DLN: 93493229013070 OMB No 1545-0047 Return of Organization Exempt From Income Tax 2018 Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Department of the Open to Public ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 10-01-2018 , and ending 09-30-2019 C Name of organization D Employer identification number B Check if applicable Carilion Giles Community Hospital ☐ Address change 54-0549603 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite PO BOX 12385 ☐ Application pending (540) 224-5112 City or town, state or province, country, and ZIP or foreign postal code Roanoke, VA $\,$ 240252385 $\,$ G Gross receipts \$ 42,021,326 Name and address of principal officer H(a) Is this a group return for KRISTIE G WILLIAMS □Yes ☑No subordinates? PO BOX 12385 H(b) Are all subordinates Roanoke, VA 240252385 ☐ Yes ☐No included? Tax-exempt status **☑** 501(c)(3) ☐ 501(c)() **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW CARILIONCLINIC ORG L Year of formation 1954 M State of legal domicile VA K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities Our mission is to improve the health of the communities we serve through our commitment to a common purpose of better patient care, better community health, and lower cost Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 4 10 Number of independent voting members of the governing body (Part VI, line 1b) 309 5 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 34 Total number of volunteers (estimate if necessary) . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 b Net unrelated business taxable income from Form 990-T, line 34 7b **Prior Year Current Year** 60,786 37,021 8 Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . 33,313,094 35,623,201 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 102,464 192,434 1,253,577 436,995 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 34,729,921 36,289,651 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3). 13,097 59,177 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 14,409,687 14,315,597 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 20,417,116 21,682,191 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 34,839,900 36,056,965 19 Revenue less expenses Subtract line 18 from line 12 . -109,979 232,686 Net Assets or Fund Balances **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 43,502,248 40,889,029 67,251,501 21 Total liabilities (Part X, line 26) . 54,006,631 -10,504,383 22 Net assets or fund balances Subtract line 21 from line 20 . -26.362.472 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-08-16 Signature of officer Sign Here G ROBERT VAUGHAN JR ASSISTANT TREASURER Type or print name and title Date Print/Type preparer's name Preparer's signature Check I If Paid self-employed Firm's name Firm's EIN ▶ Preparer Use Only Firm's address ☐ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2018) Cat No 11282Y

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Pa	rt III Statem	ent of Program Servic	e Accomplis	hments		
	Check if S	Schedule O contains a respo	nse or note to	any line in this Part III .		
1	Briefly describe t	the organization's mission				
	nission is to impro nunity health, and		unities we serve	through our commitmen	it to a common purpose of better	patient care, better
2	Did the organiza	tion undertake any significa	nt program ser	vices during the year whi	ch were not listed on	
	the prior Form 9	90 or 990-EZ?				🗌 Yes 🗹 No
	If "Yes," describe	e these new services on Sch	edule O			
3	Did the organiza	tion cease conducting, or m	ake significant	changes in how it conduc	ts, any program	
		e these changes on Schedul				☐ Yes 🗹 No
4	Describe the org Section 501(c)(3	janization's program service	accomplishmer	to report the amount of	argest program services, as measi grants and allocations to others, t	
4a	(Code) (Expenses \$	31,357,970	including grants of \$	59,177) (Revenue \$	35,724,751)
	See Additional Data		,,			,,,
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d		services (Describe in Schedu				
	(Expenses \$		uding grants of	·) (Revenue \$)
4e	Total program	service expenses ►	31,357,9	70		

Form	990 (2018)			Page 3
Pa	tiV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16° If "Yes," complete Schedule D, Part VII 🕏	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section $170(b)(1)(A)(II)$? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Nο

Pai				Page
	Checklist of Required Schedules (continued)	- 1		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
Ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
h	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28a		No
	Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33 34	Yes	No
34	301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I		Yes Yes	No
34 35a	301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	34		No
34 35a b	301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	34 35a	Yes	No
35a	301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	34 35a 35b	Yes	

Yes

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0

0

1a

1b

No

Check if Schedule O contains a response or note to any line in this Part V .

 ${f c}$ Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

No

No

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10a

10b

11a

11b

12b

13b

13c

No

-orm	990 (2018)			Page (
Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "National Research Ba, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to i	lines 🗸
Se	ction A. Governing Body and Management			
_			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1	,		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or	1		
	sımılar committee, explain in Schedule O			
Ь	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervisio of officers, directors or trustees, or key employees to a management company or other person?	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code		T
		40	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
11.	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	100		
114	form?	11a	Yes	
Ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
_	<u> </u>	16b		
	List the States with which a copy of this Form 990 is required to be filed			
17	List the States with which a copy of this Form 990 is required to be filed. VA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			

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Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	≘ ın t	hıs	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	ıstees, Key E	mploy	ees	, an	d F	lighe	st (Compensated En	nployees	
year .	this table for all persons requir of the organization's current of		·						, ,		•
of compensa	tion Enter -0- in columns (D), (if the organization's current key	E), and (F) if no	compe	nsatı	on w	vas į	paid		- ,,		
• List the who received	organization's five current high direportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	than a	n off	icer, director, truste	e or key employee)	1
• List all o	of the organization's former office compensation from the organization						pensat	ed e	employees who rece	ived more than \$10	0,000
	f the organization's former dir e , more than \$10,000 of reportat										e
compensated	in the following order individual demployees, and former such p	ersons									
☐ Check tl	nis box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	Т
(A) Name and Title		(B) Average hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	related organizations
See Additiona	al Data Table										

Form 990 (2018) Page 8 Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Part VII (B) (D) (F) Average Name and Title Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from related from the compensation organization (Wany hours director/trustee) organizations (Wfrom the 2/1099-MISC) 2/1099-MISC) for related organization and Highest compensatemplovee Officer individual trustee or director organizations related Institutional below dotted organizations employee line) Trustee

		,		Ę <u>.</u>		
See Additional Data Table						

1b Sub-Total										
d Total (add lines 1b and 1c)			<u></u>			>		560,309	5,554,148	647,019

Yes

Yes

3

4

5

(B)

Description of services

CONSTRUCTION SERVICES

LABORATORY SERVICES

No

Nο

Nο

2,024,923

393,015

(C)

Compensation

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Total number of individuals (including but not limited to those listed above) who received more than \$100,000

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

services rendered to the organization? If "Yes," complete Schedule J for such person .

(A)

Name and business address

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

from the organization Report compensation for the calendar year ending with or within the organization's tax year

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on

of reportable compensation from the organization ▶ 4

Section B. Independent Contractors

line 1a? If "Yes," complete Schedule J for such individual .

2

3

4

5

individual .

F & S BUILDING INNOVATIONS INC

2944 ORANGE AVENUE NE ROANOKE, VA 24012 QUEST DIAGNOSTICS

CONTRACTS

500 PLAZA DRIVE SECAUCUS, NJ 07094 GE MEDICAL SYSTEMS EQUIPMENT MAINTENANCE 302,006 5517 COLLECTIONS CENTER DRIVE

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

CHICAGO, IL 60693 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 3

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Part '						D 1.700					. 🗸
	Check If Scheaul	ie O contains a r	espoi	nse or note to any	Total re	()	Rela ex	(B) ited or empt action	(C) Unrelated business revenue	exc tax ui	(D) Revenue luded from nder sections
	1a Federated campaig	ns	1a				rev	renue		5	12 - 514
nts nts	b Membership dues	<u> </u>	1b								
irai nou	c Fundraising events	<u> </u>	1c								
s, G An	d Related organizatio	<u> </u>	1d								
Gift	e Government grants (co		1e								
in is	f All other contributions,	· L	ie								
Contributions, Gifts, Grants and Other Similar Amounts	and similar amounts n	ot included	1f	37,021							
ib di	g Noncash contribution	ons included									
Contra			_								
<u>ه</u> ک	h Total. Add lines 1a	-1f		•		37,021					
<u> 1</u>				Business	Code	25.6		05.606			
Program Service Revenue	2a Net Patient Revenue				622110	35,6	23,201	35,623	5,201		
a ž	b									_	
¥ C	с ———									_	
₹ 	d ————										
ram	•						0		0	0	C
Togi	f All other program se			35,6	23,201				1		
٩	9 Total. Add lines 2a-2			<u> </u>	1						
	3 Investment income (ii similar amounts) .	ncluding dividen		nterest, and other		89,252	:				89,252
	4 Income from investme			nd proceeds 🕨						1	
	5 Royalties			•							
		(ı) Real		(II) Personal	1						
	6a Gross rents	240	,447								
	b Less rental expenses				1						
	c Rental income or	240	,447	(-						
	(loss)		,	•							
	d Net rental income o]	240,447	'				240,447
	7a Gross amount	(ı) Securitie	s	(II) Other	-						
	from sales of assets other	5,833	,857	1,000	1						
	than inventory										
	b Less cost or	F 721	675	(1						
	other basis and sales expenses	5,731									
	C Gain or (loss)		,182	1,000	<u>'</u>	102 103					103,182
	d Net gain or (loss) . 8a Gross income from fi		_	<u> </u>	<u> </u>	103,182				+-	103,182
	(not including \$	of									
€	contributions reporte See Part IV, line 18		a l								
ے ا	b Less direct expense		ь		1						
e l	c Net income or (loss)	from fundraisin	g eve	ents Þ							
Other Revenue	9a Gross income from g See Part IV, line 19	gaming activities									
	See Fait IV, IIIIe 19		a								
	b Less direct expense	es	ь		1						
	c Net income or (loss)	from gaming ac	tivitie	es >							
ŀ	10a Gross sales of invent returns and allowand										
			a								
	b Less cost of goods s	sold	ь]						
ļ	c Net income or (loss)		vento								
	Miscellaneous	Revenue		Business Code	-	04.009					04.000
	11a CAFETERIA			722514		94,998]				94,998
			_	00000		24 722		24 722		+	
	b Contract Revenue			900099		24,723]	24,723			
	- 0.5			900099		32,063	-	33.063			
	c Gift Shop			900099		32,063]	32,063			
	A All sets so					44 70 6		44 761			
	d All other revenue . e Total. Add lines 11a		L	•	-	44,764		44,764		0	С
						196,548					
	12 Total revenue. See	Instructions .	•	• • • •		36,289,651		35,724,751		0	527,879
				· · · · · · · · · · · · · · · · · · ·						For	n 990 (2018)

Part IX	Statement of Functional Expenses
	() () () () () ()

form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	anizations must comp	lete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX .	<u> </u>		🗆
Do not include amounts reported on lines 6b, 'b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	56,677	56,677		
2 Grants and other assistance to domestic individuals See Part IV, line 22	2,500	2,500		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	341,692		341,692	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	11,207,431	11,203,559	3,872	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	698,015	697,774	241	
9 Other employee benefits	1,313,335	1,273,390	39,945	
LO Payroll taxes	755,124	742,272	12,852	
L1 Fees for services (non-employees)				
a Management	4,069,821		4,069,821	
b Legal	430		430	
c Accounting				
d Lobbying	2,236	2,236		
e Professional fundraising services See Part IV, line 17				
f Investment management fees	5,911		5,911	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	3,092,153	3,050,692	41,461	0
L2 Advertising and promotion	1,993	1,643	350	
L3 Office expenses	612,613	564,433	48,180	
L4 Information technology	42,412	41,032	1,380	
L5 Royalties				
L6 Occupancy	631,118	631,118		
L 7 Travel	76,862	68,649	8,213	
L8 Payments of travel or entertainment expenses for any federal, state, or local public officials		· · · · · · · · · · · · · · · · · · ·	· ·	
L9 Conferences, conventions, and meetings				
20 Interest	1,195,070	1,195,070		
21 Payments to affiliates	, ,	. ,		
22 Depreciation, depletion, and amortization	1,957,750	1,957,750		
23 Insurance	274,835	153,603	121,232	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	5. 7.5			
a Med Supplies	2,749,186	2,749,091	95	
b Bad Debt	4,090,764	4,090,764		
c Intercompany Practice Subsidy	2,812,076	2,812,076		
d Physician Recruitment Agreement	25,000	25,000		
e All other expenses	41,961	38,641	3,320	0
25 Total functional expenses. Add lines 1 through 24e	36,056,965	31,357,970	4,698,995	0
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)			·	

Form **990** (2018)

Page **11**

0

40,889,029

Form **990** (2018)

34

43,502,248

Form 990 (2018)

24

34

		check if Schedule O contains a response of hot	e to ai	iy iiile iii tilis Fait i 🛌 i			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1,249	1	1,250
	2	Savings and temporary cash investments .			92,748	2	125,318
	3	Pledges and grants receivable, net		•		3	
	4	Accounts receivable, net			6,377,774	4	6,718,454
s	6	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	rsons (as defined under (c)(3)(B), and (f) section 501(c)(9) structions) Complete		6	0	
et	7	Notes and loans receivable, net				7	
ssets	8	Inventories for sale or use				8	
⋖	9	Prepaid expenses and deferred charges			103,546	9	122,641
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	45,854,080			
	h	Less accumulated depreciation	10h	18 938 600	27.346.951	100	26.915.480

<i>ι</i> Λ		Part II of Schedule L					
eta	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			8		
A	9	Prepaid expenses and deferred charges			103,546	9	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	45,854,080			
	ь	Less accumulated depreciation	10 b	18,938,600	27,346,951	10 c	
	11	Investments—publicly traded securities .			1,373,115	11	
	12	Investments—other securities See Part IV, line		6,026,207	12		
	13	Investments—program-related See Part IV, line	11 .		0	13	
	14	Intangible assets		[14	
	15	Other assets See Part IV, line 11	2,180,658	15			
	16	Total assets. Add lines 1 through 15 (must equ	34)	43,502,248	16		
	17	Accounts navable and accrued expenses		•	4 436 508	17	

