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Form 990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 10-01-2018 , and ending 09-30-2019

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
PACIFIC HISTORIC PARKS

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
94-1187 KA UKA BOULEVARD

City or town, state or province, country, and ZIP or foreign postal code
WAIPAHU, HI 96797

F Name and address of principal officer:
NEIL A SHEEHAN
94-1187 KA UKA BOULEVARD
WAIPAHU, HI 96797

D Employer identification number

99-0194501

E Telephone number

(808) 954-8777

G Gross receipts \$ 12,351,912

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.PACIFICHISTORICPARKS.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1979

M State of legal domicile: HI

Part I

Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
TO SUPPORT THE NATIONAL PARK SERVICE AND HAWAII'S DEPARTMENT OF LAND AND NATURAL RESOURCES, THROUGH RESEARCH, DEVELOPMENT, PRESERVATION, RESTORATION, AND INTERPRETATION OF WORLD WAR II IN THE PACIFIC, OTHER PACIFIC AND STATE HISTORIC SITES.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)	3	15
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	15
5 Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	122
6 Total number of volunteers (estimate if necessary)	6	350
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	63,642
b Net unrelated business taxable income from Form 990-T, line 34	7b	9,274

Revenue

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	642,314	874,882
9 Program service revenue (Part VIII, line 2g)	1,868,508	1,685,857
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	437,641	363,679
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,776,830	4,906,238
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,725,293	7,830,656

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	1,848,988	810,431
14 Benefits paid to or for members (Part IX, column (A), line 4)		0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	3,254,864	4,085,904
16a Professional fundraising fees (Part IX, column (A), line 11e)		0
b Total fundraising expenses (Part IX, column (D), line 25) ▶728,791		
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,078,768	2,075,451
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	7,182,620	6,971,786
19 Revenue less expenses. Subtract line 18 from line 12	542,673	858,870

Net Assets or Fund Balances

	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	15,680,686	17,166,718
21 Total liabilities (Part X, line 26)	457,221	1,141,575
22 Net assets or fund balances. Subtract line 21 from line 20	15,223,465	16,025,143

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

AILEEN UTTERDYKE PRESIDENT & CEO
Type or print name and title

2020-02-14
Date

Paid Preparer Use Only

Print/Type preparer's name

Preparer's signature

Date 2020-04-04

Check ☐ if self-employed

PTIN P01711103

Firm's name ▶ WIKOFF COMBS & CO LLC

Firm's EIN ▶ 65-1203311

Firm's address ▶ 1001 BISHOP STREET SUITE 2760
HONOLULU, HI 968133486

Phone no. (808) 791-1414

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form 990 (2018)

Check if Schedule O contains a response or note to any line in this Part III ☒

TO SUPPORT THE NATIONAL PARK SERVICE AND HAWAII'S DEPARTMENT OF LAND AND NATURAL RESOURCES, THROUGH RESEARCH, DEVELOPMENT, PRESERVATION, RESTORATION, AND INTERPRETATION OF WORLD WAR II IN THE PACIFIC, OTHER PACIFIC AND STATE HISTORIC SITES.

If "Yes," describe these new services on Schedule O.

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4b	(Code:) (Expenses \$ 788,431 including grants of \$ 788,431) (Revenue \$)
	See Additional Data

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d	Other program services (Describe in Schedule O.)	(Expenses \$	including grants of \$	) (Revenue \$
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4e	Total program service expenses ▶	5,584,530
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No

Part IV Checklist of Required Schedules (continued)

		Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23 Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a	No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38 Yes	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a 57	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c Yes	

Form **990** (2018)

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI

☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	1a 15		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
b	Enter the number of voting members included in line 1a, above, who are independent		
	1b 15		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No	
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	AK, AL, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, MA, MD, ME, MI, MN, MS, NC, ND, NH, NJ, NM, NV, NY, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WI, WV
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.	
20	State the name, address, and telephone number of the person who possesses the organization's books and records: THE ORGANIZATION 94-1187 KA UKA BOULEVARD WAIPAHU, HI 96797 (808) 954-8777	

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) NEIL A SHEEHAN CHAIRMAN	10.00	X		X				0	0	0
(2) ALAN MATTSON VICE CHAIRMA	4.00	X		X				0	0	0
(3) CLIF PURKISER SECRETARY	4.00	X		X				0	0	0
(4) JEFF BELL TREASURER	4.00	X		X				0	0	0
(5) JAMES M BOERSEMA DIRECTOR	4.00	X						0	0	0
(6) NOEL W BRAGG DIRECTOR	4.00	X						0	0	0
(7) ALMA GROCKI DIRECTOR	4.00	X						0	0	0
(8) PATRICIA A LUCAS DIRECTOR	4.00	X						0	0	0
(9) EDWARD J LYNCH DIRECTOR	4.00	X						0	0	0
(10) MARK Y MATSUNAGA DIRECTOR	4.00	X						0	0	0
(11) DR ED NOH DIRECTOR	4.00	X						0	0	0
(12) ALBY L SAUNDERS DIRECTOR	4.00	X						0	0	0
(13) MATHEW SGAN DIRECTOR	4.00	X						0	0	0
(14) JAMES E VANDERKAMP DIRECTOR	4.00	X						0	0	0
(15) KWAI S SUNNY YOUNG DIRECTOR	4.00	X						0	0	0
(16) AILEEN UTTERDYKE PRESIDENT &	40.00			X				160,000	0	14,161
(17) THOMAS GERRISH DIR. OF INFO	40.00					X		110,227	0	23,402

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) GAIL ANN CHEW DIR. OF DEV.	40.00					X		115,360	0	11,929
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								385,587		49,492

