For Paperwork Reduction Act Notice, see the separate instructions.

Department of the

Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

DLN: 93493132025270 OMB No. 1545-0047

> Open to Public Inspection

		e 2019 c	l alendar vear, or tax vear beg	inning 10-01-2018 , and ending 09	3-30-2	019					
		pplicable:	C Name of organization	•	. 50 1		D Employ	er identifi	ication number		
		change	Dallas Convention & Visitors Burea	75-2456622							
□ Na	me ch	ange	% JILL LARSEN CFO	75-2430022							
☐ Ini			Doing business as VISITDALLAS								
		n/terminated I return	Number and street (or P.O. box if	mail is not delivered to street address) Room	n/suite		E Telephon	ne number			
		on pending	325 N St Paul Street Suite 700	man is not delivered to street address, hour	ı, oaree		(214) 5	71-1000			
				untry, and ZIP or foreign postal code			,				
			DALLAS, TX 75201				G Gross re	ceipts \$ 43	3,207,988		
			F Name and address of princip	oal officer:	H	l(a) Is this	a group re	turn for			
			CRAIG DAVIS 325 N ST PAUL STREET 700				linates?		□Yes ☑No		
			DALLAS, TX 75201		⊦	I(b) Are all		es	☐ Yes ☐No		
Ta:	k-exen	npt status:	501(c)(3) 5 01(c)(6)	◀ (insert no.) ☐ 4947(a)(1) or ☐ 527	,	include If "No.		ist. (see	instructions)		
J W	ebsit	e:▶ WW	/W.VISITDALLAS.COM			I(c) Group		-	· · · · · · · · · · · · · · · · · · ·		
K Forn	n of or	ganization	✓ Corporation ☐ Trust ☐ As	sociation 🔲 Other 🕨	L	Year of forma	tion: 1992	M State	of legal domicile: TX		
Pa	irt I		mary								
			scribe the organization's mission ABLY IMPACT THE DALLAS ECON	or most significant activities: NOMY THROUGH TRAVEL AND TOURISM	1						
၁၄	-				-						
<u>je</u>	-										
Kell Kell	-				_						
Governance				liscontinued its operations or disposed of ing body (Part VI, line 1a)	of more	e than 25%	of its net a	ssets.	53		
	l		3	of the governing body (Part VI, line 1b)	· ·			4	53		
es es	l		·	talendar year 2018 (Part V, line 2a)				5	94		
Activities &	l		, ,	ecessary)			•	6	55		
Ş	l		•	art VIII, column (C), line 12			•	7a	110,001		
•	l			* **				7a 7b	<u> </u>		
	В	Net unrei	ated business taxable income in	om Form 990-T, line 34	•		· · · · · · · · · · · · · · · · · · ·	/B	31,176		
				,		Pric	r Year	202	Current Year		
3;	l		ions and grants (Part VIII, line 1		7,281,9		4,257,113				
Ravenue	l	-	service revenue (Part VIII, line 2	35,582,4		37,099,510					
ά.	l		nt income (Part VIII, column (A),	239	, · · · · ·						
	l	Other rev	376								
				nust equal Part VIII, column (A), line 12)			44,488,5		43,207,988		
	l			column (A), lines 1–3)				0	0		
	l	Benefits	0								
&	l	•	, , , ,	penefits (Part IX, column (A), lines 5–10))		11,376,7	760	11,568,452		
Expenses	16 a	Professio	nal fundraising fees (Part IX, col	umn (A), line 11e)				0	0		
×	b	Total fund	aising expenses (Part IX, column (D)	, line 25) ▶0							
ш	17	Other exp	29,790,6	522	22 30,403,048						
	18	Total exp	enses. Add lines 13–17 (must ed	qual Part IX, column (A), line 25)			41,167,3		41,971,500		
	19	Revenue	less expenses. Subtract line 18	3,321,2	206	1,236,488					
Net Assets or Fund Balances						Beginning of	of Current Y	ear	End of Year		
alan alan	20	Total acc	ets (Part X, line 16)				35,709,2	208	37,744,463		
A B	l		ilities (Part X, line 26)								
ĕĔ	l		,				4,447,:		5,245,859		
			s or fund balances. Subtract line	21 from tine 20			31,262,:	110	32,498,604		
	rt II		ature Block	mined this return, including accompany	ina sch	nedules and	statements	s and to	the hest of my		
knowl	edge	and belie		te. Declaration of preparer (other than o							
any k	nowle	edge.									
		*****	ĸ			2020)-05-15				
Sign		Signati	ure of officer			Date					
Here		NJILL LA	RSEN CFO								
			r print name and title								
		P	rint/Type preparer's name	Preparer's signature	Date			PTIN			
Paid	1						ck 🗀 if ¡ employed	P00742631	•		
Pre		er 🕝	irm's name ► BKD LLP		•		's EIN ►				
Use		⊢	Firm's address ► 14241 DALLAS PARKWAY SUITE 1100 Phone no. (972) 702-8262								
	J.11	·, ·		WAT SOLIE 1100		Phor	ie 110. (972)	/UZ-8262			
			DALLAS, TX 75254								
May t	he IR	S discuss	this return with the preparer sha	own above? (see instructions)				✓ γ	'es 🗌 No		

Cat. No. 11282Y

Form **990** (2018)

