DLN: 93491038003010

OMB No 1545-0052

2018

Return of Private Foundation

Department of the Treasury Internal Revenue Service

Form 990-PF

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to <u>www.irs.gov/Form990PF</u> for instructions and the latest information.

Open to Public Inspection

For	caler	ndar year 2018, or tax year beginning 11-01-2	018 , ar	nd ending	10-31-	2019	
		undation essor System		A Em	ployer ıd	entification numbe	r
		·		75-18	03327		
		d street (or P O box number if mail is not delivered to street address 131000	s) Room/suite	B Tele	ephone nu	mber (see instruction	ns)
				(903)	531-8010	l	
	or towr r, TX 7	n, state or province, country, and ZIP or foreign postal code 75713		C If e	xemption	application is pendin	g, check here
	ack al	II that apply □ Initial return ☑ Initial return of a	a former public charity		Eorolan or	ganizations, check he	
G CI	ieck ai	Final return Amended return			_	ganizations, check no	▶ ⊔
		Address change Name change				k here and attach co	
H C	neck ty		foundation			indation status was t n 507(b)(1)(A), chec	
	Section	n 4947(a)(1) nonexempt charitable trust		un un	aci sectio	307(5)(1)(A), cliec	in Here
		ket value of all assets at end J Accounting method	☐ Cash ☑ Accru			ition is in a 60-mont	
		from Part II, col (c), ▶\$ 67,532,730 (Part I, column (d) mus	t be on cash basis)	un	der sectio	n 507(b)(1)(B), chec	k here
Pa	rt I	Analysis of Revenue and Expenses (The total	(a) Revenue and	T I			(d) Disbursements
		of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))	(a) Revenue and expenses per books	(b) Net inve		(c) Adjusted net income	for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc , received (attach schedule)	454,973				
	2	Check ► ☐ If the foundation is not required to attach					
	_	Sch B	220.064		220.064		_
	3	Interest on savings and temporary cash investments Dividends and interest from securities	328,064 1,308,967		328,064 1,308,967		
	5a	Gross rents	1,300,307		1,300,307		
	ь	Net rental income or (loss)					
e	6a	Net gain or (loss) from sale of assets not on line 10					
Revenue	b	Gross sales price for all assets on line 6a					
Re	7	Capital gain net income (from Part IV, line 2)					
	8	Net short-term capital gain					
	9	Income modifications					
	10a	Gross sales less returns and allowances					
	ь	Less Cost of goods sold					
	C	Gross profit or (loss) (attach schedule)					
	11	Other income (attach schedule)	-538,973				
	12	Total. Add lines 1 through 11	1,553,031		1,637,031		
	13	Compensation of officers, directors, trustees, etc	208,333 185,357				
	14 15	Other employee salaries and wages	23,638				
Ses	16a	Legal fees (attach schedule)	2,282,931				
De l	ь	Accounting fees (attach schedule)	240,179				
and Administrative Expenses	c	Other professional fees (attach schedule)	412,431		92,795		18,750
IVe	17	Interest					
trat	18	Taxes (attach schedule) (see instructions)	31,152				
ııs	19	Depreciation (attach schedule) and depletion					
喜	20	Occupancy	1,284				
Ā	21	Travel, conferences, and meetings					
anc	22	Printing and publications					
bju	23	Other expenses (attach schedule)	35,403				
Operating	24	Total operating and administrative expenses.					
be		Add lines 13 through 23	3,420,708		92,795		18,750
S	25	Contributions, gifts, grants paid	0				0
	26	Total expenses and disbursements. Add lines 24 and 25	3,420,708		92,795		18,750
	27	Subtract line 26 from line 12					
	a	Excess of revenue over expenses and disbursements	-1,867,677				
	ь	Net investment income (if negative, enter -0-)	2,00,,017		1,544,236		
	С	Adjusted net income (If negative, enter -0-)			. ,		
For	Paper	work Reduction Act Notice, see instructions.	1	Cat No	11289>	For	m 990-PF (2018)

	-	Savings and temperary cash investments	1,750,115		i
	3	Accounts receivable ►			
		Less allowance for doubtful accounts ▶	6,922,623	550,770	550,770
	4	Pledges receivable ▶			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less allowance for doubtful accounts ▶			
ņ	8	Inventories for sale or use			
Ď	9	Prepaid expenses and deferred charges		40,848	40,848
î	10a	Investments—U S and state government obligations (attach schedule)			
	ь	Investments—corporate stock (attach schedule)		2,326,995	2,326,995
	С	Investments—corporate bonds (attach schedule)	1,524,774		
	11	Investments—land, buildings, and equipment basis ▶			
		Less accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	336,508	-137,722	300,000
	14	Land, buildings, and equipment basis ▶			
					İ

