DLN: 93493195018080

OMB No. 1545-0047

Open to Public Inspection

Department of the

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service For the 2019 calendar year, or tax year beginning 10-01-2018 , and ending 09-30-2019 C Name of organization D Employer identification number B Check if applicable: CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION INC ☐ Address change 22-2619869 ☐ Name change % THOMAS M HONAN Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite 282 WASHINGTON STREET ☐ Amended return \square Application pending (860) 545-9000 City or town, state or province, country, and ZIP or foreign postal code HARTFORD, CT $\,$ 061063322 $\,$ G Gross receipts \$ 20,841,701 Name and address of principal officer: H(a) Is this a group return for JAMES E SHMERLING DHA FACHE □Yes ☑No subordinates? 282 WASHINGTON STREET H(b) Are all subordinates HARTFORD, CT 06106 ☐ Yes ☐No included? Tax-exempt status: **☑** 501(c)(3) **☐** 501(c)() **◄** (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) **H(c)** Group exemption number ▶ Website: ► HTTP://CONNECTICUTCHILDRENSFOUNDATION.ORG L Year of formation: 1985 M State of legal domicile: CT K Form of organization: ✓ Corporation ☐ Trust ☐ Association ☐ Other ► 1 Briefly describe the organization's mission or most significant activities: TO SUPPORT CONNECTICUT CHILDREN'S MEDICAL CENTER; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) 4 10 Number of independent voting members of the governing body (Part VI, line 1b) 5 41 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 0 Total number of volunteers (estimate if necessary) . . . 6 7a 0 Total unrelated business revenue from Part VIII, column (C), line 12 . b Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Prior Year Current Year** 17,688,703 17,471,229 8 Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . . . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 8,531,946 2,914,332 7,700 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 8,400 20,393,261 26,229,049 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 10,219,145 11,112,099 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 3,475,491 3,575,460 Expenses 0 0 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶3,728,642 1,248,273 1,332,461 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 14,942,909 16,020,020 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12 . 11,286,140 4,373,241 Net Assets or Fund Balances Beginning of Current Year **End of Year** 20 Total assets (Part X, line 16) . 144,951,908 137,704,062 2,152,409 21 Total liabilities (Part X, line 26) . 14,007,390 22 Net assets or fund balances. Subtract line 21 from line 20 . 135,551,653 130,944,518

Signature Block

Signature of officer

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign
Hara

Paid Preparer Use Only

MAS M HONAN SVP/CFO e or print name and title					
Print/Type preparer's name	Preparer's signature	Date	Check if	PTIN P00642486	
Firm's name		·	Firm's EIN ►		
Firm's address ► 200 Jefferson Park Suite	400		Phone no. (973) 898-9494	
Whippany, NJ 07981103	70				

May the IRS discuss this return with the preparer shown above? (see instructions) .

2020-07-10

☑ Yes ☐ No

orm	990 (2018)					Page
Pa	Statement of Prog	gram Service	Accomplis	hments		
	Check if Schedule O co	ntains a respon	se or note to a	any line in this Part III .		🗹
L	Briefly describe the organizati					
ECT ART	ION 501(C)(3) TAX-EXEMPT OI NERS AND OTHERS TO RAISE [.]	RGANIZATION. I THE FINANCIAL	BY BRINGING RESOURCES N	TOGETHER PATIENT FAI IEEDED TO INVEST IN F	ICUT CHILDRENS"); A RELATED IN MILIES, DONORS, COMMUNITY ME PEOPLE, RESEARCH, TECHNOLOGY R CHILDREN NEED AND DESERVE.	MBERS, PHILANTHROPIC
	Did the organization undertak	e any significan	t program serv	vices during the year wh	nich were not listed on	
	the prior Form 990 or 990-EZ	?				🗌 Yes 🗹 No
	If "Yes," describe these new s	ervices on Sche	dule O.			
3	Did the organization cease co	nducting, or ma	ke significant o	changes in how it condu	cts, any program	
	services?					☐ Yes ☑ No
ı	Describe the organization's pr	ogram service a (4) organization	accomplishmer s are required	to report the amount of	largest program services, as measi f grants and allocations to others, i	
la	, ,	xpenses \$	11,112,099	including grants of \$	11,112,099) (Revenue \$	0)
	See Additional Data					
b	(Code:) (E	xpenses \$		including grants of \$) (Revenue \$)
c	(Code:) (E	xpenses \$		including grants of \$) (Revenue \$)
ŀd	Other program services (Desc		•	rt.) (Peyenue d	\
	(Expenses \$ Total program service exp		ding grants of 11,112,0	·) (Revenue \$,
4	TOTAL PROGRAM SERVICE EXP	e115 e5 ►	11,112,0	フフ		

	990 (2018)			Page 3
Pa	tiv Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?	_		No
_	If "Yes," complete Schedule C, Part III	5		
6	to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III *	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15		15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	_	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No

a S E t	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	No
a S E t	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	.,	
t			Yes	
C	the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
Е	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
t	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
f	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		N
С	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		N.
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		l N
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		N
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		N
Г	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		N
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		N
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		N
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
[Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		N
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
S	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		N
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N
С	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
ırt '				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	N
E	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 16			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5h		No

4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country: - See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	No
	TE Was II did the appropriation include with a compactification on a compact that and a contribution on either ways		

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b Gross income from other sources (Do not net amounts due or paid to other sources

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

b Enter the amount of reserves the organization is required to maintain by the states in

which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand

d If "Yes," indicate the number of Forms 8282 filed during the year

Sponsoring organizations maintaining donor advised funds.

a Gross income from members or shareholders

13 Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter:

If "Yes," did the organization notify the donor of the value of the goods or services provided?

Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

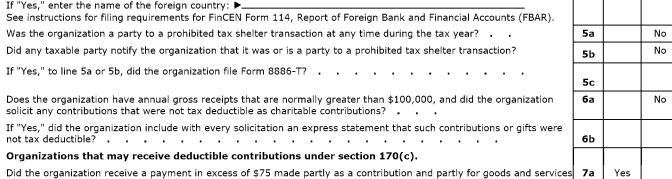
parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file



7d

10a

10b

11a

11b

12b

13b

13c

7b

7c

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

No

Nο

Form 990 (2018)

Yes

Nο

No

No

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Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	•	onse to i	ines
Se	ection A. Governing Body and Management	• •	• •	
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 12			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
_Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code		
		\vdash	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
- C-		16b		
<u>Se</u> 17	List the States with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20				
				n (2018)

Part VII

(16) WILLIAM ARVIN

(17) CHRISTOPHER K DAKOTA ATLEY

VP CORPORATE & FDN RELATIONS

VP DEVELOPMENT

 \checkmark

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

- year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- compensated employees; and former such persons.

of reportable compensation from the organization and any related organizations. • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest 🔲 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (C) (F) (A) (B) (D) (E) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation anv hours and a director/trustee) organization organizations from the for related (W-2/1099-(W- 2/1099organization and Highest Individual employ organizations MISC) MISC) related nstitutional E G director. below dotted organizations E E emplo line) ogn trustee Ď 뒫 Trustee EST. 2 1.0 (1) JEFFREY P KLENK 0 CHAIRMAN - DIRECTOR 0.0 1.0 (2) DARYL L JACKSON Χ Χ 0 VICE CHAIRMAN - DIRECTOR 0.0 1.0 (3) SHARI G CANTOR Χ 0 Χ SECRETARY - DIRECTOR 0.0 1.0 (4) GENO AURIEMMA 0 DIRECTOR 0.0 1.0 (5) CHRISTINE E BROMBERG ESQ Χ 0 DIRECTOR 0.0 1.0 (6) JAMES H EACOTT III 0 0 DIRECTOR 0.0 1 ((7) MICHAEL FISH 0 DIRECTOR 0.0 55.0 (8) DAVID KINAHAN 354,128 Х 152,545 Χ 0 DIRECTOR - PRESIDENT CCMC FDN 0.0 1.0 (9) JOYCE A LAGNESE ESO 0 0 DIRECTOR 0.0 1.0 (10) DARYL P RICHARD DIRECTOR 0.0 55.0 (11) JAMES E SHMERLING DHA FACHE Х 0 1,445,193 Χ 524.532 DIRECTOR - PRESIDENT/CEO 0.0 1.0 (12) MATTHEW A SOMBERG 0 DIRECTOR 0.0 55.0 (13) SETH VAN ESSENDELFT 389,599 184,133 TREASURER - SVP/CFO 0.0 55.0 (14) ALISON K AUCIELLO 194,424 45.359 Х 0 SENIOR VP DEVELOPMENT 0.0 55.0 (15) MANA ZARINEJAD Х 159,370 32,787 0 VP CORPORATE & FDN RELATIONS

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0

151,895

128,430

(A)

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

Page 8

134,026

Form 990 (2018)