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶ 3**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **▶**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns . . .	1a					
	b Membership dues . . .	1b	55,463				
	c Fundraising events . . .	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	819,419				
	g Noncash contributions included in lines 1a - 1f:\$ <u>5,761</u>						
	h Total. Add lines 1a-1f ▶		874,882				
Program Service Revenue			Business Code				
	2a AUDIO TOURS		712190	1,183,315	1,183,315		
	b PARTNERSHIP PASSPORT		712190	446,512	446,512		
	c PACIFIC CIRCLE CONSORTIUM CON		561920	56,030	56,030		
	d _____						
	e _____						
	f All other program service revenue.						
	g Total. Add lines 2a-2f ▶		1,685,857				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶		198,489			198,489	
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶		2,490			2,490	
	6a Gross rents	(i) Real	(ii) Personal				
		b Less: rental expenses					
		c Rental income or (loss)					
		d Net rental income or (loss) ▶					
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		1,345,241	106,616				
		b Less: cost or other basis and sales expenses	1,286,667				
		c Gain or (loss)	58,574	106,616			
	d Net gain or (loss) ▶		165,190			165,190	
	8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 a						
	b Less: direct expenses b						
	c Net income or (loss) from fundraising events ▶						
	9a Gross income from gaming activities. See Part IV, line 19 a						
	b Less: direct expenses b						
	c Net income or (loss) from gaming activities ▶						
	10a Gross sales of inventory, less returns and allowances a		8,094,896				
	b Less: cost of goods sold b		3,234,589				
	c Net income or (loss) from sales of inventory ▶		4,860,307	4,802,051	58,256		
	Miscellaneous Revenue		Business Code				
11a TRANSPORTATION INCOME		487110	33,154		33,154		
b ATM TRANSACTION FEES		522320	5,386		5,386		
c CREDIT CARD REWARDS/REBATES		900099	4,901		4,901		
d All other revenue							
e Total. Add lines 11a-11d ▶		43,441					
12 Total revenue. See Instructions. ▶		7,830,656	6,487,908	63,642	404,224		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	810,431	810,431		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	174,387	52,316	69,755	52,316
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	3,015,740	2,379,731	262,160	373,849
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	67,560	55,781	5,112	6,667
9 Other employee benefits	558,529	432,801	62,382	63,346
10 Payroll taxes	269,688	205,348	28,354	35,986
11 Fees for services (non-employees):				
a Management				
b Legal	9,177		9,177	
c Accounting	25,566		25,566	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	63,269		63,269	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	448,310	321,298	17,039	109,973
12 Advertising and promotion	152,119	136,616		15,503
13 Office expenses	144,620	122,299	10,085	12,236
14 Information technology				
15 Royalties	22,943	22,943		
16 Occupancy	199,948	181,438	16,303	2,207
17 Travel	101,590	100,177	682	731
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	112,018	112,018		
20 Interest	869	869		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	167,788	139,006	14,391	14,391
23 Insurance	60,478	44,706	8,078	7,694
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a REPAIRS & MAINTENANCE	217,165	169,176	24,085	23,904
b CREDIT CARD & BANK CHARGE	168,489	160,245	5,104	3,140
c INTERPRETIVE AUDIO	43,871	43,871		
d PROJECT EXPENSES	35,411	35,411		
e All other expenses	101,820	58,049	36,923	6,848
25 Total functional expenses. Add lines 1 through 24e	6,971,786	5,584,530	658,465	728,791
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year	
Assets	1	Cash—non-interest-bearing		224,687	1	507,535	
	2	Savings and temporary cash investments		1,123,249	2	1,246,288	
	3	Pledges and grants receivable, net		211,900	3	175,000	
	4	Accounts receivable, net		255,436	4	223,740	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use		1,197,885	8	1,869,118	
	9	Prepaid expenses and deferred charges		139,106	9	220,554	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	5,466,941			
	b	Less: accumulated depreciation	10b	1,892,860	3,611,788	10c	3,574,081
	11	Investments—publicly traded securities		7,038,622	11	7,376,157	
	12	Investments—other securities. See Part IV, line 11			12		
	13	Investments—program-related. See Part IV, line 11			13		
	14	Intangible assets		1,745,907	14	1,842,139	
	15	Other assets. See Part IV, line 11		132,106	15	132,106	
16	Total assets. Add lines 1 through 15 (must equal line 34)		15,680,686	16	17,166,718		
Liabilities	17	Accounts payable and accrued expenses		456,214	17	980,897	
	18	Grants payable			18		
	19	Deferred revenue		1,007	19		
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21		
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			22		
	23	Secured mortgages and notes payable to unrelated third parties			23	160,678	
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D			25		
	26	Total liabilities. Add lines 17 through 25		457,221	26	1,141,575	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets		13,334,302	27	14,134,149	
	28	Temporarily restricted net assets		1,520,737	28	1,522,568	
	29	Permanently restricted net assets		368,426	29	368,426	
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds			30		
	31	Paid-in or capital surplus, or land, building or equipment fund			31		
	32	Retained earnings, endowment, accumulated income, or other funds			32		
33	Total net assets or fund balances		15,223,465	33	16,025,143		
34	Total liabilities and net assets/fund balances		15,680,686	34	17,166,718		

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,830,656
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,971,786
3	Revenue less expenses. Subtract line 2 from line 1	3	858,870
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	15,223,465
5	Net unrealized gains (losses) on investments	5	-57,192
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	16,025,143

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Software ID:
Software Version:
EIN: 99-0194501
Name: PACIFIC HISTORIC PARKS

Form 990 (2018)

Form 990, Part III, Line 4a:

PEARL HARBOR NATIONAL MEMORIAL AT PEARL HARBOR (OAHU, HI), ONE OF OUR NATION'S MOST SACRED SITES, SERVES AS A CONSTANT REMINDER OF THE VALOR, COURAGE, AND SACRIFICES OF THE "GREATEST GENERATION" THAT FOREVER CHANGED THE COURSE OF OUR NATION AND THE WORLD. THE SITE IS ENTRUSTED TO THE NATIONAL PARK SERVICE ("NPS"), AND IN COLLABORATION WITH PACIFIC HISTORIC PARKS ("PHP"), WE ARE DEDICATED TO ENSURING THAT FUTURE GENERATIONS WILL HONOR AND BE INSPIRED BY ALL THAT OCCURRED IN THIS HALLOWED PLACE. IN ADDITION TO THE STANDARDS-BASED, ONSITE EDUCATIONAL CURRICULUM PROVIDED TO OVER 40,000 SCHOOL AGE CHILDREN FROM AROUND THE WORLD ANNUALLY, PHP ALSO SUPPORTS ONGOING RESEARCH, RESTORATION, PRESERVATION, AND INTERPRETIVE PROGRAMS. PHP PRODUCES AND PROVIDES FOR DISTRIBUTION NPS ORIENTATION MATERIALS FOR VISITORS OF ALL AGES, INCLUDING TRANSLATIONS IN MULTIPLE FOREIGN LANGUAGES, REFLECTING THE DIVERSITY OF THE INTERNATIONAL COMPOSITION OF NEARLY 2 MILLION VISITORS EACH YEAR (I.E. JAPANESE, CHINESE, KOREAN, GERMAN, FRENCH, AND SPANISH). PHP CONTINUES TO LEVERAGE THE LATEST TECHNOLOGIES IN AN EFFORT TO ALIGN WITH CURRENT AND FUTURE GENERATIONS. CURRENTLY, PHP OFFERS AUDIO, VIRTUAL REALITY, AND DIGITAL EDUCATION TOURS AT THE USS ARIZONA MEMORIAL. THESE TOURS PROVIDE AN IN-DEPTH EDUCATIONAL EXPERIENCE IN THE FORM OF VARIOUS NARRATIONS, TEXT, IMAGES, AND VIDEOS. THE TOURS INCLUDE MORE THAN 20 POINTS OF INTEREST AROUND THE PARK AND ON THE USS ARIZONA MEMORIAL. THEY ARE AVAILABLE IN NUMEROUS LANGUAGES THAT SERVE AS A VIRTUAL RANGER, PROVIDING INTERNATIONAL VISITORS WITH THE OPPORTUNITY TO EXPERIENCE AND LEARN ABOUT PEARL HARBOR IN THEIR OWN LANGUAGE. THIS INCLUDES INTERACTIVE EDUCATIONAL EXHIBITS AVAILABLE ONSITE, ONLINE, AND THROUGH MOBILE DEVICES; AS WELL AS A MIGRATION TO AN INTERACTIVE, GUIDED TOUR, AND A SMART SEARCHABLE ONLINE NATIONAL DATABASE. THIS WILL ALSO PROVIDE THE FOUNDATION FOR FUTURE CONTENT MANAGEMENT, PUBLIC ACCESS, AND ONGOING EDUCATION. DIAMOND HEAD STATE MONUMENT (DHSM), LOCATED ON STATE PROPERTY (OAHU, HI), IS A PHP PARTNER PARK. AMONG THE MOST VISITED SITES IN THE STATE, WITH OVER 1 MILLION VISITORS EACH YEAR, PHP PROVIDES A NARRATED TOUR IN ENGLISH, JAPANESE, CHINESE, KOREAN, GERMAN, FRENCH, SPANISH, AND HAWAIIAN. PHP ALSO SUPPORTED DHSM'S KIDS TO PARKS DAY. PHP SUPPORTS THE CURATORIAL PROGRAM AT PEARL HARBOR NATIONAL MEMORIAL. IN ADDITION TO CATALOGING AND PROTECTING DOCUMENTS, PHOTOGRAPHS, AND OBJECTS IN THE PARK'S COLLECTION, PHP CREATED A CONTENT MANAGEMENT SYSTEM THAT HOPES TO SERVE AS A GATEWAY TO HISTORY, A TECHNOLOGY THAT WILL ALLOW THE PUBLIC TO SEE WHAT EXISTS IN THE ARCHIVES OF THE PARK.