پو

18,575,274

19,437,530

147,413,022

147,413,022

166,850,552

48,257,148

67,095,008

226,074

226,074

66,868,934

66,868,934

67,095,008

1

2

3

4

5

147,413,022

-1,867,677

39,130,823

184,676,168

117,807,234

66,868,934 Form **990-PF** (2018)

48,257,148

67,532,730

Loans from officers, directors, trustees, and other disqualified persons

Total liabilities(add lines 17 through 22)

Mortgages and other notes payable (attach schedule). .

Foundations that follow SFAS 117, check here ▶

and complete lines 24 through 26 and lines 30 and 31.

Foundations that do not follow SFAS 117, check here

Retained earnings, accumulated income, endowment, or other funds

Total liabilities and net assets/fund balances (see instructions) .

Total net assets or fund balances at beginning of year-Part II, column (a), line 30 (must agree with end-

Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30

Analysis of Changes in Net Assets or Fund Balances

Total net assets or fund balances (see instructions) . . .

Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg , and equipment fund

Other liabilities (describe -_

Unrestricted

Temporarily restricted

Permanently restricted

and complete lines 27 through 31.

of-year figure reported on prior year's return)

Other increases not included in line 2 (itemize)

Enter amount from Part I, line 27a

Add lines 1, 2, and 3

Decreases not included in line 2 (itemize)

Liabilities

Fund Balances

ō

Net Assets

20

21

22

23

24

25

26

27

28

29 30

31

Part III

2

3

4

5

Page **3**

	be the kınd(s) of property sold (e g , arehouse, or common stock, 200 sh		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a					
	(f)		(g)	(h)
(e)	Depreciation allowed		other basis	,	r (loss)
Gross sales price	(or allowable)	plus exp	ense of sale	(e) plus (f) mınus (g)
a					
b					
c					
d					
e					
Complete only for asset	s showing gain in column (h) and ov	vned by the foundation	on 12/31/69	(I)
(i)	(i)		(k)		h) gain minus
FMV as of 12/31/69	Adjusted basis as of 12/31/69		of col (1) l (j), if any		less than -0-) or om col (h))
	as of 12/31/69	over cor	i (j), ii aliy	203363 (111	5111 COT (11))
a b					
C					
e					
-		If gain, also enter in P	Part I line 7		
2 Capital gain net incom	, , ,	If (loss), enter -0- in I	· · · · · · · · · · · · · · · · · · ·	2	
·	gain or (loss) as defined in sections art I, line 8, column (c) (see instruct)- }	3	
			ļ		
Part V Qualification	Under Section 4940(e) for R	educed Tax on Net	Investment In	come	
	private foundations subject to the se	ection 4940(a) tax on ne	et investment incom	e)	
If section 4940(d)(2) applies, I	leave this part blank he section 4942 tax on the distributa	able amount of any year	r in the base period?	, П _у	es 🗆 No
	not qualify under section 4940(e) Do				
1 Enter the appropriate a	mount in each column for each year,	, see instructions before	making any entries	5	
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitab	le-use assets	(d) Distribution rati (col (b) divided by c	
2017					
2016					
2015					
2014					
2013					
2 Total of line 1, column	(d)		2		
number of years the fou	o for the 5-year base period—divide indation has been in existence if less	than 5 years	3		
	oncharitable-use assets for 2018 from	•	4		
5 Multiply line 4 by line 3			5		
	nent income (1% of Part I, line 27b)		6		
	. 		7		
	tions from Part XII, line 4 ,				
If line 8 is equal to or gr instructions	reater than line 7, check the box in P	Part VI, line 1b, and com	nplete that part usin	g a 1% tax rate Se	e the Part VI