	Name and Title	Average hours per week (list any hours	than c	one bo	oox, i an of ctor/t	ot ch unle: officer trust	neck mo ess pers er and a stee)	son	Reportable compensation from the organization (W-		co	ompens from t	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	- 2/1099-MISC)	(W- 2/1099- MISC)		ganizau relate organiza	
	ROBERT T KEANE	55.0					Х		104,214	4	0		2,040
ASSO	CIATE VP DEVELOPMENT	0.0		 	\perp	\bot	<u> </u>	ـــــــــــــــــــــــــــــــــــــ			4		
	PATRICK J GARVEY CPA CHFP						'	X	C	0 407,71	12		47,077
FORM	ER OFFICER	0.0		+	+	+					+		
		'			$oxed{\Box}$								
		<u> </u>	<u> </u>	 	\perp	\perp	-	<u> </u>	<u> </u>		+		
		 	-	_	\vdash	+	-	<u> </u>	<u> </u>		+		
		 		+	+	+	+	+	<u> </u>	+	+		
		-		 	\vdash	+		\vdash			+		
1b S	Sub-Total			-	-		<u> </u>	_					
c T	otal from continuation sheets to Part V	√II, Section A .											
					<u>·</u>		>		1,092,461	2,242,504		1	1,066,589
2	Total number of individuals (including but of reportable compensation from the orga		those lis	sted a	abov	ve) v	who re	ceive	ed more than \$100),000			
											I	Yes	No
3	Did the organization list any former office line 1a? <i>If "Yes," complete Schedule J for</i>	•		key (emp •	oloye •	e, or h	nigh€	est compensated e		3	Yes	
4	For any individual listed on line 1a, is the organization and related organizations graindividual										4	Yes	
5	Did any person listed on line 1a receive o services rendered to the organization?If "	•						_	-		5		No No
Se	ection B. Independent Contractors			—	—	—		—			-		110
1	Complete this table for your five highest of from the organization. Report compensations	compensated in									ensati	on	
	· · · · ·	(A) business address	1446.5			<u>,</u>		15.		(B) ption of services	\Box	(C) Compens	
	ETING SOLUTIONS UNLIMITED LLC, ALCOTT ROAD	usiness address							PRINTING/MA	•			142,831

(C)

(D)

PRINTING/MAILING

(E)

WEST HARTFORD, CT 06110

compensation from the organization ▶ 2

DILLON MAILING BUREAU INC, 114 SHIELD STREET WEST HARTFORD, CT 06106

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(B)

	90 (2018)						Page 9
Part '				audia ia sin Boroni			
	Check if Schedu	le O contains a re	sponse or note to a	ny line in this Part VIII (A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a Federated campaig	ıns 1	а		revenue		512 - 514
nts nts	b Membership dues		i	_			
ira 10u	c Fundraising events		<u> </u>				
S, (d Related organization	<u> </u>	1	_			
Giff ilar	e Government grants (c	<u> </u>	i	_			
ıs,	f All other contributions	· <u> -</u>		_			
ë S	and similar amounts r		f 15,682,97	8			
Contributions, Gifts, Grants and Other Similar Amounts	g Noncash contributi	ons included					
Contributions, Gifts, Grants and Other Similar Amounts	in lines 1a - 1f:\$ _		554,063				
ه د	h Total. Add lines 1a	1-17		17,471,229	l	T	
e l	2a		Busine	ess Code			
eve							
⊕ 120	b ————						
r vic	c ———						
<u>م</u> ا	d —————						
Program Service Revenue	f All other program se	ervice revenue.					
Š.	9 Total. Add lines 2a-2	2f	>	0			
	3 Investment income (i	including dividend	s, interest, and oth	er 3 700 F3	15		2 700 526
	similar amounts) . 4 Income from investm	· · · · · ·	t band proceeds	2,708,53	0		2,708,536
		ient of tax-exemp		· !	0		
	,	(i) Real	(ii) Personal				
	6a Gross rents						
	b Less: rental expenses	7,	700				
	D Loos Forman on position						
	 Rental income or (loss) 	7,	700	0			
	d Net rental income of	or (loss)		7,70	00		7,700
		(i) Securities					
	7a Gross amount from sales of		205,	.796			
	assets other than inventory						
	b Less: cost or						
	other basis and sales expenses						
	C Gain or (loss)		205,	796			
	d Net gain or (loss)			205,79	96		205,796
	8a Gross income from f (not including \$	fundraising events 1,788,251 of	5				
듀	contributions reported See Part IV, line 18	ed on line 1c).	- 140	140			
ě	b Less: direct expense		a 448,4 b 448,4				
<u>ت</u> ا	c Net income or (loss)						
Other Revenue	9a Gross income from g	gaming activities.					
0	See Part IV, line 19		a	0			
	b Less: direct expense	es	b	0			
	c Net income or (loss)				0		
	10aGross sales of inven						
	returns and allowan	ces	a a	0			
	b Less: cost of goods	sold	ь	0			
	c Net income or (loss)				0		
	Miscellaneous	Revenue	Business Cod	e			
	11a						
	b						
	5						
	с						
	•						
	d All other revenue						+
	e Total. Add lines 11a	a-11d	•		0		
	12 Total revenue. See	Instructions.					2 222 222
				20,393,26	1		2,922,032

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all comp	olumns. All other orga	anizations must comp	lete column (A).	
Check if Schedule O contains a response or note to any	/ line in this Part IX .			\square
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	11,112,099	11,112,099		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	506,673		141,868	364,805
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	2,619,020		740,169	1,878,851
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	74,848		22,454	52,394
9 Other employee benefits	182,932		54,880	128,052
10 Payroll taxes	191,987		57,596	134,391
11 Fees for services (non-employees):				
a Management	0			
b Legal	10,774		3,630	7,144
c Accounting	0			
d Lobbying	0			
e Professional fundraising services. See Part IV, line 17	0			_
f Investment management fees	0			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	286,124		96,391	189,733
12 Advertising and promotion	4,632		162	4,470
13 Office expenses	220,235		7,724	212,511
14 Information technology	206,590		7,245	199,345
15 Royalties	0			
16 Occupancy	0			
17 Travel	28,700		1,007	27,693
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19 Conferences, conventions, and meetings	22,116		775	21,341
20 Interest	0			
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	23,773		23,773	
23 Insurance	0			
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CMN HOSPITAL FEES	310,474		10,888	299,586
b FOOD	71,571		5,544	66,027
c DUES & SUBSCRIPTIONS	42,838		1,503	41,335

41,772

62,862

11,112,099

16,020,020

1,465

2,205

1,179,279

40,307

60,657

3,728,642

Form **990** (2018)

d DONOR RECOGNITION

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here ► ☐ if following SOP 98-2 (ASC 958-720).

e All other expenses

Form 990 (2018)

2

3

Assets

15

16

21

Liabilities

Fund Balances

Assets or 30

Net

27

28

29

31

32

33

34

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

End of year

Beginning of year

533,046

7,113,985

0 2

0 4

0 5

0 6

0

O 8

0

0 12

0 14

0 18

0 19 0

0 22

0 23

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13.862.263

14.007.390

130.944.518

130.944.518

144,951,908

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31 32

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115.044

207,581

136.737.391

144.951.908

244.861

145.127

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Page **11**

488,629

7,232,064

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2.012.939

2.152.409

135,551,653

135,551,653

137,704,062

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160.797

183,807

129.328.520

137.704.062 139.470

310.245

Check if Schedule O contains a response or note to any line in this Part IX .

Cash-non-interest-bearing . Savings and temporary cash investments . . . Pledges and grants receivable, net . .

Accounts receivable, net . Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . Notes and loans receivable, net Inventories for sale or use .

Prepaid expenses and deferred charges

10a basis. Complete Part VI of Schedule D Less: accumulated depreciation 10b

686,264 502,457

Investments—publicly traded securities . Investments—other securities. See Part IV, line 11 .

10a Land, buildings, and equipment: cost or other

Investments-program-related. See Part IV, line 11

11 12 13 14

Intangible assets

Other assets. See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) . . . Accounts payable and accrued expenses

17 18 Grants payable . . 19 Deferred revenue 20 Tax-exempt bond liabilities . . .

Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

22 persons. Complete Part II of Schedule L . 23 Secured mortgages and notes payable to unrelated third parties

Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D Total liabilities. Add lines 17 through 25 .

24 Unsecured notes and loans payable to unrelated third parties 26

Organizations that do not follow SFAS 117 (ASC 958), check here > \quad \text{and complete lines 30 through 34.}

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

complete lines 27 through 29, and lines 33 and 34.

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

3a

3h

Nο

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 22-2619869 Name: CONNECTICUT CHILDREN'S MEDICAL CENTER

FOUNDATION INC.

Form 990 (2018)

Form 990, Part III, Line 4a: EXPENSES INCURRED IN SUPPORTING THE MISSION OF CONNECTICUT CHILDREN'S MEDICAL CENTER: A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT HOSPITAL ORGANIZATION THAT PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL CHILDREN IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY.

efile	e GR/	APHIC prin	nt - DO NOT PROCESS	As Filed Data -	DLN: 9	DLN: 93493195018080		
SCI	1FD	ULE A	Bublio	Charity Statu	e and Dul	olic Supp	ort	OMB No. 1545-0047
	m 990			Charity Statu				2018
90E	(Z)		complete ii tiic c	4947(a)(1) nonexe	mpt charitable	trust.		2010
Depart	ment of	the Treasury	► Go to	► Attach to Form ! www.irs.gov/Form!				Open to Public
		ne Service 1e organiza	tion				Employer identific	Inspection ation number
ONN		T CHILDREN'S	MEDICAL CENTER				22-2619869	
	rt I		for Public Charity Stat	us (All organization	s must comple	te this part.) S		
he o	rganiz	ation is not a	private foundation because	e it is: (For lines 1 thro	ugh 12, check o	nly one box.)		
1		A church, c	onvention of churches, or a	ssociation of churches	described in sec	tion 170(b)(1)	(A)(i).	
2		A school de	scribed in section 170(b)	(1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ).)		
3		A hospital o	or a cooperative hospital ser	vice organization desc	ribed in section	170(b)(1)(A)(iii).	
4		A medical r name, city,	esearch organization operat and state:	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's
5		(b)(1)(A)	ation operated for the benef (iv). (Complete Part II.)	_		. •		bed in section 170
6		A federal, s	tate, or local government o	r governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).	
7	✓	section 17	ation that normally receives $\mathbf{0(b)(1)(A)(vi)}$. (Complete	e Part II.)			nit or from the gener	al public described in
8			ty trust described in sectio		•	•		
9			ural research organization d ant college of agriculture. S					ege or university or a
.0		from activit investment	ation that normally receives ies related to its exempt fur income and unrelated busin see section 509(a)(2). (Co	nctions—subject to cer ness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	ipport from gross
1		•	ation organized and operate		r public safety. S	ee section 509	(a)(4).	
.2		more public	ation organized and operate By supported organizations through 12d that describes	described in section 5	09(a)(1) or sec	ction 509(a)(2). See <mark>section 509(</mark> a	
а		Type I. A so	supporting organization oper n(s) the power to regularly Part IV, Sections A and B	rated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
b		manageme	supporting organization sup nt of the supporting organiz plete Part IV, Sections A	ation vested in the sar				
C			unctionally integrated. A programization(s) (see instruct					ted with, its
d		functionally	on-functionally integrate integrated. The organization). You must complete Pa	on generally must satis	fy a distribution	requirement and		1. 1.
е			box if the organization recei or Type III non-functionally			RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter	the number	of supported organizations				<u> </u>	
g			ing information about the s	, , 				
	(1) N	lame of supp organizatior		(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
			1					
	ı							
Γota		work Bodes	tion Act Notice, see the I	netructions for	Cat. No. 11285	<u> </u>	Schedule A (Form 9	00 av 000 EZ) 2018

