Form

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public

2018 Open to Public Inspection

OMB No 1545-0047

	irtment of th	he Treasury le Service		nay be made public	00	Open to Public Inspection	
		1-44		$\frac{s\ gov/Form990\ for\ instructions\ and\ the\ la}{01/18}$, and ending $09/3$	0/19		
	Check if app	0.15	e of organization			D Employer	identification number
Γ	Address cha		SERC, INC				
	Name chang	ne '	business as				134151
\equiv		Numi	per and street (or P O box if mail is not delivered SO SANDY HOLLOW	to street address)	Room/suite	E Telephone	940-4272
	Initial return Final return/		or town, state or province, country, and ZIP or for	eign postal code			
	terminated			SC 29621		G Gross rece	epis\$ 613,459
	Amended re	4	and address of principal officer				
	Application :	pending SE	AN GILBERT		H(a) Is this a gri	oup return for su	bordinates? Yes X No
		90	1 N BROADWAY ST		H(b) Are all sut	ordinates inclu	ided? Yes No
		KN	OXVILLE	TN 37917	If "No,	" attach a list (see instructions)
1	Tax-exemp	pt status X	501(c)(3) 501(c) ()	nsert no) 4947(a)(1) or 527			
J	Website		SERC-NAHRO.ORG		H(c) Group exe		
K	Form of org	ganization X	Corporation Trust Association	Other ►	L Year of formation 1	.971	M State of legal domicile AL
_ <u>P</u>	art I	Summa					
	1 Bi		the organization's mission or most sig				
ce				LITY EDUCATION AND TRAIL		ATION,	
nan		NETWORKI	NG OPPORTUNITIES AND F	ADVOCACY TO ITS MEMBERS	•		
Governance				the state of the s	050/ 6 45 4	-4-	
တိ	1		-	d its operations or disposed of more tha	an 25% of its net ass	ets 3	19
حة س	1		g members of the governing body (Pa			4	19
itie		•	pendent voting members of the gover individuals employed in calendar yea			5	0
Activities			volunteers (estimate if necessary)	11 20 10 (1 att v, mic 2a)		6	150
ď	1		ousiness revenue from Part VIII, colu	mn (C), line 12		7a	0
	1		usiness taxable income from Form 99			7b	0
					Prior Ye		Current Year
<u>a</u>	8 C	ontributions an	nd grants (Part VIII, line 1h)			6,839	129,955
Revenue	9 Pi	rogram service	revenue (Part VIII, line 2g)			9,930	453,382
Şe.	1		me (Part VIII, column (A), lines 3, 4, a		1,091	2,393	
_		•	Part VIII, column (A), lines 5, 6d, 8c, 9	,		1,215	27,729
_			add lines 8 through 11 (must equal F			9,075 7,962	613,459 131,056
	1		lar amounts paid (Part IX, column (A)	19	1,902	131,030	
	1		or for members (Part IX, column (A), compensation, employee benefits (Pa			4,000	4,000
ses	40- D		draising fees (Part IX, column (A), lin			-/	0
Expen	h Ta		expenses (Part IX, column (D), line	_			
Ж	17 0	•	(Part IX, column (A), lines 11a–11d,	, -	32	4,409	515,937
			Add lines 13–17 (must equal Part IX		52	6,371	650,993
	19 R		spenses Subtract line 18 from line 12			2,704	-37,534
Ner Assets or	3			S MAY 1 3 2020 S	Beginning of Cu		End of Year
Ssets	20 To	otal assets (Pa		MAY 1 3 2020 S		7,518	587,682
e A	21 To		Part X, line 26)			2,492 5,026	60,190 527,492
	22 N		nd balances Subtract line 21 from lin	ogden, ut	36	5,020	521,492
	art II		re Block	, including accompanying schedules and sta	stements, and to the he	et of my know	wladge and holief it is
tr	ue, correc	anies of perjury, ct, and complete	Declaration of preparer (other than office	er) is based on all information of which prep	arer has any knowledge	e /	29/2020
			M. VOXIAGE			<i>─\41</i>	4
Sį	in	Signature	of officer			Date	
He	re	MIC	CHAEL WONG	VP	OF HOUSING	3	
D	,	Type or pr	int name and title				
<u> </u>		Print/Type prepare	er's name	Preparer's signature	Date	Check	if PTIN
Pai	d	Phillip C J	Jarrell, CPA	Skotlagua, Con	03/11	L/20 self-em	
		Firm's name	Phillip C. Jarr			Firm's EIN	27-2046386
į Ųse	Only		43 N Tallahasse				040 00- 4
(<u>)</u>		Firm's address	Hazlehurst, GA	31539-6701		Phone no	912-307-4555
May			eturn with the preparer shown above				X Yes , No
For	Paperwo	ork Reduction A	ct Notice, see the separate instruction	S		$\alpha \rightarrow$	Form 990 (2018)

Form 990 (2018)	SERC, INC		23-7134151	Page 2
		Service Accomplishments		1 1
		ontains a response or note to any line in	this Part III	
	ribe the organization's missi		ND EDSTITUS INFORMS	T CN
		OVIDE QUALITY EDUCATION APPLIES AND ADVOCACY TO ITS		ATION,
NETWORK.	ING OPPORTUNIT	ILES AND ADVOCACT TO TIS	MEMBERS.	
2 Did the orga	nization undertake any sior	nificant program services during the year which we	ere not listed on the	<u> </u>
-	990 or 990-EZ?	mount program continue as mig the year mile.		Yes X No
	cribe these new services or	n Schedule O		
		or make significant changes in how it conducts, a	iny program	
services?				Yes X No
If "Yes," des	cribe these changes on Scl	nedule O		
		rvice accomplishments for each of its three larges		
<u>-</u>		(4) organizations are required to report the amou	nt of grants and allocations to others,	
the total exp	enses, and revenue, if any,	for each program service reported		
		610 570	121 056 \ 0	453,382)
4a (Code) (Expenses \$	618,578 including grants of \$	131,056) (Revenue \$	•
		MEETINGS, AND CONVENTION CORIDA, GEORGIA, KENTUCKY		
		ESSEE, VIRGINIA, WEST VI		
	•	/IRGIN ISLANDS.	MINIA, AND THE TERM	TORIES OF
I OLIKIO	RICO AND IND	THOIR TOMMAD.		
	1.1			
				•
		•		
4b (Code) (Expenses \$	including grants of \$) (Revenue \$)
N/A				
		•		
4c (Code) (Expenses \$	including grants of \$) (Revenue \$	
N/A	/ (Expended ψ	moleculary grame of ϕ	, (1313)123 4	,
			•	
	,			
• •	•			
	•			
4d Other progra	am services (Describe in Sc			
(Expenses		including grants of \$) (Revenue \$	
4e Total progra	m service expenses ▶	618,578		
244				Earm 990 /2018