Page **6**

Form	990-PF (20	18)										F	age (
Pa	rt VII-B	Statements Regard	ing	Activities for Which	Form 4720 May Be	Require	d (co	ntınue	ed)				
5a	During the	year did the foundation p	ау о	r incur any amount to								Yes	No
	(1) Carry	on propaganda, or otherw	ise a	attempt to influence legisl	ation (section 4945(e))?		Г	Yes	V	No			
	(2) Influe	nce the outcome of any sp	ecıfı	c public election (see sect	tion 4955), or to carry			1 163	ت	110			
	on, dır	ectly or indirectly, any vot	er re	egistration drive?			Г	Yes	V	No			
	(3) Provid	e a grant to an individual (for t	ravel, study, or other sım	ılar purposes?		_	Yes		No			
	(4) Provid	e a grant to an organization	n ot	ther than a charitable, etc	, organization described	1		1 163	ب	140			
	ın sect	ion 4945(d)(4)(A)? See in	stru	ctions			Г	Yes	V	No			
	(5) Provid	e for any purpose other th	an r	eligious, charitable, scien	itific, literary, or		_	1 163	ت	110			
	educat	cional purposes, or for the	prev	ention of cruelty to childi	ren or anımals?		Г	Yes	V	No			
b	If any ans	wer is "Yes" to 5a(1)-(5),	dıd a	any of the transactions fa	ail to qualify under the ex	ceptions de	scribe	ed in	ت	140			
	Regulation	s section 53 4945 or in a c	urre	ent notice regarding disas	ter assistance? See instr	uctions					5b		No
	Organizati	ons relying on a current no	otice	regarding disaster assist	ance check here			. ▶	П				
C	If the ansv	ver is "Yes" to question 5a	(4),	does the foundation clain	n exemption from the								
	tax becaus	se it maintained expenditui	re re	sponsibility for the grant	?		Г	Yes	V	No			
	If "Yes," at	ttach the statement requir	ed b	y Regulations section 53	4945-5(d)			1 163	ت	110			
6a	Did the for	undation, during the year,	rece	eive any funds, directly or	ındırectly, to pay premit	ıms on							
	a personal	benefit contract?						Yes	./				
ь	Did the for	undation, during the year,	рау	premiums, directly or inc	directly, on a personal be	nefit contra	ct [,] '-	ı Yes		NO	6b		No
	If "Yes" to	6b, file Form 8870											
7a	At any tım	e during the tax year, was	the	foundation a party to a p	prohibited tax shelter trai	nsaction?		Yes					
ь		the foundation receive any					ا _{دا}	l Yes	. <u>*</u>	No	7b		No
8	Is the four	ndation subject to the secti	on 4	1960 tax on payment(s) c	of more than \$1,000,000	ın remuner	ation	or					
	excess par	achute payment during th	e ye	ar [?]				Yes					
		Information About O					 Hiah				VAAC		
Pa		and Contractors	1110	ers, Directors, Trust	ices, i oundation me	illageis, i	iiigii	iy Fa	u Li	пріо	yccs,	,	
		icers, directors, trustee	_ £.		. d &b .:	Cas in stu							
1	LISC AII OII	icers, unectors, trustee		b) Title, and average	(c) Compensation (If	(d) Co			<u>-</u>	Τ			
	(a) Na	me and address	'	hours per week	not paid, enter	employee						ise acc	
				devoted to position	-0-)	deferred	com	pensat	ion	μ,	шега	llowand	-62
See	Additional D	ata Table											
2	Compensa	ation of five highest-pai	d er	nployees (other than t	hose included on line :	L-see inst	ructi	ons). :	[f no	ne, e	nter "	NONE.	."
				(b) Title, and average		(d) Co					_		
(a)		ddress of each employee pore than \$50,000	paid	hours per week	(c) Compensation			benefit leferre				se acco lowanc	
	1110	ore than \$50,000		devoted to position			npens		۱	0.	inci an	Ovvario	
Fred	die Sanchez			CEO FCMS	185,35	57							
3200	Troup High	way Ste 250		40 00									
	TX 75701	,											
]									
]									
				1					1				
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				1									
Tota	I number of	other employees paid ove	r \$5	0.000					+				
		Jpio/des paid ove	. 43	-,	· · · · · · · · · · · · · · · · · · ·	<u> </u>	•		1	For	m 00	0-PF (2019
										LOI	J	∪-rr ('TOTO