Part II

Page 2

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total (or fiscal year beginning in) ▶ Gifts, grants, contributions, and 10,219,507 13,649,717 11,217,618 17,688,703 17,471,229 70,246,774 membership fees received. (Do not include any "unusual grant.") . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge.. 10,219,507 13,649,717 11,217,618 17,688,703 17,471,229 70,246,774 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on 2,402,751 line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 67,844,023 from line 4. Section B. Total Support Calendar year (a)2014 (b)2015 (c)2016 (d)2017 (e)2018 (f)Total (or fiscal year beginning in) ▶ 13,649,717 70,246,774 Amounts from line 4. . 10,219,507 11,217,618 17,688,703 17,471,229 Gross income from interest, dividends, payments received on securities loans, rents, royalties 1,465,844 1,132,504 1,666,808 2,725,978 2,716,236 9,707,370 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on. . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . 11 **Total support.** Add lines 7 through 79,954,144 12 1,183,601 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 14 84.854 % 15 Public support percentage for 2017 Schedule A, Part II, line 14 85.598 % 16a 33 1/3% support test-2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test-2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported h 10%-facts-and-circumstances test-2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see Schedule A (Form 990 or 990-EZ) 2018

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 4 9 0
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	_			,		
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. 8 (line 10c, colur	nn (f) divided by	line 13, column (f))	17	
18	Investment income percentage from 20					18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization o	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3	
₽}	Supporting Organizations (continued)				
			Yes	No	
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>	
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?				
	governing body of a supported organization:	11a			
b	A family member of a person described in (a) above?	11b			
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c			
S	Section B. Type I Supporting Organizations				
			Yes	No	
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1			
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting					
	organization.				
S	Section C. Type II Supporting Organizations				
			Yes	No	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1			
_	Section D. All Type III Supporting Organizations		<u> </u>		
	,,, = === ==,,, ======================		Yes	No	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?				
		1			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).				
		2			
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3			
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):			
_	a The organization satisfied the Activities Test. Complete line 2 below.	00			
	b The organization is the parent of each of its supported organizations. Complete line 3 below.				
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)		
2	Activities Test. Answer (a) and (b) below.		Yes	No	
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a			
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's				
	involvement.	2b		<u> </u>	
3	Parent of Supported Organizations. Answer (a) and (b) below.	<u> </u>		<u> </u>	
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a			
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_	

instructions)

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting 0	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in	ntegrate	ed Type III supporting or	ganization (see

c Remainder. Subtract lines 4a and 4b from 4.

5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.

6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c.

8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. . . . c Excess from 2016.

Additional Data

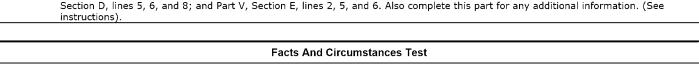
Software ID: Software Version:

EIN: 22-2619869

Name: CONNECTICUT CHILDREN'S MEDICAL CENTER

FOUNDATION INC

schedule A (Pag Pag or 990-E2) 2018
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1 Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).



efile GRAPHIC print - DO NOT PROCESS
SCHEDULE D

As Filed Data -

Supplemental Financial Statements

Complete if the organization answered "Yes," on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990.
 ► Go to <u>www.irs.gov/Form990</u> for the latest information.

DLN: 93493195018080OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

	me of the organization INECTICUT CHILDREN'S MEDICAL CENTER			Employer identification	number
	NDATION INC			22-2619869	
Pa	rt I Organizations Maintaining Donor Advi			r Accounts.	
	Complete if the organization answered "Ye	s" on Form 990, Part I' (a) Donor advise		(b)Funds and other a	ecounte
1	Total number at end of year	(a) Donor advise	ed Turius	(b)i unus and other a	iccounts
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor adviso	re in writing that the accet	s held in donor ad	vised funds are the	
•	organization's property, subject to the organization's ex				Yes 🗌 No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for a	ny other purpose o	conferring impermissible	Yes 🗌 No
Pa	rt III Conservation Easements. Complete if the	ne organization answere	ed "Yes" on Forn	n 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organ	nization (check all that app	oly).		
	Preservation of land for public use (e.g., recreation	n or education)	Preservation of an	historically important land a	rea
	☐ Protection of natural habitat		Preservation of a c	ertified historic structure	
	☐ Preservation of open space				
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation con	tribution in the for	m of a conservation Held at the End o	f the Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easements		[2b	
c	Number of conservation easements on a certified histori	c structure included in (a)	[2c	
d	Number of conservation easements included in (c) acqu structure listed in the National Register	ired after 7/25/06, and no	t on a historic	2d	
3	Number of conservation easements modified, transferred tax year ▶	ed, released, extinguished,	or terminated by t	the organization during the	
4	Number of states where property subject to conservation	on easement is located >			
5	Does the organization have a written policy regarding the	— ne periodic monitoring, ins			_
	and enforcement of the conservation easements it holds			☐ Yes	∐ No
6	Staff and volunteer hours devoted to monitoring, inspect	ting, handling of violations	s, and enforcing co	onservation easements durin	g the year
7	Amount of expenses incurred in monitoring, inspecting, ▶ \$	handling of violations, and	d enforcing conserv	vation easements during the	year
8	Does each conservation easement reported on line 2(d)			70(h)(4)(B)(i)	
	and section $170(h)(4)(B)(ii)$?			☐ Yes	□ No
9	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organizati			
Par	TILL Organizations Maintaining Collections Complete if the organization answered "Ye	s" on Form 990, Part I	/, line 8.		
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finar	public exhibition, education	n, or research in f		
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for pub following amounts relating to these items:	lic exhibition, education, o	r research in furthe	erance of public service, pro	vide the
(i) Revenue included on Form 990, Part VIII, line ${f 1}$			> \$	
	i)Assets included in Form 990, Part X				
2	If the organization received or held works of art, histori following amounts required to be reported under SFAS	cal treasures, or other sim	ilar assets for finaı		
а	Revenue included on Form 990, Part VIII, line 1			· 	
b	Assets included in Form 990, Part X				
For	Paperwork Reduction Act Notice, see the Instruction	ns for Form 990.	Cat. No.	52283D Schedule D (Fo	rm 990) 2018

Part	1111	Organizations Mai	intaining Coll	lections of A	rt, Histori	cal Ti	reası	ires, or Other :	Similar A	ssets (cont	inued)	
3		the organization's acqui (check all that apply):	isition, accession	n, and other rec	ords, check	any of	the fo	llowing that are a	significant ı	use of its col	lection	
а		Public exhibition			d		Loan	or exchange prog	rams			
b		Scholarly research			e		Othe	r				
c		Preservation for future	generations									
4		le a description of the or		lections and exp	olain how the	ey furtl	ner the	e organization's ex	empt purpo	se in		
5	During	g the year, did the organ s to be sold to raise fund								☐ Yes	□ N	o
Par	: IV	Escrow and Custo Complete if the orga X, line 21.			n Form 990	, Part	IV, li	ne 9, or reporte	d an amou		n 990,	Part
1a		organization an agent, ed on Form 990, Part X								☐ Yes	□ N	o
	TE 1117 -	- III			.la - 6 -11i	a la la con						_
b		s," explain the arrangen		•	-			10	А	mount		_
c	_	ning balance						1c				_
d		ons during the year										_
е	Distrib	outions during the year .						 				_
f	Ending	g balance						1 f				_
2a	Did th	e organization include a	an amount on Fo	rm 990, Part X,	line 21, for	escrow	or cu	stodial account lia	bility?	☐ Yes	□N	o
b	If "Yes	s," explain the arrangem	nent in Part XIII.	Check here if t	he explanati	ion has	been	provided in Part X	· III	П		
	tν	Endowment Funds						•				
		Znaowinene i ana	51 complete ii	(a)Current yea		rior yea		(c)Two years back	(d)Three yes		Four year	rs back
1a	Beainni	ng of year balance .		24,246		22,333		22,429,597		,267,000		942,979
	-	utions		1,705		1,611		100,411	·	883,341		498,716
		estment earnings, gains	and losses	<u> </u>	,067	1,154		163,306		263,705		211,645
		or scholarships	•		0	•	0	0		0	•	
		expenditures for facilities					-	Ŭ		-		
		grams	5	671	,437	852	2,572	359,399		984,449	1,	386,340
		strative expenses			0		0	0		0		0
				25,957	,822	24,246	5,534	22,333,915	22.	,429,597	22,	267,000
_		•			<u> </u>							
2 a		le the estimated percent designated or quasi-end	-	ent year end bai	iance (iine i	g, colu	mn (a)) neid as:				
b	Perma	nent endowment 🕨										
С	Tempo	orarily restricted endown		000 %								
·		ercentages on lines 2a, i	***************************************									
3a	Are th	ere endowment funds n	•	•	nization that	t are h	eld an	d administered for	the		Yes	No
	(i) un	related organizations								3a(i)		No
	(ii) re	elated organizations .								3a(ii)		No
b		s" on 3a(ii), are the rela			ired on Sche	dule R	? .			3b		-
4	Descri	ibe in Part XIII the inten	nded uses of the	organization's e	endowment f	funds.						
Par	: VI	Land, Buildings, a	nd Equipmer	nt.								
	Descrip	Complete if the organization of property	anization answ (a) Cost or oth (investme	ner basis (b)	Form 990 Cost or other			ne 11a. See For (c) Accumulated d			0. Book valu	e
1a	and .											
	Building	⊢				50	91,336		407,965			183,371
	-	· –							·			
		old improvements					39,150		39,150			0
d l	quipm	ent					55,778		55,342			436

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).)