Form	990 (2018)				Page 2
Pa	rt III Statement	of Program Service Ac	complishments		
			r note to any line in this Part III		🗆
1	Briefly describe the	organization's mission:			
TO F	AVORABLY IMPACT TH	IE DALLAS ECONOMY THROU	GH TRAVEL AND TOURISM		
	Did the organization	undertake any cignificant pro	ogram services during the year which w	vore not listed on	
2	the prior Form 990 c	, , ,	<i>y</i> ,	vere not listed on	☐ Yes ☑ No
	'	ese new services on Schedule			Lifes Life
3	•		o. ignificant changes in how it conducts, a	any program	
3	services?	<u>.</u>	ignificant changes in now it conducts, a	any program	☐ Yes ☑ No
	If "Yes," describe the	□ Tes ⊡ No			
4	Describe the organiz Section 501(c)(3) ar	ation's program service acco	mplishments for each of its three large: e required to report the amount of gran service reported.		
4a	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
	See Additional Data				
	(0.1	\ /F) (D	,
4b	(Code: See Additional Data) (Expenses \$	including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
		. (5 11 6 11 6			
4d	(Expenses \$	ices (Describe in Schedule O.) including		(Revenue \$)
	Total program ser		grants or \$	(INCACING &	
4e		VICE EXPENSES P			Form 990 (2018)

	Charlet to of Paraginal Calculator			rage 3
Par	Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🗳	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
			orm OO	0 (2019)

		_		Page
irt	Checklist of Required Schedules (continued)			
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes Yes	No
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		N
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		N
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		N
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		N
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		N
1	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		N
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
alr	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 65		Yes	N
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 65 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			·

5c бa Yes solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were

6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization 6b Yes Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services 7a

7b If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file **7**c **d** If "Yes," indicate the number of Forms 8282 filed during the year 7d e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during 8 9a Did the sponsoring organization make any taxable distributions under section 4966? . . . 9a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . 9h

Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 . . . 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11a

b Gross income from other sources (Do not net amounts due or paid to other sources 11b 12a

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b

11 Section 501(c)(12) organizations. Enter: 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. 13a **b** Enter the amount of reserves the organization is required to maintain by the states in 13b which the organization is licensed to issue qualified health plans

13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a No **b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess 15 parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N Nο Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Form 990 (2018)

orm 9	990 (2018)			Page 6					
Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines 🗸					
Sec	tion A. Governing Body and Management								
1a	Enter the number of voting members of the governing body at the end of the tax year label 1a 53		Yes	No					
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b	Enter the number of voting members included in line 1a, above, who are independent 1b 53								
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?								
	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No					
	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No					
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No					
	Did the organization have members or stockholders?	6	Yes						
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes						
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No					
•	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		V						
	The governing body?	8a	Yes						
	Each committee with authority to act on behalf of the governing body?	8b	Yes						
-	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	- \	No					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Coae	Yes	No					
na	Did the organization have local chapters, branches, or affiliates?	10a	163	No					
b :	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b							
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990								
.2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes						
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes						
.3	Did the organization have a written whistleblower policy?	13	Yes						
.4	Did the organization have a written document retention and destruction policy?	14	Yes						
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
	The organization's CEO, Executive Director, or top management official	15a	Yes						
	Other officers or key employees of the organization	15b	Yes						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
•	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No					
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b							
Sec	tion C. Disclosure			<u> </u>					
	List the States with which a copy of this Form 990 is required to be filed▶								
8	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.								
.9	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest								
20	policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records:								
	▶JILL LARSEN ĆFO 325 N ST PAUL STREET 700 DALLAS, TX 75201 (214) 571-1013	F	orm 99	0 (2018)					

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See instructions for definition of "key employee."

- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the
- organization and any related organizations. • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) (B) (C) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person amount of other compensation compensation week (list is both an officer and a from the from related compensation organization (Wany hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Former Highest compensatemployee Individual trustee or director Officer organizations (ey employee MISC) related Institutional below dotted organizations line) Trustee See Additional Data Table

Page 8 Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Part VII (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Highest compensated employee Individual trustee or director organizations related ey employee Institutional below dotted organizations line) Trustee See Additional Data Table \blacktriangleright c Total from continuation sheets to Part VII, Section A . ۰ 4,118,847 438,885 d Total (add lines 1b and 1c) ▶ Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > 32 Yes No Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on 3 line 1a? If "Yes," complete Schedule J for such individual . 3 Nο 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such 4 Yes 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for 5 Nο **Section B. Independent Contractors** 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address Description of services Compensation TRACY LOCKE. ADVERTISING 5,826,793 1999 BRYAN 3200 DALLAS, TX 75201 JACKSON WALKER LLP, LEGAL 192,030 2323 ROSS AVE 600 DALLAS, TX 75201 BKD LLP. AUDIT 140,655 14241 DALLAS PARKWAY 1100 DALLAS, TX 75254 AUDIT BDO USA LLP, 122,000 600 N PEARL ST STE 1700 DALLAS, TX 75201 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 4

1,496,762

43,207,988

38,323,949

e Total. Add lines 11a-11d

12 Total revenue. See Instructions. . .

516,925

110,001

Part IX	Statement of Function	ial Expenses
---------	-----------------------	--------------