Unsecured notes and loans payable to unrelated third parties

Total liabilities and net assets/fund balances

	basis complete rait vi of Schedule b					
b	Less accumulated depreciation	10 b	18,938,600	27,346,951	10c	26,915,480
11	Investments—publicly traded securities .			1,373,115	11	987,490
12	Investments—other securities See Part IV, line	6,026,207	12	4,568,738		
13	Investments—program-related See Part IV, line	11 .		0	13	
14	Intangible assets				14	
15	Other assets See Part IV, line 11			2,180,658	15	1,449,658
16	Total assets.Add lines 1 through 15 (must equa	al line	34)	43,502,248	16	40,889,029
17	Accounts payable and accrued expenses			4,436,508	17	3,857,215
18	Grants payable				18	0
19	Deferred revenue			215,153	19	215,155
20	Tax-exempt bond liabilities	33,912,466	20	33,638,913		
1						

	11	Investments—publicly traded securities .	1,373,115	11	987,490
	12	Investments—other securities See Part IV, line 11	6,026,207	12	4,568,738
	13	Investments—program-related See Part IV, line 11	0	13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	2,180,658	15	1,449,658
	16	Total assets.Add lines 1 through 15 (must equal line 34)	43,502,248	16	40,889,029
	17	Accounts payable and accrued expenses	4,436,508	17	3,857,215
	18	Grants payable		18	0
	19	Deferred revenue	215,153	19	215,155
	20	Tax-exempt bond liabilities	33,912,466	20	33,638,913
68	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
e	22	the state of the s			

	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	2,180,658	15	1,449,658
	16	Total assets.Add lines 1 through 15 (must equal line 34)	43,502,248	16	40,889,029
	17	Accounts payable and accrued expenses	4,436,508	17	3,857,215
	18	Grants payable		18	0
	19	Deferred revenue	215,153	19	215,155
	20	Tax-exempt bond liabilities	33,912,466	20	33,638,913
S	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
ilitie	21 22 23	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
æ		persons Complete Part II of Schedule L		22	0
	23	Secured mortgages and notes payable to unrelated third parties		23	

Section		Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.	40.000.040		00,400,440
	26	Total liabilities.Add lines 17 through 25	54,006,631	26	67,251,501
	25	and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D	15,442,504	25	29,540,218

		Total habitatesi/add inies 17 till odgil 25 1	0 1,000,001		0.,20.,00.
Balances	27	Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets	-10,633,948	27	-26,496,419
Ba	28	Temporarily restricted net assets	129,565	28	133,947
pun	29	Permanently restricted net assets		29	
or F	30	Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. Capital stock or trust principal, or current funds		30	
sets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	-10,504,383	33	-26,362,472
Z	34	Total liabilities and not accets/fund halances	43 502 248	24	40.889.020

Form 990 (2018)

Additional Data

See schedule O

Software Version: 2018v3.1

EIN: 54-0549603

Software ID: 18007697

Name: Carilion Giles Community Hospital

Form 990 (2018)

Form 990, Part III, Line 4a:

(A) (C) (D) (E) (B) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation hours per compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the ation and

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

James Hartley

Richard JENNELL

Shannon Lucas

Director

Director

Director

	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
William Flattery	2 5	×		×				0	297,508	15,36
Director/Sec /Treas	47 5								297,308	13,30
Mıchael A McMahon MD	1 2	×		x				0	0	
Director/Vice Chair	0	_ ^							U	
PRISCILLA MORRIS	2 5	×		_				0	490	
Director/Chair		^		X				ľ	480	

15,362

22,375

0

0

0

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0

Director/Vice Chair	0						
PRISCILLA MORRIS	2 5						
Director/Chair	0	X	Х		0	480	
Kristie Williams	47 5						
Director/Hospital VP	2 5	X	Х		172,227	0	22
Winston Faust	1 2						

Director/Chair	0	_ ^	^			400	
Kristie Williams	47 5		>		172,227		22.070
Director/Hospital VP	2 5	_ ^	Χ		1/2,22/	U	22,870
Winston Faust	1 2	,,					
Director	0	×			U	U	0
	1.2						

Director/Hospital VP	2 5				·		,
Winston Faust	1 2	V				0	0
Director	0	X			0	0	0
Jeffrey Goode MD	1 2						
Director	48 8	Х			0	375,335	18,810

Director	0	^			O		Ů
Jeffrey Goode MD	1 2	V			0	375,335	10.010
Director	48 8	Χ			U	3/5,335	18,810
Jennifer Bennett Grube MD	1 2	Х			0	230,670	21,182

Jeffrey Goode MD	1 2						
		X			0	375,335	:
Director	48 8						
Jennifer Bennett Grube MD	1 2						
		X			0	230,670	:
Director	48 8						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation anv hours director/trustee) organization (Worganizations from the

Individual trustee or director

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49 5

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Institutional

Highest compensated employee

employee

Former

2/1099-MISC)

0

0

0

0

0

(W- 2/1099-

MISC)

88,349

551,647

523,989

143,606

591,117

organization and

related

organizations

5,171

42,337

136,049

8,062

93,970

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
Richard McCoy	1 2
Director	0
CHRIS MCKLARNEY	1 2

and Independent Contractors

Director

Director

Director

Director

Director

Director

Nicholas Conte

Asst Secretary

David Hagadorn

Asst Treasurer

Donald Halliwill

Asst Treasurer

Melissa Stump

John Tamminen MD

ANDREW WAGNER

Kenneth Walker MD

C ANTHONY Needham II

Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and 0 = 1

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

(C)

(D)

109,777

113,814

164,491

8,734

(E)

(F)

2,224

-214

18,036

(B)

and Independent Contractors (A)

SANDRA K HAYES

Nurse Practitioner

Veronica Stump

Nursing Director

Amy Westmoreland

Pharmacy Manager

	organizations below dotted line)	ndividual trustee or director	Institutional Trustee		ey employee	lighest compensated mplovee	-ormer		MISC)	related organizations
_auren Schantz	1 5			×				0	74,069	12,87
Asst Secretary	38 5								·	·
G Robert Vaughan Jr	0 5			,					204 520	26.00
Asst Treasurer	49 5			X				0	294,528	26,99

Lauren Schantz			$\mid_{x}\mid$			_	74,069	12,875
Asst Secretary	38 5		^				74,003	12,073
G Robert Vaughan Jr	0 5		V				204 520	36,000
Asst Treasurer	49 5		×			U	294,528	26,998
Nancy Howell Agee	2 0							
CEO, Carılıon Clınıc	48 0			Х		0	1,733,867	125,927
Steven Arner	2 0							
Executive Vice President	48.0			Х		0	617,874	97,360

Х

50 0

......

SCHEDUL Form 990 or 90EZ)		Complete if the o	Charity Statu rganization is a sect 4947(a)(1) nonexe Attach to Form	a section	2018		
epartment of the Tr ternal Revenue Ser ame of the or	400	► Go to	www.irs.gov/Forms	990 for the late	est information	Employer identific	Open to Public Inspection
arılıon Gıles Comn	unity Hospital					54-0549603	acion number
Part I Re	ason for Publ	ic Charity Stat	us (All organization	s must comple	ete this part.) S		
e organization	ıs not a prıvate f	foundation because	e it is (For lines 1 thro	ugh 12, check o	nly one box)		
L Act	urch, convention	of churches, or as	sociation of churches	described in sec	tion 170(b)(1)	(A)(i).	
2 Asc	hool described in	section 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))		
A ho	spital or a coope	erative hospital ser	vice organization desci	nbed in section	170(b)(1)(A)(iii).	
nam	e, city, and state	=	ed in conjunction with	·			·
	organization oper (1)(A)(iv). (Con		t of a college or univei	rsity owned or of	perated by a gov	ernmental unit descri	bed in section 170
A fe	deral, state, or lo	ocal government or	governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).	
sec	tion 170(b)(1)((A)(vi). (Complete			_	nit or from the gener	al public described ir
3 □ A co	mmunity trust de	escribed in sectio i	170(b)(1)(A)(vi)	(Complete Part I	I)		
			escribed in 170(b)(1) ee instructions Enter				ege or university or
fron Inve	n activities relate stment income a	d to its exempt fur	(1) more than 331/3% actions—subject to cert less taxable income (le amplete Part III)	taın exceptions,	and (2) no more	than 331/3% of its si	ipport from gross
		• • • • •	d exclusively to test for	r public safety S	See section 509	(a)(4).	
□ mor	e publicly suppor	ted organizations (d exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(a	
Typ	e I. A supporting inization(s) the p	g organization oper	ated, supervised, or co	ontrolled by its s	upported organiz	zation(s), typically by	
mar	agement of the s		ervised or controlled in ation vested in the san and C.				
			supporting organization ions) You must com	•	· ·	, ,	ited with, its
Typ	e III non-funct tionally integrate	ionally integrate d The organizatio	d. A supporting organi n generally must satis rt IV, Sections A and	zation operated fy a distribution	in connection wi requirement and	th its supported organ	
: Che	ck this box if the	organization recei	ved a written determir	ation from the I		pe I, Type II, Type II	I functionally
_		II non-functionally rted organizations	integrated supporting	organization			
	e following inform of supported		pported organization(1	anization lists d	(w) Amount of	(vi) Amount of
	or supported nization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	in your governing document? monetar		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (se instructions)
				Yes	No		
tal							-
	Reduction Act	Notice, see the I	nstructions for	Cat No 11285	5F	Schedule A (Form 9	1 90 or 990-F7) 201

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar vear (d) 2017 (e) 2018 (a) 2014 **(b)** 2015 (c) 2016 (f) Total (or fiscal year beginning in) ▶ Gifts, grants, contributions, and membership fees received (Do not

	include any unusual grant) L						
2	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
5	Public support. Subtract line 5 from						
	line 4						
5	Section B. Total Support						
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(a)2014	(b) 2015	(6)2016	(a)2017	(e)2018	(I)Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain or						
LU	other income bo not include gain of						
LU	loss from the sale of capital assets						

(Explain in Part VI) Total support. Add lines 7 through 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage

Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))

11

14

organization

supported organization

b 33 1/3% support test—2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

-	

16a	33 1/3% support test—2018. If the organization did not check the
15	Public support percentage for 2017 Schedule A, Part II, line 14
14	Table support percentage for 2010 (inte o, column (i) divided by inte

box and stop here. The organization qualifies as a publicly supported organization

i
l
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rubiic support percentage for	2018 (line o, column (i) divided by lin
Public support percentage for	2017 Schedule A, Part II, line 14

1	

15

14	
15	

e box on line 13, and line 14 is 33 1/3% or more,

_	hack	th

١		,	
٦	dıd	not	check

17a 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

b 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

c	heck	thi

s	box		

		'	-		•				
33 1/3 ⁰	% sup	port te	st—2018.	If the org	anızatıon	did no	ot check	the box	on lii
and sto	p here	e. The o	rganization	qualifies	as a publ	icly su	upported	organiza	ation

heck	this

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2018

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
36	ection B. Total Support Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and stop here	,	, ,	, ,	,	(), ()	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,(••	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
_	<u> </u>			
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	-140
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Answer (a) and (b) below.	į	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h		

Page 6

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E							
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)				
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3						
4	Add lines 1 through 3	4						
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6						
7	Other expenses (see instructions)	7						
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8						
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1						
a	Average monthly value of securities	1a						
b	Average monthly cash balances	1 b						
С	Fair market value of other non-exempt-use assets	1c						
d	Total (add lines 1a, 1b, and 1c)	1d						
е	Discount claimed for blockage or other factors (explain in detail in Part VI)							
2	Acquisition indebtedness applicable to non-exempt use assets	2						
3	Subtract line 2 from line 1d	3						
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4						
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
6	Multiply line 5 by 035	6						
7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
	Section C - Distributable Amount			Current Year				
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1						
2	Enter 85% of line 1	2						
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3						
				1				

4

Schedule A (Form 990 or 990-F7) 2018

Enter greater of line 2 or line 3

Schedule A (Form 990 or 990-EZ) (2018)

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

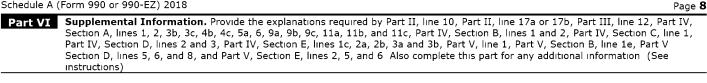
d Excess from 2017.e Excess from 2018.