orm 99	0 (2018) SERC	, INC

Pa	art IV Checklist of Required Schedules			
			Yes	No
1	Is the oaganization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
-	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
_	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable]	_
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	ļ		
	complete Schedule D, Part VI	11a		X
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	ļ	X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		•	
	Schedule D, Parts XI and XII	12a	<u> </u>	X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	ļ	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or		ŀ	
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	<u> </u>	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other		1	
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	<u> </u>	Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	ļ	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	ļ	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			<u>-</u> _
	If "Yes," complete Schedule G, Part III	_19	ļ <u> </u>	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	 -	X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	 	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		1	

domestic government on Part IX, column (A), line 19 If "Yes," complete Schedule I, Parts I and II

Pa	art IV Checklist of Required Schedules (continued)			
	The state of the s		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a				
_ , .	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or	1	1	7.
	disqualified persons? If "Yes," complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			x
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
_	Part IV instructions for applicable filing thresholds, conditions, and exceptions) A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
a b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	20a		
U	Schedule L, Part IV	28b		x
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
·	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	l		
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			x
2.7	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	37		
30	19? Note . All Form 990 filers are required to complete Schedule O	38		X
Pá	art V Statements Regarding Other IRS Filings and Tax Compliance	1 00		
· . ·	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0]		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			_
	reportable gaming (gambling) winnings to prize winners?	1c		

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, X a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a If "Yes." enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) X Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the X organization solicit any contributions that were not tax deductible as charitable contributions? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6ь gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a and services provided to the payor? 7b If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с required to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year 7е Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? е 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 8 sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. 9 Did the sponsoring organization make any taxable distributions under section 4966? 9a 9b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? ь 10 Section 501(c)(7) organizations. Enter 10a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter Gross income from members or shareholders а Gross income from other sources (Do not net amounts due or paid to other sources 11b against amounts due or received from them) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. 13a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b 13c Enter the amount of reserves on hand X 14a 14a Did the organization receive any payments for indoor tanning services during the tax year? 14b b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 excess parachute payment(s) during the year? 15 If "Yes," see instructions and file Form 4720, Schedule N Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 16 If "Yes," complete Form 4720, Schedule O

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Form 990 (2018) SERC, INC

Covernance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

	Check if Schedule O contains a response or note to any line in this Part VI						X				
Sec	tion A. Governing Body and Management										
						Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	19				1				
	If there are material differences in voting rights among members of the governing body, or										
	if the governing body delegated broad authority to an executive committee or similar										
	committee, explain in Schedule O										
b	Enter the number of voting members included in line 1a, above, who are independent	1b	19			•					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with										
	any other officer, director, trustee, or key employee?				2		<u>X</u>				
3	Did the organization delegate control over management duties customarily performed by or under the direct					1					
	supervision of officers, directors, or trustees, or key employees to a management company or other person?				3		<u> </u>				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?				4		_X_				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?				5		X				
6	·										
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint										
	one or more members of the governing body?				7a		_X_				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,										
	stockholders, or persons other than the governing body?				7b		<u>X</u>				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	by the	e follow	ving							
а	The governing body?				8a	X					
b	Each committee with authority to act on behalf of the governing body?				8b	X					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at										
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O				9		<u> </u>				
Sec	tion B. Policies (This Section B requests information about policies not required by the Inter-	nal F	<u>even</u>	ue Co	de)						
						Yes	No				
10a	Dic the organization have local chapters, branches, or affiliates?				10a		_ X _				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,										
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?				10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	ne fon	m?		11a		X				
þ	Describe in Schedule O the process, if any, used by the organization to review this Form 990										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a		X				
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	o con	flicts?		12b						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"										
	describe in Schedule O how this was done				12c						
13	Did the organization have a written whistleblower policy?				13		_X_				
14	Did the organization have a written document retention and destruction policy?				14		X				
15	Did the process for determining compensation of the following persons include a review and approval by										
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					<u> </u>					
а	The organization's CEO, Executive Director, or top management official				15a		X				
b	Other officers or key employees of the organization				15b		<u> </u>				
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement										
	with a taxable entity during the year?				16a		X				
þ	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its										
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			•							
	organization's exempt status with respect to such arrangements?				16b						
<u>Sec</u>	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed ▶ None										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 6104 or 1024-A if applicable), 990, 990, 990, 990, 990, 990, 990, 99	ion 50	01(c)								
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply										
	Own website Another's website Upon request Other (explain in Schedule O)										
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest	t polic	y, and								
	financial statements available to the public during the tax year										
20	State the name, address, and telephone number of the person who possesses the organization's books and record	s 🕨									
RE	BECCA HOLMES 1630 SANDY HOLLOW	_		. -	_	_					
A	IDERSON SC 2962	1		864	-94	0-4	272				

864-940-4272 Form **990** (2018) Form 990 (2018) SERC, INC

Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and

	•	•	•	•	-	-	-	_	•		
Independent Contractor	S										
• •											\Box
Check if Schedule O cont	ains a resno	inse or note	e to a	anv lir	ne in	ı thıs	Pal	rt VII			