Part 990, Part III, Line 4b:

PHP'S RESOURCES, STAFF, AND FINANCIAL ASSISTANCE ARE SPENT ON EDUCATIONAL PROGRAMS AT PEARL HARBOR NATIONAL MEMORIAL (OAHU), HONOLULI NATIONAL MONUMENT (OAHU), WAR IN THE PACIFIC NATIONAL HISTORICAL PARK (GUAM), AMERICAN MEMORIAL PARK (SAIPAN), KALAUPAPA NATIONAL HISTORICAL PARK (MOLOKAI), AND DIAMOND HEAD STATE MONUMENT (OAHU). PHP ACCOMPLISHES ITS MISSION THROUGH HOSTING EDUCATION AND INTERPRETIVE PROGRAMS THAT SUPPORT HISTORICAL SITES IN THE PACIFIC FOR FUTURE GENERATIONS. PHP PERPETUATES THE HISTORY AND MEMORY OF EVENTS AND PEOPLE WHO LIVED THROUGH AND DIED DURING WORLD WAR II IN THE PACIFIC BY OFFERING GUIDED TOURS, PLACE-BASED LEARNING PROGRAMS, OUTREACH PRESENTATIONS, WORKSHOPS, AND CONFERENCES. THE DEVELOPMENT OF THE EDUCATION PROGRAM FOR PACIFIC HISTORIC PARKS IS THE BEGINNING OF A CURRICULUM UNIT ALIGNED TO THE COMMON CORE STATE STANDARDS AND THE HAWAII CORE STANDARDS FOR SOCIAL STUDIES THAT PROVIDES OPPORTUNITIES FOR STUDENTS AND EDUCATORS TO GAIN HISTORICAL AND CULTURAL KNOWLEDGE FOR THE HISTORY OF PEARL HARBOR. CURRICULUM IS CREATED TO EDUCATE LOCAL, MAINLAND, AND INTERNATIONAL PRESCHOOL THROUGH HIGHER EDUCATION AUDIENCES, TO ADDRESS SPECIFIC GRADE LEVEL STANDARDS, PROVIDE THE NECESSARY ACCOMMODATIONS AND MODIFICATIONS FOR THE DIVERSE LEARNERS, AND SEEKING OUT WAYS TO CONNECT THE CONTENTS TAUGHT IN THE CLASSROOM WITH THE COMMUNITY AND THE WORLD. "THE LEGACY OF PEARL HARBOR" CURRICULUM CONSIST OF 3 CORE CURRICULUM THAT ADDRESSES SCHOOL GROUP VISITS TO PEARL HARBOR NATIONAL MEMORIAL, SCHOOL AND COMMUNITY SITE VISITS, AND WORLDWIDE LONG-DISTANCE LEARNING THROUGH VIRTUAL TOURS. THE OBJECTIVE OF, "THE LEGACY OF PEARL HARBOR" CURRICULUM IS TO PROVIDE OPPORTUNITIES FOR STUDENTS AND EDUCATORS TO VISIT PEARL HARBOR NATIONAL MEMORIAL AND SUPPORT THE USS ARIZONA MEMORIAL. SCHOOL GROUPS WHO ARE SCHEDULED TO VISIT PEARL HARBOR NATIONAL MEMORIAL BEGINS WITH A PRE-SITE VISIT AT A SCHOOL SITE BY OUR EDUCATION COORDINATORS. PRESENTATION AND DEVELOPMENTALLY APPROPRIATE ACTIVITIES ENGAGE STUDENTS TO PREPARE FOR THEIR VISIT. PERSONALIZED AGENDA IS CREATED FOR THE ONSITE VISIT AND MAY INCLUDE EDUCATIONAL ACTIVITIES TO SUPPORT CLASSROOM LEARNING. A SELF-GUIDED OR GUIDED TOUR OF THE VISITORS CENTER WITH AN EDUCATION COORDINATOR PROVIDES OPPORTUNITIES FOR STUDENTS TO CONNECT THE CONTENTS THEY HAVE LEARNED IN THE CLASSROOM. THE HIGHLIGHT OF THE VISIT IS THE DOCUMENTARY OF PEARL HARBOR AND BOAT RIDE TO THE ARIZONA MEMORIAL. "THE PATH TOWARDS RECONCILIATION, FORGIVENESS AND PEACE" CURRICULUM ARE TAUGHT AT A SCHOOL SITE BY THE EDUCATION DEPARTMENT, ADDRESSES THE IMPORTANCE OF APPRECIATION FOR CULTURE, RECONCILIATION AND PEACE THROUGH THE EXPERIENCES OF WORLD WAR II SURVIVORS AND EYEWITNESS CIVILIANS. STUDENTS ARE IMMersed IN LITERATURE AND PARTICIPATES IN WHOLE GROUP DISCUSSION ABOUT THE CHILDREN WHO WERE A PART OF WORLD WAR II AND LONGED FOR PEACE AND FORGIVENESS THROUGHOUT THE WORLD. STUDENTS ARE TAUGHT THAT THEY TOO CAN MAKE A DIFFERENCE IN THE WORLD. INTERACTIVE ACTIVITIES ARE LED BY EDUCATION COORDINATORS TO PROVIDE CONNECTIONS WITH THE STORY THAT WAS READ. "LIVING THE LEGACY OF PEARL HARBOR" CURRICULUM PROVIDES THE OPPORTUNITY FOR LOCAL, MAINLAND AND INTERNATIONAL STUDENTS IN PRE-K TO HIGHER EDUCATION, EDUCATORS, INDIVIDUALS, AND ORGANIZATIONS OF ANY DISCIPLINE, THE OPPORTUNITY TO VISIT PEARL HARBOR NATIONAL MEMORIAL AND INTERACT WITH AN EDUCATION COORDINATOR THROUGH WORLDWIDE LONG-DISTANCE LEARNING AND VIDEO TELECONFERENCING VIA ZOOM. A VIRTUAL FIELD TRIP AT THE PARK WILL INVOLVE, LIVE-TIME INTERACTION WITH STUDENTS, EDUCATORS, VOLUNTEER AND/OR CIVILIAN EYEWITNESS OF THE PEARL HARBOR ATTACK. THE TOUR WILL CONCLUDE WITH A QUESTION AND ANSWER DISCUSSION BETWEEN ALL PARTICIPANTS. PHP'S SUPPORT OF THE WAR IN THE PACIFIC NATIONAL HISTORICAL PARK IN GUAM RESULTED IN A COMPREHENSIVE EDUCATIONAL CONTINUUM THAT REACHES STUDENTS FROM K THRU 12 GRADE INCLUDING PARK PALS ADVENTURE CAMP (K-1ST), BOOK BUDDIES (2ND-3RD), ECO-EXPLORERS (4TH-5TH), GUAHAN HERITAGE ACADEMY (6TH- 8TH), EDUCATION ON WHEELS: PARKS AS CLASSROOMS (6TH-8TH), MONOLOGUE AT THE MUSEUM: PAGE TO STAGE (9TH-12TH), AND DAY/NIGHT AT THE MUSEUM (9TH-12TH). PHP ALSO SUCCESSFULLY HOSTED AN INTERNATIONAL TEACHER CONFERENCE ON GUAM THAT WAS ATTENDED BY OVER 200 EDUCATORS FROM IN AND AROUND THE PACIFIC REGION. PHP ENGAGED PARK VISITORS WITH THE RESOURCES FOUND AT AMERICAN MEMORIAL PARK IN SAIPAN. PHP OFFERED COMMUNITY-WIDE PROGRAMS SUCH AS ICONS OF WORLD WAR II, WAR TIME HALLOWEEN, ART IN THE PARK, JUNIOR RANGER CAMP, GIRLS/BOYS SCOUTS, READING RANGER, OUTREACH PROGRAMS, AND FIELDTRIPS. FINANCIAL SUPPORT FROM PHP TO THE AMERICAN MEMORIAL PARK WAS INTEGRAL TO PARK RANGER-LED EVENTS, SUCH AS THE MEMORIAL DAY CONTEST, 75TH ANNIVERSARY OF THE BATTLE FOR SAIPAN AND TINIAN, AND AMME COIN LAUNCH. PHP OPERATES BOOKSTORES AT BOTH VISITOR CENTERS LOCATED IN GUAM AND SAIPAN. ALL STAFF ARE TRAINED TO LEAD AND ASSIST IN EDUCATION AND INTERPRETIVE PROGRAMS. THROUGH PARTNERSHIPS, TECHNOLOGY, AND VOLUNTEER STEWARDSHIP, PHP WAS ABLE TO OFFER UNIQUE AND INNOVATIVE OPPORTUNITIES FOR LEARNING ABOUT THE PAST. THE PROGRAMS ON BOTH ISLANDS REFLECT THE STORIES FOUND AT THE HISTORICAL SITES, WHICH SERVE AS REMINDERS OF ENDURING PEACE AND THE HEALING THAT IS STILL ONGOING. PHP EDUCATION PROGRAMS HAVE ENABLED PEOPLE THROUGHOUT THE WORLD TO LEARN ABOUT THE PACIFIC THEATER CAMPAIGNS IN WORLD WAR II AT THEIR NATIONAL PARKS. PHP SUPPORTS THE ANNUAL COMMEMORATION OF THE DECEMBER 7, 1941 ATTACK ON PEARL HARBOR. ANNUAL EVENTS INCLUDE MEMORIAL CEREMONIES, LECTURES, GATHERINGS HONORING SURVIVORS, AND WORLD WAR II VETERANS. MANY EVENTS ARE OPEN TO THE PUBLIC, AND THOUSANDS OF VISITORS FROM AROUND THE WORLD JOIN IN THE COMMEMORATIVE EVENTS. PHP ALSO SUPPORTS VARIOUS PROGRAMS, SUCH AS FULFILLING THE ONE TRUE WISH OF A CHILD WITH LIFE THREATENING MEDICAL CONDITIONS. THROUGH OUR PARTNERSHIP WITH MAKE A WISH HAWAII, WE ARE GIVEN THE PRIVILEGE TO FULFILL THE WISHES OF CHILDREN WHO HAVE REQUESTED A VISIT TO ONE OF AMERICA'S MOST ICONIC AND HISTORIC LANDMARKS. PHP PARTNERED WITH THE NPS SUBMERGED RESOURCES CENTER IN DEVELOPING A WOUNDED VETERANS IN THE PARK (WVIP) PROGRAM, ENGAGING WOUNDED SERVICE MEMBERS IN THE SCIENTIFIC STUDY, INTERPRETATION, AND PROTECTION OF THE USS ARIZONA. THE PRESERVATION OF THE PERSONAL STORIES AND EXPERIENCES OF THE WORLD WAR II GENERATION, THROUGH THE ACQUISITION OF ORAL HISTORIES, IS AN INTEGRAL ELEMENT OF PHP'S DEDICATED PROGRAM FUNDING. AS THE NUMBERS OF PEARL HARBOR SURVIVORS, MILITARY AND CIVILIAN WITNESSES, AND WORLD WAR II VETERANS DECREASE EACH YEAR, THE SIGNIFICANCE OF CAPTURING THEIR VOICES TO ENSURE THAT FUTURE GENERATIONS WILL FOREVER REMEMBER IS CRITICAL. AT PEARL HARBOR NATIONAL MEMORIAL, WITH AN ANNUAL ATTENDANCE OF NEARLY 2 MILLION VISITORS, WE HELP MAINTAIN A HIGH STANDARD OF VISITOR SERVICES BY SUPPLYING REQUIRED SUPPORT STAFF AND MATERIALS. PHP SUPPORTS KALAUPAPA NATIONAL HISTORICAL PARK AND ITS VOLUNTEERS IN THE PARKS (VIP) PROGRAM, PROVIDING OPPORTUNITIES FOR STUDENTS, CHURCH GROUPS, NONPROFIT ORGANIZATIONS, CIVIC CLUBS, HAWAIIAN ORGANIZATIONS, AND SENIORS TO MAKE A DEEPER CONNECTION TO KALAUPAPA AS A SPECIAL AND SACRED PLACE THROUGH HANDS ON WORK, INCLUDING THE CLEANING OF HISTORIC BUILDINGS, REMOVING INVASIVE SPECIES, CLEARING AND MAINTAINING HISTORIC SITES, AND BEACH CLEAN UPS. PHP CONSERVES CRITICAL RESOURCES, SUCH AS THE PRESERVATION OF GRAVE MARKERS FOR THE THOUSANDS OF PATIENTS WHO LIVED IN KALAUPAPA, THROUGH REHABILITATION OF THE PALI TRAIL, AND BY PROVIDING A SHELTER TO BE USED AS AN OUTDOOR CLASSROOM FOR STUDENTS UNABLE TO VISIT THE SETTLEMENT. HONOLULI NATIONAL MONUMENT, A PLACE OF DETENTION DURING WORLD WAR II IN HAWAII, IS NOW A PLACE TO REFLECT ON WARTIME EXPERIENCES AND RECOMMIT TO THE PURSUIT OF FREEDOM AND JUSTICE. PARTNERING WITH INTERNMENT SITES REGIONALLY, AS WELL AS THE JAPANESE CULTURAL CENTER OF HAWAII, NATIONAL PARK SERVICE STAFF AT WORLD WAR II VALOR IN THE PACIFIC NATIONAL MONUMENT ARE CREATING THE FOUNDATION DOCUMENT TO IDENTIFY THE PURPOSE, SIGNIFICANCE, KEY INTERPRETIVE THEMES, AND FUNDAMENTAL RESOURCES. THIS DOCUMENT WHEN COMPLETED WILL PROVIDE A STRATEGIC "ROAD MAP" TO ENSURE THAT ALL WORK WILL HONOR THE MULTIFACETED HISTORY OF HONOLULI NATIONAL MONUMENT. PHP PROVIDES HONOLULI WITH SUPPORT STAFF TO ASSIST WITH CULTURAL AND NATURAL RESOURCE MANAGEMENT INCLUDING SUBJECT MATTER EXPERTS.