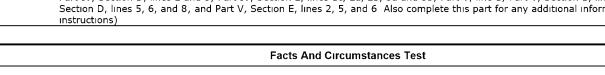
3_j and 4c

8 Breakdown of line 7

Additional Data







SCHEDULE C

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493229013070

Department of the Treasury Internal Revenue Service

(Form 990 or 990-

EZ)

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Open to Public Inspection

• 5	Section 527 organizations Comp			·	
• S • S f the Prox	Section 501(c)(3) organizations the Section 501(c)(3) organizations the organization answered "Yes" by Tax) (see separate instructions		section 501(h)) Co inder section 501(h	mplete Part II-A Do not co)) Complete Part II-B Do l	omplete Part II-B not complete Part II-A
	Section 501(c)(4), (5), or (6) orga	nizations Complete Part III		F	: 6:
	me of the organization ilion Giles Community Hospital			Employer ider	ntification number
				54-0549603	
		anization is exempt under section		_	
1	Provide a description of the org "political campaign activities")	anization's direct and indirect political ca	mpaign activities in	Part IV (see instructions f	for definition of
2	Political campaign activity expe	nditures (see instructions)		>	\$
3	Volunteer hours for political car	npaign activities (see instructions)			
Par	rt I=B Complete if the org	anization is exempt under secti	on 501(c)(3).		
1	Enter the amount of any excise	tax incurred by the organization under s	ection 4955	>	\$
2	<i>'</i>	tax incurred by organization managers i		•	\$
3	If the organization incurred a se	ection 4955 tax, did it file Form 4720 for	this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
b					
Par	rt I-C Complete if the org	anization is exempt under secti	on 501(c), exce	ept section 501(c)(3)) .
1	Enter the amount directly expe	nded by the filing organization for section	n 527 exempt funct	ion activities	\$
2	Enter the amount of the filing of function activities	rganization's funds contributed to other	organizations for se	ection 527 exempt	\$
3	Total exempt function expendit	ures Add lines 1 and 2 Enter here and c	on Form 1120-POL,	line 17b ►	\$
4	Did the filing organization file F	orm 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments F of political contributions receive	d employer identification number (EIN) of or each organization listed, enter the amed that were promptly and directly delive ttee (PAC) If additional space is needed	ount paid from the red to a separate p	filing organization's funds olitical organization, such a	Also enter the amount
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1					
2					
3					
4					
5					
6	Description A. M.				
or P	-aperwork keauction Act Notice, se	e the instructions for Form 990 or 990-EZ.	Cat	No 50084S Schedule C (Form 990 or 990-EZ) 2018

ь	Total lobbying expenditures to influence a legislative	body (direct lobbying)	
c	Total lobbying expenditures (add lines 1a and 1b)		
d	Other exempt purpose expenditures		
e	Total exempt purpose expenditures (add lines 1c and	i 1d)	
f	Lobbying nontaxable amount Enter the amount fron columns	n the following table in both	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
	Not over \$500,000	20% of the amount on line 1e	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
	Over \$17,000,000		
		 •	
g	Grassroots nontaxable amount (enter 25% of line 1f)	
h	Subtract line 1g from line 1a If zero or less, enter -(

i Subtract line 1f from line 1c If zero or less, enter -0j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting ☐ Yes ☐ No section 4911 tax for this year? 4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 2a

Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e))

Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

activity

ACTIVITY

(b)

Amount

(a)

Nο

Yes

1		pt to influence foreign, national, state or local legislation, on a legislative matter or referendum, through the use of						
а	Volunteers?			No				
ь	Paid staff or management (include compensation		No					
С	Media advertisements?			No				
d	Mailings to members, legislators, or the public?			No				
е	Publications, or published or broadcast statement	ts?		No				
f	Grants to other organizations for lobbying purpos	ses?		No				
g	Direct contact with legislators, their staffs, gover	nment officials, or a legislative body?		No				
h	Rallies, demonstrations, seminars, conventions, s	speeches, lectures, or any similar means?		No				
i	Other activities?		Yes			2,236		
j	Total Add lines 1c through 1i					2,236		
2a	Did the activities in line 1 cause the organization	to be not described in section 501(c)(3)?		No		<u> </u>		
b	If "Yes," enter the amount of any tax incurred un	ider section 4912						
С	If "Yes," enter the amount of any tax incurred by	organization managers under section 4912						
d	If the filing organization incurred a section 4912	tax, did it file Form 4720 for this year?						
Par		s exempt under section 501(c)(4), section 501(c)	(5), o	r sectio	n			
	501(c)(6).							
					Yes	No		
1	Were substantially all (90% or more) dues receiv	red nondeductible by members?		_ 1				
2	Did the organization make only in-house lobbying	g expenditures of \$2,000 or less?		2				
3	Did the organization agree to carry over lobbying			3	<u> </u>			
Par		s exempt under section 501(c)(4), section 501(c) -A, lines 1 and 2, are answered "No" OR (b) Part)(6)		
1	Dues, assessments and similar amounts from me	embers	1					
2	Section 162(e) nondeductible lobbying and politic expenses for which the section 527(f) tax w	cal expenditures (do not include amounts of political vas paid).				_		
а	Current year		2a					
b	Carryover from last year		2b					
С	Total		2c					
3)(A) notices of nondeductible section 162(e) dues	3					
4		xceeds the amount on line 3, what portion of the excess does nable estimate of nondeductible lobbying and political	4					
5	Taxable amount of lobbying and political expendi	tures (see instructions)	5					
	art IV Supplemental Information	tures (see monactions)						
	• • •	Death Bolivia A. Best I. C. has E. Best II. A /effiliation (1997)	D 77	A l				
	vide the descriptions required for Part I-A, line 1 , F tructions), and Part II-B, line 1 Also, complete this	Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), part for any additional information	Part II-	A, lines 1	and 2 (se	e		
DESC	Return Reference Explanation Chedule C, Part II-B, Line 1 DETAILED A portion of dues paid to various hospital industry associations is attributable to lobbying activities ESCRIPTION OF THE LOBBYING							

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

DLN: 93493229013070 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

8

▶ Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization **Employer identification number** Carilion Giles Community Hospital 54-0549603 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1

Cat No 52283D

Schedule D (Form 990) 2018

Assets included in Form 990, Part X

Par	31111	Organizations Ma	aintaining Col	lections c	f Art, Hi	stori	cal T	reası	ıres, o	r Other	Similar A	ssets (con	tınued)
3		g the organization's acq s (check all that apply)	uisition, accessior	n, and other	records, o	check	any of	the fo	llowing t	that are a	significant i	use of its co	llection
а		Public exhibition				d		Loan	or exch	ange prog	ırams		
b		Scholarly research				e		Othe	r				
c		Preservation for future	e generations										
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII												
5		ng the year, did the org ts to be sold to raise fur									ıılar	☐ Yes	□ No
Pa	rt IV	Escrow and Cust Complete if the ory X, line 21.			" on Form	n 990	, Part	IV, lı	ine 9, o	r reporte	ed an amou	unt on For	m 990, Part
1a		e organization an agent ded on Form 990, Part I		an or other	ıntermedıa	ary for	contri	bution	s or oth	er assets I	not	☐ Yes	□ No
ь	If "Y	es," explain the arrange	ement in Part XIII	and comple	ete the foll	owing	table				Α	mount	
c		nning balance		'		,				1c			
d	_	tions during the year								1d			
е	Dıstr	ributions during the year	r							1e			
f		ng balance								1f			
2a		:he organization include	an amount on Eo	rm 000 Da	+ V line 2	1 for	occrou		istadial -	secount li-	hilitu?	П у	 □ No
													□ NO
		es," explain the arrange											
ΡŒ	rt V	Endowment Fund	us. Complete ii	(a)Currer			rior yea				(d)Three ye		Four years back
1 a	Beginr	ning of year balance .		(a)currer	ic year	(0)	nor yeu		(c) wo y	curs buck	(d)Timee yes	ars back (C)	yrour years back
b	Contri	butions											
С	Net in	vestment earnings, gair	ns, and losses										
d	Grants	s or scholarships	•										
е		expenditures for facilition	es										
f	Admın	nistrative expenses .											
g	End of	f year balance											
2	Provi	ide the estimated perce	ntage of the curre	ent year end	l balance (line 1	g, colu	mn (a)) held a	ıs			
а	Boar	d designated or quasi-e	ndowment 🟲										
b	Perm	nanent endowment 🕨											
c	Tem	porarily restricted endov	wment ►										
За	Are t	percentages on lines 2a there endowment funds		•		on that	t are h	eld an	ıd admın	istered fo	r the		Waa LNa
	_	nization by inrelated organizations										3a(i)	Yes No
Ь		related organizations . es" on 3a(ii), are the rel		 s listed as r	equired or	n Sche	 dule R	,				3a(ii))
4		cribe in Part XIII the inte	_		'			-	•	•			<u> </u>
Pa	rt VI												
		Complete If the or	ganization answ	ered "Yes									
	Descr	ription of property	(a) Cost or oth (Investme		(b) Cost o	r other	basis (other)	(c) Acc	cumulated o	lepreciation	(d) I	Book value
1a	Land						1,84	49,365					1,849,365
	Buildir						28,68	81,099			7,759,135		20,921,964
		hold improvements						0			0		0
		ment					14,96	65,954			11,044,373		3,921,581

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

222,570 26,915,480

135,092

Schedule D (Form 990) 2018			Page 3
Part VII Investments—Other Securities. Complete if th See Form 990, Part X, line 12.	ne organization answe	ered "Yes" on Form 9	990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b) Book value		hod of valuation of-year market value
(1) Financial derivatives	262,791	COSC OF CITA	F F
(2) Closely-held equity interests			
(A) Alternative Investments	3,592,705		F
(B) Comingled Funds (C)	713,242		F
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	4,568,738		
Part VIII Investments—Program Related.		- 11- C Faura 000) Part V line 12
Complete if the organization answered 'Yes' on F (a) Description of investment	(b) Book value		hod of valuation
(1)		Cost or end-	of-year market value
(2)			_
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answered	Yes' on Form 990, Part	t IV, line 11d See Form	990, Part X, line 15
(a) Description		,	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.		m 990, Part IV, line	11e or 11f.
1. (a) Description of liability	(b) Boo	ok value	
(1) Federal income taxes Pension Liability		19,786,217	
Interest Rate Swap Liability		9,754,001	
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>	29,540,218	
2. Liability for uncertain tax positions In Part XIII, provide the text of	f the footnote to the org	anızatıon's fınancıal sta	_
organization's liability for uncertain tax positions under FIN 48 (ASC 7	40) Cneck here if the t	ext or the footnote has	been provided in Part XIII

1

Schedule D (Form 990) 2018

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990. Part VIII. line 12

1

Schedule D (Form 990) 2018

Page 4

2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains (losses) on investments 2a			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII) 2d			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a			
b	Other (Describe in Part XIII)		1	
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	
Par	Reconciliation of Expenses per Audited Financial Statements Wi Complete if the organization answered 'Yes' on Form 990, Part IV, line		Returi	n.
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities 2a			
b	Prior year adjustments			
c	Other losses			
d	Other (Describe in Part XIII) 2d			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b	Other (Describe in Part XIII) 4b			
С	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		5	
Pai	t XIII Supplemental Information			
Prov	vide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any addit	lines 1b and 2b, Part ional information	V, line	4, Part X, line 2, Part
	Return Reference Explanation			

Schedule D (Form 990) 2018			Page			
Part XIII	Supplemental Info	rmation <i>(continued)</i>				
Return Reference		Explanation				
			Schedule D (Form 990) 2018			

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493229013070 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** Carilion Giles Community Hospital 54-0549603 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a **1**a Yes b If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Nο Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Nο If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? 6a Yes b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 866,991 866,991 2 71 % Medicaid (from Worksheet 3, column a) 763,338 721,120 42,218 0 13 % c Costs of other means-tested government programs (from Worksheet 3, column b) 0 % Total Financial Assistance and Means-Tested Government Programs 1,630,329 721,120 909,209 2 84 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 1.407 3.234 87,686 32,638 55.048 0 17 % Health professions education (from Worksheet 5) 0 % Subsidized health services (from 0 % Worksheet 6) Ω Research (from Worksheet 7) 0 0 % Cash and in-kind contributions for community benefit (from Worksheet 8) 21 105 20,656 20,656 0 06 % j Total. Other Benefits 1,428 3,339 108,342 32,638 75,704 0 24 % k Total. Add lines 7d and 7j 753,758 1,428 3,339 1,738,671 984,913 3 08 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2018

Schedule H (Form 990) 2018 Page 2 Community Building Activities Complete this table if the organization conducted any community building activities Part II during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs (optional) building expense revenue building expense total expense (optional) 0 % Physical improvements and housing 0 Economic development 125 125 0 % 1,588 9 1,588 0 % Community support 0 % 0 Environmental improvements Leadership development and 0 0 % training for community members Coalition building 6 2,714 2.714 0 01 % Community health improvement Λ 0 % advocacy Workforce development 2,500 2,500 0 01 % Other 0 0 % 10 Total 17 4 6,927 n 6,927 0 02 % Part III **Bad Debt, Medicare, & Collection Practices** No Section A. Bad Debt Expense Yes Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement Yes Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount 4,081,573 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit . . . 3 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 11,692,950 6 11,993,228 Enter Medicare allowable costs of care relating to payments on line 5 . Subtract line 6 from line 5 This is the surplus (or shortfall) . . . 7 -300,278 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ✓ Cost to charge ratio ☐ Cost accounting system Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Yes Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' activity of entity profit % or stock trustees, or key profit % or stock employees' profit % ownership % ownership % or stock ownership %

3

4

6

7

9

3

4

5

6 7

8

			165	140
Co	mmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
	a 🗹 A definition of the community served by the hospital facility			
	b 🗹 Demographics of the community			
	c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community d 🗹 How data was obtained			
	e 🗹 The significant health needs of the community			
	f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs			
	h ☑ The process for consulting with persons representing the community's interests			
	i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 <u>17</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			

	g ☑ The process for identifying and prioritizing community health needs and services to meet the community health needs h ☑ The process for consulting with persons representing the community's interests			
	i ✓ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	j ☐ Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 17			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 8	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		No
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	a 🗹 Hospital facility's website (list url) https://www.carilionclinic.org/locations/carilion-giles-community-hospital			
	b Other website (list url) https://www.carilionclinic.org/community-health-assessments#giles-county			

c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C) 8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . .

Indicate the tax year the hospital facility last adopted an implementation strategy 20 17 10 Yes

10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . "Yes" (list url) https://www.carilionclinic.org/community-health-assessments#giles-county b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . 10b Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2018

	Tres, indicate the engionity criteria explained in the LAF	l		
	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 0 % and FPG family income limit for eligibility for discounted care of 400 0 %			
	b Income level other than FPG (describe in Section C)			
	c ☑ Asset level			
	d Medical indigency			
	e ☑ Insurance status			
	f ☑ Underinsurance discount			
	g 🔲 Residency			
	h Other (describe in Section C)			
14		14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
	c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	1
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			

15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e ☐ Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ☑ The FAP was widely available on a website (list url)			
	https://carilionclinic.org/billing/financial-assistance			
	b ☑ The FAP application form was widely available on a website (list url)			
	https://carilionclinic.org/billing/financial-assistance			
	c A plain language summary of the FAP was widely available on a website (list url) https://carilionclinic.org/billing/financial-assistance			
	d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
	Notified members of the community who are most likely to require financial assistance about availability of the EAD			

h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations \mathbf{j} Other (describe in Section C) Schedule H (Form 990) 2018 **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e Other (describe in Section C) f None of these efforts were made hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the If "No," indicate why

a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing $^{f c}$ \Box The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

Other (describe in Section C)

If "Yes," explain in Section C

Schedule H (Form 990) 2018	Page 8
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2018

Schedule H (Form 990) 2018	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed, F (list in order of size, from largest to smallest)	Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization oper	rate during the tax year? 5
Name and address	Type of Facility (describe)
CARILION CLINIC FAMILY MEDICINE - GILES 430 BOXWOOD LANE PEARISBURG, VA 24134	RURAL HEALTH CLINIC
CARILION CLINIC PULMONOLOGY-GILES 159 HARTLEY WAY PEARISBURG, VA 24134	PULMONARY SERVICES
3 CSC PEARISBURG 159 HARTLEY WAY PEARISBURG, VA 24134	SURGICAL SERVICES
4 CARILION CLINIC ORTHOPAEDICS-GILES 159 HARTLEY WAY PEARISBURG, VA 24134	ORTHOPAEDICS
5 CARILION CLINIC CARDIOLOGY -GILES 159 HARTLEY WAY PEARISBURG, VA 24134	CARDIOLOGY SERVICES
6	
7	
8 9	
10	
10	Schedule H (Form 990) 2018

Schedu	Schedule H (Form 990) 2018 Page 10		
Part	VI Supplemental Information		
Provide	the following information		
1	Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b		
2	Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B		
3	Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy		
4	Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves		
5	Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)		
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served		

State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a

community benefit report

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 11 Addressing Needs Identified in CHNA (Continued)	(Continued from Part V, Section C) -Significant Health Priorities to be Addressed-Health Behaviors - Needs include alcohol and drug use, poor diet, lack of health literacy / lack of knowledge of healthy behaviors, culture of healthy behaviors not a priority, lack of excrise Carilion Clinic addressed health behavior-related priorities from the 2018 GCACHINA Improving poor diets and the general health culture served as a start to making healthy behaviors more of a priority. Carilion provides a variety of free health education classes and screenings in community settings. Community health education is provided by the Community Health and Outreach department, as well as on occasion by other departments health and wellness education topics include-general wellness, healthy eating and activity, child safety tips, and other topics as requested. The local health educator also leads guided by blic walks and hikes to increase access to exercise opportunities. Resources committed to these programs include staff time and often food and giveaway items that encourage healthy behaviors. Support groups also often contribute to wellness. In fiscal year 2019 (tax year 2018) support groups were offered for people with breathing related chronic diseases as well as Diabetes. CGCH and Carilion Pharmacy have implemented an initiative called A3, eng aging diabetic patients with pharmacists to provide discharge medication education and to coordinate after discharge in the clinic setting. The goal of his program is to reduce the number of diabetics who have A1C's greater than 9%. Diabetic patients will be identified for pharmacist intervention Pharmacists are able to conduct medication reconciliation, co ordinate with patients' pharmacist and primary care providers, discuss diabetes management with the patients and caregivers on site, provide medication counseling and coordinate follow-up with patients to help optimize their medication therapy and manage their disserse management with the patients and caregivers on site, provide medicat

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 11 Addressing Needs Identified in CHNA (Continued)	referrals to pain management support, and REVIVE education for the public (http://vrha.or.g/hrpep.html) -Tobacco Use- Carillion makes available a "Preparing to Quit" speakers burea u that can be requested by community groups or companies Carillion employees and their dep endents will now be eligible for a new, pharmacist-led smoking cessation program. This pro gram includes group sessions, individual follow-up, resource referrals and free access to nicotine replacement therapy products. Another option includes free participation in the Q ult for Life program. Employees are offered a financial incentive when they are tobacco fr.e.e. CGCH is a participant in the Giles Youth Adult Partnership, through which partners work together with youth to prevent risky behaviors and encourage healthy choices for local y outh. The Giles Youth Adult Partnership has put particular focus on reducing use of tobacc o products. CGCH also partnered with Giles County to bring in a tobacco cessation expert to conduct health education in local schools and then educate hospital providers on tobacco use preventionClinical Care- Needs include access to mental health and substance use s.ervices, access to specialty care. Issues with access to care are a focus for CGCH when ad dressing community health needs. In addition to providing financial support to qualifying patients who cannot afford care, Carilion is working to improve affordable access to care and resources. Carilion is committed to helping improve access to affordable medical care in our communities. With expansion of Medicaid in the Commonwealth of Virginia in 2019, Ca rilion worked diligently to help patients and community members with enrolliment in Medicai d for newly eligible beneficiares. Carilion remains dedicated to recruiting and retaining quality practitioners who provide access to care in the service area. CGCH will work to provide individualized recruitment in the Giles County area. In an ongoing effort to increa se access to psychiatry and mental health services, t

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Schedule H, Part V, Section B, Line 11 Needs identified in CHNA (Continued)	GCH coordinated drives to collect and donate food to the Giles Christian Mission and annually coordinates a drive for baby items in support of the local Baby Toddler Shop. In its commitment to reducing inequity of care, Carilion provides financial support for people who cannot afford insurance or healthcare. Carilion also makes available a Medication Assistance Program helping people gain access to affordable needed medication. Medication is also replenished by Carilion for emergency medical service vehicles as they are used in transport. Support is also provided to many not-for-profit organizations helping to reduce the impacts of poverty on health through investments in social determinants such as housing, transportation, employment, education, access to healthy foods and many others. Each year, Carilion Clinic coordinates a system-wide United Way campaign through which employees can provide additional support to these causes. "Physical Environment- While physical environment did not necessarily arise as a top priority in the 2018 CGACHNA, Carilion still recognizes the impact the environment has on the health of our communities. Therefore, efforts continue to improve the efficiency of Carilion's hospitals and other structures, the utilization of forcal, sustainable foods. "Implementation and Measurement- Carilion has invested in multiple systems to help manage data and track outcomes of our community work. In fiscal year 2019 (tax year 2018) Clear Impact software helped develop hospital-specific scorecards with appropriate outcome measures. Community health education programs and screenings contained program level outcomes screening results. Community programs supported by Carilion grants were responsible for regularly reporting program outcomes. Scorecards developed contain key secondary data points which are updated annually to track impact of community health initiatives. Specifically, Carilion tracked and measured impact on certain aligned indicators contributing to the Robert Wood Johnson Foundation Coun	

990 Schedule H, Supplemental Information				
Form and Line Reference	Explanation			
Financial Assistance Eligibility Criteria	Patients' eligibility is determined by family size, family income, real property equity and liquid assets Families with family income equal or below 200% of the FPG and assets equal or below \$15,000 receive 100% adjustment under FAP Families with family income greater than 200% of the FPG but less than or equal to 400% of the FPG or assets above \$15,000 and less than or equal to \$100,000 receive a partial adjustment under FAP The partial adjustment matches the AGB percentage for each service area			

Form and Line Reference	Explanation
	Information on community benefit is reported annually through a consolidated report prepared by Carilion Clinic (EIN 54-1190771) Printed copies of this report are distributed throughout communities served by

Availability of Community Benefit
Report

Clinic (EIN 54-1190771) Printed copies of this report are distributed throughout communities served by hospitals affiliated with Carillon Clinic Additionally, the community benefit report is available on Carillon Clinic's website https://www.carillonclinic.org/about-carillon-clinic#our-values

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Schedule H, Part I, Line 7 Costing Methodology used to calculate financial assistance	Line 7, Column (F)- Bad debt expense of \$4,081,573, as included in Part IX, Statement of Expenses on line 125, was excluded from the calculation of Part I line 7 column (f) Percent of total expense. Line 7e - Community Health Improvement and Community Benefit Operations - This line is reported at actual cost Carilion's commitment to community service is evident at all levels of the organization Carilion's commitment to community health is evidenced by its population health infrastructure including its Community Health and Outreach (CHO) department dedicated to assessing and addressing community needs. The department is responsible for leading and facilitating the Community Health Improvement Plan, Community Health Needs Assessments, the system's community grants process, community health education, community benefit collection, and neighborhood health initiatives. CHO staff works with the hospital's Board of Directors and Carilion Clinic's Board of Governors to create health improvement strategies to address community health needs. The hospital has a Community Benefit Team overseeing the hospital's plan to address community benefit council providing oversight for Carilion's community health improvement work and for community benefit strategy, collection and submission. Carilion Giles Community Hospital (CGCH) provides education to the public about health risks and steps that can be taken to improve health. Events include regularly scheduled health screenings for blood pressure, blood glucose and cholesterol. Additional health improvement services include assistance with enrollment in public medical programs such as Medicaid and assistance accessing affordable prescriptions through Carilion's Medication Assistance Program. Community benefit operations include expenses associated with tracking community health inprovement activities and the cost associated with coordinating responses to community health professions education - n/a Line 7g - Subsidized Health Services - n/a Line 7h - Research - n/a Line 7 - Line 7	

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Schedule H, Part II Community Building Activities	Line 1 - Physical improvements and housing - n/a Line 2 - Economic development - As the largest employer in Southwest Virginia, Carilion participates in programming and supports local Chambers of Commerce, improving economic development efforts through pro-business advocacy. Line 3 - Community support - Research demonstrates the strong connection between social determinants of health such as transportation, housing and education, and the overall health and well-being of communities. Support is provided in a variety of ways for nonprofit organizations that address barriers to good health arising from these social determinants. Through support of local partners, Carilion can help provide better education and opportunities for children and families as well as improved housing, better nutrition and additional supportive resources for its neighbors in need, removing a range of obstacles to good health. Carilion Giles Community Hospital is deeply involved with a variety of health and social determinant-related initiatives and supports local organizations through coordination of activities and participation as volunteers and on boards in addition to providing financial support. For example, Carilion invests in student education and development by supporting local high schools and the Giles County Technology Center. Carilion also impacts community health and safety through support of Relay for Life and the Narrows Fire Department. Line 4 - Environmental improvements - n/a Line 5 - Leadership development and training for community members - n/a Line 6 - Coalition building - Carilion believes in the power of collaboration and understands that community health issues must be addressed in concert with the community. To ensure lasting community impact from the health assessment and community health improvement process, Carilion participates in community health coalitions that address health and social determinant needs in the Giles Community Area. In addition, Carilion partners with multiple community services Board and ass	

Form and Line Reference	Explanation
Schedule H. Part III. Line 2 Bad debt	Carilion Giles Community Hospital estimates bad debt expense by reserving a percentage of all self-pay

expense - methodology used to estimate amount patient accounts receivable by aging category, based on collection history, adjusted for expected recoveries and, if present, anticipated changes in trends

Form and Line Reference	Explanation
expense - financial statement footnote	Accounts receivable are stated at net realizable amounts due from patients, third-party payors, and other insurers for which Carilion Giles Community Hospital expects to be entitled in exchange for providing patient care. For patient accounts receivable resulting from revenue recognized prior to October 1, 2018, an

allowance for doubtful accounts was established to reduce the carrying value of such receivables to net relizable value. Susequent to the adoption of Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers (Topic 606) (ASU 2014-09), the estimated uncollectible amounts are generally considered implicit price concessions that are a direct reduction to patient accounts receivable rather than an allowance for doubtful accounts.

Form and Line Reference	Explanation
Community benefit & methodology for	The Hospital believes our Medicare shortfall is a cost we incur as a benefit to the community IRS Rev Rul 69-545, provides that one of the factors demonstrating community benefit is operating an emergency room open to all persons regardless of ability to pay and providing hospital care for all patients able to pay,

including those who pay their bills through public programs such as Medicare. In order to operate for the benefit of the broad community that we serve we must include our significant Medicare population, even if we are required to subsidize care to our Medicare patients due to being reimbursed at less than cost by Medicare's nonnegotiable rates. Medicare allowable costs are determined from the Medicare cost report using the cost-to-charge ratio.