See Form 990, Part X, line 12.	if the organizatio			
(a) Description of security or category (including name of security)		(b) Book value		d of valuation: -year market value
D) Financial derivatives C) Closely-held equity interests C) Other	· · · · -			
)				
)				
)				
))				
5)				
5)				
1)				
tal. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	•			
art VIII Investments—Program Related. Complete if the organization answered 'Yes' or				
(a) Description of investment	(b) Book val	ue		d of valuation: -year market value
L)MONEY MARKET MUTUAL FUNDS 2)EQUITY MUTUAL FUNDS		59,983 67,149		F
3)FIXED INCOME MUTUAL FUNDS	27,8	68,585		F
4)ALTERNATIVE INVESTMENTS - MSF 5)ALTERNATIVE INVESTMENTS - FRLF		22,279 60,524		F
5)BENEFICIAL INTEREST IN TRUSTS 7)		50,000		F
3)				
))				
	120.2	20 520		
otal. (Column (b) must equal Form 990, Part X, col.(B) line 13.) Part IX Other Assets. Complete if the organization answer		28,520 990, Pa	rt IV, line 11d. See Form 9	90, Part X, line 15.
(a) Descrip	otion			(b) Book value
2)				
3)				
})				
5)				
5)				
7)				
3)				
9)				
otal. (Column (b) must equal Form 990, Part X, col.(B) line 15.) Part X Other Liabilities. Complete if the organizatio		on Fo		e or 11f
See Form 990, Part X, line 25.	T T T T T T T T T T T T T T T T T T T			
. (a) Description of Hability 1) Federal income taxes		(0) 50	ook value 0	
UE TO AFFILIATES			1,996,159	
NNUITIES PAYABLE			16,780	
3)				
1)				
5)				
5)				
5)				
5) 5) 7)				
5) 5) 7)				

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Page 4

20,524,006

Schedule D (Form 990) 2018

Schedule D (Form 990) 2018

1

2

4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . 4a

4b b Add lines **4a** and **4b** 4c C Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 5 20,393,261 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 5,038,666

1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities . . 2a 2b Prior year adjustments 2c C

2d 130,745 d Other (Describe in Part XIII.) Add lines 2a through 2d . 2e 130,745 е 3 Subtract line 2e from line 1 3 4,907,921 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:

4a Investment expenses not included on Form 990, Part VIII, line 7b . . . 4b 11,112,099 b Add lines **4a** and **4b** 4c 11,112,099 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 16.020.020

Supplemental Information

Part XIII Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference Explanation

See Additional Data Table

Page 5		chedule D (Form 990) 2018	
	ormation (continued)	Part XIII Supplemental Info	
	Explanation	Return Reference	

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 22-2619869

Name: CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION INC

Explanation

THIS AMOUNT. RESTRICTED FUNDS ARE USED TO SUPPORT AND FURTHER THE MISSION OF CONNECTICUT CHILDREN'S MEDICAL CENTER BY PROVIDING FUNDS IN SUPPORT OF OPERATIONS AND CAPITAL PURCHASE

Supplemental Information Return Reference

SCHEDULE D, PART V,

NTER FOUNDATION, INC. ("FOUNDATION")	

S OF CONNECTICUT CHILDREN'S MEDICAL CENTER.

QUESTION 4

NT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED BY ITS ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASIN G POWER OF THE ENDOWMENT ASSETS. ENDOWMENT ASSETS INCLUDE THOSE ASSETS OF DONOR-RESTRICTED

FUNDS THAT THE ORGANIZATION MUST HOLD IN PERPETUITY. UNDER THIS POLICY, THE ENDOWMENT ASS ETS ARE INVESTED IN A MANNER THAT IS INTENDED TO PRODUCE RESULTS THAT EQUAL OR EXCEED RELE VANT BENCHMARKS. THE FOUNDATION EXPECTS ITS ENDOWMENT FUNDS, OVER TIME, TO PROVIDE AN AVER AGE RATE OF RETURN OF AT LEAST 5% ANNUALLY. ACTUAL RETURNS IN ANY GIVEN YEAR MAY VARY FROM

Supplemental Information						
Return Reference	Explanation					
SCHEDULE D, PART X, LINE 2	AN INDEPENDENT FIRM AUDITED THE FINANCIAL STATEMENTS OF CONNECTICUT CHILDREN'S MEDICAL CEN TER FOUDATION, INC. FOR THE FISCAL YEARS ENDED SEPTEMBER 30, 2019 AND SEPTEMBER 30, 2018; RESPECTIVELY. THE FOLLOWING FOOTNOTE IS INCLUDED IN THE ORGANIZATION'S AUDITED FINANCIAL S TATEMENTS THAT REPORTS THE ORGANIZATION'S LIABILITY FOR UNCERTAIN TAX POSITIONS UNDER FIN 48 (ASC 740): "THE FOUNDATION ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAX ING AUTHORITY. MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD HAS BEEN MET. MANAGEMENT HAS DETERMINED THAT THERE WERE NO MATERIAL TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 2019 AND 2018." IN ADDITION, THE ORGANIZATION IS AN AFFILIAT E WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SY STEM ("SYSTEM"). THE SYSTEM ISSUES AUDITED CONSOLIDATED FINANCIAL STATEMENTS WHICH INCLUDE ALL RELATED ENTITIES; INCLUDING THIS ORGANIZATION. THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS WHICH INCLUDE ALL RELATED ENTITIES; INCLUDING THIS ORGANIZATION. THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE FISCAL YEARS ENDED SEPTEMBER 30, 2019 AND SEPTEMBER 30, 2018 THAT REPORTS THE SYSTEMS LIABILITY FOR UNC ERTAIN TAX POSITIONS UNDER FIN 48 (ASC 740): "THE CORPORATION ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN NOT TO BE SUSTAINED UPON EX AMINATION BY THE APPROPRIATE TAXING AUTHORITY. MEASUREMENT OF THE TAX UNCERTAINTY OCCURS I F THE RECOGNITION THRESHOLD IS MET. MANAGEMENT HAS DETERMINED THAT THERE WERE NO MATERIAL TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 2019 AND 2018."					

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PART XI, LINE 2D	OTHER RECONCILIATION ITEMS INCLUDED ON LINE 1 BUT NOT ON FORM 990, PART VIII, LINE 12 INCLUDE: - SPECIAL EVENT EXPENSE - \$130,745.

Supplemental Information		_
Return Reference	Explanation	
, ,	OTHER RECONCILIATION ITEMS INCLUDED ON LINE 1 BUT NOT ON FORM 990, PART IX, LINE 25 INCLUDE: - SPECIAL EVENT EXPENSE - \$130,745.	

Supplemental Information								
Return Reference	Explanation							
,	OTHER RECONCILIATION ITEMS INCLUDED ON FORM 990, PART IX, LINE 25 BUT NOT ON LINE 1 INCLUD E: - TRANSFER TO CONNECTICUT CHILDREN'S MEDICAL CENTER; A RELATED INTERNAL REVENUE CODE SE CTION 501(C)(3) TAX-EXEMPT ORGANIZATION - \$11,112,099.							