For	n 990 (2018)				Page 10
	art IX Statement of Functional Expenses tion $501(c)(3)$ and $501(c)(4)$ organizations must complete all co	-			_
	Check if Schedule O contains a response or note to any	line in this Part IX .			<u> 🗆</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	3,737,647			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	5,980,423			
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	207,089			
9	Other employee benefits	966,997			
10	Payroll taxes	676,296			
11	Fees for services (non-employees):				
	a Management	0			
I	Legal	285,566			
•	c Accounting	274,323			
•	l Lobbying	0			
•	e Professional fundraising services. See Part IV, line 17	0			
1	Investment management fees	0			
9	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,398,122			
12	Advertising and promotion	13,357,601			
	Office expenses	1,274,999			
14	Information technology	468,700			
15	Royalties	0			
16	Occupancy	1,000,484			
	Travel	1,243,981			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19	Conferences, conventions, and meetings	1,578,388			
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	406,747			
	Insurance	67,965			
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a Sponsorships/Partnerships	5,365,688			
	b Creative Production/Research	1,680,342			
	c Tourism	430,300			
	d BAD DEBT EXPENSE	302,759			
	e All other expenses	267,083			
25	Total functional expenses. Add lines 1 through 24e	41,971,500			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
	Check here ► ☐ if following SOP 98-2 (ASC 958-720).				

Form 990 (2018)

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Liabilities 22

Fund Balances

Assets or 30

Net

Investments—program-related. See Part IV, line 11

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

Intangible assets

Grants payable . .

Deferred revenue

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

Other assets. See Part IV, line 11 . .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons. Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24).

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > \quad \text{and complete lines 30 through 34.}

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Page **11**

0

44,704

51,466

723.139

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312.275

5.245.859

8.272.661

24,225,943

32.498.604

37,744,463

Form **990** (2018)

37.744.463 4,210,445

(B) Beginning of year End of year 1,619,717

16,760,004 1 Cash-non-interest-bearing . 4,965,239 2 Savings and temporary cash investments . . . 2 27,675,893 3 3 Pledges and grants receivable, net . . . 0 5,769,056

10,536,328 4 Accounts receivable, net . Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 0 5

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 0 6

voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . Assets 989.034 917.752 Notes and loans receivable, net . . 8 Inventories for sale or use . Prepaid expenses and deferred charges 1.750.529 9 1.460.627

10a Land, buildings, and equipment: cost or other 1,894,996 10a basis. Complete Part VI of Schedule D

1,689,748 385,786 205,248 Less: accumulated depreciation 10b 10c 0 0 11 11 Investments—publicly traded securities . 0 0 12 12 Investments—other securities. See Part IV, line 11 . . .

0

270.912

51.466

35.709.298

3,364,647

803.487

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7.045.670

24,216,446

31,262,116

35,709,298

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b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Additional Data

Name: Dallas Convention & Visitors Bureau

Form 990 (2018)

Form 990, Part III, Line 4a:

NATIONALLY, AND INTERNATIONALLY AS A TOP CONVENTION CENTER.

EIN: 75-2456622

Software Version:

Software ID:

PROMOTING DALLAS AS A DESTINATION FOR BUSINESS AND PLEASURE TO THE REGIONAL. NATIONAL, AND INTERNATIONAL MARKETPLACE AND TO FAVORABLY IMPACT THE DALLAS ECONOMY THROUGH CONVENTIONS AND TOURISM. THE BUREAU'S EFFORTS HAVE SIGNIFICANTLY INCREASED AWARENESS OF DALLAS LOCALLY.

Form 990, Part III, Line 4b: THE BUREAU UTILIZES THE INTERNET, OUARTERLY EVENT CALENDARS, ANNUAL-MEETING PROFESSIONAL GUIDES AND SEMI-ANNUAL-OFFICIAL VISITORS GUIDES AS WELL AS OTHER MEANS TO PROMOTE CURRENT EVENTS IN DALLAS AND PROMOTE DALLAS AS A TOP CONVENTION AND TOURISM location.

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	compensat ee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
						ed				
JOHN ACKERMAN DIRECTOR	0.0	Х						0	0	0
LAURA BEITLER DIRECTOR	1.0	×						0	0	0
DAVE BROWN DIRECTOR	1.0	×						0	0	0
WES CAYWOOD	1.0	Х						0	0	0

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DAVE BROWN
DIRECTOR
WES CAYWOOD
DIRECTOR
SHARON DAVIS

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CHAD ESTIS

LAURA ESTRADA

DEAN FEARING

CAROLYN DENT

ROBBIE DOUGLAS

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable hours per than one box, unless compensation compensation amount of other week (list person is both an officer from related from the compensation

	any hours	hours and a director/tr						organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
ROSA FLEMING DIRECTOR	1.0	Х						0	0	0
JIMMY GASTON DIRECTOR	1.0	Х						0	0	0
ANDREA GATES DIRECTOR	0.0	Х						0	0	0
JENNIFER GATES DIRECTOR/VICE CHAIR	2.0	Х		х				0	0	0
KEVIN GILBERT DIRECTOR	1.0	Х						0	0	0

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SCOTT GOLDSTEIN

WANDA GRAINER

GUS GRANGER

DUSTI GROSKREUTZZ

DIRECTOR - End: 6/20/2019

DIRECTOR

DIRECTOR

DIRECTOR

DARREN GRUBB

DIRECTOR - Beg: 6/20/2019

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation

and Independent Contractors

DIRECTOR

jain anant

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DARREN JAMES

DAVE JOHNSON

KAMAL KAUSHAL

SEAN KENNERTY

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DIRECTOR - Beg: 12/13/2018

	any hours and a director/trustee)							organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
PEG HALL	1.0	Х						0		0	
DIRECTOR	0.0							J	0		
SUSAN HARRIS	1.0	X						0	0	0	
DIRECTOR	0.0							J	0		
HATTIE HILL	1.0							0			
DIRECTOR	0.0	Х							U	0	
TAMAARA HINES	1.0										