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (list any		x, unle icer a	Pos heck ss pe	rson ı ırecto	than o s both r/truste	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(1) SEAN GILBERT		†						- '-		
	2.00		1							
PRESIDENT	2.00	X	1	X				4,000	0	0
(2) MARK TAYLOR									-	
` ′	1.00									
SENIOR VP	1.00	X		х		l i		l ol	0	0
(3) SHAUNDRA CLARK		 				П		"		
(0,000000000000000000000000000000000000	1.00				ŀ					
SECRETARY	1.00	x		x				l ol	0	0
(4) ANTHONY GOODSON,	JR	+				Н				<u>-</u>
(4)121(21101(1 0000001))	1.00		1							
TREASURER	1.00	x		x		1 1		l ol	0	0
(5) MICHAEL WONG	1.00	+	 	-						
(5) FILCHELL WORK	1.00									
VP OF HOUSING	1.00	x		x				o	0	0
(6) CINDY HARRINGTIO		12		-		-				
(6) CINDI MAKKINGIIO	1.00	1								
VP OF PROF DEV.	1.00	x		x				l o	0	0
(7) JAN PIERSOL	1.00	^	-	^	┢	\vdash				
(/) JAN PIERSOL	1.00	1	l							
VID OF MEN GERM	1.00	x	l	x				o	o	0
VP OF MEM SERV	1.00	╀┻	╁	^	┝	\vdash				
(8) STEPHEN BURCHETT	1.00									
OF OF O		x		x				o	0	o
VP OF CR&D	1.00	╀┻	-	_		├				
(9) HENRIETTA SNIPES	1 00									
	1.00	,,		١,,					^	0
VP OF COMMISSIONERS	1.00	X	-	X	-	-		0	0	
(10) DANNIE WALKER	1 00									
	1.00									_
ALABAMA STATE REP	1.00	X		<u> </u>	<u> </u>	 	_	0	0	0
(11) DEBRA JOHNSON										
	1.00	1	1	ı	ı	1	ı	1		l
FLORIDA STATE REP	1.00	x	1					o	0	o

(A) Name and title	(B) Average hours per week (list any	bo	x, unle	Pos heck ss pe	rson ı	than o s both r/truste	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(12) PAT BENNETT	1 00		-							
GEORGIA STATE REP	1.00	x						0	О	0
(13) VICKIE SMILEY		† 						<u> </u>		
• •	1.00									
KENTUCKY STATE REP	1.00	X	ļ	ļ				0	0	0
(14) GINGER MING										
VIGGIGGIDDI OM DED	1.00	x						0	o	o
MISSISSIPPI ST REP (15) BURNETTA SMIT	1.00	^						<u> </u>		
(13) DOIMETTI SILL	1.00									
N CAROLINA ST REP	1.00	X						0	0	0
(16) RANDY MATHIS										
	1.00									
S CAROLINA ST REP (17) PAUL DELLINGE	1.00	X						0	0	0
(17) PAUL DELLINGE	1.00									
TENNESSEE ST REP	1.00	x						0	0	l o
(18) CONNIE STAUDI										
	1.00									
VIRGINIA STATE REP	1.00	X	_	<u> </u>				0	0	0
(19) JEFF KNIGHT	1 00			l						
W VIRGINIA STATE REP	1.00	$ \mathbf{x} $						0	0	0
1b Sub-total	1 2.00		_			L		4,000		
c Total from continuation she	ets to Part VII,	Secti	ion A	4			•			
d Total (add lines 1b and 1c)							<u> </u>	4,000	·	<u></u>
2 Total number of individuals (in reportable compensation from				hose	e list	ed at	ove	e) who received more than s	\$100,000 of	
					1.				- J	Yes No
3 Did the organization list any for employee on line 1a? If "Yes,"	•					•		byee, or nighest compensat	eu	3 X
4 For any individual listed on line	e 1a, is the sum	of re	porta	ble d	omp	ensa	atior	and other compensation f	rom the	
organization and related organ	nizations greater	than	\$15	0,00	07 11	"Yes	s, " C	ompiete Scneaule J for suc	n	4 X
5 Did any person listed on line 1									ındıvıdual	
for services rendered to the or		es,"	com	olete	Sch	edul	e J 1	for such person		5 X
Section B. Independent Contractor 1 Complete this table for your five		ensat	ted ii	ıden	end	ent co	ontr	actors that received more th	nan \$100.000 of	
compensation from the organi	zation Report co							ar year ending with or withi	n the organization's tax yea	
Name and	(A) I business address							Descrip	(B) otion of services	(C) Compensation
							-			
					_		\vdash			
2 Total number of independent of	contractors (incli	ıdına	but	not li	mite	d to	thos	se listed above) who		
received more than \$100,000	of compensation	fron	n the	orga	anıza	ation	>	·	0	Form 990 (2018)

23-7134151 Form 990 (2018) SERC, INC Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D) Revenue (C) Unrelated business excluded from tax function under sections 512-514 Grants Federated campaigns 1a 106,023 b Membership dues 1b c Fundraising events 1c 1d d Related organizations e - Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 23,932 g Noncash contributions included in lines 1a-1f 129,955 h Total. Add lines 1a-1f Program Service Revenue Busn Code 260,532 260,532 ANNUAL CONF 2a 141,250 141,250 b FALL WKSP TRAINING AND EDUCATION 51,600 51,600 All other program service revenue 453,382 g Total. Add lines 2a-2f Investment income (including dividends, interest, 2,393 and other similar amounts). Income from investment of tax-exempt bond proceeds Royalties (ı) Real (ii) Personal 6a Gross rents b Less rental exps c Rental inc or (loss) d Net rental income or (loss) Gross amount from (i) Securities (II) Other sales of assets other than inventor b Less cost or other basis & sales exps c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraising events Revenue (not including \$ of contributions reported on line 1c) See Part IV: line 18 b Less direct expenses c Net income or (loss) from fundraising events 9a Gross income from gaming activities . See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities. 10a' Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Busn. Code 27,729 27,729 11a MISCELLANEOUS b

27,729

481,111

613,459

2,393

All other revenue

Total, Add lines 11a-11d

Total revenue. See instructions

Form 990 (2018) SERC, INC

Part	IX J	Statement of	of Fund	tional	Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must c Check if Schedule O contains a resp			olete column (A)	
Do n	ot include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b, 8	b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments See Part IV, line 21	131,056	131,056		
2	Grants and other assistance to domestic				
	individuals See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				Ì
_	individuals See Part IV, lines 15 and 16			· <u>-</u> ·	
4	Benefits paid to or for members		· - · · · ·		<u>.</u>
5	Compensation of current officers, directors,	4,000	4,000		
•	trustees, and key employees	4,000	4,000		
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
-	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages Pension plan accruals and contributions (include			-	
8	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				· · · · · · · · · · · · · · · · · · ·
11	Fees for services (non-employees)				
'' a	Management				
b	Legal				· · · · · · · · · · · · · · · · · · ·
c	Accounting ·				· · · · · · · · · · · · · · · · · · ·
ď	Lobbying				
e	Professional fundraising services See Part IV, line 17		4-		
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column				
•	(A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses,		1		
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2 042		2 042	
23	Insurance	3,943		3,943	
24	Other expenses Itemize expenses not covered		· · ·		
	above (List miscellaneous expenses in line 24e If		-		
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)	483,522	483,522		
a	CONFERENCES & TRAININGS	28,472	463,522	28,472	
b	ADMINISTRATIVE EXPENSES	20,412	· · · · · · · · · · · · · · · · · · ·	20,412	
C					
d	All other eveness				
e 25	All other expenses	650,993	618,578	32,415	0
25 26	Total functional expenses Add lines 1 through 24e Joint costs. Complete this line only if the	0.00,093	510,578	32,413	
20	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)		<u>_</u> <u>l</u>		