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493195018080 OMB No. 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. **Employer identification number** Name of the organization CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION INC 22-2619869 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col. (i) contributions? Yes No

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Sche	dule G (Form 990 or 990-EZ) 2018						Page 3		
11	Does the organization conduct ga	ming activities with nonmembers	5?		☐ Yes	Пио			
12	Is the organization a grantor, ber formed to administer charitable g		member of a partnership or other entity		□Yes				
13	Indicate the percentage of gamin	g activity conducted in:							
а	The organization's facility .			13a			%		
b	An outside facility			13b			%		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:								
	Name								
	Address ►								
15a	=		om the organization receives gaming		□Yes	□No			
b	If "Yes," enter the amount of gam amount of gaming revenue retain		anization ▶ \$ and tl 	ne					
c	If "Yes," enter name and address of the third party:								
	Name ►								
	Address►								
16	Gaming manager information:								
	Name ►								
	Gaming manager compensation ▶ \$								
	Description of services provided	·							
	☐ Director/officer	☐ Employee	☐ Independent contractor						
17	Mandatory distributions:								
а	Is the organization required unde retain the state gaming license?		stributions from the gaming proceeds to		☐Yes	□№			
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$								
Pai	t IV Supplemental Inform	nation. Provide the explanat	ions required by Part I, line 2b, column licable. Also provide any additional info				 s.		
	Return Reference		Explanation						

efile GRAPHIC print - DO	As Filed Data -					DLN	N: 93493195018080		
Note: To capture the full of	content of this de	ocument, please se	lect landscape mode	e (11" x 8.5") whe	en printing.			-	
Schedule I (Form 900) Grants and Other Assistance to Organizations,					OMB No. 1545-0047				
(Form 990)		•				2018			
	Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.						Open to Public		
Department of the Treasury Internal Revenue Service	artment of the sury ► Attach to Form 990. ► Go to <u>www.irs.gov/Form990</u> for the latest information.								
Name of the organization CONNECTICUT CHILDREN'S MED FOUNDATION INC	PICAL CENTER					22-26	-	ation number	
Part I General Inform	nation on Grants	and Assistance				•			
the selection criteria used Describe in Part IV the org Part II Grants and Other	to award the grants ganization's procedur Assistance to Dom	or assistance? es for monitoring the us estic Organizations ar	e of grant funds in the Un	ited States.	for the grants or assistance	,	Part IV, line	Yes No 21, for any recipient	
that received more	than \$5,000. Part II	can be duplicated if add	itional space is needed.	T				, 	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)			(h) Purpose of grant or assistance	
(1) CONNECTICUT CHILDREN'S MEDICAL CENTER 282 WASHINGTON ST HARTFORD, CT 061063322	06-0646755	501(C)(3)	11,112,099					PROGRAM SUPPORT	
2 Enter total number of sect	tion 501(c)(3) and go	vernment organizations	listed in the line 1 table .				•	1	
3 Enter total number of other	er organizations listed	d in the line 1 table					•	0	
For Paperwork Reduction Act Noti	ce, see the Instruction	ns for Form 990.		Cat. No. 50055	5P		Sche	edule I (Form 990) 2018	

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(6)

(7)

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part IV

Explanation

Return Reference SCHEDULE I, PART I, QUESTION 2 THE TRANSFER FROM CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION, INC. ("FOUNDATION") TO CONNECTICUT CHILDREN'S MEDICAL CENTER ("MEDICAL CENTER"): A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION IN THE AMOUNT OF \$11.112.099 REPRESENTS THE FUNDING OF

Schedule I (Form 990) 2018

Part III

(2)

(3)

(4)

(5)

ASSETS RELEASED FROM RESTRICTIONS AS THE MEDICAL CENTER MEETS DONOR RESTRICTIONS. THE FOUNDATION HOLDS THE FUNDS RECEIVED FROM DONORS

Page 2

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	49319	5018	080
Sch	edule J	Co	mpensati	ion Information	10	1B No.	1545-0	0047
(Form 990)		For certain Officers, Directors, Trustees, Key Employees, and Highest						
		► Complete if the orga		ited Employees vered "Yes" on Form 990, Part IV	, line 23.	20	18	}
D			▶ Attach	to Form 990. instructions and the latest inform			to Pul	
•	tment of the Treasury al Revenue Service	F do to <u>www.ns.gov</u>	<u>/101111990</u> 101	mistructions and the latest mion	ilation.		ectio	
	ne of the organizations	ation EN'S MEDICAL CENTER			Employer identificat	tion nu	ımber	
FOU	INDATION INC				22-2619869			
Pa	rt I Questi	ons Regarding Compensat	ion				T	
1 a	Check the appro	oniate hov(es) if the organization	provided any of	the following to or for a person liste	d on Form		Yes	No
La				y relevant information regarding the				
	☐ First-class	s or charter travel		Housing allowance or residence for	personal use			
	Travel for	companions		Payments for business use of perso	nal residence			
	Tax idemi	nification and gross-up payments		Health or social club dues or initiati				
	☐ Discretion	nary spending account	Ц	Personal services (e.g., maid, chau	ffeur, chef)			
b	If any of the bo	xes in line 1a are checked, did the	e organization fo	ollow a written policy regarding payn	nent or reimbursement			
	•	all of the expenses described above	•	•		1 b		
2				or allowing expenses incurred by all r, regarding the items checked in line	e 1a?	2		
_	•	· · · · · ·						
3		if any, of the following the filing o EO/Executive Director. Check all		ed to establish the compensation of the check any boxes for methods	he			
				CEO/Executive Director, but explain	in Part III.			
	✓ Compens	ation committee		Written employment contract				
	✓ Independ	ent compensation consultant	\checkmark	Compensation survey or study				
	☐ Form 990	of other organizations	\checkmark	Approval by the board or compensa	ation committee			
4	During the year related organiza		90, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-contr	ol payment? .			4a	Yes	
b	Participate in, o	r receive payment from, a supple	mental nonquali	ified retirement plan?		4b	Yes	
C				nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	olicable amounts for each item in Par	τ 111.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9.				
5				the organization pay or accrue any				
	•	ontingent on the revenues of:						
a		n?				5a		No
b		anization?				5b		No_
6		ed on Form 990, Part VII, Section ontingent on the net earnings of:		the organization pay or accrue any				
а	The organization	n?				6a	Yes	
b	Any related orga	anization?				6b	Yes	
	•	6a or 6b, describe in Part III.						
7				the organization provide any nonfixe rt III		7	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III				8		No	
9				presumption procedure described in		9		110
For F	Panerwork Redu	iction Act Notice, see the Inst	ructions for Fo	orm 990. Cat. No. 5	50053T Schedule J	(Forn	1 990)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule 1, report compensation from the organization on row (i) and from related organizations, described in the

For each individual whose instructions, on row (ii). [Note. The sum of column	o no	ot list any individuals that	are not listed on Form 9	90, Part VII.				t individual.
(A) Name and Title			of W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
1 DAVID KINAHAN DIRECTOR - PRESIDENT	(i)	286,972	65,748	1,408	121,868	30,677	506,673	65,748
CCMC FDN	(ii)	0	0	0	0	0	0	0
2 JAMES E SHMERLING DHA	(i)	0	0	0	0	0	0	0
FACHE DIRECTOR - PRESIDENT/CEO	(ii)	965,388	457,193	22,612	504,358	20,174	1,969,725	301,781
3 SETH VAN ESSENDELFT	(i)	0	0	0	0	0	0	0
TREASURER - SVP/CFO	(ii)	389,175	0	424	171,018	13,115	573,732	0
4 ALISON K AUCIELLO SENIOR VP DEVELOPMENT	(i)	170,007	24,064	353	36,468	8,891	239,783	24,064
SENIOR OF DEVELOPMENT	(ii)	0	0	0	0	0	0	0
5 MANA ZARINEJAD VP CORPORATE & FDN	(i)	146,980	12,092	298	24,058	8,729	192,157	12,092
RELATIONS	(ii)	0	0	0	0	0	0	0
6 WILLIAM ARVIN VP DEVELOPMENT	(i)	136,925	14,744	226	22,519	26,230	200,644	14,744
VI BEVEESTIEN	(ii)	0	0	0	0	0	0	0
7 CHRISTOPHER K DAKOTA	(i)	128,052	0	378	20,638	8,729	157,797	0
ATLEY VP CORPORATE & FDN RELATIONS	(ii)	0	0	0	0	0	0	0
8 PATRICK J GARVEY CPA	(i)	0	0	0	0	0	0	0
CHFP FORMER OFFICER	(ii)	0	68,914	338,798	16,400	30,677	454,789	78,446
							Call 1.1	1 (Form 000) 2018

, ,					
Part III Supplemental Information					
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.				
Return Reference	Explanation				

CORE FORM, PART VII AND SCHEDULE TAXABLE COMPENSATION REPORTED HEREIN IS DERIVED FROM 2018 FORMS W-2.

Page 3

Schedule J (Form 990) 2018

Return Reference	Explanation
· · · · · · · · · · · · · · · · · · ·	EACH YEAR, ARTHUR GALLAGHER ASSOCIATES CONDUCTS A MARKET ANALYSIS OF CONNECTICUT CHILDREN'S MEDICAL CENTER'S ("CONNECTICUT CHILDREN'S") PRESIDENT/CHIEF EXECUTIVE OFFICER, OFFICERS AND OTHER KEY EMPLOYEES. TO AUGMENT THEIR PROPRIETARY AND OTHER DATA TO WHICH THEY HAVE ACCESS, CONNECTICUT CHILDREN'S PROVIDES THE DATA RESULTS FROM SALARY SURVEYS IN WHICH CONNECTICUT CHILDREN'S PARTICIPATES. THE ANALYSIS AND PRESENTATION OF THE DATA IS PRESENTED BY THE ARTHUR GALLAGHER ASSOCIATES REPRESENTATIVE TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND THE MEMBERS OF THE EXECUTIVE COMMITTEE OF THE CONNECTICUT CHILDREN'S BOARD OF DIRECTORS. ANNUALLY THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND THE BOARD OF DIRECTORS THEN REVIEW AND DISCUSS SALARY RECOMMENDATIONS FOR THE OFFICERS AND OTHER KEY EMPLOYEES AND SIGN OFF ON THE FINAL RECOMMENDATIONS. CONNECTICUT CHILDREN'S EXECUTIVE COMMITTEE MEETS INDEPENDENTLY WITH THE PRESIDENT/CHIEF EXECUTIVE OFFICER TO DISCUSS HIS INDIVIDUAL PERFORMANCE. FOLLOWING THE PERFORMANCE EVALUATION, A SALARY RECOMMENDATION IS MADE AND COMMUNICATED TO THE SENIOR VICE PRESIDENT OF HUMAN RESOURCES TO AUTHORIZE PROCESSING.

Return Reference	Explanation
	THE FOLLOWING INDIVIDUAL RECEIVED A SEVERANCE PAYMENT DURING CALENDAR YEAR 2018 WHICH WAS INCLUDED IN HIS 2018 FORM W-2, BOX 5 AS TAXABLE MEDICARE WAGES: PATRICK J. GARVEY, CPA, CHEP, \$337,880.