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Part VIII Information About Officers, Directors, Trus and Contractors (continued)	tees, Foundation Managers, Highly Paid E	Employees,
3 Five highest-paid independent contractors for professional	services (see instructions). If none, enter "NO	NE".
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Adams & Coker PC	Legal Services	296,064
4540 Kinsey Drive Tyler, TX 75703		
Bracewell LLP	Legal Services	319,341
1445 Ross Avenue Suite 3800 Dallas, TX 75202		
Morgan Lewis & Bockius LP	Legal Services	327,187
1717 Main St Suite 3200 Dallas, TX 75201		
The Morrison Law Firm	Legal Services	964,107
120 E Corsicana Street Athens, TX 75751		
Ashcraft Law Firm	Legal Services	304,744
325 North St Paul Street 3900 Dallas, TX 75201		
Total number of others receiving over \$50,000 for professional services	s	3
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Inc		Expenses
organizations and other beneficiaries served, conferences convened, research pape	rs produced, etc	
1		
2		
3		
4		
Part IX-B Summary of Program-Related Investments	(see instructions)	
Describe the two largest program-related investments made by the foundation	during the tax year on lines 1 and 2	Amount
1		
2		
All other program-related investments See instructions		
3		
Total. Add lines 1 through 3	<u> </u>	•

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Adjusted qualifying distributions. Subtract line 5 from line 4.

3

4

5

2

3a 3h

4

5

18.750

18,750

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Challet Bacca Encome (See Mistrace	10115)			
	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				3,272,854
2 Undistributed income, if any, as of the end of 2018				
a Enter amount for 2017 only				
b Total for prior years 20				
3 Excess distributions carryover, if any, to 2018				
a From 2013				
b From 2014				
c From 2015				
d From 2016				
e From 2017				
f Total of lines 3a through e				
4 Qualifying distributions for 2018 from Part				
XII, line 4 ▶ \$18,750				
a Applied to 2017, but not more than line 2a				

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18,750

3,254,104

Form **990-PF** (2018)

a Applied to 2017, but not more than line 2a **b** Applied to undistributed income of prior years (Election required—see instructions). required—see instructions).

5 Excess distributions carryover applied to 2018

same amount must be shown in column (a))

c Treated as distributions out of corpus (Election **d** Applied to 2018 distributable amount. . . . e Remaining amount distributed out of corpus

(If an amount appears in column (d), the

a Corpus Add lines 3f, 4c, and 4e Subtract line 5 **b** Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b Taxable amount —see instructions e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount—see instructions f Undistributed income for 2018 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019

6 Enter the net total of each column as

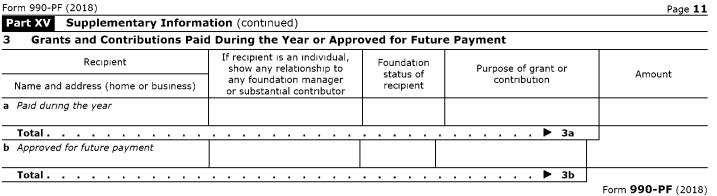
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions) . . .

9 Excess distributions carryover to 2019.

10 Analysis of line 9 a Excess from 2014. . **b** Excess from 2015. . c Excess from 2016. . . d Excess from 2017. . e Excess from 2018. .

Subtract lines 7 and 8 from line 6a

indicated below:



ter gross amounts unless otherwise indicated	Unrelated bu	ısıness ıncome	Excluded by section	n 512, 513, or 514	(e) Related or exemp
Program service revenue	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	function income (See instructions
a					
b					
c					
e					
f					
g Fees and contracts from government agencies					
Membership dues and assessments					
Interest on savings and temporary cash					
investments			14	328,064	
Dividends and interest from securities			14	1,308,967	
Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property Net rental income or (loss) from personal property					
Other investment income					
Gain or (loss) from sales of assets other than					
inventory					
Net income or (loss) from special events					
Gross profit or (loss) from sales of inventory					
Other revenue					
a Ordinary Business Income	531390	-538,973			
b					
c					
d					
e					
	—				
Subtotal Add columns (b) (d) and (a)		-538,973		1,637,031	
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)		-538,973	1	1,637,031 3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calcu	ulations)		1		1,098,058
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculart XVI-B Relationship of Activities to the second se			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculart XVI-B Relationship of Activities to the second line accomplishment of the foundation's expensive ment of the foundation in			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second secon			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculate the second			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculate the second			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculate the second			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculated by the second sec			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculated a substitution of the substitution of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation the foundation the foundation the foundation the foundation that the foundation the foundation the foundation that the foundation the foundation that the foundat			pt Purposes Part XVI-A contribu	3	1,098,056
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculate the second			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,058
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the Relationship of Activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation of the f			pt Purposes Part XVI-A contribu	3	1,098,05
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second			pt Purposes Part XVI-A contribu	3	1,098,058