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (B) (A) End of year Beginning of year 150,180 221,502 Cash-non-interest bearing 423,030 429,329 2 Savings and temporary cash investments 3 3 Pledges and grants receivable, net 425 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees 5 Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary 6 organizations (see instructions) Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 7,748 12,986 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment cost or 10a other basis Complete Part VI of Schedule D 10b 10c b Less accumulated depreciation 11 Investments—publicly traded securities 11 12 Investments-other securities See Part IV, line 11 12 13 Investments-program-related See Part IV, line 11 13 14 14 Intangible assets 15 15 Other assets See Part IV, line 11 657,518 587,682 Total assets. Add lines 1 through 15 (must equal line 34) 16 1,017 17 17 Accounts payable and accrued expenses 18 18 Grants payable 91,475 57,400 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, 22 Liabilities trustees, key employees, highest compensated employees, and 22 disqualified persons Complete Part II of Schedule L 23 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 25 of Schedule D 92,492 60,190 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 565,026 527,492 27 Unrestricted net assets 28 28 Temporarily restricted net assets 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 32 565,026 527,492 33 Total net assets or fund balances 657,518 587,682 Total liabilities and net assets/fund balances

Form 990 (2018)

orm	990 (2018) SERC, INC	23-7134151			Pa	ge 12
	nt-XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any li	ne in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)		1		13,	
2	Total expenses (must equal Part IX, column (A), line 25)		2		<u>50,</u>	
3	Revenue less expenses Subtract line 2 from line 1		3		37,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33	3, column (A))	4	5	<u>65,</u>	026
5	Net unrealized gains (losses) on investments		5			
6	Donated services and use of facilities		6			
7	Investment expenses		7	···		
8	Prior period adjustments		8			
9	Other changes in net assets or fund balances (explain in Schedule O)		9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must	st equal Part X, line				
	33, column (B))		10	5	27,	<u>492</u>
Pa	rt XII Financial Statements and Reporting					_
	Check if Schedule O contains a response or note to any li	ne in this Part XII				
					Yes	No
1	Accounting method used to prepare the Form 990 Cash X A	Accrual Other				1
	If the organization changed its method of accounting from a prior year or ch	necked "Other," explain in				
	Schedule O					
2a	Were the organization's financial statements compiled or reviewed by an in	dependent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for	the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated	d and separate basis				<u></u> _j
b	Were the organization's financial statements audited by an independent ac	countant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for	the year were audited on a				
	separate basis, consolidated basis, or both			1		1
	Separate basis Consolidated basis Both consolidated	d and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assur	nes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection			2c		<u> </u>
	If the organization changed either its oversight process or selection process	s during the tax year, explain in				
	Schedule O	•				
За	As a result of a federal award, was the organization required to undergo an	audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the org	ganization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps			3b		<u> </u>

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust

▶ Attach to Form 990 or Form 990-EZ

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Employer identification number

Open to Public Inspection

23-7134151 SERC, INC Reason for Public Charity Status (All organizations must complete this part) See instructions Part I The organization is not a private foundation because it is (For lines 1 through 12, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 2 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university |X| An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes 12 of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations Provide the following information about the supported organization(s) (i) Name of supported (II) FIN (iii) Type of organization (iv) is the organization (v) Amount of monetary (vi) Amount of listed in your governing (described on lines 1-10 support (see other support (see organization above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E)

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

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instructions

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Sec	tion A. Public Support	quamy ander an	0 (00(0	<u> </u>		<i>'</i>	
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	126,966	124,140	130,780	126,839	129,955	638,680
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	528,892	439,883	494,957	401,145	481,110	2,345,987
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge					-	
6	Total. Add lines 1 through 5	655,858	564,023	625,737	527,984	611,065	2,984,667
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						2,984,667
Sec	tion B. Total Support						· · ·
_	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6	655,858	564,023	625,737	527,984	611,065	2,984,667
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	967	313	842	1,091	2,393	5,606
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	967	313	842	1,091	2,393	5,606
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)	656,825	564,336	626,579	529,075	613,458	2,990,273
14	First five years. If the Form 990 is for the						
	organization, check this box and stop here	_				· · ·	
Sec	tion C. Computation of Public Su	pport Percent	age				
15	Public support percentage for 2018 (line 8,			n (f))		15	99.81%
16	Public support percentage from 2017 Sche					16	99.69%
	tion D. Computation of Investme						
17	Investment income percentage for 2018 (li			column (f))		17	<u>%</u>
18	Investment income percentage from 2017			44 and long 45 to m	-ara than 22 1/20/		%
19a	33 1/3% support tests—2018. If the orga 17 is not more than 33 1/3%, check this bo	x and stop here. T	he organization qu	ualifies as a publicly	y supported organ	zation	▶ X
b	33 1/3% support tests—2017. If the orga						
	line 18 is not more than 33 1/3%, check the						> _
20	Private foundation. If the organization did	f not check a box or	n line 14, 19a, or 1	9b, check this box	and see instructio	ns	>

Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section	Α.	ΑII	Sup	porting	О	rganizations
---------	----	-----	-----	---------	---	--------------

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer За (b) and (c) below
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) numoses
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No
1		
	•	
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3a		
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3b		
3c		
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4c		
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_9a		
9b		
9c		
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10a		
10b (Form 99	00 or 990	<u> </u> -EZ) 2018