Return Reference	Explanation
, , ,	THE DEFERRED COMPENSATION AMOUNT REFLECTED IN SCHEDULE J, PART II, COLUMN C FOR THE FOLLOWING INDIVIDUALS INCLUDES UNVESTED BENEFITS IN AN INTERNAL REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED COMPENSATION PLAN) WHICH ARE SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE FORFEITURE. ACCORDINGLY, THE INDIVIDUALS MAY NEVER ACTUALLY RECEIVE THIS UNVESTED BENEFIT AMOUNT. THE AMOUNTS OUTLINED HEREIN WERE NOT INCLUDED IN EACH INDIVIDUAL'S 2018 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES: DAVID KINAHAN, \$31,726; JAMES E. SHMERLING, DHA, FACHE, \$171,720 AND SETH VAN ESSENDELFT, \$49,001.

Return Reference	Explanation
& 6B	THE ORGANIZATION IS AN AFFILIATE WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") WHICH INCLUDES CONNECTICUT CHILDREN'S MEDICAL CENTER ("CONNECTICUT CHILDREN'S"). CONNECTICUT CHILDREN'S BOARD OF DIRECTORS HAS AN EXECUTIVE COMPENSATION COMMITTEE ("COMMITTEE"). ACCORDINGLY, THE COMMITTEE MAY ELECT TO MAKE INCENTIVE AWARDS IN ITS SOLE DISCRETION. IF THE COMMITTEE ELECTS TO MAKE SUCH INCENTIVE AWARDS, THE AMOUNT OF AN ELIGIBLE EMPLOYEES INCENTIVE AWARD IS BASED GENERALLY UPON THE FOLLOWING CRITERIA: - CCMC CORPORATION ACHIEVING THRESHOLD FOR THE FINANCIAL GOALS, OTHERWISE NO INCENTIVE WILL BE PAID; - INDIVIDUAL AND CORPORATION PERFORMANCE AND WHETHER THE LEVEL OF PERFORMANCE ACHIEVED IS AT THRESHOLD, TARGET, OR STRETCH; AND - THE PERCENTAGE OF THE AWARD COMPRISED OF CORPORATION VERSUS INDIVIDUAL PERFORMANCE. THE COMPENSATION FOR CERTAIN INDIVIDUALS INCLUDED IN SCHEDULE J, PART II OF THIS FORM 990 CONSIST OF BOTH A FIXED SALARY AND ADDITIONAL AT-RISK INCENTIVE COMPENSATION.

Return Reference	Explanation
	IF THE COMPENSATION COMMITTEE ELECTS TO MAKE INCENTIVE AWARDS, THESE AWARDS ARE TO BE PAID NO LATER THAN TWO AND ONE-HALF MONTHS AFTER THE END OF THE FISCAL OR CALENDAR YEAR, WHICHEVER IS LATER, AFTER WHICH THE AMOUNT OF SUCH AWARDS ARE DETERMINED. THEREFORE, IN ACCORDANCE WITH THE FORM 990 INSTRUCTIONS, RULES AND REGULATIONS, CERTAIN INDIVIDUALS INCLUDED IN SCHEDULE J, PART II RECEIVED INCENTIVE AWARDS DURING CALENDAR YEAR 2018 WHICH AMOUNTS WERE INCLUDED IN COLUMN B(II) HEREIN AND IN EACH INDIVIDUAL'S 2018 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES. PLEASE REFER TO THIS SECTION OF THE FORM 990, SCHEDULE J FOR THIS INFORMATION BY PERSON BY AMOUNT. ADDITIONALLY, INCENTIVE AWARDS DETERMINED FOR THE ORGANIZATION'S CURRENT FISCAL YEAR TO BE PAID IN A FUTURE CALENDAR YEAR, ARE CURRENTLY INCLUDED IN SCHEDULE J, PART II, COLUMN C, AS OTHER DEFERRED COMPENSATION.

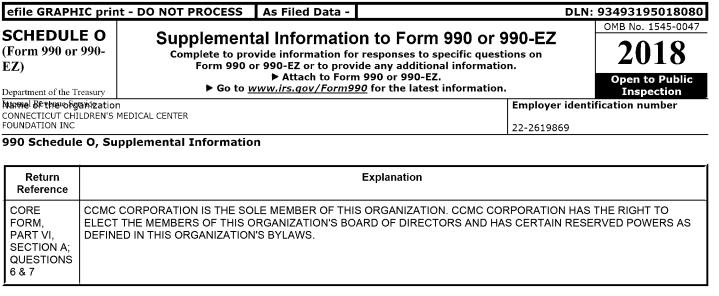
Return Reference	Explanation
	THE AMOUNTS REPORTED WITHIN SCHEDULE J, PART II, COLUMN F FOR THE FOLLOWING INDIVIDUALS INCLUDE EMPLOYEE INCENTIVE AWARDS AS THESE AMOUNTS WERE NO LONGER SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE FORFEITURE. THESE AMOUNTS WERE PREVIOUSLY REPORTED WITHIN SCHEDULE J, PART II, COLUMN C AS RETIREMENT AND OTHER DEFERRED COMPENSATION ON PRIOR YEARS FORMS 990. THESE AMOUNTS WERE TREATED AS TAXABLE INCOME AND REPORTED IN EACH INDIVIDUALS 2018 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES: DAVID KINAHAN, \$65,748; JAMES E. SHMERLING, DHA, FACHE, \$301,781; ALISON K. AUCIELLO, \$24,064; MANA ZARINEJAD, \$12,092; WILLIAM ARVIN, \$14,744 AND PATRICK J. GARVEY, CPA, CHFP, \$78,446.

I (Form 990) 2018

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493195018080 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION INC 22-2619869 Part I **Types of Property** (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art-Works of art . . Art-Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods Cars and other vehicles 7 Boats and planes . . 8 Intellectual property . . . Securities-Publicly traded . Χ 21 292,783 FMV 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ▶ See Additional Data 26 Other ▶ (______) Other ▶ (______) 27 Other ▶ (______) 28 Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt 30a Nο **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Yes **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Additional Data

Additional Bata				
		Software ID:		
		Software Version:		
		EIN: 2	2-2619869	
			CONNECTICUT CHILDREN COUNDATION INC	I'S MEDICAL CENTER
Part I, Lines 25-28				
	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
Other ► (TOYS, BOOKS & APPAREL)	X	105	104,737	FMV
Other ▶ (GIFT CARDS)	Х	6	12,459	FMV
Other ► (OFFICE FURNITURE)	Х	1	61,200	FMV
Other ► (CANDY)	Х	1	300	FMV
Other ► (ADVERTISING)	X	2	44,600	FMV
Other ► (FUNDRAISING)	X	5	1,300	FMV
Other ► (EVENT TICKETS)	X	1	240	FMV
Other ► (MISC IN-KIND ITEMS)	X	79	36,444	FMV



Return Reference	Explanation
CORE FORM, PART VI, SECTION B; QUESTION 11B	THE ORGANIZATION IS AN AFFILIATE WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") WHICH INCLUDES CONNECTICUT CHILDREN'S MEDICAL CENTER ("CONNECTICUT CHILDREN'S"). THE ORGANIZATION'S FEDERAL FORM 990 WAS PROVIDED TO EACH VOTING MEMBER OF ITS GOVERNING BODY (ITS BOARD OF DIRECTORS) PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE ("IRS"). IN ADDITION, CONNECTICUT CHILDREN'S FINANCE AND AUDIT COMMITTEE ASSUMES THE RESPONSIBILITY TO OVERSEE AND COORDINATE THE FEDERAL FORM 990 PREPARATION, REVIEW AND FILING PROCESS. AS PART OF THE ORGANIZATION'S FEDERAL FORM 990 TAX RETURN PREPARATION PROCESS THE ORGANIZATION HIRED A PROFESSIONAL CERTIFIED PUBLIC ACCOUNTANT ("CPA") FIRM WITH EXPERIENCE AND EXPERTISE IN BOTH HEALTHCARE AND NOT-FOR-PROFIT TAX RETURN PREPARATION TO PREPARE THE FEDERAL FORM 990. THE CPA FIRM'S TAX PROFESSIONALS WORKED CLOSELY WITH THE SYSTEM'S FINANCE PERSONNEL INCLUDING THE SENIOR VICE PRESIDENT/CHIEF FINANCIAL OFFICER, CORPORATE CONTROLLER, ACCOUNTING MANAGER AND VARIOUS OTHER INDIVIDUALS ("INTERNAL WORKING GROUP") TO OBTAIN THE INFORMATION NEEDED IN ORDER TO PREPARE A COMPLETE AND ACCURATE TAX RETURN. THE CPA FIRM PREPARED A DRAFT FEDERAL FORM 990 AND FURNISHED IT TO THE SYSTEM'S INTERNAL WORKING GROUP FOR REVIEW. THE SYSTEM'S INTERNAL WORKING GROUP REVIEWED THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM. REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 WHERE NECESSARY AND A FINAL DRAFT WAS FURNISHED BY THE CPA FIRM TO THE SYSTEM'S INTERNAL WORKING GROUP FOR FINAL REVIEW AND APPROVAL. THE FORM 990 WAS THEN PROVIDED TO CONNECTICUT CHILDREN'S FINANCE AND AUDIT COMMITTEE AND SUBSEQUENTLY TO EACH VOTING MEMBER OF THIS ORGANIZATION'S GOVERNING BODY PRIOR TO FILING WITH THE IRS.