. ,	/
	Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

Part	XVII	Exempt Organ		ransters to a	and Transactio	ons and	Relatio	nsnips with Nonc	пагітаріе		
			ndirectly enga					n described in section s?	501	Yes	No
a Trai	nsfers f	rom the reporting foui	ndation to a r	oncharitable ex	empt organizatior	n of					
(1)	Cash.								1a(1)		No
(2)	Other	assets							. 1a(2)		No
		sactions									
		of assets to a noncha		-					. 1b(1)		No
		ases of assets from a							. 1b(2)		No
		of facilities, equipme							. 1b(3)		No
		oursement arrangeme or loan guarantees.							1b(4) 1b(5)		No No
		mance of services or n							1b(5)		No
٠,		facılıtıes, equipment,		_					1c		No
	-			· ·				ways show the fair ma	rket value		
of t	ne good	ls, other assets, or se	rvices given b	y the reporting	foundation If the	foundatio	n receive	d less than fair marke	t value		
ın a	ny tran	saction or snaring arra	angement, sn	ow in column (c	1) the value of the	e goods, o	tner asse	ts, or services received	9		
(a) Line	No	(b) Amount involved	(c) Name of	noncharitable exe	mpt organization	(d) Des	cription of	transfers, transactions, ar	nd sharing arra	ngemen	ts
		dation directly or indir	•		•			_			
		n section 501(c) (othe		n 501(c)(3)) or	ın section 527? .			∐Yes	✓ No		
b If "\	es," co	mplete the following s						() 5			
		(a) Name of organizati	on	(1	b) Type of organizati	ion		(c) Description of	relationship		
-											
	of m		f, it is true, c					ng schedules and state than taxpayer) is base			
Sign Here	*	****	 -		2020-02-06	*	*****		May the IRS di return		
11010	 ▶ −	ignature of officer or	trustee		Date	—) -	Γıtle		with the prepa below (see instr)?	_	
		Brint/Type propercy	c name	Bronaror's Sign	natura	Τ		 	, , ,	i res	- 140
		Print/Type preparer'	o ildille	Preparer's Sigi	iacuie	Date		Check if self-			
		Konstan I Cons						employed ▶ □	P00246	406	
Paid		Kristen L Gusa									
Prep	arer	Firm's name ▶ Goll	ob Morgan Pe	L Addy PC						_	
Use (Gol						Fir	m's EIN ▶75	-21472	96
	-	Firm's address ▶ 1	001 ESE Loop	323 Ste 300							
		Т.	yler, TX 7570	019609				Ph	one no (903) 534-0	8800

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If (d) Expense account, hours per week not paid, enter Contributions to (e) other allowances (b) devoted to position -0-) employee benefit plans and deferred compensation Elmer G Ellis Director 0 2 00 PO BOX 131000 Tyler, TX 75713 Byron Hale Secretary/Treas 208,333 40 00 PO BOX 131000 Tyler, TX 75713 Rocky Gill Vice President 2 00 PO BOX 131000 Tyler, TX 75713 Steve Roosth Director 0 2 00 PO BOX 131000 Tyler, TX 75713 Paul Detwiler MD Director 2 00 PO BOX 131000 Tyler, TX 75713 Elam Swann President 2 00 PO BOX 131000 Tyler, TX 75713 Stephen Rydzak MD Director 2 00 PO BOX 131000 Tyler, TX 75713 Tom Woldert Director 2 00

PO BOX 131000 Tyler, TX 75713

efile GRAPHIC print - DO NOT PROCESS	As Filed Data	•	DI	LN: 93491038003010			
TY 2018 Accounting Fees Sch	edule						
Name: ETX Successor System							
EIN:	75-1803327						
Software ID:	18007218						
Software Version:	2018v3.1						
Category Am	ount Ne	et Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes			
Accounting Fees	240,179	0	0	0			

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491038003010
TY 2018 Investments Corpora	ate Stock Schedule	
Name:	ETX Successor System	
EIN:	75-1803327	
Software ID:	18007218	
Software Version:	2018v3.1	

Software Version: 2018v3.1		
Investments Corporation Stock Schedule		
Name of Stock	End of Year Book Value	End of Year Fair Market Value
ETX Successor Regional Health Services	2,326,995	2,326,995

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLI	l: 93491038003010
TY 2018 Investments - Other	Schedule		
Name:	ETX Successor System		
EIN:	75-1803327		
Software ID:	18007218		
Software Version:	n: 2018v3.1		
nvestments Other Schedule 2			4
O	1		- 1 634 - 1