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2018
Open to Public Inspection

Name of the organization
PACIFIC HISTORIC PARKS

Employer identification number
99-0194501

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university: _____
- 10

☒

An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11

☐

An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f

Enter the number of supported organizations
- g

Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

	Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .						
3	The value of services or facilities furnished by a governmental unit to the organization without charge..						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .						
6	Public support. Subtract line 5 from line 4.						

Section B. Total Support

	Calendar year (or fiscal year beginning in) ▶	(a)2014	(b)2015	(c)2016	(d)2017	(e)2018	(f)Total
7	Amounts from line 4. . .						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . .						
9	Net income from unrelated business activities, whether or not the business is regularly carried on. . .						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (see instructions)					12	
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐						

Section C. Computation of Public Support Percentage

14	Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	
15	Public support percentage for 2017 Schedule A, Part II, line 14	15	

16a

33 1/3% support test—2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b

33 1/3% support test—2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a

10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b

10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Schedule A (Form 990 or 990-EZ) 2018

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . .	451,675	652,287	4,056,118	642,314	874,882	6,677,276
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . .	9,304,882	9,366,016	10,929,132	9,808,495	9,679,512	49,088,037
3 Gross receipts from activities that are not an unrelated trade or business under section 513			200	11,628	38,055	49,883
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	9,756,557	10,018,303	14,985,450	10,462,437	10,592,449	55,815,196
7a Amounts included on lines 1, 2, and 3 received from disqualified persons			1,305,065	2,897		1,307,962
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year. . . .						
c Add lines 7a and 7b. . . .			1,305,065	2,897		1,307,962
8 Public support. (Subtract line 7c from line 6.)						54,507,234

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6. . . .	9,756,557	10,018,303	14,985,450	10,462,437	10,592,449	55,815,196
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	247,380	227,313	202,568	226,046	200,979	1,104,286
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. . . .				3,533	63,642	67,175
c Add lines 10a and 10b. . . .	247,380	227,313	202,568	229,579	264,621	1,171,461
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on. . . .						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)	10,003,937	10,245,616	15,188,018	10,692,016	10,857,070	56,986,657
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ▶ ☐						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f))	15	95.650 %
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	95.490 %