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Form and Line Reference	Explanation	
Schedule H, Part III, Line 9b Collection practices for patients eligible for financial assistance	When accounts receivable efforts are exhausted, the account may be placed with a collection agency and Extraordinary collection actions (ECAs) may be considered Accounts will not be placed with a collection agency prior to 120 days from the date the first billing statement is provided except when mailings are returned with no forwarding address and combining multiple accounts of varying age with those already transferred or for legal verification regarding other liabilities. Reasonable efforts will be made to identify appropriate forwarding addresses. When a Financial assistance application (FAA) is received during the application period (within 240 days after the date the first billing statement is provided), but after initiation of ECAs, all ECAs will be suspended. Best efforts will be made to process completed applications within 30 days of receipt of the application, financial assistance eligibility will be determined and communicated to the individual. Incomplete applications must be completed within 30 days of the initial notification of additional items required, otherwise, the application will be deemed incomplete and closed. If an individual is eligible for financial assistance, ECAs, other than the sale of debt, will be reversed and any payments related to eligible care refunded to the extent no longer owed. ECAs will be reinstated if the individual is not eligible for financial assistance or does not complete the FAA by the deadline. At least 30 days before initiating an ECA, Carilion will also attempt to call individuals at least 30 days before initiating an ECA to make them aware of the financial assistance available and how to obtain assistance with the application process Carilion shall enter into a written contract with any collection agency to which it refers bad debt. The contract will obligate the collection agency to observe and comply with Carilion's obligations under this Policy and the Financial Assistance Policy. A collection agency to which the debt is referred for collection may not en	

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16a FAP website	- CARILION GILES COMMUNITY HOSPITAL Line 16a URL https://carilionclinic.org/billing/financial-assistance,

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16b FAP Application website	- CARILION GILES COMMUNITY HOSPITAL Line 16b URL https://carilionclinic.org/billing/financial-assistance,

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16c	- CARILION GILES COMMUNITY HOSPITAL Line 16c URL https://carilionclinic.org/billing/financial-assistance,

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Schedule H, Part VI, Line 2 Needs assessment	In addition to conducting regular Community Health Needs Assessments, Carillon closely monitors community health indicators and responds to needs as they arise. Each year, Carillon updates scorecards with refreshed County Health Rankings indicators provided by the Robert Wood Johnson Foundation. Carillon is also responsive to needs identified through clinical data and departments. Carillon's call center is available for community members to ask questions and to direct callers to community resources as issues are raised. The Planning department monitors data such as self-pay and Medicaid rates, patient origin and travel time, and age and income distributions to drive Carillon's access to care strategies. Carillon Clinic's community health improvement process was adapted from Associates in Process Improvement's Model for Improvement and the Plan-Do-Study-Act (PDSA) cycle developed by Walter Shewhart. It consists five distinct steps. (1) conducting the CHNA, (2) strategic planning, (3) creating the implementation strategy, (4) program implementation, and (5) evaluation. This cycle is repeated every three years. Carillon Clinic fosters community development in its CHNA and community health improvement processes by using the Strive Collective Impact Model for the Community Health Assessment Team (CHAT). This evidence-based model focuses on solving problems together with coalitions of cross-sector partners and has been proven to lead to large-scale changes. It focuses on relationship-building between organizations and the progress towards shared strategies. Carillon Clinic, the New River Health District of the Virginia Department of Health and Focus on Community Health Needs Assessment. This process was community-driven and focused on high levels of community engagement involving health and human services leaders, stakeholders, providers, the target populations, and the community as a whole. The Giles County FOCUS Program is a formalized network of service provision, addressing the physical, educational and economic	

education of eligibility for assistance the form of signage, a plain language summary which includes contact information, financial assistance	Form and Line Reference	Explanation
customer service representatives verbally inform patients on availability of assistance. Each patient statement and patient financial responsibility letter includes information on the Financial Assistance policy including who to contact for additional information and location of in-person assisters. The Application, the Policy, and the plain language summary are available free of charge to the patient. They are available by mail and on the web site if the patient did not receive written information at the time of service. Financial Assistance policy and application are also distributed to community partners through electronic mailing.	Schedule H, Part VI, Line 3 Patient education of eligibility for assistance	the form of signage, a plain language summary which includes contact information, financial assistance application and documentation in the inpatient handbook. Patient Access staff, Hospital social workers and customer service representatives verbally inform patients on availability of assistance. Each patient statement and patient financial responsibility letter includes information on the Financial Assistance policy including who to contact for additional information and location of in-person assisters. The Application, the Policy, and the plain language summary are available free of charge to the patient. They are available by mail and on the web site if the patient did not receive written information at the time of service. Financial Assistance policy and application are also distributed to community partners through electronic mailing.

mail and on the web site if the patient did not receive written information at the time of service. Financial Assistance policy and application are also distributed to community partners through electronic mailing groups. Carilion Clinic employs an Eligibility staff that counsel patients on federal and state programs. The staff completes applications for Medicaid, Social Security, Social Security Disability and Medicare. The staff provides support services ensuring the applications are processed correctly based on federal and state policy. In addition, the Eligibility staff is trained as Certified Application Counselors and will assist patients in enrollment in the insurance exchange Marketplace. Eligibility staff will also complete Carilion's financial assistance application and counsel patient on the requirements for financial assistance.

cliffs, rivers and streams. It is part of the New River Valley, which includes the counties of Floyd, Giles,
Montgomery (including the towns of Christiansburg and Blacksburg), and Pulaski and the independent City
of Radford The County is rural and topographically isolated with 48 6 persons per square mile compared
202 6 persons per square mile in Virginia as a whole
(https://www.census.gov/quickfacts/fact/table/va,gilescountyvirginia/PST045217) It is a part of the New
River Valley Planning District (Health Planning District 4) and is commonly referred to as Rural Appalachia
(http://www.vdh.virginia.gov/new-river/) The area is bordered on the south by the Blue Ridge Mountains
and the north by the Alleghany Mountains One of the oldest rivers in America, the New River, runs through
this region (http://www.newriverwatertrail.com/NRWT/history-of-the-new-river/) Giles County is
approximately 356 square miles
(https://www.census.gov/quickfacts/fact/table/va,gilescountyvirginia/PST045217) The area is comprised of
nine towns and is delineated by three voting districts. Pembroke, Eggleston, and Newport (Eastern District),
Pearisburg, Staffordsville, and White Gate (Central District), and Glen Lyn, Rich Creek, and Narrows
(Western District) Of these towns, Pearisburg, Narrows, Glen Lyn, and Rich Creek are federally designated
as rural census tracts (https://www.census.gov/geo/reference/gtc/gtc_place.html) Pearisburg is the County
Seat In terms of governance, Giles County is governed by a County Board of Supervisors that controls the
county budget It is the site of the majority of health and human services available to the residents of Giles

Schedule H, Part VI, Line 4 Community The Giles County area, including Giles County, Virginia and Monroe County, West Virginia, is the service area

Explanation

for the GCACHNA Giles County is a picturesque region of Appalachian America, with mountainous terrain,

990 Schedule H, Supplemental Information

Form and Line Reference

Information

County (http://virginiasmtnplayground.com) Mountains characterize the geography of Giles County Many of the rural roads are unpayed and steep, with the highest peak at 4.348 above sea level. Much of the County consists of national forest. Giles County achieved major motion picture fame by serving as the geographic backdrop in the 1987 Hollywood blockbuster, "Dirty Dancing " The vacation lodge where the movie was filmed is one of the County's largest seasonal employers (http://www.monroecountywv.net/About.html) Under the peak of Angel's Rest and surrounded by the beautiful mountains of Pearisburg, VA, lies Carilion Giles Community Hospital For more than 50 years, this

hospital has served the residents, neighbors, and visitors of Giles County $\,$ In 2002, CGCH was granted a government designation of Critical Access in a rural setting and today it is one of the leading hospitals of this kind in the nation Secluded in the Allegheny Highlands, Monroe County was separated from Greenbrier County, West Virginia in 1799, where its economic basis has been farming and timber harvesting ever since (http://www.monroecountywv.net/About.html) Monroe has a population per square mile of 28 6 and has 472 75 square miles of land

(https://www.census.gov/guickfacts/fact/table/monroecountywestyirginia/PST045217) The 2018 GCACHNA revealed differences in size and population and significant disparities both in health and in social determinants The 2014-2018 American Community Survey (ACS) found the total population of the counties of Giles and Monroe to be 16,814 and 13,467 respectively (https://data.census.gov/cedsci/table? q=S0101&tid=ACSST5Y2018 S0101&hidePreview=true)For Giles County, the U S Census Bureau predicts slightly negative population change at -0 09%, compared to the Commonwealth of Virginia at 6 86%

increase (https://virginiaworks.com/community-profiles) Median age ranges from 44 5 in Giles County to 46 7 in Monroe County (https://data.census.gov/cedsci/table? q=S0101&tid=ACSST5Y2018 S0101&hidePreview=true) The ACS finds that both areas have a larger

percentage of the population that is White than in the Commonwealth of Virginia as a whole. In Giles

County, 96 6% of the population is White and 2 2% of the population is Black

(https://data.census.gov/cedsci/table^tid=ACSDP5Y2018_DP05&hidePreview=true)_All of Giles County is a

designated Medically Underserved Area (MUA) and a Health Professional Shortage Area (HPSA) for primary care, dental and mental health professionals (https //data hrsa gov/geo) Giles County is part of the New

River Valley, a region flush with resources including food, health and human services, arts and culture and

outdoor amenities. Health and human service organizations work to reduce the disparities in access to care and access to resources that still exist for many residents of the region

Form and Line Reference	Explanation
of community health	Carilion Giles Community Hospital (CGCH) is a modern, 25-bed Critical Access hospital, offering emergency services recognized nationally for quality and patient satisfaction in addition to high-quality inpatient care and an extended care recovery program (Swing Bed) that gives eligible patients an opportunity to grow stronger before going home. The main entrance serves as the access point for all walk-in patients needing emergency care, diagnostics, rehabilitation and other outpatient services CGCH works to bring new services to the community as the need is identified (https://www.carilionclinic.org/locations/carilion-giles-community-hospital). CGCH serves all patients regardless of their ability to pay. The Hospital's governing Board is elected annually and the majority of members are neither employees nor contractors of the Hospital. Medical staff privileges are extended to qualified providers. Surplus funds are reinvested in new technology, clinical initiatives, education and charitable efforts. This includes providing free, discounted and

subsidized care as well as critical medical services that operate at a loss

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental Form and Line Reference	Explanation
Schedule H, Part VI, Line 6 Affiliated health care system	Carilion Giles Community Hospital is wholly owned by Carilion Clinic, a not-for-profit health care organization based in Roanoke, Virginia Through a comprehensive network of hospitals, primary and specialty physician practices, and complementary services, Carilion provides exceptional care for nearly one million Virginians. With an enduring commitment to the health of the region, Carilion also seeks to advance care through medical education and research, help its community stay healthy and inspire the region to grow stronger. In the mid-2000's, Carilion made the strategic decision to transform from a collection of hospitals to a physician-led, integrated health care system. It was a courageous move. In every moment since, Carilion has worked to evolve further-developing a multi-specialty physician group, transforming our primary care practices into patient-centered medical homes, implementing electronic health records systemwide, creating a robust partnership with Virginia Tech, and opening a medical school and research institute Each decision, each adaptation, has fundamentally changed the way Carilion collaborates and provides care (https://www.carilionclinic.org/about-carilion-clinic). Carilion's Community Health and Outreach (CHO) department is the health system's engine for providing collaborative opportunities to improve and promote the health of the community. The department's Community Health Assessments process helps identify the strengths and barriers impacting health. Its community-based programs reflect the Robert Wood Johnson Foundation's framework of four main influences of health-health behaviors, social and economic factors, clinical care access and quality, and physical environment. CHO is also the driving force for the health systems many partnerships with cross-sector organizations that create a collaborative culture of community health and wellness. To advance the education of health professionals, Carilion Medical Center operated. Defferson College of Health Sciences a private higher educat

Additional Data

Software ID: 18007697 **Software Version:** 2018v3.1

EIN: 54-0549603

Name: Carilion Giles Community Hospital

Form 990 Schedule H, Part V Section A. Hospital Facilities											
(list in o smallest How ma organiza 1 Name, a	A. Hospital Facilities rder of size from largest tosee instructions) ny hospital facilities did the ation operate during the tax year? ddress, primary website address, and ense number	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	CARILION GILES COMMUNITY HOSPITAL 159 HARTLEY WAY PEARISBURG, VA 24134 https://carilionclinic.org/locations/carilion- giles-community-hospital H 1837	X	X			X		X			

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, Fed. 6, 7, 10, 11, 12, 14g, 16g, 17g, 19g, 10g, 10g, 20d, 21, and 22. If applicable, provide congrate descriptions for each facility.