		Х			0	
DIRECTOR	0.0					
HATTIE HILL	1.0	X			0	
DIRECTOR	0.0				,	
TAMAARA HINES	1.0	V				
DIRECTOR	0.0	^			0	,
ARTHUR HOLLINGSWORTH	1.0					

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(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
LUCIAN LABARBA DIRECTOR	0.0	Х						0	0	0
CRAIG LEWIS DIRECTOR	0.0	Х						0	0	0
JILL MAGNUSON DIRECTOR	0.0	Х						0	0	0
ROZ MALLET DIRECTOR	1.0	X						0	0	0

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DIRECTOR	0.0
ROZ MALLET	1.0
DIRECTOR	0.0
BETTY MANETTA	1.0

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

HEIDI MURRAY

TRACI MAYER

ADAM MEDRANO

MARIA MENDEZ

DIANE MOREFIELD

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation and a director/trustee) organization organizations from the

and Independent Contractors

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

LILY WEISS

DIRECTOR

TONY VEDDA

MITZI TALLY

......

JOHN TREVINO

TYRUS SANDERS

	any hours	and	a dir	ecto		ustee,)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
ROSA OH DIRECTOR	1.0	Х						0	0	0
CARRIE PARSONS DIRECTOR	1.0	х						0	0	0
MIKE PATEL DIRECTOR	0.0	Х						0	0	0
CHRIS PILAVAKIS	1.0									

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DIRECTOR	0.0					
MIKE PATEL	1.0					
		Х			0	
DIRECTOR	0.0					
CHRIS PILAVAKIS	1.0					
		Х			0	
DIRECTOR	0.0	. ,				
ANDREA SANDERS	1.0					

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(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) organizations from the any hours organization

	any nours		a dir	ecto		ustee)	1	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
CAROL WEST	1.0									
DIRECTOR	0.0	X						0	0	0
GREG WHITE	1.0	Х						0	0	0
DIRECTOR	0.0									_
JOYCE WILLIAMS	2.0									
DIRECTOR/TREASURER	0.0	Х		X				0	0	0
MARK WOELFFER	3.0	Х		х				0	0	0

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54,793

45,736

25,471

47,501

32,770

1,143,851

344,613

162,520

371,410

296,465

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JOTCE WILLIAMS
DIRECTOR/TREASURER
MARK WOELFFER
DIRECTOR/CHAIRMAN
Mia Meachem

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director - end: 12/13/2018

corporate board secretary

Phillip Jones

matthew jones

sherry andrus

Donald Kent

frank librio

chief sales officer

chief marketing officer

CEO

cfo/coo

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation and a director/trustee) any hours organization organizations from the

4								(14, 2/4,000	(14) 2/1000	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Dawn Mckenney chief experience officer	50.0				х			265,470	0	31,692
mark thompson sr vp of tourism	50.0				х			228,061	0	24,488
monica paul dsc, executive director	50.0				х			214,162	0	22,407
cheryl richards chief diversity & inclusion of	50.0				х			207,642	0	32,781
Mary Grimley VP of Sales	50.0				х			159,417	0	26,397

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160,122

150,296

136,854

142,722

135,242

17,851

22,130

22,831

11,668

20,369

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cheryl richards
chief diversity & inclusion of
Mary Grimley
VP of Sales
gayla fussell

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director of national accounts

director of national accounts

Director of sports marketing

director of national accounts

deborah burleson

ginger cade

kevin owens

nicholas boquet

director of IT

SCHEDULE D

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493132025270

OMB No. 1545-0047

2018

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

Department of the Treasury

(Form 990)