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f))	17	2.000 %
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	2.000 %
19a 33 1/3% support tests—2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☒		
b 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐		

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
1		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
2		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
3a		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
3b		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
3c		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
4a		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
4b		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
4c		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
5a		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
5b		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
5c		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
6		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i>		
7		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
9a		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9b		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
9c		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
10a		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		
10b		

Part IV

Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a ☐ The organization satisfied the Activities Test. Complete line 2 below.		
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.		
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
2a		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
2b		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
3a		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations			
1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions			Current Year
1			Amounts paid to supported organizations to accomplish exempt purposes
2			Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity
3			Administrative expenses paid to accomplish exempt purposes of supported organizations
4			Amounts paid to acquire exempt-use assets
5			Qualified set-aside amounts (prior IRS approval required)
6			Other distributions (describe in Part VI). See instructions
7			Total annual distributions. Add lines 1 through 6.
8			Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions
9			Distributable amount for 2018 from Section C, line 6
10			Line 8 amount divided by Line 9 amount

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2018 (reasonable cause required-- explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2018:		
a	From 2013.		
b	From 2014.		
c	From 2015.		
d	From 2016.		
e	From 2017.		
f	Total of lines 3a through e		
g	Applied to underdistributions of prior years		
h	Applied to 2018 distributable amount		
i	Carryover from 2013 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
4	Distributions for 2018 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2018 distributable amount		
c	Remainder. Subtract lines 4a and 4b from 4.		
5	Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2019. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2014.		
b	Excess from 2015.		
c	Excess from 2016.		
d	Excess from 2017.		
e	Excess from 2018.		

Additional Data

Software ID:
Software Version:
EIN: 99-0194501
Name: PACIFIC HISTORIC PARKS

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
PACIFIC HISTORIC PARKS

Employer identification number
99-0194501

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$ 132,106

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule D (Form 990) 2018

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☒ Public exhibition

b

☒ Scholarly research

c

☒ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes☒ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c Beginning balance	
1d Additions during the year	
1e Distributions during the year	
1f Ending balance	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	(c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	527,810	496,594	444,047	423,346	446,845
b Contributions					
c Net investment earnings, gains, and losses	12,273	34,514	55,752	29,879	-19,152
d Grants or scholarships					
e Other expenditures for facilities and programs				5,989	171
f Administrative expenses	3,343	3,298	3,205	3,189	4,176
g End of year balance	536,740	527,810	496,594	444,047	423,346

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment

b

Permanent endowment 68.640 %

c

Temporarily restricted endowment 31.360 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		No
3a(ii)		No
3b		

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,213,910		1,213,910
b Buildings		2,122,068	473,606	1,648,462
c Leasehold improvements				
d Equipment		1,904,818	1,196,748	708,070
e Other		226,145	222,506	3,639
Total.	Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).)			3,574,081

Schedule D (Form 990) 2018

Part VII

Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII

Investments—Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	7,843,367
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	-57,192
b	Donated services and use of facilities	2b	133,172
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	75,980
3	Subtract line 2e from line 1	3	7,767,387
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	63,269
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	63,269
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	7,830,656

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	7,041,689
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	133,172
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	133,172
3	Subtract line 2e from line 1	3	6,908,517
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	63,269
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	63,269
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	6,971,786

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 99-0194501
Name: PACIFIC HISTORIC PARKS

Supplemental Information

Return Reference	Explanation
SCHEDULE D, PAGE 2, PART III, LINE 4	DEPICTING EVENTS OF, WWII ENGAGEMENTS IN THE PACIFIC WHICH ARE ON DISPLAY FOR THE PURPOSE OF EDUCATING THE PUBLIC AT THE TWO MUSEUMS AT PEARL HARBOR.

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PAGE 2, PART V, LINE 4	TO SUPPORT THE USS ARIZONA MEMORIAL AND OTHER PACIFIC HISTORIC LOCATIONS THROUGH EDUCATION AND INTERPRETIVE PROGRAMS, RESEARCH, PRESERVATION, AND RESTORATION, TO PERPETUATE THE MEMORY OF EVENTS AND HONOR THE PEOPLE INVOLVED IN THESE SITES.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Department of the
Treasury
Internal Revenue Service

Name of the organization
PACIFIC HISTORIC PARKS

Employer identification number
99-0194501

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 7
- 3 Enter total number of other organizations listed in the line 1 table ▶

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
SCHEDULE I, PAGE 1, PART I, LINE 2	THE PROCUREMENT OF GRANTS FOR PROGRAMS AND PROJECTS IN THE U.S. IS COORDINATED BY PHP'S DEVELOPMENT AND COMMUNICATIONS DEPARTMENT. REQUESTS FOR ASSISTANCE AND CONCEPTS ARE RECEIVED BY THE DEVELOPMENT AND COMMUNICATIONS DEPARTMENT WHO PREPARES AND SUBMITS GRANT REQUESTS. THE DEPARTMENT TRACKS THE RECEIPT OF THE FUNDING AND WORKS WITH THE VARIOUS DEPARTMENTS THAT REQUESTED THE GRANT TO ENSURE THAT ALL REQUIREMENTS OF EACH GRANT ARE MET. FINAL REPORTS ARE PREPARED BY THE DEVELOPMENT AND COMMUNICATIONS DEPARTMENT AND SUBMITTED TO GRANTORS.
SCHEDULE I, PAGE 4, PART IV	SCHEDULE I, PART II, LINES 1-5(H): AID FOR EDUCATION AND MISSION-RELATED ACTIVITIES. SCHEDULE I, PART II, LINE 6(H): LOVE OF COUNTRY GALA SPONSORSHIP SCHEDULE I, PART II, LINE 7(H): NHC 2019 SPONSORSHIP

Additional Data

Software ID:
Software Version:
EIN: 99-0194501
Name: PACIFIC HISTORIC PARKS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL PARK SERVICE 1 ARIZONA MEMORIAL PLACE HONOLULU, HI 96818		GOV	560,559				SEE PART IV
NATIONAL PARK SERVICE 135 MURRAY BOULEVARD SUITE 100 HAGATNA, GU 96910		GOV	68,735				SEE PART IV

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL PARK SERVICE PO BOX 5198 SAIPAN, MP 96950		GOV	112,063				SEE PART IV
NATIONAL PARK SERVICE PO BOX 2222 KALAUPAPA, HI 96742		GOV	33,403				SEE PART IV

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
STATE OF HAWAII 1151 PUNCHBOWL STREET RM 310 HONOLULU, HI 96813		GOV	13,671				
PACIFIC AVIATION MUSEUM 319 LEXINGTON BOULEVARD HANGAR 37 HONOLULU, HI 96818	99-0337979	501C3	6,000				SEE PART IV

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FEDERATION OF STATE HUMANITIES COUNCIL 1600 WILSON BOULEVARD SUITE 902 ARLINGTON, VA 22209	35-1409894	501C3	10,000				

Schedule J (Form 990)	Compensation Information	OMB No. 1545-0047
		2018
Department of the Treasury Internal Revenue Service	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.	
Name of the organization PACIFIC HISTORIC PARKS		Employer identification number 99-0194501

Part I Questions Regarding Compensation		Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
☐ Travel for companions	☐ Payments for business use of personal residence		
☐ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?		2	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
☐ Compensation committee	☒ Written employment contract		
☐ Independent compensation consultant	☐ Compensation survey or study		
☐ Form 990 of other organizations	☒ Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a Receive a severance payment or change-of-control payment?		4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?		4b	No
c Participate in, or receive payment from, an equity-based compensation arrangement?		4c	No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a The organization?		5a	No
b Any related organization?		5b	No
If "Yes," on line 5a or 5b, describe in Part III.			
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a The organization?		6a	No
b Any related organization?		6b	No
If "Yes," on line 6a or 6b, describe in Part III.			
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.		7	No
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.		8	No
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		9	