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n a facility reporting group, designated by "Facility A," "Facility B," etc.						
[50, 61, 7, 10, 11, 121, 14g, 16e, 17e, 16	se, 190, 190, 200, 21, and 22. If applicable, provide separate descriptions for each facility					

Form and Line Reference	Explanation
	The Community Health Needs Assessment report prioritizes the community's significant health needs that were identified by the assessment, and explains how the health needs were prioritized

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Schedule H, Part V, Section B, Line 5 Facility, 1 - Carilion Giles Community Hospital Carilion Clinic's Community Health Needs Assessments Facility, 1 (CHNAs) are community-driven projects and success is highly dependent on involving citizens, health and human service agencies, businesses, and community leaders. Comm unity stakeholder collaborations known as "Community Health Assessment Teams" (CHAT) lead the CHNA projects. The CHAT consists of health and human service agency leaders, persons with special knowledge of, or expertise in, public health, the local health department, and leaders, representatives, or members of populations that are medically underserved, low-income, minority, and suffer from chronic diseases The following organizations served on the CHAT for the 2018 (tax year 2017) Giles County Area Community Health Needs Assessment (GCACHNA)-Giles County - Special Projects, Giles Day Report Program, Monroe County Health Center - Peterstown, Monroe County Health Centers, New River Community Action CHIP, New Ri ver Community Action Head Start, New River Valley Community Services, NRV CARES, Pembroke Management Inc Housing Voucher, Virginia Department of Health New River Health District In addition to the CHAT, the GCACHNA conducted focus groups among stakeholders and target populations and administered a community health survey. During the CHNA process, community stakeholders, leaders, and providers were encouraged to complete the Stakeholder Survey (print and electronic versions available) This survey provided an additional perspective a bout the health needs and barriers facing our community. Stakeholder focus groups were con ducted with the Community Health Assessment Team, the Giles County Day Report Program staf f and Narrows Head Start Target population focus groups were conducted to capture the story of needs and barriers to health for the uninsured, underinsured, low-income, minority, senior, and chronically ill populations Focus group locations were chosen based on their proximity and convenience to target populations, and where existing groups meet. Two target population focus groups were held and participants discussed health needs and barriers t o health, as well as access to primary, oral, and mental health care. Target population fo cus groups were conducted with Community Health Center of New River Valley patients in Pea risburg and with people at the Giles County Senior Center A 38-question survey instrument was developed including questions about-socioeconomic factors, access to medical, dental, and mental health care, health behaviors, physical environment, health outcomes, and demo graphics. The survey instrument included commonly used questions and metrics from previous ly validated community surveys, including (1) Community Themes and Strengths Assessments, National Association of County

and City Health Officials (NACCHO), Mobilizing for Action t brough Planning and Partnerships (MAPP) (2)

Community Healthy Living Index, YMCA (3) Behav ioral Risk Factor Surveillance

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Schedule H, Part V, Section B, Line 5 System, Centers for Disease Control (CDC) (4) National Health Interview Survey, Centers f or Disease Control (CDC) (5) Youth Risk Behavior Surveillance System, Centers for Disease Control (CDC) (6) Martin Facility , 1 County Community Health Assessment, Martin County, North Carolina (7) Previous Carilion Clinic Community Health Surveys Both English and Spanish versions were available. The CHAT identified target populations, collection sites, and methods of survey distribution. The population of interest for the survey was Giles County (VA) and Mon roe County (WV) residents 18 years of age and older. The Giles County Area included the CH NA service area of Giles County, VA, and Monroe County, WV Special efforts were made to e nsure inclusion of Underserved/vulnerable populations disproportionately impacted by the s ocial determinants of health including Income, Race/ethnicity, Education, and Insurance st atus. The survey was also made available to all residents living in the service area and o versampling of the target populations occurred through targeted outreach efforts. In total, 481 surveys were collected

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22, If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					

Facility, 1 - Carilion Giles Community Hospital Giles County - Special Projects, Giles Day Report Schedule H, Part V, Section B, Line 6b Program, Monroe County Health Center - Peterstown, Monroe County Health Centers, New River Facility , 1 Community Action CHIP. New River Community Action Head Start. New River Valley Community

Services, NRV CARES, Pembroke Management Inc. Housing Voucher, Virginia Department of Health New

River Health District

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d 6t 7 10 11 12t 14g 16g 17g 18g 19g 19d 20d 21 and 22 If applicable provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					

Form and Line Reference	Explanation
	Facility , 1 - Carillon Giles Community Hospital The 2018 Giles County Area CHNA was also shared to be

posted to Community Health Assessment Team partner websites and social media Facility, 1

Form and Line Reference	Explanation						
Schedule H, Part V, Section B, Line 11 Facility , 1	Facility , 1 - Carilion Giles Community Hospital Carilion Clinic is a not-for-profit, int egrated healthcare system located in Virginia's Blue Ridge Mountains with its flagship hos pital in the heart of the City of Roanoke, the largest urban hub in western Virginia. There, through a comprehensive network of hospitals, primary and specialty physician practices, wellness centers and other complementary services, the system provides quality care close to home for nearly one million Virginians. Carilion's roots go back to 1899, when a group of dedicated citizens came together and built a hospital to meet the healthcare needs of the community. Today, Carilion is a key anchor institution focusing on more than just healthcare. Carilion is dedicated to its mission of improving the health of the communities we serve. With an enduring commitment to the health of our region, Carilion advances care through clinical services, medical education, research and community health investments. Carilion believes in service, collaboration and carring for all. Through ongoing investment in discovering and responding to the health needs of the community comes the understanding that the involvement of additional stakeholders is essential to effectively address community health issues and create change. The purpose of this implementation strategy is to des cribe what Carilion Giles Community Hospital (CGCH) plans to do to address the community health needs identified in the 2018 Giles County Area Community Health Needs Assessment (GC ACHNA). After all primary and secondary data collection was completed, the CHAT reviewed all data then identified and prioritized the ten most pertinent community needs using the R obert Wood Johnson Foundation framework for what influences health. The data were combined and overall priorities chosen based on the number of times a category was selected in the top 10, with the average ranking serving as a tie-breaker. Once the priorities were clearly identified, the CHAT rated the feasibility and potential i						

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Explanation Reference Schedule H, Part V, ethnicity, education and employment status in these areas Section B. Line 11 (https://www.rwif.org/en/library/interactives/wherevouliveaffectshowlongyoulive.html) These factors are so important to o ur overall health, that they were added to the 10-year national Healthy People 2020 object ives with a goal to "create Facility , 1 social and physical environments that promote good health for all " (https://www.healthypeople.gov/2020/topicsobjectives/topic/social-determinants-of-h ealth) Carilion responds to community health needs in innovative ways-making sure our regi ons have access to state-of-the-art health care close to home, providing community grants and sponsorships to extend our mission and support other organizations addressing health n eeds, creating and implementing communitywide strategies to reduce barriers, coordinate r esources and enhance community strengths, and providing communitybased health and wellnes s programs Carilion Clinic's response strategies are organized by the RWJF framework for what

wide strategies to reduce barriers, coordinate r esources and enhance community strengths, and providing community-based health and wellness programs. Carilion Clinic's response strategies are organized by the RWJF framework for what influences health, which includes health behaviors, social and economic factors, clinical care access and quality, and physical environment. Commitment to community service is evident at all levels of the organization. Carilion's commitment to community health is e videnced by its population health infrastructure including an entire Community Health and Outreach (CHO) department dedicated to assessing and addressing community needs. The depar tment is responsible for leading and facilitating the Community Health Improvement Plan (CHIP), CHNAs, the system's community grant process, community health education, community be enefit collection, and neighborhood health initiatives. CHO has staff at the system level and at each community hospital and works with each hospital's Board of Directors and Caril ion Clinic's Board of Governors to create health improvement strategies to address community health needs. Each Carilion Clinic hospital has a Community Benefit Team which oversees the local hospital's plan to address community need in partnership with the local CHAT. There is also a Community Benefit Council at the system level providing oversight for Caril ion Clinic as a whole. This council is responsible for overseeing and strategically guiding. Carilion's community health improvement work and for community benefit strategy, collect ion and submission. Carilion Clinic believes in the power of collaboration and understands community health issues must be addressed in cooperation with the community. To ensure la sting community impact from the health assessment and community health improvement process. Carilion partners with the

New River Health District and FOCUS in the Giles County Area. In addition, Carilion partners with multiple community and business organizations on initiatives to improve health and wellness and to impact the social determinants of heal

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Explanation Reference Schedule H, Part V, th for all who live in the Giles County Area The Giles County FOCUS Program is a formalized network of service providers that interact extensively with underserved Giles citizens. Through "focused" and coordinated service provision, addressing Section B. Line 11 Facility, 1 the physical, educational and economic well-being of individuals, families and communities, FOCUS elevates the stat us of their human condition(s) The mission of FOCUS is to lead positive social change for families and individuals living in Giles County through the coordination of advocacy, information, opportunity and community involvement. Its vision is three fold-that every child is provided relationships to help them achieve his/her greatest potential and participate in and

contribute to the community, that every parent is provided relationships to help t hem improve the quality of life for their families, and that every adult is provided the r elationships to help them become responsible, participating citizens FOCUS believes that to better impact the physical, social and economic well-being of Giles County citizens, it is important to identify locations of need, specifically neighborhoods, to focus its inve stments (https://www.vagovernorshousingconference.com/images/Pres2016/Thursday/130-Appalc ia--Governors-Housing-Conference-FOCUS-Final pdf) CGCH is an active participant in FOCUS and supports the work of many FOCUS partners Carillon Clinic is committed to improving the health of the communities we serve by addressing key health priorities

identified through our triennial Community Health Needs Assessments. Carilion fulfills this commitment in many ways, one of which is through targeted grants for community health improvement program s and those affecting the social determinants of health. Carillon provides a multitude of community grants and community health sponsorships to help local charitable organizations fulfill their missions related to the health and well-being of our communities. Community grant dollars are allocated across the entire Carilion Clinic service area based on reques ts received. During the 2019

fiscal year (2018 tax year), \$9,100 in grants were awarded to 2 programs in Giles County to improve non-emergency medical transportation and improve ac cess to and education about healthy foods. Additional funding was provided to New

River Va lley organizations that serve Giles County residents (Continued in Part VI)

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -					DL	N: 93493229	013070	
Note: To capture the full		ocument, please se	lect landscape mode	e (11" x 8.5") whe	n printing.					
Schedule I (Form 990)		Governments	Other Assistand and Individuals	(OMB No 1545-0047 2018					
Department of the Treasury Internal Revenue Service	Col		ntion answered "Yes," o ▶ Attach to Form w.irs.gov/Form990 for	990.	•			Open to Public Inspection	:	
Name of the organization Carilion Giles Community Hospi	tal						Employer identific	ation number		
<u> </u>							54-0549603	9603		
Part I General Inform	mation on Grants	and Assistance								
			the grants or assistance, t			ice, and		 ✓ Yes	□ No	
	·		e of grant funds in the Un							
		estic Organizations and can be duplicated if add	nd Domestic Governme	nts. Complete if the or	rganization answered "Yes	s" on Form	990, Part IV, line	21, for any recip	pient	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		Description of ash assistance	(h) Purpose or assistance	of grant	
(1) Giles Health and Family Cento 701 Wenonah Ave Pearisburg, VA 24134	38-3650396 er	501 (c) (3)	7,500					Transportation assistance		
(2) Free Clinic of the New River Valley 215 Roanoke St Christiansburg, VA 24073	51-0247098	501 (c) (3)		41,848	FMV	Space in	facility	Use of space		
		-	listed in the line 1 table .						2	
For Paperwork Reduction Act No			· · · · · · ·	Cat No 50055				edule I (Form 99		

and reports on a timely basis and to complete the evaluation process as requested

efil	e GRAPHIC pi	int - DO NOT PROCESS	As Filed Dat	ta -	DLN: 93	49322	29013	070
Schedule J (Form 990)		Co	mpensat	tion Information	10	4B No	1545-0	0047
		For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.				2018		
Depar	► Attach to Form 990. Department of the Treasur. ► Go to <u>www.irs.qov/Form990</u> for instructions and the latest information.		Open to Public					
	al Revenue Service me of the organiza	ation			Employer identifica		ectio	
	lion Giles Communit					tion iii	illibei	
Pa	rt I Questi	ons Regarding Compensat	tion		54-0549603			
Γα	Questi	ons Regarding compensati					Yes	No
1a				of the following to or for a person lis ny relevant information regarding th				
		s or charter travel		Housing allowance or residence fo	•			
		companions	님	Payments for business use of per				
		nification and gross-up payments eary spending account	; <u></u>	Health or social club dues or initial Personal services (e.g., maid, cha				
	L Discretion	lary spending account		rersonal services (e.g., maid, cha	iurreur, crier)			
b		xes in line 1a are checked, did th all of the expenses described abo		follow a written policy regarding pa nplete Part III to explain	yment or reimbursement	1 b		
2				or allowing expenses incurred by a or, regarding the items checked in I		2		
	un ectors, truste	es, officers, including the CEO/E	xecutive Directo	or, regarding the items checked in r	ile Iar			
3	organization's C	EO/Executive Director Check all	that apply Do	ed to establish the compensation of not check any boxes for methods CEO/Executive Director, but explai				
	☐ Compens	ation committee		Written employment contract				
		ent compensation consultant		Compensation survey or study				
	☐ Form 990	of other organizations		Approval by the board or compen	sation committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the	e filing organization or a			
а	Receive a sever	ance payment or change-of-cont	rol payment?			4a		No
b		r receive payment from, a supple		alified retirement plan?		4b	Yes	
c	Participate in, o	r receive payment from, an equi	ty-based compe	ensation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	plicable amounts for each item in P	art III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29)	organizations	s must complete lines 5-9.				
5	For persons liste		n A, line 1a, did	the organization pay or accrue any				
а	The organization	1 [?]				5a	L_	No
b	Any related orga					5b		No
	If "Yes," on line	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section ontingent on the net earnings of		the organization pay or accrue any				
а	The organization	٦ [?]				6a		No
b	Any related orga					6 b		No
	-	6a or 6b, describe in Part III						
7		ed on Form 990, Part VII, Section escribed in lines 5 and 6? If "Yes		the organization provide any nonfi: art III	ked	7	Yes	
8				ured pursuant to a contract that was s section 53 4958-4(a)(3)? If "Yes,"		8		No
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follow	w the rebuttable	e presumption procedure described	ın Regulations section	9		
For F	Panerwork Redu	iction Act Notice, see the Inst	tructions for Fo	form 990. Cat No	50053T Schedule J	(Forn	1 990)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Part II Officers, Directors, Trustees, Rey Employees, and Ting							
For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the tot	<u>al amount of Fo</u> r	<u>rm 990, Part VII, Se</u>	≥ction A, line 1a, a	pplicable column (ر	<u>ン) and (E) amour</u>	nts for that indi	vidual
(A) Name and Title	(B) Breal	(B) Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable benefits	columns	(F) Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table						•	
	1	1	1		1	I	1
							!
				+			
	+			+			
				+			
1-		-		+			
1							
			1				