Investments Other Schedule 2			
Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
Center at Grande (EIN 81-2138262)	FMV	137,722	300,000

efile GRAPHIC print - DO NOT PROCE	SS As Filed Data	-	DLN	N: 93491038003010
TY 2018 Legal Fees Schedu	ule			_
Nar	me: ETX Success	or System		
E	IN: 75-1803327			
Software	ID: 18007218			
Software Versi	on: 2018v3.1			
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Legal Fees	2,282,931	0	0	0

efile GRAPHIC print - DO NOT PROCESS As I	Filed Dat	a - DLN: 93491038003010
TY 2018 Mortgages and Notes Payable Schedule		
Name: ET>	X Succes	ssor System
EIN: 75-	-180332	7
Software ID: 180	007218	
Software Version: 201	18v3.1	
Total Mortgage Amount:		
Mortgages and Notes Payable Schedule		
	m No.	1
Lender's N	Name S	outhside Bank 83941
Lender's	Title	
Relationship to In	nsider	
Original Amount of	Loan	
Balance	e Due	
Date of	Note	
Maturity	Date	
Repayment To	Terms	
Interest	Rate	
Security Provided by Borre	rower	
Purpose of	Loan	
Description of Lender Consider	ration	
Consideration	1 FMV	

Mortgages and Notes Payable Schedule	
Item No.	2
Lender's Name	FSB Athens - GBC Project
Lender's Title	
Relationship to Insider	
Original Amount of Loan	
Balance Due	
Date of Note	
Maturity Date	
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	3
Lender's Name	Southside Bank 142596
Lender's Title	
Relationship to Insider	
Original Amount of Loan	
Balance Due	
Date of Note	
Maturity Date	
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	4
Lender's Name	Austın Bank - Whse Rusk
Lender's Title	
Relationship to Insider	
Original Amount of Loan	
Balance Due	
Date of Note	
Maturity Date	
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	5
Lender's Name	Southside Bank 158945
Lender's Title	
Relationship to Insider	
Original Amount of Loan	
Balance Due	
Date of Note	
Maturity Date	
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	6
Lender's Name	Southside Bank - Lake Palestin
Lender's Title	
Relationship to Insider	
Original Amount of Loan	
Balance Due	
Date of Note	
Maturity Date	
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	7
Lender's Name	Austın Bank 1211004569
Lender's Title	
Relationship to Insider	
Original Amount of Loan	7,738,200
Balance Due	
Date of Note	2011-08
Maturity Date	2016-08
Repayment Terms	60 months
Interest Rate	6.0000
Security Provided by Borrower	56 Ambulances, 5 GMC Yuıkons,
Purpose of Loan	Paramedics Plus CA Equipment
Description of Lender Consideration	56 Ambulances, 5 GMC Yuıkons,
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	8
Lender's Name	CISCO
Lender's Title	
Relationship to Insider	
Original Amount of Loan	1,614,110
Balance Due	
Date of Note	2013-02
Maturity Date	2016-02
Repayment Terms	36 months
Interest Rate	
Security Provided by Borrower	Telecommunication IT Equipment
Purpose of Loan	Telecommunication IT Equipment
Description of Lender Consideration	Telecommunication IT Equipment
Consideration FMV	

Mortgages and Notes Payable Schedule	
Item No.	9
Lender's Name	CISCO
Lender's Title	
Relationship to Insider	
Original Amount of Loan	321,644
Balance Due	
Date of Note	2013-05
Maturity Date	2016-05
Repayment Terms	36 months
Interest Rate	
Security Provided by Borrower	Telecommunication IT Equipment
Purpose of Loan	Telecommunication IT Equipment
Description of Lender Consideration	Telecommunication IT Equipment
Consideration FMV	

Mortgages and Notes Payable Schedule				
Item No.	10			
Lender's Name	PNC			
Lender's Title				
Relationship to Insider				
Original Amount of Loan	2,087,776			
Balance Due				
Date of Note	2013-03			
Maturity Date	2016-04			
Repayment Terms	36 months			
Interest Rate	3.5400			
Security Provided by Borrower	Interest ın Software			
Purpose of Loan	Software			
Description of Lender Consideration	Interest ın Software			
Consideration FMV				

Mortgages and Notes Payable Schedule				
Item No.	11			
Lender's Name	Capital One			
Lender's Title				
Relationship to Insider				
Original Amount of Loan	4,244,774			
Balance Due				
Date of Note	2013-11			
Maturity Date	2023-11			
Repayment Terms	120 Months			
Interest Rate	2.8500			
Security Provided by Borrower	Interest in Tyler Hospital			
Purpose of Loan	Redo Electrical infrastructor			
Description of Lender Consideration	Interest in Tyler Hospital			
Consideration FMV				