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

[illegible]

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service
Name of the organization
PACIFIC HISTORIC PARKS

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number

99-0194501

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 - ORGANIZATION'S MISSION	TO SUPPORT THE NATIONAL PARK SERVICE AND HAWAII'S DEPARTMENT OF LAND AND NATURAL RESOURCES, THROUGH RESEARCH, DEVELOPMENT, PRESERVATION, RESTORATION, AND INTERPRETATION OF WORLD WAR II IN THE PACIFIC, OTHER PACIFIC AND STATE HISTORIC SITES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4A	PEARL HARBOR NATIONAL MEMORIAL AT PEARL HARBOR (OAHU, HI), ONE OF OUR NATION'S MOST SACRED SITES, SERVES AS A CONSTANT REMINDER OF THE VALOR, COURAGE, AND SACRIFICES OF THE "GREATEST GENERATION" THAT FOREVER CHANGED THE COURSE OF OUR NATION AND THE WORLD. THE SITE IS ENTRUSTED TO THE NATIONAL PARK SERVICE ("NPS"), AND IN COLLABORATION WITH PACIFIC HISTORIC PARKS ("PHP"), WE ARE DEDICATED TO ENSURING THAT FUTURE GENERATIONS WILL HONOR AND BE INSPIRED BY ALL THAT OCCURRED IN THIS HALLOWED PLACE. IN ADDITION TO THE STANDARDS-BASED, ONSITE EDUCATIONAL CURRICULUM PROVIDED TO OVER 40,000 SCHOOL AGE CHILDREN FROM AROUND THE WORLD ANNUALLY, PHP ALSO SUPPORTS ONGOING RESEARCH, RESTORATION, PRESERVATION, AND INTERPRETIVE PROGRAMS. PHP PRODUCES AND PROVIDES FOR DISTRIBUTION NPS ORIENTATION MATERIALS FOR VISITORS OF ALL AGES, INCLUDING TRANSLATIONS IN MULTIPLE FOREIGN LANGUAGES, REFLECTING THE DIVERSITY OF THE INTERNATIONAL COMPOSITION OF NEARLY 2 MILLION VISITORS EACH YEAR (I.E. JAPANESE, CHINESE, KOREAN, GERMAN, FRENCH, AND SPANISH). PHP CONTINUES TO LEVERAGE THE LATEST TECHNOLOGIES IN AN EFFORT TO ALIGN WITH CURRENT AND FUTURE GENERATIONS. CURRENTLY, PHP OFFERS AUDIO, VIRTUAL REALITY, AND DIGITAL EDUCATION TOURS AT THE USS ARIZONA MEMORIAL. THESE TOURS PROVIDE AN IN-DEPTH EDUCATIONAL EXPERIENCE IN THE FORM OF VARIOUS NARRATIONS, TEXT, IMAGES, AND VIDEOS. THE TOURS INCLUDE MORE THAN 20 POINTS OF INTEREST AROUND THE PARK AND ON THE USS ARIZONA MEMORIAL. THEY ARE AVAILABLE IN NUMEROUS LANGUAGES THAT SERVE AS A VIRTUAL RANGER, PROVIDING INTERNATIONAL VISITORS WITH THE OPPORTUNITY TO EXPERIENCE AND LEARN ABOUT PEARL HARBOR IN THEIR OWN LANGUAGE. THIS INCLUDES INTERACTIVE EDUCATIONAL EXHIBITS AVAILABLE ONSITE, ONLINE, AND THROUGH MOBILE DEVICES; AS WELL AS A MIGRATION TO AN INTERACTIVE, GUIDED TOUR, AND A SMART SEARCHABLE ONLINE NATIONAL DATABASE. THIS WILL ALSO PROVIDE THE FOUNDATION FOR FUTURE CONTENT MANAGEMENT, PUBLIC ACCESS, AND ONGOING EDUCATION. DIAMOND HEAD STATE MONUMENT (DHSM), LOCATED ON STATE PROPERTY (OAHU, HI), IS A PHP PARTNER PARK. AMONG THE MOST VISITED SITES IN THE STATE, WITH OVER 1 MILLION VISITORS EACH YEAR, PHP PROVIDES A NARRATED TOUR IN ENGLISH, JAPANESE, CHINESE, KOREAN, GERMAN, FRENCH, SPANISH, AND HAWAIIAN. PHP ALSO SUPPORTED DHSM'S KIDS TO PARKS DAY. PHP SUPPORTS THE CURATORIAL PROGRAM AT PEARL HARBOR NATIONAL MEMORIAL. IN ADDITION TO CATALOGING AND PROTECTING DOCUMENTS, PHOTOGRAPHS, AND OBJECTS IN THE PARK'S COLLECTION, PHP CREATED A CONTENT MANAGEMENT SYSTEM THAT HOPES TO SERVE AS A GATEWAY TO HISTORY, A TECHNOLOGY THAT WILL ALLOW THE PUBLIC TO SEE WHAT EXISTS IN THE ARCHIVES OF THE PARK.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4B	PHP'S RESOURCES, STAFF, AND FINANCIAL ASSISTANCE ARE SPENT ON EDUCATIONAL PROGRAMS AT PEARL HARBOR NATIONAL MEMORIAL (OAHU), HONOLULU NATIONAL MONUMENT (OAHU), WAR IN THE PACIFIC NATIONAL HISTORICAL PARK (GUAM), AMERICAN MEMORIAL PARK (SAIPAN), KALAUPAPA NATIONAL HISTORICAL PARK (MOLOKAI), AND DIAMOND HEAD STATE MONUMENT (OAHU). PHP ACCOMPLISHES ITS MISSION THROUGH HOSTING EDUCATION AND INTERPRETIVE PROGRAMS THAT SUPPORT HISTORICAL SITES IN THE PACIFIC FOR FUTURE GENERATIONS. PHP PERPETUATES THE HISTORY AND MEMORY OF EVENTS AND PEOPLE WHO LIVED THROUGH AND DIED DURING WORLD WAR II IN THE PACIFIC BY OFFERING GUIDED TOURS, PLACE-BASED LEARNING PROGRAMS, OUTREACH PRESENTATIONS, WORKSHOPS, AND CONFERENCES. THE DEVELOPMENT OF THE EDUCATION PROGRAM FOR PACIFIC HISTORIC PARKS IS THE BEGINNING OF A CURRICULUM UNIT ALIGNED TO THE COMMON CORE STATE STANDARDS AND THE HAWAII CORE STANDARDS FOR SOCIAL STUDIES THAT PROVIDES OPPORTUNITIES FOR STUDENTS AND EDUCATORS TO GAIN HISTORICAL AND CULTURAL KNOWLEDGE FOR THE HISTORY OF PEARL HARBOR. CURRICULUM IS CREATED TO EDUCATE LOCAL, MAINLAND, AND INTERNATIONAL PRESCHOOL THROUGH HIGHER EDUCATION AUDIENCES, TO ADDRESS SPECIFIC GRADE LEVEL STANDARDS, PROVIDE THE NECESSARY ACCOMMODATIONS AND MODIFICATIONS FOR THE DIVERSE LEARNERS, AND SEEKING OUT WAYS TO CONNECT THE CONTENTS TAUGHT IN THE CLASSROOM WITH THE COMMUNITY AND THE WORLD. "THE LEGACY OF PEARL HARBOR" CURRICULUM CONSIST OF 3 CORE CURRICULUM THAT ADDRESSES SCHOOL GROUP VISITS TO PEARL HARBOR NATIONAL MEMORIAL, SCHOOL AND COMMUNITY SITE VISITS, AND WORLDWIDE LONG-DISTANCE LEARNING THROUGH VIRTUAL TOURS. THE OBJECTIVE OF, "THE LEGACY OF PEARL HARBOR" CURRICULUM IS TO PROVIDE OPPORTUNITIES FOR STUDENTS AND EDUCATORS TO VISIT PEARL HARBOR NATIONAL MEMORIAL AND SUPPORT THE USS ARIZONA MEMORIAL. SCHOOL GROUPS WHO ARE SCHEDULED TO VISIT PEARL HARBOR NATIONAL MEMORIAL BEGINS WITH A PRE-SITE VISIT AT A SCHOOL SITE BY OUR EDUCATION COORDINATORS. PRESENTATION AND DEVELOPMENTALLY APPROPRIATE ACTIVITIES ENGAGE STUDENTS TO PREPARE FOR THEIR VISIT. PERSONALIZED AGENDA IS CREATED FOR THE ONSITE VISIT AND MAY INCLUDE EDUCATIONAL ACTIVITIES TO SUPPORT CLASSROOM LEARNING. A SELF-GUIDED OR GUIDED TOUR OF THE VISITORS CENTER WITH AN EDUCATION COORDINATOR PROVIDES OPPORTUNITIES FOR STUDENTS TO CONNECT THE CONTENTS THEY HAVE LEARNED IN THE CLASSROOM. THE HIGHLIGHT OF THE VISIT IS THE DOCUMENTARY OF PEARL HARBOR AND BOAT RIDE TO THE ARIZONA MEMORIAL. "THE PATH TOWARDS RECONCILIATION, FORGIVENESS AND PEACE" CURRICULUM ARE TAUGHT AT A SCHOOL SITE BY THE EDUCATION DEPARTMENT, ADDRESSES THE IMPORTANCE OF APPRECIATION FOR CULTURE, RECONCILIATION AND PEACE THROUGH THE EXPERIENCES OF WORLD WAR II SURVIVORS AND EYEWITNESS CIVILIANS. STUDENTS ARE IMMERSSED IN LITERATURE AND PARTICIPATES IN WHOLE GROUP DISCUSSION ABOUT THE CHILDREN WHO WERE A PART OF WORLD WAR II AND LONGED FOR PEACE AND FORGIVENESS THROUGHOUT THE WORLD. STUDENTS ARE TAUGHT THAT THEY TOO CAN MAKE A DIFFERENCE IN THE WORLD. INT