Part III Supplemental Information			
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information			
Explanation			
The organization has a single member, Carilion Clinic, a charitable tax-exempt organization which serves as the parent company of the Carilion Clinic integrated health care delivery system. Executive compensation, including that of the organization's Hospital Vice President, is reviewed annually by the Carilion Clinic Board of Directors Compensation Committee. This Committee is made up of Board members of Carilion Clinic who do not have a conflict of interest with any of the			
T			

Page 3

Schedule J (Form 990) 2018

Ithese executives

health care delivery system Executive compensation, including that of the organization's Hospital Vice President, is reviewed annually by the Carilion Clinic Board of Directors Compensation Committee. This Committee is made up of Board members of Carilion Clinic who do not have a conflict of interest with any of the executives being reviewed. In addition, the Compensation Committee annually reviews the compensation philosophy for all executive leaders. This review included review of a comprehensive report from an outside compensation consultant specializing in healthcare organizations for select positions and the prior year's report on all of the reviewed positions. The reports reviewed by the Committee included a detailed comparison of total compensation and each element thereof, including base salary, bonus, "at-risk" and other cash compensation, and benefits, including deferred and retirement benefits. Compensation was compared to both a national and regional peer group of organizations similar in size and structure to the organization, which list was reviewed by the Committee. The Compensation Committee maintained detailed minutes of its meetings, setting forth the deliberations and decisions of the Committee regarding the compensation of

Return Reference	Explanation
Supplemental nonqualified retirement plan	Mr Arner, Mr Conte, Mr Halliwill, and Mr Vaughan participate in a Defined Contribution Supplemental Executive Retirement Plan (DC SERP) in which the employer, at the discretion of Carilion Clinic's Compensation Committee, makes a contribution to an account established on its books for each eligible participant. If a participant ceases to be a participant prior to the vesting date, the account shall be forfeited. A lump sum distribution shall be made upon the participant's vesting date, death, or disability. Unvested contributions made to the DC SERP in 2018 are included on the Form 990 as "retirement and other deferred compensation." No distributions were made under this plan in the reporting year. Ms Agee participated in an executive flexible benefit plan, in which an allowance is provided annually to the participant for use in obtaining certain insurance benefits. In prior years, the amount of allowance in excess of elected benefits was credited to a capital accumulation account with a deferred vesting date of at least two years from the first day of the plan year, distributable upon vesting while employed by a Carilion Clinic affiliate, death, disability, or 24 months following certain qualifying separations from service. Deferrals no longer occur under this plan. No distributions of prior deferred amounts were made under this plan in the reporting year.

Return Reference	Explanation
payments	The organization pays annual "at-risk" compensation to certain members of management based on performance of an applicable scorecard. While the scorecard contains a formula as a basis for determining the overall performance, in certain cases, senior managers have discretion to include additional elements in their assessment of managers reporting to them. In addition, for top management, the actual non-fixed payment awarded is in the discretion of the Carilion Clinic Board of Directors Compensation Committee, although it is based on the scorecard measures.

Additional Data

William Flattery

Kristie Williams

Director

Director

Director

Nicholas Conte

Asst Secretary

David Hagadorn Asst Treasurer

Donald Halliwill

Asst Treasurer

Asst Treasurer

Nancy Howell Agee

CEO, Carilion Clinic

Amy Westmoreland

Pharmacy Manager

Executive Vice President

Steven Arner

G Robert Vaughan Jr

Director/Sec /Treas

Director/Hospital VP Jeffrey Goode MD

John Tamminen MD

Jennifer Bennett Grube MD

(i) Base Compensation

251,926

153,615

354,224

155,769

427,313

455,282

133,333

515,337

259,842

1,242,837

539,549

160,918

(1)

(1)

(1)

(i)

(m)

(1)

(1)

(i)

(II)

(II)

(1)

(ii)

Bonus & incentive

compensation

Software Version: 2018v3.1

28,514

18,360

18,039

73,393

116,901

62,409

1,800

70,983

30,582

285,745

73,492

1,200

Software ID: 18007697

EIN: 54-0549603

(iii)

Other reportable

compensation

17,068

252

3,072

1,508

7,433

6,298

8,473

4,797

4,104

205,285

4,833

2,373

other deferred

compensation

13,35

12,612

378

19,944

37,554

118,913

7,243

78,134

10,275

114,597

80,224

17,059

(E) Total of columns

(B)(ı)-(D)

312,870

195,097

394,145

251,852

593,984

660,038

151,668

685,087

321,526

1,859,794

715,234

182,527

benefits

2,005

10,258

18,432

1,238

4,783

17,136

819

15,836

16,723

11,330

17,136

977

(F) Compensation in

column (B)

reported as deferred on

prior Form 990

Name: Carilion Giles Community Hospital

		,		
m 990, Schedule J,	Part II - Officers, Directors, Trustees, Key Employees, and	Highest Compensate	d Employees	
A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontavable	T_{i}

Form 990, Schedule J,	Part II - Officers, Directors, Trustees, Key Employe	es, and Highest Compensate	d Employees	
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	n (C) Retirement and	(D) Nontaxable	Γ

efile GRAPH	IC print - D	O NOT PROCESS	As Filed Data -			DLN: 93493229013070
SCHEDULE O (Form 990 or 990- EZ) Department of the Treasury		Complete to pr Form 990	applemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Go to www.irs.qov/Form990 for the latest information.		OMB No 1545-0047 2018 Open to Public Inspection	
Namel อิหิปกลางกรุษาคริสาราสาราสาราสาราสาราสาราสาราสาราสาราสา		mental Information	on		Employer i 54-0549603	dentification number
Return Reference				Explanation		
Form 990, Part I, Line 6 Volunteers	apers, and p ith general re assist with th rs staff the G of their missi	orovide clerical assistar estocking of supplies on ne discharge process, p Gift Shop and provide v	ice when called upon to in the Med Surg Unit as patient surveys, and col olunteer support to all h	eliver flowers, mail and newsp o do so Volunteers also assist w well as Clean Linen areas The mmunity health events Voluntee ospital departments As part events to purchase hospital equi	y e	

Return Reference	Explanation
Form 990, Part III, Line 4a Program Service Accomplishments	Carilion Giles Community Hospital, part of Carilion Clinic, is a not-for-profit healthcare organization committed to improving health outcomes for every patient while advancing the quality of care in the community it serves. Located in Pearisburg, VA, this 25-bed critic all access hospital provides 24-hour emergency care, advanced diagnostic procedures, minima lly invasive surgery, nuclear medicine studies, respiratory services, and comprehensive re habilitation programs. Carilion Giles Community Hospital, a critical access hospital, exis ts to serve the health care needs of its community, regardless of a patient's ability to p ay. Giles acute hospital admitted 965 patients and provided 4,461 days of care during the year. Hospital programs include provision of nursing care, swing bed services, extensive o utpatient and inpatient surgical and endoscopic services, and diagnostic imaging services including CT, MRI, and mammography. Several specialty practices and clinics for orthopaedics, cardiology, urology, OBGYN, pulmonary, ENT are located at the hospital. Giles also provides integrated and comprehensive primary care services through a Rural Health Clinic. Giles delivers several services targeting the specific health needs of its population, including diabetes management, comprehensive physical, speech, occupational therapy programs, and participation in cardiac rehab and disease management programs. Giles provides an emergency department with 24-hour care and emergency transportation. With 11,655 visits, Giles emergency services are a critical component of the health safety net in its service area, acting as a primary health provider for a significant number of uninsured patients, who comprise nearly 10 percent of ED visits. Giles supports community screenings and education on chronic disease prevention and management, sponsoring 1,445 events that touch over 3,343 people, as well as providing essential support and coordination for a community-based medication assistance program. In furtherance of its mission,

Form 990.

Tax Positions

Reference	·
Form 990,	Management has evaluated their income tax positions under the guidance included in ASC 740
Part IV, Line	Based on their review, management has not identified any material uncertain tax position
115	a to be recorded as displaced in the financial statements

Explanation

Part IV, Lins to be recorded or disclosed in the financial statements Disclosure of Uncertain

Return Explanation Reference

ding payment processing

Form 990. 1099s are issued on Carilion Giles Community Hospital's behalf by Carilion Services, Inc., Part V. Line a related supporting organization providing management and administrative services, inclu 1a 1099's

interested persons

Return Reference	Explanation
Form 990, Part VI, Line 2 Family/business relationships amongst	James Hartley and C Anthony Needham, II - Business relationship, Nancy Howell Agee, Jeffr ey Goode, Jennifer Bennett Grube, Nicholas Conte, William Flattery, David Hagadorn, Donald Halliwill, Lauren Schantz, Melissa Stump, John Tamminen, III, Steve Arner and G Robert V aughan, Jr - Business relationship

Return Reference	Explanation
art VI, Line	Certain management and related services for the organization are provided by the managemen t and employees of Carilion Services, Inc., a related and supporting organization of the filling organization. Some or all of the compensation of the following individuals listed in

3 Delegation of the compensation of the following individuals listed in Part VII, Section A was provided by Carillon Services Inc. Nancy Howell Agee, Steve Arne r, Nicholas Conte, David Hagadorn, Donald Halliwill, Lauren Schantz, Melissa Stump, and G Robert Vaughan. Jr

Datum

Reference	Explanation
Form 990, Part VI, Line 6 Classes of members or stockholders	The organization has a single member. The sole member is Carilion Clinic, a charitable tax -exempt organization which serves as the parent company of the Carilion Clinic integrated health care delivery system. The sole member elects the directors of the organization and has certain other reserved powers.

Funlametics.

Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	The sole member of the organization, Carilion Clinic, elects the members of the governing body of the organization periodically as terms expire. The sole member also has the right to remove directors and fill any vacancies on the Board that may occur for any reason.

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	The sole member of the organization, Carilion Clinic, holds reserved powers with respect t o certain enumerated actions, including appointment of CEO, approval of borrowings, budget s, and strategic plans, and amendments of Articles of Incorporation and Bylaws Approval b y the Board of Directors of Carilion Clinic is required for such actions. In addition to t he reserved powers, under the laws of the Commonwealth of Virginia, certain extraordinary actions require member approval, such as mergers, consolidations, liquidations, and the sale of substantially all of the assets of the organization. See also Schedule O disclosure for Form 990, Part VI, Section A, Line 7a

990 Schedule O, Supplemental Information Return Explanation

Reference	
Form 990, Part VI, Line 11b Review of form 990 by governing body	The Form 990 was prepared by Carilion's internal Tax Department with input from various Ca rilion departments, as applicable, and reviewed by internal Accounting management. Several days prior to filing, all Board Members were notified via email of its availability on Ca rilion's Board portal, which is the mechanism used to disseminate meeting materials to the directors, and directors were encouraged to call with any questions they might have

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	Our organization monitors and reviews proposed and current transactions for conflicts of interest in a variety of ways. At the governing board level, we have board members complete an initial (upon appointment) and annual conflict of interest questionnaire to disclose a ctual or potential conflicts. Board members are required to update their disclosure as needed in between questionnaires. All disclosures are reviewed by the Organizational Integrit. In a disclosure is viewed as an actual or potential conflict, an action is recommended to the Compliance Committee of the Carillon Clinic Board and implemented as approved. Actions can include recusal in discussion/voting at board meetings, I imitation/termination of the transaction, removal from board appointment or other appropri ate controls. In addition, at any time, board members are encouraged to disclose any potential conflicts as they arise at a board meeting and to recuse themselves as deemed appropriate. The same process takes place as described above for key employees (upon hire and annually thereafter), including all Officers, members of the management team, physicians/midlevel practitioners, pharmacists and key supply chain buyers. After review and further discussion as needed, action may be required to manage an actual conflict or to reduce the appearance of such as approved by Organizational Integrity & Compliance Office and other key management team members. As needed, the governing board leaders are notified of any conflicts which may impact board proceedings.