Return Reference	Explanation
CORE FORM, PART VI, SECTION B; QUESTION 12	THE ORGANIZATION IS AN AFFILIATE WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). THE ORGANIZATION AND SYSTEM REGULARLY MONITOR AND ENFORCE COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY. ANNUALLY ALL MEMBERS OF THE BOARD OF DIRECTORS, OFFICERS AND SENIOR MANAGEMENT PERSONNEL ARE REQUIRED TO REVIEW THE EXISTING CONFLICT OF INTEREST POLICY AND COMPLETE A QUESTIONNAIRE. THE CONNECTICUT CHILDREN'S MEDICAL CENTER CORPORATE COMPLIANCE/CONFLICT OF INTEREST COMMITTEE ("COMMITTEE") HAS OVERSIGHT OVER THE MANAGEMENT OF IDENTIFIED OR REPORTED CASES OF CONFLICTS OF INTEREST. THE COMMITTEE IS ALSO RESPONSIBLE FOR DEVELOPING, APPROVING, AND IMPLEMENTING, AS APPROPRIATE, POLICIES AND EDUCATION RELATING TO VARIOUS TYPES OF CONFLICTS OF INTEREST. THE COMMITTEE HAS DELEGATED THE DAY TO DAY INVESTIGATION OF DISCLOSURES TO THE SYSTEM'S GENERAL COUNSEL AND DIRECTOR OF COMPLIANCE. COMPLETED QUESTIONNAIRES ARE RETURNED TO THE SYSTEM'S GENERAL COUNSEL, WHO PERFORMS AN INITIAL SCREENING OF THE CONFLICT OF INTEREST DISCLOSURES. IF POTENTIAL CONFLICTS OF INTERESTS ARE REPORTED, GENERAL COUNSEL COMPLETES FURTHER INVESTIGATION AND RECOMMENDS A MANAGEMENT PLAN OR OTHER CORRECTIVE ACTIONS TO THE COMMITTEE.

Return Reference	Explanation
CORE FORM, PART VI, SECTION B; QUESTION 15	THE ORGANIZATION IS AN AFFILIATE WITHIN COMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT IN TEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") WHICH INCLUDES CONNECTICUT CHILDREN'S MEDIC AL CENTER ("CONNECTICUT CHILDRENS"). CONNECTICUT CHILDREN'S BOARD OF DIRECTORS HAS AN EXE CUTIVE COMPENSATION COMMITTEE ("COMMITTEE"). THE COMMITTEE HAS ADOPTED A WRITTEN EXECUTIVE COMPENSATION PHILOSOPHY WHICH IT FOLLOWS WHEN IT REVIEWS AND APPROVES OF THE COMPENSATION AND BENEFITS OF CONNECTICUT CHILDREN'S SENIOR MANAGEMENT. THE COMMITTEE REVIEWS THE "TOTA L COMPENSATION" OF THESE INDIVIDUALS WHICH IS INTENDED TO INCLUDE BOTH CURRENT AND DEFERRE D COMPENSATION OF THESE INDIVIDUALS WHICH IS INTENDED TO INCLUDE BOTH CURRENT AND DEFERRE D COMPENSATION AND ALL EMPLOYEE BENEFITS, BOTH QUALIFIED AND NON-QUALIFIED. THE COMMITTEE'S REVIEW IS DONE ON AT LEAST AN ANNUAL BASIS AND ENSURES THAT THE "TOTAL COMPENSATION" OF SENIOR MANAGEMENT OF THE ORGANIZATION IS REASONABLE. THE ACTIONS TAKEN BY THE COMMITTEE IN ABLE THE ORGANIZATION TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF INTERNAL REVENUE CODE SECTION 4958 WITH RESPECT TO THE TOTAL COMPENSATION OF CERTAIN MEMBERS OF THE SENIOR MANAGEMENT TEAM. THE THREE FACTORS WHICH MUST BE SATISFIED IN ORDER TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS ARE THE FOLLOWING: 1. THE COMPENSATION ARRANGEMENT IS APPROVED IN ADVANCE BY AN "AUTHORIZED BODY" OF THE APPLICABLE TAX-EXEMP TO REGANIZATION WHICH IS COMPOSED ENTIRELY OF INDIVIDUALS WHO DO NOT HAVE A "CONFLICT OF IN TERREST" WITH RESPECT TO THE COMPENSATION, ARRANGEMENT; 2. THE AUTHORIZED BODY OBTAINED AND RELIED UPON "APPROPRIATE DATA AS TO COMPENSATION ARRANGEMENT; 2. THE AUTHORIZED BODY OBTAINED AND RELIED UPON "APPROPRIATE COMPANABLE OF TO THE COMPENSATION, AND 3. THE AUTHORIZED BODY "ADEQUATELY DOCUMENTED THE BASIS FOR ITS DETERMINATION, TO CONCURRENTLY WITH MAKING THAT DETERMINATION. THE COMMITTEE IS COMPRISED OF MEMBERS OF THE BOARD OF TRUSTEES EACH OF WHO ARE INDEPENDENT AND ARE FREE FROM ANY CONFLICTS OF I

Return Reference	Explanation
CORE FORM, PART VI, SECTION B; QUESTION 15	SIDENT OF HUMAN RESOURCES AND THE HUMAN RESOURCES DEPARTMENT, IN CONJUNCTION WITH THE INDIVIDUAL'S JOB PERFORMANCE DURING THE YEAR AND IS BASED UPON OTHER OBJECTIVE FACTORS DESIGNE D TO ENSURE THAT REASONABLE AND FAIR MARKET VALUE COMPENSATION IS PAID BY THE ORGANIZATION. OTHER OBJECTIVE FACTORS INCLUDE MARKET SURVEY DATA FOR COMPARABLE POSITIONS, INDIVIDUAL GOALS AND OBJECTIVES, PERSONNEL REVIEWS, EVALUATIONS, SELF-EVALUATIONS AND PERFORMANCE FEE DBACK MEETINGS. PLEASE ALSO REFER TO OUR RESPONSE INCLUDED IN SCHEDULE J, PART III, QUESTI ON 3 FOR FURTHER INFORMATION ON HOW CONNECTICUT CHILDREN'S MEDICAL CENTER SATISFIES THE CR ITERIA TO SATISFY THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF INTERNAL RE VENUE CODE SECTION 4958 WITH RESPECT TO EXECUTIVE COMPENSATION REVIEW AND APPROVAL.

Return Explanation Reference

CORE	THE ORGANIZATION'S FILED CERTIFICATE OF INCORPORATION AND ANY AMENDMENTS CAN BE OBTAINED AND
FORM,	REVIEWED THROUGH THE CONNECTICUT SECRETARY OF STATE. ADDITIONALLY, THE ORGANIZATION'S GOVERNING 📗
PART VI,	POLICIES AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.
SECTION C;	
QUESTION	
19	

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART VII AND SCHEDULE J	CORE FORM, PART VII AND SCHEDULE J REFLECT CERTAIN BOARD MEMBERS AND OFFICERS RECEIVING COMPENSATION AND BENEFITS FROM THIS ORGANIZATION OR A RELATED ORGANIZATION. PLEASE NOTE THIS REMUNERATION WAS FOR SERVICES RENDERED AS FULL-TIME EMPLOYEES OF THIS ORGANIZATION OR A RELATED ORGANIZATION; NOT FOR SERVICES RENDERED AS A VOTING MEMBER OR OFFICER OF THE ORGANIZATION'S BOARD OF DIRECTORS.

Return

Reference	·
CORE	THE ORGANIZATION IS AN AFFILIATE WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED
FORM,	HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). CERTAIN BOARD OF DIRECTOR MEMBERS AND OFFICERS LISTED ON
PART VII,	CORE FORM, PART VII AND SCHEDULE J OF THIS FORM 990 MAY HOLD SIMILAR POSITIONS WITH BOTH THIS
SECTION A,	ORGANIZATION AND OTHER AFFILIATES WITHIN THE SYSTEM. THE HOURS SHOWN ON THIS FORM 990, FOR BOARD
COLUMN B	MEMBERS WHO RECEIVE NO COMPENSATION FOR SERVICES RENDERED IN A NON-BOARD CAPACITY, REPRESENT
	THE ESTIMATED HOURS DEVOTED PER WEEK FOR THIS ORGANIZATION. TO THE EXTENT THESE INDIVIDUALS SERVE
	AS A MEMBER OF THE BOARD OF DIRECTORS OF OTHER RELATED ORGANIZATIONS WITHIN THE SYSTEM, THEIR
	RESPECTIVE HOURS ARE APPROXIMATELY THE SAME AS REFLECTED ON CORE FORM, PART VII OF THIS FORM 990.
	THE HOURS REFLECTED CORE FORM, PART VII OF THIS FORM 990, FOR BOARD MEMBERS WHO RECEIVE
	COMPENSATION FOR SERVICES RENDERED IN A NON-BOARD CAPACITY, PAID OFFICERS, REFLECT TOTAL HOURS
	WORKED PER WEEK ON BEHALF OF THE SYSTEM; NOT SOLELY THIS ORGANIZATION.