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4B	ACTIVE ACTIVITIES ARE LED BY EDUCATION COORDINATORS TO PROVIDE CONNECTIONS WITH THE STORY THAT WAS READ. "LIVING THE LEGACY OF PEARL HARBOR" CURRICULUM PROVIDES THE OPPORTUNITY FOR LOCAL, MAINLAND AND INTERNATIONAL STUDENTS IN PRE-K TO HIGHER EDUCATION, EDUCATORS, INDIVIDUALS, AND ORGANIZATIONS OF ANY DISCIPLINE, THE OPPORTUNITY TO VISIT PEARL HARBOR NATIONAL MEMORIAL AND INTERACT WITH AN EDUCATION COORDINATOR THROUGH WORLDWIDE LONG-DISTANCE LEARNING AND VIDEO TELECONFERENCING VIA ZOOM. A VIRTUAL FIELD TRIP AT THE PARK WILL INVOLVE, LIVE-TIME INTERACTION WITH STUDENTS, EDUCATORS, VOLUNTEER AND/OR CIVILIAN EYEWITNESS OF THE PEARL HARBOR ATTACK. THE TOUR WILL CONCLUDE WITH A QUESTION AND ANSWER DISCUSSION BETWEEN ALL PARTICIPANTS. PHP'S SUPPORT OF THE WAR IN THE PACIFIC NATIONAL HISTORICAL PARK IN GUAM RESULTED IN A COMPREHENSIVE EDUCATIONAL CONTINUUM THAT REACHES STUDENTS FROM K THRU 12 GRADE INCLUDING PARK PALS ADVENTURE CAMP (K-1ST), BOOK BUDDIES (2ND-3RD), ECO-EXPLORERS (4 TH-5TH), GUAHAN HERITAGE ACADEMY (6TH- 8TH), EDUCATION ON WHEELS: PARKS AS CLASSROOMS (6TH -8TH), MONOLOGUE AT THE MUSEUM: PAGE TO STAGE (9TH-12TH), AND DAY/NIGHT AT THE MUSEUM (9TH -12TH). PHP ALSO SUCCESSFULLY HOSTED AN INTERNATIONAL TEACHER CONFERENCE ON GUAM THAT WAS ATTENDED BY OVER 200 EDUCATORS FROM IN AND AROUND THE PACIFIC REGION. PHP ENGAGED PARK VISITORS WITH THE RESOURCES FOUND AT AMERICAN MEMORIAL PARK IN SAIPAN. PHP OFFERED COMMUNITY- WIDE PROGRAMS SUCH AS ICONS OF WORLD WAR II, WAR TIME HALLOWEEN, ART IN THE PARK, JUNIOR RANGER CAMP, GIRLS/BOYS SCOUTS, READING RANGER, OUTREACH PROGRAMS, AND FIELDTRIPS. FINANCIAL SUPPORT FROM PHP TO THE AMERICAN MEMORIAL PARK WAS INTEGRAL TO PARK RANGER-LED EVENTS, SUCH AS THE MEMORIAL DAY CONTEST, 75TH ANNIVERSARY OF THE BATTLE FOR SAIPAN AND TINIAN, AND AMME COIN LAUNCH. PHP OPERATES BOOKSTORES AT BOTH VISITOR CENTERS LOCATED IN GUAM AND SAIPAN. ALL STAFF ARE TRAINED TO LEAD AND ASSIST IN EDUCATION AND INTERPRETIVE PROGRAMS. THROUGH PARTNERSHIPS, TECHNOLOGY, AND VOLUNTEER STEWARDSHIP, PHP WAS ABLE TO OFFER UNIQUE AND INNOVATIVE OPPORTUNITIES FOR LEARNING ABOUT THE PAST. THE PROGRAMS ON BOTH ISLANDS REFLECT THE STORIES FOUND AT THE HISTORICAL SITES, WHICH SERVE AS REMINDERS OF ENDURING PEACE AND THE HEALING THAT IS STILL ONGOING. PHP EDUCATION PROGRAMS HAVE ENABLED PEOPLE THROUGHOUT THE WORLD TO LEARN ABOUT THE PACIFIC THEATER CAMPAIGNS IN WORLD WAR II AT THEIR NATIONAL PARKS. PHP SUPPORTS THE ANNUAL COMMEMORATION OF THE DECEMBER 7, 1941 ATTACK ON PEARL HARBOR. ANNUAL EVENTS INCLUDE MEMORIAL CEREMONIES, LECTURES, GATHERINGS HONORING SURVIVORS, AND WORLD WAR II VETERANS. MANY EVENTS ARE OPEN TO THE PUBLIC, AND THOUSANDS OF VISITORS FROM AROUND THE WORLD JOIN IN THE COMMEMORATIVE EVENTS. PHP ALSO SUPPORTS VARIOUS PROGRAMS, SUCH AS FULFILLING THE ONE TRUE WISH OF A CHILD WITH LIFE THREATENING MEDICAL CONDITIONS. THROUGH OUR PARTNERSHIP WITH MAKE A WISH HAWAII, WE ARE GIVEN THE PRIVILEGE TO FULFILL THE WISHES OF CHILDREN WHO HAVE REQUESTED