ntern	al Revenue Service	► Go to <u>www.irs.g</u>	ov/Form990 for the l	atest information.		Ins	pection
	me of the organ as Convention & Vis				Employer ic	lentification	number
Dali	as convention & vis	ntors bureau			75-2456622		
Pa		izations Maintaining Donor Advis			or Accounts.		
	Соттріе	ete if the organization answered "Ye	(a) Donor adv		(b)Fund	ds and other a	ccounts
1	Total number at	end of year	(a) Derior day	Albertanies	(5): 4:::	20 0110 001101 0	
2		of contributions to (during year)					
3		of grants from (during year)					
4	Aggregate value	at end of year					
5		ation inform all donors and donor adviso property, subject to the organization's ex				_	Yes 🗌 No
6	charitable purpo	ation inform all grantees, donors, and do oses and not for the benefit of the donor '	or donor advisor, or for	any other purpose		ermissible	Yes 🗌 No
Pa	till Conse	rvation Easements. Complete if th	ne organization answ	ered "Yes" on Forr	m 990, Part I	v, line 7.	
1	Purpose(s) of co	onservation easements held by the orgar	nization (check all that a	apply).			
	☐ Preservati	on of land for public use (e.g., recreation	n or education)	Preservation of an	historically im	portant land a	rea
	☐ Protection	of natural habitat		Preservation of a	certified historic	c structure	
	☐ Preservati	on of open space					
2		2a through 2d if the organization held a le last day of the tax year.	qualified conservation c	ontribution in the fo		ation at the End of	f the Year
а	Total number of	conservation easements			2a		
b	Total acreage re	estricted by conservation easements			2b		
c	Number of cons	ervation easements on a certified histori	c structure included in (a)	2c		
d		ervation easements included in (c) acqui in the National Register	red after 7/25/06, and	not on a historic	2d		
3	Number of cons tax year ►	servation easements modified, transferre	d, released, extinguishe	ed, or terminated by	the organizatio	n during the	
4	Number of state	es where property subject to conservatio	n easement is located 🕨	•			
5		ization have a written policy regarding th nt of the conservation easements it holds			of violations,	☐ Yes	□ No
6	Staff and volun	teer hours devoted to monitoring, inspec	ting, handling of violation	ons, and enforcing co	onservation eas		g the year
7	Amount of expe	enses incurred in monitoring, inspecting,	handling of violations, a	and enforcing conser	vation easemer	nts during the	year
8		rervation easement reported on line 2(d) $\mathfrak{d}(h)(4)(B)(ii)$?			70(h)(4)(B)(i)	☐ Yes	□ No
9	balance sheet, a	scribe how the organization reports cons and include, if applicable, the text of the n's accounting for conservation easemen	footnote to the organiz			and	
Par		izations Maintaining Collections ete if the organization answered "Ye			ier Similar A	ssets.	
1 a	art, historical tr	ion elected, as permitted under SFAS 11 easures, or other similar assets held for XIII, the text of the footnote to its finan	public exhibition, educa	ition, or research in f			
_	historical treasu following amou	ion elected, as permitted under SFAS 11 ures, or other similar assets held for publ nts relating to these items:	lic exhibition, education	, or research in furth	erance of publi	c service, prov	vide the
(i) Revenue includ	ded on Form 990, Part VIII, line 1			> \$_		
(i	i)Assets included	l in Form 990, Part X			▶ \$ ¯		
2	If the organizat	ion received or held works of art, historionts required to be reported under SFAS 1	cal treasures, or other s	imilar assets for fina	_	ride the	
а	Revenue include	ed on Form 990, Part VIII, line 1			▶\$		
b	Assets included	in Form 990, Part X			▶ \$		

Cat. No. 52283D

Schedule D (Form 990) 2018

art		Organizations M	aintaining Col	llections of Ar	t, Histori	cal T	reası	ures, or C	Other S	imilar A	.ssets (contini	ued)	
3		the organization's acq (check all that apply):		n, and other reco	rds, check	any of	the fo	llowing tha	t are a s	ignificant	use of it:	s collec	ction	
а		Public exhibition			d		Loan	or exchan	ge progra	ams				
b		Scholarly research			е		Othe	r						
c		Preservation for future	e generations											
4	Provide Part >	de a description of the		llections and expl	ain how the	ey furt	her the	e organizat	ion's exe	mpt purp	ose in			
5	Durin	ig the year, did the org is to be sold to raise fur									□ Ye	es	□ N	0
Par	t IV	Escrow and Cust Complete if the or X, line 21.			Form 990	, Part	IV, li	ine 9, or r	eported	an amo	unt on I	orm	990,	Part
1a		e organization an agent ded on Form 990, Part									☐ Y€	es	□ n	o
b	If "Y∈	es," explain the arrange	ement in Part XII	and complete th	e following	table:					Amount			_
c		nning balance			-				Lc					_
d	Addit	ions during the year .						1	Ld					_
e	Distri	butions during the year	r					📑	Le					
f	Endin	ng balance						🗀	1f					
2a	Did th	he organization include	an amount on Fo	orm 990. Part X. l	ine 21. for	escrov	v or cu	ustodial acc	ount liab	ilitv?	. П үе	<u>.</u> s	□м	_ n
b		es," explain the arrange								•	_	-		_
	rt V	Endowment Fun												
				(a)Current year		rior yea		(c)Two year		d) Three ye		(e) Fo	ur year	s back
la I	Beginn	ing of year balance .												
b (Contrib	outions												
c	Net inv	estment earnings, gair	ns, and losses											
d (Grants	or scholarships												
		expenditures for facilition	es											
f ,	Admini	istrative expenses .												
g	End of	year balance												
2 a		de the estimated perce d designated or quasi-e			nce (line 1	g, colu	mn (a)) held as:						
b		anent endowment >												
c	Temp	oorarily restricted endo	wment >											
_		percentages on lines 2a	***************************************	 ıld equal 100%.										
3a		here endowment funds	not in the posses	ssion of the organ	ization tha	t are h	eld an	id administ	ered for t	:he		_		
	-	nization by:											Yes	No
	.,	nrelated organizations				•						a(i) a(ii)		
b		elated organizations . es" on 3a(ii), are the re			ed on Sche	· · · edule R	. ?					3b		
4		ribe in Part XIII the inte	-	·										
Par	t VI	Land, Buildings,	and Equipme	nt.										
		Complete if the or	ganization ansv	vered "Yes" on										
	Descri	iption of property	(a) Cost or ot (investm	, ,	Cost or other	basis (other)	(c) Accum	ıulated dep	preciation		(d) Boo	k valu	е
1a	Land													
b	Buildin	gs												
c	Leaseh	old improvements				4	32,590			306,847				125,743
d I	Equipm	nent				1,4	62,406			1,382,901				79,505

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) .