Explanation

Return

Reference	
CORE FORM, PART X; LINES 27 29	IN 2019, THE FOUNDATION ADOPTED THE FINANCIAL ACCOUNTING STANDARD BOARDS (FASB) ACCOUNTING STANDARDS UPDATE (ASU) NO. 2016-14, NOT-FOR-PROFIT ENTITIES (TOPIC 958): PRESENTATION OF FINANCIAL STATEMENTS OF NOT-FOR-PROFIT ENTITIES. ASU NO. 2016-14 ADDRESSES THE COMPLEXITY AND UNDERSTANDABILITY OF NET ASSET CLASSIFICATION, DEFICIENCIES IN INFORMATION ABOUT LIQUIDITY AND AVAILABILITY OF RESOURCES, AND THE LACK OF CONSISTENCY IN THE TYPE OF INFORMATION PROVIDED ABOUT EXPENSES AND INVESTMENT RETURN. THE FOUNDATION HAS ADJUSTED THE PRESENTATION OF THESE FINANCIAL STATEMENTS ACCORDINGLY. ASU NO. 2016-14 HAS BEEN APPLIED RETROSPECTIVELY TO ALL PERIODS PRESENTED, EXCEPT FOR THE DISCLOSURES AROUND LIQUIDITY AND AVAILABILITY OF RESOURCES AND ANALYSIS OF EXPENSES BY NATURE AND FUNCTION. THESE DISCLOSURES HAVE BEEN PRESENTED FOR 2019 ONLY, AS ALLOWED BY ASU NO. 2016-14. THE NEW STANDARD CHANGES THE FOLLOWING ASPECTS OF THE FINANCIAL STATEMENTS: - THE UNRESTRICTED NET ASSETS CLASS HAS BEEN RENAMED NET ASSETS WITHOUT DONOR RESTRICTIONS; - THE TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSET CLASSES HAVE BEEN COMBINED INTO A SINGLE NET ASSET CLASS CALLED NET ASSETS WITH DONOR RESTRICTIONS; - THE FINANCIAL STATEMENTS INCLUDE A DISCLOSURE ABOUT LIQUIDITY AND AVAILABILITY OF RESOURCES AT SEPTEMBER 30, 2019; AND - THE FUNCTIONAL EXPENSE DISCLOSURE FOR 2019 INCLUDES EXPENSES REPORTED BOTH BY NATURE AND FUNCTION.

Explanation

990 Schedule O, Supplemental Information

Return

Reference	·
	OTHER CHANGES IN ASSETS OR FUND BALANCES INCLUDE: - TRANSFER TO CONNECTICUT CHILDREN'S MEDICAL
FORM,	CENTER AFFILIATES, INC.; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION -
PART XI;	(\$1,273).
QUESTION 9	

Explanation

Return Reference	Explanation
CORE FORM, PART XII; QUESTION 2	AN INDEPENDENT CPA FIRM AUDITED THE FINANCIAL STATEMENTS OF CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION, INC. FOR THE FISCAL YEARS ENDED SEPTEMBER 30, 2019 AND SEPTEMBER 30, 2018; RESPECTIVELY. THE INDEPENDENT CPA FIRM ISSUED AN UNMODIFIED OPINION WITH RESPECT TO THE FOUNDATION'S AUDITED FINANCIAL STATEMENTS. IN ADDITION, THE ORGANIZATION IS AN AFFILIATE WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF CCMC CORPORATION AND SUBSIDIARIES, FOR THE FISCAL YEARS ENDED SEPTEMBER 30, 2019 AND SEPTEMBER 30, 2018; RESPECTIVELY. THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS CONTAIN CONSOLIDATING SCHEDULES ON AN ENTITY BY ENTITY BASIS. THE INDEPENDENT CPA FIRM ISSUED AN UNMODIFIED OPINION WITH RESPECT TO THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS. CONNECTICUT CHILDREN'S MEDICAL CENTER'S FINANCE AND AUDIT COMMITTEE ASSUMES RESPONSIBILITY FOR THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDENT AUDITOR.

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SCHEDULE R

As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. 2018

Employer identification number

DLN: 93493195018080OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

CONNECTICUT CHILDREN'S MEDICAL CENTER

(7)CAPITAL AREA HEALTH CONSORTIUM INC

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

270 FARMINGTON AVENUE FARMINGTON, CT 06032

51-0173264

(Form 990)

JONDATION INC							22-2	619869				
Part I Identification of Disregarded Entities Complete	e if the organ	ization ansv	wered "Yes	on Form	990, Part	IV, line	33.					
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity		(c) Legal domicile (state or foreign country)		(d) Total income		(e) End-of-year assets		sets (f) Direct controllin entity		
Part II Identification of Related Tax-Exempt Organiza		te if the org	ganization	answered	"Yes" on F	orm 99	O, Part I	/, line 34 b	ecause	it had one or	more	
related tax-exempt organizations during the tax yea (a) Name, address, and EIN of related organization		(b) Primary activity		(c) Legal domicile (state or foreign country)		e section	ction Public charity status (if section 501(c)(3))		(f) Direct controlling entity		Section (13) co	g) n 512(b) ontrolled tity?
1)CONNECTICUT CHILDREN'S MEDICAL CENTER 82 WASHINGTON STREET	HLTHCARE	SVCS	C	Т	501(C)(3)		HOSPITAL		CCMC C	CORP	Yes	No No
IARTFORD, CT 06106 16-0646755												
2)CCMC CORPORATION 82 WASHINGTON STREET HARTFORD, CT 06106	HLTHCARE	SVCS		т	501(C)(3)		509(A)(3)		NA			No
:2-2619876 3) CCMC AFFILIATES INC 82 WASHINGTON STREET	INACTIVE		C	Т	501(C)(3)		509(A)(2)		CCMC C	CORP		No
IARTFORD, CT 06106 2-2619870 4)CONNECTICUT CHILDREN'S SPECIALTY GROUP	HLTHCARE	SVCS	C	т	501(C)(3)		509(A)(2)		CT CHI	LDRENS	+	No
82 WASHINGTON STREET HARTFORD, CT 06106 16-1446900												
5)CHILDREN'S FUND OF CONNECTICUT INC 170 FARMINGTON AVENUE CARMINGTON, CT 06032	HLTHCARE	SVCS		T	501(C)(3)		509(A)(3)		СТ СНІ	LDRENS		No
6-1364513 6)CHILDREN'S HEALTH & DEVEL INSTITUTE INC 70 FARMINGTON AVENUE	HLTHCARE	SVCS	C	Т	501(C)(3)		509(A)(1)		CFCT		+	No
ARMINGTON, CT 06032 16-1504725												

СТ

Cat. No. 50135Y

501(C)(3)

509(A)(3)

CT CHILDRENS

Schedule R (Form 990) 2018

No

SUPPORT SVCS

(a) Name, address, and EIN related organization	ame, address, and EIN of		Name, address, and EIN of		(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominincome(re unrelativexcluded tax unc	lated, total ind ed, from der	of Share of end-of-year assets	Dispro	h) ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part		(k) Percentaç ownershi
			country)		sections 514)			Yes	No		Yes	No			
									_						
Part IV Identification of Related Orga because it had one or more relat							nswered "Ye	es" on F	orm 9	90, Part IV	line	34			
(a) Name, address, and EIN of related organization	(b) Primary activity	L do (state	(c) egal micile or foreign untry)	Direct	(d) controlling entity	(e) Type of entity (C corp, S corpor trust)		tal Shar	(g) e of end year assets	I-of- Perce	h) ntage ership	(13	(i) ction 512 3) control entity?		
1)CCMC VENTURES INC	INACTIVE		CT	NA		C CORP.							res No		
82 WASHINGTON STREET IARTFORD, CT 06106 2-2619873															
2)NEW ENGLAND PEDIATRICS INDEMNITY LTD 0 CEDAR AVENUE	FINANCIAL VEHICLE	1	BD	NA		FOREIGN CORF							No		
IAMILTON, BERMUDA HM 11 D															

Schedule R (Form 990) 2018				
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b,	, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Ye	s No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity		•	1a	No
b Gift, grant, or capital contribution to related organization(s)			1b Ye	5
c Gift, grant, or capital contribution from related organization(s)			1c	No
d Loans or loan guarantees to or for related organization(s)			1d	No
e Loans or loan guarantees by related organization(s)			1e Ye	5
f Dividends from related organization(s)			1f	No
g Sale of assets to related organization(s)			1g	No
h Purchase of assets from related organization(s)			1h	No
i Exchange of assets with related organization(s)			1i	No
j Lease of facilities, equipment, or other assets to related organization(s)			1j	No
k Lease of facilities, equipment, or other assets from related organization(s)			1k	No
Performance of services or membership or fundraising solicitations for related organization(s)			11	No

g	Sale or assets to related organization(s)	1.9		NO
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
0	Sharing of paid employees with related organization(s)	10	Yes	
p	Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q	Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r	Other transfer of cash or property to related organization(s)	1r	Yes	
s	Other transfer of cash or property from related organization(s)	1s	Yes	
$\overline{}$	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including sovered relationships and transaction thresholds			

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. (d) Method of determining amount involved (a) Name of related organization **(b)** Transaction type (a-s) (c) Amount involved

Schedule R (Form 990) 2018

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

The first of the f													
(a) Name, address, and EIN of entity	(b) Primary activity		sections 512-	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No		<u> </u>	Yes	No		Yes	No	ı
										Schedul	e R (Form	1 990	0) 2018

Schedule R (Form 990) 2018 Page **5** Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions). Return Reference Explanation SCHEDULE R, PART V THE ORGANIZATION IS AN AFFILIATE WITHIN CCMC CORPORATION AND SUBSIDIARIES; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). IN THE ORDINARY COURSE OF BUSINESS, CONNECTICUT CHILDREN'S MEDICAL CENTER: A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) ITAX EXEMPT ORGANIZATION, MAY PAY EXPENSES OR TRANSFER FUNDS AMONGST AND FOR VARIOUS AFFILIATES. THESE RELATED PARTY TRANSACTIONS ARE RECORDED ON THE REVENUE/EXPENSE AND BALANCE SHEET STATEMENTS OF THIS ORGANIZATION AND ITS AFFILIATES. THESE ENTITIES WORK TOGETHER TO

DELIVER HIGH QUALITY HEALTHCARE AND WELLNESS SERVICES TO THE COMMUNITIES IN WHICH THEY ARE SITUATED.