Johnson	7,500.00	
Kimberly-Clark	273 04	
Kinder Morgan Inc.	195.00	90.00
McDonald's Corp.	473.00	
Merck & Co., Inc.	4,400.00	
Nextera Energy Inc.	18,615.00	
Pfizer Inc.	8,588.16	
Philip Morris International Inc.	5,508 00	
Procter & Gamble Co.	2,363.92	
Southern Company	488.00	
United Technologies Corp.	1,764 00	
Verizon Communications	23,406 21	
WEC Energy Group Inc.	3,525 84	
	<u>\$ 241,829.30</u>	<u>\$ 477.50</u>

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990PF / 2019

PART XV / LINE 2 / INFORMATION REGARDING CONTRIBUTION, GRANT,
GIFT, LOAN, SCHOLARSHIP, ETC. PROGRAMS

- 2(a) DOUGLAS M. BARKER
TREASURER
THE BARKER FOUNDATION INC.
PO BOX 328
NASHUA, NH 03061-0328
603-889-1763
- 2(b) (1) ORGANIZATIONS REQUESTING AID ARE ASKED TO SUBMIT A ONE-PAGE CONCEPT PAPER FOR CONSIDERATION. THE CONCEPT PAPER SHOULD INCLUDE A BRIEF BACKGROUND STATEMENT ABOUT THE APPLICANT ORGANIZATION AND ITS PURPOSES, AN OUTLINE OF THE SPECIFIC PROJECT OR PROGRAM TO BE SUPPORTED, THE TOTAL PROJECT COST, A LISTING OF DIRECTORS OR TRUSTEES AND EVIDENCE OF TAX-EXEMPT STATUS. ORGANIZATIONS SHOULD NOT SUBMIT MORE THAN ONE CONCEPT PAPER PER CALENDAR YEAR AND NO MATERIALS SUBMITTED WILL BE RETURNED. GRANTS ARE NOT MADE TO INDIVIDUALS FOR ANY REASON.
- (2) THE TRUSTEES ARE NOT IN A POSITION TO DERIVE ANY PRIVATE BENEFIT EITHER DIRECTLY OR INDIRECTLY IF CERTAIN GRANTS ARE MADE IN LIEU OF OTHERS.
- 2(c) SUBMISSIONS MUST ALLOW SUFFICIENT LEAD TIME FOR REVIEW BY THE TRUSTEES.
- 2(d) THERE ARE NO RESTRICTIONS BY GEOGRAPHICAL AREAS, CHARITABLE FIELDS, KINDS OF INSTITUTIONS, ETC. THE MAJORITY OF REQUESTS ARE FROM NEW HAMPSHIRE ORGANIZATIONS.

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990PF / 2019

PART VIII / LINE 1 / INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES,
FOUNDATION MANAGERS, HIGHLY PAID EMPLOYEES AND CONTRACTORS

<u>NAME & ADDRESS</u>	<u>TITLE</u>	<u>AVG HRS PER WEEK DEVOTED TO POSITION</u>	<u>CONTRIBUTIONS TO EMPLOYEE'S BENEFIT PLANS</u>	<u>EXPENSE ACC'T/OTHER ALLOWANCE</u>	<u>COMPENSATION</u>
ALLAN M BARKER 15 BARTLETT AVE NASHUA, NH 03064-1604	SECRETARY & TRUSTEE	AS REQUIRED	\$0	\$0	\$0
DOROTHY A BARKER 15 BARTLETT AVE NASHUA, NH 03064-1604	TRUSTEE	"	"	"	"
SUSAN B MORAN 19 MINISTERIAL RD BEDFORD, NH 03110-5346	PRESIDENT & TRUSTEE	"	"	"	"
EDWARD P MORAN 19 MINISTERIAL RD BEDFORD, NH 03110-5346	TRUSTEE	"	"	"	"
ANNE M APRIL 4B ADAMS WAY AMHERST, NH 03031	TRUSTEE	"	"	"	"
SIDNEY ST F THAXTER ONE CANAL PLAZA PO BOX 7320 PORTLAND, ME 04112-7320	CLERK	"	"	"	"
CAROL A LAROUCHE 33 CAMP SARGENT RD MERRIMACK, NH 03054-4706	ASSISTANT TREASURER	32	\$ 3,922 55	"	\$50,799 59
DOUGLAS M BARKER 19 SWART TER NASHUA, NH 03064-1966	TREASURER	32	\$29,976 93	"	\$51,735 00

THE BARKER FOUNDATION INC.