Part VII Investments—Other Securities. Complete if the organiz	ation answer	ed "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	•	
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on Form 990,	Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment (b)	Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		,
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		
Part IX Other Assets. Complete if the organization answered 'Yes' on Fig. (a) Description	orm 990, Part 1	V, line 11d. See Form 990, Part X, line 15. (b) Book value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) Part X Other Liabilities. Complete if the organization answered	Voc' on Form	000 Part IV line 110 or 11f
See Form 990, Part X, line 25.		
 (a) Description of liability (1) Federal income taxes 	(b) Book	0
Deferred Support		243,939
Deferred Rent (3)		68,336
(4)		
(5)		
(6)		
(7)		
(8)		
400		
(9) Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)		312,275

2

4

а

b

C 5

1

2

b

C

d

b

Part XIII

See Additional Data Table

5

3 4

Part XII

Schedule D (Form 990) 2018

Page 4

43,546,574

338,586

43,207,988

43,207,988

42,310,086

338,586

41,971,500

41.971.500

Schedule D (Form 990) 2018

3

Add lines **4a** and **4b**

Donated services and use of facilities . . .

Prior year adjustments

Other (Describe in Part XIII.) . . .

Add lines 2a through 2d .

Return Reference

а	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities	
С	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	

Total expenses and losses per audited financial statements

Amounts included on line 1 but not on Form 990, Part IX, line 25:

Subtract line 2e from line 1

Add lines **4a** and **4b**

Supplemental Information

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Amounts included on Form 990, Part VIII, line 12, but not on line 1:

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

2d Investment expenses not included on Form 990, Part VIII, line 7b .

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

4a 4b

> 2a 2b

> 2c

2d

4a 4b

Explanation

2a 2b

2c

3 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

Reconciliation of Expenses per Audited Financial Statements With Expenses per R

338,586

338.586

4c	
5	
eturi	n .
Cturi	•••
1	

2e

3

4c

5

2e

Page 5		chedule D (Form 990) 2018			
	ormation (continued)	Part XIII Supplemental Info			
	Explanation	Return Reference			

Schedule D (Form 990) 2018

Additional Data

Software ID:

Software Version: EIN: 75-2456622

Name: Dallas Convention & Visitors Bureau

Supplemental Information

Return Reference	Explanation
	ASC 740 FOOTNOTE: MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE I NCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCE RTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493132025270 OMB No. 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. **Open to Public** ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** Dallas Convention & Visitors Bureau 75-2456622 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance 2 outside the United States. Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e.g., program service, describe for and investments region and independent fundraising, program specific type of in region contractors in services, investments, grants service(s) in region region to recipients located in the region) See Add'l Data 14 603,340 3a Sub-total . b Total from continuation sheets to Part I c Totals (add lines 3a and 3b) 14 603,340

ype of grant or assistance	uplicated if addit (b) Region	(c) Number of	(d) Amount of	(a) Mannay of cook	(f) Amount of	(a) Decembries	(h) Mathada
ype of grant or assistance	(b) Region	recipients	cash grant	(e) Manner of cash disbursement	non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, othe

Sche	dule F (Form 990) 2018		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	_	_
		∐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign		
	Corporations. (see Instructions for Form 5471)	Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).	☐Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
	(see instructions for Form 6865)	☐Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		
	5713; don't file with Form 990)	☐ Yes	✓ No

Schedule F ((Form 990) 2018	Page				
Part V	Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to any additional information (see instructions).					
	ReturnReference	Explanation				
•						

Additional Data

EAST ASIA AND THE PACIFIC

Software ID: Software Version:

EIN: 75-2456622

Name: Dallas Convention & Visitors Bureau

TOURISM MARKETING

130,933

Form 990 Schedule F Part	orm 990 Schedule F Part I - Activities Outside The United States												
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region								
EUROPE (INCLUDING ICELAND AND GREENLAND)		9	PROGRAM SERVICES	TOURISM MARKETING	382,903								

2 PROGRAM SERVICES

Form 990 Schedule F Part I - Activities Outside The United States											
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region						
SOUTH AMERICA		1	PROGRAM SERVICES	TOURISM MARKETING	53,004						
NORTH AMERICA		2	PROGRAM SERVICES	TOURISM MARKETING	36,500						

efil	e GRAPHIC pr	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	49313	32025	270
Schedule J (Form 990)		Co	mpensati	ion Information	10	ИВ No.	1545-0	0047
		For certain Office ▶ Complete if the org	2018					
•	tment of the Treasury	▶ Go to <u>www.irs.go</u>		to Form 990. instructions and the latest inforr	mation.		to Pul	
	al Revenue Service ne of the organiza	<u>l</u> ation			Employer identificat		ectio ımber	
Dall	as Convention & Visi	itors Bureau			75-2456622			
Pa	rt I Questi	ons Regarding Compensat	tion		73-2430022			
							Yes	No
1 a				the following to or for a person liste y relevant information regarding the				
		s or charter travel		Housing allowance or residence for	•			
	_	companions		Payments for business use of perso				
		nification and gross-up payments	s ⊻	Health or social club dues or initiation				
	LI Discretion	nary spending account		Personal services (e.g., maid, chauf	Teur, cner)			
b		xes in line 1a are checked, did th all of the expenses described abo		ollow a written policy regarding paym plete Part III to explain	nent or reimbursement	1 b	Yes	
2				or allowing expenses incurred by all r, regarding the items checked in line	. 152	2	Yes	
	unectors, truste	es, officers, including the CEO/E	xecutive Directo	r, regarding the items checked in line	tar			
3				ed to establish the compensation of the	ne			
				not check any boxes for methods CEO/Executive Director, but explain i	n Part III.			
	✓ Compensa			Well-				
	_ '	ation committee ent compensation consultant	✓	Written employment contract Compensation survey or study				
		of other organizations	<u> </u>	Approval by the board or compensa	tion committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	_	ance payment or change-of-cont	rol navment?			4a		No
b		· · ·		ified retirement plan?		4b		No
c	•		•	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	olicable amounts for each item in Part	t III.			
_), 501(c)(4), and 501(c)(29)	=	must complete lines 5-9. the organization pay or accrue any				
5		ontingent on the revenues of:		the organization pay or accrue any				
а	The organization	n?				5a		
b	=					5b		
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section ontingent on the net earnings of		the organization pay or accrue any				
а	The organization	n?				6a		
b						6b		
	•	6a or 6b, describe in Part III.						
7	For persons liste payments not d	ed on Form 990, Part VII, Section escribed in lines 5 and 6? If "Yes	n A, line 1a, did s," describe in Pa	the organization provide any nonfixe rt III	d 	7		
8	subject to the ir	nitial contract exception describe	d in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," do		8		
9				presumption procedure described in		9		
For I	Panerwork Redu	iction Act Notice, see the Ins	tructions for Fo	orm 990. Cat. No. 5	50053T Schedule J	(Forn	1 990)	2018