Mortgages and Notes Payable Schedule			
Item No.	12		
Lender's Name	Austin Bank - PMP 1915005137		
Lender's Title			
Relationship to Insider			
Original Amount of Loan	1,998,651		
Balance Due			
Date of Note	2015-04		
Maturity Date	2020-07		
Repayment Terms	60 Months		
Interest Rate	3.8500		
Security Provided by Borrower	Security Interest in S.D. Asse		
Purpose of Loan	Purchase assets to start S.D.		
Description of Lender Consideration	Security Interest in S.D. Asse		
Consideration FMV			

Mortgages and Notes Payable Schedule			
Item No.	13		
Lender's Name	Austın Bank - PMP 1915013601		
Lender's Title			
Relationship to Insider			
Original Amount of Loan	2,137,753		
Balance Due			
Date of Note	2015-09		
Maturity Date	te 2020-11		
Repayment Terms	60 Months		
Interest Rate	3.8500		
Security Provided by Borrower	Security Interest in FL Assets		
Purpose of Loan	Stretchers and Ambulances		
Description of Lender Consideration	Security Interest in FL Assets		
Consideration FMV			

effie GRAPHIC print - DO NOT PROCESS	AS FIIEG Data -	DLN: 93491038003010
TY 2018 Other Assets Schedule	2	
Name: E	TX Successor System	

EIN: 75-1803327

Software ID: 18007218

Software Version: 2018v3.1

J.

Other Assets Schedule			
Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
Due From Outside Entities	843,665	312,160	312,160
Indemnification Escrow	47,635,212	47,944,988	47,944,988

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN: 93491038003010			
TY 2018 Other Decreases Schedule						
Name:	ETX Successor	System				
EIN:	EIN: 75-1803327					
Software ID:	Software ID: 18007218					
Software Version:	2018v3.1					
De	escription		Amount			
Adjustment for corpus of former subsidia	ıry		98,952,917			
Adjustment for investment in subsidiary			18,854,317			

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN	I: 93491038003010	
TY 2018 Other Expenses Schedule					
Name:	ETX Successor	System			
EIN:	75-1803327				
Software ID:	18007218				
Software Version:	2018v3.1				
Other Expenses Schedule					
Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes	
Insurance	30,900				
Meals	2,767				
Supplies	1,736				

TY 2018 Other Income Schedule							
Name:	ETX Succes	ssor System					
EIN:	75-1803327	75-1803327					
Software ID:	18007218						
Software Version:	2018v3.1						
Other Income Schedule				4			
Description		Revenue And	Net Investment	Adjusted Net Income			

Expenses Per Books

-538,973

Income

DLN: 93491038003010

Ordinary Business Income

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN: 93491038003010
TY 2018 Other Increases Sche	edule		
Name:	ETX Successor S	System	
EIN:	75-1803327		
Software ID:	18007218		
Software Version:	2018v3.1		
De	escription		Amount
Adjustment related to intercompany note	e balance		22,653,992
Prior Period Activity of Former Subsidiari	es		16,412,175
Prior Period Adjustment in Basis of Inves	tment		64,656

efile GRAPHIC print - DO NOT PROCE	SS As Filed Data	-	DLN	N: 93491038003010	
TY 2018 Other Professional Fees Schedule					
Na	me: ETX Success	sor System			
E	IN: 75-1803327	,			
Software	ID: 18007218				
Software Versi	ion: 2018v3.1				
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes	
Consulting Fees	309,636	0	0	18,750	
Investment Management Fees	92,795	92,795	0	0	
Management Fees	10,000	0	0	0	

efile GRAPHIC print - DO NOT PRO	OCESS	As Filed Data	<u>-</u>]	DLI	N: 93491038003010
TY 2018 Taxes Schedule	د -				
r	Namor	ETV Success	ear Evetom		
ľ	Name: r	ETX Success	or System		, , , , , , , , , , , , , , , , , , ,
	EIN:	75-1803327			•
Softwa	ıre ID:	18007218			1
Software Ve	ersion:	2018v3.1			
Category	Am	nount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Excise Tax Paid		31,152			