Schedu	le A (Form 990 or 990-EZ) 2018 SERC, INC	23-7134151			Page 5
Par					
				Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?				
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)				
	below, the governing body of a supported organization?		11a		
b	A family member of a person described in (a) above?		11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		11c		
	on B. Type I Supporting Organizations				
				Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to				
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the		-		
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or		- 1		
	controlled the organization's activities if the organization had more than one supported organization,				
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	_			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year		1		
2	Did the organization operate for the benefit of any supported organization other than the supported				
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part				
	VI how providing such benefit carned out the purposes of the supported organization(s) that operated,	<u> </u>			
	supervised, or controlled the supporting organization		2		
Secti	on C. Type II Supporting Organizations				
				Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors				
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control				
	or management of the supporting organization was vested in the same persons that controlled or managed	_			
	the supported organization(s)		1		
Secti	on D. All Type III Supporting Organizations				
]	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		1		
٠	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior	tax			۱۲. اند
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1_		<u> </u>	
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	Ĺ	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported				
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	v _			
	the organization maintained a close and continuous working relationship with the supported organization(s)		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a				
	significant voice in the organization's investment policies and in directing the use of the organization's		l		
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	ļ			
	supported organizations played in this regard		3		
Secti	on E. Type III Functionally-Integrated Supporting Organizations				_
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see	ee instructions)			
а	The organization satisfied the Activities Test Complete line 2 below				
b	The organization is the parent of each of its supported organizations. Complete line 3 below				
С	The organization supported a governmental entity Describe in Part VI how you supported a government e	ntıty (see ınstructıon	s)		
			,	_	
2 /	Activities Test Answer (a) and (b) below.	_		Yes	No_
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of				
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify				
	those supported organizations and explain how these activities directly furthered their exempt purposes,				
	how the organization was responsive to those supported organizations, and how the organization determined	-			<u> </u>
	that these activities constituted substantially all of its activities		2a		<u> </u>
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the				
	reasons for the organization's position that its supported organization(s) would have engaged in these				
	activities but for the organization's involvement		2b		<u> </u>
3	Parent of Supported Organizations Answer (a) and (b) below.				
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	-			
	trustees of each of the supported organizations? Provide details in Part VI.	-	3a		ļ
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	ch ₋			
	of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard	1	3b		

Schedule A (Form 990 or 990-EZ) 2018 SERC, INC		23-7134	151 Page 6
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Or	ganizat	tions	
1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on N	ov 20, 19	70 (explain in Part VI) Se	e
instructions. All other Type III non-functionally integrated supporting organizations mu	ust comple	ete Sections A through E	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6	_	
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year)	<u>'</u>		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		,
e Discount claimed for blockage or other			
factors (explain in detail in Part VI)			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to		• •	
emergency temporary reduction (see instructions)	6		L
7 Check here if the current year is the organization's first as a non-functionally integrated	Type III s	supporting organization (se	ee
instructions)			

Part	Type III Non-Functionally Integrated 509(a)(3) S	upporting Organiza	tions (continued)	<u> </u>
Secti	on D - Distributions		•	Current Year
1	Amounts paid to supported organizations to accomplish exempt purpose	es		
2	Amounts paid to perform activity that directly furthers exempt purposes of	of supported		
,	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purposes of suppor	ted organizations		
4	Amounts paid to acquire exempt-use assets	ı	·	•
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI) See instructions			
7	Total annual distributions. Add lines 1 through 6		•	. , ,
8	Distributions to attentive supported organizations to which the organization	on is responsive `		· . ·
	(provide details in Part VI) See instructions			
9	Distributable amount for 2018 from Section C, line 6		1	
10 '	Line 8 amount divided by line 9 amount		· · ·	
		(i)	(ii)	(iii)
	Section E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
		· TOTAL AT HELDER CONTROL TO SERVE SATISFACE OF THE SATISFA	Pre-2018	Amount for 2018
<u>· 1 _</u>	Distributable amount for 2018 from Section C, line 6			STANCES CONTRACTOR INCOMESSAGE A SERVICE A
2	Underdistributions, if any, for years prior to 2018		,	
•	(reasonable cause required-explain in Part VI) See			
2	Instructions			
3	Excess distributions carryover, if any, to 2018 From 2013			PERCHIPER YEAR
	From 2014	· · · · · · · · · · · · · · · · · · ·	7 30 38 St. Children	
	From 2015	Character and the control of the con		
	From 2016			
	From 2017	REPARTMENT AND A		
	Total of lines 3a through e	100 Card Lord Lord Comment Comments Comments		
	Applied to underdistributions of prior years		A CAN NOT ASSESSED TO THE CANADA SUPPLY A SAME	
	Applied to 2018 distributable amount	> 10 mm (rost in 1954 in the	•
	Carryover from 2013 not applied (see instructions)		CANACAS SALE	A BOAR AR AR
i	Remainder Subtract lines 3g, 3h, and 3i from 3f		三、八、三、三、三、三、三、三、三、三、三、三、三、三、三、三、三、三、三、三	
4	Distributions for 2018 from	A STATE OF THE STATE OF THE		STATE OF STA
	Section D, line 7	46.24		
a	Applied to underdistributions of prior years	學的學術的		THE STATE OF THE S
b	Applied to 2018 distributable amount			,
c	Remainder Subtract lines 4a and 4b from 4			Sugar transfer to the second
ຸ 5	Remaining underdistributions for years prior to 2018, if		', '	
	any Subtract lines 3g and 4a from line 2 For result		, ,	
^•	greater than zero, explain in Part VI See instructions		A TOWNSHIP SUPPLEMENT OF THE COLUMN	
6	Remaining underdistributions for 2018 Subtract lines 3h			'
.~	and 4b from line 1. For result greater than zero, explain in			•
	Part VI See instructions		C STREET, SANCE AND COMMENCE AND	THE PROPERTY AND ADDRESS OF THE PROPERTY OF THE PROPERTY AND THE PROPERTY AND THE PROPERTY OF
٠7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c	18-34		
8	Breakdown of line 7			
	Excess from 2014			V. TOBER SECTIONS
	Excess from 2015	SALVING CONTRACTOR	TARREST SET SET SET SET SET SET	9777 1980 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	Excess from 2016	Marchael Committee		The state of the s
	Excess from 2017			2 4 4 4 4 5 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6
<u>e</u>	Excess from 2018	ASC - 1284 GRESS - 1284 - 1286 1286	TANK TOWN TOWNS OF THE	12 /3 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -

Schedule A (Form 990 or 990-EZ) 2018

SERC, INC

23-7134151

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Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Part III, Line 12 - Other Income Detail

MISCELLANEOUS

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SCHEDULE D (Form 990)

Department of the Treasury ' Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Employer identification number

Open to Public Inspection

Part I	S	ERC, INC		23-71	134151
Complete if the organization answered "Yes" on Form 990, Part IV, line 6 1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value of prints from (during year) 4 Aggregate value of grains from (during year) 5 Did the organization informal graines, donors, and donor advisors in writing that the assets held in donor advised funds are the organization in property, subject to the organization's excluse legal control? Aggregate value of grains from (during year) 2 Did the organization informal graines, donors, and donor advisors in writing that the assets held in donor advised funds are the organization in property, subject to the organization and writing that the assets held in donor advised funds are the organization and donor advisors in writing that grain funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring majorisation and benefits. Conservation Easements. Preservation Easements. Preservation Easements. Preservation Fasements. Preservation Fasements. Preservation of a historically important land area Preservation of July 10 to			nds or Other Similar Funds or A	ccounts	
Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) 4 Aggregate value of grants from (during year) 4 Aggregate value of grants from (during year) 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization from grants or grants and donor donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable private brenefit? Part II. Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 1 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of and for public use (e.g., recreation or education) Preservation of a histonically important land area Preservation of or fartural habitor Preservation of instural habitor Preservation of the sat through 2 dr the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year a Total number of conservation easements 10 Total acreage restricted by conservation easements in a certified histonic structure included in (e) 11 Number of conservation easements in an acrified histonic structure included in (e) 12 Intumber of conservation assements in modified, transferred, released, extinguished, or terminated by the organization during the tax year P 12 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the year P 2 Number of conservation easements modified, in a present property subject to conservation easements in fish revenue and expense statement, and balance sheet and expenses roughed in the National Register 13 Tota					
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2 Aggregate value of contributions to (during year) 4 Aggregate value at end of year 5 Del the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that the assets held in donor advisors on the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for chantable purposes and on for the benefit of the donor or donor advisor, or for any other purpose only for chantable purposes and on for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable purpose and on for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable purpose and on for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable purpose and on for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable purpose and on for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable purpose and on for the benefit of the donor advisor. Part II. Conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., receation or education) Preservation of an distribution of a distribution of a certified historic structure. Preservation of part part is a qualified conservation contribution in the form of a certified historic structure easements in the last day of the tax year. By Total acrosper estancted by conservation easements. Complete lines 2a through 2d if the organization held a qualified conservation conservation as easements. Preservation of a part part is a qualified conservation or a season of the conservation easements included in (c) acquired after 772506, and not on a historic attribute teled in the National Register. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during th	1	Total number at end of year			
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A Aggregate value at end of year	_				
b Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantless, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II. Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of actual habitat Preservation of land for public use (e.g., recreation or education) Preservation of a conservation easements held by the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year a Total number of conservation easements This is a total acceage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 7725/106, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, exingiuished, or terminated by the organization during the tax year ▶ Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcing conservation easements during the year ▶ \$ Does each conservation easements modified on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(b) and section 170(h)(4)(B)(b)(a) given of states where property subject to conservation easements in the requirements of section 170(h)(4)(B)(b) and section 170(h)(4)(B)(b)(a) given of states where property subject to conservation easements in the requirements of section 170(h)(4)(B)(b) In Part					
funds are the organization's property, subject to the organization's exclusive legal control?			the assets held in donor advised		
Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for chaintable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable private benefit? Part II. Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 1 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of a certified historic structure Preservation of a conservation easements Preservation of one space Complete lines 2a through Zolf the organization held a qualified conservation on the last day of the tax year a Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements in activitied in (c) acquired after 7725/06, and not on a historic structure listed in the National Register Number of conservation easements modified (in (c) acquired after 7725/06, and not on a historic structure listed in the National Register Number of states where property subject to conservation easement is located ▶ Does site organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? No ease the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcing conservation easements during the year ▶ \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(l)) and section 170(h)(4)(B)(n)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization elected, as permitted under SFAS		-			Yes No
only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermisable private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation assements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of natural habitat Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of natural habitat Preservation of natural habitat Preservation of a certified historic structure Preservation of a conservation assements in the last day of the tax year a Total number of conservation easements b Total acreage restriced by conservation easements c Number of conservation easements included in (c) acquired after 772506, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of states where property subject to conservation easement is located ▶ Number of states where property subject to conservation easement is located ▶ Number of states where property subject to conservation easement is hotids? No staff and volunteer hours devoted to monitioning, inspecting, handling of violations, and enforcing conservation easements during the year ▶ S Desse and conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(l) and section 170(h)(4)(B)(l) yes No in Part XIII, describe how the organization answered "Yes" on Form 990, Part IV, line 8 If if the organization elected, as permitted under SFAS 116 (ASC 958), not to reganization, or research in furtherance of public service, provide. In Part XIII, the text of the footnote to the organization, or research in furtherance of public service,	6	• • • • • •			
Part II. Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 1 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2 a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year a Total number of conservation easements b Total acreage restricted by conservation easements c Plumber of conservation easements in (c) acquired after 7725/06, and not on a historic structure listed in the National Register Number of states where property subject to conservation easements in conservation easements mental officed, transferred, released, extinguished, or terminated by the organization during the tax year ▶ Number of states where property subject to conservation easements in folds? Does the organization have a written policy regarding the periodic monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ S Does be ach conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(t) and section 170(h)(4)(B)(t)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's accounting for conservation easements If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to the organization's financial statements that describes these If the organiza	·	-			
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Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \$ 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1 \$\infty\$ \$\$ \$\$	6	·	violations, and enforcing conservation ea	sements d	
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Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 In Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1	7	Amount of expenses incurred in monitoring inspecting handling of viols	ations, and enforcing conservation easeme	ents durina	the year
Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 In the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 P \$ Revenue included on Form 990, Part VIII, line 1	•		stions, and emoroting bendervation education	J.11.0 G.G.11.19	the your
and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1 S \$	Ω	• •	he requirements of section 170(h)(4)(B)(i)		
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balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 \$\$ \$\$ \$\$ 1f the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1 \$\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$	۵		ents in its revenue and expense statement	and	
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 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 		• • • • • • • • • • • • • • • • • • • •		•	\$
following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1	2		other similar assets for financial gain, prov	ide the	
a Revenue included on Form 990, Part VIII, line 1	_	<u> </u>		-	
	а		-	•	\$
				▶	\$