For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii). Do not list any individuals that are not listed on Form 99 Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the to	90,	Part VII.						/idual.
(A) Name and Title			cdown of W-2 and/c		(C) Retirement and other	(D) Nontaxable benefits		(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation			column (B) reported as deferred on prior Form 990
See Additional Data Table								

Schedule J (Form 990) 2018			
Part III Supplemental Information			
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.		
Return Reference Explanation			
, ,	HEALTH OR SOCIAL CLUB DUES: THE ORGANIZATION PROVIDES A WELLNESS BENEFIT FOR 24HR FITNESS FOR ALL EMPLOYEES IF THEY CHOOSE TO USE IT. A YMCA MEMBERSHIP WAS PROVIDED FOR PHILLIP JONES, THE NOW FORMER PRESIDENT/CEO, DURING PART OF THE YEAR. THESE BENEFTIS ARE TAXABLE AND		

WERE REPORTED IN THE W-2 WAGES FOR EACH RECIPIENT.

Return Reference	Explanation
	PHILLIP JONES, OTHER COMPENSATION: Other compensation for Phillip Jones includes a \$400,000 retention bonus. Per Mr. Jones employment agreement covering the period 10/1/2013 to 9/30/2018, he was eligible for a retention bonus equal to his first years salary (\$400,000) if he was employed with VisitDallas for the entire duration of the agreement. Mr. Jones met the terms of the agreement and was awarded the bonus on 9/30/2018.

I (Form 990) 2018

Software ID:

Software Version:

EIN: 75-2456622

Name: Dallas Convention & Visitors Bureau

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

A Name and Title 18 Brace of companiation 19 19 19 19 19 19 19 1	(A) Name and Title					(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
Compara Name			(i) Base Compensation	(ii) Bonus & incentive	(iii) Other reportable	other deferred		(B)(i)-(D)	column (B) reported as deferred on
Compara Name	Phillip Jones CEO	(i)	509,601	217,750	416,500	33,699	21,094	1,198,644	
Chef space of ficer		(ii)	0	0	0	0	0	0	
Mary Grantley (i) Mary Grantley (ii) Mary Grantley (iii) M	Donald Kent chief sales officer	(i)	285,299	78,011	8,100	23,749	23,752	418,911	
Control Cont		(ii)	0	0	0	0	0	0	
other maketen officer (i) 0	matthew jones cfo/coo		256,231	80,282	8,100	23,460	22,276	390,349	
Davin Mickensey officer of the mark themson		(i)	223,854	64,511	8,100	22,630	10,140	329,235	
chef expenses efficer (i) 0 0 0 0 0 0 0 mark thompson are ty of tourism (i) 166,804 54,957 6,300 16,140 8,348 252,549 monica paul office (rector) (ii) 0 0 0 0 0 0 cheryl richards (chef diversity & inclusion of year of Sales) (iii) 0 0 0 0 0 0 Mary Grimley yer of Sales (iii) 0 0 0 0 0 0 0 goal of inseall director of national accounts (ii) 0 0 0 0 0 0 0 debrain burleson director of national accounts (iii) 0	=	(ii)	0	0	0	0	0	0	
Mark Hompson Mark	Dawn Mckenney	(i)	202,530	54,840	8,100	20,714	10,978	297,162	
sr yp of tourism (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	·	(ii)	0	0	0	0	0	0	
Comparison Com		(i)	166,804	54,957	6,300	16,140	8,348	252,549	
decentive director display decention display decention display decention display decention dec	si vp oi todiisiii	(ii)	0	0	0	0	0	0	
Cheryl richards Cheryl ric		(i)	163,804	44,058	6,300	14,481	7,926	236,569	
Chief diversity & inclusion of Chief diversity & inclusion of	,	(ii)	0	0	0	0	0	0	
Mary Grimley VP of Sales	cheryl richards	(i)	157,136	42,406	8,100	15,038	17,743	240,423	
VP of Sales Vi	=	(ii)	0	0	0	0	0	0	
Composition	Mary Grimley VP of Sales	(i)	143,750	15,667	0	12,812	13,585	185,814	
Composition		(ii)	0	0	0	0	0	0	
Composition	gayla fussell director of national	(i)	125,961	34,161	0	6,181	11,670	177,973	
Control of National accounts	accounts	(ii)	0	0	0	0	0	0	
Composition		(i)	116,175	34,121	0	4,682	17,448	172,426	
Director of sports	accounts	(ii)	0	0	0	0	0	0	
Marketing (ii)		(i)	106,339	30,515	0	5,699	17,132	159,685	
director of national accounts (ii)		` ′	0	0	0	0	0	0	
Composite board secretary	director of national	(i)	113,220	29,502	0	2,847	8,821	154,390	
director of IT (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			0	0	0	0	0	0	
sherry andrus corporate board secretary (i) 102,116		(i)	115,870	19,372	0	6,064	14,305	155,611	
corporate board secretary			0	0	0	0	0	0	
		(i)	102,116	30,104	30,300	12,764	12,707	187,991	
		(ii)	0	0	0	0	0	0	