THE BARKER FOUNDATION INC. / #02-6005885 / FORM 990-PF / 2019
PART XV / LINE 3a / GRANTS AND CONTRIBUTIONS PAID DURING THE
YEAR OR APPROVED FOR FUTURE PAYMENT

2019 DONATIONS

American Diabetes Association, Arlington, VA	\$ 4,145.92
America Red Cross, Concord, NH	4,000.00
Amherst Makespace, Amherst, NH	3,000.00
Bedford Public Library, Bedford, NH	5,000.00
Big Brothers Big Sisters of New Hampshire, Stratham, NH	3,000.00
Boys & Girls Club of Greater Nashua, Nashua, NH	33,632.36
Camp Allen, Bedford, NH	4,000.00
CareGivers, Inc., Manchester, NH	4,000.00
Center for Wildlife, Cape Neddick, ME	5,000.00
Children's Dyslexia Center, Nashua, NH	21,792.00
Community Hospice House, Merrimack, NH	59,972.50
David's House, Lebanon, NH	8,000.00
End 68 Hours of Hunger, Conway, NH	2,000.00
Friends of Centennial Hall, North Hampton, NH	10,000.00
Front Door Agency, Nashua, NH	4,000.00
Future in Sight, Concord, NH	6,009.30
Gateways Community Services, Nashua, NH	5,000.00
Girl Scouts of the Green and White Mountains, Bedford, NH	4,000.00
Girls, Incorporated, Manchester, NH	5,215.00
Greater Boston Chapter/United Spinal Association, Woburn, MA	10,000.00
Greater Nashua Mental Health Center at Community Council, Nashua, NH	3,000.00
Hollis Brookline High School, Hollis, NH	5,000.00
Home Health and Hospice Care, Merrimack, NH	8,977.47
Honor Flight New England, Hooksett, NH	2,000.00
Jenny Fund, Nashua, NH	3,500.00
Looziana Basset Rescue, Folsom, LA	500.00
Marguerite's Place, Nashua, NH	8,000.00
Muscular Dystrophy Association, Manchester, NH	4,000.00
Nashua Soup Kitchen & Shelter, Inc., Nashua, NH	19,000.00
NEADS, West Boylston, MA	2,000.00
NH Aquamarines, Nashua, NH	5,000.00
New Hampshire Food Bank, Manchester, NH	5,000.00
New Hampshire Veterans Cemetery Association, Concord, NH	1,000.00
Opportunity Networks, Amherst, NH	3,000.00
Pan Mass Challenge, Boston, MA	500.00
St. Andrew's-by-the-Sea, Rye, NH	2,000.00
Salvation Army, Nashua, NH	10,000.00
SHARE, Milford, NH	2,000.00
Shriners Hospitals for Children, Boston, MA	8,566.85
Shriners Hospitals for Children, Springfield, MA	8,566.84
St. Joseph Community Services, Inc., Merrimack, NH	18,000.00
Special Olympics New Hampshire, Manchester, NH	6,000.00
United Way of Greater Nashua, Nashua, NH	500.00
University of Massachusetts, Lowell, MA	2,000.00
UNH Foundation, Inc., Durham, NH	3,000.00
Wildlife Heritage Foundation of NH, Concord, NH	2,000.00
Wreaths Across America, Columbia Falls, ME	1,000.00
YMCA of Greater Nashua, Nashua, NH	9,315.00
Zebra Crossings, Dover, NH	4,000.00
	<u>\$349,193.24</u>

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
SEE ATTACHED	3,156.	3,156.	
TOTAL TO PART I, LINE 3	3,156.	3,156.	

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
SEE ATTACHED	241,829.	0.	241,829.	241,829.	
TO PART I, LINE 4	241,829.	0.	241,829.	241,829.	

FORM 990-PF LEGAL FEES STATEMENT 3

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	235.	117.		118.
TO FM 990-PF, PG 1, LN 16A	235.	117.		118.

FORM 990-PF ACCOUNTING FEES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PREPARATION FEE	1,820.	0.		0.
TO FORM 990-PF, PG 1, LN 16B	1,820.	0.		0.

FORM 990-PF	TAXES			STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
FEDERAL EXCISE TAXES	3,049.	0.		0.	
PAYROLL TAXES	7,844.	3,922.		3,922.	
FOREIGN TAXES	779.	779.		0.	
TO FORM 990-PF, PG 1, LN 18	11,672.	4,701.		3,922.	

FORM 990-PF	OTHER EXPENSES			STATEMENT	6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
INSURANCE	830.	415.		415.	
SAFE DEPOSIT BOX	30.	15.		15.	
OFFICE	475.	238.		237.	
STATE OF NH FILING FEE	75.	37.		38.	
PO BOX RENTAL	183.	92.		91.	
DUES AND SUBSCRIPTIONS	677.	338.		339.	
INVESTMENT EXPENSE	19.	10.		9.	
TO FORM 990-PF, PG 1, LN 23	2,289.	1,145.		1,144.	

FORM 990-PF	CORPORATE STOCK		STATEMENT	7
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE		
RBC CAPITAL MARKETS CORPORATION	1,008,565.	6,615,815.		
TOTAL TO FORM 990-PF, PART II, LINE 10B	1,008,565.	6,615,815.		

FORM 990-PF	DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT	STATEMENT	8
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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
CANON IR330 COPIER	6,800.	6,800.	0.
TOTAL TO FM 990-PF, PART II, LN 14	6,800.	6,800.	0.