Schedule D (Form 990) 2018 SERC, IN	C		23-7	134151	Page 2
Part III Organizations Maintainir		Art, Historical Tr	easures, or Othe	r Similar Assets	(continued)
3 Using the organization's acquisition, access collection items (check all that apply)	sion, and other records	, check any of the follo	wing that are a significa	ant use of its	
a Public exhibition	d \square	Loan or exchange prog	ırams		
b Scholarly research	-	Other	, amo		
c Preservation for future generations	ں -				
4 Provide a description of the organization's of	collections and explain	how they further the or	ganization's exempt or	irpose in Part	
XIII			32p. p.		
5 During the year, did the organization solicit	or receive donations o	f art, historical treasure	s, or other similar		
assets to be sold to raise funds rather than					Yes No
Part IV Escrow and Custodial A					
Complete if the organization	on answered "Yes'	on Form 990, Pa	rt IV, line 9, or repo	orted an amount o	on Form
990, Part X, line 21					
1a Is the organization an agent, trustee, custoo	dian or other intermedia	ary for contributions or	other assets not		
included on Form 990, Part X?					Yes No
b If "Yes," explain the arrangement in Part XII	I and complete the foll	owing table			
					Amount
c Beginning balance				1c	
d Additions during the year				1d	
e Distributions during the year				1e	
f Ending balance				1f	
2a Did the organization include an amount on	Form 990, Part X, line	21, for escrow or custo	dial account liability?		Yes No
b If "Yes," explain the arrangement in Part XII	Check here if the exp	olanation has been pro	vided on Part XIII		
Part V Endowment Funds.					
Complete if the organization	on answered "Yes"	on Form 990, Par	rt IV, line 10		· · · · · · · · · · · · · · · · · · ·
	(a) Current year	(b) Pnor year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	221,097	202,077	175,599	140,149	142,255
b Contributions	19,900	19,116	25,663	35,661	
c Net investment earnings, gains, and			`		
losses	3,906	719	815	313	14
d Grants or scholarships					
e Other expenditures for facilities and					
programs		<u></u>		F0F	0.110
f Administrative expenses	225 003	221 007	202 077	525 175,599	
g End of year balance	225,003	221,097	202,077	175,599	140,149
2 Provide the estimated percentage of the cu		(line 1g, column (a)) n	eia as		
a Board designated or quasi-endowment					
 b Permanent endowment ▶ % c Temporarily restricted endowment ▶ 	%				
The percentages on lines 2a, 2b, and 2c sh					
3a Are there endowment funds not in the poss	•	tion that are held and a	dministered for the		
organization by	cssion of the organizat	non that are nela and a	anningtered for the		Yes No
(i) unrelated organizations					3a(i) X
(ii) related organizations					3a(ii) X
b If "Yes" on line 3a(ii), are the related organi	zations listed as requir	ed on Schedule R?			3b
4 Describe in Part XIII the intended uses of the					
Part VI Land, Buildings, and Equ				, ,	
Complete if the organization	•	on Form 990, Pa	rt IV, line 11a See	Form 990, Part)	(, line 10
Description of property	(a) Cost or other b	- 1		ccumulated	(d) Book value
	(investment)	(othe	er) de	preciation	
1a Land					
b Buildings					
c Leasehold improvements					
d Equipment					
e Other					
Total Add lines 1a through 1e (Column (d) must	equal Form 990 Part	X column (B) line 10c	•)	▶ !	

	Investments—Other Securities.		20 1134131 Fag
Part VII	Complete if the organization answered "Yes"	" on Form 990 Part IV line	a 11h See Form 990 Part X line 12
	(a) Description of security or category	(b) Book value	(c) Method of valuation
•	(including name of security)	(b) Book Value	Cost or end-of-year market value
(1) Francisco			
(1) Financial o			
	eld equity interests		
(3) Other			
(A)		-	
(B)			
(C)			
(D) (E)			
(F) (G)			
(G) (H)			
	n (b) must equal Form 990, Part X, col (B) line 12) ▶		- "
Part VIII	Investments—Program Related.		· · · · · · · · · · · · · · · · · · ·
Li ait viii	Complete if the organization answered "Yes	" on Form 990 Part IV line	11c See Form 990 Part X line 13
	(a) Description of investment	(b) Book value	(c) Method of valuation
	(-)	(2,2232.02	Cost or end-of-year market value
(1)			
(1)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	<u> </u>		II.
	n (b) must equal Form 990, Part X, col_(B) line 13) ▶		g 6
Part IX	Other Assets.		
M	Complete if the organization answered "Yes	" on Form 990, Part IV, line	e 11d See Form 990, Part X, line 15
	(a) Description		(b) Book value
(1)			
(2)			:
(3)			
(4)			
(5)			
(6)			
(7)		·	
(8)			
(9)			
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 15)		• · · · · · · · · · · · · · · · · · · ·
Part X	Other Liabilities.		
	Complete if the organization answered "Yes	" on Form 990, Part IV, line	e 11e or 11f See Form 990, Part X,
	line 25		
1.	(a) Description of liability	(b) Book value	•
(1) Federal	income taxes		
(2)			
(3)			
(4)			
(5)			
(6)			
_(7)			
(8)			
(9)			-
	n (b) must equal Form 990, Part X, col. (B) line 25) ▶		<u></u>
2 Liability for	uncertain tax positions. In Part XIII, provide the text of the	footnote to the organization's fin	ancial statements that reports the

L Pa	rt XII Reconciliation of Expenses per Audited Finan	iciai Statements	with Expense	s per Ketur	n.
	Complete if the organization answered "Yes" on F	Form 990, Part IV,	line 12a		
1	Total expenses and losses per audited financial statements			1	650,993
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
а	Donated services and use of facilities	<u>2a</u>	~	1	
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII)	2d	<u> </u>		
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1		1	3	650,993
4	Amounts included on Form 990, Part IX, line 25, but not on line 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
С	Add lines 4a and 4b			4c	

| Part XIII | Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

650,993

Page 5

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(Form 990)

Grants and Other Assistance to Organizations,

Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

► Go to www.irs.gov/Form990 for the latest information. ► Attach to Form 990.