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	The organization has a single member, Carilion Clinic, a charitable tax-exempt organizatio in which serves as the parent company of the Carilion Clinic integrated health care deliver y system. Executive compensation is reviewed annually by the Carilion Clinic Board of Dire cross Compensation Committee. This Committee is made up of Board Members of Carilion Clinic who do not have a conflict of interest with any of the executives being reviewed. With respect to Carilion Clinic, the Compensation Committee reviews the compensation of the Board of Governors annually, which includes the President and Chief Executive Officer, the Executive Vice Presidents (Chief Financial Officer, Chief Medical Officer, Chief Operating Officer, Chief Administrative Officer and Chief Legal Officer), and select Senior Vice Presidents who are the physician Chairs of the Clinical Departments. For the fiscal year covered by this return, the Compensation Committee also used the same process to review the compensation of other Disqualified Individuals, including the Hospital Vice Presidents. In addition, the Compensation Committee annually reviews the compensation philosophy for all executive loaders, which includes Vice Presidents, Senior Vice Presidents, Executive Vice Presidents, and the CEO, as well as the compensation philosophy for employed physicians. Some officers of the organization who are not compensated in their capacity as an officer but rather in their role as employee in a position not mentioned above are not subject to Committee review. This review included review of a comprehensive report from an independent, outside compensation consultant specializing in healthcare organizations for select positions and the prior year's report on all of the reviewed positions. The reports reviewed by the Compensation compensation and each element thereof, including base salary, bonus, 'at-risk' and other cash compensation, and benefits, including deferred and retirement benefits. Compensation was compared to both a national and regional pe

Return
Reference

Form 990,
Part VI, Line

Explanation

Explanation

15b Process
to establish
compensation
of other
employees

Return Explanation

Form 990,
Part VI, Line
19 Required
documents
available to
the public

The organization's governing documents, conflict of interest statement, and financial stat
ements are released from time to time during the tax year upon request. The Articles of In
corporation are available from the Virginia State Corporation Commission. Limited financia
l information is available on our website

Return Reference	Explanation
Form 990, Part VIII, Line 11d Other Miscellaneous Revenue	MISCELLANEOUS - Total Revenue 5449, Related or Exempt Function Revenue 5449, Unrelated B usiness Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , COURT COST RECOVERY - Total Revenue 11648, Related or Exempt Function Revenue 11648, Unrelated Bus iness Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , OTHER REVENU E - Total Revenue 1645, Related or Exempt Function Revenue 1645, Unrelated Business Reve nue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , OUTSIDE PURCHASED SERV ICE - Total Revenue 6511, Related or Exempt Function Revenue 6511, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , EMPL DRUG SALES TAXA BLE - Total Revenue 4490, Related or Exempt Function Revenue 4490, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , MED REC TRANSCRIPT F EES - Total Revenue 1875, Related or Exempt Function Revenue 1875, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , WORK ORDER REVENUE - Total Revenue 26, Related or Exempt Function Revenue 26, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue 13120, Related or Exempt Function Revenue 13120, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512, 513, or 514 , CONTRACT REVENUE - Total Revenue Excluded from Tax Under Sections 512,

Return Reference	Explanation
Form 990, Part X, Line 20 Tax- Exempt Bond Liabilities	The amount reported as Tax-Exempt Bonds is the portion of Carillon Clinic Bonds allocated to Carillon Giles Community Hospital Required information for the Bonds, including Schedu le K, is reported in the Carillon Clinic (EIN 54-1190771) IRS Form 990

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Pension-related changes other than net periodic pension costs9388679, Transfers from Affiliates1796736,

efile GRAPHIC print - DC	NOT PROCESS	As Filed Data -										DLN: 93493	229013	3070			
SCHEDULE R (Form 990)		Related (Organiz	zations	and Un	relate	d Partn	ership	s			OMB No		47			
(FOIIII 990)	▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.												2018				
Department of the Treasury Internal Revenue Service		► Go to <u>ww</u>	w.irs.gov/				e latest info	rmation.					o Publicection	С			
Name of the organization Carilion Giles Community Hospital									Emp	loyer identif	icatior	n number					
										549603							
Part I Identification	of Disregarded E	ntities Complete ıf	the organ	ization answ	ered "Yes	" on Form	990, Part	IV, line 3	3.								
Name, address, and	(a) EIN (If applicable) of disri	egarded entity		(b) Primary a			c) nicile (state n country)	(d) Total inc	ome	(e) End-of-year as	ssets	(i Direct co eni	f) Introlling City				
Part II Identification of related tax-exen	of Related Tax-Exampt organizations di		1s Comple	te if the org	anızatıon	answered	"Yes" on F	orm 990,	Part I\	/, lıne 34 be	cause	ıt had one or	more				
See Additional Data Table			1	413	1 ,		1 (1)	. 1					1 ,				
Name, address, and	(a) d EIN of related organızatı	on	(b) Primary activity		Legal dom	(c) (d pmicile (state ign country)			(e) Public charity status (if section 501(c)(3))		(f) Direct controlling		g Section 5 (13) cont entit				
													Yes	No			
For Paperwork Reduction Ac	t Notice see the Inc	structions for Form S	190			it No 5013	 				Sch	edule R (Form	990) 20	118			

Schedule R (Form 990) 2018	Page
Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 become or more related organizations treated as a partnership during the tax year.	ecause it had

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	redominant income (related, unrelated, excluded from tax under sections 512-	(f) Share of total Income	(g) Share of end-of- year assets	(h Dispropi allocat	rtionate	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) Gener mana partr	al or ging	(k) Percentage ownership
				514)			Yes	No		Yes	No	
(1) CARILION CLINIC MEDICARE SHARED SAVINGS COMPANY LLC	MEDICARE HMO	VA	NA	N/A								
PO BOX 12385 ROANOKE, VA 24025 45-5235473												
(2) FRANKLIN COUNTY VENTURES LLC	REAL ESTATE	VA	NA	N/A								
PO BOX 12385 ROANOKE, VA 24025 47-4365316												
(3) COMMUNITY MEDICAL ASSOCIATES LLP	REAL ESTATE	VA	NA	N/A								
PO BOX 12385 ROANOKE, VA 24025 54-1517662												
(4) RAVEN ASSET-BASED OPPORTUNITY FUND IV LP	PRIVATE EQUITY	DE	NA	N/A								
110 Greene Street Suite 9G New York, NY 10012 82-4119491												
(5) SOUTHWEST VIRGINIA HEALTH PROPERTIES LLC	REAL ESTATE	VA	NA	N/A								
1102 Jefferson Street Roanoke, VA 24016 01-0691570												
(6) STARWOOD VEP II CO-INVEST LLC	INVESTMENTS	DE	NA	N/A								
591 W Putnam Avenue Grennwich, CT 06830 83-3262407												
(7) TI PLATFORM CC SMA LP	INVESTMENTS	DE	NA	N/A								
1160 Battery Street East San Francisco, CA 94111 84-2852539												
Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.												

	3	•	,						
See Additional Data Table									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (13) co ent	512(b) ntrolled ity?
		country)						Yes	No
•									
•									
	ı	ı	<u> </u>	1		Cala	odulo D / Form	0001.20	110

(1) CARILION HEALTHCARE CORPORATION

(5) CARILION HEALTHCARE CORPORATION

(2)CARILION MEDICAL CENTER

(3)CARILION SERVICES INC

(6)Carilion Services Inc

(4)CHS INC

Nο

No

Yes

Yes 1e

1d Yes

1f

1g

1h

1i

1i Yes

1k

11 Yes

1n

1p

1r Yes

1s

Schedule R (Form 990) 2018

Method of determining amount involved

1m Yes

Page 3

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? 1a Yes **1**b 1c

Loans or loan guarantees to or for related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

М

М

М

(b)

Transaction type (a-s)

(c)

Amount involved

169,745

1,373,337

4,729,653

119.513

1,756,403

1,796,736

COST

COST

COST

COST

COST

Cash

Sale of assets to related organization(s) . . .

Purchase of assets from related organization(s) .

Name of related organization

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	section 501(c)(3) organizations?		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		Disproprtionate		Disproprtionate		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No					
													_				
													_				
	•								•	Schedul	e R (Forn	1 99	0) 2018				

Schedule R (Fo	rm 990) 2018	P	Page 5
Part VII	Supplemental Info	ormation	
	Provide additional infor	rmation for responses to questions on Schedule R (see instructions)	
Retu	ırn Reference	Explanation	

Additional Data

PO BOX 12385 ROANOKE, VA 24025 54-1190771

PO BOX 12385 ROANOKE, VA 24025 54-1190773

PO BOX 12385 ROANOKE, VA 24025 54-0480606

PO BOX 12385 ROANOKE, VA 24025 54-0506332

PO BOX 12385 ROANOKE, VA 24025 54-0553805

PO BOX 12385 ROANOKE, VA 24025 54-1190879

PO BOX 12385 ROANOKE, VA 24025 54-0568001

PO BOX 12385 ROANOKE, VA 24025 54-6074580

Software ID: 18007697 Software Version: 2018v3.1

EIN: 54-0549603

SUPPORTING

ORGANIZATION

FUNDRAISING

HEALTHCARE

HEALTHCARE

HEALTHCARE

SUPPORTING

HEALTHCARE

HEALTHCARE

ORGANIZATION

Primary activity

(f)

Direct controlling

entity

CARILION CLINIC

NΑ

(d)

Exempt Code

section

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

Legal domicile

(state

or foreign country)

VA

VA

VA

VA

VA

VA

VA

VA

(e)

Public charity

status

(if section 501(c)

(3))

Type II

Type II

(g)

Section 512

(b)(13)

controlled

entity? Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

No

No

(b) (a) (c)

	Name:	Carilion Giles Community Hospital	
m 990 Schedule P. Part II - Identification of Pelat	ed Tay-F	vemnt Organizations	

	Maine:	Carmon Gnes	Community	поѕрітаі
orm 990 Schedule R. Part II - Identification of Relate	d Tay-F	vemnt Organ	izations	

Name, address, and EIN of related organization

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (c) Legal (e) (d) Direct (f) (g) Share of total Share of end-(a) Name, address, and EIN of (b) Predominant Domicile Primary activity income(related,

Controlling

(State

VA

DE

DE

NA

NA

NA

N/A

N/A

N/A

related organization		or Foreign Country)	Entity	excluded from tax under sections 512-514)		Yes	No	(Form 1065)	Part Yes	ownership
(1) CARILION CLINIC MEDICARE SHARED SAVINGS COMPANY LLC	MEDICARE HMO	VA	NA	N/A						
PO BOX 12385 ROANOKE, VA 24025 45-5235473										
(1) FRANKLIN COUNTY VENTURES LLC	REAL ESTATE	VA	NA	N/A						
PO BOX 12385 ROANOKE, VA 24025 47-4365316										_
(2) COMMUNITY MEDICAL ASSOCIATES LLP	REAL ESTATE	VA	NA	N/A						
PO BOX 12385 ROANOKE, VA 24025 54-1517662										
(3) RAVEN ASSET-BASED OPPORTUNITY FUND IV LP	PRIVATE EQUITY	DE	NA	N/A						
110 Greene Street										

unrelated,

(j)

General

or

Managing

Partner?

Code V-UBI amount in

Box 20 of Schedule K-1

(k)

Percentage

ownership

(h)

Disproprtionate

allocations?

of-year assets

ıncome

Suite 9G New York, NY 10012 82-4119491

PROPERTIES LLC 1102 Jefferson Street Roanoke, VA 24016 01-0691570

(5)

SOUTHWEST VIRGINIA HEALTH

STARWOOD VEP II CO-INVEST

(6) TI PLATFORM CC SMA LP

1160 Battery Street East San Francisco, CA 94111

84-2852539

591 W Putnam Avenue Grennwich, CT 06830 83-3262407

REAL ESTATE

INVESTMENTS

INVESTMENTS

related organization

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (d) (f) (h) (i) (c) (e) (g) Primary activity Name, address, and EIN of Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp, S corp, entity income year ownership (b)(13)(state or foreign or trust) controlled assets country) entity? Yes No MEDICARE HMO VA NA C Corporation (1) Yes CARILION CLINIC MEDICARE RESOURCES LLC PO BOX 12385 ROANOKE, VA 24025 26-3729975 (1) CHS INC SERVICES VA NA C Corporation Yes PO BOX 12385 ROANOKE, VA 24025 54-1725732 (2) CARILION BEHAVIORAL HEALTH INC HEALTHCARE VΑ NΑ C Corporation Yes PO BOX 12385 ROANOKE, VA 24025 20-3136891 (3) CARILION EMERGENCY SERVICES INC HEALTHCARE VA NA C Corporation Yes PO BOX 12385 ROANOKE, VA 24025 54-2033006 NΑ (4) SCA CREDIT SERVICES INC COLLECTION AGENCY VA C Corporation Yes PO BOX 12385 ROANOKE, VA 24025 54-1180398 (5) CARILION HEALTHCARE CORPORATION HEALTHCARE VA NA C Corporation Yes PO BOX 12385 ROANOKE, VA 24025 54-1586601 (6) MEDKEY INC FINANCING SERVICES VA NΑ C Corporation Yes PO BOX 12385 ROANOKE, VA 24025 54-1645357 INVESTMENTS CA NA (7) C Corporation Yes SPROTT PRIVATE RESOURCE LENDING (C-CO-INVEST) LP 98-1378742 INVESTMENTS NΑ (8)C1C Corporation Yes BLACKMOOR OWNERSHIP HOLDINGS LIMITED

NA

NΑ

C Corporation

C Corporation

Yes

Yes

CJ

CJ

INVESTMENTS

INVESTMENTS

MAGNITUDE SYSTEMATIC LONGSHORT FUND

TANGIBLE SEGREGATED PORTFOLIO OF THE

SOUTH AFRICA ALPHA SPC

(a) (b) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) (1) CARILION HEALTHCARE CORPORATION 169,745 COST (1) CARILION MEDICAL CENTER 1,373,337 COST (2) CARILION SERVICES INC М 4.729.653 COST (3) CHS INC М 119.513 COST CARILION HEALTHCARE CORPORATION 1,756,403 COST (4)

1,796,736

Cash

Form 990, Schedule R, Part V - Transactions With Related Organizations

Carilion Services Inc

(5)