efile GRAPHIC print - D	O NOT PROCESS	As Filed Da	ata -	DLN: 9	3491038003010	
TY 2018 TransfersFrmControlledEntities						
	Name:	ETX Succ	essor System		1	
	EIN:	75-18033	327		1	
	Software ID: 18007218					
Software Version: 2018v3.1						
Name	US / Foreign Addr	ress	EIN	Description	Amount	
ETX Successor Reg Health Services		PO BOX 131000 Tyler, TX 75713	75-1925036	Received payment on loan balance	2,000,000	
ETMC Foundation		PO BOX 131000 Tyler, TX 75713	75-2695524	Cash transfer received as reimbursement of expenses paid on ETMC Foundation's behalf	19,448	
ETMC Foundation		PO BOX 131000 Tyler, TX 75713	75-2695524	Transfer of cash donation received from Dr Edgar H Vaughn Trust	454,973	

from Dr Edgar H Vaughn Trust (75-6008962) deposited at ETMC

2,474,421

Foun

Total

efile GRAPHIC print - De	O NOT PROCESS	As Filed Da	ata -	DLN: 9	3491038003010
TY 2018 TransfersToControlledEntities					
I					
I	Name:	ETX Succ	essor System		
EIN: 75-1803327					
1	Software ID: 18007218				
Software Version: 2018v3.1					
Name	US / Foreign Addre	ess	EIN	Description	Amount
ETMC Foundation		PO BOX 131000 Tyler, TX 75713	75-2695524	Transfer of Accounts Receivables - Establish Corpus	3,988,924

PO BOX 131000 Tyler, TX 75713 75-2695524 Transfer of Cash - Establish Corpus

94,963,993

98,952,917

Name	US / Foreign Address
ETMC Foundation	PO BOX 131000

ETMC Foundation

Total

efile GRAPHIC print - DC	NOT PROCESS As Filed Data -			DLN: 93491038003010		
Schedule B	Schedule of Contributors			OMB No 1545-0047		
(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service	► Attach to Form 990, 990-EZ, or 990-PF ► Go to <u>www ırs gov/Form990</u> for the latest information		2018			
Name of the organizatio ETX Successor System	1		Employer id	dentification number		
Organization type (chec	one)		75-1803327			
	,					
Filers of:	Section:					
Form 990 or 990-EZ	501(c)() (enter number) orga	anızatıon				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	☐ 527 political organization					
Form 990-PF	✓ 501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	on filing Form 990, 990-EZ, or 990-PF roperty) from any one contributor Com					
Special Rules						
under sections 50 received from any	n described in section 501(c)(3) filing F 9(a)(1) and 170(b)(1)(A)(vi), that check one contributor, during the year, total c 1h, or (ii) Form 990-EZ, line 1 Comple	ed Schedule A (Form 990 o contributions of the greater o	r 990-EZ), Part II, line 13,	, 16a, or 16b, and that		
during the year, to	n described in section 501(c)(7), (8), or al contributions of more than \$1,000 e. e prevention of cruelty to children or ar	xclusively for religious, char	ritable, scientific, literary, o			
during the year, co If this box is check purpose Don't co	n described in section 501(c)(7), (8), or ntributions <i>exclusively</i> for religious, cha ed, enter here the total contributions th nplete any of the parts unless the Gen e, etc, contributions totaling \$5,000 or	aritable, etc , purposes, but nat were received during the eral Rule applies to this org	no such contributions total year for an exclusively re anization because it rece	aled more than \$1,000 eligious, charitable, etc , eved <i>nonexclusively</i>		
990-EZ, or 990-PF), but it	that isn't covered by the General Rule must answer "No" on Part IV, line 2, o m 990PF, Part I, line 2, to certify that it	f its Form 990, or check the	box on line H of its			
For Paperwork Reduction Actor Form 990, 990-EZ, or 990-		Cat No 30613X	Schedule B (Form 990	D, 990-EZ, or 990-PF) (2018)		

Name of organiza ETX Successor Sys		Employer identification 75-1803327	Employer identification number 75-1803327		
Part I	Contributors (See instructions) Use duplicate copies of Part I if add	itional space is needed			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1	Dr Edgar H Vaughn Trust PO BOX 1501	\$ 454,973	Person Payroll Noncash		
	Pennington, NJ 085341501		(Complete Part II for noncash contributions)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
			Person		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	contributions) (d) Type of contribution		
-		\$	Person Payroll Noncash (Complete Part II for noncash contributions)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
-			Person Payroll Noncash (Complete Part II for noncash contributions)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		s	Person Payroll Noncash (Complete Part II for noncash contributions)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)		

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)