2018
Open to Public Inspection

Department of the Treasury Internal Revenue Service		₫	o to www.ii	Go to www.irs.gov/Form990 for the latest information.	he latest information	•		Inspection	on
							13 C	Employer Identification number	
	C, INC						2	23-7134151	
Part General Inf	General Information on Grants and Assistance	Assistance							
1 Does the organization m the selection criteria use 2 Describe in Part IV the o	Does the organization maintain records to substantiate the amount of the grants or assistance, the gr⊾ntees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	e amount of the grace?	nts or assis	tance, the grantees' e	igibility for the grants o	or assistance, and		\ \	Š X
Ø	Grants and Other Assistance to Domestic Organi Part IV, line 21, for any recipient that received more t	mestic Organi received more t	zations and than \$5,000	Ind Domestic Go	Domestic Governments. Complete if the organization Part II can be duplicated if additional space is needed	plete if the orga	anization ansv eeded	zations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, than \$5,000 Part II can be duplicated if additional space is needed	ō
1 (a) Name and add	(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)		(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
(1) SERC-NAHRO 1630 SANDY HOLLOW ANDERSON	W SC 29621	52-1629630	50103	131,056				EDUCATION	
(2)									
(3)									
(4)									
(5)									
(9)									
(7)									
(8)									
(6)									
2 Enter total number of sec	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	organizations listed	n the line 1	table				•	

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2018) SERC, INC

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed

	(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book, FMV appraisal other)	(e) Method of valuation (book, (f) Description of noncash assistance FMV annuals other)
-						
2						
ო					-	
4						
2						
9						
1						
Part IV	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.	ide the information re	quired in Part I, line	2, Part III, column (b)), and any other additional i	nformation.

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SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047 මුලා ල පැමණු Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

23-7134151 SERC, INC

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990 No review was or will be conducted.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation GOVERNING DOCUMENTS ARE MADE TO THE PUBLIC UPON REQUEST.

SERC 03/11/2020 5 01 PM SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

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Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for it structions and the latest information.

OMB No 1545-0047 2018

Open to Public Inspection

Employer identification number

(f) Direct controlling entity 23-7134151 (e) End-of-year assets Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33 (d) Total income (c)
Legal domicile (state
or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity Name of the organization Part

(g) Section 512(b)(13) controlled entity? ٥ N Yes Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. × (f)
Direct controlling
entity N/A (e)
Public charity status
(if section 501(c)(3)) 10 (d) Exempt Code section 501C3 (c) Legal domicile (state or foreign country) Ä EDUCATION Primary activity 52-1629630 (a) Name, address, and EIN of related organization - SERC 29621 NAT ASSOC OF HOUSING & RED သူ 1630 SANDY HOLLOW ANDERSON Ξ 3

Part

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(5)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990. DAA

Schedule R (Form 990) 2018

SERC 03/11/2020 5 01 PM

Page 2 Schedule R (Form 990) 2018 (I) Section 512(b)(13) controlled entity? Percentage ownership Yes No ક - (J) General or managing partner? Yes No Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, Inc. 34, because it had one or more related organizations treated as a corporation or trust during the tax year Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year Percentage ownership amount in box 20 of Schedule K-1 Code V-UBI (Form 1065) Share of end-of-year assets (h) Dispro-portionate Yes No <u>6</u> alloc 2 (g) Share of end-of-year assets (f) Share of total income (f) Share of total income (e) Type of entity C corp, S corp, or trust) (d)
Direct controlling
entity (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) 23-7134151 ٠, (d)
Direct controlling
entity (c) Legal domicile foreign country) (state or (c) Legal domicile (state or foreign country) Primary activity Primary activity Name, address, and EIN of related organization SERC, INC Name, address, and EIN of related organization Schedule R (Form 990) 2018 Part III Part IV A E € E 3 <u>@</u> 3 3 <u>@</u>

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line 34, 35b, or
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ed "Yes" on Form 990,
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the organization answere
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Transactions
PartV

			(6)
			(5)
			(4)
			(3)
			(2)
AMOUNT OF GRANT	131,056	q	(1) NAT ASSOC OF HOUSING & RED - SERC
		type (a–s)	
(d) Method of determining amount involvec	(c) Amount involved	(b) Transaction	(a) Name of related organization
sholds	who must complete this line, including covered relationships and transaction thresholds	ne, including covered rela	for information on
1s X			s Other transfer of cash or property from related organization(s)
:			
			a Reimbursement paid by related organization(s) for expenses
, <u>at</u>			p Reimbursement paid to related organization(s) for expenses
10 X			o Sharing of paid employees with related organization(s)
1 n			n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
1m X			m Performance of services or membership or fundraising solicitations by related organization(s)
1 X			
14 X			k Lease of facilities, equipment, or other assets from related organization(s)
1 <u>i</u> x			J Lease of facilities, equipment, or other assets to related organization(s)
1i X			I Exchange of assets with related organization(s)
1h X			h Purchase of assets from related organization(s)
1g X			g Sale of assets to related organization(s)
1f - X			f Dividends from related organization(s)
1e X			e Loans or loan guarantees by related organization(s)
Td X			d Loans or loan guarantees to or for related organization(s)
1c X			c Giff, grant, or capital contribution from related organization(s)
1b X			b Gift, grant, or capital contribution to related organization(s)
1a X			a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
	Parts II-IV?	ed organizations listed in	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
Yes No			Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

. Page 4

23-7134151

Schedule'R (Form 990) 2018

SERC, INC

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37 Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(k) Percentage ownership													0) 2018
	_S								<u>-</u> .				ırm 99
(I) Ceneral or managing partner?	Yes												R (Fo
(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<u> </u>												Schedule R (Form 990) 2018
tionate ons?	٩		_										
(n) Disproportionate allocations?	Yes									<u> </u>			
(g) Share of end-of-year assets	L												
(f) Share of total income													
artners on)(3)	No				-								
(e) Are all partners section 501(c)(3) organizations?	Yes												
(d) Predominant income (related, unrelated, excluded from tax under	sections 512-514)												
(c) Legal domicile (state or foreign													
(b) Primary activity													
(a) Name, address, and EIN of entity		(1)	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	

Schedule R (Form 990) 2018 SERC, INC

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Supplemental Information.

Provide additional information for responses to questions on Schedule R See Instructions