efile GRAPH	IC print - DO	NOT PROCESS	As Filed Data -		DLN:	93493132025270
SCHEDUL (Form 990 or EZ)		Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.		ons on	OMB No. 1545-0047	
Department of the T	reasury	Attach to Form 990 or 990-EZ.Go to www.irs.qov/Form990 for the latest information.				Open to Public Inspection
Name Setherofg Dallas Convention 990 Schedule	& Visitors Bureau	ental Informatio	n		Employer identi	fication number
Return Reference				Explanation		
FORM 990, PART VI, SECTION A, LINE 1A				IE BOARD SHALL APPOINT AN HE CORPORATION BETWEEN		

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	MEMBERS: THE ORGANIZATION HAS ONE CLASS OF MEMBERS, WHO SHALL HAVE NO VOTING RIGHTS. THE B OARD OF DIRECTORS ESTABLISH THE VARIOUS TRADE AND INDUSTRY-BASED CATEGORIES OF MEMBERSHIP. ALL PERSONS AND ORGANIZATIONS THAT FALL WITHIN ONE OF THE ESTABLISHED CATEGORIES OF MEMBE RSHIP AND ARE INTERESTED IN THE PURPOSE AND OBJECTIVES OF DCVB SHALL BE ELIGIBLE FOR MEMBE RSHIP UPON APPROVAL BY THE BOARD OF DIRECTORS AND PAYMENT OF MEMBERSHIP DUES.

Return Explanation
Reference

LINE 7A

FORM 990, PART VI, section A.

Members with power to appoint governing body: The members have the ability to nominate a certain number of representatives to the board based on their industry category.

Return Explanation
Reference

FORM 990,	FORM 990 REVIEW PROCESS: THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM. ONCE
PART VI,	PREPARED, THE RETURN IS REVIEWED BY THE INTERNAL ACCOUNTANTS AND MANAGEMENT PRIOR TO FILIN
SECTION B,	G. A COPY IS ALSO PROVIDED TO THE CITY OF DALLAS FOR REVIEW PRIOR TO FILING WITH THE IRS.
LINE 11B	

Return Explanation

FORM 990,	COMPLIANCE WITH WRITTEN CONFLICT OF INTEREST POLICY: ANNUALLY, EMPLOYEES AND BOARD MEMBERS	ı
PART VI,	RECEIVE A REVISED POLICY AND PROCEDURES MANUAL AND MUST SIGN A FORM STATING THEY HAVE REA	ı
SECTION B,	D AND UNDERSTAND ALL POLICIES AND GUIDELINES SET FORTH IN THE MANUAL. IF SOMETHING IS BROU	ı
LINE 12C	GHT TO THE ATTENTION OF THE OFFICERS AND DIRECTORS, IT IS INVESTIGATED AND APPROPRIATE ACT	ı
	ION IS TAKEN. IF A CONFLICT IS FOUND TO EXIST, THE CONFLICTED MEMBER ABSTAINS FROM DISCUSS	ı
	IONS AND VOTING.	ı

Return

Reference	·
FORM 990,	COMPENSATION REVIEW: THE BOARD OF DIRECTORS REVIEWS THE PRESIDENT/CHIEF EXECUTIVE OFFICER'
PART VI,	S GOALS AND SETS THE ANNUAL COMPENSATION. ALL OTHER OFFICERS AND KEY EMPLOYEES ARE REVIEWE
SECTION B,	D BY THEIR DIRECT SUPERVISOR LIKE THE CEO OR ONE OF THE OTHER OFFICERS IN A FORMAL COMPENS
LINES 15A &	ATION REVIEW PROCESS BASED ON PERFORMANCE BY GOALS AND OBJECTIVES. THE CHIEF EXECUTIVE OFF
15B	ICER'S COMPENSATION REVIEW IS DOCUMENTED IN THE BOARD'S MEETING MINUTES AND THE OTHER REVI
	EWS ARE DOCUMENTED IN HUMAN RESOURCE PERSONNEL FILES.

Explanation

Return Explanation

FORM 990, DOCUMENTS AVAILABLE TO THE PUBLIC: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLIC PART VI, T OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC BY ACCEPTING REQUES SECTION C, TS IN WRITING AND SCHEDULING AN APPOINTMENT TO REVIEW THE REQUESTED DOCUMENTS.

990 Schedule O, Supplemental Information

Return Explanation

Deference

Reference	
FORM 990,	COMMITTEES OVERSIGHT AND SELECTION PROCESS: THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES
PART XII,	RESPONSIBILITY OF THE OVERSIGHT OF THE AUDIT AND SELECTION OF AN INDEPENDENT ACCOUNTANT. T
LINE 2C	HERE WAS NO CHANGE TO THE PROCESS DURING THE YEAR.