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FORM 990, PAGE 2, PART III, LINE 4B	ESTED A VISIT TO ONE OF AMERICA'S MOST ICONIC AND HISTORIC LANDMARKS. PHP PARTNERED WITH T HE NPS SUBMERGED RESOURCES CENTER IN DEVELOPING A WOUNDED VETERANS IN THE PARK (WVIP) PROG RAM, ENGAGING WOUNDED SERVICE MEMBERS IN THE SCIENTIFIC STUDY, INTERPRETATION, AND PROTECT ION OF THE USS ARIZONA. THE PRESERVATION OF THE PERSONAL STORIES AND EXPERIENCES OF THE WO RLD WAR II GENERATION, THROUGH THE ACQUISITION OF ORAL HISTORIES, IS AN INTEGRAL ELEMENT O F PHP'S DEDICATED PROGRAM FUNDING. AS THE NUMBERS OF PEARL HARBOR SURVIVORS, MILITARY AND CIVILIAN WITNESSES, AND WORLD WAR II VETERANS DECREASE EACH YEAR, THE SIGNIFICANCE OF CAPT URING THEIR VOICES TO ENSURE THAT FUTURE GENERATIONS WILL FOREVER REMEMBER IS CRITICAL. AT PEARL HARBOR NATIONAL MEMORIAL, WITH AN ANNUAL ATTENDANCE OF NEARLY 2 MILLION VISITORS, W E HELP MAINTAIN A HIGH STANDARD OF VISITOR SERVICES BY SUPPLYING REQUIRED SUPPORT STAFF AN D MATERIALS. PHP SUPPORTS KALAUPAPA NATIONAL HISTORICAL PARK AND ITS VOLUNTEERS IN THE PAR KS (VIP) PROGRAM, PROVIDING OPPORTUNITIES FOR STUDENTS, CHURCH GROUPS, NONPROFIT ORGANIZAT IONS, CIVIC CLUBS, HAWAIIAN ORGANIZATIONS, AND SENIORS TO MAKE A DEEPER CONNECTION TO KALA UPAPA AS A SPECIAL AND SACRED PLACE THROUGH HANDS ON WORK, INCLUDING THE CLEANING OF HISTO RIC BUILDINGS, REMOVING INVASIVE SPECIES, CLEARING AND MAINTAINING HISTORIC SITES, AND BEA CH CLEAN UPS. PHP CONSERVES CRITICAL RESOURCES, SUCH AS THE PRESERVATION OF GRAVE MARKERS FOR THE THOUSANDS OF PATIENTS WHO LIVED IN KALAUPAPA, THROUGH REHABILITATION OF THE PALI T RAIL, AND BY PROVIDING A SHELTER TO BE USED AS AN OUTDOOR CLASSROOM FOR STUDENTS UNABLE TO VISIT THE SETTLEMENT. HONOULIULI NATIONAL MONUMENT, A PLACE OF DETENTION DURING WORLD WAR II IN HAWAII, IS NOW A PLACE TO REFLECT ON WARTIME EXPERIENCES AND RECOMMIT TO THE PURSUI T OF FREEDOM AND JUSTICE. PARTNERING WITH INTERNMENT SITES REGIONALLY, AS WELL AS THE JAPA NESE CULTURAL CENTER OF HAWAII, NATIONAL PARK SERVICE STAFF AT WORLD WAR II VALOR IN THE P ACIFIC NATIONAL MONUMENT ARE CREATING THE FOUNDATION DOCUMENT TO IDENTIFY THE PURPOSE, SIG NIFICANCE, KEY INTERPRETIVE THEMES, AND FUNDAMENTAL RESOURCES. THIS DOCUMENT WHEN COMPLETE D WILL PROVIDE A STRATEGIC "ROAD MAP" TO ENSURE THAT ALL WORK WILL HONOR THE MULTIFACETED HISTORY OF HONOULIULI NATIONAL MONUMENT. PHP PROVIDES HONOULIULI WITH SUPPORT STAFF TO ASS IST WITH CULTURAL AND NATURAL RESOURCE MANAGEMENT INCLUDING SUBJECT MATTER EXPERTS.

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FORM 990, PAGE 6, PART VI, LINE 11B	THE DRAFT OF FORM 990 IS GIVEN TO THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS FOR COMMENTS AND REVIEW. THE FINALIZED DRAFT IS THEN SUBMITTED TO THE FULL BOARD FOR COMMENTS PRIOR TO FILING.

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FORM 990, PAGE 6, PART VI, LINE 12C	THE CONFLICT OF INTEREST PROCEDURES AT PACIFIC HISTORIC PARKS ARE OUTLINED IN A POLICY THAT WAS CREATED BY THE BOARD OF DIRECTORS. THE POLICY COVERS THE BOARD OF DIRECTORS AND THE PACIFIC HISTORIC PARKS EMPLOYEES. THE BOARD OF DIRECTORS AND KEY EXECUTIVE OFFICERS ARE REQUIRED TO SIGN THE POLICY ANNUALLY. ANNUALLY, THE ACCOUNTING DEPARTMENT WILL PROVIDE AN UPDATED VENDOR LISTING THAT IS ACCOMPANIED WITH THE ANNUAL CONFLICT OF INTEREST CERTIFICATION SHEET FOR ACKNOWLEDGEMENT. AT THE ANNUAL BOARD MEETING, ALL BOARD OF DIRECTORS AND KEY EXECUTIVE OFFICERS ARE PROVIDED THE AFOREMENTIONED DOCUMENTATION FOR APPROVAL. AFTER COMPILING ALL COMPLETED FORMS, THE ACCOUNTING DEPARTMENT REVIEWS AND ANALYZES THE DOCUMENTATION FOR ANY EVIDENT CONFLICTS. IN THE EVENT THAT A CONFLICT IS IDENTIFIED, THE ACCOUNTING TEAM IS ASKED TO DETERMINE THE FINANCIAL IMPACT, IF ANY. THE INFORMATION IS THEN PROVIDED TO THE CEO FOR ANALYSIS OF THE MATERIALITY. TO THE EXTENT THAT A RELATED PARTY TRANSACTION EXCEEDS THE THRESHOLDS ALLOWABLE BY THE IRS, DOCUMENTATION IS PROVIDED FOR FULL DISCLOSURE ON THE ORGANIZATION'S FORM 990. CONSEQUENTLY, THE BOARD MEMBER OR EXECUTIVE OFFICER IS REQUESTED TO BE REMOVED FROM ANY DECISION-MAKING PROCESS RELATED TO THE CONFLICTING VENDOR OR PROJECT. FURTHERMORE, IF A TRANSACTION OR RELATIONSHIP IS IDENTIFIED DURING THE YEAR THAT WILL CREATE A CONFLICT BETWEEN THE ORGANIZATION AND A BOARD MEMBER OR EXECUTIVE OFFICER, THE RELATIONSHIP IS THEN DISCLOSED TO THE BOARD OF DIRECTORS AND EXECUTIVE OFFICERS TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY.

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FORM 990, PAGE 6, PART VI, LINE 15A	THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS VOTES ON THE PROPOSED COMPENSATION PACKAGES FOR THE PRESIDENT AND CEO, AND OTHER OFFICERS OR KEY EMPLOYEES. THE COMMITTEE'S RECOMMENDATION IS PRESENTED TO THE BOARD AS A WHOLE FOR APPROVAL. THE PRESIDENT AND CEO'S ACCOMPLISHMENTS ARE COMPARED WITH THE PRESET GOALS AND OVERALL PERFORMANCE OF DUTIES. THE FINANCIAL CONDITION OF THE ORGANIZATION IS ALSO CONSIDERED. THE PRESIDENT AND CEO'S COMPENSATION AND BENEFITS ARE COMPARED TO ORGANIZATIONS DEEMED MOST SIMILAR TO PACIFIC HISTORIC PARKS.

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Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 15B	SEE DESCRIPTION FOR FORM 990, PART VI, LINE 15A.

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FORM 990, PAGE 6, PART VI, LINE 17	MASSACHUSETTS, MARYLAND, MAINE, MICHIGAN, MINNESOTA, MISSISSIPPI, NORTH CAROLINA, NORTH DAKOTA, NEW HAMPSHIRE, NEW JERSEY, NEW MEXICO, NEVADA, NEW YORK, OHIO, OKLAHOMA, OREGON, PENNSYLVANIA, RHODE ISLAND, SOUTH CAROLINA, TENNESSEE, UTAH, VIRGINIA, WASHINGTON, WISCONSIN, WEST VIRGINIA

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FORM 990, PAGE 6, PART VI, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.